Subject: NYT: S.I. Newhouse Jr., Who Turned Condé Nast Into a Magazine Powerhouse, Dies at 89

**Date:** Monday, October 02, 2017 7:12:41 AM

### S.I. Newhouse Jr., Who Turned Condé Nast Into a Magazine Powerhouse, Dies at 89 NY TIMES – Jonathan Kandell

https://www.nytimes.com/2017/10/01/obituaries/si-newhouse-dead.html?ref=todayspaper

S. I. Newhouse Jr., who as the owner of The New Yorker, Vogue, Vanity Fair, Architectural Digest and other magazines wielded vast influence over American culture, fashion and social taste, died on Sunday at his home in Manhattan. He was 89.

His family announced his death.

Mr. Newhouse, known as Si, and his younger brother, Donald, inherited an impressive publishing empire from their father, Samuel I. Newhouse, and built it into one of the largest privately held fortunes in the United States, with estimates of the family wealth running over \$12 billion at the turn of the 21st century. While Donald led the more profitable newspaper and cable television operations, Si took charge of the more glamorous magazine division, Condé Nast.

Much of that glamour was created under Si Newhouse's direction. Though he was a shy man and often painfully awkward in public, Mr. Newhouse hired some of the most charismatic magazine editors of the late 20th century, among them Tina Brown and Graydon Carter at Vanity Fair and Diana Vreeland and Anna Wintour at Vogue, and encouraged them to behave like the celebrities they extolled in his publications.

It helped that he rewarded them with salaries, expense accounts, clothing allowances and housing loans that were the envy of their peers. Newhouse editors also enjoyed spectacularly generous budgets at their magazines, which often ran deep in the red for years before turning profits.

"I am not an editor," Mr. Newhouse told The New York Times in 1989. "I flounder when people ask me, 'What would you do?' "His philosophy, he said, was to let his editors run free. "We feel almost that whichever way it goes, as long as it doesn't do something absolutely screwy, you can build a magazine around the direction an editor takes."

But when Mr. Newhouse deemed a magazine's direction "screwy," he didn't hesitate to fire editors, sometimes so maladroitly that they first found out about their dismissals on television or in the gossip columns.

Newhouse magazines were criticized for exalting the rich and famous through articles that gave their personal foibles and professional exploits equal importance. But as circulation and advertising revenues at his periodicals soared, other publishers took up the glitz-and-scandal approach to journalism. By the end of the 20th century, even the most serious newspapers and magazines offered profiles of entertainers, businesspeople, artists and politicians that balanced weighty accomplishment with juicy gossip.

His magazines came to stand for a golden era of publishing and became an integral part of

the culture they were covering.

"With Si's passing, the big chapters in the history of magazines — as written by men like Si and Henry Luce — will have come to an end," said Mr. Carter, who announced last month that he would leave Vanity Fair in December after 25 years.

Two Hollywood movies, "The Devil Wears Prada" and "How to Lose Friends and Alienate People," were made based on accounts of life at two of Mr. Newhouse's flagship publications, Vogue and Vanity Fair. In 2007, Meryl Streep was nominated for an Academy Award for playing a character based on Ms. Wintour at Vogue. After the ceremony, Ms. Streep attended the annual Vanity Fair Oscars party.

Mr. Newhouse owned a modern art collection that at one time was valued at more than \$100 million. He and his second wife, Victoria, gave lavish parties at their Manhattan townhouse. And their dog was feted at an annual birthday bash at which Evian water was served to canine guests while their owners enjoyed caviar.

But he was better known as a workaholic who arrived at his Midtown Manhattan office before dawn and sometimes convened staff meetings at 6 a.m. He claimed to read every one of his magazines — they numbered more than 15 — from cover to cover.

"I was brought up and trained in a very personal business by my father and his brothers, and they were all very personal operators and close to what they were doing," Mr. Newhouse said in a 1993 article by Mediaweek.

Magazines as His 'Big Chance'

Samuel Irving Newhouse Jr. was born on Nov. 8, 1927. His father, known as Sam, the son of an impoverished Russian-Jewish immigrant, was a lawyer who in 1922 invested his earnings in a failing newspaper, The Staten Island Advance.

Under the name Advance Publications, Sam Newhouse and his brothers slowly built one of the largest newspaper chains in the country, including The Long Island Daily Press, The Star-Ledger, The Cleveland Plain-Dealer and The St. Louis Globe-Democrat, among more than a score of other papers. Though always profitable, Newhouse newspapers were not revered for quality. A respected journalism review, More magazine, once listed three Newhouse publications among the country's 10 worst dailies.

To please his wife, Mitzi, who loved Vogue, Sam Newhouse, in 1959, bought Condé Nast, the company that published that magazine along with Glamour, House & Garden and Young Brides. Their older son, Si, preferred Condé Nast to the newspaper chain, which was eventually turned over to Donald, two years his junior.

"Si would come to see the magazine acquisitions as his big chance," wrote Carol Felsenthal, the author of the 1998 biography "Citizen Newhouse." "He could make his mark apart from his father and brother, while inhaling the glamour and glitz for which he had a growing taste."

Before joining the magazine division, Si Newhouse, by his own admission, had been at loose ends. He dropped out of Syracuse University and worked halfheartedly at Newhouse

headquarters. His first marriage, to Jane Franke, with whom he had three children, Sam, Wynn and Pamela, ended in divorce in 1959 after eight years.

Mr. Newhouse is survived by his wife, Victoria; his brother, Donald; his son Sam and daughter, Pamela Mensch; five grandchildren, and three great-grandchildren. His son Wynn died in 2010.

At Condé Nast, especially during his early years there, Mr. Newhouse leaned heavily on the guidance of Alexander Liberman, the magazine group's editorial director and an accomplished painter, photographer and sculptor as well.

"Alex's greatest characteristic is that he will never leave well enough alone," Mr. Newhouse told The Times. "He is always probing and pushing."

A lot of Mr. Liberman's pushing involved getting his boss to spend money on talent. "No one will ever thank you for saving money at Condé Nast magazines," Mr. Liberman told one of his editors, according to a 1996 Wall Street Journal article. "They'll only thank you for making a great magazine."

On Mr. Liberman's advice, Mr. Newhouse hired Diana Vreeland, the celebrated fashion editor, to run Vogue in 1962; soon afterward he lured Richard Avedon, the leading fashion photographer, to the magazine. Over the years Mr. Newhouse expanded his stable of magazines by adding Self, Allure, GQ, Gourmet, Condé Nast Traveler, Architectural Digest and Details, among others.

With Mr. Liberman counseling him, Mr. Newhouse also began amassing a major collection of postwar art, including works by Willem de Kooning, Mark Rothko, Barnett Newman, David Smith, Anthony Caro, Mark di Suvero, Roy Lichtenstein, Andy Warhol, Claes Oldenburg and James Rosenquist. In 1988, he paid \$17 million for a Jasper Johns painting, at the time a record price for the work of a living artist.

### A Publication Reinvents Itself

A milestone in Mr. Newhouse's empire-building was the revival of Vanity Fair, a magazine of wit and sophistication that had ceased publication in 1936. Mr. Newhouse resurrected it in 1981, and after quickly dismissing its first two editors, he hired a 35-year-old British journalist, Tina Brown, to run it.

Ms. Brown began mixing adulatory Hollywood cover stories with articles on subjects that ran the gamut, from the vulgar to the profound, and circulation soared past one million. Among the magazine's most-discussed covers was a photo of the actress Demi Moore, seven months pregnant and nude. But Vanity Fair also ran probing psychological profiles of Mikhail S. Gorbachev and Fidel Castro.

Mr. Newhouse hired Ms. Brown's husband, Harold Evans, a former chief editor of The Times of London, to introduce Condé Nast Traveler and then to run Random House, the largest American book publisher, which Mr. Newhouse had purchased in 1978.

His buying spree reached its apex in 1985 with his acquisition of The New Yorker, one of the country's most intellectually rich general-interest magazines. Two years later, he replaced

its legendary, septuagenarian editor, William Shawn, causing an outcry among the staff.

Although Mr. Shawn's successor, Robert Gottlieb, was a highly respected book editor, the move added to Mr. Newhouse's notoriety for firing even the most pre-eminent editors. In 1971, he dismissed Ms. Vreeland as editor of Vogue. Her replacement, Grace Mirabella, was informed of her own firing in 1988 when the gossip columnist Liz Smith announced it on a New York television newscast.

"The way it was handled was graceless — without making a pun," Mr. Newhouse was quoted as saying by one of his biographers, Thomas Maier, in a 1995 article in The Quill. "The P.R. of it got all bitched up."

But Mr. Newhouse was not any better at handling the dismissal of Mr. Gottlieb from The New Yorker in 1992. Mr. Gottlieb, who was traveling in Japan, found out he had lost his job when he was awakened in the middle of the night by a call from a reporter asking for comment on his firing. Mr. Gottlieb, like other former Newhouse editors, readily acknowledged that he had received a generous severance package.

While job stability was not a hallmark at Newhouse publications, his employees could count on perks that were unusual in the industry. Even junior editorial assistants grew accustomed to catered lunches and use of a car service. Senior editors received clothing allowances that ran into the tens of thousands of dollars, first-class airfares, virtually unlimited entertainment expenses, and million-dollar loans at subsidized interest rates to buy condominiums and country houses.

Editorial budgets ballooned as Newhouse publications spent without restraint to hire the best-known writers, photographers and editors. "I believe in waste," said Mr. Liberman, Condé Nast's editorial director. "Waste is very important in creativity."

#### Downsizing an Empire

But Mr. Newhouse's largess eventually created a river of red ink. Because his publications were privately held, he did not disclose their finances. But according to The Wall Street Journal in 1996, Condé Nast lost up to \$20 million in 1994 as nine of its 14 publications ran deficits. Unprofitable magazines like Mademoiselle and Gourmet were shut down. Random House was sold to Bertelsmann, the German publishing giant, for \$1.4 billion in 1998, two decades after Mr. Newhouse had paid \$60 million for it.

Mr. Newhouse's new concern for the bottom line extended to The New Yorker, which was losing about \$20 million a year. After he installed Ms. Brown as its editor, moving her from Vanity Fair, she helped reduce the losses by almost half and oversaw a jump in circulation of about 250,000. She stepped down in 1998 to edit a new magazine, Talk, begun by the movie producer Harvey Weinstein.

Under a new editor, David Remnick, The New Yorker eventually regained its footing and edged into the black.

Despite the fiscal constraints, Mr. Newhouse pledged \$100 million to start Portfolio, an ambitious glossy business magazine edited by Joanne Lipman. It made its debut in 2007, but it never turned a profit, and after only two years it was shut down.

During this period of retrenching Mr. Newhouse sold most of his art collection and moved out of his large townhouse into a smaller apartment. While his publishing ventures were in no danger of foundering, he dedicated himself to making certain that they would prosper after his retirement. "With a third generation coming up, we had to make strategic decisions," he told Business Week in 1998.

Mr. Newhouse began to step back from the business in the late 2000s, around the time that publishing, buffeted by a global recession and the spread of the web, was becoming a very different proposition. Condé Nast, like all publishing companies, had to tighten its budgets and focus more on the bottom line. But until recently, when the company moved its offices to 1 World Trade Center, Mr. Newhouse could still be seen having lunch in the company cafeteria — a landmark piece of contemporary architecture inside 4 Times Square — that he had designed by Frank Gehry.

Mr. Remnick said Mr. Newhouse gave him the freedom to run The New Yorker as he saw fit. During lunches, he said, "We barely discussed the magazine. We talked about politics. We talked about art. We talked about business."

Subject: CRAINS NY: How a shake-up at an Arkansas bank could stunt construction in NYC

**Date:** Tuesday, October 03, 2017 7:20:52 AM

# **How a shake-up at an Arkansas bank could stunt construction in NYC** CRAINS NY – Joe Anuta

http://www.crainsnewyork.com/article/20171003/REAL\_ESTATE/171009988/why-does-an-arkansas-bank-determine-the-health-of-nyc-hotel-and

An abrupt leadership change at a small bank based in Little Rock, Ark., could have huge consequences for the pipeline of new residential and hotel developments in the city.

A few years ago few New Yorkers had even heard of Bank of the Ozarks. Now it is one the most active construction lenders in the metro area. The company's abrupt entrance into the market is in keeping with a longstanding pattern: When the market softens and risk increases, large lenders tend to pull back, allowing smaller out-of-town banks to come in to fill the vacuum.

And Bank of the Ozarks appears to be having success, most recently financing projects for Extell Development, the Chetrit Group and Xinyuan Real Estate. But on July 28 the head of the real estate lending group abruptly resigned, causing the company's stock to plunge nearly 12% and suffer a downgrade from financial-services firm Stephens. Before stepping down, Dan Thomas had been with the Arkansas bank for 14 years and had built up the commercial real estate lending practice into the firm's biggest revenue driver.

"Dan was the guy, the face of the company," said one local lending expert who did not want to be named because of dealings with the company.

The shake-up immediately caused speculation from some analysts that there might be trouble looming in the firm's loan book. But the stock has since recovered, and a spokeswoman asserted that everything within its real estate lending arm is "business as usual." But regardless of the reasons behind Thomas' departure, the fact that he is not in the driver's seat anymore creates uncertainty about whether the new leadership regime will continue to fund New York City projects at its current clip or whether the bank might become more selective, potentially choking the supply of debt in the five boroughs.

It takes around three months for deals to be planned and executed, meaning that if there are changes in Ozarks' appetite for city projects, they will not become apparent for at least another few weeks.

#### Hands-on approach

Ozarks has attracted some criticism for its concentration of commercial real estate loans, which opens it up to more risk if the market takes a hit. But many analysts say the lender is on firm financial footing, and other financial agencies did not change their assessments after Thomas' departure.

Ozarks CEO George Gleason, who has taken a more active role in the bank's real estate lending practice, told Crain's in an interview last year that the firm's conservative approach is

the reason it can finance projects here at a time when big banks are pulling out.

For example, Ozarks requires much larger down payments than most other lenders and stipulates that it be paid back first in the event that a project goes south. A developer who has taken out loans from the bank confirmed that Ozarks meticulously and thoroughly monitors progress on the projects it finances.

"It's like getting a proctology exam every month," the builder said. "But if you're a depositor or an investor, that's what you want."

Subject: CITY LIMITS: With 421-a Maneuver, Pacific Park Developer Could Save Buyers \$50 Million More in Taxes

**Date:** Monday, October 23, 2017 6:41:04 AM

### With 421-a Maneuver, Pacific Park Developer Could Save Buyers \$50 Million More in Taxes

CITY LIMITS – Norman Oder

https://citylimits.org/2017/10/23/with-421-a-maneuver-pacific-park-developer-could-save-buyers-50-million-more-in-taxes/

Developers of 550 Vanderbilt, the first condominium building in the long-gestating Pacific Park (formerly Atlantic Yards) project, seem poised to turn a sweet deal into a bonanza, thanks to real-estate alchemy that super-sizes an already large tax break.

When Greenland Forest City Partners in 2015 prepared the Offering Plan for buyers at 550 Vanderbilt, the pending 421-a tax abatement meant an overall yearly tax bill of \$1.2 million, a 69 percent discount off the annual property-tax hit that would have occurred without the tax break.

Now, however, owners at the 278-unit luxury building would collectively pay less than \$123,000, a 97 percent discount.

But that \$1.1 million increase in savings would be just the start. Since the new tax break would last 25 years, not 15 years like the initial one, plus remove an assessed value (AV) cap, owners could save a cumulative \$86.5 million over the life of the tax benefit, by City Limits' calculations. That would be \$50 million more than in the earlier projection. (Neither the city nor the developer would address this estimate, which assumes static tax rates and assessments.)

How can they do this? By treating the luxury condo building and an affordable rental building down the block as a single "affordable project," though several hundred feet and two future building sites separate the two. This allows the developer to avoid constraints that, under the version of 421-a in effect when construction started in 2015, applied to buildings in a broad zone of Brooklyn lacking affordable units.

The move delivers no new affordable units, because the apartments in 550's partner building were already approved and subsidized, though it does prompt an uptick in affordability in 11 of those units. The administration of Mayor Bill de Blasio seems dismayed by the developer's request but hamstrung by the fact that the change appears within the boundaries of the law that existed at the time shovels hit ground.

The 421-a application remains pending. The Department of Housing Preservation and Development responded to City Limits' queries with a statement: "While approval will be based on whether all of the requirements have been met, this project underscores the reasons we fought so hard to reform 421-a to stop subsidizing luxury condos and incentivize the kind of rental housing our city badly needs." (The new Affordable New York program requires 25 percent to 30 percent affordability in rental buildings, with various income mixes, limits the tax exemption to condo buildings with six to 35 units, and imposes an AV cap.)

Informed of the tax break and City Limits' calculations, Michelle de la Uz, executive director of Fifth Avenue Committee, which has called for deeper affordability at the project, called it "ridiculous." The developer, she said, "devised a way to substantially reduce their tax burden" while offering "extremely limited improvement in the affordability levels" in a project "whose 'affordable housing' is too expensive for most New Yorkers in need of housing... When will Governor Cuomo and Mayor de Blasio say enough is enough?" For the developer, though, it's good news. "The joint application results in 10 additional years of exemption with no residential cap on the 421-a exemption and is a far better benefit than... in the original offering plan," lawyer Paul Korngold wrote in in a letter included among the changes to the Offering Plan, known as amendments.

Asked several questions related to this 421-a application and 550 Vanderbilt, the developer responded with a general statement: "Greenland and Forest City are proud to have completed nearly 800 affordable homes to date, working across business cycles and evolving policy regulations to meet our commitments. We continue to partner with the City and State to deliver on our shared vision for growing a vibrant mixed-income community at Pacific Park."

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Greenland Forest City (owned 70 percent by Greenland USA, an arm of Shanghai-based Greenland Holdings) surely faces pressure to sell apartments at or above listed prices, as its projected profit has seemingly shrunk.

In June 2015, Forest City Realty Trust (parent of Forest City New York, the original Atlantic Yards developer, and current 30 percent owner) estimated \$361.6 million in overall building costs, with a projected sell-through of \$388.6 million, suggesting an expected profit of \$27 million.

This past August, however, it estimated \$388 million in costs, with a projected sell-through—after minor price increases—of \$391.1 million. That would seemingly leave a tiny \$3.1 million profit, plus rental income from three retail units.

Lowered taxes reduce the cost of ownership without changing the sticker price—essentially a covert price cut. While Greenland Forest City told The Real Deal in July that two-thirds of the units had sold, more than half the building's value—larger units representing more than \$200 million—remained available.

The 421-a switch would especially boost the allure of the most expensive units, vaporizing taxes thanks to the removal of the cap. For example, the four-bedroom, 4.5-bath Penthouse West, priced at \$6.86 million, was formerly projected to require annual taxes of \$42,711 (already a 20 percent discount off taxes without 421-a). Now, annual taxes would be just \$1,665. The buyer would save nearly \$1 million more over 25 years, by City Limits' calculations. Whether because of the anticipated bigger tax break or not, the joint venture recently raised prices slightly on five units.

Though no definitive database exists, the building's overall \$3.76 million annual savings seems unusually large for condos gaining a 25-year abatement. As of 2014, according to City Limits' analysis of data compiled by the Municipal Art Society, the single largest annual saving in a 25-year condo abatement was \$3.46 million. (Several condo and rental buildings

in Manhattan, with either more units or valuable locations, had much larger annual abatements, but over a shorter time period.)

How can 550 Vanderbilt, long promoted as a market-rate building standing solo on Vanderbilt Avenue between Dean and Pacific streets in Prospect Heights, be part of what attorney Korngold stated would "be deemed to be an 'affordable project' by HPD"?

For the tax break, 550 Vanderbilt would be paired with 535 Carlton, a rental tower with 100 percent affordable housing at the far end of a long block, separated by two sites for yet-unbuilt Pacific Park towers. The pairing can qualify, according to Korngold's letter, because both buildings were built at the same time and they share the same "zoning lot," which the city defines as "a tract of land comprising a single tax lot or two or more adjacent tax lots within a block."

The boundaries of that zoning lot were not publicly stated in the Atlantic Yards General Project Plan prepared by Empire State Development, the state economic development authority, which makes reference to multiple zoning lots. HPD says that the two buildings may be treated as one zoning lot because they are on the same block.

It is unclear—and neither the city nor the developer would say—how many affordable projects have taken advantage of such zoning-lot flexibility, though Ashley Cotton of Forest City New York said at an Oct. 17 public meeting that "we're just applying like any other building under existing law, under the regulations that exist." A project like Extell's One Manhattan Square contains an affordable building adjacent to a market-rate building, without intervening building sites. After the rezoning in Greenpoint and Williamsburg, waterfront "development parcels" contained adjacent market-rate and affordable buildings.

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Atlantic Yards, renamed Pacific Park in 2014, had already gained special treatment. Reform of the 421-a program in 2007, based on the widespread criticism that many subsidized buildings needed no tax incentives, expanded the zone in which onsite affordable housing was required in exchange for the tax break.

But the legislation offered Atlantic Yards–expected to contain 2,250 below-market units and 4,180 market-rate ones—what was widely called a "carve-out." It allowed any exclusively market-rate buildings 421-a benefits as long as the project met an overall goal: 20 percent of the total units would be affordable to households averaging no more than 90 percent of Area Median Income (AMI).

That proposal was criticized by the administration of Mayor Mike Bloomberg, otherwise a strong supporter of the project, so it was pared back to 15 years from 25 years, reducing the estimated benefit by at least \$100 million. Indeed, 550 Vanderbilt, according its 2015 Offering Plan, was slated to get a 15-year tax break.

After the passage of Affordable New York this year, however, Greenland Forest City recognized that the condo building could not get the 15-year tax break, Cotton said, apparently because the Atlantic Yards/Pacific Park "carve-out" wouldn't be triggered until a cumulative 1,500 units were built. Instead, they pulled a rabbit out of a hat, concluding 550 Vanderbilt could take advantage of other 421-a provisions that few, if any, expected would be

invoked for market-rate buildings in this project.

"Since this project commenced prior to January 1, 2016, it is covered by the 421-a law that was in effect at the time," Korngold wrote, citing "require[ments] that 20 percent of the units in the application for 421-a benefits be made available for onsite affordable housing."

Indeed, the 2007 legislation allowed "any multiple dwelling" within Atlantic Yards to gain the 25-year tax break, as long as it contained 20 percent affordable housing. Instead of having the tax break phase out over four years, starting in year 11, it would start in year 21. It also represents a vastly larger benefit, given the elimination of the AV cap, which as of 2017/18 set an \$84,810 limit on the assessed value of an apartment seeking the tax exemption. Owners typically pay taxes on the value above the cap.

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The increased tax break could be seen to raise the overall public cost for 535 Carlton because the city will now forgo more revenue in exchange for the same number of affordable apartments. Indeed, had the extended 421-a benefit surfaced before the July 2017 disclosure in an amendment to the Offering Plan, it could have put a damper on the city's announcement a month earlier hailing the 535 Carlton opening, which Mayor de Blasio said was "delivering on the affordable housing this community was promised."

The creation of a separate building with affordable housing in a sense recreates the "poor door," a concept that Bruce Ratner, executive chairman of Forest City New York, has roundly decried, at least while highlighting plans for Pacific Park buildings with 50 percent affordable units.

Not only was the increased tax exemption not known when the 535 Carlton opened, there's been no requirement to inform Brooklyn Community Board 8. HPD last year received confirmation that the an earlier 421-a application had been disclosed, as required, to the community board. But if the application is later amended—as happened in September—the sponsor is not required to resubmit it.

The "affordable project" has some curious aspects. Though 535 Carlton has been promoted as "100 percent affordable," the 298-unit building contains mostly middle-income units too pricey to trigger the 421-a benefits for its zoning lot associate. It must supply 116 units, in various sizes, renting below 120 percent of AMI, to meet the required 20 percent affordability in the 576-unit pairing.

But the building has just 30 two-bedroom units and six three-bedroom units renting below 120 percent of AMI, while while 38 and nine are required, respectively. So eight two-bedrooms (previously said to rent at \$2,611, or 130 percent of AMI) and three three-bedrooms (two at \$3,009, 130 percent of AMI, and one at \$3,716, 160 percent of AMI) must be reclassified at lower rents.

"[W]e had to make B14 [535 Carlton] more affordable, so the benefit on the affordability side is there," Cotton said at the meeting. "But, in addition, another good benefit, depending on who you care about, is that B11 [550 Vanderbilt] has a 25-year abatement." (Affordable housing advocate Barika Williams, who raised the issue at the Oct. 17 meeting, soon countered that "this vastly changes the amount of tax revenue these buildings will produce.")

Cotton suggested that changes in 421-a had upended the developer's plans for the Pacific Park, which is well behind schedule: "Getting a benefit for condos ever again is something we had counted on... and we no longer have that," given that large condo buildings are excluded.

Even more strangely, after Greenland Forest City Partners in July announced a new real estate broker for 550 Vanderbilt, advertising for 550 Vanderbilt condos on the three web sites—550 Vanderbilt.com, new broker Nest Seekers International, and the database StreetEasy—for weeks claimed owners would owe just \$1 in monthly taxes, not the newly-shrunken figures disclosed in the developer's documents.

When queried about this in July, the developer and broker didn't respond. The \$1 tax deal lasted for weeks on both Nest Seekers and StreetEasy, and still appears on 550Vanderbilt.com today, well after this reporter's second round of inquiries.

Subject: CITYLIMITS: Factcheck: Harsh Language and Overstated Charges in a Council Race Flyer

**Date:** Friday, November 03, 2017 7:24:33 AM

# Factcheck: Harsh Language and Overstated Charges in a Council Race Flyer CITY LIMITS - Abigail Savitch-Lew

https://citylimits.org/2017/11/02/factcheck-harsh-language-and-overstated-charges-in-a-council-race-flyer/

Community activist Christopher Marte, who lost the September 12 primary by 222 votes to incumbent Margaret Chin, is challenging her again on the Independent Party line in the November 7 general election. While it's rare that a non-Democratic candidate ousts an incumbent in the general, Marte is certainly putting up a fight. He's got \$89,000 of campaign funds remaining to her \$57,000. He's got Chinese for Marte 2017 at his back—though two weeks ago a Latino coalition rallied for Chin's re-election at City Hall. He's got the Villager's endorsement, though Chin has the backing of the borough president, public advocate, and many of her female colleagues.

A few weeks ago, we reported that a group called Lower East Siders for Christopher Marte, which described itself as an alliance of tenant leaders, local residents, small business owners and residents, was hosting a march to support their candidate. Lower East Siders for Christopher Marte was also present at a community board meeting on October 18 handing out fliers that included a list of nine actions it described as "Margaret Chin's crimes against our community." All nine focus on Chin's record on issues of housing and development.

City Limits corresponded with the group to clarify the meaning of a few of the statements. When City Limits reached out to Marte himself, he wrote to us that the flier "was not written, or distributed by my campaign," but said "I agree with their stance that Margaret Chin did not do enough to pass the Chinatown Working Group Plan, and has a weak track record on standing up to development."

Marte did not endorse the specifics of the flyer. Many of the charges appear overstated or include falsehoods, while the accuracy of others are subject to interpretation. See below for their claims and our analysis.

1. Margaret Chin worked with de Blasio to reject the Chinatown Working Group Rezoning Plan, a plan that puts PEOPLE FIRST and protects all of Chinatown & the Lower East Side.

You can argue that Chin should have fought harder for the original plan, but saying she "worked with de Blasio to reject" the plan is a bit much.

The Chinatown Working Group plan was a rezoning proposal that would have limited the heights of new buildings in many areas of Chinatown and the Lower East Side, while also requiring developers to provide greater percentages of affordable housing. Margaret Chin participated in conversations about the Chinatown Working Group plan during its creation. When the de Blasio administration rejected the proposal as too comprehensive and antigrowth, it's true Chin declined to take a position on the plan when asked by City Limits in 2016, and she did not, it appears, make an effort to sway the de Blasio administration in favor

of the plan. She then evidenced support for the administration's offer to study a smaller area for a rezoning. In April, a Chin representative explained to City Limits that "the Councilmember's goals align with many of the Chinatown Working Group's plan" and that, given the administration's opposition, she desires "to move forward with a plan that creates realistic and actionable solutions to the most pressing challenges faced by Chinatown, and indeed her entire district."

2. She helped create Bloomberg's racist East Village rezoning plan in 2008, which protected a wealthier white neighborhood while excluding the Latino, African American and Chinese communities of the LES.

In 2008, Chin was not yet a councilmember and she was no longer on community board 3 then, so there's no evidence that she "helped create" the plan.

Community Board 3 worked with Mayor Bloomberg to pass a downzoning of the East Village in 2008. The downzoning was controversial. While it aimed to protect the East Village from overdevelopment and limit tenant displacement, it did allow upzonings on Avenue D, Houston and Delancey Street, and left southern parts of the district—where a much higher percentage of residents of color live—vulnerable to more development. Frustration with the limits of the East Village rezoning lead to the launch of the Chinatown Working Group effort.

Chin was deputy executive director at Asian Americans for Equality, an organization that she helped found and which came out in full support of the downzoning. Chin resigned to run for Council in the middle of the public review process that lead to the approval of the rezoning.

3. She rejected LESON's invitation to stand with the people to stop the waterfront megatowers. Instead green-lighting the towers and negotiating meaningless crumbs for the community.

Chin has not greenlighted the proposed waterfront towers in Two Bridges and does not currently have the power to do so—the de Blasio administration has said that the proposed towers only require approval by the City Planning Commission. She is trying a variety of means to push the administration to make the projects go through the process known as ULURP, which would allow her to have a vote up or down on the projects. She also recently lent her support to an effort by community groups to downzone the waterfront and prevent the towers.

The group LESON (Lower East Side Organizing Neighbors) doesn't trust Chin to vote no on the project if given the chance, and has instead asked her to focus her energy on proving to the City Planning Commission that the projects cannot be approved because they do not legally pass muster under existing zoning and environmental regulations. LESON says Chin has been dismissive of their arguments. While Chin's staff says she doesn't disagree with LESON's approach, they argue it will be difficult to convince the City Planning Commission not to approve the projects and that the best strategy is to focus on getting the projects to go through ULURP.

4. She supported the privatization of NYCHA, like the "infill" on La Guardia Housing's parking lot, while NYCHA residents get eviction notices and no repairs.

Chin has not yet taken a stance on "infill" at La Guardia Houses.

The De Blasio administration and NYCHA seek to create more income-targeted housing and boost revenues for NYCHA by working with private developers to build up some NYCHA land, a program some refer to as "infill." Some of the housing will be 100 percent belowmarket and some will be 50 percent market-rate and 50 percent below-market. Critics deride the program as an example of the "privatization" of NYCHA, though NYCHA insists that the land will remain owned by the city and is rented to the developer through a long-term ground lease.

Chin was critical of an earlier rendition of the program under Bloomberg that would have required only 20 percent below-market rate housing on all sites. As for De Blasio's plan, Paul Leonard, Chin's chief of staff, says that she's approaching it on a "case by case basis." On infill at LaGuardia Houses specifically, Leonard says Chin feels "NYCHA needs to make the case for why these infill developments are necessary to ensure the long-term viability of LaGuardia houses specifically. Though it's early in the process, Councilmember Chin does not believe the case has been made." He adds that Chin wants to know whether the belowmarket housing will actually be affordable to residents in the community and wants details on the impacts that construction might have on nearby playgrounds and the surrounding community.

5. She encouraged Extell and other developers to build luxury high rises with our tax money through the 421-a program.

Extell's tower—the one nearing completion next to the Manhattan Bridge—is 'as-of-right' under the current zoning; the private developer did not require Chin's approval to build. Even if Chin had pushed harder for the entire Chinatown Working Group rezoning plan, it seems unlikely it would have passed in time to stop the Extell tower. (The plan was released in January 2014, and Extell had already made significant progress on its foundation by the summer of 2015.)

The essence of the complaint is that Chin is cozier with developers than she should be. It's true that in 2013 she was one of the top 10 recipients of donations from Jobs for New York, the PAC associated with the Real Estate Board of New York, receiving over \$230,000.

6. She refused to halt the sale of Rivington House, displacing AIDS patients in favor of luxury condos.

It was the De Blasio administration that permitted the sale of Rivington House to a condo developer, not Chin.

Rivington House was long the site of a non-profit nursing home that served patients with AIDS, but in 2015 it was sold to a for-profit company called the Allure Group that said it would open a new nursing home. In actuality, the company was busy lobbying the city to remove deed restrictions on the building so it could flip the building to a condo developer.

The Lo-Down reports that during that year—when Allure was duping the public—Chin played a large role "in efforts to keep the facility open under the ownership of a new nursing home operator." Lower East Siders for Christopher Marte argues Chin should have used her influence to prevent the nonprofit from selling to Allure to begin with—but no one knew, at

the time, that Allure would completely betray its word, and it was a private transaction, so she would have had limited control to begin with.

Chin has said that when the Department of Citywide Administrative Services signed off on the removal of deed restrictions on the site in November of 2015, she was not aware the deed was being removed. The Lo-Down finds this believable, given the lack of notice provided to the public about the transaction. An investigation by Comptroller Scott Stringer found many people to blame for this scandal, including DCAS and City Hall blame on DCAS and City Hall, but Chin was not mentioned. Lower East Siders for Christopher Marte argue that given this debacle, however, Chin should have been less quick to endorse Mayor de Blasio for reelection.

7. Chin, by saying nothing, supports wage theft & sweatshop abuses of home care workers who work for agencies like the Chinese-American Planning Council and United Jewish Council, backers of Chin.

Homecare attendants have brought a series of class-action lawsuits against homecare health agencies, including the Chinese-American Planning Council and the United Jewish Council, among others, for practicing what is a state-sanctioned, industry-wide policy called the "13-hour" rule, according to Crain's New York. Under the policy, if a home care attendant works a 24-hour shift, they are paid for only 13 hours of their time, with the assumption that the worker also takes breaks for eating and sleeping. Workers argue that it's near impossible to take meaningful breaks and say the policy violates the minimum wage law, but healthcare agencies, for their part, say that paying more than 13 hours will upend the industry and make it extremely difficult to provide care.

It's true that Chin, who frequently partners with CPC and UJC, has not spoken up about the issue, but given that it's an issue affecting the state's entire healthcare industry, it seems unfair to label her a supporter of "wage theft & sweatshop abuse."

Leonard noted she'd received the endorsement of the healthcare workers union 1199 SEIU for her progressive leadership on economic justice and healthcare issues. Homecare workers in their suit against CPC, however, have also been frustrated with the role of the union in the fight against the 13-hour rule.

8. She ignored 10,000 residents who demanded 100% low-income housing on SPURA (now Essex Crossing). Chin insulted petition signers, implying that they were too stupid to understand the petitions they signed.

When Chin took office in 2009, it was after decades of discussion regarding how to develop the Seward Park Urban Renewal Area and after many stakeholders had already expressed here" target="\_blank">willingness to accept some market-rate housing if it could help support affordable units. It's true that Chin did not adopt the position of a group that advocated for 100 percent low-income housing in the Seward Park Urban Renewal Area, expressing concerns that this would be viewed as unrealistic. Instead she supported a plan in which 50 percent of the housing would be rent-restricted. She was also responsible for negotiating to ensure that the rent-restricted housing would be kept affordable in perpetuity.

It's worth mentioning that the idea that public land should always be used for 100 percent affordable housing has gained increasing support in the public as the affordability crisis has

worsened, and a variety of councilmembers, from Speaker Melissa Mark-Viverito in East Harlem to Laurie Cumbo in Crown Heights, face pressure to fight for the inclusion of 100 percent income-targeted units on public sites. Some, such as the de Blasio administration, argue that sometimes market-rate housing should be permitted to help a developer offset the costs of providing other public amenities.

As for the claim that Chin said people were stupid, Lower East Siders for Chris Marte says that at a meeting with her she said people probably didn't know what they were signing and that at another meeting, she said, "You are being manipulated to sign something you do not understand." It was unclear by press time which meetings they were referring to. Chief of staff Leonard, noting that Lower East Siders for Christopher Marte had only existed for a month, called the claims falsehoods.

9. Chin and de Blasio backed a senior housing plan that would destroy Elizabeth Street Garden, despite a viable alternative site for the housing, pitting senior housing against gardens, Chinatown against the LES.

It's true that Chin is backing a senior housing plan that would uproot the Elizabeth Street Garden. As for the alternative site suggested by gardeners—a vacant lot at 388 Hudson Street—Chin says both should be developed with senior housing given the dire need for such housing, but that the Hudson Street lot is not in her district.

"With nearly 200,000 seniors languishing on a waitlist for affordable housing across our city, Councilmember Chin has pledged to fight to make sure that everyone has the opportunity to age with dignity in the communities that they helped build," Chin's office said in a statement to the Commercial Observer in July, adding that the developers would be required to include a public open space (though a quarter of the original garden's size) on the site. Asian Americans for Equality, the organization Chin helped co-found, is reportedly one of the groups bidding for the project.

Subject: NYT: Where to Draw Line on Free Speech? Wedding Cake Case Vexes Lawyers

**Date:** Monday, November 06, 2017 12:52:54 PM

# Where to Draw Line on Free Speech? Wedding Cake Case Vexes Lawyers NY TIMES - Adam Liptak

https://www.nytimes.com/2017/11/06/us/politics/gay-wedding-cake-free-speech-first-amendment-supreme-court.html?rref=collection%2Fsectioncollection%2Fpolitics

Floyd Abrams is the nation's most prominent First Amendment lawyer, and he almost always argues in favor of free speech. But he has struggled with the case of a Colorado baker who refused to create a wedding cake for a gay couple.

Charged with discrimination, the baker said that forcing him to bake a cake for a same-sex wedding would hijack his constitutional right to express himself. Mr. Abrams's first impulse was to agree.

"At first blush, the position of the baker had a good deal of appeal to me," he said. "There was and is no reason to doubt his position was one of conscience, and the visage of state-ordered creation of what could be viewed as some sort of artistic offering certainly set some First Amendment flags flying."

"But the more I thought about it," Mr. Abrams said, "the more I thought of other possibilities. Could a painter invite the public to his gallery at which he painted portraits of them for a fee but refused to paint black people? Could a musician invite the world to his studio where he wrote songs about them for a fee but refused to do so for Jews or Muslims? The First Amendment protects a lot, but not that conduct."

In the end, Mr. Abrams signed a brief supporting the gay couple, David Mullins and Charlie Craig. It was one of close to 100 friend-of-the-court briefs filed in the case, an extraordinary number. Among the most interesting ones are from deeply committed First Amendment experts who have struggled to find the right balance between protected expression and unlawful discrimination.

The case, Masterpiece Cakeshop v. Colorado Civil Rights Commission, No. 16-111, will be argued before the Supreme Court next month. It has tested deep and longstanding commitments to free speech, and it has divided old allies.

Consider Eugene Volokh, a leading First Amendment scholar who teaches at the University of California, Los Angeles. In 2013, he filed a brief supporting a wedding photographer who refused to document a same-sex union.

"Photographers, writers, singers, actors, painters and others who create First Amendment-protected speech must have the right to decide which commissions to take and which to reject," Professor Volokh wrote in the brief, which he filed with Dale Carpenter, a law professor, and the Cato Institute, the libertarian group.

In the new case, Professor Volokh is on the other side. Cakes may be tasty and pretty, he wrote in a brief supporting the couple, but creating them is not expression protected by the

First Amendment.

"A chef, however brilliant, cannot claim a free speech clause right not to serve certain people at his restaurant, even if his dishes look stunning," Professor Volokh wrote. "The same is true for bakers, even ones who create beautiful cakes for use at weddings."

Professor Carpenter agreed. But the Cato Institute took the opposite view, filing a brief supporting the baker, Jack Phillips. "The fact that Jack's media are icing and chocolate rather than ink or paint does nothing to diminish the artistic content of his work," the brief said.

Ilya Shapiro, a lawyer with Cato, said he and his former allies agreed on the basic principles. Writers, singers, actors and painters are entitled to protection, he said, while caterers and limousine drivers are not. Bakers are a hard case, he said, because they are close to the line.

"If the Supreme Court establishes a precedent that if you're engaged in an expressive profession you have First Amendment protection against being compelled to produce your product or provide your service, I would be very happy with that," Mr. Shapiro said. "If it draws the line that excludes bakers but includes florists, or wherever that line is drawn, we can quibble over that, but that's less important than establishing that there is a valid free speech defense against being forced to use your expressive abilities."

Professor Volokh agreed, saying the dispute was over where, not whether, a line should be drawn.

"At some point, you have to decide what counts as speech and what doesn't," he said in an interview. "Otherwise, all human behavior could be said to be expressive."

The brief filed by Mr. Abrams did not seek to draw lines between artists and others. "When an artist sells a message," the brief said, "he must take all comers."

Other prominent First Amendment scholars who generally take strong free speech positions also signed that brief, including Kathleen M. Sullivan, a former dean of Stanford Law School, and Geoffrey R. Stone, a former dean of the University of Chicago Law School. The brief was filed by Walter Dellinger, who was acting solicitor general in the Clinton administration.

There are big names on the other side, too. Among them are Michael W. McConnell of Stanford, Richard W. Garnett of Notre Dame and Randy E. Barnett of Georgetown, who signed a brief supporting Mr. Phillips, the baker. "The state's effort to compel Phillips to use his artistic talents in a manner violative of his sincere convictions offends the vital constitutional commitment to freedom of expression," the brief said.

Professor Volokh said that approach was too broad. The First Amendment, he said, protects only conduct that is inherently expressive or both meant and likely to send a message.

He said his disagreement with the Cato Institute about confectionary expression demonstrated that it was not always easy to decide what warrants First Amendment protection.

"It suggests that this case is not far from the borderline," he said. "Until the lines are drawn, there can be considerable disputes about where the lines should be drawn."

Subject: BLOOMBERG: O"Reilly"s Fox contract protected him from being fired over allegations

**Date:** Wednesday, November 08, 2017 4:49:20 PM

# **O'Reilly's Fox contract protected him from being fired over allegations** BLOOMBERG NEWS - Staff

http://www.crainsnewyork.com/article/20171108/ENTERTAINMENT/171109884/oreillys-fox-contract-protected-him-from-being-fired-over-allegations

Former Fox News star Bill O'Reilly had a deal with the 21st Century Fox Inc. network that he couldn't be fired over unproven harassment allegations, a fresh revelation that casts doubt over corporate-governance standards at Rupert Murdoch's media empire.

O'Reilly's contract said he couldn't be dismissed based on an allegation unless it was proven in court, Jacques Nasser, an independent Fox director, told U.K.'s Competition & Markets Authority, according to a summary published Wednesday. O'Reilly, the former host of The O'Reilly Factor, has denied all wrongdoing.

Fox has been dogged by criticisms over its handling of sexual-harassment claims made against O'Reilly and Roger Ailes, the now-deceased former CEO of Fox News. While Fox made changes to governance and policies, the controversy has weighed on its \$15.3 billion bid for Sky Plc. Competition regulators are reviewing the deal for factors including its impact on media plurality and the Murdochs' adherence to U.K. broadcast standards.

"It's another nail in the standards coffin as far as Fox is concerned," said Steven Barnett, a professor of communications at the University of Westminster. "It speaks volumes about the nature of a company if you can pile up multiple accusations and be protected by such a clause."

Fox declined to comment.

Contractual clauses such as the one described by Nasser are coming under scrutiny as sexual-harassment claims sweep through Hollywood and beyond, following the downfall of Harvey Weinstein, the movie mogul accused of rape and other wrongdoing at the studio he ran.

Weinstein's contract at The Weinstein Co. said that as long as Weinstein covered the costs of settlements and judgments for misconduct including sexual harassment, he could keep his job, according to a report by TMZ, which cited the 2015 contract. Weinstein has denied any non-consensual sexual activity.

Nasser, at a hearing with regulators on Oct. 25, said that when the board was informed of sexual harassment allegations against Ailes, it reacted quickly and he left the company within days. But with O'Reilly, it was advised that the situation was different due to the terms of the employment agreement and because the evidence was uncertain.

Board members debated the timing of O'Reilly's dismissal, Nasser said. Some wanted to dismiss him immediately, while others wanted to wait for his contract renewal, he said. The board didn't know the value of settlements O'Reilly had made with various accusers, Nasser said, in line with public comments from Fox Chief Executive Officer James Murdoch.

When Fox renewed the contract, it included protections for the company aimed at harassment, including that O'Reilly could be dismissed if the company was made aware of other allegations or if additional relevant information was uncovered in a company investigation, Fox has said.

Fresh allegations of misconduct against O'Reilly surfaced in April, following a New York Times report that five women had received payments from Fox or O'Reilly for agreeing not to sue or talk about their allegations that O'Reilly verbally abused them, subjected them to unwanted advances or made lewd comments.

Fox News announced his departure on April 19, referencing a "thorough and careful review of the allegations."

In hindsight, there could have been better governance structures in place at Fox News to ensure the board knew of the allegations at an earlier stage, Nasser, a former Ford Motor Co. CEO, told the U.K. competition regulator.

Oversight of Fox News was also addressed by Nasser at the hearing with the CMA. Critics of the Sky takeover have warned of the risk of a "Foxification" of Sky News, alluding to Fox News's reputation as a network more sympathetic to right-leaning viewpoints, though others have pointed to regulatory commitments that would prevent that. Fox News, which stopped airing in the U.K. in August, was faulted by the U.K. communications regulator this week for prior biased reporting.

In the U.S., the public has already made up its mind which political party it will support and therefore news media is unlikely to influence voting decisions in that country, Nasser told the CMA, according to the summary.

Subject: CRAIN"S NY: Witkoff bets that Times Square"s office market days are done

**Date:** Tuesday, November 14, 2017 6:24:40 AM

### Witkoff bets that Times Square's office market days are done

CRAIN'S NY - Joe Anuta

http://www.crainsnewyork.com/article/20171114/REAL\_ESTATE/171119953/witkoff-bets-that-times-squares-office-market-days-are-done

In August Steven Witkoff flipped the switch on a 9-story, 18,000-square-foot LED billboard that wraps around the base of the luxury hotel his firm is developing at West 47th Street and Seventh Avenue. The screen is one of the largest in the world—big enough to stand out in a neighborhood long defined by glaring electric signs. It is also integral to the success of the entire enterprise, which is why Witkoff and his partners went to great lengths to make it happen.

The initial investors, who include Douglas Elliman CEO Howard Lorber, paid \$30 million to buy out the owners of the nondigital billboards that previously adorned the building. Then they embarked on a complex construction process that required an artful interpretation of the building and zoning codes. It was spearheaded by the site's general contractor, CNY Group, No. 110 on Crain's largest private companies list.

By preserving at least one quarter of the original structure, the project qualified as a renovation rather than new construction. That distinction exempted it from recent zoning changes that would have made it more difficult to affix such an enormous sign to the base.

All that fuss is already paying off. The hotel and retail spaces are not quite finished, but the billboard is already generating revenue. It is unclear how much advertisers are paying to hawk their wares to the 500,000 visitors who traverse the neighborhood on a daily basis, but rates in the area can reach \$35,000 per minute.

Times Square has long been a major destination for tourists, and Witkoff is betting that more of them are on the way. If he is right, the strength of the office market that heralded the neighborhood's initial revival two decades ago will continue to ebb, while investors will focus on hotels, attractions and retail destinations offering memorable experiences to ever more out-of-towners.

But the project is not without risks. Witkoff and his partners paid \$430 million for the property and even shelled out \$48 million to the owner of a ground-floor souvenir shop, one of the biggest tenant buyouts in city history. Working against the team—which also includes Maefield Development, Winthrop Realty Trust and hotelier Ian Schrager—are trends in the real estate market that have reversed course since the project's inception. On average, luxury Manhattan hotel rooms this year cost around \$420 per night as of September, a 1% dip from the year before. Retail rents fell by more than 13% between the third quarter of 2016 and the same time this year.

Plus, in Times Square, more landlords are chasing profits from digital billboards. The resulting supply boost has already weakened asking rates for advertisers and could complicate the math for Witkoff's jumbo LED screen.

#### Changing times

Times Square takes its name from the former headquarters of The New York Times, built at the intersection of Broadway, Seventh Avenue and West 42nd Street in 1904. The area's myriad transit options and proximity to Broadway theaters made it a favorite meeting place for New Yorkers until the early 1960s, when it began transforming into a haven for drugs, crime and X-rated entertainment.

"There were grocery stores that sold only beer, knives and condoms," said one real estate executive who worked in the neighborhood during its nadir.

#### HOW CNY GROUP GREW BIG IN NYC

The Marriott Edition hotel at 20 Times Square reached its full height this spring. But getting there was no easy task. CNY Group, the job's general contractor, had to demo most of the previous building and excavate the foundation for the 39-story tower while preserving the steel skeleton of two original facade walls. That involved laser-scanning the old steel supports to get precise measurements of where everything was and carefully drilling new piles 80 feet deep into Manhattan schist, one of the hardest rocks in the world. "Complicating this already complex job," said CNY CEO Ken Colao, "is the 19,000 people walking by the site every hour."

But complexity is CNY's stock and trade. Founded by Colao and his brother, Steve, in 2003, CNY has emerged as a go-to contractor for developers facing the most daunting construction challenges. For one Manhattan high-rise, the company sourced facade components from China and Japan, and had them assembled in Thailand and then shipped to the site in modules, saving 30% on facade construction. It also helps explain why CNY is slated to bring in \$340 million in revenue this year, a more than 200% increase over 2012 figures and enough to earn the company the No. 110 spot on Crain's largest private companies list.

In its early days, CNY was consistently outbid for small and midsize jobs. To become more competitive, the company parted ways with the Building Contractors Association and let collective-bargaining agreements with union subcontractors expire—a first for a large city contractor. Freed from those restrictions, CNY began running as an open shop, bidding out jobs to both union and nonunion subcontractors.

Dennis Prude, a principal at the company and a onetime head of the union contractors association, told Crain's that although the rates from nonunion outfits are generally less expensive, these firms often lack organized labor's training and skill. It would take nonunion concrete shops six days to pour a building floor, for example, while union ones tended to do it in two or three days, saving the project valuable time. But CNY did find that innovation was easier on nonunion sites, thanks largely to their lack of strict work rules. For instance, the firm has begun bundling electrical wires into a neoprene tube that can be laid directly into a wet concrete floor, rather than later threading everything through a bent metal pipe. "We would have never gotten that change accepted by the union," Prude said.

By the early 1980s fed-up city and state officials launched one of the country's biggest and most controversial urban-renewal projects. Using the power of eminent domain, the state eventually seized 13 acres of property along West 42nd Street between Broadway and Eighth

Avenue—part of an infamous stretch dubbed The Deuce by local denizens—and razed most of the buildings. From the rubble a series of office towers rose and eventually wiped away much of the undesirable activity.

That transformation played out over more than 30 years, with the last office building opening in 2010 and "Porn King" Richard Basciano announcing before his death this spring that one of the final peep-show pavilions would close.

But the scrubbing of Times Square—coupled with the citywide drop in violent crime—made the area attractive for more than just office workers.

By the time Witkoff began construction on his hotel in 2015, the city's tourism numbers were reaching staggering proportions. Nearly 55 million visitors came to New York that year, almost equivalent to the entire population of Italy, as Mayor Bill de Blasio remarked at the project's groundbreaking ceremony. "That number is going to go up," he added.

And it has. Last year the city welcomed 60 million tourists, many of whom visited Times Square. Meanwhile, major commercial tenants who took space during the neighborhood's resurgence, including Condé Nast, EY and Skadden, Arps, Slate, Meagher & Flom, are moving much of their operations to newer office districts elsewhere.

"Times Square is almost too successful," said Seth Pinsky, an executive vice president at RXR Realty, which owns an office building at 5 Times Square. "The big question is: How do you make it an exciting destination for tourists while keeping it desirable for the businesses and people native to New York who also want to live, work and play there?"

Though the concentration of tourists has long supported a robust collection of hotels, Witkoff is looking to set a standard for where and how these visitors spend the night.

Marriott developed its Edition brand in partnership with Schrager, who is still best known as the co-founder of Studio 54 but who also scored a big hit in 1990 with the cheap, chic Paramount Hotel. These days a room at the Paramount, just a block south of the Edition site, between Eighth Avenue and Broadway, starts around \$130 a night. Pricier offerings such as the W Hotel charge at least \$269 (according to data from TripAdvisor). Details on 20 Times Square's 452 rooms have not been released, but a source with knowledge of the project told Crain's that rates will start at \$500 a night, while high-end rooms at the brand's Madison Square Park location can top \$1,100.

Occupancy in Manhattan luxury hotels hit nearly 80% during the third quarter of this year, according to data from consulting firm STR. That is slightly higher than the same period a year ago and indicates that demand for high-end offerings is robust.

But other key metrics are not looking so hot. Revenue per available room and average daily asking rates are both down slightly from last year. And pretty much every metric has dipped since the headier days of 2014, when Witkoff locked down more than \$800 million in construction financing. Precisely why overall rates are falling despite such solid occupancy numbers is a bit of a mystery. Some experts expect them to rise again a few years from now as construction financing for new projects dries up. In the meantime, one theory behind the decline is that the nearly 13,000 rooms set to hit the market in the next few years are causing owners to focus on occupancy in advance of stiffer competition.

"Manhattan hoteliers are actually buying occupancy by sacrificing rates," said Jan Freitag, a senior vice president at STR.

Similar forces are at work in the digital billboard market. In Times Square—one of the few places in the city such displays are permitted—advertising sales are so lucrative that many landlords are opting to cover entire facades with billboards despite having to steeply discount rents for the windowless office space behind them. The signage also plays an outsize role in retail leases, with many tenants paying hefty rental premiums in exchange for screen time.

The billboard at 20 Times Square is already commanding attention. Less than 48 hours after the display was activated, advertisers began buying time, even though the rest of the project is still a construction site. But the competition is intensifying.

A separate Marriott property added a large digital billboard a few blocks away last year, and the renovation of a DoubleTree hotel across the street is set to include a 17,000-square-foot LED screen.

An earlier spate of digital billboard construction already dampened asking rates, which tend to run between \$10,000 and \$35,000 per minute for a standard four-week contract. One expert said those rates have fallen by around 50% during the past 10 years and could drop further depending on how much product comes on the market.

More recently, retail rents have taken a dive. In the spring of 2015, when nearly all of Manhattan was overpriced, the average asking rent for Times Square hit \$2,413 per square foot, according to the Real Estate Board of New York. Today it is down nearly 20%, to \$1,930.

Witkoff, who is leasing out the 76,000 square feet of retail space in the basement and on the first four floors, was able to outpace that downturn with two high-profile deals last year, when rents were still hovering above \$2,300.

The NFL Experience took 25,000 square feet across several floors. The store and entertainment complex will charge at least \$39 per ticket for multiple attractions that let fans participate in virtual-game action. An interactive theater is housed behind the billboard, a clever placement that allowed Witkoff to fill up the discounted space with a tenant who did not need windows to begin with.

Hershey's Chocolate World, another experiential retailer, has signed on for more than 5,000 square feet for its new flagship, where visitors will be able to personalize confections and order freshly made s'mores from an RV parked inside.

"They were able to get top dollar from interesting tenants because the neighborhood is such a strong market that is expanding in almost every direction," said Robin Abrams, vice chair at brokerage Eastern Consolidated.

Although the building is not all leased up, Abrams said, the sheer volume of foot traffic tends to insulate the neighborhood from some of the more daunting challenges that have beset the rest of the city's real estate market. That helps explain why Gary Barnett's Extell Development is partnering with the Hard Rock brand on a ground-up hotel a block north.

"Times Square has this magical connotation, and anyone who comes to New York wants to go there," said Abrams. "There is nowhere else like it."

Subject: CRAIN"S NY: Competition for renters heats up in Hudson Yards

**Date:** Tuesday, November 28, 2017 2:10:16 PM

#### **Competition for renters heats up in Hudson Yards**

CRAIN'S NY - Joe Anuta

http://www.crainsnewyork.com/article/20171128/REAL\_ESTATE/171129916/competition-for-renters-heats-up-in-hudson-yards-as-brookfield-and

Over the past few years, a number of rental developers placed huge bets on the transformation of Hudson Yards into a residential and commercial district. And as their buildings have opened in the past 18 months—flooding the area with some 2,000 new apartments as the market continues to plateau—they have had to employ a variety of novel tactics to get as many tenants as possible leased up.

The Related Cos. is only partially done with its \$20 billion Hudson Yards project's first phase, geared toward new office space. On its eastern edge, Brookfield is also still constructing its smaller mixed-use project called Manhattan West. But that hasn't stopped the two developers and a handful of others from rolling out rental buildings in the hopes of getting in on the area's expected growth. They have their work cut out for them.

The Eugene, Brookfield's 844-unit behemoth on West 31st Street, began leasing in March by offering prospective tenants one month free on a 14-month lease and two months free on a 26-month lease, according to listings on StreetEasy.

By July the offer on StreetEasy had increased to two months and three months, respectively. Brookfield also waived security deposits for qualifying tenants and picked up the broker's fee. A representative said the firm has been able to fill 67% of its market-rate units using this method and that leasing is ahead of schedule.

Extell Development opened a 600-unit tower dubbed 555Ten last year. Lalezarian Properties kicked off leasing at its 375-unit 507 West Chelsea earlier this year. Imperial Cos. listed its 225-unit Henry Hall building in May. Each has resorted to some combination of free rent and other incentives to woo tenants. Related has filled more than 60% of its pricey new building, 1 Hudson Yards, without offering free rent, though the firm has cut prices in some cases and has thrown in discounts on Citi Bike and Equinox gym memberships.

However they do it, rental developers need to get people in the door. Typically builders can't refinance their projects until they hit a predetermined level of occupancy, and the higher the rents, the better their terms. Knocking down interest rates on debt that often runs into the hundreds of millions of dollars can be a strong incentive—and a boon to prospective tenants.

Subject: NYT: Weinstein's Complicity Machine

Date: Wednesday, December 06, 2017 6:16:25 AM

#### Weinstein's Complicity Machine

NY TIMES - Megan Twohey, Jodi Kantor, Susan Dominus, Jim Rutenberg, Steve Eder <a href="https://www.nytimes.com/interactive/2017/12/05/us/harvey-weinstein-complicity.html?ref=todayspaper">https://www.nytimes.com/interactive/2017/12/05/us/harvey-weinstein-complicity.html?ref=todayspaper</a>

HARVEY WEINSTEIN BUILT his complicity machine out of the witting, the unwitting and those in between. He commanded enablers, silencers and spies, warning others who discovered his secrets to say nothing. He courted those who could provide the money or prestige to enhance his reputation as well as his power to intimidate.

In the weeks and months before allegations of his methodical abuse of women were exposed in October, Mr. Weinstein, the Hollywood producer, pulled on all the levers of his carefully constructed apparatus.

He gathered ammunition, sometimes helped by the editor of The National Enquirer, who had dispatched reporters to find information that could undermine accusers. He turned to old allies, asking a partner in Creative Artists Agency, one of Hollywood's premier talent shops, to broker a meeting with a C.A.A. client, Ronan Farrow, who was reporting on Mr. Weinstein. He tried to dispense favors: While seeking to stop the actress Rose McGowan from writing in a memoir that he had sexually assaulted her, he tried to arrange a \$50,000 payment to her former manager and throw new business to a literary agent advising Ms. McGowan. The agent, Lacy Lynch, replied to him in an email: "No one understands smart, intellectual and commercial like HW."

Mr. Weinstein's final, failed round of manipulations shows how he operated for more than three decades: by trying to turn others into instruments or shields for his behavior, according to nearly 200 interviews, internal company records and previously undisclosed emails. Some aided his actions without realizing what he was doing. Many knew something or detected hints, though few understood the scale of his sexual misconduct. Almost everyone had incentives to look the other way or reasons to stay silent. Now, even as the tally of Mr. Weinstein's alleged misdeeds is still emerging, so is a debate about collective failure and the apportioning of blame.

Executives at Mr. Weinstein's film companies who learned of allegations rarely took a stand, cowed by their volatile boss or worried about their careers. His brother and partner, Bob, participated in payoffs to women as far back as 1990. Some low-level assistants were pulled in: They compiled "bibles" that included hints on facilitating encounters with women, and were required to procure his penile injections for erectile dysfunction. His lawyers crafted settlements that kept the truth from being explored, much less exposed. "When you quickly settle, there is no need to get into all the facts," said Daniel M. Petrocelli, a lawyer who handled two agreements with accusers.

Agents and managers across Hollywood, who wanted in on Mr. Weinstein's star-making films, sent actresses to meet him alone at hotels and advised them to stay quiet when things went wrong. "That's just Harvey being Harvey," more than one agent told a client. At

C.A.A., for example, at least eight talent agents were told that Mr. Weinstein had harassed or menaced female clients, but agents there continued to arrange private meetings. Even Nick Wechsler, a talent manager at another firm who confronted Mr. Weinstein about Ms. McGowan, felt he had to maintain business ties with him: "Sometimes he was the only game in town."

Mr. Weinstein held off press scrutiny with a mix of threats and enticements, drawing reporters close with the lure of access to stars, directors and celebrity-packed parties. Some journalists negotiated book and movie deals with him even as they were assigned to cover him. The studio chief once paid a gossip writer to collect juicy celebrity tidbits that Mr. Weinstein could use to barter if other reporters stumbled onto an affair he was trying to keep quiet. He was so close to David J. Pecker, the chief executive of American Media Inc., which owns The Enquirer, that he was known in the tabloid industry as an untouchable "F.O.P.," or "friend of Pecker." That status was shared by a chosen few, including President Trump.

Disney, the kingdom of family-friendly entertainment, tightly controls its operations, but it allowed the Weinstein brothers to run the Miramax studio with virtual autonomy during the 12 years they were employees. (The pair wore T-shirts boasting "Corporately Irresponsible" to one company retreat.) Along with an impressive record of Oscars, Mr. Weinstein left Disney with a trail of settlements and claims of sexual misconduct that accumulated during his tenure. Disney, which says it was not aware of his alleged abuses, now faces accusations in a lawsuit that it "knew, should have known or was willfully blind."

Mr. Weinstein, 65, is under investigation by law enforcement authorities in three cities. Though he has acknowledged that his behavior "has caused a lot of pain," his lawyers denied that he committed sexual assault. His spokeswoman disputed claims of inappropriate advances in this article, saying Mr. Weinstein's recollections differed from those of his accusers.

A master of leverage, Mr. Weinstein parlayed his films into relationships across the worlds of entertainment, politics, publishing and beyond, achieving a stature that at times proved useful in intimidating others and protecting himself. "I know the president of the United States. Who do you know?" Mr. Weinstein, a Democratic fund-raiser, would say during the years Barack Obama was in the White House, adding expletives. "I'm Harvey Weinstein," he used to say. "You know what I can do."

In late September, emails show, he was discussing a documentary television show he was working on with Hillary Clinton. He had long raised campaign cash for her, and her feminist credentials helped burnish his image — even though Tina Brown, the magazine editor, and Lena Dunham, the writer and actress, each say they had cautioned Mrs. Clinton's aides about his treatment of women. Now, Mr. Weinstein exchanged questions about distribution rights for the show. "I am hopeful we can get a good price for this," Robert Barnett, Mrs. Clinton's lawyer, replied.

Two days later, Jeff Bezos, founder and chief executive of Amazon, interrupted a vacation in Hawaii to field advice from Mr. Weinstein, according to the emails. The Wall Street Journal was reporting on turmoil at Amazon Studios, one of Mr. Weinstein's business partners. He recommended an aggressive response that involved hiring some of his own team, including a libel lawyer who "makes sure everyone sticks to the right narrative," Mr. Weinstein wrote. He added, "I'm happy to coordinate with whoever you'd like, as a friend of the court." Mr.

Bezos declined to comment.

Even as Mr. Weinstein was aware that reporters were examining his behavior, he attended the Toronto International Film Festival in September and invited two women to his hotel room. He alternated between making massage requests, other unwelcome advances and offers of career help, said the women, who asked to remain unidentified, but whose account was backed up in part through text messages and a friend who was told at the time of the encounter. Then, the women said, he issued pleas and warnings not to tell anyone. Mr. Weinstein called the account "nonsense."

He pressured his business associates, telling Lance Maerov, an outspoken member of the Weinstein Company board, that he would find embarrassing details from his past and use them against him. He pushed Irwin Reiter, an executive who had worked with him for three decades, to speak favorably of him to reporters. When Mr. Reiter refused, he said, Mr. Weinstein responded that he had damning information about him too.

About the same time, he tried to facilitate a business deal with Ms. Lynch, the literary agent consulting with Ms. McGowan, and others. "Getting together with three intelligent women would help my image immensely," he wrote in an email, proposing a meeting. That never happened, according to Ms. Lynch. She said that she felt Mr. Weinstein was trying to ingratiate himself with her because of her relationship to Ms. McGowan, and that she was simply playing along. Jill Messick, Ms. McGowan's former manager, never received or accepted money from the producer, her lawyer said.

Minutes before The New York Times published the first allegations about Mr. Weinstein this fall, he called the reporters who wrote it. Swinging between flattery and threats, he said that he had ways of knowing who had cooperated with the investigation and the means to undermine it.

"I am a man who has great resources," he warned.

At Agencies, a Failure to Act

Mia Kirshner, a Canadian actress who was 19 when she starred in the film "Exotica," traveled to New York not long after its 1994 release. Miramax distributed the movie, and her agents at C.A.A. had set up a meeting with Mr. Weinstein at her hotel. "We thought it was a coup," she recalled. The producer had already told Ms. Kirshner, whose grandparents had survived the Lodz ghetto in Poland, that he wanted to discuss a film about the Warsaw ghetto uprising. But when he came to her room, his agenda was to exchange sex for career opportunity, the actress said. While she rejected him, the experience left her feeling "extremely upset and alarmed and scared," and somehow, like so many other women who say he targeted them, at fault.

She told her primary agent, Lisa Grode, who sounded shocked. In a subsequent conversation, her talent manager, John Carrabino, and his boss, Sandy Gallin, joined the call. Mr. Gallin was outraged and urged Ms. Kirshner to meet with the producer again, while wearing a wire. "I remember John and Lisa were both like, 'Sandy, no!'" Ms. Kirshner said. From the general tone of the conversation, she concluded she should drop the matter. "I was told to forget about it; it was pointless to do anything about this," Ms. Kirshner said.

She was grateful to Ms. Grode for signing her and for encouraging her to get a college degree, she said. But in that moment, she recalled, "I was very disappointed by them."

"It all came down to money," she said. "It speaks to why he was protected as opposed to the actors." Ms. Grode and Mr. Carrabino declined to comment; Mr. Gallin is deceased.

It is impossible to say how many women might have been spared Mr. Weinstein's alleged sexual aggression had more agents responded with the impulse to act. At C.A.A., at least eight agents had heard about Mr. Weinstein's behavior, largely from actresses they represented, but several former senior C.A.A. agents said they were unaware of it or any formal agency response.

In a statement, C.A.A. said it apologized "to any person the agency let down for not meeting the high expectations we place on ourselves." Like other agencies, it said it had begun revising its management structure to include more women and improve its sexual harassment policies.

When asked if he had known of Mr. Weinstein's alleged harassment of clients, Bryan Lourd, a partner at C.A.A., declined to comment, citing client confidentiality. In mid-September, Mr. Weinstein stormed into Mr. Lourd's office to complain about an article that Ronan Farrow, a C.A.A. client, was writing on Mr. Weinstein's alleged misconduct for The New Yorker, according to someone familiar with C.A.A.'s dealings with Mr. Weinstein. Later that month, Mr. Lourd tried to set up a meeting at the producer's request. "This guy won't meet right now," he wrote to Mr. Weinstein on Sept. 26. "He did say he will call you soon. I think he is absolutely pursuing the story."

The top agencies are among Hollywood's most male institutions; none has ever been led by a woman. "Given everything that has happened, agencies are suddenly on a very steep learning curve, but I think they are doing the work to create a better environment," said Marti Noxon, a television producer. She had been disappointed in the past by an agent's response when she reported that she had been sexually harassed.

Two decades ago, Ashley Judd, who met Mr. Weinstein in his hotel room for what she thought was a business meeting, said she turned down the producer's repeated offers of a massage, as well his efforts to steer her toward the bathroom so she could watch him shower. After the encounter, the actress made no secret of what had transpired, and told her agent, Michelle Bohan, who was then at the William Morris Agency. "I know my agent would have done whatever I asked her to do," Ms. Judd said. "I honestly didn't know what to ask anyone to do." Ms. Bohan, who remains Ms. Judd's agent, declined to comment.

Failure to take action in the face of misconduct accusations was hardly limited to cases involving Mr. Weinstein. After complaints about his treatment of women became public, Reese Witherspoon said in a recent speech that a director had sexually assaulted her when she was 16, and she expressed anger toward "the agents and the producers who made me feel that silence was a condition of my employment."

Agents often sign actresses when they are at peak value to the industry — just out of their teens, if not still in them — and also at peak vulnerability, given their youth. Although agents are charged with protecting their clients' interests, they earn their living, indirectly, from the executives who write their clients' paychecks. For agents, actors and actresses might come

and go, but Mr. Weinstein was one of Hollywood's seemingly permanent fixtures, distributing as many as 30 films a year.

In the absence of any collective discussion of Mr. Weinstein's alleged behavior, stories circulated in the industry, tainting many of those associated with him. More than two decades ago, Gwyneth Paltrow reported advances he made in a hotel room to her agent, Rick Kurtzman of C.A.A. Mr. Kurtzman "looked incredulous" and expressed revulsion, Ms. Paltrow said, but he did not suggest discussing the episode with the agency's leaders. Mr. Kurtzman declined to comment.

Ms. Paltrow went on to become known as the first lady of Miramax, winning an Oscar in 1999 for her performance in "Shakespeare in Love." But without her knowledge, Mr. Weinstein was tarnishing and trading on her golden-girl image. Ms. Paltrow said she rebuffed Mr. Weinstein. But now, she is hearing that as he tried to coerce other women, he repeatedly boasted that he had sex with her. Complying with him was "the best thing you can do for your career now," Mr. Weinstein told one young actress in 2000, mentioning Ms. Paltrow and others. Another woman, who alleged that Mr. Weinstein assaulted her in 2004, recalled a photo of Ms. Paltrow prominently displayed in the room.

In recent weeks, Ms. Paltrow has started to connect with some of those who said Mr. Weinstein cited her name in disturbing encounters. She said the phone calls with the other women have been devastating. "He's not the first person to lie about sleeping with someone," she said in an interview, "but he used the lie as an assault weapon."

'Impossible to Control' at Disney

When Disney bought Miramax in 1993, it acquired an un-Disney-like duo from New York, brothers who already had reputations as ruthless businessmen and fearsome bosses.

But the Weinsteins had an eye for talent and success in critically acclaimed art house films. They were given wide latitude — "virtual autonomy," as Disney put it in a statement — a move meant to preserve Miramax's creative culture. That hands-off supervision, several former executives now suggest, could have inadvertently created opportunities for misconduct that Mr. Weinstein exploited.

The Disney-Miramax relationship soon became strained. Over the years, multiple Disney executives cycled through the thankless task of monitoring the Weinsteins. They spent lavishly. They took on edgy films that made Disney uncomfortable. Without Disney's knowledge, they negotiated to launch Talk, a magazine edited by Ms. Brown. They bristled at Disney's restraints. "They were impossible to control," said Bill Mechanic, a former executive. Soon after The Times published its story about the allegations against Mr. Weinstein, Disney's former chief executive, Michael D. Eisner, called him "an incorrigible bully" on Twitter.

But Disney continued to bankroll the Weinsteins with hundreds of millions of dollars a year — more money than they had ever handled before — and Mr. Eisner tolerated them as they were churning out hits. When Chris McGurk, then a Disney executive, broached the idea of selling Miramax in the mid-90s, he recalled Mr. Eisner saying, "I'm not selling as long I'm chairman."

Disney said that it did not know of any complaints, lawsuits or the settlements dealing with sexual misconduct involving Mr. Weinstein, and no clear evidence to the contrary has emerged. But there were hints of other troubling behavior.

One involved a physical altercation with a male employee at a film conference in the mid-90s that resulted in a financial settlement. About that time, the producer Sybil Robson Orr said that when she complained to Mr. Weinstein about falling short on a distribution deal, he berated her with vulgarities, pounding his desk and vowing to destroy her career, according to a 1996 lawsuit. Two Disney executives joined in the threats, she claimed.

She prevailed, receiving a "sizable award," said Bertram Fields, the lawyer who represented her. "No one is going to do that again," Mr. Weinstein vowed, according to a former Miramax official. The producer and his company later hired Mr. Fields and another star litigator, David Boies.

In 2004, the Weinsteins turned their high-powered lawyers on Disney as a showdown loomed over growing business disagreements. The next year, Disney and the Weinsteins split. The brothers started the Weinstein Company, reportedly raising about \$1 billion and attracting investors including Fidelity, Quinta Communications and Goldman Sachs, their banker. Goldman, which compiled a 142-page initial offering for investors, said it was not aware of Mr. Weinstein's alleged misdeeds.

By that time, dozens of women had become victims of Mr. Weinstein, they now say. One of them, a Canadian who anonymously filed a lawsuit accusing him of assaulting her in 2000, said in an interview: "You do not get to trade on my physical safety for your accolades and your Oscars."

### Keeping the Media Close

Shortly after the news investigations of Mr. Weinstein's alleged abuse were published, A. J. Benza, a former New York Daily News gossip columnist, received a two-word text from the producer: "Help me."

Mr. Benza had been integral to the network of friendly journalists — gossip columnists, magazine writers, editors and authors — whom the producer relied on to promote his entertainment empire and sometimes punish rivals or deflect threats.

Over dinner in West Hollywood in late 2003 or early the next year, the men had discussed a plan to help Mr. Weinstein avoid embarrassment. While married to his first wife, he had become involved with someone else, Mr. Benza discovered. A clerk at a Los Angeles art studio where he commissioned a gift for Mr. Weinstein — a painting of a reimagined "Hollywood" sign reading "Harveywood" — volunteered to Mr. Benza that a friend, Georgina Chapman, was seeing the producer. Mr. Weinstein, who would later marry Ms. Chapman, was separated and wanted to keep the relationship confidential until he was divorced, according to his spokeswoman, Sallie Hofmeister.

Mr. Benza, then between jobs, had a suggestion. "I could supply your P.R. girls with a lot of gossip — a lot of stories — and if people come at them with the 'Harvey's having an affair story,' they can barter," Mr. Benza recalled telling Mr. Weinstein. "He said, 'A. J., it's got to be good stories,' and I said, 'Don't you worry about it."

Collecting a monthly retainer, Mr. Benza said, he reported items on Roger Clemens, Michael Jackson and others and sent them to Mr. Weinstein's communications team, though he didn't know whether they were used to trade away stories about the producer. Mr. Weinstein's spokeswoman said the payments to Mr. Benza were for public relations work during Miramax's dispute with Disney.

After 10 months, Mr. Weinstein said, "I think the coast is clear; I think we beat this thing," according to Mr. Benza, who recently had a brief stint as a writer for American Media and also runs his own gossip podcast, "Fame Is a Bitch."

Mr. Benza and Mr. Weinstein were exploiting a longstanding system of favor-trading between the press and the movie business. Gossip writers need a stream of insider scoops, industry beat reporters need exclusives on the next big deal and glossy magazines need celebrities who can drive newsstand sales. Mr. Weinstein, who wanted glowing coverage, could provide that and more.

The producer often held out business opportunities to those who covered him. He had book and movie deals with writers and editors at Fox News, The New York Post, Premiere magazine, Vanity Fair, Variety and elsewhere. In Mr. Benza's case, a book contract came immediately after he left The Daily News. In interviews, several journalists who had business ties to him said the arrangements did not cause them to pull punches.

He had particularly strong ties to the tabloid giant American Media — owner of The Enquirer, Globe, OK!, Radar Online and others — with which he teamed up to pursue several media and production deals.

On occasion, Mr. Weinstein's defenses showed cracks. Two journalists learned of assault accusations against him — David Carr and Ken Auletta — while writing warts-and-all profiles of him in the early 2000s.

Mr. Auletta, of The New Yorker, said he learned about a sexual assault allegation that a former assistant had made against the producer, and a related settlement that required confidentiality. Mr. Auletta said that he and his editors concluded just before publishing that they could not include the allegation because the woman would not agree to cooperate.

Mr. Carr, a New York Times columnist who died in 2015, heard about Ms. McGowan's assault allegation and other accusations while reporting a profile for New York magazine in 2001, his editors said.

Several weeks before the article was published, Kroll, a private investigative agency that did work for Mr. Weinstein, provided him with some details of Mr. Carr's reporting, according to a former Miramax executive who spoke on the condition of anonymity. Mr. Carr wrote in the profile that Mr. Weinstein seemed to have "near-perfect visibility into my notebook," and told friends that Mr. Weinstein called him before publication to read a line he had written.

His spokeswoman dismissed the account as "urban legend," and a top Kroll executive, Daniel E. Karson, did not respond to a request for comment.

Mr. Carr's article also did not include any sexual misconduct allegations; Caroline Miller,

then New York's editor, said that none of the women would speak on the record. That same wall of silence would stymie other journalists in the years that followed.

Playing the Gossip Card

Mr. Weinstein's secrets began seeping out in March 2015, after the New York City police questioned him about an allegation that he groped an Italian model, Ambra Battilana.

As he and his legal team worked to undermine Ms. Battilana's credibility, American Media entered the picture.

Mr. Weinstein had struck a business deal earlier that year with American Media, working with Dylan Howard, The Enquirer's editor and the company's chief content officer, on a talk show. American Media was known to sometimes help out allies in trouble with a strategy known in tabloid newsrooms as "catch and kill" — acquiring exclusive rights to damaging stories and then not publishing them.

In the Battilana case, the company scrambled to buy her story. But a sale never went through, American Media said, because Ms. Battilana's price was too high. She said, through a spokesman, that she "never sought out or solicited any offers." Documentation reviewed by The Times, in fact, shows her rebuffing an attempt to pay her. Prosecutors ultimately did not pursue charges against Mr. Weinstein, citing insufficient evidence, and the story did not appear in America Media publications.

A few months later American Media and the Weinstein Company expanded their partnership. And after two actresses, Ms. Judd and Ms. McGowan, made veiled mention of misconduct by Mr. Weinstein in 2015 and 2016, Mr. Howard came to his aid. The Weinstein Company told the editor about Ms. McGowan's allegations and said "it might be a good article for him to pursue," according to Ms. Hofmeister, the producer's spokeswoman. She said that Mr. Howard was never asked to "dig up damaging information on actresses."

Mr. Howard dispatched a reporter at the entertainment news service Coleman-Rayner, which works with American Media, to collect hostile commentary about Ms. McGowan. "This is killer. Especially if my fingerprints r not on this," Mr. Weinstein wrote in an email obtained by The Times and first reported in The New Yorker.

In November last year, Lauren O'Connor, a former Weinstein Company employee who had written a blistering memo asserting sexual harassment and other misconduct by Mr. Weinstein, received calls from a Coleman-Rayner reporter. He said he was working on a story about "major studio heads" and kept pressing her to speak even when she declined. She said it made her so uncomfortable she reported the phone call to her lawyer.

American Media has acknowledged that it sometimes worked to gather information to help Mr. Weinstein because of mutual business interests. "To the extent AMI provided 'off the record' information to Mr. Weinstein about his accusers," the company said in a statement, it did so "at a time when Mr. Weinstein was denying any harassment." The statement said Mr. Howard would not have allowed the information to be published.

(On Tuesday, The Associated Press reported that American Media had conducted an inquiry in 2012 into sexual harassment allegations against Mr. Howard, but concluded there had been

no serious wrongdoing.)

By fall last year, Mr. Weinstein was trying to stop what he feared would be a story about the allegations against him by New York magazine. Once again, he called on Mr. Benza, meeting him at the Peninsula Beverly Hills that October.

Saying the magazine was "doing a Bill Cosby on me," Mr. Weinstein asked for help, Mr. Benza recalled. He said he did not believe at the time that the studio chief had abused women, and despite feeling a debt of loyalty, would not have knowingly participated in a scheme to silence victims.

He said Mr. Weinstein suggested that Mr. Benza pose as an author "writing a hit job," so he could call potential sources to learn what they were saying about the producer. Mr. Weinstein discussed paying Mr. Benza up to \$20,000 a month and providing a list of contacts, Mr. Benza said, though the producer never followed through. Mr. Weinstein's spokeswoman denied that he had proposed the scheme.

But a list was shared with Mr. Howard, who sent Mr. Weinstein an email last December with an attachment called "Contacts" and a note reading, "Let's discuss next steps on each."

The New York magazine piece never materialized; the accusers would not speak on the record. But The Times, NBC and then The New Yorker began pursuing their own stories.

The day before The Times published its article this fall, Mr. Weinstein was planning to make his last defense. He wrote an urgent email to Mr. Howard, instructing him to meet outside the newspaper's headquarters in Manhattan. American Media said that Mr. Howard did not show.

#### The Celebrity Shield

If Mr. Weinstein built his wall of invulnerability from many varied bricks, it was covered with a sheen of celebrity. He created stars through his movies, but he also acquired famous friends through his other activities, including in the Democratic politics that dominate Hollywood.

Chief among them were Bill and Hillary Clinton. Over the years, Mr. Weinstein provided them with campaign cash and Hollywood star power, inviting Mrs. Clinton to glittery premieres and offering to send her films. After Mr. Clinton faced impeachment in the Monica Lewinsky scandal, he donated \$10,000 to Mr. Clinton's legal defense fund. Mr. Weinstein was a fund-raiser and informal adviser during Mrs. Clinton's 2000 Senate campaign, a guest in her hotel suite when she won and a host of an A-list victory party. He was an early backer of both her presidential bids.

Mr. Weinstein's political activity — he provided consistent support for Mr. Obama as well — boosted his image as a man with friends in high places and close ties to the country's leading female politician. It is not clear if rumors of his record of sexual misconduct had ever reached them.

But two prominent women said they warned Mrs. Clinton's team. In 2016, Lena Dunham, the writer and actress, said she was troubled by the producer's visible presence during Mrs. Clinton's presidential run, hosting fund-raisers and appearing at campaign events. She had

heard stories, both directly and secondhand from other actresses, about disturbing encounters with him, she said. So in March last year, Ms. Dunham, a vocal Clinton supporter, said she warned the campaign.

"I just want you to let you know that Harvey's a rapist and this is going to come out at some point," Ms. Dunham said she told Kristina Schake, the campaign's deputy communications director. She recalled adding, "I think it's a really bad idea for him to host fund-raisers and be involved because it's an open secret in Hollywood that he has a problem with sexual assault."

Earlier, during the 2008 presidential race, Tina Brown, the magazine editor, said she cautioned a member of Mrs. Clinton's inner circle about him. "I was hearing that Harvey's sleaziness with women had escalated since I left Talk in 2002 and she was unwise to be so closely associated with him," Ms. Brown said in an email.

Ms. Dunham said that Ms. Schake seemed surprised at her warning, and that Ms. Schake said she would tell Robby Mook, the campaign manager, Ms. Dunham recalled in an interview.

With the Democratic National Convention approaching in summer 2016, Ms. Dunham said she also warned Adrienne Elrod, a spokeswoman for Mrs. Clinton who was leading efforts with celebrity campaigners. As far as Ms. Dunham could tell, the campaign had not responded to her concerns about Mr. Weinstein. Weeks before Election Day, the producer helped organize a star-packed fund-raiser: an evening on Broadway with Julia Roberts, Anne Hathaway and others.

Ms. Elrod and Ms. Schake, through Mrs. Clinton's communications director, denied that Ms. Dunham mentioned rape, while Mr. Mook said that no one had ever alerted him about the producer.

Nick Merrill, the communications director, said in a statement: "We were shocked when we learned what he'd done. It's despicable behavior, and the women that have come forward have shown enormous courage. As to claims about a warning, that's something staff wouldn't forget." Referring to Ms. Dunham, the statement continued, "Only she can answer why she would tell them instead of those who could stop him." Mr. Merrill added that no one could find people from the 2008 campaign who could recall a warning from Ms. Brown.

Mrs. Clinton herself said in a statement in October that she was "shocked and appalled by the revelations," adding that the alleged behavior "cannot be tolerated."

While Ms. Dunham says she has "an incredible allegiance to Hillary," and does not believe the reports ever traveled to Mrs. Clinton, she remains troubled by what had happened. "A year and a half ago, on one of the most progressive campaigns in history, this wasn't a problem," she said, referring to the allegations about Mr. Weinstein.

(Ms. Dunham herself stirred controversy recently for defending a former colleague accused of sexual assault, though she later apologized.)

Days after Mrs. Clinton's election loss, the Clintons had dinner with Mr. Weinstein, Mr. Boies, the lawyer, and their wives at Rao's restaurant in Harlem, Manhattan.

Mrs. Clinton and Mr. Weinstein began planning a documentary TV show about her campaign. Discussions about the project stretched out for months with her lawyer, Robert Barnett, who emailed with Mr. Weinstein on Sept. 28 about potential European buyers.

In a statement, Mr. Barnett said that "talks were ongoing until the allegations surfaced, at which point all discussions ceased — completely and permanently."

At Work, 'Nothing Was Done'

Beginning in 2014, one of Harvey Weinstein's longest-serving employees had an overdue realization that he needed to do something about his boss's treatment of women.

Irwin Reiter had done finance and accounting work for Mr. Weinstein for three decades. He knew the outlines of a few alarming episodes with female employees over the years, but he had never intervened. Like many others, he had brushed aside Mr. Weinstein's private relations with actresses, figuring it was an embarrassing but consensual extramarital habit.

Now Mr. Reiter watched the public accusations mount against Bill Cosby. He learned that Mr. Weinstein allegedly harassed a new employee named Emily Nestor, offering her career help in return for sex. Sandeep Rehal, then a 28-year-old assistant, began confiding in him about some of Mr. Weinstein's demands. She had to rent him a furnished apartment, using his corporate credit card to stock it with women's lingerie, flowers, two bathrobes and extra clothes for Mr. Weinstein.

Mr. Weinstein had long used his company credit card with abandon, relying on assistants to classify what was business or personal, sometimes writing checks to reimburse the company, according to several current and former employees. Now, on top of his salary — \$2 million before bonuses in 2015, according to his contract — he wanted the business to pay expenses including a \$27,000 tip for yacht staff and a private jet stop in Europe to pick up a model. Mr. Reiter and other executives also began to question why he was putting women on movie production payrolls without clear assignments.

"How many??????????? How many are enough???? How many are too much???" Mr. Reiter wrote in a February 2015 email to Tom Prince, the head of physical production.

"We fly 'actresses' in from all over the world for 1-2 lines of dialogue," Mr. Prince wrote back.

In a statement, Mr. Weinstein's lawyers, Blair Berk and Ben Brafman, said that he never used "company resources for personal expenditures," and that he reimbursed the company "where there was any confusion."

Concerned that his boss's activities were "going to take the company down," Mr. Reiter and other executives decided they should act. But Mr. Weinstein was the dominant figure in the company. He and his brother owned nearly half the business and served as co-chairmen, and he packed the board with allies.

Fellow executives helped mask Mr. Weinstein's behavior going back to 1990. That year, a 23-year-old assistant said he sexually assaulted her when she ran an errand at his home. Bob Weinstein worked on the confidential settlement, according to two people familiar with the

agreement — the first of at least three he would be involved in over the years. In a statement, Bob Weinstein said he did not recall being informed of the initial settlement, and denied being aware that his money was used to pay off two other accusers.

After the episode with the young assistant, Harvey Weinstein confessed that he had done "something terrible," according to John Schmidt, then Miramax's chief financial officer. "I don't know what got into me. It won't happen again," Mr. Schmidt, in an interview, recalled Mr. Weinstein telling him. Mr. Weinstein denied having this conversation.

But the allegations kept coming. Even as other women at the company complained of abuse, Mr. Weinstein was never fully held to account. In 1998, Zelda Perkins, an assistant in London, confronted him about harassing her and allegedly assaulting a colleague. Donna Gigliotti, a senior executive who had left Miramax a few years earlier, recommended a lawyer and encouraged Ms. Perkins to demand more settlement money. But "Shakespeare in Love," which Ms. Gigliotti had produced with Mr. Weinstein, was about to be released. "She clearly felt that it was perfectly fine to get me to down Harvey," Ms. Perkins said. But "she wasn't going to stick her neck out."

"When Zelda told me what happened to her colleague, I was horrified," Ms. Gigliotti said in a recent email. "Once I was sure she had good independent counsel, I thought it best to let her lawyer determine how to approach and deal with Harvey. I did what I thought was best for Zelda," she said, adding that she did not speak to Mr. Weinstein for years afterward.

In 2010, Ms. Gigliotti resumed working with Mr. Weinstein, becoming the president of production at his company. She left a year later.

The Weinstein brothers used "fear, intimidation, psychological and emotional abuse" on their executives, male and female, said Amy Israel, Miramax's former co-head of acquisitions. "As a spectator to the abuse you were silenced by the fear that you would become the next target," she said. "The only alternative seemingly was to quit — to throw away everything you had worked so hard for and walk out the door."

Even as someone with stature, Ms. Israel was not immune: Mr. Weinstein promoted her, praised her work, then harassed her, she said. When she stopped by his hotel room to pick him up for a film festival screening in 1994, she said, he was nearly naked and asked her for a massage.

"I reported the incident to someone more senior," she said. "And I was told that another one of my other colleagues had also been harassed. But no one had ever bothered to warn me. Even after reporting it, nothing was done." She started warning female colleagues never to be alone with Mr. Weinstein, she said.

The human resources department was seen by many as protecting Mr. Weinstein more than his employees. When Ms. O'Connor complained that she was frightened to travel with Mr. Weinstein, "the response was basically, 'let us know if he hits you or crosses a line physically," she wrote in a 2015 memo. After she submitted a document detailing allegations of sexual harassment and other misconduct by Mr. Weinstein, Mr. Boies and another lawyer helped reach a settlement with her.

"The first time I spoke out, the message from H.R. was, 'This is not our problem,'" Ms.

O'Connor said in an interview. "The second time I spoke up the response was, 'How can we quickly make this go away?'"

Mr. Weinstein shielded himself with legal measures that silenced alleged victims and muffled employees. Mr. Weinstein has said he struck at least eight to 12 settlements with women claiming mistreatment, according to two associates who spoke on the condition of anonymity. Steve Hutensky, a Miramax lawyer nicknamed the Cleaner-Upper by some colleagues, helped write an agreement with Ms. Perkins in 1998 that barred her from disclosing Mr. Weinstein's name, even to a therapist, and required her to provide "reasonable assistance" to Miramax if the company chose to contest any criminal investigation that might arise.

Mr. Hutensky also helped implement an unusually restrictive nondisclosure agreement, obtained by The Times, that prohibited Miramax employees from disclosing any information about "Harvey Weinstein and Bob Weinstein and their family members, friends and/or business associates," without the written consent of the brothers. Mr. Hutensky declined to comment.

Mr. Boies, a trusted adviser to Mr. Weinstein, signed a contract this summer with Black Cube, a private investigative firm founded by former intelligence analysts from the Israel Defense Forces. The firm was hired to block The Times's reporting about Mr. Weinstein, and an operative posed as a women's rights advocate to get information from an accuser, The New Yorker reported. Black Cube declined to discuss its operations, and Mr. Boies said he did not select the firm or direct its work.

Mr. Weinstein cast some of his youngest and least powerful employees in the most uncomfortable roles. In recent weeks, their actions have become a matter of painful debate: Were they careerists doing whatever it took to advance, or victims themselves?

Some women whom the producer allegedly targeted describe assistants manipulating them with chilling detachment. In 2004, when Ashley Matthau was a dancer in a Weinstein film, she said his assistant ushered her into a car, told her that the meeting with the producer was for business purposes and then waited outside a hotel room. There, she said, Mr. Weinstein pushed her on a bed and masturbated on her. When she walked out, the assistant was waiting. Ms. Matthau began to cry, but the woman "wouldn't even acknowledge me," she said. "It just seemed like a well-oiled machine." She later reached a settlement with Mr. Weinstein.

Protesting could get an assistant fired: Michelle Franklin, who worked in London in 2012, said her initial alarm about arranging encounters only escalated as she saw women who appeared emotionally bruised by them. One day, as she guided a woman to Mr. Weinstein's hotel room, she confronted him. "It's not my job, and I don't want to do it," she remembers saying. "Your opinion doesn't count," she said he responded. She was fired soon after.

Others stayed quiet because they felt like they shared a shameful secret. "You become more and more aware of everything going on, then you realize what it is you're cleaning up, and you don't ever want to tell anyone that — friends, family, my parents — what kind of job this is," Ms. Rehal said. She and Ms. Franklin said they were tasked with procuring injectable erectile dysfunction drugs, Caverject and alprostadil. Mr. Weinstein paid with his company card and gave Ms. Rehal a \$500 bonus for supplying the medication, she said. Ms. Rehal said she had to keep a supply of the shots at her desk, dispense them to him in brown paper bags and sometimes deliver the medication to hotels and elsewhere before his meetings

with women. She and Ms. O'Connor said they had to escort Mr. Weinstein to sex-addiction therapy in 2015.

Mr. Weinstein somehow knew personal information about Ms. Rehal, mentioning her student loans and where her younger sister attended school and saying he could have her kicked out. Rewards awaited those who went along, he said. "This is Harvey Weinstein University, and I decide if you graduate," he told Ms. Rehal and other assistants. Other former employees recall him saying, "One phone call and you're done." Mr. Weinstein denied threatening Ms. Rehal about her sister.

Even as Mr. Reiter learned more, he said his efforts to stop Mr. Weinstein went nowhere: The man and the business were too intertwined. Mr. Reiter several times confronted Mr. Weinstein, who brushed him off. Along with David Glasser, the president, and Andy Kim, the chief financial officer, Mr. Reiter voiced concerns with a board member in summer 2015 about whether Mr. Weinstein's employment contract should be renewed. The executives put together a plan with Bob Weinstein to eject his brother from the company — they called it "Plan B" or the "non-Harvey option," according to Mr. Reiter. In the end, the board renewed his contract.

Soon Mr. Reiter found himself under scrutiny. Mr. Boies acknowledged to Mr. Reiter that a security firm was scanning his computer, Mr. Reiter said. It was not the first time Harvey Weinstein had surveilled his associates: Years before, a former Miramax executive who was in a legal dispute with the producer and his company said operatives from Beau Dietl & Associates tailed him, even while he and his wife drove their children to school in Westchester County, N.Y. Richard A. Dietl, head of the private investigative firm, said he could not recall working for Mr. Weinstein.

A decade ago, Kroll investigators spent weeks sifting through employee emails looking for derogatory comments about Mr. Weinstein, searching for phrases like "hate Harvey" and another that used the word "fat" followed by an expletive, according to a person familiar with the undertaking. More recently, when Mr. Weinstein heard that Jessica Lewis, a casting director on the television show "Marco Polo," was discussing his behavior toward women, he told her, "I have ears and eyes everywhere!"

Just before the Times investigation was published, Mr. Weinstein asked Mr. Reiter to speak favorably about him to reporters: "If you don't help me, 180 people will lose their jobs," Mr. Weinstein said, according to the finance official.

When he refused, Mr. Weinstein threatened: "You're not so clean either — I have stuff on you," he said, referring to a decades-old anecdote about Mr. Reiter repeatedly calling a female co-worker. Mr. Reiter said that he saw her being grabbed at a bar, tried to intervene and called her multiple times the next day to discuss what had happened.

"His modus operandi was always to try to find something on someone else," Mr. Reiter said. Through his spokeswoman, Mr. Weinstein denied threatening Mr. Reiter.

After years of support for Mr. Weinstein, most of the board members have now quit, while publicly staying silent. Privately, at least one expressed loyalty. On Oct. 7, the day before he was ousted from his own company, Mr. Weinstein received an email from the investor Paul Tudor Jones.

"I love you," he wrote, while detailing the steps Mr. Weinstein should take to rehabilitate his image. Mr. Jones told The Times that he condemned Mr. Weinstein's alleged misconduct and wanted to encourage him to get help.

"Focus on the future as America loves a great comeback story," he wrote to the movie producer.

He finished: "The good news is, this will go away sooner than you think and it will be forgotten!"

Subject: NYT: Rallying Cry of Jerusalem May Have Lost Force in Arab World

**Date:** Thursday, December 07, 2017 8:22:46 AM

# Rallying Cry of Jerusalem May Have Lost Force in Arab World

NY TIMES - Anne Barnard, Ben Hubbard, Declan Walsh

https://www.nytimes.com/2017/12/06/world/middleeast/arabs-jerusalem-trump.html?rref=collection%2Fsectioncollection%2Fmiddleeast

For decades, the idea of a Palestinian state with Jerusalem as its capital served as a rare and powerful rallying cry that united the Arab world.

Kings and dictators stumped for it, priests and imams prayed for it, jihadists and protesters died for it, and militant groups and political parties campaigned for it — naming their television stations, boulevards and even themselves, after Al Quds, the Arabic name for the holy city.

In officially recognizing Jerusalem as the capital of Israel on Wednesday, President Trump struck what many considered the death blow to those aspirations, handing a major victory to Israel in the perennial struggle between Jews and Arabs for control of the Holy Land.

But as Arab and Muslim leaders raised their voices to condemn the move, many across the Middle East wondered if so much had changed in recent years that the real Arab response would amount to little more than a whimper.

"'Jerusalem is the capital of Palestine' joins 'Palestinian refugees are going back home one day' in the let's-hope-it-will-happen-but-it-never-will department," Mustapha Hamoui, a Lebanese blogger, wrote in a rueful tweet.

While Arab leaders have continued to pay lip service to the Palestinian cause, it has slipped in importance, displaced by the Arab Spring uprisings, the wars in Iraq, Syria and Yemen, the threat of the Islamic State, and the contest between Saudi Arabia and Iran for regional dominance. Persian Gulf states like Saudi Arabia, more concerned about their rivalry with Iran, have found their interests increasingly overlapping with those of Israel.

Arab leaders have often counted on declarations of support for the Palestinian cause as a reliable way to appeal to their people, and sometimes as a distraction from domestic problems, including lack of political freedoms and economic opportunities.

But while the passion for the Palestinian cause among many Arabs was genuine, those in power often exploited it for their own aims.

When Hezbollah, the Lebanese militia and political party formed to fight Israel, sent fighters to help save President Bashar al-Assad of Syria, its leader, Hassan Nasrallah, claimed in a speech that "the road to Jerusalem" went through a list of Syrian cities, including Aleppo.

Critics posted maps on social media showing that that was only true if you took a particularly circuitous route.

Palestinian leaders have learned that declarations of concrete support from their Arab brothers only sometimes materialized. And many note that the Arab world has done little more than issue notes of protest as the Israeli government has extended its de facto control over the eastern part of Jerusalem since seizing it from Jordan in the 1967 Mideast war and annexing it in a move still not recognized by most of the world.

The Palestinians' Arab defenders have meanwhile shifted their own priorities.

Egypt, for instance, was once a reliable font of pro-Palestinian anger, where protests against Israel regularly erupted in the 1990s and 2000s. But years of harsh repression under President Abdel Fattah el-Sisi, combined with broader anxiety over regional stability, have curtailed public protests.

"People still care about the Palestine issue," said Hossam Bahgat, a prominent journalist. "But the proverbial Arab Street has been forcibly disappeared," he added, referring to a rash of illegal abductions of government critics since the military brought Mr. Sisi to power in 2013.

As Damascus, Cairo and Baghdad — three traditional centers of Arab power — have weakened, Saudi Arabia has sought to assert itself.

While its royals and monarchs once spoke frequently of the Palestinian cause, Crown Prince Mohammed bin Salman, 32, who effectively rules the country, has barely addressed the issue in public. He confided to foreign visitors this year that he does not consider the conflict a priority compared with confronting Iran and pursuing domestic reforms.

Mr. Sisi and King Salman of Saudi Arabia are among Mr. Trump's biggest boosters in the Arab world. At a summit in Riyadh in May, the three leaders stood together over a glowing orb for a photo that appeared to cement their alliance, even as it inspired a rash of mocking internet memes.

In September, Mr. Sisi met for the first time in public with the Israeli prime minister, Benjamin Netanyahu, lending smiling optics to a relationship that had been quietly blossoming, largely over security issues, for several years. And Saudi Arabia is widely believed to be expanding covert intelligence cooperation with Israel.

But Mr. Trump's decision on Jerusalem has put his allies in the uncomfortable position of having to turn on him, at least verbally.

King Salman called the American move "a dangerous step likely to inflame the passions of Muslims around the world."

Mr. Sisi's office said that he had spoken with the president of the Palestinian Authority, Mahmoud Abbas, and that both men lamented a decision that "overlooks the special position of Jerusalem for Arabs and Muslims." Egypt's state-controlled Al Ahram website went with the headline: "Jerusalem is the capital of the Palestinian state despite Trump's decision."

King Abdullah II of Jordan, another American ally, said the decision would have "dangerous repercussions on the stability and security of the region."

Outside the Arab world, President Recep Tayyip Erdogan of Turkey called Jerusalem "a red line for Muslims" and threatened to cut off relations with Israel.

"This is the new adventure of global arrogance in the region," said President Hassan Rouhani of Iran.

It was still possible that Mr. Trump's declaration could have the effect of moving the Palestinian issue to the front burner, but on Wednesday, the emotions were as much of sadness and resignation as of anger and threats. An explosion of violence could still come, but so far there is something more like an explosion of sighs.

Nohad Machnouk, the interior minister of Lebanon, tweeted a clip from a song by Fairouz, the Lebanese diva — "Our home is ours, Jerusalem is ours, and with our hands we will return it to its glory" — the words determined but the music wistful and nostalgic.

In some ways, the move is symbolic and only confirms the grim view of the Palestinian future. People in the region have long seen the United States as deeply biased toward Israel and the hopes for a viable Palestinian state as fading.

But the American declaration casts into doubt the most important Palestinian hope that was still seen as achievable: a capital in East Jerusalem. Calling Jerusalem the Israeli capital without acknowledging its significance to Arabs comes off to them as a denial of the Muslim and Arab perspective, analysts said.

"For Palestinians, Arabs and Muslims, it has the same effect that denial of Jewish claims to Jerusalem has to Jews," said Barnett R. Rubin, a former senior State Department adviser.

Moreover, he said, the move "confirms the narrative that the U.S. is at war with Islam and has no respect for Muslim and Arab perspectives."

That perception is likely to damage the standing of the United States in the region.

"This will do tremendous damage to America's image and interests in the region," said Nabil Fahmy, a former foreign minister of Egypt. Of Mr. Trump, he added, "He is playing into the hands of the extremists and giving easy ammunition to extremists and terrorists."

The move could also strengthen Iran, giving it back the mantle of resistance it lost when it sided with Syria's government against an uprising. The elite force of Iran's Revolutionary Guards, led by Qasim Souleimani, is called the Quds Force, named for Jerusalem.

"We just handed him a claim to lead the cause," Mr. Rubin said.

The focus on Jerusalem may also provide fresh ammunition to violent extremists in the region. The Islamic State's powerful affiliate in Egypt was born from the militant group Ansar Beit al-Maqdis, whose name translates as "Supporters of Jerusalem."

But for many, outrage at Mr. Trump's actions mixed with a sense of weary resignation. "We'll see token protests and criticism from some countries," Nadia Mohamed, a Twitter user from Misurata, Libya, wrote. "The media will make noise and then it will soon be over."

Subject: CRAIN"S NY: Jewish congregations and Disney maintain a footprint around Upper West Side"s tallest tower

**Date:** Friday, December 08, 2017 1:21:24 PM

# Jewish congregations and Disney maintain a footprint around Upper West Side's tallest tower

CRAIN'S NY - Tom Acitelli

http://www.crainsnewyork.com/article/20171208/REAL\_ESTATE/171209895/jewish-congregations-and-disney-maintain-a-footprint-around-upper

On Nov. 27 Extell Development Co., one of the city's more prolific developers, unveiled plans for what would be the tallest tower on the Upper West Side: a 775-foot residential spire on West 66th Street between Columbus Avenue and Central Park West.

But the neighborhood's City Council member, Helen Rosenthal, quickly labeled the plan a "classic bait-and-switch." She was referring to Extell's earlier plans for a 25-story building on the site, which it assembled through a partnership with another landowner on the block and through \$202 million in air-rights deals with the Jewish Guild for the Blind, at 15 W. 65th St., and The Walt Disney Co., which owns properties in the area.

"At 775 feet, this building is far too tall for the context of our neighborhood, overshadowing nearby buildings and Central Park," Rosenthal said in a Nov. 29 statement. "It is 175 feet taller than the highest building in the area, located at 69th and Amsterdam."

The height of Extell's project—50 W. 66th St.—would surpass even the proposed height of 200 Amsterdam Ave., a few blocks northwest. At a planned 670 feet, that condo tower had been slated to become the Upper West Side's tallest building.

As with Extell's building, the scale of 200 Amsterdam is only possible through air rights—including some from West End Avenue, one long block away. The acquisitions allowed developers SJP Properties and Mitsui Fudosan to expand their tower's zoning lot to 100,000 square feet even though its footprint would be 10,800. (Both buildings' assemblages involved deals with local synagogues.)

The Amsterdam building faced strong opposition from elected officials and some residents concerned that the developers had violated building codes and failed to provide sufficient open space. The Buildings Department halted construction in July as a result, though a subsequent audit cleared the way for the project to proceed. That decision is likely to be appealed.

Will 50 W. 66th St. face similar obstacles? Extell did not respond to requests for comment about its timeline on the project or Rosenthal's opposition. It has yet to file its plans formally with the city.

Subject: NYT: Tower Planned for Upper West Side May Be Too Tall and Too Late

**Date:** Friday, December 08, 2017 6:19:17 PM

# Tower Planned for Upper West Side May Be Too Tall and Too Late

NY TIMES - Charles Bagli

https://www.nytimes.com/2017/12/08/nyregion/upper-west-side-69-story-tower-barnett-too-tall.html?rref=collection%2Fsectioncollection%2Fnyregion

In a city seemingly exhausted by a long-running construction boom, the number of pitched battles over new developments appears to be growing.

Community groups and elected officials are challenging a planned 668-foot condominium skyscraper at 200 Amsterdam Ave., as well as a trio of towers in the Two Bridges neighborhood in Lower Manhattan. Opponents have also brought to a halt a planned 800-foot tower near Sutton Place on the East Side.

Now, the developer Gary Barnett, who built the first super-tall tower along what has become known as billionaire's row on 57th and has a second under construction, is pushing forward with yet another ultra high-end skyscraper that is already drawing opposition.

The tower is set to rise 775 feet, or 69 stories, on a side street on the Upper West Side. The limestone and bronze tower designed by the architecture firm Snohetta with chamfered corners and a butterfly-shaped crown is slated to include 127 condominiums with views of Central Park. There would be an outdoor terrace on the 16th floor with a garden and swimming pool.

The tower, which is planned for a site just west of Central Park West, would have an address of 50 W. 66th St.

Helen Rosenthal, the City Council member who represents the area, said the proposed tower was "out of context for the neighborhood, and part of the creep of Midtown West into the heart of the Upper West Side."

"We thought our zoning laws protect the area from very tall buildings," she said. "This is truly Sisyphean."

Not only is Mr. Barnett, the principal at Extell Development, facing off against the neighborhood, he is swimming against a tide of developers who believe the super luxury market has gone cold.

Sales of super-expensive apartments — those priced at \$5,000 per square foot or more that might sell for as much as \$100 million, fell to 42 in 2017 from 68 in 2016, according to CityRealty, a brokerage firm. Despite the number of superluxury towers under construction and the media attention, the highest priced apartments in New York City only represent a fraction of the thousands of apartments sold every year. But the collective price tag for the 221 units priced at \$5,000 a square foot or more that sold between January 2013 and today was \$5.8 billion.

There were six times as many apartments sold during the same period to the merely wealthy — in the \$3,000- to \$5,000-per-square-foot range, or say, \$20 million for a 5,000-square-foot unit.

Two more superluxury buildings nearing completion are expected to start closings on apartments next year. In the meantime, developers at the Sony Building on Madison Avenue and at 666 Fifth Avenue have abandoned their plans to convert those office towers into luxury apartments only a

billionaire could afford.

"I guess I didn't get the memo," Mr. Barnett said.

He said that he is convinced that New York will remain a haven for wealthy New Yorkers and foreign investors, who pay a premium for height.

Despite its reputation as a skyscraper city, New York has had a mixed view of tall buildings. In 1915, many New Yorkers recoiled from the sheer size of the 545-foot tall Equitable Building downtown, fueling passage of the city's first zoning plan regulating height and setbacks.

Even the development-friendly administration of Edward I. Koch in the 1980s blocked attempts by Donald J. Trump and G. Ware Travelstead to build the world's tallest tower.

And in 2007, the even more developer-friendly Bloomberg administration shaved 200 feet off the height of Jean Nouvel's proposed 1,250-foot tower near the Museum of Modern Art in Midtown before approving it.

Ms. Rosenthal, the City Council member, and Gale Brewer, the Manhattan borough president, are questioning whether Upper West Side zoning allows Mr. Barnett to build so high without going through the city's approval process.

But Mr. Barnett, a former diamond trader turned New York real estate mogul, is confident. He hired a zoning lawyer, David Karnovsky, the former general counsel to the city's Department of City Planning.

"It's a beautiful site," Mr. Barnett said. "It's a true residential location."

The building would be the tallest on the Upper West Side, and it has taken three years to assemble the land.

In 2014, a minority partner in Mr. Barnett's project, Megalith Capital, bought three adjoining tenements for \$85 million on West 66th Street, off Central Park West. Megalith sought to acquire a synagogue next door and a building behind the tenements, on 65th Street, owned by the Jewish Guild for the Blind.

But it was slow going and Megalith brought in Extell. Ultimately, Extell and its partners bought the synagogue property for \$45 million and a pledge to build a new synagogue inside the tower. They paid an additional \$147 million for the Guild property, while moving the institution to another location.

To build an even taller tower, Mr. Barnett also bought a substantial chunk of unused development rights — 132,054 square feet — for \$55 million, from ABC, the owner of a building on the West Side of the Guild property.

He initially filed plans with the Buildings Department for a 25-story building, even as he continued to acquire other property. Critics contend that Mr. Barnett used a "bait-and-switch" tactic to lull the neighborhood into complacency. Although he knew that the Upper West Side would be characteristically combative, Mr. Barnett said, he filed a plan for what he could build at the time.

Councilwoman Rosenthal contends that the zoning does not permit a 775-tall building.

But Mr. Barnett and his zoning lawyer argue that it allows for a slim tower of unlimited height as

long as 60 percent of the building's bulk is in a podium no higher than 150 feet tall.

"A 700-footer doesn't even rank anymore" as a super-tall tower, Mr. Barnett joked.

If the opposition doesn't stall the project, the building will be ready for occupancy in another three years when, presumably, the market is hot again.

Still, Jonathan Miller, chief executive at Miller Samuel Real Estate Appraisers and Consultants, contends, "The era is absolutely over for the super luxury property."

"Developers have one direction: forward," he added. "They build until they can't build anymore."

Subject: DN: Brooklyn school principal accused of harassing colleague for two years after she dumped him for cheating:

suit

**Date:** Saturday, December 09, 2017 7:28:27 AM

# Brooklyn school principal accused of harassing colleague for two years after she dumped him for cheating: suit

DAILY NEWS - Ben Chapman, Larry McShane

http://www.nydailynews.com/new-york/brooklyn/nyc-principal-allegedly-harassed-colleague-dumped-article-1.3686750

He loved her. She loved him not. And now a spurned Brooklyn principal stands accused of harassing a colleague for two ugly years after she ended their affair.

Teacher Jordan Barnett, in an 18-page court filing, recounted the vile and vengeful antics of unrelenting Urban Action Academy Principal Steve Dorcely once she dumped him for cheating.

"Despite plaintiff's exemplary job performance, (Dorcely) targeted and callously discriminated against her on the basis of her gender and sexually harassed her relentlessly in the workplace," the November lawsuit charged.

The oversexed Dorcely turned alternately vindictive and creepy, propositioning Barnett at time while also accusing her of bogus disciplinary violations, the court papers charged.

In Nov. 2016, the 36-year-old Barnett recounted Dorcely sneaking up behind her as she bent over to plug her cell phone into an outlet during a meeting.

"Put your butt on me," she recounted the grinning principal whispering in her ear.

About a month later, Barnett was talking with another colleague about a breast cancer scare that left her with painful cysts due to stress.

"That's because no one is sucking on your (breasts)," Barnett allegedly said after overhearing their chat.

Rumors abounded about the \$161,871-a-year principal sleeping with "various staff members," and Barnett alleged that Dorcely was sexually involved with another academy staffer.

The 17-year principal, who boasts a clean disciplinary record, made another unwanted advance on Barnett during a Dec. 12, 2016, lunch at a Brooklyn burger joint.

When Barnett turned Dorcely down, the principal snapped, "You're going to regret the decision you made. Watch, you'll see."

"This guy's using the school as his own personal dating service," said Barnett's lawyer Jonathan Tand. "He harassed her, and when she finally had the courage to leave him, he retaliated."

Dorcely arranged for four investigations of Barnett in the last six months, his latest bits of payback against his ex-lover, the suit says. He embarrassed her in public, and gave Barnett unwarranted negative performance reviews.

She was "constantly targeted, ridiculed and criticized by Dorcely at every turn" during the spring 2017 semester — eventually landing Barnett in therapy, the court papers alleged.

The city Education Department declined comment on the suit, and would not say if an internal investigation was underway.

The city Law Department will review the complaint and "respond accordingly," according to spokesman Nick Paolucci.

The lawsuit seeks an unspecified amount of money, and names the city Department of Education as a co-defendant.

Subject: OBSERVER: New York's Top Specialty PR Firms, From Travel to Tech and Beyond

**Date:** Wednesday, December 13, 2017 11:26:45 AM

# New York's Top Specialty PR Firms, From Travel to Tech and Beyond

NY OBSERVER - John Bonazzo, Michael Kaminer

http://observer.com/2017/12/the-best-specialty-pr-companies-in-new-york-city/

We've got just 50 slots to recognize the city's top PR firms every year, but there are scores of specialist agencies that merit honorable mention. With that in mind, Observer ranked agencies in 10 major categories that define their industries.

#### Travel

Hawkins International PR—Selective growth is the secret to Jennifer Hawkins' success; her firm's enviable portfolio now includes Paris' Hôtel Plaza Athénée, Loews Hotels & Resorts, the Beverly Hills Hotel and Fairmont.

The Brandman Agency—Ritz-Carlton, Qantas, Six Senses and La Mamounia top a client list of luxury travel brands and A-list real estate projects. NYC's Woolworth Tower Residences also tapped Brandman this year. Bonus: Brandman's site lets you sort clients by continent.

Lou Hammond Group—Hammond's ably expanded into real estate and tech but still shines brightest with travel; 2017 clients include Antigua and Barbuda and Cinnamon Bay Resort, along with prestige clients retained since the dawn of time. Bonus: The Haunted Attractions Association—who knew?—is a client.

Wagstaff Worldwide—Joie de Vivre hotels, VisitDenmark, Promote Iceland, Tourism Western Australia, Beverly Hills CVB and more destinations, airlines and hotels round out a sprawling client list for this five-city firm.

Finn Partners—Grownup firm with wide-ranging client list and strong travel and destination focus; think Air France/KLM, Greater Fort Lauderdale, Hilton, Hotels.com, Jamaica and the iconic I (Heart) NY campaign.

#### Restaurants and Food

Baltz—Philip Baltz's quietly consistent firm numbers several Jose Garces eateries, Marcus Samuelsson's Red Rooster Harlem, Rosa Mexicano nationwide and now hotels like Gild Hall and Rosewood Mayakoba among its clients.

Hall PR—Industry people on several continents love Steven Hall, which is why his smart, compact firm reps hotspots like Megu, DaDong, Dallas' soon-to-open Bullion and LES newbie Lil' Gem.

Lion and Lamb Communications—High-low mix of tasty clients, from 16 Handles and Birch Coffee to hot spots Oiji, and Au Zaatar to W Hotels and Cuba Travel Network.

Colangelo & Partners—Hindi, Japanese, Farsi, Indonesian, Arabic, Kurdish, Turkish,

Icelandic, Danish, German, Norwegian, Swedish, Hebrew, Italian, Spanish, French. Sixteen languages spoken is one reason Colangelo's the leader in international wine PR with clients from Napa Valley to Spain to Tuscany to South Africa.

Bullfrog & Baum—For its first-ever schmear of PR, Katz's Deli called on Jennifer Baum's rock-solid firm, which also counts Great Northern Food Hall and its sibling eatery Agern, Bobby Flay's Gato and Blue Ribbon Restaurants among its clients.

#### Real Estate

Hundred Stories—Projects across North America for clients like Taconic Investment Partners, El Ad Group, Silverstein Properties, Fortis Property Group and DHA Capital; in its spare time, the agency runs the starry City of Tomorrow conference, which has lured the likes of Harry Macklowe and Ian Schrager to the 92nd Street Y.

Optimist Consulting—Smart marketer whose arsenal includes Instagram—client Madison Square Park Tower has 20,000-plus followers. Burgeoning fashion and style arm this year handled Gigi Hadid's new jewelry line and the buzzy Paul Newman Rolex auction.

Gotham PR—Courtney Lukitsch's firm isn't about real estate, per se, but the creatives who make it interesting: Groovy Viennese firm Veech x Veech, futurist architect John Portman and hirsute interior designer Andres Escobar are the latest on a long list.

Risa Heller Communications—A former flack for Chuck Schumer and David Paterson, Heller knows how to talk her way out of a sticky situation. She represented Jared Kushner and Ivanka Trump until August; her current varied client list includes Airbnb, the Metropolitan Opera and NYCFC in a practice that straddles real estate, crisis and high-level public affairs.

Beckerman PR—Already a force in property development, Beckerman very sagely established the first real estate technology practice last year, a move that's proving both prescient and profitable. Clients are piling on, including Ten-X, Xceligent, Honest Buildings, WiredScore, Compass, redIQ, Notable and Snapchat's Snaplistings Management.

#### Tech

Clarity—Tech startups swarmed Clarity this year, but the firm shone brightest in its work for Jewish news organization the Forward, including a digital rebrand and global coverage around history-making exposes—like the one that lost Sebastian Gorka his White House job.

Kite Hill—Nearly 50 percent jump in revenue at Tiffany Guarnaccia's feisty little firm with projects from Buzzfeed and Genius, new clients like content creator Deluxe and major growth at its Experiences division and content studio. Guarnaccia still leads Communications Week, too—bigger than ever this year.

Affect—A pioneer in the world of blockchain PR—she's worked the space for two years—Sandra Fathi is also ahead of the curve on artificial intelligence, AR and other things we don't understand.

SourceCode Communications—Greg Mondshein and U.K. expat Rebecca Honeyman left

Hotwire PR to start this smart, scrappy firm that's making waves with "scale-ups"—as opposed to startups—like Hinge, Buzzweb and Supportful. Relationships with European media give the pair a leg up.

Moxie Communications—This year's client wins for Taryn Langer's well-liked operation include CollegeHumor, StadiumGoods, Daily Harvest, Hourglass Cosmetics and Trivago—so get ready to see that ubiquitous "guy" in a lot more commercials.

#### Fashion

Mode PR—Downtown movers and shakers with indie roster: Bing Bang, R13, Walk of Shame, more. Paparazzi often snap celebrities like Kendall Jenner, Jennifer Lopez and Natalie Portman sporting clients' attire. Founder Amanda Carter, one of the queens of New York Fashion Week, also gets top placements in industry bibles like Vogue, InStyle, W, Glamour and Elle.

Berns Communications Group— Equally adept at traditional media and influencer schmoozing, Stacy Berns' 15-year-old firm counts Hudson's Bay, Fred Segal, Alibaba Group and DXL among its wide-ranging clients.

LaForce—Any agency whose roster spans Omega watches, Andy Boy lettuce, NexCare bandages, Fiskars scissors, NYC's Seaport District and LinkedIn is doing something right. We think.

Factory PR—From NYC and L.A., Factory throws its weight behind cool midmarket brands like Fjallraven, Combatant Gentleman, WRK, Camper and Mango.

Black Frame—Insider's insider Brian Phillips actually shapes the brands he works with. Though it met with some sneers, Helmut Lang's relaunch as a "magazine" with rotating "editors" was apparently his idea.

#### Beauty

Red PR—Julia Labaton's mighty little firm remains a favorite of industry insiders and the go-to for foreign companies growing U.S. business; clients include Morgan Taylor Lacquer, Ouidad, Natura Brasil and Alcantara.

Marina Maher Communications—Venerable firm that bills itself as "artfully persuasive" in service of big brands from CoverGirl to Gillette Venus to Clairol to...Depends.

Lippe Taylor—Staked a claim to power-of-women marketing with Nestle's Differin skin care brand, Botox, Yellowtail wine, and Gwen Stefani for Revlon.

BOLD—Big names like Pat McGrath Labs, Prada Parfums, Fenty Beauty by Rihanna, L'Occitane and Marc Jacobs Beauty are marquee clients at this "deliberately small" agency with strong chops in both content and digital.

MBA Partners—Ex-Dior Beauty PR mistress Bryn Kenny and Place PR founder Matthew Snyder merged into MBA Partners in October; 37 Actives, Recipe for Men, Room & Board and Zelens Skincare top the inaugural client list.

#### Finance

Prosek Partners—We know Prosek makes powerful new-business pitches; in fact, they sent us their deck for Citi, a prospective client, instead of a Power 50 submission. We think they'll recover; Prosek still manages \$10 trillion in assets, and revenue is up 30 percent. The firm broadened its ranks this year with clients like UBS, IBM, the Ford Foundation and of course Citi.

Sard Verbinnen—Sard celebrated its 25th anniversary with a new Hong Kong office and fresh clients like Tiffany, Ralph Lauren, Snap, the Nordstrom family, Wells Fargo and Nelson Peltz's Trian. But more than a third of its partners have bolted since a piece of Sard was sold last year. And Gasthalter, a new firm run by former staffers, eclipsed the old masters in repping U.S. hedge funds, according to Absolute Return.

Stanton—Remember Dorf & Stanton? That was industry eminence Alex Stanton. Now, his youngish firm reps big-deal clients like Bain Capital and TD Ameritrade; Stanton's handled 45 M&A transactions this year alone.

Gladstone Place Partners—Former Brunswick partner Steve Lipin, a self-described "hack to flack," made headlines when he launched his boutique consultancy in October. Look out, big guys.

Dukas Linden Public Relations—Some numbers on Dukas: Its clients manage more than \$1.5 trillion in assets. It claims to have generated more than 550 broadcast placements this year. And some names: The firm reps Raymond James, Eaton Partners and Brandes Investment Partners among others.

### Arts and Culture

Motormouth Media—Any firm whose roster includes Diamanda Galas, Destroyer, Austra, Haxan Cloak, the Horrors, The Soft Moon and Marnie Stern deserves the most serious of props.

ThirdEye—Intriguing roster of "partners"—don't call them "clients"—in blurry space between art and fashion, including Artwalk NY, Socrates Sculpture Park, Patrik Ervell, New York Botanical Garden and Maison Margiela.

Kubany Judlowe—Clients at this brainy boutique include Denver's Contemporary Art Museum, architect Deborah Berke and the Museum of Jewish Heritage, which just launched its pioneering Holocaust holograms education program.

Grapevine Public Relations—DKC denizens Chelsea Nachman and Molly Barnett left the firm in October to start this cool new venture. Its clients at launch included Cyndi Lauper and Dear Evan Hansen, so this is definitely one to watch.

Fitz & Co—Art Basel. Do we need to say more? How about BMW, Perez Art Museum Miami, Storm King Art Center, Rolls Royce, LACMA, Aga Khan Museum and others, on five continents?

# Nonprofit and Cause

Anat Gerstein & Associates—A masterful campaign for the Girl Scouts—whose homeless shelter troop expansion got page one of The New York Times, along with features on Today and The View—emerged as one of 2017's media coups. With the firm's help, old-school clients like The Workmen's Circle and the Alliance for Positive Change have also become unlikely media stars—we're talking the Times, Wall Street Journal, Today and more.

Phil & Co—Cutesy name—for "philanthropy and companies doing good"—but serious work for clients like the American Diabetes Foundation, Technion and Carnegie Corporation.

DG & Co—Veteran fight-the-good-fight firm's roster includes Ad Council, Center for Jewish History, Math for America, Atlantic Philanthropies, United Nations Foundation and Mississippi Center for Justice.

The Tasc Group—Serious media relations and thoughtful strategy for clients from David Lynch Foundation to Farm Sanctuary to the Trayvon Martin Foundation.

Fenton—Along with launching Actio, a corporate social responsibility practice, Fenton this year welcomed back former de Blasio spokeswoman Karen Hinton, who fought hard to recover from a serious treadmill accident.

### The Generalists

Havas PR—Industry oracle Marian Salzman continues to lead this hard-charging firm through choppy waters with wins across pharma, food and foundations, and there's more growth in outposts like Pittsburgh and Phoenix.

Burson Marsteller—It's been a year of massive change as this storied legacy giant continues its never-ending reinvention; along with a raft of new C-suite talent, Burson managed to attract business from Spotify, General Tire, Avaya and Baidu, among others.

Nicholas & Lence Communications—It was a good year for this very New York firm with wins like Citywide Ferry Service, The ARK animal import and export terminal at JFK, Spin and the recently opened National Geographic Encounter: Ocean Odyssey in Times Square. Caesars Entertainment and its 22 properties nationwide came aboard late in 2017 too—a nice cherry on the cake.

5WPR—Sprawling client list spans big brands like CheapoAir and Walgreens and midsize companies like Viki's Granola and Santa Margherita winery, as well as plastic surgeons, lingerie makers and the Westminster Kennel Club.

Goodman Media International—Industry sage Tom Goodman tacked on the "International" this year as his venerable firm added Alibaba Group, Ink Media and Pelé—yes, the soccer legend— to its eclectic roster.

Subject: BOND BUYER: Minority, women-owned firms may vie for more NYC business

**Date:** Friday, December 22, 2017 1:54:01 PM

# Minority, women-owned firms may vie for more NYC business BOND BUYER - Chip Barnett

https://www.bondbuyer.com/news/bill-would-let-minority-and-women-owned-firms-vie-for-more-business-with-nyc

A bill to let New York City expand opportunity for Minority and Women-owned Business Enterprises is awaiting final approval from Albany.

Under a bill passed overwhelmingly by the New York State Legislature, the city could spend up to \$150,000 on contracts with MWBEs who offer goods and services without requiring them to first go through a long and formal RFP and bidding process.

The city's current discretionary limit is \$20,000 and the increase to \$150,000 for goods and services almost matches the state's \$200,000 limit.

A second provision of the bill would allow the city to consider a firm's status as an MWBE when using the best value procurement method. Using this method lets the city judge a bidder's record of complying with existing labor standards, maintaining harmonious labor relations, and protecting the health and safety of workers.

"At the end of the day, this is an economic development program and a jobs program," Jonnel Doris, the Director of the City's Office of MWBEs, told The Bond Buyer. "We want MWBEs to have a fair shot in doing business with the city."

Doris is responsible for identifying strategic policy guidance, programs, services and accountability mechanisms to increase the number of awards to qualified MWBEs. He also works with city agencies and advises the mayor and administration.

Earlier this year, the state Assembly passed the bill by a vote of 115 to 15 while the Senate vote for it was unanimous at 63 to 0. Gov. Andrew Cuomo has until Dec. 29 to sign the bill into law.

As the legislation pertains to a city program, there is no fiscal impact to the state.

Earlier this year Mayor Bill de Blasio created the Contract Financing Loan Fund, which lets MWBEs apply for low-interest contract financing loans of up to \$500,000. The mayor is also aiming to double the number of MWBEs certified by the Department of Small Business Services to 9,000 from 4,500 by 2019.

The fiscal impact of the new legislation is apparent. In fiscal year 2016, the total value of contracts under the current \$20,000 discretionary cap was \$109 million.

If, however, in fiscal 2016 the city had had discretion for contracts of up to \$150,000, the total value of contracts under that threshold would have been \$257 million and MWBEs would have had access to those contracts through discretionary spending.

"This bill will expand opportunity to those in communities that may have been marginalized in the past," Doris said, "and the more we can open up and make it easier for MWBEs to succeed, the more we can grow those opportunities for those in our community."

Subject: NYT: Manhattan Prices Stable in 2017, Even as Luxury Takes a Breather

**Date:** Friday, December 29, 2017 11:40:39 AM

# Manhattan Prices Stable in 2017, Even as Luxury Takes a Breather

NY TIMES - Vivian Marino

https://www.nytimes.com/2017/12/29/realestate/manhattan-prices-stable-in-2017-even-as-luxury-takes-a-breather.html?rref=collection%2Fsectioncollection%2Fnyregion

Manhattan's luxury market took a much-anticipated breather for most of 2017.

The frenetic pace of activity, long the norm during the recent building boom, slowed. Many high-end and ultra-high-end listings faced deeper price cuts, more time on the market and fewer bidding wars.

The overall residential market, however, remained healthy, with continued strong demand for an ever-tight supply of entry-level and mid-market homes.

The year's priciest transaction occurred in the final days of the year. Three combo-ready penthouses on the 92nd and 93rd floors of the supertall 432 Park Avenue sold to an unidentified buyer for \$91.13 million. (Each of these half-floor sponsor units had been priced at around \$40 million.) This was the most expensive sale in the building and the third-highest ever for a single residence in New York City.

Brokers and other industry professionals expect the market to remain relatively stable through 2018 as the pipeline of so-called legacy contracts — deals often signed by buyers worldwide years ago while developments were under construction, some carrying stratospheric prices — continues to dry up.

"We're closing out of an era of new superluxury developments from over the last five or six years," said Jonathan J. Miller, the president of the Miller Samuel appraisal firm. "They have been built and sold, and we're moving onto the next phase."

Daniel Levy, the chief executive of CityRealty, which tracks apartment sales in Manhattan and Brooklyn, said he believes "the market has found its equilibrium." Comparing 2017 data with that of the previous year, he discovered "year-over-year virtually identical, almost within pennies of each other."

Closed transactions for all Manhattan condominiums and co-ops were projected to total 12,000 in 2017, with sales reaching \$25.9 billion. This compares with 11,853 transactions and \$25.8 billion in 2016, according to CityRealty's year-end report. (Apartments priced at \$10 million and above made up 18 percent of these sales; those under \$1 million were 13 percent.)

The average sales price was unchanged at \$2.2 million, the report said.

"This is a sign of a steady, strong market," Mr. Levy said. "It's not crazy in either direction. If you're a buyer, you don't have to buy the first thing you see. If you're a seller, you don't have to wait forever to sell it."

Many sellers, though, did have to adjust prices to reach a deal. Buyers, more discerning and cautious, eschewed properties considered overpriced or unremarkable, especially on the luxury side, where inventory was more plentiful. The average discount on all condos was around 9 percent, Mr. Miller said, adding that the price drops helped spur sales.

Sellers unwilling to budge on price often saw their listings sit. "At the high end a lot of sellers still believe in aspirational pricing," said Hall F. Willkie, a president of Brown Harris Stevens, "and this is not a market for aspirational pricing."

Pamela Liebman, the chief executive of the Corcoran Group, also noted "a huge buyer resistance to this tone that sellers took over the last several years, when buyers were so anxious for a good apartment that they would pay anything."

Manhattan resale listings spent more time on the market in 2017, according to Corcoran data, especially higher-end homes. The average for those costing \$10 million or more was 213 days, up from 206 in 2016. For under \$1.5 million, it was 90 days, up from 81.

#### **NEW DEVELOPMENTS**

As developers sustained a steady pace of new construction, luxury condominiums continued to fill up. "Many new developments saw quite a few deals in 2017," said Kelly Mack, the president of the Corcoran Sunshine Marketing Group, Corcoran's new-development arm.

Nearly 2,400 units opened for sale, which was slightly below the yearly average of 2,500 units for the last 10 years, Ms. Mack said, although available new development inventory was still up around 15 percent from the previous year. "It's not surprising buyers are acting with less urgency than they were in 2014 and 2015," she said. "They can shop multiple developments."

The CityRealty report projects 1,750 new-development units will be sold in 2017, down from 1,841 in 2016. Leading the way in volume, it said, was 56 Leonard, the Jenga-like glass skyscraper in TriBeCa. This distinctive 60-story tower had its priciest closing this past year with the \$47.87 million sale of its top-floor penthouse. This was also the city's sixth highest transaction.

Also in TriBeCa, a penthouse at 443 Greenwich Street sold for nearly \$44 million, the city's 10th highest. The building has been popular with celebrities. The actors Meg Ryan and Jake Gyllenhaal each bought there several months ago. The comedian Mike Myers also made a purchase, but in an apparent change of heart sold it weeks later at a loss.

And at the Greenwich Lane, a nearly blocklong complex on the site of the former St. Vincent's Hospital campus in Greenwich Village, a penthouse closed at \$40.04 million.

Once again, though, 432 Park, the concrete-and-glass high-rise on Billionaires' Row, between 56th and 57th Streets, dominated the city's top-20 biggest sales list. Six transactions there made the cut, including the year's top sale: the duplex combo on the 92nd and 93rd floors, which totals nearly 12,000 square feet.

The year's second most expensive closed sale was a penthouse encompassing the 85th floor

of 432 Park; it sold for \$65.66 million. A similarly sized penthouse two stories below was third, at \$65.16 million. The building is currently the tallest residential tower in the Western Hemisphere, topping out at 1,396 feet.

### OTHER CONDOS

Nearly all the top sales in 2017 were at condominiums. While many of them occurred in the new developments, there were also big closings at older buildings.

The city's fifth most expensive sale was at 15 Central Park West, the twin-tower limestone structure at 61st Street that opened in 2008. A penthouse on the 40th floor sold for \$50.55 million. (The building once held the record for the city's most expensive single-family residence, with an \$88 million penthouse sale in 2012.)

Another penthouse — this one on the 77th floor at Time Warner Center's Mandarin Oriental, at 80 Columbus Circle, which opened in 2003 — sold for \$38.9 million.

The condo market over all was basically flat. The average price for all condo units was \$3.1 million, unchanged from 2016, according to CityRealty. The average price per square foot was \$1,868, versus \$1,888. Sales volume was projected to total 5,600, marginally lower than the previous year's 5,641.

Still, the unit price is a big leap from 10 years ago when the average was \$1.6 million.

#### CO-OPS

It was arguably a stronger year for co-ops, which make up the city's older housing stock. The average price for a unit in Manhattan rose to \$1.4 million from \$1.3 million in 2016, according to CityRealty. Closed sales also increased, to a projected 6,400 from 6,212.

"Co-ops aren't dead," Mr. Willkie said. "There's interest in new properties with amenities, but keep in mind: 65 percent of the housing stock out there is co-ops."

Upgrades at many prewar buildings have helped sales. "They're renovating lobbies and elevators, and adding gyms," said Scott Durkin, the president of Douglas Elliman Real Estate, "really upping their game to attract buyers."

The year's priciest co-op sale, at \$55 million, and the city's fourth most expensive transaction, was a third-floor unit at the limestone-clad 960 Fifth Avenue, at 77th Street. It was sold privately by the estate of Robert H. Ellsworth, a prominent dealer of Asian art who had lived in the building for more than three decades. The buyer was Carlos Alejandro Pérez Dávila, a Colombian financier whose family controlled the brewing giant SABMiller.

The second largest co-op closing was for \$45 million. The actress Demi Moore sold her triplex penthouse atop the south tower of the landmark San Remo. It took her two years and a \$30 million reduction from the initial asking price to close the deal. Still, it was the highest price ever paid for a residence at the twin-peaked building at 145-146 Central Park West, between 74th and 75th Streets.

Another big sale — also a triplex — had an even larger price cut and lengthier market

duration. The apartment, perched atop the Pierre Hotel, at Fifth Avenue and 61st Street, sold for \$44 million. It had been on and off the market for more than four years, and at one time had a \$125 million list price.

### **TOWNHOUSES**

There was a steady flow of townhouse transactions in 2017, with the priciest houses just blocks from each other on the Upper East Side. Many of these sales also came with sizable price reductions.

The six-story Clarence Whitman Mansion, at 7 East 76th Street, was sold by the Japanese philanthropist Bungo Shimada. The price was \$41.5 million. (Property records recorded the sale at \$33.2 million, but the listing broker said another \$8.3 million went to the seller's charitable foundation.) The 1898 limestone house had been on and off the market since late summer 2015, and had been listed for as much as \$50 million.

The five-story mansion at 12 East 73rd Street was sold for \$41 million by the real estate investor Andrew L. Farkas, whose family owned the Alexander's department store chain. And nearby, 58 East 66th Street closed; it was acquired by Craig Filipacchi, a prolific broker with Brown Harris Stevens, for \$24.18 million.

Another townhouse seller was the former "Today" host Billy Bush. His home at 224 West 22nd Street fetched \$7.43 million, about 15 percent below what he had paid for it in 2015. The sale came after his suspension and subsequent departure from the morning show.

# **BROOKLYN**

The borough had a record condo transaction in 2017, with the long-awaited sale of a triplex penthouse atop the Clock Tower building in Dumbo.

The 7,000-square-foot apartment, at 1 Main Street, closed at \$15 million after lingering on the market for more than seven years. The original price was \$25 million.

This was Brooklyn's second most expensive residential sale. In 2015, an enormous brick townhouse in Cobble Hill, with a four-car garage, closed at \$15.5 million. The photographer Jay Maisel bought the house for use as a studio and residence.

#### LOOKING AHEAD

Construction cranes for residential projects continue to dot the skyline. At least 72 new buildings will add 5,636 units to the Manhattan market between 2018 and 2020, according to another report by CityRealty.

Among the notable developments: 220 Central Park South, a limestone-clad skyscraper set to open in late 2018, and where a quadruplex was listed for \$250 million. If sold for that price, or anywhere near it, this would be the most expensive single residence in New York City. The record is currently held by a duplex at the pinnacle of One57, in the heart of Billionaires' Row at 157 West 57th Street. It sold in early 2015 for \$100.4 million.

Other coming developments include another supertall addition to Billionaires' Row, Central

Park Tower, on West 57th Street, which will rise 1,550 feet. Also, 53W53, on West 53rd; One Manhattan Square on the Lower East Side; and 15 Hudson Yards, the first condo in the Hudson Yards mega development.

Market analysts are optimistic about sales despite the slowdown in the luxury. "There are unique buildings that are so special — because of location, amenities or architecture — that they can buck the trend," said Gregory J. Heym, the chief economist of Terra Holdings, the parent company of Brown Harris Stevens and Halstead Property.

Gary Barnett, the founder and president of the Extell Development Company, said he's already seeing healthy sales activity at One Manhattan Square, which his firm is developing, along with Central Park Tower.

"We're comfortable with the pace of sales there," he said, though declining to disclose how many of One Manhattan Square's 815 units have been spoken for since sales began in 2016.

Prices at that building, which will tower over the East River at the base of the Manhattan Bridge, are significantly more affordable there than at Extell's other developments, which include One57. They start at around \$1.2 million for a one-bedroom and go up to \$12 million for a duplex penthouse, Mr. Barnett said, adding that carrying costs are also relatively low because of a 20-year tax abatement.

Mr. Barnett was also optimistic about future sales at Central Park Tower, which will have a Nordstrom department store at its base and 179 condo units. He didn't provide specifics about prices, but documents filed with the state attorney general indicate that total sales were anticipated to exceed \$4 billion.

"The demand in New York City is still very good," Mr. Barnett said. "People around the world still want to live here."

Subject: CURBED NY: 6 crucial ways New York City's landscape will change in 2018

**Date:** Thursday, January 04, 2018 11:25:51 AM

# 6 crucial ways New York City's landscape will change in 2018

CURBED NY - Zoe Rosenberg

https://ny.curbed.com/2018/1/4/16797574/nyc-real-estate-architecture-predictions-2018

Curbed NY has spent the past few weeks reflecting on what 2017 brought to the city, from its blockbusters sales to its best new architecture, its newest landmarks to the institutions that threw in the towel, and how the city reacted to big issues like wealth inequality, homelessness, and an ailing public transit system.

Now, with New Year's behind us, it's time to look toward what 2018 will bring. This coming year will serve up no shortage of milestones in the projects that are defining 21st-century New York City: From the construction of the west rail yard platform that will lay ground for the second half of Hudson Yards to the opening of 3 World Trade Center, 2018 will see a steady march of progress. It will also lay bare the circles of power that impinge on that progress. (Those fixes to the subway cannot wait.)

Here now, what New Yorkers can expect to play out across the built environment in 2018.

# Megaprojects

It'll be a big year for Essex Crossing, where some of the former SPURA site's first public amenities will open for business. In 2018, expect the first phase of the Market Line, the new Essex Street Market, Trader Joe's, Target, NYU Langone's Joan H. and Preston Robert Tisch Center, bowling alley Splitsville, and Regal Cinemas to roll out the welcome mat.

The new year will also see the rentals of The Rollins, named for jazz legend Sonny Rollins, hit the market in January; 115 Delancey Street will unveil its rentals this spring or summer; and the senior center at 175 Delancey Street will debut.

Construction will continue into the new year on the 92-apartment affordable building for seniors at 140 Essex Street, and will kick off on the office and market rate condo building at 202 Broome Street, as well as on the office and mixed income rental building at 180 Broome Street.

On the Upper West Side, the three rental and condo buildings of Waterline Square, designed by Richard Meier, Rafael Viñoly, and Kohn Pedersen Fox, have topped out and are in the process of courting buyers. Closings are expected to start in late 2018, meaning move-ins will follow.

Come spring, construction will start on Cipriani's 28,000-square-foot food market at Two Waterline Square. Work here, as well as on the mini-megaproject as a whole, is expected to wrap in 2019.

Will everything move forward according to plan in 2018 at the Domino Sugar Refinery? The decision by Two Trees to tap Practice for Architecture and Urbanism to revamp the original design for the project's landmark refinery building came out of left field in 2017, so who's to

say whether it's immune to further shake-ups?

What we do know is that its second new-construction building, an office and rental tower at 260 Kent Avenue designed by COOKFOX, is due to top out at 42 stories this year. Domino will also debut its 11-acre park this summer—details on that can be found below.

The forward progress at Hudson Yards will march on into 2018, with work finally starting on the platform that will cover the megaproject's second half on the west rail yards (stretching between 30th to 33rd streets from Eleventh to Twelfth avenues). This year will also bring a topping-out at 88 stories for 15 Hudson Yards, the site's first residential building to launch sales, as well as a construction kick-off on 30 Hudson Yards's sky-high observation deck.

As for openings, 2018 will see the office building at 55 Hudson Yards open its doors to tenants like Arosa Capital Management and Cooley LLP. Also expect to see landscaping appear at the public square and gardens surrounding Thomas Heatherwick's Vessel, now topped out.

#### Transit

After the disaster of a year that 2017 was for New York City's public transit, 2018 couldn't possibly be worse—or could it? The typically tight-lipped MTA did not return a request for comment about its course of action in 2018, but here's what we know: In late July, MTA chairman Joe Lhota announced an \$836 million emergency action plan aimed at addressing both immediate and long-term issues with the subway.

That action plan concentrated in part on things like fixing 1,300 signals most in need of maintenance between the time of the plan's release and the end of 2018, more regularly cleaning the tracks, and increasing the numbers of cars on trains when possible. That plan, however, is threatened by the city's lack of fiscal commitment to the agency (which, lest we forget, is controlled by Governor Cuomo in Albany.) The state and city are still sparring over who will commit what to fixing the subway, but one thing's for certain—those fixes need to happen, and soon.

Another big story this year will be the coming L train shutdown: Now that the MTA and the DOT have released mitigation plans, the next year will be all about implementing those changes, including improvements to bike infrastructure near the Williamsburg bridge, and creating protected bike lanes on 13th Street.

#### Preservation

In late October, architecture firm Snøhetta announced it had been tapped to reimagine Philip Johnson's iconic postmodern skyscraper at 550 Madison Avenue as a contemporary office space with a newly transparent podium. The renovation announcement became a rallying call for preservationists across the spectrum who banded together to seek protections for the building.

Less than 30 days later, the Landmarks Preservation Commission agreed to calendar the former Sony and AT&T headquarters for consideration as a New York City landmark (and anyone who follows the Landmarks Commission knows that haste is not its specialty.) The tower is currently awaiting a hearing that has yet to be scheduled but will more than likely happen this year.

Near Union Square, another preservation battle is raging over the so-called Silicon Alley area. Greenwich and East Villagers have been pushing for height protections and affordable housing requirements in the area for years, but the fight has been renewed by Mayor Bill de Blasio's announcement of a new tech hub at the former P.C. Richard & Son site on East 14th Street.

The Greenwich Village Society for Historic Preservation wants height restrictions in the area that would limit buildings to between 80 to 145 feet, and would have incentives for creating affordable housing. To date, the area's Community Board 3 has passed a resolution supporting GVSHP's proposed zoning protections, following CB2's lead in 2015.

The city is on track to release a rezoning application for the tech hub early this year. The city is alleging that the hub will have no adverse environmental impact on the area, a measure that would help it bypass the Environmental Impact Statement that comes as a precursor to the labyrinthine land-use review procedure. GVSHP, of course, disputes this. Bypassing the EIS would help the city fast-track the tech hub's final approval.

# Rezonings

The De Blasio administration will continue its tear to rezone parts of the city, and first up this year is Jerome Avenue in The Bronx. The rezoning is poised to affect 92 blocks along the thoroughfare and create about 4,000 new apartments, 1,500 of which will be affordable.

The proposal has won the approval of the various Bronx community boards it will affect (4, 5, and 7), along with the approval of Bronx Borough President Ruben Diaz Jr, with some stipulations. The rezoning is now in the public review phase, with the City Planning Commission (CPC) expected to vote on—and likely approve—the measure in January, paving the way for full City Council approval.

The canal-straddling neighborhood of Gowanus is no stranger to talk of rezoning; between 2013 and 2015, neighborhood residents and City Councilman Brad Lander created the Bridging Gowanus framework that would prioritize neighborhood concerns for a future rezoning. That framework is now being considered by CPC, which launched its study for Gowanus's rezoning in October 2016. The agency is aiming to release its rezoning framework to the public early this year.

Meanwhile, the NYC Economic Development Corporation is moving forward with its proposal to rezone Inwood. The rezoning proposal calls for the creation of new apartments in the neighborhood—just 200 have been built in the last two decades—as well as measures to preserve the affordability of apartments aging out of regulatory agreements. The rezoning is expected to enter the land-use review procedure in mid-January, with hearings and votes in front of Inwood's community board, Borough President Brewer, CPC, and City Council to follow.

#### Skyline

This past year was a big one for One Vanderbilt. The second half of 2017 finally saw the 1,401 -foot office building go vertical and its rise will continue in 2018. By the end of this year, the SL Green-developed building is expected to reach 39 stories with concrete on deck through the 35th floor, and curtain wall installed up to the 12th floor. It's expected to top out in February 2020.

The Rogers Stirk Harbour + Parnters-designed 3 World Trade Center will officially open in the spring, making it the fourth building to be completed on the new World Trade Center campus. The 2.5 million-square-foot building topped out at 1,079 feet back in 2016, and has been courting tenants in the interim. Advertising media company GroupM has signed on as one of the building's major tenants, taking 700,000 square feet of office space.

Extell and SMI USA's Central Park Tower will continue to make its skyward ascent to 1,550 feet throughout 2018, though the ultra-luxury condo building won't top out until the following year. However, the building's 179 condos are due to hit the market this year. Whether they'll have public listings, or be marketed more exclusively like the condos of 220 Central Park South (which we have yet to see listings for) remains to be seen. The developers aren't yet ready to release asking prices, but assume they'll be astronomical.

What 2018 holds for JDS Development Group and Property Markets Group's 111 West 57th Street is unclear, given the legal troubles it faced in 2017, but here's what we know: A flurry of filings with the Department of Buildings in the middle of last year indicate that the project has every intention of moving upward in 2018. This past year brought news that some of the building's 60 condos have quietly entered contract, so expect more news from the city's skinniest skyscraper in the next 12 months.

Another JDS project, Brooklyn's first supertall skyscraper at 9 Dekalb, is expected to make major progress in the coming year. Foundation work for the 1,066-foot building will wrap up this year, and the tower will begin to make its dent on Brooklyn's skyline.

# Natural landscapes

Williamsburg's Bushwick Inlet Park is far from being complete, but the city is making strides to deliver on its promise for the 28-acre park. In October, Mayor de Blasio pledged \$17.5 million towards advancing two of the park sites the city has acquired but not yet developed. That means that in 2018 the city will start designing, with the input of the community, the parcel at 50 Kent Avenue. The site, formerly home to the Brooklyn Flea, is currently being remediated by National Grid.

The Parks Department will also start looking into what steps it will need to take to remediate the former site of a CitiStorage warehouse that burned down in a seven-alarm blaze in January 2015. Once remediated, the 11-acre site will account for nearly half of the 28-acre park.

New Yorkers will have a new waterfront park to enjoy this summer. Domino Park, part of the Domino Sugar Refinery redevelopment, is poised to open by early summer, bringing two Bocce courts, a flexible turf field, a volleyball court, a dog run, and public open space to South Williamsburg. The six-acre park is designed by James Corner Field Operations and, much like the firm's High Line, will weave its way through the 11-acre Domino megaproject site.

Moving south, Brooklyn Bridge Park's Pier 3 will open in the summer, wrapping up the six pier-to-park conversions at BBP. But that doesn't mean Brooklyn Bridge Park is complete: Construction on Pier 2 Uplands is poised to kick of in the fall, and will bring 3.4 acres of parkland to the former site of the wildly popular pop-up pool by 2020.

The final piece of Brooklyn Bridge Park, a two-acre plaza under the Brooklyn Bridge, finally

has a conceptual design and is in the fundraising stage. It's still TBD when work will kick off here, but it will bring a place for seasonal markets, concerts, and a temporary ice rink to the Dumbo waterfront.

Over in Manhattan, the Parks Department is at work advancing the design for the East River Greenway that will cover a significant portion along the island's east side. Mayor de Blaiso's commitment of over \$200 million in 2017 allowed design work to begin on the section between East 53rd and East 61st streets. In 2018, design work will begin on the section between East 125th and East 132nd streets.

Ongoing work on several sections of the greenway will be completed in 2018, including the areas stretching from East 88th to East 90th streets and East 124th to East 125th streets. This year will also see work start on the rehab of Pier 42 (finally!), the completion of work on Sutton Place Park in the summer, and the unveiling of East River Park's synthetic turf soccer field and running track come the fall.

Governors Island won't see much in the way of construction this year, but it'll make small and meaningful advances towards becoming a year-round destination for New Yorkers. For starters, the island will remain open from May through October 31, an expanded schedule it first tried out in 2017.

The Trust For Governors Island is busy seeking tenants for the island's historic buildings, a big task it believes will help the island to become a year-round destination. Though vendors are TBD at this point, the organization courting everything from food purveyors to nonprofits. The island will see some expanded food options in 2018 from north to south, including the return of Island Oyster. It'll also get some new entertainment perks (think things like last year's ziplining near Liggett Terrace) that the trust will announce in the coming months.

Meanwhile, over on Staten Island, Freshkills Park is coming into focus as the Parks Department continues work on North Park, the 21-acre section of parkland on the old Fresh Kills Landfill site. The Parks Department will also continue designing its South Park (not that South Park) with the goal of completing its design in 2019. That space will include three multi-purpose fields and trails, car and pedestrian access, connections to the Owl Hollow Soccer Fields, parking, and a public restroom and plaza.

Subject: GUARDIAN: New York City homeless shelter faces resistance from "Billionaires' Row"

**Date:** Thursday, January 18, 2018 4:19:31 PM

# New York City homeless shelter faces resistance from 'Billionaires' Row'

THE GUARDIAN - Edward Helmore

https://www.theguardian.com/us-news/2018/jan/18/new-york-city-homeless-shelter-billionaires-row-backlash

A plan by New York mayor Bill de Blasio to house the city's rising homeless population is facing opposition over a shelter that backs on to a super-luxury residential skyscraper on "Billionaires' Row".

According to the city's department of homeless services, the former Park Savoy Hotel at 158 W 58th St in midtown Manhattan will house 150 homeless people. It is scheduled to open in March, and backs on to One57, a 75-storey skyscraper on 57th Street.

But the plan, part of a program to create 90 new shelters across all five New York boroughs that de Blasio says will be "in every kind of neighborhood", is opposed by local residents who accuse the recently re-elected major of playing political games.

"I think de Blasio is trying to score points," said Helen Caputi, who was walking her dog on the corner of 58th Street and 7th Avenue. "The people here are uppity, they don't like it. I'm for helping the homeless people, but I think they could have placed the shelter elsewhere."

Building superintendents and doormen said the plan was already facing stiff opposition from wealthy neighbors.

"It's not going to be a good thing cause you've got the Marriott and Hyatt hotels right here," said the super at an adjacent building. "So it looks like there's going to be a war with de Blasio. He doesn't have to put the homeless here, he could put them all in the armory on 2nd Avenue."

De Blasio has previously said the city's "Turning the Tide on Homelessness" program would include shelters in every neighborhood, as the city moved to tackle "a new kind of homelessness that is driven by years of wages not keeping up with the cost of most of the housing in our city".

Recent figures showed more homeless people live in New York City than in any other city in the country. The city estimates that the population has been growing for 35 years, with the population now standing at 76,501 on any given night, according to the US housing department.

As part of the new effort to reduce homelessness, the city has outlined dozens of reforms including providing NYPD security, career counselling, mental health and and substance abuse disorder counselors at shelters.

At One57, concierge services said they could not comment on the plan to convert the Savoy into a shelter. "I can tell you the residents here are not going to be happy," a doorman

remarked.

When it launched sales in 2011, the \$1.5bn, 1,004ft development was promoted as setting a new standard in luxury – and pricing. The skyscraper boasted a top-floor penthouse that sold for \$100.5m, or about \$9,200 per sq ft, making it the priciest closed apartment sale in the city. Developer Gary Barnett once referred to the view of Central Park from the upper floors of the tower as "the money shot".

Residents are said to include Silas Chou, backer of fashion brands including Tommy Hilfiger and Michael Kors. Business partner Lawrence Stroll, whose estimated wealth is put at \$2.4bn, recently put his apartment on the market for \$70m.

Stroll's apartment, according to The Real Deal, includes a "woven suede" entrance hall and a "sculpted ceramic wall" by the artist Peter Lane in the great room. The "extravagant" pad also features a 1,500 sq ft master suite, eat-in chef's kitchen with a hidden ceiling TV.

According to the real estate publication, property prices along Billionaires' Row have been struggling in recent months in line with a broad downturn in the city's priciest real estate.

Until late last year, US secretary of commerce Wilbur Ross owned a 5,573 sq ft penthouse at the Briarcliff opposite. He sold it for a \$2m loss.

Subject: BLOOMBERG: Try Selling Three Towers of Condos in NYC"s Jammed Luxury Market

**Date:** Monday, February 05, 2018 3:18:27 PM

# **Try Selling Three Towers of Condos in NYC's Jammed Luxury Market** BLOOMBERG - Oshrat Carmiel

https://www.bloomberg.com/news/articles/2018-02-05/tall-order-three-towers-rise-at-once-in-jammed-nyc-condo-market

It's tough to stand out in Manhattan's overbuilt luxury-condo market, but James Linsley is working on it. Instead of building a single, skyscraping tower designed by a world-famous architect, he's putting up three -- on the same site.

The project, by GID Development Group, consists of three glass-sheathed buildings -- one each by architects Richard Meier, Rafael Vinoly and Kohn Pedersen Fox Associates -- rising on Riverside Boulevard between 59th and 61st streets. Linsley, GID's president, is filling out the final piece of a redevelopment plan along the Hudson River that started two decades ago with Donald Trump.

The trio of towers, where amenities include an underground tennis court, soccer field and aeroponic garden, has 263 condo units in all. GID reports that 53 of them, about 20 percent, have sold since marketing began in June. The most expensive was a \$15.5 million, four-bedroom home selling at \$4,097 per square foot, a record for an apartment on Riverside Boulevard, according to listings website StreetEasy.

"Half of our buyers are from the proximate area," said Melissa Ziweslin, a managing director at Corcoran Sunshine Marketing Group, who's overseeing sales at the \$2.3 billion project, called Waterline Square. Some of them were looking to benefit from a 20-year tax abatement on the new buildings as the rebates on their older Riverside units expire, she said.

#### City of Condos

Selling pricey condos in Manhattan these days is an uphill climb, as developers keep splashing the landscape with ever more units for buyers to choose from. This year, 4,600 newly developed apartments are expected to reach the sales market, with nearly half of them priced at \$2,400 per square foot or higher, according to data compiled by Corcoran Sunshine. That's on top of the 3,323 new units that were listed for sale in Manhattan last year.

Demand isn't assured. Closed sales for new units in the fourth quarter dropped 19 percent from a year earlier to 387, according to Miller Samuel Inc. and Douglas Elliman Real Estate. New apartments over \$5 million accounted for 20 percent of those going into contract in 2017, down from 25 percent a year earlier, according to a report by Halstead Property Development Marketing.

"We're always conscious of what's happening in the marketplace and in our universe of buyers," Linsley said on a recent tour of the property. "In the end, the market's going to tell you if you're right or wrong, and so far what we've done seems to be resonating."

Linsley himself moved into an apartment next door to the project to keep an eye on it. "I open the window and look out before the guys even start work, and I'm out here all the

time," he said. "There's not a doorknob or hinge or screw in the building that I'm not aware of."

# Trump's Vision

The master plan for Riverside South, the whole 13-block stretch along the West Side Highway, was first envisioned by Trump, who acquired the 77-acre (31-hectare) site in 1974, sold it and bought it back a decade later, according to CityRealty. He initially proposed a project named Television City that would have included studios for NBC and a 150-story tower.

In the early 1990s, facing financial problems amid a softening real estate market, Trump found Chinese investment partners to get the first buildings off the ground. After helping him put up a set of condo and rental towers bearing his name, the partners sold the rest of the site, setting off a cascade of development by others.

GID bought the last three parcels in 2015 from Extell Development Co. and Carlyle Group LP for \$676 million. Linsley, who started his career working on the Trump buildings at the northernmost part of the redevelopment area, had planned to buy just one parcel.

"For us," he said, "a big moment was to say: Maybe we shouldn't be going after one site -- maybe we should buy all the remaining sites and really build something the city hasn't seen before."

# Underground Basketball

Prices at Waterline range from \$1.83 million for an 820-square-foot (76-square-meter) one-bedroom at Two Waterline Square, the Kohn Pedersen Fox tower, to a \$27 million five-bedroom unit with 6,566 square feet at the Richard Meier building, according to filings with the New York State attorney general's office.

At the foot of the towers will be a 2.6-acre park, and beneath that a common amenity space called the Waterline Club, which in addition to tennis and soccer will include an 80-foot (25-meter) pool, a recording studio and a basketball court. A 28,000-square-foot food hall by the Cipriani restaurant group will anchor the street-level retail space at one of the towers.

The project, built in partnership with the Abu Dhabi Investment Authority, is scheduled for completion in the third quarter of 2019.

Subject: NYT: Opinion: Black With (Some) White Privilege

**Date:** Sunday, February 11, 2018 8:57:52 AM

# **Opinion: Black With (Some) White Privilege**

NY TIMES – Anna Holmes

https://www.nytimes.com/2018/02/10/opinion/sunday/black-with-some-white-privilege.html?ref=collection%2Fissuecollection%2Ftodays-new-york-times

When I was in my early 30s, I started making a list of every child I could think of who had a black parent and a white parent and was born between 1960 and the mid- to late 1980s. It was a collection of people like me, who grew up and came of age after the Supreme Court decision in 1967 that overturned the laws in more than a dozen states that outlawed interracial marriage.

I was thinking of people I knew or had heard of, so of course the list included actors like Tracee Ellis Ross (born 1972) and Rashida Jones (1976); athletes like Derek Jeter (1974) and Jason Kidd (1973); singers like Mariah Carey (1969) and Alicia Keys (1981); and, eventually, politicians and public servants like Adrian Fenty (1970) and Ben Jealous (1973).

It occurred to me, looking at the names I'd gathered, that what I was making was not just a snapshot of a particular generation but an accounting of some of the most notable, successful, widely recognized black people in American public life — cultural, political, intellectual, academic, athletic.

It made sense: The people I could think of were the people who were the most publicly visible. But what did it mean about race and opportunity in the United States that many of the most celebrated black people in American cultural life in the late 20th and early 21st centuries happened to have been born to one white parent? What if my and my cohort's achievements as African-Americans, especially in fields to which we historically had little access, were more about how we benefited from having one white parent in a racist society than our hard work?

My parents were married on Valentine's Day in 1969. I was born in 1973, six years after the Supreme Court's decision in Loving v. Virginia. That history — the Virginia couple, Richard and Mildred Loving, were arrested in 1958 and put in jail for the crime of miscegenation — wasn't something I learned about in school, even in my highly educated, middle-class California college town, the one with the great public schools and the proudly liberal politics. I don't think my parents ever mentioned it either, though if they did, I probably tuned it out. I found their discussions of American and world history as dry and boring as the news programs they watched on PBS in the evening, which is to say: I was too busy being a kid to think too much about how I had become one in the first place.

But my sister and I are a direct result of what came in the two decades after Loving: an increase in the number of interracial marriages and a spike in the number of births of American children born to one black parent and one white parent, an entire generation of kids whose very existence symbolized racial progress for some, cultural impurity for others.

According to Nicholas Jones, director of race and ethnic research and outreach in the

population division of the Census Bureau, in the 1970s there were about 65,000 black-white couples in the United States. By the 1980s, a little over a decade after Loving, that number had doubled, to 120,000.

Mr. Jones points out that it's difficult to measure the exact number of children born to these couples, because the census does not ask for the race or races of one's parents. But it's reasonable to assume that post-Loving, there was an uptick in births of kids like me — with one black parent and one white — people some call the "Loving Generation." Mr. Jones should know this generation. In addition to analyzing data about racial reporting patterns and demographic trends at the Census Bureau for the past 18 years, Nicholas Jones, born in the early 1970s to an Irish-German woman and an African-American man, is in my cohort.

There's an adage that to succeed, black people have to be "twice as good": twice as gifted and smart, twice as hard-working, twice as ... everything.

How does having one white parent change that "twice as good" calculation? Data on biracial people is tricky because it relies on self-reported identity. But my early inquiries into the Loving Generation showed that people with one black-identified and one white-identified parent seem to be disproportionately represented among black leaders and luminaries. Are our achievements impossible to separate from the benefits that, in this country, have always come with whiteness?

Of course, to be a black American is to be, by definition, mixed: According to a study released in 2014, 24 percent of the genetic makeup of self-identified African-Americans is of European origin. Colorism, which places black people in an uncodified but nevertheless very real hierarchy, with the lighter-skinned among us at the top, was a fact of American life long before Loving v. Virginia. Light-skinned black Americans, even those with two black parents, have, for centuries, been considered to be closer to white people, closer to white ideals about, well, most everything.

Sometimes, when I looked at the list I had made, it seemed entirely possible that our direct connection to whiteness — through immediate and extended family — had contributed to a certain familiarity with, and therefore accessibility to, the white norms, traditions and power structures that so many of us depend on for opportunity and success. The common denominator in the Loving Generation wasn't necessarily so much white proximity as white acceptance and, in many cases, familial love and close connection to white people. It seemed as if this could indeed have created real opportunities for us. It's likely, for example, that Barack Obama was able to imagine himself as president not just because he saw himself reflected in the white people around him, but because they saw themselves reflected in him.

About President Obama. Though I made that first "Loving" list before I'd ever heard of him, if you had told me back in 2003 that the United States would soon have a black president and that president would be the son of a white woman, I wouldn't have batted an eyelash. Mr. Obama, born in 1961, is at the leading edge of the "generation" I was looking to define, and the journey that led to his becoming the first black president was impossible to separate from his adjacency to whiteness. Ta-Nehisi Coates probably put it best in his January 2017 Atlantic magazine article "My President Was Black." He explained how Mr. Obama's direct connection to, and intimate familiarity with, white people — his mother, Ann Dunham, and her parents — helped fuel his sense of possibility, of not only who and what he could be but also what he could mean to others.

"The first white people he ever knew, the ones who raised him, were decent in a way that few black people of that era experienced," Mr. Coates wrote. "Obama's early positive interactions with his white family members gave him a fundamentally different outlook toward the wider world than most blacks of the 1960s had." He also noted that Mr. Obama's lens, "born of literally relating to whites, allowed Obama to imagine that he could be the country's first black president."

There are other firsts within the Loving generation. Like Halle Berry (1966), the first black woman to win a best actress Oscar. And Amy DuBois Barnett (1974), the first black woman to run a major mainstream consumer magazine. And Jordan Peele (1979), the first black writer-director to make a movie that earned more than \$100 million at the box office on its debut weekend. And let's not forget Meghan Markle (1981), who is about to become the first black British royal (of the 21st century, that is).

I used to wonder whether people like Ms. Berry, or others in my particular and uniquely American generation, had ever made this specific observation, and been disturbed by it. It was a lot to come to terms with. I knew, even as a young adult, that I moved among and around white people with relative ease, in a way that my blackness — and my own perception and self-consciousness of it — wasn't at the foreground. What I didn't know is whether that had something, or everything, to do with what I'd accomplished.

Turns out, I was not alone. Erin Cloud, a public defender in the South Bronx, has similar concerns. "At my job, there's actually a lot of biracial people that are in more leadership opportunities, and I think about that. I'm like, 'Well, is that because there's something about their whiteness and our whiteness that is giving us space to communicate and that's why we're getting promotions and why we're moving forward?" she said. "I am a black woman. I see myself as a black woman, but I also have to be honest. I love my mother. I can't say for many of my black friends that they deeply, intimately, without any bounds love a white person."

Ms. Cloud was born to a black man and a white woman who met in the late 1970s while the latter was attending Morgan State University, a historically black college. Erin came along in 1983. She is one of more than a dozen participants in a new documentary series called "The Loving Generation," which I executive produced for the website Topic with Ezra Edelman (1974). It's directed by Lacey Schwartz (1977), a filmmaker who explored her own black and biracial identity in the 2014 documentary feature "Little White Lie," and Mehret Mandefro.

Mat Johnson, who wrote the 2015 novel "Loving Day" and is the son of a black mother and a white father, was also interviewed for the documentary. Though he is quick to acknowledge that members of our generation enjoy access to elements of white privilege — what he calls "off-white adjacency" — he explains it's important to take other factors into consideration when considering the successes of the Loving generation, namely economic class and the outsider-overachiever dynamic. "Particularly with those of us who are black-identified, we get into the mode of trying to overcompensate to fit in and be accepted," he told me.

But after you're accepted, then what? What does it mean that many prominent self-identified black people in America today were born to a white parent? Did Halle Berry pave the way for another black woman to win a best actress Oscar, or for another black woman who also happens to have a white parent? Beyond the continued question of colorism, what does this

all mean for the next generation, the next crop of American power brokers, black or mixed or otherwise?

The writer and activist Rebecca Walker (1969) told "The Loving Generation" director Lacey Schwartz last month that she believes biracial and mixed-race fluidity has led to significant cultural and political contributions. "Our ability to see things from so many different perspectives has really been a boon for this culture," she said. She wonders, however, what the return is — that is, where do we go from here?

I wonder this too, and how — or if — "off-white adjacency" can be talked about in a way that acknowledges the experiences of those in my generation without seeming to mythologize or aggrandize them. I want to be able to celebrate the fact that the interracial marriages in which we were created represent a blow to legalized racism, and still grapple with the ways in which anti-black bias may have benefited us.

"Even having this discussion opens up all these other questions about our responsibility," Mat Johnson told me. "If we are a segment of the African-American population that has access to power and privilege, what does it mean ethically to live that life?" For his part, Mr. Johnson said, it means making a sustained effort not just to acknowledge his privileges but to use them to help those not similarly situated. He paused, then added, "I think it's valid to point this out even if it's uncomfortable."

Believe me, it is.

Subject: NYT: In New York, a View of Even a Small Park Adds Value

**Date:** Friday, February 16, 2018 12:47:07 PM

## In New York, a View of Even a Small Park Adds Value

NY TIMES - Kim Velsey

https://www.nytimes.com/2018/02/16/realestate/luxury/in-new-york-a-view-of-even-a-small-park-adds-value.html

An apartment on Central Park has long commanded a premium, but as real estate prices have soared, blocking all but the most affluent from buying a perch there or along one of New York's other premier greenswards, developers have increasingly sought out sites on smaller, non-marquee parks.

An address on Isham Park or Herbert Von King Park may not have quite the same ring as one on Prospect Park or Gramercy Park, but in a market where buyers can become dizzy trying to distinguish one marble-kitchened, white oak-floored condo from another, a view of treetops swaying outside the living room window is a distinctive edge.

Even more significant, an apartment on even a pocket park comes with more light, air and open sky than an identical unit that faces another building — and a near-guarantee that no towering new development will take those advantages away.

"You have these little oases, these enclaves within the city, and it creates an opportunity," said Josh Schuster, the founder and managing principal at Silverback Development, which has several park-adjacent projects in the works. "In New York, the light and air window is usually the width of the street. When you walk into an apartment that's across from a park and there are large windows to showcase that, I definitely think there's a wow factor."

Far from a happy accident, finding development sites on small parks "is very much a conscious strategy," Mr. Schuster said. "We map out a bunch of city and state parks and then we walk around. In addition to parks, we also map out landmark buildings — places where you know the views will be protected."

He said that he spent seven years assembling the site for 75 Kenmare, a seven-story condo under construction in NoLIta that will overlook DeSalvio playground. The project is being developed by DHA Capital, where Mr. Schuster worked previously.

Another site, on Second Avenue and East 21st Street, is across the street from Peter's Field, a blocklong stretch of basketball and tennis courts. And at 67 Livingston Street in Brooklyn Heights, where Silverback is converting a former college dorm into condos, one side of the building looks down on the schoolyard of the Packer Collegiate Institute, where on a recent afternoon children were jostling for control of a big red ball.

While such parks may lack the splendor of Central or Prospect Parks, unsung green spaces can claim near-equivalent benefits: In addition to extra light and sky, many offer playgrounds, dog runs, farmers' markets, a bench to read a book, or a lawn for a picnic.

Many cities prize their waterfronts above all else, but Jonathan J. Miller, the president of the

real estate appraisal and consulting firm Miller Samuel, said that New York is a bit different. "One of the things about Manhattan is that we're inward looking," he said. "We're more into our park views than our water views."

Which could have something to do with Robert Moses, the major builder last century of New York City infrastructure — and the fact that nearly all of Manhattan's waterfront views have highways in them. But whatever the reason, living on even a small park does make a difference to buyers. And, ultimately, the apartment's value.

When it comes to pricing, however, expectations should be modest: According to Mr. Miller, apartments on Central Park are only about 10 to 15 percent more than those on a side street if they're below the tree-line, and 15 to 25 percent more if they're above. And any analysis of prices for park-facing units comes with a caveat: Developers are more likely to put the largest apartments where the best views are, and there's also a premium for more contiguous space.

And, he added, "while there's an aesthetic of openness that people gravitate to," there is a difference between living on a tiny Moses-era playground and a Frederick Law Olmsted masterpiece like Morningside Park "that has been a stalwart of the neighborhood for many years."

Toni Martin, an associate broker with the Corcoran Group, said that anytime she has a listing on a park — be it Von King Park in Bedford-Stuyvesant, or Washington Park in Park Slope — it gets snapped up fast. Fort Greene Park is such a huge draw that she's seen bidding wars for condos in townhouses half a block away. One of her clients lost a bidding war for a 950-square-foot two-bedroom in one such building. "It was a nice apartment, but nothing overwhelming. And it was a fourth-floor walk-up!" Ms. Martin said, adding that the place sold for \$125,000 over the asking price.

"In a city as dense as New York, to live next to something green is a beautiful thing," she said.

Of course, not all buyers come to tour a new condo with a strong desire to live on a small square or playground whose name they might not even know.

Fred Duck, who works in marketing at Bloomberg, recently bought a one-bedroom at 1790 Third Avenue, a condo project across from Cherry Tree Park in East Harlem.

"To be honest, I'd never been to that park," said Mr. Duck, who previously owned a condo on Second Avenue and East 92nd Street. "But I had just come back from working in Hong Kong for several years, where I lived very high up, on the 37th floor. I got used to that light and I wanted to find something that wasn't just looking into an adjacent building."

The advantage is real enough that developers are keen to play up any nearby green space. In Jersey City, Fields Development staked out a site by St. Peter's Prep's football field for its new luxury rental, Lenox, which will also have a courtyard open to the public.

And in Williamsburg, Brooklyn, Brookland Capital is building condos at 850 Metropolitan Avenue, across the street from a small community garden in Orient Grove, a tiny .149-acre triangle park.

"I won't tell you the site was appealing just because of the community garden," said Boaz Gilad, the chief executive and a founder of Brookland. "But if I can give you a park, I will."

Brookland's condos are priced to attract younger first-time buyers — a price point that "can't usually afford to be on a park." But Mr. Gilad said that buyers and renters like "even a small piece of greenery they feel like they can have access to."

While not all New Yorkers warm to the sound of children's happy shouting, even the developers of new buildings with significant private outdoor amenities consider a small public park to be a significant boon. At Extell Development's Brooklyn Point, a 68-story condo tower rising in Downtown Brooklyn, residents will have access to the highest rooftop pool in the Western Hemisphere, outdoor showers and a stargazing observatory. But Ari Alowan Goldstein, a senior vice president for development at the company, considers Willoughby Square, the one-acre park the city is building across the street as part of the Downtown Brooklyn Redevelopment Plan, to be on par with those perks.

"In my mind, parks are one of the best parts of New York and the perfect complement to the built environment," he said. "I spend my weekends taking my 20-month-old daughter to different Brooklyn parks."

Subject: THE ATLANTIC: City Noise Might Be Making You Sick

**Date:** Tuesday, February 20, 2018 12:30:51 PM

## City Noise Might Be Making You Sick

THE ATLANTIC - Kate Wagner

https://www.theatlantic.com/technology/archive/2018/02/city-noise-might-be-making-you-sick/553385/

What are your ears hearing right now? Maybe the bustling sounds of a busy office, or your partner cooking dinner in the next room. Whatever the texture of the sonic landscape of your life may be, beneath it all is the same omnipresent din: the sound of cars.

That might seem benign, or perhaps even endearing—the sound of the bustle of the big city. But the din of vehicles, along with transit and industrial activity, is making people sick. People forget that noise pollution is still pollution. And noise pollution is everywhere.

Unlike many other injuries, hearing damage is irreparable. It also functions differently. People tend to assume that hearing loss is akin to turning down the volume in one's head—that everything just sounds quieter. But it's more complex than that. Sound at certain frequencies just vanishes—birdsong, intelligible human speech, the gentle rustling of leaves, the crispy highs of brushes on jazz cymbals. People can avoid using earbuds excessively or attending loud concerts. But people do not necessarily have the ability to avoid high levels of environmental noise—it's in their neighborhoods, near their schools, at their workplaces. That makes noise pollution a matter of bodily autonomy.

Solving the environmental-noise problem has been difficult, partly because for more than a century anti-noise advocates have fought for the right to silence rather than the right to hear.

Concerns about hearing loss largely focus on excessive noise exposure. But environmental noise is just as unsafe. People living in cities are regularly exposed (against their will) to noise above 85 decibels from sources like traffic, subways, industrial activity, and airports. That's enough to cause significant hearing loss over time. If you have an hour-long commute at such sound levels, your hearing has probably already been affected. Urban life also sustains average background noise levels of 60 decibels, which is loud enough to raise one's blood pressure and heart rate, and cause stress, loss of concentration, and loss of sleep. Sirens are a particularly extreme example of the kind of noise inflicted on people every day: They ring at a sound-pressure level of 120 decibels —a level that corresponds with the human pain threshold, according to the World Health Organization.

But since the turn of the 20th century, protecting human hearing has taken a back seat to securing quiet for those with means, and punishing those without. Noise-abatement laws transformed an objective concern about environmental and health conditions into a subjective fight over aesthetic moralism.

One of the earliest urban anti-noise campaigns was initiated by Julia Barnett Rice, the wealthy, well-educated wife of a businessman and publisher. The sound of tugboat horns was causing Rice great annoyance as she tried to relax in her ornate Italianate mansion. But she knew that this appeal would fall on deaf ears, so to speak. So she decided to use the poor and

sick people languishing in urban hospitals as a scapegoat. Isaac Rice, her husband and the publisher of The Forum, became a champion of his wife's crusade. In 1906, he published her piece, "An Effort to Suppress Noise," which amounts to a call for class antagonism. She begins by channeling the pessimistic philosopher Arthur Schopenhauer, who likens noise to boorishness:

There are people, it is true—nay, a great many people—who smile at such [sounds], because they are not sensitive to noise; but they are just the very people who are also not sensitive to argument, or thought, or poetry, or art; in a word, to any kind of intellectual influence. Who are these insipid people in Rice's narrative? The tugboat workers. The piece recounts Rice's efforts to ban excessive whistling from aboard their vessels. Rice portrays herself as a dogged crusader, pleading for quietude amidst unrelenting clamor.

First, she sought aid from the law. In the New York City Collector's Office Law Division, she discovered a clause that "seems to vest in the Local Board of Steamboat Inspectors all necessary powers to punish ... any act on the part of a licensed officer that they adjudge to be 'misconduct' or 'negligence' or 'unskillfulness.'" In other words, Rice attempted to present the call of tugboat horns as professional misconduct. Alas for her, the U.S. Local Steamboat Inspectors decided that "the point was not well taken."

Rice then went to the police to start a petition drive. She promised signatures from "poor and rich alike," but sent establishment personalities to collect them. Among the endorsees were wealthy hospital superintendents, who lent credence to Rice's claims to help the sick rather than to punish marine workers. The inspectors were still unmoved.

When Rice finally interviewed some of the tugboat workers, she presented their responses as evidence of wrongdoing rather than as the accounts of workingmen describing their labor. The tugboat captains offered reasonable rationales for sounding whistles. One explained that removing the whistles "would necessitate an extra deckhand to act as messenger to notify the pier hands, besides all the time that would be lost." Another stated, "We run a risk of losing a whole tide if we do not rouse the crew on the barge." And yet another, "You must whistle to wake up the crew, which you cannot expect to stay on watch day and night."

Rice did not relent. She went to maritime academics and higher-ups, who endorsed her and researched her claim. At last, she won a victory: The National Board of Steam Navigation passed a resolution prohibiting unnecessary whistle-blowing. The tugboat workers adhered for a day or two, and then, finding that work became impossible and that the National Board had no way of enforcing the resolution, returned to using the horns as often as they liked.

Rice had had enough. She proposed a law restricting all but a few scenarios in which tugboats can use their whistles, and demanded a standing representative in the Department of Commerce and Labor who would police the waterways for nuisance. In this effort, too, she came away empty-handed.

Finally, in one last-ditch effort, Rice found success. At a meeting of about 10,000 representatives from the transportation industry, the American Association of Masters, Mates, and Pilots passed a resolution ending the use of "indiscriminate and, above all, noisy signaling." The law was replicated at the federal level under the 1907 Bennet Act, the first anti-noise bill ratified by Congress. Rice's use of the poor and the sick as a tool to pass her legislation played little part in why the authorities finally listened. Researchers had found that

the signaling was impacting tugboat navigation, making entering and exiting the harbor confusing and unsafe at night.

Throughout Rice's entire ordeal, she presented the tugboat workers as personal enemies rather than potential allies. Her plight for quiet was a moral one; as she saw it, the peace had been stolen from her by the mariners. Looking back, she comes off as vindictive and elitist. But unfortunately, her belligerent approach set the stage for subsequent noise-abatement campaigns in cities around the country.

As the historian Emily Thompson explains in her book The Soundscape of Modernity, noise-abatement laws singled out relatively powerless people, those who were seen to impede "the middle-class vision of a well-ordered city." Among these was the 1908 General Order 47, issued by New York City Police Commissioner Thomas Bingham. It targeted street ruckus rather than port noise: commotion from street vendors, newsboys, tin-can kickers, roller skaters, street musicians, automobile horns, flat-wheeled streetcars, and more. Soon after, laws that banned occupational noises, preventing people from working for a living in order to protect the quietude, appeared in Boston; Little Rock, Arkansas; San Francisco; and elsewhere.

These fights hit street workers, most of whom were immigrants, hard. Still, the courts upheld the laws. One infamous incident involved a Chicago ordinance that limited peddlers to certain parts of the city and banned them from advertising using shouting. When the courts upheld this law in 1911, the peddlers first went on strike, and then rioted, causing a mass uprising and widespread damages. The police punished the peddlers, the strike was broken, and the law remained on the books. Soon there were no more vendors walking the streets. By the 1920s and '30s, noise law after noise law helped clear the urban street. Eventually, it ceased to be the domain of people and was overtaken instead by cars—which created their own noise, of course.

Noise laws also played a key role in the development and implementation of zoning, the separating of a city's parcels of land into "zones" for which a specific purpose (such as residential, commercial, or industrial) is assigned. A lasting legacy of Rice's tugboat campaign was the concept of "quiet zones"—places where noisemaking was especially prohibited because of its potential harm, such as around hospitals, schools, and the houses of the sick. New York set up its first quiet zones in 1908, aided by Rice's work in talking to hospital administrators, and other cities followed soon after. Violating a quiet zone usually constituted a misdemeanor offense, punishable by fine, imprisonment, or both.

Enforcing anti-noise ordinances troubled legislators at both the local and national levels, especially when the perpetrator of a noise was an industry vital to a city, a conflict that persists to this day. Interfering with commerce in order to protect silence was perfectly acceptable when it limited barkers, peddlers, or other individuals with little power. But when it came to manufacturers, factories, or the transporters of goods, the risk of disturbing commerce outweighed the benefits to the peace. Also, since noise and its treatment in the law was subjective, anti-noise legislation was often ineffective. Police in urban areas had much more pressing issues at hand anyway.

However, the idea of "quiet zones" persisted in urban planning. The first zoning laws took noise into account, designating residential zones in places separate from commerce and industry. Like noise-abatement laws, zoning was also built on a foundation of inequality. One

of its earliest uses created boundaries separating black and white families, a practice that persisted even after the Supreme Court struck it down in 1917. Middle-class whites looking to prevent lower-income nonwhites (and to some extent lower-income whites as well) from infiltrating their neighborhoods had to come up with a different legal solution.

According to Richard Rothstein, the author of The Color of Law, this was achieved when zoning ordinances began "to reserve middle-class neighborhoods for single-family homes that lower-income families of all races could not afford." That meant keeping apartment buildings out, a decision that is partly responsible for the extreme housing shortages today in cities like San Francisco, where the median home price hit \$1.5 million in 2017.

In these places, the fight for affordable housing has won advocates for denser development. But homeowners who profit from rising property values still fight tooth and nail to keep apartments out of single-family neighborhoods. One of the most common objections to denser, more affordable housing is that the new apartments would cause too much noise.

Even though the changes to urban geography leaned in their favor, by the mid-century urban elites and middle classes sought the tranquility of the suburbs—idyllic locales where they could escape the noise, machines, and crowds. Their flight starved the cities of needed resources, which only exacerbated urban inequality. Like zoning, the history of the suburbs (including its promise of peace and quiet) was driven by racism, too. Early suburban developments like Guilford and Roland Park outside of Baltimore had strict covenants against issuing mortgages to racial minorities and Jews. While this may seem unrelated to sound, there is a connection: The branding of racial and religious minorities as "loud" is a common prejudicial trope and one that is often used to protest building projects. For example, a 2003 incident in Belfast, Northern Ireland, saw the Ulster Unionists, a nationalist party, campaign against the construction of a mosque, citing that local residents would be kept awake by "wailing."

Today, as suburbanites return to cities, they bring the fight for quiet along with them. To gentrify a neighborhood also involves quieting it down. The desire for sonic control in and around the home is prioritized above the social fabric of the city, a practice exemplified by the targeting of arts and music venues that are cited as being partially responsible for neighborhood revival in the first place. In her book Beyond Unwanted Sound, Marie Thompson describes an example from the industrial area of Ouseburn Valley in the United Kingdom. The region had become a hotbed of music and the arts partly because there were few residences to disturb. Eventually, several venues closed after repeated run-ins with the law due to noise complaints. These complaints came not from concerned locals, but from wealthy newcomers buying into new developments built explicitly to capitalize on the area's vibrant nightlife.

The noise that does the most harm doesn't come from clubs and house parties—the causes of many garden-variety noise complaints and violations. Ironically, Rice did get something right in her crusade: Industrial noise poses the worst problem, although individual workers were not to blame for it, as Rice had also concluded.

The two largest sources of environmental noise are transportation and industrial activity. The cars for which early noise ordinances helped clear the streets have amplified that noise to a universal, inescapable level. Industrial areas, often designated for land close to the poorest nonwhite areas in a city, are even worse.

Industrial operations churn at 80 to 89 decibels, loud enough to do severe damage to hearing over time. Sounds like crushing stone, excavation, sawing, and boilers and furnaces hover around 100 to 109 decibels, loud enough to cause hearing loss after 15 minutes of exposure. To make things worse, many of the homes built near urban industrial zones are older ones, often built without improvements like insulation and fireproofing that might block noise, or subfloors that can help isolate its vibrations. Their residents often don't possess funds to make repairs that might further reduce its impact.

Air traffic, which can be particularly loud close to major airports, is another factor. As Garret Keizer notes in his book The Unwanted Sound of Everything We Want, new airports tend to be built closer to poor communities of color—partly because residents of these areas often lack the resources to fight back against new development like their white, wealthy counterparts do. For industry, choosing these sites offers a path of least resistance.

In Baltimore, two loud sounds pervade the city: police sirens (120 decibels) and low-flying police helicopters (which I measured at 80 to 85 decibels during a recent visit). In low-income communities, these sounds are almost constant. The relationship between noise laws and the police reach another level of conflict that speaks to the fundamental problem of policing the sounds made by individuals. In a city where encounters with police can spell life or death for people of color, noise complaints are more than a disturbingly antisocial means of dealing with a neighborly dispute; they can also become weapons of violence in the hands of the carceral state. If the noise complainers are also the noise punishers, it becomes clear that the current system of fighting noise is built to trap the most disenfranchised citizens.

To solve the environmental-noise problem, cities and their citizens should learn from the mistakes of the past. Targeting the noise of individuals is ineffective, antisocial, and fails to eradicate the noise that really hurts people: environmental noise. Solutions to that problem must be systemic, requiring a large-scale, collective response across many different targets.

Despite her intentions, Julia Barnett Rice offers a model. She arrived at success only once she began addressing the marine industry at large. Similar approaches can work today. Instead of punishing individual transportation workers whose trucks may be too old, a more comprehensive solution could target the Department of Transportation, with demands to repave worn roads with the porous asphalt configurations used in Europe to reduce tire noise. Likewise, any move toward using renewable energy sources will result in a quieter environment, as coal and oil extraction are extremely noisy labors. At the local and state level, demanding funding for repairs and improvement to outdated transit infrastructure will greatly reduce the noise caused by trains, cars, and trucks.

Urban-planning approaches to eliminating noise on a city-by-city basis can be as simple as taking a single lane away from cars and giving it to bicycles, people, or green space. Improving, expanding, and properly funding public transit removes cars from the road, both reducing the sound they produce and replacing it with quieter options like trams and high-speed light-rail. In architecture, acoustics should play a greater role in all structures, from mundane apartment buildings to the grandest art museums. Noise control should be a consideration from the very first planning stage, rather than tacked on as an afterthought.

Many of these methods service ends far broader than reducing noise pollution. They can also protect the environment, reduce police surveillance, and keep industrial activity at bay.

Tighter environmental regulations on air travel, industrial production, and commercial products can also help. These efforts, combined with enforceable environmental-noise laws, offer a remedy for the blight of urban noise.

That might sound simple, but America has tried and failed at it before. In 1972, an entire department was created within the Environmental Protection Agency to combat environmental noise, called the Office of Noise Abatement and Control (ONAC). Less than 10 years later, ONAC's funding was cut by the Reagan administration, effectively ending federal oversight and enforcement of environmental-noise violations. Today, as similar environmental protections are being dismantled by Scott Pruitt's EPA, reestablishing another ONAC seems unlikely. Absent administrative oversight, Americans seem to have descended further into aural helplessness. What can anyone do about sirens, airplanes, and freight trucks?

Instead of taking broad action, people continue to take some small comfort in noise-abatement laws. Organizations like Noise-Free America still focus on policing the actions of individuals. Their current campaigns include fighting the evils of leaf blowers and punishing citizens who drive cars with modified exhaust systems.

Noise is a problem largely unrelated to the moral pursuit of silence, the antisocial issue that has obsessed city dwellers for over a century. To combat it, urban residents must understand that noise is first—and worst—produced by those with the most power. That means industry and infrastructure, not individuals. The only way to save our ears is to start talking to our neighbors about noise instead of policing them for it. As citizens, we must work for large-scale changes at the local, state, and national level. That will require building coalitions between neighborhood organizations, environmental activists, urban planners, city-council members, unions, teachers, audiologists, architects, and acousticians. In other words, we have to start making a little bit of noise in order to stop it.

Subject: WSJ: Michael Dell Paid a Record \$100.47 Million for Manhattan's One57 Penthouse

**Date:** Thursday, February 22, 2018 12:47:43 PM

# Michael Dell Paid a Record \$100.47 Million for Manhattan's One57 Penthouse WSJ - Katherine Clarke

https://www.wsj.com/articles/michael-dell-paid-a-record-100-47-million-for-manhattans-one57-penthouse-1519304017?mod=WSJ\_NY\_MIDDLELEADNewsCollection&tesla=y

Dell Technologies founder and CEO Michael Dell was the buyer behind the \$100.47 million purchase of a penthouse on Manhattan's Billionaire's Row, according to two people familiar with the deal. The transaction, which closed in 2014, holds the record for the most expensive home ever sold in New York City.

Located in One57, a more than 1,000-foot-tall glass tower on West 57th Street, the duplex apartment totals 10,923 square feet with six bedrooms and six bathrooms, according to an offering plan for the project. Mr. Dell tapped Miró Rivera Architects to spearhead a renovation of the property, according to Department of Buildings filings. Spanish architect Juan Miró worked for New York City firm Gwathmey Siegel and Associates Architects in the 1990s, but relocated to Austin, where Mr. Dell has a home. Mr. Miró declined to comment, citing a non disclosure agreement.

Property records show that the contract to buy the unit was first inked in 2012, when the building was still under construction, and Mr. Dell had purchased the unit via limited liability company P89-90, LLC. It is the first and only property in the city to break the \$100 million barrier, public records show, but that record is widely expected to be broken by the sale of a penthouse at a nearby project at 220 Central Park South, which has not yet closed.

Spokespersons for both Mr. Dell and for the building's developer, Extell Development, declined to comment. Leighton Candler of the Corcoran Group, who represented Mr. Dell in the transaction, declined to comment. Andrea Riina of Wachtell Lipton Rosen & Katz, the attorney who represented Mr. Dell in the deal, did not respond to numerous requests for comment.

Last year, Mr. Dell entered into contract to buy another penthouse in Boston. The property is in the Four Seasons Private Residences One Dalton Street and had been on the market for close to \$40 million. A limited-liability company controlled by MSD Capital, an investment vehicle controlled by Mr. Dell and his family, also bought a \$10.9 million condo at Boston's Millennium Tower in 2016, records show, following a \$60 billion deal by his company to acquire EMC, based in Hopkinton, Mass.

Mr. Dell, whose company is said to be considering an initial public offering, also owns a massive compound on Hawaii's Kona Coast, dubbed the "Raptor Residence," according to public records. He has also owned a home in Austin since the 1990s, property records show.

Subject: NYT: Downtown Brooklyn's Next Luxury Tower

Date: Friday, February 23, 2018 1:21:34 PM

#### Downtown Brooklyn's Next Luxury Tower

NY TIMES - Stefanos Chen

https://www.nytimes.com/2018/02/23/realestate/downtown-brooklyns-next-luxury-tower.html?rref=collection%2Fsectioncollection%2Fnyregion

With the start of Brooklyn Point, a 68-story mixed-use condominium under construction in Downtown Brooklyn, the borough's heated real estate market hit another milestone: It has Gary Barnett's attention.

Mr. Barnett, the president and founder of Extell Development, is best known for extravagant skyscrapers in Manhattan, including Central Park Tower, which, should it achieve its goal of more than \$4 billion in sales, will be the city's highest-grossing residential tower.

Now his firm has ambitious goals for Brooklyn Point, its first-ever project in the borough, albeit on a different scale.

"We wanted something substantial enough to bring Extell from Manhattan," Mr. Barnett said about choosing the site. "To bring our kind of product" to Brooklyn, he added. The tower will be the third at City Point, a roughly 1.8 million-square-foot mixed-use complex near several subway lines and anchored by retailers like Target and Century 21. For a short while, it might also be the tallest in the borough, rising 720 feet. Another luxury tower, at 9 DeKalb Avenue, is expected to reach 1,066 feet. Both projects are slated for completion in 2020.

Aside from the location, Extell was lured to the site by a subsidy program approved under the Bloomberg administration. For its investment in the City Point development, Extell received a 25-year tax abatement, in which the building owes no taxes for the first 20 years, then rises gradually in the last five years, according to Anthony Hogrebe, a spokesman for the city's Economic Development Corporation. As part of the deal, Extell contributed to the creation of 200 affordable housing units nearby.

Designed by the architecture firm Kohn Pedersen Fox Associates, the glassy tower will have retail at its base and 458 luxury condo units, ranging from studios for \$837,000 to three-bedrooms starting at \$2.9 million. "That's what passes as affordable nowadays," said Mr. Barnett, noting that the bulk of listings will fall in that range, while the most expensive units will list for around \$4 million.

Sales will begin in the spring, said Anna Zarro, Extell's director of sales and leasing. The developer anticipates total sales of about \$901 million, according to paperwork filed with New York State.

While the tower may not be the tallest in Brooklyn, it will have perhaps the highest rooftop pool in the city. "That's sort of how we'll be known," said Ms. Zarro, describing the infinity-edge pool that will overlook the Manhattan skyline. It's one feature, she said, that will set it apart from a wave of new towers now rising in the area. Other amenities will include a yoga studio, a rock climbing wall, an indoor pool and several terraces. Katherine Newman Design

will design the interiors.

The project enters a market with record price growth in sales, but growing concern on the rental side. In the fourth quarter of 2017, the median sale price in Brooklyn was \$770,000, the third-highest price recorded, said Jonathan J. Miller, a New York appraiser. Compared with the same period from the previous year, the median sale price has risen every quarter for five years straight, he added, and the trend isn't likely to change soon. "You can argue that in certain areas" of Brooklyn, "there is a shortage of condos," Mr. Miller said.

By contrast, the rental market, which accounts for the vast majority of new development in Brooklyn, has cooled. In January, 47.5 percent of new leases included some form of concession, such as a period of free rent — a record high, said Mr. Miller, noting that a surge of supply contributed to the discounts. (In Manhattan, there is a glut of new luxury condo projects and fewer rental buildings going up.)

As one of a number of new condo projects coming to the area, Extell's tower could set the tone for the fast-growing market. "It's a bellwether for Downtown Brooklyn," said Brendan Aguayo, a senior vice president with Halstead Property Development Marketing, which is not involved in the project. He said there are roughly 1,500 new condo units expected by 2019 for the neighborhood, and the Extell project will test buyers' willingness to pay top dollar.

As of January, there were no apartments listed for more than \$3 million, said Garrett Derderian, director of data and reporting for Stribling & Associates. Extell's most expensive units — high-floor apartments that Mr. Barnett said will list for around \$4 million — could come close to record territory. The most expensive sale in the neighborhood was a \$4.3 million five-bedroom apartment in 2017, Mr. Derderian said.

Subject: NYT: Mississippi Firebrand Appears Set to Challenge Republican Senator From Right

**Date:** Tuesday, February 27, 2018 12:19:59 PM

# Mississippi Firebrand Appears Set to Challenge Republican Senator From Right NY TIMES - Jonathan Martin

https://www.nytimes.com/2018/02/26/us/politics/mississippi-mcdaniel-wicker-primary-fight.html?rref=collection%2Fsectioncollection%2Fpolitics

WASHINGTON — State Senator Chris McDaniel, who nearly beat an incumbent senator in 2014, is expected to announce this week that he will challenge Mississippi's junior United States senator, Roger Wicker, testing the potency of an anti-establishment message in the Trump era.

After months of speculation about his intentions, Mr. McDaniel said in a Facebook video Monday night that he would reveal his decision at a hometown rally in Ellisville, Miss., on Wednesday, the day before the filing period to run in 2018 comes to an end.

"We're looking for a fight, and I can't wait for you to be on my team again," he said in the video.

Yet even as Republicans familiar with his planning said that Mr. McDaniel would take on Mr. Wicker, there is still uncertainty about which of the two Mississippi Senate seats Mr. McDaniel will ultimately attempt to claim.

Mr. McDaniel, 45, a hard-line conservative, nearly unseated Mississippi's senior senator, Thad Cochran, four years ago in an extraordinarily bitter, racially tinged primary that exposed the depth of hostilities between the party's Tea Party and establishment wings. Mr. Cochran, now 80, has suffered health challenges, creating expectations in Republican circles that he would resign and leave the state's other seat up for grabs.

With Mr. Cochran ailing, Mr. McDaniel put off his long-anticipated challenge of Mr. Wicker and turned his sights to what multiple Mississippians said was his preference: receiving assurances from Gov. Phil Bryant, a Republican, that the appointment would be his once the senior senator stepped down.

But Mr. Bryant has firmly refused to offer any such guarantee, and when approached by a reporter at a meeting of the National Governors Association here this weekend, the governor smiled and said: "I think Senator Cochran is doing a great job."

So with no promise of an appointment, no certainty Mr. Cochran will resign and a filing deadline looming, Mr. McDaniel has returned to his original plan of challenging Mr. Wicker, a mild-mannered and establishment-aligned lawmaker.

Mr. Wicker, 66, could prove difficult for Mr. McDaniel to defeat. President Trump, stung by the defeat of Roy S. Moore last year in Alabama, has already conveyed his support to Mr. Wicker and has little appetite to risk another Senate seat in the Deep South. In fact, Mr. Trump has wooed Mr. Bryant to appoint himself to Mr. Cochran's Senate seat, should it come open, to block Mr. McDaniel and pre-empt a nasty intraparty feud.

But Mr. McDaniel is not without assets. He is well known among the state's conservative activists thanks to his 2014 run, when he outpolled Mr. Cochran in the first Republican balloting, and already has a "super PAC" airing radio ads and lining up field staff to help his campaign.

"Mississippi deserves a constitutional conservative who holds the same values as Mississippians and is a consistent and strong voice for them in Washington, D.C.," said Tommy Barnett, the treasurer of the Remember Mississippi super PAC. "We can't wait to support a McDaniel run. Bring it on."

The group had raised over \$1 million as of late last month, winning support from a few major Republican donors including the Illinois industrialist Richard Uihlein.

To many veteran Mississippi Republicans, though, the specter of yet another bloody Republican primary, whether against Mr. Wicker or for Mr. Cochran's seat, is stomachturning.

Joe Nosef, who was the state party chairman during the 2014 race, is close to Mr. Wicker but related by marriage to Mr. McDaniel. Noting that he stepped down from his post this past fall, Mr. Nosef said, "When I think of the things I'm going to miss about being state chairman, this race, if it happens, isn't going to rank at the top, middle or bottom of that list."

Subject: NYT: How Craft Breweries Are Helping to Revive Local Economies

Date: Wednesday, February 28, 2018 6:44:49 AM

# **How Craft Breweries Are Helping to Revive Local Economies**

NY TIMES – CJ Hughes

https://www.nytimes.com/2018/02/27/business/craft-breweries-local-economy.html?rref=collection%2Fissuecollection%2Ftodays-new-york-times

MIDDLETOWN, N.Y. — As Equilibrium Brewery opened for business here on a recent Saturday morning, fans were already lined up outside for a fresh batch of its hazy-colored ales.

The travelers, who came from Massachusetts, New Jersey, Pennsylvania and Rhode Island, snapped up as many cans and bottles as they could buy, at \$16 a four-pack. After a sip or two by tailgates, some headed out in search of a meal, their tourist dollars funneled into a downtown betting on a rebound.

"We are having an impact on the community, for sure," said Ricardo Petroni, a co-owner of Equilibrium, which opened in 2016 in a former meatpacking plant that had been seized over nonpayment of taxes. "When we moved here, you could see old scars of bad times," Mr. Petroni added, "but you can tell that now, new things are flourishing."

Across the country, in once-bustling manufacturing centers, breweries are giving new fizz to sleepy commercial districts. If alcohol-based businesses were blamed for a breakdown of society in the Prohibition era and beyond, breweries are now being seen as a force for good.

"The economic ripple effects are definitely there," said David Barnett, a Chicago-based senior research analyst for JLL, the commercial brokerage firm. Breweries "create a cool tourism aspect for out-of-towners, but it's been good for residents as well."

In 2016, there were 5,301 mom-and-pop beer makers, which are typically known as craft breweries. That figure rose from 4,548 in 2015, when the country surpassed its historic highwater mark of 4,131 breweries, set way back in 1873, according to the Brewers Association, a trade group. (Zero were recorded from 1920 to 1932, during Prohibition.)

Although they are small, those breweries pack an economic jolt. In 2016, they contributed about \$68 billion to the national economy, the association said.

In recognition of their importance, craft breweries received an unexpected gift in the recent rewrite of the tax code. The Senate included a provision that lowered the tax rate on beer produced in the United States, particularly for small breweries. That special treatment comes on top of generous subsidies from local communities eager to bring business to their struggling industrial districts.

The Northeast, Midwest and West still represent much of the industry, but 36 states doubled their production of craft beer from 2011 to 2016, according to Mr. Barnett, who last year wrote "The Craft Beer Guidebook to Real Estate," a JLL report. "It's hard to ignore an industry that has grown this much," he said.

In searching for places to make specialty beverages like sour beers and stouts, breweries seemed to adhere to a formula. They like early-20th-century buildings with up to 10,000 square feet and lofty ceilings, said Sandy A. Barin, a vice president with the commercial real estate firm CBRE based in Minneapolis who counts brewers among his clients.

Usually renters instead of owners, breweries in Minneapolis typically sign five-year leases and pay \$4.50 a square foot annually, Mr. Barin said, although tenants are usually on the hook for renovations, even if landlords offer credits for finishes like paint and carpeting. "The setup is usually pretty expensive," he said.

Breweries also seek up-and-coming locations that are within walking distance of houses and apartments, according to Mr. Barin, who added that the popular neighborhood in his city is North Loop, a former manufacturing district that churned out plows and threshers.

Over all, breweries, usually with tap rooms, occupy about 624,000 square feet in the Minneapolis-St. Paul metro region, up from 507,000 square feet in 2016. And in 2017, 11 new breweries opened in that area, according to CBRE, with 11 more expected this year.

Offering food broadens breweries' appeal, making a visit to them into "more of an all-inclusive night out," Mr. Barin said.

Breweries typically open an adjoining restaurant, but in Minneapolis, they often forge partnerships with food trucks that park outside. Modist Brewing, which opened in 2016 in a former North Loop salt factory, has several food trucks to serve hungry customers.

Breweries have boomed nationally in the last few years. The industry was on track to post a growth rate of 5 percent in 2017, based on midyear calculations, said Bart Watson, the association's chief economist. "We haven't seen much of a slowdown," he said.

But in many places, the industry remains highly subsidized, raising questions about whether breweries can make it on their own, and how long that might take.

The building that houses Equilibrium, for instance, was sold to the brewery for \$260,000, with \$225,000 of that forgivable if the brewery remained in business for at least five years, said Mr. Petroni, who along with his partner, Peter Oates, invested \$1.4 million to upgrade the property. Ten people work there today.

In addition, Equilibrium benefited from a sales-tax exemption on construction materials and a short-term reduction in property taxes, among other local incentives. The nearby three-year-old Clemson Brewing Company, a tall brick former saw-blade factory also seized for back taxes before its current incarnation, received similar breaks, which Middletown officials called necessary.

"We realized in the 1980s and 1990s that industry wasn't really coming back to any of these cities," said Maria Bruni, the economic development director of Middletown. "Our community is very supportive because we've been staring at these buildings for 20 years and doing nothing."

Financing from New York State, which under Gov. Andrew M. Cuomo has become a major

backer of the brewing industry, seems to also be a key. Equilibrium, for example, has so far received \$204,000 in state grants.

Mr. Cuomo, who took office in 2011 and is now in his second term, has also relaxed industry laws over the years. Brewers can now sell beer by the glass at their plants if their recipes partly use locally grown products, which many credit for the explosive growth of breweries in New York.

In February, there were 390 craft breweries in New York, according to the state's Liquor Authority, up from 97 in 2012. From densely settled Brooklyn to small towns by the Canadian border, the breweries include the Newburgh Brewing Company, which occupies an 1850s former box factory; Battle Street Brewery, in a former train station in Dansville, near the Finger Lakes; and Pressure Drop Brewing in Buffalo, in a former barrel factory. The Binghamton area has also become a hot spot.

If residents support incentives, they do not always agree that alcohol will improve a community, said Chris Andrus, a co-founder of Mitten Brewing Company in Grand Rapids, Mich.

Though breweries are plentiful, none were on the city's west side, a blue-collar former furniture-making center, when Mr. Andrus and his partner, Max Trierweiler, sought to open one in a dormant 1891 firehouse. Neighbors who were worried that another bar would hurt the struggling area spoke out at zoning meetings, he said.

But opponents may have come around since the brewery opened in 2012. Mitten closes earlier than bars in the area, Mr. Andrus said, "and we attract a lot of families." The brewery, which is profitable, seems to have also attracted investment in the neighborhood. Across the street is a gin distillery, in a former clothing store, and another corner has a barbecue joint, in a former hamburger stand. Other breweries have also arrived in the area.

Perhaps unsurprisingly, property values are also on the rise. Mitten's 6,000-square-foot firehouse, which cost \$220,000, is worth about \$600,000, Mr. Andrus said, which is "largely because of us."

Whether craft breweries are a fad or will endure may come down to drinkers' tastes, but evidence suggests passion for the product is high.

On that January day in Middletown, Bob Helligrass and Jaime Loughridge, friends from the Albany area, sat eating lunch at Tapped, a bistro next to Equilibrium that opened around the same time.

Before buying India pale ales at Equilibrium, the pair had also hit up the two-year-old Hudson Valley Brewery in Beacon, N.Y., to buy some of its beverages, while also snagging a meal along the way. "Breweries," Mr. Helligrass said, "have benefits all down the line."

Subject: NYT: Richard Weinstein, Public-Minded Urban Planner, Dies at 85

**Date:** Saturday, March 03, 2018 7:39:01 AM

## Richard Weinstein, Public-Minded Urban Planner, Dies at 85

NY TIMES - Sam Roberts

https://www.nytimes.com/2018/03/02/obituaries/richard-weinstein-public-minded-urban-planner-dies-at-85.html?rref=collection%2Fsectioncollection%2Fnyregion

Richard Weinstein, an architect who helped redefine urban planning in New York and Los Angeles by coupling private profit with public benefit to make cities more livable, died on Feb. 24 in Santa Monica, Calif. He was 85.

The cause was complications of Parkinson's disease, his son Nikolas said.

Recruited to New York City government in the late 1960s by the administration of Mayor John V. Lindsay, Mr. Weinstein joined several like-minded young colleagues in a new Urban Design Group within the Department of City Planning.

Their goal was to tailor zoning regulations to a neighborhood's unique form, function and features rather than impose generic rules by rote.

"We are trying to make development responsive to some human purpose," he told The New York Times in 1973.

Working largely backstage, Mr. Weinstein was instrumental in the creation of special zoning districts that retained the character of the theater district and the area around the new Lincoln Center performing arts complex.

He also played major roles in the preservation of the United States Custom House in Lower Manhattan and what became the South Street Seaport.

In the 1970s, he helped negotiate the development of Battery Park City on landfill from the construction site of the World Trade Center. He also conceived a plan for selling air rights over the Museum of Modern Art in Midtown Manhattan to a private developer to subsidize the museum's expansion. The developer built a residential high-rise next door.

Mr. Weinstein moved to California in 1985 and became dean of the School of Architecture and Urban Planning at the University of California, Los Angeles. He held that post until 1995 and was a professor emeritus until 2008.

As dean, he incorporated computer technology and robotics into the curriculum. He also helped select designs for the Walt Disney Concert Hall — Frank Gehry's was chosen — and the new Cathedral of Our Lady of the Angels, designed by José Rafael Moneo.

"He was certainly a champion of creating humanity and urbanity," Mr. Gehry said in a telephone interview on Thursday.

Samuel Richard Weinstein (he was named after his grandfather, an immigrant from Belarus,

but apparently switched his first and middle names) was born on Nov. 30, 1932, in Manhattan to Herman and Lillian Weinstein. His father was in the garment business.

After graduating from the Ethical Culture Fieldston School, he earned a bachelor's degree in experimental psychology from Brown University and a master's in clinical psychology from Columbia.

While administering psychological exams at the Walter Reed Army Medical Center in Washington, Mr. Weinstein was captivated by several houses in the capital area designed by Frank Lloyd Wright. He began taking correspondence courses in architecture.

He later enrolled in an architecture program at Harvard but found it stifling and transferred to the University of Pennsylvania, where he received a master's degree in architecture in 1960.

In 1961, he won the Prix de Rome for architecture, and he later worked for the architectural firms of I. M. Pei and Edward Larabee Barnes.

Mr. Weinstein joined the city government after campaigning for Mr. Lindsay in his successful run for mayor in 1965. His new colleagues included visionaries like Donald H. Elliott, who became the chairman of the City Planning Commission, and Jaquelin T. Robertson, Jonathan Barnett and Myles Weintraub, who, along with Mr. Weinstein, became founding members of the Urban Design Group.

As director of the Office of Planning and Development for Lower Manhattan from 1968 to 1974, Mr. Weinstein persuaded David Rockefeller and other downtown bankers to buy air rights that preserved the buildings that later formed the South Street Seaport, now a popular tourist attraction.

His work in creating special zoning for the Lincoln Square neighborhood around Lincoln Center and the theater district helped preserve and promote their unique cultural characteristics and encouraged the construction of more theaters.

"In New York, while everyone watches politicians playing politics as usual, the planners and lawmakers are making a new kind of city possible through a new kind of zoning," Ada Louise Huxtable, the architecture critic for The Times, wrote in 1971.

In a 1994 interview with the Museum of Modern Art, Mr. Weinstein explained what that new kind of zoning demanded when a developer wanted to build beyond what regulations allowed.

"We completely stopped the practice of granting variances to developers in exchange for increased taxes to the city," he said, "and took the position that public benefits had to be identified as flowing from the variance."

For example, he said, in the theater district, "if a developer wanted to build a building, he had to build a theater in it if he wanted the variance."

"As a result of that policy," he added, "four theaters were built: the Minskoff, the Uris, the Circle in the Square and the American Place Theater — two experimental theaters and two Broadway theaters."

When Cass Gilbert's Beaux-Arts custom house (later renamed the Alexander Hamilton Custom House) was about to be carved into courtrooms for federal judges, Mr. Weinstein collaborated with Senator Daniel Patrick Moynihan and others to preserve much of the building's historic character, including its 1930s murals by Reginald Marsh. He later helped relocate the Museum of the American Indian there from Upper Manhattan.

He was also a consultant to the National Park Service's Gateway National Recreation Area in New York Harbor.

Mr. Weinstein is survived by his wife, the former Edina Mommaerts; his sons, Nikolas and Alexandr, from his first marriage, to Sandra Cohen; and two granddaughters.

If his influence was enduring, it was also eclectic.

When Mr. Weinstein learned that the city's Department of Transportation was about to apply a new coat of olive green paint to the Brooklyn Bridge in the early 1970s, he checked with the Smithsonian Institution to determine the bridge's original color, from 1883.

It was tan and silver.

The city has applied that two-tone pattern to the bridge ever since.

Subject: CITY LIMITS: Rezonings Carry Opportunities and Risks for Low-Income Seniors

**Date:** Friday, March 09, 2018 11:23:25 AM

# Rezonings Carry Opportunities and Risks for Low-Income Seniors

CITY LIMITS - Abigail Savitch-Lew

https://citylimits.org/2018/03/09/rezonings-carry-opportunities-and-risks-for-low-incomeseniors/

Staten Island resident Dahlia Rivera says she can't leave her Mitchell Lama apartment complex, where her rent is restricted, because she wouldn't be able to afford anywhere else. It's frustrating, says the retiree who worked in civil service for 30 years, because she has a child in Virginia and it's also a steep climb up a hill to her apartment. Still, she calls herself lucky: She knows seniors who are forced to live with relatives with whom they don't get along, and she's noticed the older homeless people at the ferry terminal.

Unless the city's proposed Bay Street rezoning comes with affordable housing for seniors and other low-income Staten Islanders, she says, "They're going to be pushing out people. You're going to have more people living on the street."

Up in the Bronx, Carmen Vega-Rivera, a disabled, retired arts educator and an organizer who opposes the city's Jerome Avenue rezoning, is also worried. Once her husband retires, their income will be slightly above the cut-off for the Senior Citizen Rent Increase Exemption, a rent-freeze program for low-income seniors, but they face growing medical expenses. Furthermore, her landlord is undertaking many building-wide renovations, and while Vega-Rivera is happy to see the elevator repaired, she's afraid those costs will be permanently tacked to her rent bill in the form of a Major Capital Improvement rent increase.

"I can't afford an increase on my existing rent, whether it's directly because of the rezoning, whether it's because of Major Capital Improvements or anything else, because that's going to put me at a level where I have to make choices to have a roof over my head. Where else do I cut?" she says.

While the city's significant citywide investments in senior-specific housing are beneficial to all seniors, it remains to be seen how much housing designated for seniors, and affordable to seniors, will end up in each rezoning neighborhood, and to what extent it will mitigate any risk of their displacement.

Furthermore, the planning processes in rezoning neighborhood are delivering some additional services and programs for seniors in disinvested communities, but not always as much as advocates would like.

Then again, rezoning neighborhoods are not the only ones seeking a piece of the city's steadily growing, but still small budget for senior services.

### Heightened risks

Some senior citizens worry that, if a rezoning risks exacerbating market pressures, their age group will be among those most vulnerable to displacement.

As City Limits reported in a three-part series on the aging in 2015, New York City's seniors face particularly severe challenges when it comes to housing. Six in 10 senior renters are considered rent burdened, paying more than 30 percent of their income towards rent, compared to five in 10 in the general population, according to a 2017 report by Comptroller Scott Stringer.

The problem is not just that rents are going up: Those who make up the city's elderly are increasingly low-income. While senior poverty decreased in the rest of the country from 1990 to 2015, poverty rates among New York City's elderly grew from 16.5 percent to 18.1 percent from 1990 to 2015, according to the Department of the Aging's 2017 Annual Plan Summary. Minorities make up a growing percentage of New York City's seniors, and they are poorer than White seniors, who have an average median income of \$47,500 in 2015. Among Black seniors, the median income was \$33,917, while Latino seniors made \$17,500, and Asian \$27,500 in 2015.

In 2011, the Joint Center for Housing Studies at Harvard University estimated that nationwide, only 36 percent of income-eligible seniors received the rental assistance they qualify. As earlier reported by City Limits, a 2016 study by LiveOn found that as many as 200,000 New Yorkers may be on waiting lists for senior housing. And the competition for affordable senior housing will only increase as the baby boomer generation ages and as more aging New Yorkers opt to live in an urban environment.

On the one hand, rezonings could be seen as an opportunity for seniors to receive the help they need, especially when it comes to housing. The mayor has twice amped up the number of units in his housing plan dedicated to seniors. That allotment increased from 10,000 in the original 2014 housing plan to 15,000 in February 2017 and then to 30,000 last October. While these units will be spread throughout the city, the rezonings can create opportunities for the construction or preservation of senior housing in some of those neighborhoods. For instance, the East Harlem rezoning effort includes the redevelopment of the 111th Street ballfields with 650 rent-restricted units, of which 79 were designated for seniors.

Furthermore, the mayor's neighborhood rezonings have each come with multi-agency investments. The neighborhood planning process that take place in conjunction with each rezoning represents an opportunity for neighborhoods to speak out about what senior services they need.

On the other hand, critics of rezonings have often raised concerns that the mayor's mandatory inclusionary housing policy, which requires a portion of new development in rezoning areas to be affordable, does not require private developers to build housing affordable to people who only receive Social Security income. There are also concerns that seniors would find relocation particularly challenging, given the dependency of seniors on local networks of friends and services and the health impacts of displacement.

In the eyes of critics, it is a moral imperative that the city ensures seniors are not displaced from rezoning areas due to increased market pressure.

"They built our infrastructure, led social-justice movements, made major advances in healthcare and technology and fueled our thriving economy," says the East Harlem Neighborhood Plan, which was crafted by residents and organizations that sought to influence the city's rezoning process. "Older East Harlem residents are a part of this legacy and are key to preserving the history and culture of the community."

Policy staff at LiveOn New York, the city's leading advocacy organization for senior rights, did not make a pronouncement about whether the rezonings would do more harm than good for seniors or vice versa, but said that they've been working to make sure the concerns of seniors are heard in rezoning neighborhoods by, for instance, hosting a discussion about senior issues in the Jerome Avenue rezoning area that included the Department of City Planning, Councilmember Vanessa Gibson, and community members.

"We always want to make sure that policymakers and key decision makers hear that voice," says Cianfrani.

Numerous citywide housing initiatives

Seniors in rezoning neighborhoods will be affected by changes in their own neighborhoods, but also by the administration's citywide initiatives to address the senior housing crisis.

"Seniors First," the administration's expanded senior-housing initiative announced in October, aims to build or preserve a total of 30,000 such units by 2026 through three new initiatives: making 15,000 apartments more senior-accessible in buildings the city preserves, developing 4,000 new senior apartments, and investing in the preservation of 6,000 properties built with Section 202, the federal program that at one time was responsible for the construction of much of the city's senior housing. This is on top of the roughly 5,000 senior units that the administration had completed by that October.

The city's program for constructing new senior units is the Senior Affordable Rental Program (SARA), which serves seniors making up to 60 percent of the Area Median Income (AMI), or \$40,080 for a single person. Developers are also allowed to include a tier of units for seniors making up to \$60,120 for a single person, and 30 percent of the units must be reserved for homeless seniors. Developers that apply for the SARA subsidy are asked to "provide a plan, budget, and funding source" for senior services, though on-site services are not required and can vary depending on the project.

While the city's other low-income housing programs do not require units for seniors, they do encourage developers to include "supportive housing units or to create intergenerational housing by incorporating senior housing units." LiveOn NY policy staff say they've heard that developers are catching on and increasing the number of units in such projects for seniors.

In addition, the city says its Zoning for Quality and Affordability text amendment, which reduced parking requirements and allowed higher buildings for developers who commit to building senior housing, has helped to spur senior housing development while also fostering more walkable streets with ground-floor retail that are beneficial for seniors. The city has also created a new guidebook recommending how building owners can renovate their buildings to allow aging in place.

"We are really pleased with the direction that the mayor has taken, particularly with housing," says Cianfrani. "We're really encouraged and our role is to continue to build relationships with the city agencies that are going to be building these programs."

Beyond the 30,000 senior units to be built and preserved, the de Blasio administration has invested in other efforts to protect seniors from displacement. In 2014, the state and city raised the income eligibility level to \$50,000 for the Senior Citizen Rent Increase Exemption (SCRIE) program (now rebranded "New York City Rent Freeze Program). Since City Limits last reported on the program in 2015, enrollment rose from about 50,000 out of about 122,000 eligible seniors to 50,524 seniors in 2016 and down to 53,089 seniors in 2017. The Department of Finance says the fluctuation is to be expected due to deaths and other changes in living situations.

In addition, the city's Senior Citizen Homeowner's Exemption program (SCHE) provides low-income senior homeowners with property tax exemptions. After pressure from the de Blasio administration and advocates, the state finally raised the household income eligibility level from \$37,399 to \$58,400 last summer, which the city estimates will benefit about 32,000 more households. The city has also sought to help seniors who qualify for this exemption with water bill assistance, and has partnered with the Parodneck Foundation to launch the Senior Citizen Home Assistance program to fund home repairs. And while the city's guarantee of a right to counsel for all low-income tenants in housing court benefits all tenants regardless of age, senior advocates see it as a particularly vital policy for the elderly.

Advocates still see room for improvement. LiveON and the Comptroller's 2017 report have also called for the state to set up an "auto-enrollment" system for seniors eligible for SCRIE, as well as changes to the program to ensure that seniors' rents are frozen not at the rent at the time they apply to the program, but at 30 percent of their income.

Both LiveON and Councilmember Margaret Chin, who heads the Council's Committee on Aging, would like to see the city create a stable funding source for service coordinators in new senior housing developments; right now it's left up to senior housing developers to find a way to support services, whether through other government financing programs or other avenues.

Advocates would also like to see the city provide higher funding levels to the Department of the Aging (DFTA) to expand a number of existing support services for seniors.

While the de Blasio administration increased DFTA's budget from about \$264 million in FY 2014 (the last year of the Bloomberg administration) to about \$372 forecast for FY 2018, LiveOn New York has consistently called for higher levels. DFTA funding made up a miniscule .4 percent of the FY 2017 budget, though Chin notes that the Council secured a roughly \$23 million increase in baseline funding last year.

#### Visions in rezoning neighborhoods

The community districts that overlap with de Blasio's proposed rezonings vary in their number of seniors, and generally have a below-average percentage of seniors when compared to the rest of their populations, according to information culled from the Department of Aging's 2017 Profile of Older New Yorkers, which mostly relies on 2011-2015 census data. Many of the districts, however, are home to some of the city's most vulnerable seniors, with high rates of poverty and many who are foreign born.

In many of the neighborhoods undergoing a rezoning, community advocates have called on

the city to make investments in the needs of its elderly. Each of the rezoning plans passed so far do include investments in seniors, though not always all the ones requested—and not always enough to ameliorate the concerns of some advocates that seniors could be displaced by exacerbated market pressures.

The Coalition for Community Advancement in East New York and Cypress Hills demanded that the city invest in accessible subways and senior centers as part of its East New York neighborhood plan. At the time the rezoning passed in April 2016, the city did not commit to those two asks, but it did agree to help senior homeowners gain access to funding for repairs through the Senior Citizen Home Assistance Program (SCHAP) as well as home water assistance. The city's June 2017 progress report for East New York says that two low-income seniors received \$58,745 through the Senior Citizen Home Assistance Program for a variety of repairs and that the city had made playground improvements to accommodate East New York seniors.

But the coalition's Darma Diaz says she is concerned that not enough affordable units are being created at levels that seniors can afford to rent. She also says that despite increased attention from the city, senior homeowners are still being swindled and losing their mortgages. She'd like to see an increased investment in existing senior centers, better SCRIE outreach and a larger tax break for property owners who rent to seniors with SCRIE. "It doesn't matter whether they raise the program [income] qualifications if, A, our seniors don't know about it and, B, the property owners [renting to seniors] are close to nonexistent," she says.

A report released last fall by Center for NYC Neighborhoods described the many challenges faced by East New York homeowners and especially senior homeowners, including the challenge of accessing loans—even through the SCHAP program—as well as the prevalence of predatory brokers who seek to trick seniors to sell for a low price (the city and advocates are currently trying to stop such activity through the establishment of a cease and desist zone).

In Far Rockaway, when a coalition of advocates requested that the city look at the area for redevelopment, they called for more senior services throughout downtown. The city's final list of investments related to the Downtown Far Rockaway rezoning does not mention seniors specifically, but does include investments in bus shelters, in a car-sharing pilot program, in ADA access ramps at the local police precinct, and in other amenities that might benefit seniors.

The East Harlem Neighborhood Plan's section on "Health and Seniors" recommended accessibility improvements to parks, priority for seniors for affordable housing, improvements to the Access-a-Ride system, more bus shelters and sidewalk benches, and other suggestions. At the time the rezoning passed in November, the city agreed to site more benches and invest \$18.1 million in intergenerational playgrounds. The city also notes that its efforts to develop affordable housing and protect tenants will help seniors. An environmental impact statement for the rezoning mentions the local implementation of a citywide program to help combat senior isolation and highlights that East Harlem already has seven senior centers as well as an "Innovative Senior Center," with enhanced resources.

David Nocenti of Union Settlement said that, overall, he was impressed by the city's many commitments to East Harlem, which cover a range of neighborhood needs, and wasn't sure it

made sense to singularly analyze only the investment in senior initiatives. The real question to be answered in time is whether the city fulfills all its commitments, he said.

In the case of the Jerome Avenue rezoning, which was approved by the City Council Land Use Committee this week, the city promised investments in the creation of a senior housing development on public property within the rezoning area. The city's draft neighborhood plan also mentions that its tenant protection initiatives and the SCHAP program can also benefit seniors. Still, Vega-Rivera, who lives near the Jerome Avenue rezoning, remains skeptical that the city's ramped up investments in affordable senior housing are sufficient to protect all seniors in the area. "It's like, if there are 100 seniors and you're saying we're going to give housing to 15 of them, where do the other 85 go, how do they survive?"

Meanwhile, in Inwood, the next rezoning up for a vote, the city has committed to initiatives like outreach to promote SCRIE and inform tenants of their rights. A new plan by community groups called Uptown United calls for a 10 percent senior set-aside in new affordable housing.

In all five of these areas, it's not yet clear exactly how many units created as a result of the rezoning will end being designated specifically for seniors—or how many will end up being affordable to the many seniors who live below the poverty line in these neighborhoods. Apart from the rezoning, the Department of Housing Preservation and Development from 2014 through 2017 has financed 258 senior units in Brooklyn Community District 5 (where the East New York rezoning took place), 154 senior units in Queens Community District 14, (which contains the Downtown Far Rockaway rezoning), 242 senior units in Manhattan Community District 11 (East Harlem), 62 senior units in Bronx Community Districts 4 and 5 (Jerome Avenue) and none in Manhattan Community Board 12 (Inwood).

Needs extend beyond rezoning neighborhoods

Of course, it's not only rezoning neighborhoods where seniors are seeking more services and senior-targeted housing. Nuanced conversations are necessary to understand what areas should be prioritized for the limited funding of DFTA and other agencies.

Take Flushing, in Queens Community District 7, where a rezoning under consideration was dropped. That community district actually has a large number of seniors, and during the rezoning discussion, community advocates with the Flushing Community Rezoning Alliance demanded more senior centers and better SCRIE outreach.

In Chinatown/Lower East Side, where there are also a large number of seniors, developing under the existing zoning is the cause for concern. Advocates are worried about the impact of private development on seniors who live by the Lower East Side waterfront, with one developer planning to construct a skyscraper on top of an existing, 10-story senior building. The De Blasio administration has long rejected the Chinatown Working Group's rezoning plan, which would have covered a large area and prevented skyscrapers along the waterfront, though it has agreed to work with the community board for a limited study of Chinatown (though no progress has yet been made on that study).

According to Paula Segal, an attorney at the Urban Justice Center Community Development Project, it remains unclear how many seniors will have to be relocated during the construction of the skyscraper—the developers said last year that 10 units would be

permanently displaced and nine vacated temporarily—or how the seniors will be impacted by neighborhood changes as new, wealthier residents move in to the area.

The relocation plan for the seniors requires HUD approval. The developer also needs certain zoning modifications that are contingent upon the City Planning Commission's approval.

Chin says she's also concerned for these tenants and the fact that they recently lost their supermarket due to the development of the nearby Extell tower. In addition, she says that any future planning for Chinatown needs to take into account the many seniors who live in five-story walk-ups and want to age in place by constructing more senior housing and senior centers.

It's true that rich or poor, all New Yorkers generally need new types of services as they age, and in some middle-income or affluent neighborhoods there are many seniors but a lack of senior services. The 2017 report by Comptroller Stringer highlights the mismatch between areas with the most seniors and areas with the most services, noting, for instance, that three eastern Queens neighborhoods and southern Staten Island each have "relatively large senior populations but few senior centers." None of those neighborhoods include rezonings, and with the exclusion of Bensonhurst, all those neighborhoods all have below-average levels of senior poverty.

The Comptroller's report does call for the expansion of particular senior initiatives in three neighborhoods with larger senior populations where rezonings are also under discussion, arguing that Staten Island District 1 (which overlaps with the proposed Bay Street rezoning) should be included in the Safe Streets for Seniors program, and Manhattan Community District 3 (Chinatown/Lower East Side), and Manhattan Community District 12 (Inwood) should be included in the Age-Friendly Neighborhoods Program, a community-based planning effort that engages seniors to come up with an action plan for how to improve services in their area.

When it comes to where to prioritize outreach to get seniors to sign up for the SCRIE program, the Department of Finance says its focusing on neighborhoods where in 2014 it found the highest number of eligible seniors not using the program. Among the top ten neighborhoods they are targeting there is one, Highbridge/Concourse that overlaps with a rezoning (Jerome Avenue). But according to LiveOn's 2015 analysis of under-enrollment of eligible seniors in SCRIE East New York, East Harlem, the North Shore of Staten Island, also had very high percentages—over 71 percent—of eligible seniors not enrolled.

The comptroller's office says the point is not that there must be a proportional number of senior amenities to seniors, but rather than the city has "not clearly articulated how they plan to respond to the changing demographics of the City on a neighborhood-by-neighborhood basis or undertaken an analysis of the resources needed to better serve an older population."

A few months after the release of Stringer's report, the city's Age Friendly NYC initiative, a decade-long effort launched by the mayor's office, the City Council and the New York Academy of Medicine in 2007, released a new report including 86 initiatives, some old and some new, aimed at expand the city's services for seniors. One of those initiatives seemed to acknowledge the Comptroller's concerns: the city will work with partners to create an interactive map that will "facilitate more informed planning and more equitable and localized deployment of resources for older people."

Subject: NYT: Out of Public View, Trumps and Kushners Are Talking Business

**Date:** Sunday, March 11, 2018 6:56:30 AM

## Out of Public View, Trumps and Kushners Are Talking Business

NY TIMES - Ben Protess, Steve Eder, Jesse Drucker

https://www.nytimes.com/2018/03/10/business/trumps-kushners-hotel-deals.html?ref=collection%2Fissuecollection%2Ftodays-new-york-times

Jared Kushner's family company recently began construction on an oceanfront development in this Jersey Shore city, a project that has the strong backing of local officials, who agreed to support it with \$20 million in bonds.

But unknown to Long Branch officials, the Kushners have been in talks to team up with another family-run company that has an even bigger presence in the White House: the Trump Organization.

The Kushners are in private discussions to have President Trump's company manage at least one hotel at the center of the development known as Pier Village, according to people briefed on the previously unreported talks. The Kushner Companies and the Trump Organization have signed a letter of intent, though no deal is final and the Kushners are not required to inform city officials.

The long-running talks blur the line between family, business and politics in ways that lack precedent: Both Mr. Trump and Mr. Kushner, the president's senior adviser and son-in-law, retain financial interests in their family businesses. The Trump Organization's outside ethics adviser has raised questions about a potential deal — one reason the two-year-long discussions have not been completed.

The talks are underway as the White House role of Mr. Kushner has become increasingly strained because of his business dealings. Mr. Kushner lost his top-secret security clearance last month, in part because of worries that foreign governments might try to gain influence by doing business with him.

While Mr. Kushner has sold some holdings in Kushner Companies, he has held on to a majority of his stake, including an ownership interest in the recent \$283 million expansion of Pier Village. Mr. Trump has handed over management of his company to his two oldest sons, but the president continues to own it.

"The concern is that the president might not want to do anything that would upset the Kushner family agreement to do business with his company," said Marilyn L. Glynn, who served as general counsel in the Office of Government Ethics during Republican and Democratic administrations, when told by The New York Times about the Trump-Kushner talks.

The White House declined to comment. Both companies on Friday confirmed their discussions about the hotel in Pier Village, while dismissing ethics concerns.

The plans under discussion in Long Branch have called for the Kushners to own the hotel and

make payments to the Trump Organization to run it. The bonds issued by the city, part of a broader renewal effort, are not earmarked for the hotel, but they will support public infrastructure around Pier Village, and in turn help the hotel and nearby properties succeed.

Last year, in another previously unreported endeavor involving the two family businesses, the Trump Organization began managing a Kushner-owned hotel in Livingston, N.J., people briefed on the matter said. That property, the Westminster Hotel, is believed to be the only hotel that the Trumps manage but do not brand.

The behind-the-scenes activity signals a deepening of the Trump-Kushner business relationship, which until recently appeared to be limited to a single residential project in Jersey City. It also poses potential ethical headaches for the White House, Ms. Glynn and other legal experts say.

Deals between the two families, said Ms. Glynn, who also served as acting director of the ethics office for part of George W. Bush's presidency, do not inherently violate any ethics rule. But, weighing whether new financial entanglements posed more of a problem than existing family ones, she added, "I think the financial concerns trump the familial ones, so to speak."

Walter M. Shaub Jr., who led the ethics office under President Barack Obama and is a frequent critic of Mr. Trump, said: "If a subordinate is your son-in-law, maybe you like them, but once you have entangled business interests, they've got leverage over you. Blood is not thicker than money for a lot of people."

In a statement, the Kushner Companies said the Trumps "have zero equity of any type in our properties or businesses." In Long Branch, the statement said, "we are contemplating a third-party operator agreement with their hotel management division at market rate." Noting that it did not specialize in the hospitality industry, the company said it had "a business obligation to seek the most capable resource."

In an interview, Eric Danziger, the head of Trump Hotels, disputed that teaming up with the Kushners might pose a conflict.

"This is a straight-up business deal," he said. "If there were something out of the ordinary about the deal, then I think that question is fair," he said, but "we do market transactions that are reviewed and checked."

Mr. Danziger said that Bobby Burchfield, the Trump Organization's outside ethics adviser, had asked about the financing involved in a potential Long Branch deal with the Kushners. Mr. Burchfield, who scrutinizes how the Trump Organization's partners finance deals, among other things, often requires more information before approving a deal.

Whether or not the Trumps and Kushners reach a deal, Mr. Kushner stands to gain. He is expected to eventually own 20 percent of the hotel in Pier Village, according to documents obtained through a public records request. And he was personally involved in the project early in the presidential campaign. In documents provided to Long Branch, the Kushner Companies stated that Mr. Kushner "is strictly a passive investor."

He also retains a stake in a Kushner residential tower in Jersey City that bears the Trump

name.

In Livingston, Mr. Kushner has divested from the Westminster Hotel, a three-story property overlooking strip malls. While it is unusual for the Trumps to manage hotels that do not carry one of their brands, Mr. Danziger said he was discussing similar deals with other companies as a way to expand the business under the "right circumstances."

"An owner wants to know they can depend on and rely on the operator, and we have a lot of credibility as operators," he said.

The growing relationship between the families could be helpful to the Trumps, as the ethical restraints they voluntarily adopted after the election have proved to be a hindrance to new business. The Trump Organization, which agreed not to start any new foreign projects during the presidency, has yet to open a new hotel in the United States since Mr. Trump took office.

While Mr. Danziger said the pipeline of potential deals was "still very active," the company has also shown some signs of scaling back: Since the election, the Trump name has been removed from properties in Manhattan, Toronto and Panama.

A pairing with the Kushners could bring other complications. If the Trumps manage a Kushner property that received foreign or domestic government funding, it could test the Constitution's emoluments clauses, which essentially prohibit the president from accepting certain gifts from foreign or domestic governments. Some legal experts argue that local bonds like the ones issued in Long Branch could brush against the domestic clause.

The Kushners, who co-own the development with Extell Development, a New York real estate firm, said they would not accept money from foreign governments.

The firm, however, has a history of seeking cash from investors with strong connections to foreign governments, including Anbang, an insurance company in China.

The Kushners also have a history of teaming up with Israeli investors, which is ethically thorny for Mr. Kushner, whose central responsibilities in the White House include handling Middle East policy. Extell's bonds have traded on the Tel Aviv stock exchange.

The Kushners also used money from Chinese investors to finance the construction of Trump Bay Street, the residential tower in Jersey City. The Chinese money came through the so-called EB-5 program, which offers visas to foreigners in exchange for \$500,000 investments in real estate projects. Federal prosecutors have been investigating the Kushner businesses' use of the program, though the company has said it no longer pursues this type of funding and "did nothing improper."

In addition, investigators working for Robert S. Mueller III, the special counsel looking into Russian interference in the 2016 election, have asked questions about Mr. Kushner's interactions with foreign businesspeople, according to a person with knowledge of the matter.

In Long Branch, the Kushners are moving ahead with building the hotel in Pier Village and may add more hotels in the area.

The talks with the Trumps have focused largely on the Pier Village property under

construction, which might carry the Scion brand, a new line of four-star hotels the Trumps announced in 2016. The Kushner Companies, however, said on Friday that it planned only to have the Trumps manage the hotel.

The hotel construction is part of the latest phase of a decades-long effort to remake the Long Branch waterfront after a fire destroyed the boardwalk in 1987 and contributed to a downward spiral.

Mayor Adam Schneider and local business leaders spearheaded a redevelopment plan in the 1990s that gave rise to Pier Village. The effort increased the city's annual beachfront revenue from \$200,000 in the early 1990s to more than \$2 million in 2017, the mayor said.

The Kushners have long owned an oceanfront house in an exclusive section of town, and in 2014, they teamed up with Extell to buy Pier Village.

With the purchase, the Kushners took over the part of Pier Village that already had a row of restaurants and shops, as well as a vacant strip of land that will eventually feature luxury residential condominiums, retail stores and the hotel.

Mr. Kushner was involved in planning the project. He was copied on emails with city officials, and the mayor recalls meeting with him twice.

Mr. Kushner assumed a role in the White House, but his sister, Nicole Meyer, and his father, Charles Kushner, continued to work on the effort, including discussions with officials about the bonds.

In September, the City Council unanimously approved the bonds to help close a "funding gap." The city will borrow the money to reimburse Kushner Companies and Extell for approved costs that arise from building public improvements such as a boardwalk, public restrooms and a children's play area.

Mr. Schneider said that the arrangement would not cause a tax increase, and that the city had struck a better deal with the Kushners and Extell than with the previous owners of Pier Village.

The city expects to more than recoup its investment by collecting an annual service charge and other payments that the Kushners and Extell pay in lieu of certain taxes. And the city said it had obtained a personal guarantee from Charles Kushner.

"It's actually a very lucrative deal to municipalities," Mr. Schneider said.

A week after the city approved the bonds, emails show, Ms. Meyer invited local officials to lunch at the Beach House restaurant at Pier Village. "Please let us know if you would like to join," the invitation said, "and thank you for all your support and efforts!"

When informed by reporters that the Trump Organization might ultimately be involved in a hotel in his town, Mr. Schneider, a Democrat first elected in 1990, sighed and expressed concern.

But he added: "Our success is that we have a hotel that's doing a great volume of business

that's creating jobs and building."	d economic vitality.	It can be achieved r	no matter what name	is on any

Subject: NYT: As Brooklyn Towers Soar, a Sinking Feeling for Developers

**Date:** Friday, March 16, 2018 6:17:06 AM

#### As Brooklyn Towers Soar, a Sinking Feeling for Developers

NY TIMES - Stefanos Chen

https://www.nytimes.com/2018/03/16/realestate/brooklyn-development.html?ref=collection%2Fsectioncollection%2Fnyregion

From a penthouse apartment in the Hub, a new 610-foot rental tower in Downtown Brooklyn that is — for now — the borough's tallest, its developer groused about timing.

"Not early enough," said Doug Steiner on a recent tour, lamenting his firm's belated decision to add a rooftop lounge that is still under construction. It seemed an odd quibble for a building that has nearly an acre of finished amenities, including a 75-foot indoor pool, a home theater, cabanas for outdoor grilling and a dog run. About 65 percent of its 600 market-rate units have leased since last spring, he said.

But one need only look beyond the apartment's floor-to-ceiling windows to glimpse at Mr. Steiner's competition. A construction crew nearby is building Brooklyn's next-tallest tower, a 720-footer by the Manhattan developer Extell, which will have a rooftop pool with stunning views. A few blocks over, the developer JDS is laying the groundwork for Brooklyn's first super-tall skyscraper, a residential tower expected to reach 1,066 feet. Both are aiming for completion in 2020.

"It's impossible to know where the market will be when we finish," said Mr. Steiner, who decided to add the rooftop lounge halfway through the four-year build. "We want to have everything that everybody else has, and more."

Uncertainty hangs over the roughly 28,400 rental units expected to be built in Brooklyn over the next several years — about a thousand more than all the units built in the past decade, according to Nancy Packes Data Services, a real estate consultancy. Faced with falling prices, developers are offering concessions like a month or more of free rent, discounted broker fees and even free parking for a record share of apartments.

While there is still high demand for housing in the borough, New York's most populous, a rising vacancy rate for the most expensive units undercuts the tremendous growth seen over the past decade. At the lower end, affordable housing lotteries, for the few thousand apartments made available below market rate through the new development, often draw tens of thousands of applicants per project.

Sensing the shift, some developers are pushing farther into the borough, with condo and rental projects that test local price records. Is Brooklyn's moment over? Not likely — but developers are watching the clock.

The rental market, which makes up roughly three-fourths of the borough's housing, peaked in 2014, when units leased for a median \$2,936 a month, according to a Douglas Elliman Real Estate report. The median rent has since fallen more than 10 percent, to \$2,632 in February, as existing units vied with new competition. To grease the skids, developers have ramped up

their marketing, often offering concessions to fill units quickly, said Jonathan J. Miller, an appraiser who prepared the report.

Developers' reliance on concessions "is probably the worst-kept secret in the rental market," said Mr. Miller, who found that 47.5 percent of Brooklyn rentals offered some form of sweetener in February, a record high. In the same period last year, just 15.7 percent had concessions. On average, renters received the equivalent of 1.4 months of free rent, with most of the concessions on one-year leases, Mr. Miller said.

The incentives were most common in three of the borough's most expensive neighborhoods — Dumbo, Downtown Brooklyn and Fort Greene — each of which offered concessions on more than 80 percent of known leases in January. The analysis doesn't capture the whole market, Mr. Miller said, because unlike sales, leases are not public record and developers are motivated to keep their numbers close to the vest.

"Developers want to maintain their listing prices, and then futz with the numbers behind the scenes," said Paul Johansen, an associate broker with CORE Real Estate. "A couple years ago, there were no concessions whatsoever."

That hasn't deterred builders from moving forward with thousands of new units, most of them geared toward the luxury market. In 2017, more than 5,700 rentals hit the market — the most units in a year since 2008, said Nancy Packes, the real estate consultant. And the future pipeline shows no signs of slowing: About 6,100 units are expected this year, followed by almost 9,600 in 2019.

Ms. Packes, whose clients include Brooklyn developers, said the surge in supply is cyclic, with the glut clearing out by 2019 or 2020. "They're looking at the trees, not the forest," she said about growth skeptics, noting that demand remains strong, fueled by a strong job market and population growth.

For renters accustomed to Manhattan prices, Brooklyn can still seem like a relative bargain. After concessions, the median rent price in Manhattan was \$3,168 in February, Mr. Miller said; in Brooklyn, it was \$2,632.

Eileen Norton, 28, who works for IBM's Watson Health division, is in a two-year lease at the Hub for a one-bedroom apartment, where she lives with her boyfriend Kevin Gallagher, 29, an accountant. The couple effectively pays around \$3,350 a month, after calculating the two free months of rent. (Smaller one-beds started at \$3,000.) They also received five months of free amenities — including the pool and gym — that typically cost \$75 a month, per person. Almost 90 percent of the Hub's market-rate apartments are studios or one-bedrooms and seem geared toward young professionals, which could explain why the children's playroom was impeccably clean, and empty, on a recent tour.

In Manhattan, where she lived for five years on the Lower East Side, "I could barely find a one-bed in the same price range, with amenities that could compete," she said. Her new rental has a washer/dryer, expansive city views and welcome perks, she said: "It's my first apartment in New York with an actual coat closet, which is amazing."

In spite of high demand for Brooklyn housing, the new supply remains heavily skewed toward luxury apartments. Overall, New York City had a rental vacancy rate of 3.63 percent,

which qualifies as a housing shortage, according to the city's latest Housing and Vacancy Survey. New York has remained below 5 percent rental vacancy since at least World War II, said Moses Gates, the director of community planning and design for Regional Plan Association, a nonprofit research and advocacy group.

But in the luxury segment, apartments priced at \$2,500 or more had a vacancy rate of 8.74 percent, which was "at or approaching" a record high, Mr. Gates said. While the full survey, including a breakdown of Brooklyn vacancy rates, will not be released until summer, there already are signs of a shift at the top of the market, he said.

"We're at or close to an inflection point, same as we were in 2007," he said, referring to the recession, when luxury prices flattened and high-end development stalled.

Still, Brooklyn is sprawling, and some developers are testing markets farther afield. In South Williamsburg, the former 11-acre Domino Sugar refinery site includes 325 Kent, where more than half of the 522 units have been leased since last summer. The waterfront development is about a 15-minute walk to the nearest subway; the copper-and-zinc structure with a hollow doughnut core, developed by Two Trees Management and designed by SHoP Architects, has studios for \$2,620 up to two-bedrooms starting at \$5,520. (A leasing fact sheet on the premises recently offered a reduced rent, based on two months free for a 14-month lease.)

Pablo Marvel, 25, a co-founder of Nova Concepts, a real-estate marketing and tech firm that uses drone photography, moved into a studio apartment in the project in September. "I still feel like people think Manhattan is the epicenter of New York, which is simply not true," he said. While his office is in the nearby Brooklyn Navy Yard, he said he uses the building's waterfront common areas, complete with Ping-Pong and pool tables, as a satellite office. Kate Treen, a spokeswoman for the project, said about 40 percent of residents work from home.

To entice renters, the building also offered six to 12 months of free parking, which typically costs \$350 a month, and will begin shuttle service to the nearest subways. (L train service will end for more than a year beginning in 2019.)

In Red Hook, a neighborhood along the East River that lacks direct subway access, the developer Sanba has built a 22-townhouse complex of four-bedroom homes ranging in price from \$2.95 million to \$3.41 million. After a year and a half, the development, called King and Sullivan, has three remaining houses for sale, asking more than \$1,100 a square foot, a record for the neighborhood, said Mr. Johansen, the CORE agent who is selling there.

Maryanne Butler, 42, and her husband Murray, 47, who both work for Framestore, a visual-effects company, bought one of the houses last year, after living in Cobble Hill, a more central Brooklyn neighborhood, for nine years. "We wanted something more suburban," she said. The couple's roughly 2,800-square-foot home is a short walk to the recently opened NYC Ferry service that connects to Manhattan and Queens.

Brooklyn sales, unlike rentals, continue to climb in price, albeit at a slower pace than in years past. In the last quarter of 2017, the median sales price rose to \$770,000, up 2.7 percent from a year earlier, the third highest price ever recorded in the borough, according to a Douglas Elliman report, in part because inventory has been tight.

While there is a surfeit of luxury condos in Manhattan, the for-sale market in Brooklyn still has room to grow in several neighborhoods, Mr. Miller, the appraiser, said.

To address the affordable housing shortage, the city has committed to preserving and creating 300,000 affordable apartments by 2026. But providing tax breaks to luxury developers to have them build a percentage of below market rate units may not be the most effective approach, critics say.

"When you talk about affordable housing, one of the questions is: affordable to whom?" said Bernell K. Grier, the executive director of IMPACCT Brooklyn, which helps place applicants in the city's affordable housing lottery. While Brooklyn developers can receive tax breaks to reserve about 20 to 30 percent of their units for below market rate renters, the resulting mix of units can still be unaffordable to long-term residents. For instance, at one upcoming project in Clinton Hill, the "affordable" units are reserved for tenants making 130 percent of the area median income, which for a two-bedroom apartment could cost more than \$2,700 a month.

Despite the intense demand for affordable housing, filling the units is not always easy. At 535 Carlton, more than 90,000 applications were filed for the 300-unit below market rate rental building, said Ismene Speliotis, the head of MHANY Management Inc., which handles the lottery. While the building included studios priced at \$548 a month for New Yorkers making as little as \$20,126 a year, half the units were reserved for those making between 145 and 160 percent of median area income. Those units, including a two-bedroom asking \$3,223 a month, have struggled to find renters, she said, because they are competing with similarly priced market-rate apartments in the Pacific Park area that don't require as thorough or as invasive a vetting process.

For Dawn Trautman, a 45-year-old actor, finding an affordable apartment through the lottery took five years of searching and applications to about 40 buildings. She first entered the lottery in 2012; two years later she was considered for an apartment in Midtown Manhattan, but because she had difficulty verifying her income, she was disqualified.

Late last year, she was chosen for an opening at the Hub After providing three years of income verification and notarized letters from seven previous employers, she qualified for a 17th-floor one-bedroom with a washer/dryer and the same expansive views afforded to market-rate tenants. Her apartment, reserved for tenants making 60 percent of the area median income, costs \$895 a month, while similar market-rate units start at \$3,000 a month.

Ms. Trautman, who moved into the space in February, said this will be her first permanent home in New York since 2008. For years, she has stayed with friends or subletted apartments while pursuing acting and other work outside the city. "It still feels like I'm house sitting," she said by phone, while wrapping up a job in Atlanta.

Subject: CITY LIMITS: 4 Months After Rezoning, East Harlem Stakeholders Remain Vigilant

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# 4 Months After Rezoning, East Harlem Stakeholders Remain Vigilant

CITY LIMITS - Abigail Savitch-Lew

 $\frac{https://citylimits.org/2018/03/19/4-months-after-rezoning-east-harlem-stakeholders-remain-vigilant/}{}$ 

Last Wednesday, city planners returned to the East Harlem community board to give their first update since the City Council's passage of the East Harlem rezoning last November.

The mood in the room at the Land Use Committee meeting may have been less jittery than last spring, when, in halls flooded with protestors, the full board was racing against the clock to make a decision about whether to support the De Blasio administration's proposed rezoning plan. At the least, there were some jokes this time around: "Y'all have my e-mail, my number, I'm not giving you my home address," said Calvin Brown of the Department of City Planning (DCP).

Yet strong disagreements and concerns remain about the plan that ultimately passed, which was a modified version of the city's proposal accompanied by what City Hall calculates to be \$178 million in neighborhood investment.

The neighborhood rezoning—the de Blasio administration's third to be approved—increased the allowable residential and commercial development on several neighborhood corridors, with a portion of that development required to be income-targeted under the city's mandatory inclusionary housing policy.

Throughout the planning process prior to the rezoning's approval, the community was deeply divided. Some, including the community board and Borough President Gale Brewer, pushed to make the city's plan more like the East Harlem Neighborhood Plan, a proposal for a more modest rezoning and comprehensive set of neighborhood initiatives crafted by a steering committee of stakeholders appointed by local councilmember Speaker Melissa Mark-Viverito. Ultimately, those advocates gave City Limits differing impressions of the final plan negotiated by Mark-Viverito and the City Council: some felt the Council had done fairly well, while others felt the Council had failed to attain many of their asks.

Then there were the advocates who always believed any rezoning would cause gentrification and displacement and who remain adamantly opposed.

What these advocates are doing now also varies: Some opponents are suing the city with the help of the Legal Aid Society, which had already launched a court case with Crown Heights residents to stop the Bedford Union Armory redevelopment. Others are focused on continued advocacy to make the plan better, or on holding the city accountable to its promises.

Reviewing the revised plan

At the committee meeting, DCP's Brown and staff from the Department of Housing Preservation and Development (HPD) provided an overview of the final deal reached

between the Council and the de Blasio administration. The Council was able to scale back the allowable density proposed by the city and lower height limits on future development, though still allowing more density on Third Avenue than originally included in the East Harlem Neighborhood Plan. DCP has also committed to a few follow-up tasks, such as reviewing parking requirements in the neighborhood and introducing amendments to restrict building heights in certain areas that were left without a height limit.

The Council also secured a variety of neighborhood investments, from \$50 million for repairs at NYCHA developments in the area, to investments in a waterfront esplanade, to the creation of a new Workforcel center in East Harlem. HPD also updated its housing plan for East Harlem with several new initiatives, each with its own implementation timeline.

For instance, East Harlem will be one of the focus areas for the pilot "certificate of no harassment" pilot, which will require landlords seeking to renovate or develop their properties to prove they have not harassed tenants. That program is set to launch in September 2018.

East Harlem is also one of the areas targeted for the city's new Landlord Ambassador pilot, which funds community organization to reach out to small landlords and provide them with information about HPD's affordability programs. The Mutual Housing Association of New York (MHANY) began providing these services late last year and will continue through the end of FY 2019, and has begun by targeting property owners who have outstanding tax liens in the neighborhood.

HPD also focused on East Harlem for "block sweeps," or surveys of all the properties on a block where a distressed property had been identified. Between August 2016 and July 2017, HPD visited 426 buildings, and referred about 20 buildings for "further action, including full-building inspection, litigation, and/or continued monitoring." That effort in East Harlem is now over, but "HPD will continue to accept building referrals from East Harlem community groups and survey buildings as needed."

The city has also newly committed to developing more publicly owned parcels of land with affordable housing. And when selecting developers for projects citywide, HPD now has a preference for developers who have demonstrated a track record of investing in community and economic development and to those who make meaningful community engagement part of their development plan. The agency also now gives equal weight to developers who have significant housing rehabilitation experience. Those changes would appear to give a leg up to nonprofit and locally based developers, who have complained of being shut out of the mayor's housing initiatives.

Brown emphasized the city's commitment to transparency going forward, noting that a list of the city's commitments to East Harlem had been posted within 30 days of the rezoning's approval. He handed out a list of those commitments in a spreadsheet referred to as a "commitments tracker," with columns indicating timeline and funding, that will be updated annually. The city will also issue an annual progress report, as was done for East New York, the first de Blasio rezoning, last June. In the coming months, other city agencies will visit Community Board 11 to present updates on their investments in the neighborhood, Brown said.

Board still has concerns

Last June, Community Board 11 voted against the East Harlem rezoning but said they would be able to accept a more modest rezoning under certain conditions, including that 20 percent of new residential units are made available to households making less than \$25,770 for a family of three and 30 percent are for families making between \$25,770 and \$103,080. Many others said the board should have simply rejected a rezoning altogether.

At the recent committee meeting, board members still expressed concerns that the rezoning and accompanying HPD investments would not create enough housing affordable to residents making lower incomes, including people making less than \$10,000 a year.

"We really need to help these individuals because they're the ones who are living in the shelters," said Land Use Committee Chair Candy Vives-Vasquez.

The concern was echoed by Board Chair Nilsa Orama, who, in her work helping residents apply for affordable housing often engages with NYCHA residents who seek to leave their deteriorating apartments. "When they apply, they don't make enough because they're on disability or retirement," she said, adding that while she understood developing housing for middle-income people is important too, the city needed to make it more attractive to developers to build apartments for the lowest income bands, as well as invest more in NYCHA. "This is not a victory; this is a beginning," she said.

According to HPD, over the past four years, 15 percent of the units built or preserved in East Harlem have targeted households making below \$25,770 for a family of three. Some upcoming projects on public land will have more units for such families.

A board member objected to the fact that there was, in fact, no information provided about funding for the majority of the initiatives in the tracker (these initiatives were labelled with a mysterious "N/A"), while another expressed concerns that the city was counting citywide initiatives that would have happened with or without a rezoning. "We should be getting something out of it beyond the fact that it's already a citywide initiative," said Marie Winfield.

Questions were also raised about how the city would ensure local residents were prioritized for new income-targeted units if the city lost the fair housing lawsuit over its community preference policy, and about whether the city was investing sufficiently in construction safety training for local residents.

Orama, who ran against prior board chair Diane Collier last year and assumed the position this January, says that the board may begin a discussion about the best use for public sites in the neighborhood so that it can be prepared with its own demands if the city starts its own visioning process for those sites. In addition, Orama intends to improving the board's community engagement through strategies such as translating the board's documents into Spanish, holding meetings in a variety of places, and attending activities to inform residents about the board. This addresses a concern often heard during the rezoning planning process: that not enough community members knew about the rezoning or the board's role in the approval process.

And even though the rezoning is now passed, that doesn't mean the board's role shaping land use patterns is over. Wednesday's land use committee meeting also included a lively

discussion about whether or not to support a local property owner's bid to build a two-story auto-repair shop on land zoned for industrial uses and that the board has long wished to rezone for residential uses. It quickly became a debate about how to meet competing priorities like job creation, on the one hand, and quality of life, on the other.

Differing reactions from East Harlem Neighborhood Plan members

Community Voices Heard, a member-led community organization that fights for low-income residents and people of color and was a key participant in the East Harlem Neighborhood Planning process, has not made public statements about the rezoning since its passage.

"We haven't come out [with] 'this is the worst thing in the world' and we haven't come out dancing in the street, because there's a lot of wait and see. ... We're focused on enforcement to ensure, while we would have wanted a lot more, that what is there is actually enforced," says Community Voices Heard's executive director Afua Atta-Mensah.

Member Agnes Rivera says that not enough of the East Harlem Neighborhood Plan's demands were taken into account. "Why make it seem that you're really interested in our point of view, in our plan...and then not even take in into consideration, not even implement a quarter of it?" says Rivera.

Their main concern is that the rezoning passed will fail to create housing affordable to those who currently live in the neighborhood, who are already feeling the effects of rising rents and watching their local grocery stores close or become unaffordable. "That's what's really frustrating—we can't even support our neighborhood anymore," says member Rose Fernandez. They're also concerned about the potential of the rezoning to exacerbate the market pressures on tenants living in existing rent stabilized housing.

The East Harlem Neighborhood Plan asked for 20 percent of total units created on public sites to be affordable to families making below \$25, 770, and the city has offered as much on some of the upcoming developments on public sites. But Community Voices Heard itself has long pushed for a larger target of 40 percent.

Community Voices Heard also objected to the rezoning's lack of provisions for creating union jobs on construction sites, and to what they see as lack of protections for small businesses, insufficient public education by the city about the meaning of the rezoning, and an insufficient contribution to NYCHA.

David Nocenti, executive director of the social services nonprofit Union Street Settlement and another participant in the East Harlem Neighborhood Planning process took a slightly more positive tone about the investment package passed with the rezoning.

"I think most people would be happy with the level of commitments that were made, but again the key [question] is going to be: ... three years from now, will they have actually occurred?" he said.

Chris Cirillo, executive director of Ascendant Neighborhood Development Corporation (formerly Lott CDC), a non-profit developer, was similarly cautious but optimistic.

"I think the final rezoning that was approved by the City Council ended up much closer to the

vision that was put forward in the neighborhood plan than what the Department of City Planning originally proposed," he said. "Is it everything I think the neighborhood wanted to see? No, but I think it's definitely a pretty significant set of commitments and now we'll see how it actually moves forward and how the agencies actually go about trying to make those commitments realities."

Yet he said that he is still concerned about a lack of adequate investment in NYCHA, and had many questions about the development of public land in the neighborhood, like to what extent the city would subsidize development there and who would do the developing. He said the city seems to be interested in working more with nonprofit developers, a move he called "heartening" and that he hoped would continue.

Cirillo said his organization is also looking forward to participating in Partners in Preservation, a new HPD-funded initiative that will bring together community organizations throughout the neighborhood to collaborate on anti-displacement strategies. And his group was also chosen to develop four small public lots in East Harlem with affordable housing.

#### Continuing adamant opposition

Marina Ortiz, an advocate with East Harlem Preservation and a board member of the East Harlem-El Barrio Community Land Trust, who has always opposed any rezoning, asked Brown on Wednesday why the city was investing \$25 million in renovating East Harlem's public market, La Marqueta, when such money could go to subsidizing for deeper affordability or to the community land trust. (So far, the community land trust has received \$500,000 from Mark-Viverito and \$500,000 from Enterprise Community Partners).

"The investments that are being made in East Harlem are [city planners] 'looking toward the future,'—and that future will not include us," Ortiz explains to City Limits. She also takes issue with the building heights proposed for the intersection of 116th Street and Lexington Avenue—up to 20 stories—which she says will result in the demolition of the commercial heart of East Harlem.

Ortiz is a supporter of the lawsuit that alleges the city's environmental review manual underestimates the potential of a rezoning to cause displacement and was developed without proper public input. Ortiz argues that given the city's track record on enforcing existing laws, it will be easy to prove the city is incapable of preventing displacement caused by rezoning. (Community Voices Heard's Rivera is also among those offering supportive statements about the lawsuit on a press release from the Legal Aid Society.)

Roger Hernandez of El Barrio Unite, who also opposed any rezoning last year, offered similar sentiments in an e-mail to City Limits. "I'm hopeful that the lawsuit challenging the Environmental Impact Study ... will refocus the City's commitment to creating real affordable housing for its [most] vulnerable lower income households rather than at [their] expense."

#### On the eve of change

Without a doubt, East Harlem is seen as ripe location for real-estate investment. This early on, however, it's difficult to measure exactly how much the rezoning has or will exacerbate existing market trends.

Last week Yair Tavivian, who heads the real-Estate company Douglass Elliman, told Multihousing News that East Harlem and Midtown East are an attractive place for condo investment because the prices, at below \$3 million, are still "attainable," because the new Second Avenue subway line is attracting residents, and because of the recent rezoning.

"We're seeing lots of developers snapping up sites there, along with the telltale coffee shops and upscale grocery store openings, which are always indicative of an up-and-coming neighborhood," he said.

On the other hand, Holley Drakeford of Drakeford Realty Group, speaking to BisNow about the future of the east side of 125th Street, said that people are still figuring out the East Harlem rezoning. She predicted that things would only begin to get hot on East 125th Street if two major planned development projects got underway: the development by the Durst Organization of a large and long vacant lot on East 125th Street and Park, and Extell's planned project between Lexington, Third Avenue, 124th Street and East 125th Street.

According to median rent listings of multifamily apartments collected by Zillow, median rents in the southern part of East Harlem grew significantly in the winter of 2016 and then fell back to 2015 levels by January of this year, while rents in the northern part of East Harlem varied over time, though ultimately increasing from January 2015 (\$2150) to January 2018 (\$2275). Another Zillow calculation, the Zillow Rent Index, which looks at homes both on and off the market, indicates a starker trend, with median rents increasing from about \$2347 in the north and \$2611 in the south to roughly \$3000 in both parts.

Ortiz says that recently, small businesses have begun closing on 3rd Avenue. She suspects this to be a sign that speculation is on the rise as a result of the rezoning.

Cirillo says so far, he sees the change manifest in how brokers market the area. "Nobody's wasted time in mentioning that there's new zoning," he says. As for development generated by the rezoning itself, "I think now that the rezoning is in place we will see that in the coming months," he says.

Subject: CRAIN"S NY: The histories, rainmakers, relationships and clients that make these lobbying firms the city"s

oiggest

**Date:** Monday, April 02, 2018 6:19:21 AM

# The histories, rainmakers, relationships and clients that make these lobbying firms the city's biggest

CRAIN'S NY - Will Bredderman

http://www.crainsnewyork.com/article/20180402/POLITICS/180339984/the-histories-rainmakers-relationships-and-clients-that-make-these

A big paycheck requires a deep Rolodex.

When a business, union or nonprofit hands a lobbyist five or six figures, it is not just paying for charm. Big-dollar operators command such compensation because of their knowledge of government and politics—and connections to key elected officials and power brokers.

The 10 biggest lobbying firms in New York City have built their businesses on access and savvy. Here's how they did it.

#### 1. Kasirer

Suri Kasirer, erstwhile aide to Gov. Mario Cuomo, started her firm in 1995 as her husband, Bruce Teitelbaum, was rising through the ranks of Mayor Rudy Giuliani's administration. The power couple's relationship and Kasirer's channels of communication with key city figures caught the notice of some good-government advocates as the Republican administration entered its twilight. But Kasirer's career was just dawning. By 2006 she had the most lucrative lobbying operation in town. The founder became one of the city's biggest fundraisers, amassing cash for Hillary Clinton, former Comptroller Bill Thompson and many others. Meanwhile, her clientele grew to include some of the biggest names in real estate, including El Ad, Extell and SL Green.

She hasn't slowed down. Last year Kasirer bundled \$56,030 for Mayor Bill de Blasio's reelection campaign. And this year one of her firm's vice presidents, Jason Goldman, became new Council Speaker Corey Johnson's chief of staff. Senior Vice President Julie Greenberg, for her part, served as Comptroller Scott Stringer's chief of staff during his time in the Assembly.

"This is a business built on trust and reputation over the long haul," Kasirer said. "Our team has decades of combined experience in government and advocacy at all levels."

### 2. James F. Capalino & Associates

For a few years, Capalino was king. James Capalino's eponymous firm surpassed Kasirer as the city's top lobbyist in 2014, Bill de Blasio's first year as mayor, and the common assumption was that its revenues rose because of its chief's ties with the mayor. A former campaign manager for Mayor Ed Koch, Capalino was an aggressive fundraiser and supporter of de Blasio in the 2013 primary, and word quickly spread that he enjoyed an open line of communication with the new administration.

The firm gave \$10,000 to de Blasio's Campaign for One New York—a now-shuttered nonprofit that ethics advocates decried as a "shadow government"—and two of his clients

soon did the same. Then, amid media reports of city actions favoring Capalino clients, de Blasio declared in 2016 he would no longer correspond directly with his lobbyist friend. The next year Capalino fell back into second place.

Still, Capalino remains one of the busiest firms in town, bringing in reams of small accounts alongside such big payers as The Georgetown Co., Industry City, Macklowe Properties, Magnum Real Estate and Midtown Equities. He maintains a team with deep roots in city government, including Susan Hinkson, former Board of Standards and Appeals commissioner, and former Scott Stringer aide Jesse Campoamor.

The firm declined to comment for this article.

### 3. Pitta Bishop & Del Giorno

When former Councilwoman Melissa Mark- Viverito of East Harlem captured the council speakership in 2014, Crain's ran a photo of this then-six-year-old firm's founders on its cover. It was an acknowledgment of their efforts in securing her the perch and of the bounty the company was poised to receive. The Staten Island firm's annual harvest almost doubled between 2013 and 2016, when the speaker showered its clients with public funds, as revealed by the New York Post and Daily News, and when one of its lobbyists joined her staff, as Crain's reported.

But the real money is in the family business. Principal Vincent Pitta is the son of Vito Pitta, former Hotel Trades Council president, and the brother-in-law of the powerful labor union's current leader, Peter Ward. The hotel workers union and affiliates of its parent organization, Unite Here, gave the firm \$219,000 last year to represent its interests to city authorities.

Like other firms on this list, Pitta Bishop & Del Giorno is a paragon of bipartisanship. Cofounder Robert Bishop is a Republican, and Conservative James Molinaro, former Staten Island president, joined the team in 2014.

It remains to be seen how the company will fare under the new council regime. Hotel Trades helped usher Corey Johnson into the speakership, but Pitta's legal arm worked for his main rival, Manhattan Councilman Mark Levine. "Vincent Pitta has been a significant presence in governmental circles," spokesman Hank Sheinkopf said, "and expects to remain so through hard work."

#### 4. Bolton–St. Johns

Bolton—St. Johns became known in the 1990s as the firm led by Mel Miller—who had lost his Assembly speakership because of a conviction subsequently overturned—and Norman Adler. The company had an office-sharing arrangement for a few years with Armand D'Amato, brother of Alphonse D'Amato, then senator. But it changed hands in the 2000s and has become an increasingly big player in statewide affairs. Partner Giorgio DeRosa's daughter Melissa is Gov. Andrew Cuomo's chief of staff, while Emily Giske is a vice chair of the Cuomo-controlled state Democratic Committee. Giske is a longtime confidante of ex-Council Speaker Christine Quinn, who runs homeless-shelter operator Women in Need—one of Bolton—St. Johns' highest paying city clients. Giske brought on board partner Mike Keogh, who had lost his longtime post as council finance director in 2007 amid a scandal over taxpayer funds being allocated to fake charities for members' later distribution.

Bolton draws huge sums from Airbnb, Dart Container Corp. (whose foam food containers the

mayor is trying to ban) and the waste-management and taxi industries. Unlike most of its peers, the firm does little fundraising for candidates at the city level, but it does operate a powerhouse political action committee, Bolt-PAC.

### 5. Constantinople & Vallone Consulting

Peter Vallone Sr. joined his brother- in-law Anthony Constantinople's lobbying business in 2002, when term limits finally forced Vallone from the council speakership after 15 years. His namesake son succeeded him in his Astoria-based seat, which he held until 2014, and is now a Queens County Civil Court judge. Another son, Councilman Paul Vallone, represents Bayside and surrounding neighborhoods. One of the firm's lobbyists, Keith Powers, was elected last year to represent the East Side of Manhattan.

The firm and its employees raised a bit less than \$15,000 for council candidates last year, plus more than \$25,000 for Scott Stringer's re-election bid, \$3,000 for Bronx Borough President Ruben Diaz Jr. and \$16,565 for Queens Borough President Melinda Katz. The Daily News reported that Constantinople & Vallone utilized loopholes in disclosure law to avoid reporting \$16,350 it raised for Mayor Bill de Blasio's re-election campaign.

The company advocates for TD Bank, Waste Management, T-Mobile USA, private prison operator Geo Group and scaffolding and demolition magnates Greg and Lawrence Blinn.

#### 6. Greenberg Traurig

Americans became acquainted with this Miami-based law and lobbying titan in 2001 during the Jack Abramoff scandal. But New Yorkers probably know it best as the firm that former Mayor Giuliani jumped to in 2016 amid the heat of the presidential race. In January the Trump administration gave Giuliani's old job as U.S. attorney for the Southern District of New York to Geoffrey Berman, a principal of Greenberg Traurig's New York and New Jersey offices. It is an interim appointment, but many expect President Donald Trump to formally nominate Berman for the powerful post.

Greenberg Traurig's legal prowess and connections have made it the go-to attorney for the Cuomo campaign and a slew of other Democrats.

Giuliani administration veteran John Mascialino oversees the firm's city lobbying operation, which last year took in fees from developers including Fetner, Jeffrey Gershon and Slate Property Group. Other top clients were the Hunts Point Market, the West Village Houses coop complex and mobile technology firm Verifone.

#### 7. Davidoff Hutcher & Citron

Politicos' ears perked up in January 2017 when this 42-year-old legal and lobbying firm hired Keith Wright, Manhattan Democratic Party boss, fresh out of the Assembly and after an unsuccessful congressional run. The Manhattan Democratic operation is a shadow of the Queens and Bronx machines and of its former Tammany Hall glory. Still, Wright enjoys considerable sway over important party-run processes such as judicial nominations, appointments to the city Board of Elections and the awarding of the party's ballot line for special elections to the state Legislature. In September, for example, he helped elevate former Assembly colleague Brian Kavanagh to the state Senate post abandoned by Daniel Squadron.

Wright joined a team that included John "Sean" Crowley, brother to Rep. Joseph Crowley, the powerful Queens Democratic Party boss. The Crowley clan has immense influence over

virtually all government affairs in the borough, and the congressman played a seminal role in handing the council speakership to Corey Johnson.

The company's lobbying anchor is Sid Davidoff, a veteran of the Lindsay administration who raised \$18,400 for Mayor de Blasio's re-election and \$9,100 for Scott Stringer. Big 2017 accounts included real estate and investment trust iStar Financial, the pro–charter school nonprofit Center for Educational Innovation–Public Education Association and voting machine vendor Election Systems and Software.

#### 8. Geto & de Milly

Ethan Geto—a city and state government old-timer—was the biggest bundler for Corey Johnson's 2017 re-election campaign, presciently pulling together \$22,150 from an array of real estate executives for the aspiring speaker back in July 2015. His business partner, Michelle de Milly, a veteran of Empire State Development, drew from similar wells to collect \$10,250 for Johnson around the same time. Developers account for almost two-thirds of Geto & de Milly's clients. Avery Hall Investments, The Brodsky Organization, DDG Partners (a major Johnson supporter outside of Geto and de Milly's bundling), Property Markets Group and Zeckendorf Development were among the big names to hire the duo to push council members for zoning concessions last year.

The firm brought on Mark Benoit, a self-described longtime friend of Mayor de Blasio's dating to their years in the Dinkins administration, shortly after the mayor took office in 2014.

"Our firm handles a broad range of public affairs matters, including government and community relations, crisis management, press and digital strategy," said Geto, "so we're fortunate to have a mix of seasoned consultants and dynamic young executives with experience and relationships in all of these areas."

#### 9. Connelly McLaughlin & Woloz

A lobbyist for the yellow taxi industry, Michael Woloz bundled a whopping \$231,915—more than any other fundraiser—for Mayor de Blasio in the month between when the then-public advocate won the Democratic primary in September 2013 and his victory in November. Woloz's cash-gathering was substantially more subdued last year, amassing \$16,650 for de Blasio and almost \$5,000 for Scott Stringer, and distributing relatively meager amounts among Corey Johnson and two of his rivals.

"Lobbying is about effectively communicating ideas and building trust and relationships over a long period of time," Woloz said. "We have been successful, in large part, because we are trusted by elected and community leaders to provide them with key facts and the best arguments on important issues."

Partner Martin McLaughlin is a former Koch political aide. Lobbyist Kathleen Cudahy was an attorney to former Speaker Vallone and a strategist and adviser to former Mayor Bloomberg. Senior Vice President Jeff Rodus was deputy chief of staff to Melissa Mark-Viverito. The firm is in its 30th year.

#### 10. Kramer Levin Naftalis & Franke

Cantankerous taxpayers might best know this firm for receiving \$2.6 million of their money in February for their work representing Mayor de Blasio through a pair of corruption probes.

But the ties between the firm and the mayor run deeper than that. Partner Barry Berke held a fundraiser for de Blasio at Kramer Levin's offices during his first run at Gracie Mansion and subsequently became his campaign treasurer. Business burgeoned for the firm while it was working for the mayor and awaiting payment. The partnership, which had fallen off the Top 10 list after 2013, surged back in 2016 as media reports spotlighted its service to de Blasio. All but a few of its 43 lobbying accounts are real estate—related and fall under the purview of partner Gary Tarnoff. Big 2017 clients included Plaxall Realty, Witkoff and Jonathan Kalikow's Gamma Real Estate.

Subject: NYP: Opinion: CUNY Law School's First Amendment problem

**Date:** Tuesday, April 17, 2018 7:27:56 PM

### **Opinion: CUNY Law School's First Amendment problem**

NY POST - Mark Pulliam

https://nypost.com/2018/04/17/cuny-law-schools-first-amendment-problem/

The First Amendment protects most forms of nondefamatory speech, regardless of content or the identity of the speaker, but the left's true objectives are sometimes obscured when the speaker in question is an outrageous ideologue (such as white supremacist Richard Spencer), flamboyant controversialist (Ann Coulter) or self-promoting provocateur (Milo Yiannopoulos).

But would-be brownshirts let the mask slip when they disrupted and attempted to shout down a speaker at the City University of New York School of Law. At the invitation of CUNY Law's Federalist Society chapter, South Texas College of Law professor Josh Blackman arrived on campus to discuss not transgender rights, same-sex marriage, affirmative action, immigration reform, police misconduct or any other hot-button issue, but "The Importance of Free Speech on Campus," as he had done without incident at many other law schools.

Incredibly, though, Blackman was effectively prevented from delivering his talk on March 29 at the school. The tech-savvy professor managed to capture most of the protest on video and with photos.

The episode is deeply disturbing for several reasons. First, the audience was not made up of undergraduates. This was a lecture at a law school, to college-graduate adults who had gone to the trouble and expense of seeking a legal education — the goal of which, in the words of the fictional Professor Kingsfield (from the 1973 movie "The Paper Chase"), is to transform incoming students' "skulls full of mush" into disciplined minds "thinking like a lawyer."

Yet the numerous signs waved by the protesters contained such slogans as "Rule of Law = White Supremacy" and "The First Amendment is Not a Licence [sic] to Dehumanize Marginalized People." Students shouted "Legal objectivity is a myth" and "F – k the law." CUNY Law's National Lawyers Guild chapter tweeted that "free speech" activists are "not welcome at our PUBLIC INTEREST school." Is this the face of "social justice"?

Second, Blackman is the antithesis of a lightning rod or demagogue. He is a prolific legal scholar, writing mainly in the area of constitutional law. Though politically right of center, he is more libertarian than conservative. He signed the Originalists Against Trump statement prior to the 2016 election, is an adjunct scholar at the Cato Institute and has coauthored books and articles with Georgetown law professor Randy Barnett, a noted libertarian.

He is not deliberately confrontational but mild-mannered, soft-spoken and unfailingly polite. This year, the Federalist Society gave him the Joseph Story Award, an honor bestowed on a law professor under 40 who "has made a significant public impact in a manner that advances the rule of law in a free society."

Finally, the left reveals its intellectual bankruptcy when the First Amendment is itself deemed

to be "hate speech," "racist," "threatening" and evidence of "oppression." These absurd statements, and many others, were on display at Blackman's presentation.

The CUNY Law students' mob behavior represents a betrayal of the Free Speech Movement, and their plotting to block a law professor from discussing the First Amendment — to law students, at a law school — smacks of tyranny. A depressingly small number of liberals, such as Berkeley law school Dean Erwin Chemerinsky, continue to defend free speech on campus, abhor the heckler's veto and correctly insist that the First Amendment offers no "hate speech" exception.

CUNY Law administrators shamefully took no action to prevent the disruptive protest, claiming later that a mob shouting down an invited speaker "did not violate any university policy." CUNY Law Dean Mary Lu Bilek risibly stated that "CUNY Law students are encouraged to develop their own perspectives on the law in order to be prepared to confront our most difficult legal and social issues as lawyers promoting the values of fairness, justice, and equality."

In other words, the school sanctions the suppression of disfavored opinions.

CUNY Law should provide a copy of Chemerinsky's recent book, "Free Speech on Campus," to the clueless social-justice activists who embarrassed themselves and their school by exhibiting such thuggish intolerance toward Professor Blackman. And Dean Bilek ought to read it herself.

Mark Pulliam is a contributing editor at the Library of Law and Liberty. Reprinted with permission from City Journal.

From: POLITICO New York
To: de Blasio, Bill

Subject: POLITICO New York Education: State of pre-K — The MTA and CUNY — Homeless student crisis

**Date:** Thursday, April 19, 2018 10:10:03 AM

By Eliza Shapiro | 04/19/2018 10:00 AM EDT

**THE STATE OF PRE-K IN N.Y.** — **National Institute for Early Education Research:** "The State of Preschool 2017 annual report, based on 2016-17 academic year data, finds states heeding the demand for pre-K and expanding access to publicly funded programs in a variety of settings. But instead of supporting quality early learning with adequate resources, most state programs invest too little to help children catch up with their more advantaged peers by kindergarten.

In 2016-2017, \$25 million [in federal dollars] was used to support the enrollment of 2,350 low-income 4-year-olds in five school districts. PDG funds were used to create new slots and enhance existing slots. Yet, another competitive grant, Expanded Prekindergarten for 3- and 4-Year-Old Students (\$30 million), began in 2015-2016, creating an additional 1,163 slots for 4-year-olds and 2,184 slots for 3-year-olds in 2016-2017. Overall, in 2016-2017, a total of 122,871 three- and four-year-old children were served in state administered prekindergarten programs, with an operating budget exceeding \$816 million. Approximately 75% of children served were in in full-day programs. ... 'In New York, much of the expanded enrollment and enhanced quality was spearheaded by New York City,' said NIEER senior co-director Steven Barnett. 'The state has supported this expansion and more, but continued growth is needed to bring full access to every community.' ... NIEER rated New York ninth in the nation for pre-K access for four-year-olds, and 22nd in the nation for pre-K access for three-year-olds." Read the full New York report here.

— **Read** more about how Mayor Bill de Blasio's universal pre-K expansion helped him sail to reelection last fall.

GOOD THURSDAY MORNING. Richard Carranza will participate in a ribbon cutting ceremony on Staten Island, host a student and parent town hall on Staten Island, and deliver remarks at the Hispanic Federation Annual Gala. MaryEllen Elia, Kristina Johnson, Betty Rosa and James Milliken did not release public schedules. The New York City Council will hold a hearing on school overcrowding. This newsletter is for you, so tell us how we can make it even better. Send feedback, tips and education-related events to <a href="mailto:eshapiro@politico.com">eshapiro@politico.com</a>. Follow us on Twitter: <a href="mailto:@elizashapiro">@elizashapiro</a>.

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**POLITICO Space** is our new weekly briefing on the policies and personalities shaping the second space age. Sign up today.

WHAT'S CARMEN FARINA UP TO? The recently re-retired schools chancellor praised another former chancellor, Harold Levy, on Wednesday, announcing the I.S. 42 in Washington Heights will be named after Levy, who served under former mayor Rudy Giuliani. — WNYC's Beth Fertig. Read more <a href="here">here</a>.

**Fariña's successor, Richard Carranza, spent Wednesday afternoon** meeting with Community Education Councils at Tweed Courthouse, part of the new chancellor's listening tour. Read more <a href="here.">here.</a>

**TAKE OF THE DAY:** "Fixing the subway will be a major election issue this year, and rightly so. The subway is a lifeline allowing people of all income levels to get around and enables New York to be a vibrant, world-class city. But another economic lifeline might not get the same attention in a race that will set the agenda for the next four years. The colleges of the City University of New York, many of which lead national rankings in terms of moving low-income students into the middle class, play a similar role. Yet the state budget, which includes \$800 million for a subway 'action plan' (half-funded by the city), shortchanged CUNY—which has seen per-student state investment in its senior colleges fall by 18% since 2008, accounting for inflation." — Hunter College Professor Michael Fabricant in Crain's. Read more <a href="here">here</a>.

**VIDEO OF THE DAY:** UAlbany has a new president. Watch Dr. Havidán Rodríguez's inauguration <u>here</u>.

#### **AROUND NEW YORK:**

— "As the city's schools struggle with a crisis of homeless students, advocates and elected officials are mounting a fresh push for Mayor de Blasio to fund services. A record 111,562 city students were homeless or living in temporary housing in the 2016-17 school year, up nearly 67% from 66,931 in the 2009-10 school year. Homeless students are more likely to have behavior issues and learning disabilities. And they lag their peers when it comes to academics and attendance. But de Blasio didn't include any dedicated funding for programs to aid them in his \$89 billion preliminary budget for fiscal year 2019 that was released Feb. 1." — New York Daily News' Ben Chapman. Read more here.

#### **ACROSS THE RIVER:**

— "A charter school teacher, a former labor organizer, and a PTA president swept Newark's school board election Tuesday, according to preliminary results, earning spots on the first board to wield full control over the city's schools in over two decades. The new members ... will help select a new superintendent for the 36,000-student district and oversee its nearly \$1 billion budget." — Chalkbeat's Patrick Wall. Read more here.

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Subject: NYP: Kushner Cos. hit with federal subpoena over false paperwork

**Date:** Friday, April 20, 2018 6:21:27 AM

### Kushner Cos. hit with federal subpoena over false paperwork

NY POST - Bruce Golding

https://nypost.com/2018/04/19/kusher-cos-hit-with-federal-subpoena-over-false-paperwork/

Brooklyn federal prosecutors are scrutinizing Jared Kushner's family business over official paperwork that falsely claimed the real-estate company didn't have any rent-regulated tenants living in its New York City buildings, according to a report Thursday.

The Kushner Cos. — formerly run by President Trump's son-in-law and adviser — was slapped with a subpoena for records in mid-March, shortly after The Associated Press revealed that hundreds of its tenants had leases subject to limits on their yearly rent hikes, according to the Wall Street Journal.

Claiming otherwise helped the company avoid strict oversight of renovations that the AP said pushed rent-regulated tenants out of three Queens buildings the company bought in 2015.

The tenants who replaced them paid higher rents, helping the Kushner Cos. sell the buildings for \$60 million last year — nearly 50 percent more than what it paid, the AP said.

At the time, the company told the AP that outside companies filed the paperwork, adding that "if mistakes or violations are identified, corrective action is taken immediately."

On Thursday, a company spokeswoman said it "has nothing to hide and is cooperating fully with all legitimate requests for information, including this subpoena."

"We believe that this subpoena, which has already been complied with, was issued based solely on an article that appeared in the press the day before it was issued," the spokeswoman added.

A spokesman for the Brooklyn US Attorney's office wouldn't confirm "the existence of any subpoena or investigation."

Revelation of the subpoena came amid investigations into the filings by the state Attorney General's Office and the City Council.

Brooklyn federal prosecutors are also reviewing the Kushner Cos. use of a federal investment-for-visas program — known as "EB-5" — and a \$285 million loan it got from Deutsche Bank one month before the 2016 presidential election, the Journal has previously reported.

Subject: CRAIN"S NY: East Village development underscores big changes just south of Stuy Town

**Date:** Monday, April 23, 2018 2:45:41 PM

# East Village development underscores big changes just south of Stuy Town CRAIN'S NY - Tom Acitelli

http://www.crainsnewyork.com/article/20180423/REAL\_ESTATE/180429974/who-owns-the-block-east-village-development-underscores-big-changes

Six years after Extell Development signed a 99-year, \$35 million ground lease for a run of East Village storefronts, it has begun marketing what will be a trio of apartment buildings.

The strip on 14th Street between Avenues A and B had included a Bargain Bazaar and Ray's East Side 99 Cents store, and is owned by the estate of Sol Goldman, once one of the city's largest private landlords. Across East 14th Street is Stuyvesant Town, the 11,250-unit complex opened in the late 1940s to house middle-class New Yorkers and GIs returning from World War II.

Extell's first two buildings—which officially share the address 510 E. 14th St.—together have 110 market-rate units with studio rentals at more than \$3,800 a month. Leasing began in early March. A Target will open on the ground floor later this year.

With luxe amenities such as a 19,000-square-foot roof-deck with fire pits, a lawn for yoga and a putting green, the project has been dubbed the EVGB—the East Village's Greatest Building—by Extell. It joins other upscale projects in the area.

In November 2012 developer Doug Steiner bought and demolished the shuttered Mary Help of Christians Church on Avenue A between East 11th and East 12th streets. Originally slated to be rebuilt as a rental property that included affordable units, the development shifted to condos instead.

Steiner East Village opened in 2016 with one-bedrooms starting at \$1.1 million. As of mid-April, there was a 3,500-square-foot penthouse in contract for \$11.3 million.

While a bid to landmark the church, which the archdiocese shuttered in 2007, failed, the successful landmarking of the former P.S. 64 on East Ninth Street has helped block owner Gregg Singer's conversion plans for several years.

The latest proposal called for converting the 5-story building into a dormitory, but suspicions among some community groups that it would become a youth hostel scuttled those plans. Singer, who purchased the property at auction in 1998, sued opponents in federal court this year, claiming a conspiracy against him by the Greenwich Village Society for Historic Preservation, elected officials and a hedge fund manager who lives in the area. It stands as an aging relic in a transforming neighborhood.

Subject: WSJ: The End of a Giant Tax Break Creates Bargains in New York Condo Market

**Date:** Thursday, April 26, 2018 6:23:31 AM

# The End of a Giant Tax Break Creates Bargains in New York Condo Market WSJ - Josh Barbanel

https://www.wsj.com/articles/the-end-of-a-giant-tax-break-creates-bargains-in-new-york-condo-market-1524675156?mod=WSJ\_NY\_MIDDLETopStories&tesla=y

Time is running out on one of the biggest benefits in the new condo market in New York City: microscopic property taxes.

Buyers can still acquire glamorous and expensive condominiums and pay almost no property taxes for up to two decades or more in a dwindling number of new developments—but the deals are disappearing.

Consider the four-bedroom duplex palace, with a 26-foot high living room and king-of-the-universe views atop the 88-story 15 Hudson Yards, offered for sale by Related Cos. for \$32 million.

It comes with an initial property tax bill of \$198 a month as part of a 20-year tax abatement. That works out to about 46 cents a square foot a year, or annual taxes of less than 0.01% of the asking price.

A much smaller, midcentury modern ranch house on a half-acre with a Scarsdale address in Westchester County north of the city comes with \$3,100 a month in property taxes, which is close to \$15 a square foot a year or roughly 3.4% of the asking price. It is listed for just under \$1.1 million.

"Taxes are a big concern," said Jennifer Constantin, an agent at Julia B. Fee Sotheby's International Realty who is listing the Westchester house, "because they keep going up and never go down." She said that, even so, the listing has several offers on the table.

The golden age of the condo property tax abatement in New York drew to a close last year when the state legislature eliminated the break, known as 421-a, on nearly all new condominiums.

Technically the abatement is still available in small, less expensive buildings outside Manhattan for buyers who make the condo their primary residence. But Paul Korngold, a lawyer who specializes in property taxes, said the regulations are so strict that few if any buildings will qualify.

Meanwhile, tax bargains are still available on some projects, and developers are looking to lure savvy homeowners and investors who focus on the long-term costs of condo ownership.

The focus on property taxes comes at a time when the federal government has put a spotlight on taxes by limiting the deductibility of state and local taxes to \$10,000 a year.

"Even if you are a billionaire purchaser you appreciate a savings on an expense you know

you will have on an ongoing basis," said Anna Zarro, director of residential sales and leasing for Extell Development Co.

Extell obtained a 10-year tax abatement on its One57 development on West 57th Street, which includes a penthouse that sold for \$100.4 million. It now offers a 20-year tax abatement at One Manhattan Square, its 847-foot tall project near the base of the Manhattan Bridge in Manhattan, and a 25-year abatement at the 68-story Brooklyn Point in downtown Brooklyn.

Ted Moncreiff, a former editor at Bloomberg LP who is now a partner in a company that provides content for corporations, said he was drawn to Brooklyn Point by its elaborate amenities, including outdoor space, and shared spaces where he could work during the day.

But he signed a contract to buy a three-bedroom apartment at Brooklyn Point, after carefully considering the abatement, which will lower his monthly costs by about \$2,400 a month. The benefit, he said, will be particularly important after his retirement.

"You can retire your mortgage, but you can't retire your property taxes," he said.

At Circa Central Park, a curved modernist building on West 110th Street facing Central Park, Deborah C. Wright, a former president of Carver Federal Savings Bank, said she appreciated the amenities including shared study spaces for her daughter, and the proximity to the park.

A 25-year tax break was "very helpful and will be even more helpful going forward," when her daughter heads to college. Ms. Wright is due to pay about \$182 a month in taxes on her \$3.3 million condo, a saving of about \$960 a month in taxes, according to city records.

At 62-66 North Third St., an eight-story condo complex in Williamsburg, the city isn't providing a tax abatement, but the developer is offering an alternative: paying up to 2.5 years of property taxes, which total \$29,700 a year on a \$3 million condo, according to the listing.

Andrew Barrocas, chief executive officer at brokerage MNS, which is marketing the Williamsburg condos, said the prepaid property taxes would help it compete with nearby condos, with abatements that are due to phase out in a few years.

Mr. Barrocas said the influx of new buildings without abatements, and the federal tax changes, were putting pressure on the Brooklyn condo market.

"In Brooklyn there is definitely a benefit to having a tax abatement," he said. "Investors are not really interested in a building without an abatement. It doesn't make sense for them."

Subject: BLOOMBERG: Extell uses art of the discount to ring up a big quarter at One57

**Date:** Monday, April 30, 2018 4:32:40 PM

# Extell uses art of the discount to ring up a big quarter at One57 BLOOMBERG - Staff

http://www.crainsnewyork.com/article/20180430/REAL\_ESTATE/180439990/extell-devlopment-co-uses-art-of-the-discount-to-ring-up-a-big

One 57, the Midtown skyscraper that has symbolized both Manhattan's luxury condo boom and its slowdown, just had its best sales quarter in more than a year. The secret: a good bargain.

Four years after completing the 90-story tower—and setting a New York City record with a \$100.5 million condo deal—Extell Development Co. is still working to sell it out. In the first three months of the year the firm sold five apartments totaling \$73 million, according to a filing on the Tel Aviv Stock Exchange, where Extell sells debt. It was the firm's best quarter at One57, by both unit sales and value, since the end of 2016, according to an analysis of filings and data from StreetEasy.

"They were all discounted," Extell President Gary Barnett said in an interview. "That definitely has something to do with convincing people that it's time to buy and that they're getting a good value."

With a wave of new luxury apartments still washing over Manhattan, including projects by Extell and others going up on the same block as One57, the developer is committing to the surest strategy to clean the slate. Across the borough, luxury homes that went into contract in the first quarter had their asking prices cut by an average of 10%, the most since 2012, according to a report last month from Olshan Realty Inc., which counts units priced at \$4 million and above. Many condo owners at One57, with whom Extell is also competing for buyers, are offering units at prices below what they paid in order to make a sale.

"If our competitors are giving discounts, and that's what people really want, that's how you're going to move the product," Barnett said. "We could just hold it—the market will come back. But we have Central Park Tower coming up," he said of the 95-story building he's constructing on West 57th Street near Broadway, with 179 planned ultra-luxury apartments. "Clear the deck for that."

The market has changed since Extell opened sales at the tower in late 2011, when it was under construction and one of only a few new options. The project logged \$1 billion in sales in the first six months and inspired other developers to build similar offerings, creating what's known as Billionaires' Row along West 57th Street.

This year 4,600 newly developed apartments are expected to be listed for sale across Manhattan, with almost half of them priced at \$2,400 a square foot or more, according to brokerage Corcoran Sunshine Marketing Group. That's on top of the 3,323 new units that reached the market last year.

At Macklowe Properties Inc. and CIM Group Inc.'s 432 Park Ave., the 96-story tower a few

blocks away from One57, a buyer in December purchased three apartments near the top for a combined \$91.1 million, according to public records. It was a 25% discount from the combined sticker price of \$120.8 million.

"The quiet little secret about the super-luxury market is it's absorbing" inventory, Barnett said.

At One57, Extell gave discounts in the quarter ranging from "single-digit" percentages to bigger deals higher up in the tower, where the units are pricier, Barnett said. In some cases the developer covered the closing costs. Barnett said the two biggest sales were for about \$24 million each. Not all the deals and their exact prices have been filed publicly yet with the city.

Among the largest sales was a 61st-floor, three-bedroom condo with more than 4,100 square feet, for which Extell commissioned custom interior design and furnishings by Jeffrey Beers International. That unit, listed at \$29 million, comes with every rug, pillow, sofa and artwork inside, including a large painting in the living room that slides along a movable track to obscure a big-screen TV.

On the 52nd floor, a bigger apartment without custom furniture was listed at \$29.95 million and also sold in the first quarter. The developer had initially priced it at \$31.75 million.

The other three units included a 1,021-square-foot one-bedroom on the 32nd floor that was listed at \$4.1 million and sold for \$3.56 million, according to StreetEasy. A two-bedroom on the 33rd floor was listed for \$8.65 million and sold for \$7.26 million.

After the five most recent sales, Extell has 36 units left to move at the tower, according to estimates from filings and Barnett. Among those are apartments the firm had planned to lease out and decided instead to sell in 2016 as the luxury-rental market slowed.

Even as it's discounting, Extell has high hopes for a 41st-floor duplex of more than 5,000 square feet dubbed the Spring Garden for its solarium and terrace off the main living area. The apartment, with custom furniture designed by Katherine Newman, was listed in March for \$28.5 million, about 70% more than what Extell had planned when it set prices for the building in 2011.

"We didn't realize exactly how nice it was going to look," Barnett said.

Subject: NYP: NYC's free public Wi-Fi kiosks aren't making enough money

**Date:** Tuesday, May 01, 2018 4:20:39 PM

# NYC's free public Wi-Fi kiosks aren't making enough money

NY POST - Rich Calder

https://nypost.com/2018/05/01/nycs-free-public-wi-fi-kiosks-arent-making-enough-money/

Early financial returns on the city's free public WiFi kiosks have been so underwhelming that the de Blasio administration plans to let the tech consortium running the system to defer profit-sharing payments.

The original 2016 agreement between the city's Department of Information Technology and Telecommunications and the consortium — known as CityBridge — called for the city to receive escalating annual minimum payments, plus 50 percent of revenues from ads on the "LinkNYC" kiosks, over the 15-year deal.

But over the first two years of the program, the city collected just shy of \$43.4 million in payments, narrowly beating the \$42.5 million minimum it was guaranteed.

Now, under an amended deal that the city's Franchise and Concession and Review Committee has been asked to ratify at a May 7 meeting, CityBridge can delay paying the city its share of the revenues until the last three years of the contract, when the profits will be due with 10 percent interest.

Officials said the change would allow CityBridge to invest more money into the program.

CityBridge declined to say whether the venture has been profitable, or reveal its expenditures, which could account for the low initial returns.

Moreover, the restructured contract allows CityBridge to entice foreign investors using the federal "EB-5" program.

The program gives green cards to foreigners who invest a minimum of \$1 million into a US company that employs at least 10 Americans.

The rejiggered deal also gives the consortium — which includes a company headed by former Deputy Mayor Dan Doctoroff — an additional two years to install the planned 7,500 citywide kiosks.

Only 1,771 kiosks have been set up to date.

City Councilman Ben Kallos (D – Manhattan), a software developer who previously raised concerns about some of the existing kiosks not working properly, was flabbergasted after learning about the amended contract.

"If [CityBridge] is not going to have to make millions of dollars of its payments for a decade, then they should build all the kiosks now," he said. "They shouldn't be getting an extra two years."

However, city officials say they are bailing out CityBridge because contractors encountered unexpected infrastructure challenges during the rollout.

DoITT spokeswoman Kate Blumm defended the retooled deal, saying, "the most important parts of the program — the number of Links and guaranteed revenue to the city — remain unchanged as we propose smaller adjustments for lessons learned along the way, and unexpected things discovered beneath the sidewalk, more than two years in."

Jen Hensley, president of LinkNYC, said that the amendment "reflects lessons learned," while installing a "first-of-its-kind program throughout the five boroughs."

"We are updating the deployment schedule and adjusting siting requirements based on realistic street conditions so that we can more efficiently bring Link's super-fast free WiFi and services to communities across the city," she said.

Along the way, the project's operators were forced to add filters to the kiosks after The Post reported in 2016 that homeless people were using the tablet-equipped street kiosks to access porn sites.

From: Cluff, Kayla
To: Cluff, Kayla

Subject: Mental Health Weekly Round Up – Saturday, May 12, 2018

**Date:** Saturday, May 12, 2018 8:23:31 AM

# Mental Health Weekly Round Up – Saturday, May 12, 2018 Key Mental Health Developments and News:

- A new survey from the American Psychiatric Assn. reveals that 39% of Americans feel more anxious now than they did a year ago. That's more than double the 19% of Americans who feel less anxious now than at this time last year. (Another 39% of survey respondents said their anxiety level is about the same, and 3% weren't sure.) Worries about safety topped the list of anxieties, with 36% of Americans describing themselves as extremely anxious about "keeping myself or my family safe." About 31% said they were "somewhat anxious" on this score. Financial fears were close behind. The prospect of paying bills and other expenses made 35% of survey respondents feel extremely anxious, and 32% said it made them somewhat anxious." And then there were concerns about health. The 28% of Americans who reported being extremely anxious about their medical condition were joined by 39% who said they were somewhat anxious about it. [LA TIMES]
- Anxiety, not depression, is the leading mental health issue among American youths, and clinicians and research both suggest it is rising. The latest study was published in April in the Journal of Developmental and Behavioral Pediatrics. Based on data collected from the National Survey of Children's Health for ages 6 to 17, researchers found a 20 percent increase in diagnoses of anxiety between 2007 and 2012. (The rate of depression over that same time period ticked up 0.2 percent.) [WAPO]
- In a cover story for the Harvard Business Review last year, former Surgeon General Vivek Murthy declared that "the world is suffering from an epidemic of loneliness." And a new report from Cigna highlights just how widespread that epidemic has become, at least in the U.S. The health insurance company surveyed 20,000 people using the UCLA Loneliness Scale, which asks people to rate their agreement with 20 statements like "No one really knows me well" and "There are people I can talk to." The results weren't exactly uplifting: Nearly half of respondents said they sometimes or always felt alone, more than 40 percent said they sometimes or often feel that their relationships aren't meaningful, and only slightly more than half said they have a meaningful in-person social interaction each day. A score of 43 or above was considered a marker of loneliness (the scale ranges from 20 to 80); the average was 44, with Generation Z as the hardest-hit age group. [THE CUT]
- Prison is not a healthy place. It's pretty well established that many who wind up there aren't in great health to begin with, and their sentences can exacerbate underlying issues. Solitary confinement destroys already fragile minds. Incarceration robs men

and women of their youth, regurgitating aged shadows back into the streets. Beatings and abuse at the hands of officers lead to injury and even death, and violence between inmates is seen as common enough to pass as normal.

... At the heart of Homeward is the Boston Reentry Study, a longitudinal survey of 122 people released from Massachusetts Department of Corrections facilities around Boston between 2012 and 2014. Western and his co-researchers followed people over their first year of reentry, maintaining contact with a notoriously difficult population of people to track. They followed the cohort through homeless shelters, joblessness, and shifting addresses; through psychiatric hospitals; and, for some participants, through downward spirals into drugs, violence, and additional stints in prison.

... As Homeward describes, the Boston Reentry Study found that, along with poverty, human frailty is perhaps the defining feature of incarceration. Fifty-four percent of the reentry population reported a history of problems with drugs or alcohol. Two-thirds had a history of mental illness or addiction. One-third reported serious back pain, arthritis, or some other disability. Oftentimes, many people entering prison have chronic diseases stemming from drug use, along with other unmet physical and mental needs—needs that immediately become unmet again upon reentry, when their institutionalized care ends. [THE ATLANTIC]

#### **Headlines:**

Opinion: Reframing "Mommy Brain"

NY TIMES - Alexandra Sacks, M.D.

Their Husbands Abused Them. Shouldn't Divorce Be Easy?

NY TIMES - Zoe Greenberg

Single Moms in College Spend Nine Hours a Day on Housework

THE ATLANTIC - Adam Harris

Mass Incarceration Is a Public-Health Problem

THE ATLANTIC - Vann R. Newkirk II

The Burnout Crisis in American Medicine

THE ATLANTIC - Rena Xu

Are We Finally Getting Over the Belief That Periods Are Embarrassing?

THE NATION - Katha Pollitt

Opinion: Insurance Companies Set An Unreasonable Bar For Mental Health Coverage

**HUFFINGTON POST - Brian Barnett** 

14 Things You Can Do Every Day To Protect Your Mental Health As You Age

**HUFFINGTON POST - Nicole Pajer** 

Why kids and teens may face far more anxiety these days

WASHINGTON POST - Amy Ellis Nutt

7 Therapists on What to Do When You Feel Lonely

THE CUT - Cari Romm

Everything You Need to Know About Maternity Leave in the U.S.

THE CUT - Alison Green

Student mental health is suffering as universities burst at the seams

THE GUARDIAN - Anonymous

It's not just you, we're all living in the United States of Anxiety

LOS ANGELES - Karen Kaplan

Mental health is a final frontier for human rights

MIC - Dr. Stephen P Hinshaw

The Postpartum Symptom No One Warns You About? Rage
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Here's What 7 Mental Health Experts Really Think About '13 Reasons Why'
SELF - Staff

#### **Mental Health in the News:**

# Opinion: Reframing "Mommy Brain"

NY TIMES - Alexandra Sacks, M.D.

https://www.nytimes.com/2018/05/11/well/family/reframing-mommy-brain.html

A new mother finally gets her fussy baby to sleep and steps into a relaxing hot shower — with her glasses on. At a family barbecue she can't recall the name of a relative she rarely sees.

It's easy to laugh off such lapses as "mommy brain," but there remains a cultural belief that pregnancy and child care impact a woman's cognition and mental life, long after a baby is born.

Women have often chalked up these changes to hormones, fatigue and the intoxicating love for a new baby.

Hormones do affect cognition, and, as anyone who has ever done shift work or had jet lag knows, sleep deprivation saps our mental abilities.

And the current evidence in scientific literature suggests that pregnancy changes the brain on a physical, cellular level in ways that we are only beginning to understand.

However, there is no convincing scientific evidence that pregnancy causes an overall decline in cognitive performance or memory.

Instead, most experts believe that pregnant women's brain changes are an example of neuroplasticity, the process in which the brain changes throughout life by reorganizing connections in response to the stimulation of new experiences, and neurogenesis, the process of growth that allows for new learning. A 2016 study in Nature Neuroscience found that even two years after pregnancy, women had gray matter brain changes in regions involved in social cognition or the ability to empathically understand what is going on in the mind of another person, to put yourself in their shoes.

It may be that some subtle aspects of memory are sacrificed to enhance other areas of cognition. A 2010 study in Psychoneuroendocrinology showed that pregnant women experienced some impairment in the ability to remember words, but did not show changes in other memory functions such as recognition or working memory. This means that these women might forget the name of a character in their favorite TV show, for example, but would have no trouble in the type of memory that involves learning, reasoning and comprehension.

One theory is that these changes may have an evolutionary benefit to strengthen the communication between a mother and her infant. They may improve a mother's ability to help a child to first understand the outer world, and then learn how to make sense of internal

sensations.

In keeping with evolution, animal studies show that the neural circuitry changes of pregnancy provide a crucial adaptation, thought to heighten a mother's mental and emotional focus to this new and hugely dependent creature in her life. At the same time, as both neuroscience and psychological research on attachment theory suggest, a human mother's brain enhances its empathetic capacities, strengthening a mother's ability to pick up on a baby's nonverbal communications through facial expressions and cries.

Of course, parents who do not go through pregnancy — including fathers, adoptive parents and L.G.B.T.Q. parents whose partners give birth — also experience psychological and physiological attachment, which some researchers have studied. But "daddy brain" is rarely discussed in a cultural or scientific context in association with cognitive decline.

Meanwhile, the cultural belief in "mommy brain" is so powerful that some studies have shown that pregnant women who walked into an experiment describing themselves as cognitively fuzzy were found in the lab to perform at a much higher level than what they reported. Were the cognitive changes just in their heads, or are our medical formulations missing something? In addition to the unscientific myths about hormonal women being best suited for the home and hearth, what else has propelled this broader misinterpretation about what "mommy brain" is and isn't?

It's not only the physiology of pregnancy that changes the brain, but also the lived experience of parenting. Brain scans cannot yet factor in all of the ways becoming a parent may change you, from the way you sleep to the way you exercise and even socialize. As Helena Rutherford, an assistant professor at the Yale Child Study Center said, "Individual differences factor into parental brain studies. Like other areas of psychology and neuroscience, there isn't a one-size-fits-all approach."

To have a full understanding of how pregnancy and motherhood affect women, we need to look not just at the brain, but also at the mind. The mind, like consciousness, arises out of our biology, but it is influenced by so much more than cells and signals: Our emotions, memories, relationships, even unconscious mental life also play a part.

"If we have learned anything," the U.C.L.A. psychologist Martie Haselton writes in her book "Hormonal: The Hidden Intelligence of Hormones — How They Drive Desire, Shape Relationships, Influence Our Choices and Make Us Wiser," it is that "although biology plays a role, our social context (and our agency to reflect and make choices) matters just as much."

In 1956, decades before scientists started using M.R.I.s and functional neuroimaging to study changes in brain activity, the pediatrician and psychoanalyst Donald Winnicott published a paper on "Primary Maternal Preoccupation." In it he described the intense psychological demands of taking care of a creature as helpless and dependent as a newborn, which requires new mothers to adapt their emotions and attention to zoom in on the baby.

Those improvements come with trade-offs, of course — an intensely narrowed focus means a blurrier periphery.

Many new parents describe the bandwidth demands of an emotional tug-of-war: They're pulled in to take care for their babies, but at times also have to push away from that vortex to

tend to their own emotions and other aspects of life that preceded and coexist with parenthood. This can be complicated by the guilt some parents describe feeling when they shift their attention to themselves and experiences other than the baby. And the psychological experience of mothers suffering from psychiatric conditions like postpartum depression presents additional complexity.

Then there are the cognitive and emotional demands of all of the learning that takes place in parenting. In addition to adjusting to a child's rapid development, it is also psychologically demanding to make space for other relationships with your partner, family, co-workers and friends that have inevitably shifted with your new parenting role.

Learning also occurs in your remembering of your own parents' behaviors as you re-enter a relationship you've been in before, but only from the child side.

Many women experience "mommy brain" as a deficiency, the lost ability to remember people's names or keep their attention undivided while at work. But science reminds us that if we look at the changes without judgment we may find that they confer advantages. And to understand how data about brain changes impact real people's lives, it's important to consider the emotional life of the mind.

The writer Elizabeth Stone once wrote that the decision to have a child is "to decide forever to have your heart go walking around outside your body." Perhaps it's only fair that parenting necessarily requires some shifting in your mental space as well.

Alexandra Sacks is a psychiatrist and co-author of a forthcoming book about the emotions of pregnancy and the postpartum period.

# Their Husbands Abused Them. Shouldn't Divorce Be Easy?

NY TIMES - Zoe Greenberg

https://www.nytimes.com/2018/05/11/nyregion/divorce-domestic-abuse-survivors.html

May Raymond can produce hundreds of documents to illustrate a marriage gone wrong: the repeated calls to the police; the reports detailing the time her husband smashed a table in her home, or when he punched her in the head, or when he promised to make her disappear; the orders of protection; the pink domestic incident reports stacked one on top of the other.

When that stack became too high, in the fall of 2015, Ms. Raymond searched online for how to get a divorce and then walked to the Bronx Supreme Court near her house.

The first step, she was told, was to find her husband, who was no longer living with her, in order to serve him the divorce papers. But suddenly he was nowhere to be found. Ms. Raymond searched for more than two years, to no avail.

"I just don't want to be attached to this man anymore. To me it feels kind of disgusting," Ms. Raymond said. "I need this part of my life to close." And yet, she remained a wife.

Escaping intimate violence can be harrowing, as recent revelations about Eric T. Schneiderman, the former New York State attorney general, suggest. And even for people who are not in violent relationships, divorces can be complicated and take years. But for people like Ms. Raymond, who are female, poor and have precarious immigration status (Ms.

Raymond has a temporary work permit), obtaining a divorce can be extraordinarily difficult.

When a domestic violence survivor seeks a divorce, she will most likely be faced with at least three obstacles: the sometimes-prohibitive costs of a private attorney; a legally complex Supreme Court that makes it nearly impossible to represent oneself; and the fact that the abused party must track down her spouse (barring a rare exception granted by a judge) to serve him divorce papers.

Nanny, 39, who asked to go by her nickname because she lives in a domestic violence shelter, made her own money. She worked in construction, painted nails, decorated for parties. When she first married her husband — after a whirlwind six-month romance — things were mostly fine. The only problem, she said, was that he was an extravagant liar.

They had two children together over 16 years of marriage, and the lies gradually deepened. As Nanny recalled, he told his family she slept all day and didn't work; he cheated on her and vehemently denied it; he told their children their mother slept around.

Then, in the spring of 2016, Nanny's 11-year-old daughter got into trouble at school, and Nanny said she returned home to find her husband in a rage. He was screaming, Nanny recalled, and then began smashing things from their daughter's vanity: perfume, jewelry, a cup filled with pens. He grabbed their daughter and started hitting her until Nanny threw herself on top of her to protect her from the blows. "It was like he lost his mind," she said.

Soon after the incident, Nanny said she found a suicide note written by her daughter on lined yellow legal paper. She first mistook it for homework.

"She was 11," Nanny said. "Everything he used to tell her, she believed."

Nanny said that she alerted her daughter's principal and brought her to the hospital for counseling. Soon, she and her children moved into a shelter run by Safe Horizon, one of the city's largest domestic violence services providers. She also made a decision she hoped would change both her and her daughter's life: to file for divorce. But she quickly discovered she didn't make enough money to hire a lawyer. Two years later, Nanny is still married.

It's not that she didn't try. First Nanny turned to private lawyers, who estimated that representation would cost around \$3,000 or more. New York guarantees lawyers for poor people who cannot afford them in a range of Family Court cases including child custody and domestic violence proceedings. But divorce cases, even in the context of domestic violence, always occur in Supreme Court, not in Family Court, and litigants do not have a right to counsel for the full case.

So Nanny decided to represent herself.

She arrived at the courthouse in Brooklyn and was instantly daunted. "I was nervous," Nanny said. "It was like throwing a piece of meat in a lion cage." Supreme Court officials gave her piles of paperwork and told her she was on her own. After that, she said, "I just gave up."

Domestic violence survivors seek divorces for reasons both emotional and logistical. They want to sever their legal and financial ties with their abusers, making sure their assets or earnings can't go to their ex-partner, and want to prevent ex-spouses from finding them in

the hospital or making medical decisions for them. Then there's the issue of marrying again or having children with someone new. New York has a "presumption of legitimacy" law that assumes a child born to a married couple belongs to both spouses, even if the parents are separated.

But above all, the women just want to move on with their lives.

Marleny, 32, who asked that her last name not be used because she fears legal retribution from her ex-husband, was one of the luckier ones. It took her only two years to get divorced.

Marleny moved with her new husband from the Dominican Republic to the United States in 2005. She knew no one else. Soon, she recalled, he was drinking heavily and often coming home violent. Sometimes he would disappear for weeks at a time.

In 2015, her husband served Marleny with divorce papers, including a request for full custody of their child. She brought the papers to a lawyer — and then another, and then another. Each told her the starting fees for her case would be around \$6,000. But she worked part-time at a beauty salon. She, too, ended up at Supreme Court alone.

"They said, 'You have to come back with an attorney," she recalled. "You cannot see the judge without an attorney." Her case, which involved custody of her son and their shared home, was too complicated for her to navigate on her own. "I couldn't do it without an attorney, and I couldn't afford an attorney," Marleny said. "I was at a point where I felt like everything was over."

Then her husband kicked her out of their home, she said. When Marleny went to her local police precinct, someone there directed her to the Brooklyn Family Justice Center, a partnership between the Kings County District Attorney's office and the Mayor's Office to Combat Domestic Violence. There she found a pro bono lawyer who represented her in Supreme Court, and her divorce was finalized in 2017. She won full custody of her child.

Ms. Raymond, too, ultimately found a pro bono lawyer at the New York Legal Assistance Group who tracked down her husband at his mother's house, where he was avoiding being served; the court allowed them to serve his mother instead. On April 12, after two years and five months, she finally succeeded in divorcing him.

"I was so happy," Ms. Raymond said. Her lawyer sent her the judgment in an email and she printed it out, almost unbelieving. "I was shouting and giving thanks."

Survivors of abuse trying to get divorced say these organizations have been vital to them — but there are simply not enough lawyers at nonprofit agencies or city-funded organizations to match the volume of need.

"There's a strong desire among our clients to divorce their abusers, and a dearth of resources when it comes to representation in their divorces," said Amanda Norejko, the director of the Matrimonial/Economic Justice Project at Sanctuary for Families, a nonprofit.

Even for those who obtain pro bono lawyers, cases can drag on for years. Some lawyers and experts say that abusers deliberately draw out the process, keeping their ex-partners tethered to them legally. As months turn into years, those seeking the divorce may be more willing to

give in on issues of visitation or child support in order to put an end to the case.

Abusive partners can also prolong the process by simply disappearing.

Enedina, who asked that her last name not be used because she has an ongoing legal case against her husband involving a child, experienced this problem firsthand when her husband moved to Mexico. Although a pro bono lawyer from the New York Legal Assistance Group is working with her, she still had to hire another agent to serve the papers to him. Her attempts to track down her husband and serve him the papers have dragged on for years. Now 40, she is coming up on the three-year mark of trying to get a divorce. "I don't feel free," she said one afternoon, sitting in a Starbucks as pop music played in the background. "I'll probably be free in 20 years or so."

## Single Moms in College Spend Nine Hours a Day on Housework

THE ATLANTIC - Adam Harris

https://www.theatlantic.com/education/archive/2018/05/single-moms-college-time-mothers-day/560165/

Every year around this time—when commencement season and Mother's Day collide—moms across the country are praised for their grit and resolve. It's a tough job for just about anyone. But for 2.1 million single mothers, according to the latest federal data, the normal difficulties are compounded by the stresses of going to college.

For these moms, there may not be enough hours in the day to do all the tasks they have to do at home, while still going to college. A new report from the Institute for Women's Policy Research, a think-tank and advocacy group for advancing women's status, breaks down the data on the amount time single mothers in college are spending on their obligations outside of the classroom compared with women students without children. The analysis, based on data from the Bureau of Labor Statistics' American Time Use Survey, is instructive—and eye-opening.

Single moms who are enrolled in college full-time spend about two hours a day on active child care, six on supervisory care (meaning time spent looking after their children while doing another another activity such as cooking or cleaning), and about two hours on housework; all told, these women are spending upward of nine hours a day on care and housework. Students without children devote about two hours to all of those activities combined. And on top of all of that, the report found, single mother college students are getting less sleep, exercise, and social time than other students. In a separate IWPR study, nearly half of women who attend community colleges and live with children and attend community college said they thought they were likely to drop out.

"Single mothers in college are doing double and triple duty to make a better life for their families," said Lindsey Reichlin Cruse, a researcher at IWPR, in a release that accompanied the new report, "but too few have the support needed to juggle the competing time demands of college, parenthood, and employment."

It would make sense, then, that one of the most effective ways to help the population of students would be to give them back some of their time—time that could be spent on their classes—through childcare services. However, for many single mothers on campus, finding affordable childcare isn't easy.

In 2015, less than half of both public four-year institutions and community colleges had campus child-care centers. And when those centers did exist, there was often a waiting list for their services. A 2016 report from IWPR found, the average waiting list at campus childcare centers was about 80 children long. As the writer Amanda Freeman asked in The Atlantic in 2016, "What does it say about the country's priorities that it's easier to find drop-in childcare while you take Zumba than English 101?"

Research on how campus childcare affects graduation is limited, but data from at least one institution—Monroe Community College in Rochester, New York—suggests it could have a significant impact. Student parents who used the campus child-care center between 2006 and 2014 were nearly 30 percent more likely to return to college the next fall than student parents at the same school who didn't use the service. And those students were 20 percent more likely to graduate on time.

Several colleges have launched programs aimed at students with children. Notably, Bard Microcollege Holoyke, a collaboration of Bard College and The Care Center, in Holyoke, Massachusetts, is a first-of-its-kind college created specifically for low-income women whose educations were interrupted by pregnancy and parenting. And Endicott College, also in Massachusetts, is home to the "Keys to Degrees" program that is specifically tailored to provide assistance to young parents—both men and women—and their children.

For parents not at one of these specialized institutions, change is coming—slowly: The federal government injected more money into childcare subsidies, through the Bipartisan Budget Act of 2018, doubling the funding for the Child Care and Development Block Grant program, which means that states will have more money that they could allocate for student parents. And a handful of Democrats introduced legislation in the House and Senate that would reauthorize the federal grant program specifically designed for on-campus childcare, but their proposal has not yet gained much bipartisan momentum.

Still, as the report suggests, a lot of work remains to be done. States and federal lawmakers can target financial aid toward student parents. They can also tweak policy to allow college attendance to count towards work requirements for childcare funding. And, for their part, colleges can improve their efforts towards making childcare accessible and affordable—and giving time back to single mothers on campus.

#### Mass Incarceration Is a Public-Health Problem

THE ATLANTIC - Vann R. Newkirk II

https://www.theatlantic.com/politics/archive/2018/05/mass-incarceration-is-a-public-health-problem/559904/

Prison is not a healthy place. It's pretty well established that many who wind up there aren't in great health to begin with, and their sentences can exacerbate underlying issues. Solitary confinement destroys already fragile minds. Incarceration robs men and women of their youth, regurgitating aged shadows back into the streets. Beatings and abuse at the hands of officers lead to injury and even death, and violence between inmates is seen as common enough to pass as normal.

But the underlying reasons for the vulnerabilities of the incarcerated are poorly addressed by policymakers, and there is little understanding of what that vulnerability means en masse, in

the society that incarcerates more people than any other.

Harvard University researcher Bruce Western's new book, Homeward: Life in the Year After Prison, could add significantly to that understanding, illuminating the role prisons play for the poor and highlighting the contours of infirmity that mark the lives of incarcerated people, often from birth to death. While Homeward is a gripping study of the totality of the lives of people reentering society, it also uncovers the role of the carceral system in breaking bodies and minds.

At the heart of Homeward is the Boston Reentry Study, a longitudinal survey of 122 people released from Massachusetts Department of Corrections facilities around Boston between 2012 and 2014. Western and his co-researchers followed people over their first year of reentry, maintaining contact with a notoriously difficult population of people to track. They followed the cohort through homeless shelters, joblessness, and shifting addresses; through psychiatric hospitals; and, for some participants, through downward spirals into drugs, violence, and additional stints in prison.

The book is unsparing, providing windows into the experiences of even some hardened and violent offenders in order to "bear witness to the lives of those held captive in America's experiment with mass incarceration," as Western writes.

There's Jerry, a sex offender who lived in a homeless shelter because his conviction made him ineligible for public housing. There's Eddie, a middle-aged black veteran who first fights his crack addiction but later succumbs, and eventually resorts to street scams to support his habit before he's incarcerated again. There's the tragedy of Aman, a young Afro-Caribbean man diagnosed with schizophrenia who says his sole reason for participating in the study is to have "friends like yourselves to come by." There's Maria, who manages to banish her heroin addiction and pick up carpentry. Western's academic prose belies the fact that he tells dozens of Sisyphean tragedies, with even the personal victories accompanied by setbacks.

These narratives, buttressed with reams of data, serve as valuable observations on the difficult nature of reentry and the range of likely poor outcomes, of which recidivism is only a part. In the six months after release, most of the Boston Reentry Study participants were in poverty, leaning on government benefits and family support to survive. Respondents rarely found full-time employment, although 43 percent found some kind of work—mostly temp jobs—within two months. Women respondents were especially vulnerable to violence. And there were significant racial disparities in support and economic access. Even black and Latino participants with strong support networks found themselves less likely to land jobs than white men with few contacts or no connections at all.

But perhaps the most intriguing findings of Western's study are those related to what he calls "human frailty." When I asked Western to define the term, he said that it involves "the mental infirmity and the physical problems that accumulate with people under poverty."

As Homeward describes, the Boston Reentry Study found that, along with poverty, human frailty is perhaps the defining feature of incarceration. Fifty-four percent of the reentry population reported a history of problems with drugs or alcohol. Two-thirds had a history of mental illness or addiction. One-third reported serious back pain, arthritis, or some other disability. Oftentimes, many people entering prison have chronic diseases stemming from drug use, along with other unmet physical and mental needs—needs that immediately become

unmet again upon reentry, when their institutionalized care ends.

"The general finding is that physical health tends to improve in prison and then dramatically declines after people leave prison," Western told me. "This is mostly because they're better able to manage chronic conditions while they're in prison, and they're able to stay on their meds and so on."

Mental health is another realm altogether, and Homeward illuminates the staggering burden of mental-health and addiction issues that the violence and isolation of prison can exacerbate. "We know far less about people's mental-health status and the management of mental illness on the inside, and certainly we heard reports of depression, PTSD, anxiety, and such on the inside," Western told me.

As grim a picture as Homeward paints, the case study actually describes a best-case scenario in the United States: Massachusetts has a relatively robust state Medicaid program that automatically enrolls people upon reentry, and can provide low- or no-cost services, including mental-health services. But the book shows, in detail, how people leaving prison don't often seek care before major problems manifest.

"So much happens in those first 30 days, and there's so many other kinds of stress that they're dealing with," Western said. People have to adjust to the minutiae of everyday life that was previously under tight control or unavailable to them—think walking in crowds, using telephones, and taking public transit. Sudden exposure to the hustle and bustle of Boston almost seems to be a trauma unto itself for people still coping with the long-term effects of prison.

The picture Western paints is bleakest for people dealing with substance abuse. While the enforced prohibition of drugs in prisons forces sobriety on inmates, Homeward shows how difficult it can be to remain sober upon reentry. Heavy substance abuse is known for straining familial and friend networks, and imprisonment often involves the intentional severing of those networks.

Homeward chronicles the lives of several people with addictions who leave prison with threadbare social networks. Almost invariably they wind up using again, end up back in prison, or both. The point of failure is often one that many outsiders might sneer at: personal willpower. But the willpower needed to overcome addictions without social support can be easily eroded, Western argues. "Much of the agency—the will to change—that even our most humane rehabilitative programs ask of people in prison is compromised by precisely the physical and mental difficulties that places them at risk of incarceration in the first place," Western writes. "The people we ask to make the largest changes in their lives often have the least capacity to do so."

This seems to be true of the entire project of incarceration. Especially in the realm of physical and mental health, poor people and people of color have the least resources and the least capacity to treat illness and promote wellness. That much is known—those groups are prone to higher rates of obesity, diabetes, kidney failure, asthma, and almost every other mortality indicator, including undiagnosed or poorly managed mental-health issues. Instead of extending the safety net to deal with these factors, it's prison time that's extended: People with drug-use and mental-health issues are incarcerated rather than funneled toward treatment and preventative care—a punishment that worsens both physical and mental-health

outcomes for them and their families.

For Western, this is the fundamental problem uncovered in his study: Instead of finding root causes for chaos, violence, and instability, every wrong is attributed to individual agency—even when agency is eroded by health problems. "The fundamental thing about the criminal-justice system is that it's a blaming system," Western told me. "But the health-care system attends to causes and physical and mental vulnerability. If we want to do that, then we can't be involved in a blaming system."

As Western notes in Homeward, the very premise of incarceration is built on a contradiction. It's increasingly clear that many people who go to prison are incarcerated because they are ill, and also that poverty erodes agency and wellness in a way that creates conditions for crime, violence, and addiction. Instead of investing in the necessary services to heal those people, society instead punishes them in a prison system lacking in rehabilitative services. The end result is not only generations of frail people, but frail communities that can't do much more than repeat the cycle.

#### The Burnout Crisis in American Medicine

THE ATLANTIC - Rena Xu

https://www.theatlantic.com/health/archive/2018/05/the-burnout-crisis-in-health-care/559880/

During a recent evening on call in the hospital, I was asked to see an elderly woman with a failing kidney. She'd come in feeling weak and short of breath and had been admitted to the cardiology service because it seemed her heart wasn't working right. Among other tests, she had been scheduled for a heart-imaging procedure the following morning; her doctors were worried that the vessels in her heart might be dangerously narrowed. But then they discovered that one of her kidneys wasn't working, either. The ureter, a tube that drains urine from the kidney to the bladder, was blocked, and relieving the blockage would require minor surgery. This presented a dilemma. Her planned heart-imaging test would require contrast dye, which could only be given if her kidney function was restored—but surgery with a damaged heart was risky.

I went to the patient's room, where I found her sitting alone in a reclining chair by the window, hands folded in her lap under a blanket. She smiled faintly when I walked in, but the creasing of her face was the only movement I detected. She didn't look like someone who could bounce back from even a small misstep in care. The risks of surgery, and by extension the timing of it, would need to be considered carefully.

I called the anesthesiologist in charge of the operating room schedule to ask about availability. If the cardiology department cleared her for surgery, he said, he could fit her in the following morning. I then called the on-call cardiologist to ask whether it would be safe to proceed. He hesitated. "I'm just covering," he said. "I don't know her well enough to say one way or the other." He offered to pass on the question to her regular cardiologist.

A while later, he called back: The regular cardiologist had given her blessing. After some more calls, the preparations were made. My work was done, I thought. But then the phone rang: It was the anesthesiologist, apologetic. "The computer system," he said. "It's not letting me book the surgery." Her appointment for heart imaging, which had been made before her kidney problems were discovered, was still slated for the following morning; the system

wouldn't allow another procedure at the same time. So I called the cardiologist yet again, this time asking him to reschedule the heart study. But doctors weren't allowed to change the schedule, he told me, and the administrators with access to it wouldn't be reachable until morning.

I felt deflated. For hours, my attention had been consumed by challenges of coordination rather than actual patient care. And still the patient was at risk of experiencing delays for both of the things she needed—not for any medical reason, but simply because of an inflexible computer system and a poor workflow.

Situations like this are not rare, and they are vexing in part because they expose the widening gap between the ideal and reality of medicine. Doctors become doctors because they want to take care of patients. Their decade-long training focuses almost entirely on the substance of medicine—on diagnosing and treating illness. In practice, though, many of their challenges relate to the operations of medicine—managing a growing number of patients, coordinating care across multiple providers, documenting it all. Regulations governing the use of electronic medical records (EMRs), first introduced in the Health Information Technology for Economic and Clinical Health (HITECH) Act in 2009, have gotten more and more demanding, while expanded insurance coverage from the Affordable Care Act may have contributed to an uptrend in patient volume at many health centers. These changes are taking a toll on physicians: There's some evidence that the administrative burden of medicine—and with it, the proportion of burned-out doctors—is on the rise. A study published last year in Health Affairs reported that from 2011 to 2014, physicians spent progressively more time on "desktop medicine" and less on face-to-face patient care. Another study found that the percentage of physicians reporting burnout increased over the same period; by 2014, more than half said they were affected.

To understand how burnout arises, imagine a young chef. At the restaurant where she works, Bistro Med, older chefs are retiring faster than new ones can be trained, and the customer base is growing, which means she has to cook more food in less time without compromising quality. This tall order is made taller by various ancillary tasks on her plate: bussing tables, washing dishes, coordinating with other chefs so orders aren't missed, even calling the credit-card company when cards get declined.

Then the owners announce that to get paid for her work, this chef must document everything she cooks in an electronic record. The requirement sounds reasonable at first but proves to be a hassle of bewildering proportions. She can practically make eggs Benedict in her sleep, but enter "egg" into the computer system? Good luck. There are separate entries for white and brown eggs; egg whites, yolks, or both; cage-free and non-cage-free; small, medium, large, and jumbo. To log every ingredient, she ends up spending more time documenting her preparation than actually preparing the dish. And all the while, the owners are pressuring her to produce more and produce faster.

It wouldn't be surprising if, at some point, the chef decided to quit. Or maybe she doesn't quit—after all, she spent all those years in training—but her declining morale inevitably affects the quality of her work.

In medicine, burned-out doctors are more likely to make medical errors, work less efficiently, and refer their patients to other providers, increasing the overall complexity (and with it, the cost) of care. They're also at high risk of attrition: A survey of nearly 7,000 U.S. physicians,

published last year in the Mayo Clinic Proceedings, reported that one in 50 planned to leave medicine altogether in the next two years, while one in five planned to reduce clinical hours over the next year. Physicians who self-identified as burned out were more likely to follow through on their plans to quit.

What makes the burnout crisis especially serious is that it is hitting us right as the gap between the supply and demand for health care is widening: A quarter of U.S. physicians are expected to retire over the next decade, while the number of older Americans, who tend to need more health care, is expected to double by 2040. While it might be tempting to point to the historically competitive rates of medical-school admissions as proof that the talent pipeline for physicians won't run dry, there is no guarantee. Last year, for the first time in at least a decade, the volume of medical school applications dropped—by nearly 14,000, according to data from the Association of American Medical Colleges. By the association's projections, we may be short 100,000 physicians or more by 2030.

Some are trying to address the projected deficiency by increasing the number of practicing doctors. The Resident Physician Shortage Reduction Act, legislation introduced last year in Congress, would add 15,000 residency spots over a five-year period. Certain medical schools have reduced their duration, and some residency programs are offering opportunities for earlier specialization, effectively putting trainees to work sooner. But these efforts are unlikely to be sufficient. A second strategy becomes vital: namely, improving the workflow of medicine so that physicians are empowered to do their job well and derive satisfaction from it.

Just as chefs are most valuable when cooking, doctors are most valuable when doing what they were trained to do—treating patients. Likewise, non-physicians are better suited to accomplish many of the tasks that currently fall upon physicians. The use of medical scribes during clinic visits, for instance, not only frees doctors to talk with their patients but also potentially yields better documentation. A study published last month in the World Journal of Urology reported that the introduction of scribes in a urology practice significantly increased physician efficiency, work satisfaction, and revenue.

Meanwhile, there's evidence that patients are more satisfied with their care when nurse practitioners or physician assistants provide some of it. This may be because these non-physicians spend more time than doctors on counseling patients and answering questions. In a perfectly efficient division of labor, physicians might focus on formulating diagnoses and treatment plans, with non-physicians overseeing routine health maintenance, discussing lifestyle changes, and educating patients on their medical conditions and treatment needs. Fortunately, over the next decade, employment of nurse practitioners and physician assistants in the United States is expected to grow by more than 30 percent; that compares with overall expected job growth of just 7 percent.

Yet the solution to health care's labor problem isn't simply to hire more staff; if not done right, that could make coordination even more cumbersome. A health-care organization's success, in the years ahead, will depend on its success at delegating responsibilities among physicians and non-physicians, training the non-physicians to do their work independently, and empowering everyone—not just doctors—to shape a patient's care and be accountable for the results.

Technology can make doctors' lives easier, but also a lot harder. Consider the internet: It's

made information infinitely more attainable, but it takes time to find what one needs and to filter the accurate material from the inaccurate. The same goes for medicine. Technologies such as telemedicine, which allows for online doctor visits, can make health care more accessible and effective. But the use of EMRs, which is now federally mandated, is frequently cited as one of the main contributors to burnout. EMRs are often designed with billing rather than patient care in mind, and they can be frustrating and time-consuming to navigate. One attending doctor I know, tired of wading through a morass of irrelevant information, writes notes in the electronic chart but in parallel keeps summaries of his patients' medical histories on hand-written index cards.

One can imagine a better EMR system, built around what health-care providers need. Today, in the absence of more effective tools, medical colleagues rely on email to coordinate patient care—or phone, as in the case of my kidney patient. But email chains can get buried in an inbox, and phone calls are rarely practical for coordinating between more than two people at a time. Neither mode of communication gets linked to a patient's record, which means work is at risk of either getting lost or being replicated. But what if we were to integrate a tool into the electronic record that made clear what a patient's active medical issues were, assigned responsibility to providers for overseeing those issues, and helped them to coordinate with each other? A dynamic EMR that didn't just give physicians more information, but also helped them to prioritize, share, and act upon that information, would be far more useful than what currently exists.

As the world changes—as populations grow and technology advances—it is becoming essential that the workflow of medicine change alongside it. Fortunately for the patient with the failing kidney, the anesthesiologist was willing to get creative. Despite being unable to book the surgery, he unofficially reserved a slot for her and made the rest of his staff aware. The patient underwent the procedure the next morning, followed by her previously planned heart study. Everything worked out in the end. But I couldn't help thinking: It shouldn't be this hard to do the right thing.

# **Are We Finally Getting Over the Belief That Periods Are Embarrassing?** THE NATION - Katha Pollitt

https://www.thenation.com/article/are-we-finally-getting-over-the-belief-that-periods-are-embarrassing/

When is a necessity not a necessity? When it's a product used by half the population every month for 35 to 40 years, but never even once by the other half. In case you haven't figured it out yet, I'm talking about menstrual supplies. Pads and tampons cost women up to \$120 a year—and that's not counting pain relievers like Midol or Advil. Over a lifetime, it can add up to as much as \$4,500.

Menstrual supplies have been in the news thanks to attempts by activists in several states to repeal the so-called tampon tax—the sales tax levied on menstrual supplies in 36 states. The rationale for applying sales tax to menstrual products is that they are luxuries, not necessities, which any woman can tell you is ridiculous. These are not products women can simply choose not to use, like perfume or cosmetics. It is indeed insulting that women, who already earn less than men, are taxed for an essential product that only women use—a tax, let us not forget, originally levied by male lawmakers, and sometimes preserved by them, too. Four states have dropped the tax in recent years, but when California legislators voted to do the same, Governor Jerry Brown vetoed it: The state, with its proposed \$190 billion budget, just

couldn't do without the \$20 million women paid in each year. (He vetoed getting rid of the tax on diapers, too.)

Dropping the tax would be a fine symbolic gesture, but a more immediate problem is that menstrual products aren't covered by food stamps or by WIC coupons (neither are soap, toilet paper, or the other basics of modern hygiene—as if people down on their luck don't deserve to be clean). Imagine the stress this induces in poor women: Will I have enough to get through those days? What if I cut back on changing my pad and bleed through? Every year in the United States, one out of four women struggles to come up with the money to pay for menstrual products, and one in five low-income women misses school, work, or some other commitment because she didn't have adequate supplies. You don't hear much about it because eew, periods. It's a lot like the stress of paying for diapers (also not covered by food stamps), which a Yale study showed was connected to depression in low-income mothers and grandmothers.

The National Diaper Bank Network, which provides millions of diapers to poor parents and grandparents and has done so much to make diaper need a political issue, wants to do the same for menstrual supplies. On May 1, the network launched the Alliance for Period Supplies, with about 50 allied programs across the country. The program's goal is simple: to make menstrual supplies free or affordable to all. "Talking about diapers in relation to poverty is not easy," Joanne Samuel Goldblum, executive director of the Diaper Bank and founder of the alliance, told me when we spoke by phone, "but once you start the conversation, people get it. Periods are the next step."

If so, that will mark a welcome and long-overdue cultural shift. Diapers, after all, are about babies—sweet, lovable, helpless babies. Menstruation is about females—their rebellious bodies, their dangerous sexuality and fertility. Periods have always been a source of shame and humiliation for women; not for nothing is menstruation called "the curse," or that ads for menstrual supplies typically show beautiful women in long white dresses idling in fields of flowers. This shame, and the silence around it, has allowed for garden-variety unfairness—as Nancy Kramer of the campaign Free the Tampons has pointed out, public and school restrooms provide free toilet paper and soap, so why not free menstrual products? Shame and silence have also enabled outright cruelty. As NPR Illinois has reported, Chicago's Noble Network of Charter Schools has such strict policies about bathroom use that girls are bleeding through their clothes while waiting for escorts to take them to the restroom. In response, administrators on some campuses changed the dress code so that girls could tie sweaters around their waists to hide the bloodstains. (The Noble Network denies that there's a problem.) I'm quite sure the people who instituted this policy can use the ladies' room whenever they need to, and do not require themselves to go around in bloodstained clothes covered by a telltale sweater for boys to mock. Haven't they ever been teenagers?

There are signs that a cultural shift is happening. The Noble Network story got a lot of attention. The issue of providing sufficient supplies to women in prison has gotten a lot of attention, too—and it's about time, considering that a box of 16 pads can cost a woman prisoner 21 hours' pay. As of August 2017, federal prisons provide an unlimited supply of pads and tampons, as do the prison systems in New York City, Colorado, Virginia, Maryland, Nebraska, and Arizona, with Connecticut on the way. In the House of Representatives, the Menstrual Equity for All Act would let women use flexible-spending accounts to pay for menstrual products. (Only Democrats are co-sponsoring the bill, which is probably why GovTrack reports its chance of passage at 1 percent.) In the Senate, the Dignity Act would

codify prisoners' access to pads, tampons, and non-prescription painkillers (chance of passage: 10 percent).

The Alliance for Period Supplies is pushing legislative efforts to increase access while also organizing grassroots drives to collect supplies for poor and homeless women. You can get involved, too. Ask your church, synagogue, community group, or school to collect supplies. Educate yourself, your community, and your legislators about period poverty. If you'd like to know more, pick up a copy of Periods Gone Public: Taking a Stand for Menstrual Equity by Jennifer Weiss-Wolf. Too busy? Donate. Strapped for cash? Buy U by Kotex products at CVS until June 2 to support a donation of up to 1 million pads and tampons. And because no cause these days is complete without a hashtag, raise awareness on social media with #addpads and #endperiodpoverty. For more information, visit allianceforperiodsupplies.org.

## **Opinion: Insurance Companies Set An Unreasonable Bar For Mental Health Coverage** HUFFINGTON POST - Brian Barnett

https://www.huffingtonpost.com/entry/opinion-barnett-mental-health-insurance\_us\_5af210b1e4b00a3224ee0d42

"I'm not able to authorize payment."

It's a line I've heard many times in the five years I've been practicing psychiatry, so I was ready for it. I'd been on the phone for 45 minutes telling the insurance company representative how my patient came into the hospital emergency room so depressed he could hardly function. How he'd missed nearly every day of work for the last few weeks and was close to losing his job.

My patient was resilient and determined to beat his depression. He'd been looking for months for an outpatient psychiatrist who accepted his insurance. Unfortunately, many insurers pay mental health providers so poorly and make it so difficult to get compensated that nearly half of psychiatrists don't accept insurance at all. Now he was on a six-week waiting list.

None of that mattered, though. A complex man dealing with complex issues had been reduced to a binary variable by his insurer: suicidal, or not suicidal. And because my patient fell into the latter category, he didn't meet his insurance company's "medical necessity" requirement. He could still come to the hospital for help, sure, but only if he were willing to pay thousands of dollars out of pocket for treatment.

My patient didn't have that kind of money. He could barely make rent.

Before I decided to specialize in psychiatry, I assumed a person in need of mental health care would have the same access to treatment one has for medical conditions like kidney stones, pneumonia or seizures. Instead, mental health patients and their providers face a mountain of bureaucratic obstacles that other patients are spared.

The look of disappointment on this man's face when I explained he wasn't considered depressed enough to be hospitalized was unmistakable. Had he shown up with a general medical condition, he would've been welcomed into the hospital almost immediately. But because he had a mental illness that hadn't yet reached the most critical of states, and because he wasn't a wealthy man, he couldn't come in.

That night, like many others prior and since, I left work with a great sense of guilt for participating in a system that regularly fails people in need.

The bar is set incredibly high these days when it comes to insurance coverage for psychiatric admission. Even when patients have just attempted suicide, many insurers still require prior authorization by phone before admission. And until the insurance company agrees to pay, the patient must wait, usually in the emergency room. Each phone call eats up a psychiatrist's time — 38 minutes on average — and makes delivering efficient care extremely difficult. Some nights, I make six or more of these calls, leaving patients waiting for hours.

When it comes to general medical hospitalizations, on the other hand, no phone calls are required. You simply tell the patient they are being admitted, and that's that. No forms, no conversations, no questions. Insurers trust our judgment. Not the case with psychiatric hospitalizations. In the U.S., outright denials for mental health care occur twice as frequently as denials for general medical care.

The discrimination is obvious for anyone willing to see it.

Insurers reduce costs with this prior authorization strategy, not just by overt treatment denial but also by its ability to deter the offering of psychiatric hospitalizations as a treatment option in the first place. In busy emergency rooms, if a provider knows that a prior authorization call awaits, the decisional balance often moves toward less-comprehensive treatment options that don't require a call.

The public seems aware something is wrong with our mental health care system, but as someone who toils daily inside the opaque maze, I see how it's designed to keep patients out and providers tied up. People dealing with mental illness and addiction flood hospitals, but insurer tactics, along with paltry government funding, have choked off delivery of care to a mere trickle.

Compounding matters, America is currently seeing a decrease in the number of psychiatric beds as government-funded psychiatric hospitals close and as other hospitals decide against adding beds due to poor insurer reimbursement. So even if insurers approve a hospitalization, patients often have to wait until a bed at a psychiatric facility opens up. A patient seeking medical admission usually waits about four hours in the emergency room; a patient seeking psychiatric admission waits about 22 hours if being transferred to an outside psychiatric facility. Some of my patients have waited for days.

To understand just how deeply the discrimination against the mentally ill is ingrained in our insurance system, flip over your own health insurance card. Most providers list a different phone contact for mental health and addiction services.

Why? Because these services are often "carved out" to other companies that work to reduce their use by creating labyrinths of prior authorization requirements for everything from medications to residential treatment. A call to that phone number means entering a separate insurance system where discrimination reigns.

Despite incredible profits, insurers won't give us a break. This is a natural consequence of a poorly regulated, profit-driven industry paying for our health care. Those with mental illness — and others who cannot advocate for themselves — get excluded.

Why have we allowed our mental health care system to reach this breaking point? We all know by now mental illness is common, and when it goes untreated it stifles not only our economy but also our society as a whole. The Mental Health Parity and Addiction Equity Act of 2008 and the Affordable Care Act were supposed to help end mental health discrimination, but their requirements don't go far enough and are rarely enforced. Further parity requirements were passed in 2016, but government agencies didn't give insurers any guidance on compliance until just last week, when they were finally pressed by the Senate Health Committee.

Our mental health insurance system needs serious reform. We've waited long enough for insurers to recognize that the brain — the organ that directs all the other ones — can malfunction just like the heart, the kidneys and the liver. The problems that arise when this occurs are extremely complex but largely treatable. Is it too much to ask that insurers allot a fair share of spending to tackle these challenges? I don't think it is.

The effects of untreated mental illness ripple through generations, as any person who has grown up in a home with a parent suffering from depression, addiction or personality disorder can attest. A society that truly values the future of its children will not continue to defer its commitment to the task at hand.

Money is at the root of the issue. We need funding for more mental health providers and psychiatric beds, and much more equitable insurance practices so patients with mental illness can access the care they need when they need it — before they've reached the point of suicide.

Accomplishing this will require political leaders who can break free from the trance of the current political sideshow in Washington, recognize the gravity of the situation and work in a bipartisan manner to relegate our shattered mental health care system to the tattered, yellow pages of history books. Because while we wait, emergency rooms and prisons overflow with the mentally ill, suicides continue to climb past record highs and overdose deaths soar.

Our nation's psyche can't bear separate but equal treatment for much longer.

If you or someone you know needs help, call 1-800-273-8255 for the National Suicide Prevention Lifeline. You can also text HOME to 741-741 for free, 24-hour support from the Crisis Text Line. Outside of the U.S., please visit the International Association for Suicide Prevention for a database of resources.

Brian Barnett is a fellow in the Partners HealthCare Addiction Psychiatry Fellowship and at Harvard Medical School. His research focuses on substance use disorders, as well as mental health services in the United States and Malawi. You can follow him on Twitter @BrianBarnettMD.

# 14 Things You Can Do Every Day To Protect Your Mental Health As You Age HUFFINGTON POST - Nicole Pajer

https://www.huffingtonpost.com/entry/mental-health-as-youage\_us\_5af1c1bbe4b041fd2d2b80cf

Aging brings you face to face with the loss of loved ones, children leaving the nest and

physical changes such as reduced energy levels. These types of events can "give rise to negative emotions such as sadness, anxiety, loneliness and lowered self-esteem," according to the American Psychological Association. Growing older can also come with a slew of positive changes like the opportunity to travel, more time to spend with grandchildren and the chance to take on a new hobby.

"But any kind of change, even joyful changes, can bring up a variety of emotions, including anxiety, overwhelm, loneliness and depression," said Connie Habash, a licensed marriage and family therapist in Menlo Park, California. Therefore, it's essential to make your mental health a priority, especially throughout your later years.

Here are a handful of ways in which you can emotionally support yourself throughout the journey of growing older:

#### 1. Meditate

"Meditation is a great way to protect your mental health as you age," said Jodi Baretz, a licensed clinical social worker and author of Mindful Is the New Skinny. "Not only does it train your brain to focus and improve your attention, it also decreases anxiety and increases your ability to enjoy the everyday moments of your life."

Baretz added that meditation can also increase your tolerance of the uncomfortable and help you become less reactive, which decreases stress and emotional overwhelm. And studies show that it may go a long way in preventing age-related cognitive decline.

#### 2. Stay connected

As people get older, there can be a tendency to withdraw from others. Retirement, friends passing, kids moving away all contribute to this social isolation. But it's important to trade a night in with Netflix for an occasional dinner out with friends.

"The most important thing you can do is stay in communication with others," said Colleen Mullen, a licensed marriage and family therapist at San Diego's Coaching Through Chaos. "Find a new social group, swim, play Bingo, join a walking group or book club." Mullen also noted that staying socially connected keeps your mind in a healthier place, which can in turn positively boost your overall well-being.

#### 3. Adopt an attitude of gratitude

Studies suggest that taking a moment to count your blessings can boost your happiness. "Practicing gratitude has been demonstrated to help people manage stress, decrease depression, increase empathy and decrease aggression," Mullen said.

Steven M. Sultanoff, a clinical psychologist in Costa Mesa, California, suggested ending your day by recalling three things that you are grateful for at the moment.

#### 4. Check in with your body

Between smartphones, television and a 24/7 news cycle, our minds are always busy. But mindfulness has been linked to reduced anxiety and the reduction of mental stress. However, a "mindful body scan" may help whenever you are feeling overwhelmed, according to Karinn Glover, an assistant professor of the department of psychiatry and behavioral sciences at Albert Einstein College of Medicine.

The process is simple: Spend five to 15 minutes breathing deeply and focusing your thoughts on your body, sensations, areas of discomfort or tension, starting at your feet and moving upward progressively until you get to the top of your head, Glover said.

"It's a wonderful way to practice getting in touch with your body so stress and tension don't become overwhelming," Glover added.

#### 5. Get moving

"Exercise increases blood flow to the brain, which brings oxygen, which helps prevent the dreaded 'brain fog' that so many women complain about once they reach a certain estrogen-deprived age," said Maria Shriver, founder of The Woman's Alzheimer's Movement, also known as Move for Minds. For the best results, the organization recommends a combination of aerobic exercise and weight or resistance training.

### 6. Try something new

"Keep an open mind," said Susan London, director of social work at Shore View Nursing and Rehabilitation Center. She suggested taking any opportunity possible to step out of your comfort zone.

"You never know the kinds of experiences you might have as a result of this, and it could change the course of your life without you even realizing it," London added.

Shriver also advocated for challenging your mind. "Mental activity offers benefits to brain health. Learn something new to create new neural connections," Shriver said. Try studying an unfamiliar language or taking up an instrument.

#### 7. Pop a probiotic

Approximately 90 percent of serotonin (the neurotransmitter in the brain that releases feel-good chemicals) is made in the belly, along with other important mood-regulating neurotransmitters, said Sarah Morgan, a functional nutritionist and founder of Buddies In My Belly.

"The neurotransmitters made in the belly directly impact brain functions like mood, memory, focus, sense of well-being and more," she explained.

Research suggests that taking a daily probiotic may help ward off depression. Morgan also recommended eating a diet high in plant foods that are rich in prebiotic fibers to keep your gut bacteria "healthy and happy." This includes vegetables, nuts, seeds, fruit, beans and whole grains.

#### 8. Form a new routine

Many Americans strive to retire by the age of 65. But sitting at home all day with nothing to do can take a toll on you emotionally. According to Ramani Durvasula, a professor of psychology at California State University, "having a routine can provide meaning and purpose, which many view as two of the most essential ingredients for health." Sign up to volunteer, take on a part-time job in an industry that has always fascinated you, try a new hobby, become a mentor or get involved in local civic activities.

#### 9. Get your Zs

"As you age, unfortunately, insomnia becomes an issue for many Americans, afflicting almost half of adults over the age of 60," said Bill Fish, a certified sleep science coach and co-founder of Tuck.

A lack of sleep can lead to mental health ailments such as anxiety and depression. And a 2012 study linked sleeplessness with an increased risk of Alzheimer's.

"Your brain goes through a rebooting process each night, essentially recharging itself, so we feel brighter and refreshed in the morning," Fish said. "If you aren't achieving the recommended sleep of seven to nine hours per night, you aren't giving the brain a chance to recover to take on the day ahead."

#### 10. Practice self-love

Developing a compassionate relationship with your body will go a long way in helping you to combat any dissatisfaction that may coincide with the process of aging. Richard Matzkin, psychotherapist and co-author of Art Of Aging, suggested practicing positive affirmations and visualization to achieve this.

"The thing that kills self-love most is negative self-judgment," he said. "You can counter this with positive self-talk. When negativity arises, rather than allowing yourself to be drawn into self-defeating, negative thoughts, replace it with thoughts about what you like about yourself."

## 11. See a therapist

If you begin to feel sad, frustrated or anxious, you might want to consider giving therapy a try.

"Therapists can help identify counterproductive patterns in thinking and emotion that will help you get back to loving life quickly, should you hit a rough spot," said Whitney Owens, a licensed clinical psychologist in Las Vegas.

Grief can also be a reason to call in a professional. There is no shame in getting support from an experienced practitioner who understands what you are going through.

"Don't ignore the signs. If you are experiencing grief for an inordinate amount of time, usually longer than a year after the loss of a loved one, don't be afraid to seek help," London said.

### 12. Keep a positive support system

Having a good support system can help to tackle conditions like stress and depression. Surround yourself with people who love and care about you. That also means cutting out toxic people.

"Stop catering to people who suck your drive. Let them go," Durvasula, the professor of psychology, said.

#### 13. Laugh out loud

Next time something makes you laugh, take note and try to include more of that in your life.

"Happiness goes hand-in-hand with laughing, and humor is a great stress reliever," said James Polo, a psychiatrist in Tacoma, Washington. "Mentally fit individuals tend to take time to celebrate funny things and laugh about them out loud."

#### 14. Spend time in nature

Going outdoors can improve your physical and mental health. So whether you spend time in your yard pruning the bushes, going for a hike in the forest, or simply sitting in a local park to take in the peace and serenity, getting outside may help to brighten your day.

"The feelings of awe and gratitude when we stand atop a stunning vista or when we see a rose slowly bloom in our garden, uplift us and maintain our appreciation of the beauty that we have in our lives all around us," Habash said.

### Why kids and teens may face far more anxiety these days

WASHINGTON POST - Amy Ellis Nutt

https://www.washingtonpost.com/news/to-your-health/wp/2018/05/10/why-kids-and-teens-may-face-far-more-anxiety-these-days/?noredirect=on&utm\_term=.ce483ac77c19

When it comes to treating anxiety in children and teens, Instagram, Twitter and Facebook are the bane of therapists' work.

"With (social media), it's all about the self-image — who's 'liking' them, who's watching them, who clicked on their picture," said Marco Grados, associate professor of psychiatry and clinical director of child and adolescent psychiatry at Johns Hopkins Hospital. "Everything can turn into something negative ... [K]ids are exposed to that day after day, and it's not good for them."

Anxiety, not depression, is the leading mental health issue among American youths, and clinicians and research both suggest it is rising. The latest study was published in April in the Journal of Developmental and Behavioral Pediatrics. Based on data collected from the National Survey of Children's Health for ages 6 to 17, researchers found a 20 percent increase in diagnoses of anxiety between 2007 and 2012. (The rate of depression over that same time period ticked up 0.2 percent.)

Philip Kendall, director of the Child and Adolescent Anxiety Disorders Clinic at Temple University and a practicing psychologist, was not surprised by the results and applauded the study for its "big picture" approach.

"There is definitely a rise in the identification of kids with serious anxiety," he said. They are "growing up in an environment of volatility, where schools have lockdowns, where there are wars across borders. We used to have high confidence in our environment — now we have an environment that anticipates catastrophe."

The data on anxiety among 18- and 19-year-olds is even starker. Since 1985, the Higher Education Research Institute at UCLA has been asking incoming college freshmen if they "felt overwhelmed" by all they had to do. The first year, 18 percent replied yes. By 2000, that climbed to 28 percent. By 2016, to nearly 41 percent.

The same pattern is clear when comparing modern-day teens to those of their grandparents' or great-grandparents' era. One of the oldest surveys in assessing personality traits and psychopathology is the Minnesota Multiphasic Personality Inventory, which dates to the Great Depression and remains in use today. When Jean Twenge, a professor of psychology at San Diego State University, looked at the MMPI responses from more than 77,500 high school and college students over the decades, she found that five times as many students in 2007 "surpassed thresholds" in more than one mental health category than they did in 1938. Anxiety and depression were six times more common.

Statistics on anxiety in children and younger adolescents aren't easy to come by. The study published last month was based on the National Survey of Children's Health, which the researchers noted "is the only national data source to evaluate the presence of anxiety and depression on a regular basis." The findings were limited, though, and relied on the reports of parents and guardians as to whether a health-care professional had ever told them their child was suffering from one of those conditions.

Those responding yes were asked to describe the level of both anxiety and depression in their children: 10.7 percent said their child's depression was severe, and 15.2 percent who listed their child's anxiety at that level.

Among the study's other findings: Anxiety and depression were more commonly found among white and non-Hispanic children, and children with anxiety or depression were more likely than their peers to be obese. The researchers acknowledge that the survey method — parents reporting what they were told by their child's doctor — likely skewed the results.

Grados often identifies anxiety in the children and adolescents he sees as part of his clinical practice in Baltimore. "I have a wide range [of patients], take all insurances, do inpatients, day hospital, outpatients, and see anxiety across all strata," he said.

The causes of that anxiety also include classroom pressures, according to Grados. "Now we're measuring everything," he said. "School is putting so much pressure on them with the competitiveness ... I've seen eighth graders admitted as inpatients, saying they have to choose a career!"

Yet even one of the latest study's authors acknowledges that it can be difficult to tease out the truth about the rise in anxiety.

"If you look at past studies," said John T. Walkup, chairman of the Department of Psychiatry at Lurie Children's Hospital in Chicago, "you don't know if the conditions themselves are increasing or clinicians are making the diagnosis more frequently due to advocacy or public health efforts."

Nearly a third of all adolescents ages 13 to 18 will experience an anxiety disorder during their lifetime, according to the National Institutes of Health, with the incidence among girls (38.0 percent) far outpacing that among boys (26.1 percent).

Identifying anxiety in kids and getting them help is paramount, according to clinicians. "Anxiety can be an early stage of other conditions," Grados said. "Bipolar, schizophrenia later in life can initially manifest as anxiety."

For all these reasons, Kendall said, increased awareness is welcome.

"If you look at the history of child mental health problems," he said, "we knew about delinquency at the beginning of the 20th century, autism was diagnosed in the 1940s, teenage depression in the mid-'80s. Anxiety is really coming late to the game."

## 7 Therapists on What to Do When You Feel Lonely

THE CUT - Cari Romm

https://www.thecut.com/2018/05/advice-from-therapists-on-what-to-do-when-you-feel-lonely.html

We live in lonely times. The elderly are lonely. The teens are lonely. People are lonely in cities and in rural areas, so much so that it's now considered a public-health issue (one with real, physical health effects). In a cover story for the Harvard Business Review last year, former Surgeon General Vivek Murthy declared that "the world is suffering from an epidemic of loneliness."

And a new report from Cigna highlights just how widespread that epidemic has become, at least in the U.S. The health insurance company surveyed 20,000 people using the UCLA Loneliness Scale, which asks people to rate their agreement with 20 statements like "No one really knows me well" and "There are people I can talk to."

The results weren't exactly uplifting: Nearly half of respondents said they sometimes or always felt alone, more than 40 percent said they sometimes or often feel that their relationships aren't meaningful, and only slightly more than half said they have a meaningful in-person social interaction each day. A score of 43 or above was considered a marker of loneliness (the scale ranges from 20 to 80); the average was 44, with Generation Z as the hardest-hit age group.

But while public-health experts continue to grapple with how to tackle the problem of loneliness on a larger scale, there are smaller things you can do in your everyday life to combat it. Here, seven therapists offer their advice on concrete steps you can take when you're feeling especially lonely.

Practice small talk with cashiers and the other people you encounter throughout your day. When you go into your favorite coffee shop, make a simple comment about the weather or the music that's playing. Don't think of this as a time to start a long conversation, more as a way of making those brief, seemingly impersonal interactions a bit more friendly and inviting. It can decrease the feeling of loneliness as you're building your social network in other areas. Plus, if you practice this small talk in a variety of situations, it's easier to start a conversation with people you think you want to become friends with. It's a win-win.

#### —Darin Bergen, clinical psychologist

Get comfortable with your own company. A lot of people crave company — almost anyone's company — because they fear the 'void' and discomfort when they are alone. But getting together with others as a desperate attempt to not be in one's company will just leave you feeling more lonely. So instead, learn to enjoy your own company. Some good ways to start: meditation class, take yourself to a movie, reading, watch TED Talks or other things that will

make you think, start a gratitude journal. Focusing on things to be grateful for rather than wishing for what you presently have is a great lesson in appreciation. Also, do something freeing: dance naked, eat messy food in bed, O.D. on junk TV.

—Sherry Amatenstein, licensed clinical social worker, author of How Does That Make You Feel?

One thing to remember in our age of instant gratification is that friends aren't found; instead, friends are made — crafted, really — over time. It takes between 6–8 conversations before someone considers us a friend. We wish we could walk into a party, instantly connect, and walk out arm-in-arm with a new BFF, but really it's an incremental process. The good news is that the bar to start is low. It's been shown again and again that, as long as we are mutually kind to each other, we become friends with whoever we see most often. Proximity and repetition are key. So put yourself in situations where you see the same faces again and again: a dog park at the same time each morning, a weekly writer's workshop, or a co-working space.

—Ellen Hendriksen, clinical psychologist, author of How to Be Yourself

Work simultaneously on connecting in meaningful ways with the outside world while connecting with the lonely part inside. For the outside world part, I would find out what kinds of activities someone liked and then try to channel that into a group activity where they will make connections. For example, if someone likes sports, join a local team like Zogg softball leagues. If someone likes writing, I'd say join writing group. I believe in online dating to meet people if someone doesn't meet a lot of people in their everyday work. I might help them understand any conflicts or fears around being with people. Then help them overcome those obstacles.

In term of internal work, I'd help someone contact the lonely part inside themselves and get to know it. I'd help them identify the sensations of loneliness, help them get an image of that part of themselves, find out if loneliness is a recent problem, something they have felt since the dawn of time, or some time in between. I might help them imagine in fantasy ways to comfort that part of themselves and also help them get curious about the meaning of loneliness for them — is it something they are ashamed of, are they able to give themselves compassion, are they harsh and critical to themselves for being lonely? How do they understand their loneliness? Were there parents lonely people? There can be a intergenerational transfer of loneliness.

—Hilary Jacobs Hendel, licensed clinical social worker, author of It's Not Always Depression

First, identify why you're lonely. People are often told to cope with loneliness by engaging in a social activity, but this isn't always wise advice. In order to truly cope with loneliness, one must understand why they're feeling lonely. If you're lonely because your relationships lack depth/meaning, or you feel like people, including friends, don't really know you, it might make sense to examine what's getting in the way of building intimacy. Are you afraid of being vulnerable with others? Is it difficult to move beyond small-talk in social situations? Once you identify the reason that you're feeling lonely, you can learn how to remedy it. For example, try moving beyond small talk in your day-to-day conversations. Instead of asking a co-worker or friend about their weekend plans, ask a more personal question, like "What's

one thing that I don't know about you?" or "If you could travel anywhere in the world, where would you go?" These types of questions can foster human connection.

Second, use info from social media as a conversation starter. It's difficult to forgo social media, but we can make wiser choices about how we incorporate it into our daily lives. That doesn't necessarily mean going on a digital detox, but rather using the info you glean from a friend's social-media reel as a conversation starter the next time you get together. Or better yet, use the information as an opportunity to reach out and make plans to see each other. For example, this past week I learned that a friend started a six-week exercise program. Knowing that she's excited about her new routine, I reached out to ask her how it's going and made plans to have coffee, tomorrow afternoon.

Third, pet therapy: Spending time with a pet can help combat feelings of loneliness by giving us an oxytocin boost. If you don't have a furry companion, see if your city has a "cat café." These cafés allow people to come and play with cats for an afternoon, which also allows you to get to know a new group of people who share a common interest. Volunteering at a local pet shelter may also be helpful.

### —Juli Fraga, clinical psychologist

I often challenge my clients to go back to their family and consider how their immediate and extended families are a resource to them. When people start writing letters to a grandparent or setting up a weekly phone call with a sibling, it can have a huge impact on their overall mood. Learning more about your family history and tracking down distant relatives is a wonderful way for people to remember that their lives are part of a larger story with many interesting characters.

—Kathleen Smith, licensed professional counselor, author of The Fangirl Life

I suggest people embrace who they are. Introverts often see their social style as a negative. When they compare themselves to extroverts, they feel insecure and unworthy. Introverts don't have to have a large group of friends who want to go out all the time. Be true to yourself. You can have a smaller group of friends, enjoy your alone time, and still be far from lonely.

I also encourage people to pursue interests, not people. Get involved in a personal interest and that can put you in touch with like-minded people. Create a meetup.com account, take a continuing education class at your local university or community college, become a volunteer. This often feels much less intimidating than feeling you have to go out and meet new people.

—Jim Seibold, licensed marriage and family therapist

## Everything You Need to Know About Maternity Leave in the U.S.

THE CUT - Alison Green

https://www.thecut.com/article/maternity-leave-usa.html

Below, the Cut's Ask a Boss columnist Alison Green tackles your questions about maternity leave in the U.S.: How long is maternity leave? What do maternity-leave laws require your employer to offer? Find those answers and more ahead, including when to take maternity

leave, what to know about insurance, and how to prepare for returning to work.

How can you ask about benefits when you're interviewing for a job, without implying you're going to get pregnant soon?

In an ideal world, you'd be able to ask about maternity leave in interviews. In practice, there's a very real chance that employers will read that as a signal that you plan to get pregnant soon and be less inclined to hire you, even if only unconsciously. (To be clear, that would be illegal. It's against the law for employers to discriminate against a woman because she's pregnant or they fear she'll become pregnant. But it still happens, and it's worth guarding against.)

Instead, the better time to ask is once you have a job offer. At that point, the employer can't rescind the offer without making it obvious they're breaking the law. Once you have an offer (but before you've accepted it), you can say something like this: "I don't have immediate plans to get pregnant, but I'd like to stay with you for a long time, so I'm hoping you can tell me a bit about your parental leave policies."

If it turns out the employer offers no maternity leave beyond what federal law requires (more on that in a minute) — or if the employer is small enough that federal law won't cover you — you can try negotiating for leave as part of your offer. Try saying something like, "In order to build a career with you long-term, I'd want to make sure that a fair maternity leave plan is in place. Would you be willing to include [insert details of what you want] as part of the offer?"

Do you get paid for maternity leave? What should you know about paid maternity leave by state?

Unfortunately, the only federal law guaranteeing maternity leave in the U.S. is unpaid — and it only applies to some employees.

The law that most women rely on is the Family and Medical Leave Act (FMLA), which will protect your job for up to 12 weeks after childbirth or adoption. The law doesn't require that you be paid for that time off; it just requires that your job be waiting for you when you return and says that you can't be penalized for taking the time off.

FMLA doesn't cover everyone, but you're eligible if you've been working in your job for a year and your employer has more than 50 employees within 75 miles of where you work. (Note that if your spouse works for your company too, your company only needs to offer a total of 12 weeks off split between the two of you.)

If you're thinking this isn't a very good deal at all, you're correct. But some states do have their own laws that extend the amount of unpaid leave employers must offer you, and several states\* — including California, New Jersey, New York, and Rhode Island — offer partially paid leave as well. So be sure to check your individual state laws to know exactly what you're eligible for.

How does maternity leave work if it's unpaid?

Despite the crappy federal laws on maternity leave, some employers do offer paid leave of

their own volition, so check your company's policies.

But typically people try to save up their vacation and sick time, and then use it to cover all or part of the time they're on leave. For example, if you've accrued three weeks of sick time and three weeks of vacation time, you could use those six weeks as part of your maternity leave, ensuring you'd be paid for that portion of it.

Can you use short-term disability insurance for maternity leave?

Short-term disability insurance may provide a portion of your salary (usually 50–100 percent) for a specific number of weeks after you give birth. So if you're considering getting pregnant and don't already have short-term disability coverage, either through work or on your own, this might be a good time to look into it.

How long is the average maternity leave?

Because FMLA lasts for 12 weeks, many women return to work after those 12 weeks are up.

If you're thinking you'd like to use your accrued vacation or sick time to extend your leave — tacking it on after the 12 weeks from FMLA — you may or may not be able to do that. FMLA only protects you for 12 weeks total, and it's very common for employers to require that you use any accrued vacation or sick days as part of those 12 weeks (as opposed to adding it on afterward). So check with your employer to see what its policies are.

That said, some employers have parental leave policies that allow you to take off more time. Even if yours doesn't, you may be able to negotiate additional time with your manager or HR, since your company may agree to offer you more time in order to ensure they get you back at the end of it.

What about paternity leave for dads?

Under FMLA, men are also eligible for 12 weeks of unpaid leave to care for a child. Some employers may offer additional paternity leave as well.

When do people normally take maternity leave?

It depends! Some people will begin their leave a week or two before their expected due date because it's becoming physically uncomfortable to work or because they want more time to prepare for the baby. Other people wait right up until their due date, in order to save as much time off as possible for after the baby has arrived. It's up to you.

How will your office handle questions about your work while you're on maternity leave?

The key to having an undisturbed leave is to prepare your office beforehand and put a detailed plan in place for who will handle what in your absence. Make sure that you've left behind plenty of documentation for your keys tasks and, if you have decision-making authority in any areas, make sure you've delegated that to others.

In many jobs, it's reasonable to say that you'll be completely unavailable while you're on maternity leave. In others, you might feel more comfortable if you know someone will

contact you in an emergency. It's up to you how to structure your leave; either of those options is okay. But you definitely shouldn't be on call for questions on a regular basis; that's not a normal expectation when someone is on maternity leave. (Plus, if you're taking your leave under FMLA, the law actually says your employer can't ask or require you to perform work on your leave, although fielding occasional calls as a "professional courtesy" is allowed.)

If you decide you're willing to have occasional contact, ensure that it's on a schedule you control, so that you're not getting work calls when you've just laid down for the first sleep you've had in 24 hours. For example, you could request that people direct any requests for you to your personal email or say that you'll check your work email once a week. It's also smart to say that any requests for you should all go through one central gatekeeper, so that you can train that person ahead of time to assess whether something really rises to a level worth bothering you for.

What should you know about going back to work after maternity leave?

Things may be different when you return — projects will have progressed or even wrapped up, there may be new projects or people around, and things will have happened that you're not caught up on. That's normal; don't be thrown off by it. You don't need to get caught up on everything in a day, and in fact, there's no way to do that and you'll feel less harried if you don't try. But if you can, try scheduling lunch with your boss on your first day back, so that she can fill you in on anything major you need to know, and you can get aligned on what your top priorities should be. Don't be shy about doing your own prioritization, too. It's okay to say to people, "I need a couple of days to get caught up before I can have a substantive conversation with you about X" or "I've got to focus on Y this first week, but I can talk with you about X next week instead."

Also, if you can, make your first day back a Wednesday or Thursday, so that you're easing back in, rather than working a full 40 hours that first week.

## Student mental health is suffering as universities burst at the seams

THE GUARDIAN - Anonymous

https://www.theguardian.com/higher-education-network/2018/may/11/student-mental-health-is-suffering-as-universities-burst-at-the-seams

Ever since tuition fees rose to £9,000 in 2012, UK universities have seen a fall in real-terms funding. To plug the gap, oversubscribed institutions sought to rapidly expand when the government lifted the student numbers cap. There is startling confirmation of this in recent figures: between 2011 and 2016, Aston University grew by 80%, Coventry University by 53% and Surrey by 50%.

But this is a short-sighted decision that risks growing tensions between the university and its local community and damaging student wellbeing. Universities have more to lose than they are perhaps prepared to accept.

Bristol city council has recently begun conversations about curbing the growth of the city's two primary universities. University expansion is problematic because councils lose out on tax revenue from student houses, since students don't pay council tax. And residents resent the developers who buy up the housing stock, pushing out local tenants in favour of students.

Students suffer from unchecked expansion, too, and campuses are struggling to respond to increasing demand for mental health support services. Studies show increasing loneliness and isolation among the UK's undergraduate population. For me, the words loneliness and isolation capture my recent undergraduate experience more than any others in the English language. It is possible that my overcrowded degree course contributed to these feelings.

On graduation day, I could recall the names of only a handful of people I'd shared seminars with, our relationships only as deep as a two-minute fortnightly conversation as the previous class filtered out of our room. At best I knew the first name of less than a sixth of our year group. And despite the 10 compulsory modules we'd shared, and the exam halls we'd populated together, I couldn't recall seeing before the faces crossing the stage at graduation. In a swollen cohort it's easy to feel anonymous.

Relationships with my coursemates were at best cursory, and with my lecturers, distant. When I walked through the corridors of my department and smiled to passing lecturers or former tutors, their glazed expressions indicated that they too were faced by an endless sea of unrecognisable faces.

I was ill during my three years at university, with recurrent bouts of severe depression and generalised anxiety disorder. My attendance dipped, and the anonymity of being one name in tens of thousands made it easy to fall under the radar. Despite missing over half of my seminars, it wasn't until my final term that a tutor got in touch for the first time to check if things were OK.

I do not blame the tutors who can't spot struggling students in their classrooms. The increasing volume of students places greater pressure on academics and makes it impossible for them to build meaningful relationships. When my parent's generation talks about university, many paint it as the days of their lives, and fondly recount trips to the pub with lecturers. Today's students are more likely to wonder whether their professor could pick them out of a line-up.

University is a challenging time for many students, a period of instability, change and stress in which it's easy to feel unsupported. This is compounded for students on social sciences or humanities courses, which have few course hours. Students are left bereft of routine or structure, and feel disconnected from the institutions that stamp their degree certificates. University becomes a room you sit in for a couple of hours a week, the remaining hours probably spent cramming alone in a library if you can find a seat, and in your bedroom if you can't.

With the absence of anything to keep you connected, it is easier for depression to pull you under. You might think that after graduating I would have run a mile from my university, but I've gone on to carry out research on the student experience, focusing on mental health and wellbeing. The one thing I've learned is that if universities are going to take student mental health seriously, the place to start is by tackling their unchecked growth.

## It's not just you, we're all living in the United States of Anxiety LOS ANGELES TIMES - Karen Kaplan

http://www.latimes.com/science/sciencenow/la-sci-sn-americans-more-anxious-20180508-storv.html

Feeling more anxious these days? You've got plenty of company.

A new survey from the American Psychiatric Assn. reveals that 39% of Americans feel more anxious now than they did a year ago. That's more than double the 19% of Americans who feel less anxious now than at this time last year. (Another 39% of survey respondents said their anxiety level is about the same, and 3% weren't sure.)

Worries about safety topped the list of anxieties, with 36% of Americans describing themselves as extremely anxious about "keeping myself or my family safe." About 31% said they were "somewhat anxious" on this score.

Financial fears were close behind. The prospect of paying bills and other expenses made 35% of survey respondents feel extremely anxious, and 32% said it made them somewhat anxious."

And then there were concerns about health. The 28% of Americans who reported being extremely anxious about their medical condition were joined by 39% who said they were somewhat anxious about it.

All this angst contributed to a 5-point increase in the country's "national anxiety score," the psychiatry group reported this week in conjunction with its annual meeting in New York City. The metric, which is measured on a scale from 0 to 100, rose from 46 in 2017 to 51 in 2018.

There seems to be plenty of anxiety to go around.

The APA noted that anxiety was up among men and women, among people of various racial and ethnic groups, and among adults of all ages.

Generationally speaking, the most anxious Americans are millennials, the survey found. But in the past year, anxiety increased more for Baby Boomers than for millennials or for members of Generation X.

America suffers from an anxiety gender gap, according to the poll. Among adults younger than 50, 38% of men and 57% of women said they had become more anxious in the past year. They were joined by 24% of men and 39% of women ages 50 and older.

People of color scored 11 points higher on the anxiety scale than white Americans, the APA said.

The contentious political climate is a significant source of anxiety for a majority of Americans, the survey found. One in five respondents said they were extremely anxious about "the impact of politics on my daily life," and 36% said they were somewhat anxious about it.

And anxiety seems to follow Americans wherever they go. Relationships with family, friends and co-workers made 20% of respondents feel extremely anxious and 27% of them feel somewhat anxious.

These findings are based on a nationally representative sample of 1,004 adults, who answered questions about anxiety during late March. Their responses were compared with results from a similar survey conducted in April of 2017. The poll's margin of error is 3.1 percentage points.

"Increased stress and anxiety can significantly impact many aspects of people's lives," Dr. Anita Everett, president of the American Psychiatric Assn., said in a statement. Her prescription for reducing stress includes "regular exercise, relaxation, healthy eating and time with friends and family."

#### Mental health is a final frontier for human rights

MIC - Dr. Stephen P Hinshaw

https://mic.com/articles/189247/mental-health-is-a-final-frontier-for-human-rights#.IENwb5MEq

It's essential to remember what an important year it's been for combating mental illness stigma in the world of sports. Cleveland Cavaliers star Kevin Love wrote an essay on his struggles with anxiety and panic attacks. Washington Wizards' Kelly Oubre Jr. and Toronto Raptors' DeMar DeRozan have both publicly discussed their mental health battles. Former WNBA superstar Chamique Holdsclaw has openly revealed her family's — and her own — encounters with serious mental illness, including bipolar disorder.

All of them are leading the fight against the stigma still associated with mental disorders. And they're not the only athletes doing so — witness Michael Phelps with anxiety, depression and ADHD — and so many gymnasts who've bravely confronted sexual predator coaches and doctors and disclosed their resultant struggles with PTSD and related conditions.

The mental health crisis is real. One in 4 adults lives with a mental illness, leaving millions of individuals and families in need of evidence-based services. Rates of child-onset conditions like ADHD and autism are soaring. Depression can be a truly devastating illness. Suicide rates are rising, not falling — and suicide is now the number-one cause of death worldwide for teenage girls and young women.

Americans know far more about mental health than 60 years ago, but attitudes have hardly budged since the silent 1950s. In fact, nearly three times more U.S. citizens now believe that mental illness is associated with violence, related in part to stereotyped media images. With the pervasive shame and silence that still exist, and without access to care, the vicious cycle becomes self-perpetuating.

Throughout history, mental-health conditions were thought to emanate from evil spirits or weak personal will. Poor parenting was blamed during most of the 20th century; more recently, "bad" genes have been the culprit. In truth, like heart disease, cancer and diabetes, mental illnesses are shaped by genetic vulnerability as amplified by trauma or serious life stress. Although cures do not yet exist, evidence-based treatments can greatly facilitate recovery. Yet a 10-year gap exists between noticing core symptoms and pursuing treatment — related to ignorance, shame, poor access to care, lack of financial resources or combinations of these factors.

I learned about all this the hard way. Growing up in a warm, academic Midwestern family, I was baffled by my father's periodic disappearances for up to a year at a time. Unspoken was

that he was placed in barbaric mental hospitals for bouts of wild mood swings and irrationality, which had been misdiagnosed as schizophrenia since he was 16. At that time, he jumped from the roof of his family home with the belief that his "flight" would signal the free world to stop the oncoming Nazi threat. Despite his tortured stays in some of the country's worst mental facilities, he survived and eventually thrived as a professor of philosophy.

Like most kids in situations of silence, I took on the blame, wondering what I'd done wrong. It wasn't until my first spring break from college that Dad revealed his bouts of chaos amid his academic and teaching achievements. I became entranced with psychology and soon helped to diagnose him correctly with bipolar disorder. Yet, keeping silent myself for too long, I fought the terror that I might follow in his footsteps and end up hospitalized. Once I got support and therapy, I became dedicated to clinical psychology and to reducing the stigma enshrouding the entire topic.

Progress is at hand: Many people are now discussing mental health more openly, with selfhelp and advocacy groups a major part of the effort. Even world-class athletes, whose prowess often seems superhuman, are vulnerable — and many have joined the fight. Pursuing therapy is viewed a sign of strength, not weakness, even in the NBA.

What can be done? At the policy level, we must continue to fight for mental health parity and enforce anti-discrimination laws. A far more humanized set of media images also is needed. Investing in evidence-based treatments will not only yield major long-term savings, but it will also ease the tragic personal and family-related burden of mental disorders. With compassion and intervention, the huge financial burden of mental illness, totaling a trillion dollars worldwide, can be reduced, along with the personal and family suffering that so often co-occur.

People with mental disorders are not "them" — a deviant, flawed subspecies. They are us: our children, our parents, our relatives, our closest contacts, even ourselves. And they are elite athletes, including NBA and WNBA players.

Mental health is one of the last frontiers for human rights. We all lose by remaining silent and allowing stigma to fester.

## The Postpartum Symptom No One Warns You About? Rage

**INSTYLE - Anna Davies** 

http://www.instyle.com/lifestyle/mothers-postpartum-rage

Jenny felt heat rise to her cheeks as she lunged toward her husband, pushing him while her pre-schooler watched, wide-eyed, in the corner of her kitchen. She heard her voice, breaking, angry, as she tried to get her husband to understand how she was feeling.

Today, Jenny, whose daughters are now 7 and 10, knows that her outburst was the result of a constellation of symptoms that made up postpartum depression. But at the time, all Jenny could think was that something was wrong with her. "I had always had a pretty quick-trigger temper, but as soon as I had my second daughter, it manifested in rage. I would blow up about anything, like if my husband didn't get bottles ready in the morning before daycare drop off. During my commute to work, I would fantasize about swerving into oncoming traffic. I felt like anything could set me off. I could have been in a cave and still find something to be pissed about," remembers Jenny, who blogs about her experience with

postpartum depression at TranquilaMama. "It was scary, and I felt so alone."

In the seven years since Jenny pushed her husband, she's been an outspoken survivor of postpartum depression (PPD), posting about its reach (according to the American Psychological Association, about 1 in 7 women are affected by postpartum depression) and the need for access to treatment. But while Jenny has anecdotally seen more and more women become familiar with the concept of postpartum depression, she says that many women equate "depression" with crying jags or lethargy, and not feelings of white-hot anger. "Anger seems like an emotion that's not feminine, that's not motherly, and no one talks about it," says Jenny.

But anger—raging at a partner, a Facebook thread, even an infant—is common among many new moms, catching them off guard. "There's so much stigma around anger that people stay quiet about it or assume something is wrong with them," says Tiffany A. Moore Simas, MD, Associate Professor of OB-GYN, Pediatrics, Psychiatry, and Quantitative Health Sciences at the University of Massachusetts Medical School. Simas says that fluctuating hormones, exhaustion, and a massive identity shift and relationship recalibration are all factors that contribute to feelings of anger in new moms, and while angry outbursts may be common, they're often hidden under a code of silence. "Postpartum depression looks different between women, and if women are feeling like their emotions are out of control, then they should absolutely speak to their OB, or their child's pediatrician, or a therapist to figure out a treatment plan," says Simas.

"I was surprised by just how angry I felt when I had my daughter," says Jane, mom to a 1-year-old. "Here was this tiny, helpless human who I loved so much. I'd gone through IVF, we'd spent thousands of dollars to have her, and I remember very clearly this scene of me yelling at her when she was five days old, because she couldn't go to sleep." Jane's outbursts scared her, so much so that she had her husband take over bedtime duty. "I felt like I couldn't do this. I mean, who yells at an infant? And I also felt really angry that no one had prepared me for this, especially once I ended up going to a therapist, who said that what I was feeling was really common. It's like, why isn't anyone warned?"

Maternal anger has been gingerly explored in literature for decades. Anne Roiphe's 1970 book Up the Sandbox, in which new mom Margaret has violent fantasies including blowing up the Statue of Liberty, was one piece of literature which explored the messy emotional landscape of maternal emotions. More recently, Elisa Albert's 2015 After Birth, in which the main character, Ari, feels rage in response to her unplanned C-section, casts a light on the anger so many women experience when birth plans go awry. But it's not that easy to bring up in real life, where even new mom support groups tend to focus more on the practical ("which breast pump is best?") than the psychological. And of course, Instagram shoots, where new moms comment about how #blessed they feel, can make moms feel more alone. Even posts that hint at the messier, darker side of motherhood are still cast in soft light, with emojis and a "you got this, mama!" ethos softening the edges of how new moms may really feel.

Another common trigger of postpartum anger is the birth process, which can be clinical, isolating, and terrifying. "I have a lot of clients who feel angry about how their birth went. Maybe they had medical interventions, maybe they had a C-section, maybe they felt their doctor didn't listen to them, or maybe they were overwhelmed by the physical pain and process," notes Melissa Divaris Thompson, LMFT, a therapist in New York City whose company, Embracing Joy, focuses on pre- and post-natal care. "Women may have a lot of

complex emotions surrounding their birth, and they may feel guilty for feeling anything less than happiness for having a healthy child."

Laura, a mom of a 1-year-old, found herself angry about her unplanned C-section—and especially angry at women who were able to have the natural, intervention-free birth she'd intended. "I would seriously snap at a pregnant women who explained they were planning to have a home birth. I just felt so angry and betrayed at my body, and that took a long time to get over. I also wasn't able to effectively breastfeed, and that also made me furious. I felt a lot of guilt and shame at my body, like, if my body couldn't do these things, was I really meant to be a mom?"

Of course, new moms aren't the only women experiencing a surge of rage. Part of the problem is cultural. Several reporters named 2016 "the year of anger." Our tumultuous 24/7 news cycle can trigger our emotions, and, of course, social media makes it easy to find someone to pick a fight with at any time of day. "We encounter more opinions in an evening than our ancestors did in years," notes Jo Allison, an analyst at Canvas8, a consumer insights firm. "In addition, the constant stream of information means that the more extreme opinions and emotions can rise to the top." In other words, when you innocently log into Facebook, you're likely to be confronted by an angry opinion—and it's hard not to be drawn into the fray.

"I get so angry on social media," says Kelly, mom of a 1-year-old. "I get so personally invested in these mom boards. I know I should just quit them, but I can't." Kelly cites an example of getting into a virtual back-and-forth over whether or not Zika was a credible threat to toddlers, remembering that she was actually shouting at her computer screen. "It was so weird, because ultimately, I don't care. I just wanted this other mom I was fighting with, who said that she wasn't bringing her 3-year-old son to Mexico because of Zika threats, to admit she was wrong."

Weirdly, these virtual mom communities, created to bring parents together, can actually enhance feelings of anger, experts say. Parenting shouldn't feel like an individual pursuit, but in our crazy-busy culture, between relationships and work and raising kids, it's hard to cultivate an IRL tribe of parents. And these virtual parent group substitutes often exacerbate feelings of isolation, judgment, and guilt.

"Anger is a secondary emotion," says Nicole Washington, PsyD, a board-certified psychiatrist based in Tulsa, Okla. "It rises up to protect ourselves from other vulnerable feelings, like fear or sadness." In Kelly's case, she realized that her anger was masking the guilt she felt about planning a trip to a country with a Zika risk and her resulting fear that she wasn't being a good parent.

While labeling and accepting anger is one thing, how can you get over it? For many moms, therapy is an invaluable resource, allowing them to sort through emotions, identify anger triggers, and develop strategies for coping. Another key element is self-care. Yes, it's a buzzword, but for moms who've felt their anger bubbling over, it's also vital. For Jenny, running is an outlet, as are writing, yoga, and working from home one day a week. For Jane, it's weekly, non-negotiable babysitter nights, when she and her husband will either go out on a date or she will go out with friends. And for Laura, it's working with a therapist to really speak about the fear, lack of control, and guilt she felt over her labor.

But equally important is rejecting the image of how motherhood "should" be. Motherhood can be messy as hell, and anger is a fundamental element of being human. By embracing a spectrum of emotions, working through anger can be a valuable way to become an even better parent. "Asking for help and acknowledging a problem can be one of the bravest, most selfless steps you can do as a parent," says Jenny, who shares her story with many expecting parents and lets them know they can call her if they ever feel ready to explode. And, Jenny adds, for moms truly struggling, there's a light at the end of the tunnel. "I always think: I got over PPD; I can get over anything."

## Here's What 7 Mental Health Experts Really Think About '13 Reasons Why' SELF - Staff

https://www.self.com/story/13-reasons-why-season-two-mental-health-experts-commentary

The March 2017 release of 13 Reasons Why sparked a profound debate among viewers, concerned parents, and mental health professionals about the way the popular teen drama portrayed suicide and the potential impact it had on its many adolescent fans. But despite criticism of the show, Netflix is about to release a second season.

The series, based on the YA novel by Jay Asher, is about the reasons why high schooler Hannah Baker (Katherine Langford) decided to take her life, as explained in 13 audio tapes she recorded before her death. Many viewers praised the show for shedding light on the traumatic experiences young people face, such as bullying and sexual assault. And while some mental health experts commended the show's handling of those issues, other voices in the suicide prevention community found its depiction of suicide to be inaccurate and potentially dangerous.

Ahead of the second season, which will be released May 18, the network is working to show audiences that they've taken this criticism seriously and will be equipping viewers with adequate resources to help make the show's impact a productive one.

Some may be wondering why Netflix decided to continue a show that produced such controversy. As a spokesperson for Netflix explained to SELF, showrunner Brian Yorkey as well as other key players behind the show believed that there was much more to unpack regarding the untold stories of many of the secondary characters.

As Yorkey told Entertainment Weekly last year about wanting a second season, "We really have characters who, after 13 episodes, are just beginning the process of recovery and the process of coming to terms with what part they might've played in Hannah's death and how Hannah's death will change their lives going forward. I think that there is so much that's fascinating about the way we grieve, the way we recover, the way we learn to take better care of each other."

For example, a few months ago, the company released the results of a multinational survey commissioned by Netflix and conducted by Northwestern University that examined how 5,400 parents and teenagers in five countries (including the U.S.) received the show. They found that the majority of the adolescents who watched the show felt its level of intensity was appropriate. But parents and younger viewers thought that the show should incorporate more discussion about how to support someone who may be suffering and also have mental health support throughout episodes, possibly in the form of mental health experts or cast members providing resources at the end of certain episodes.

Based on that feedback, the team behind 13 Reasons Why produced content to supplement season two. In March, they released a PSA featuring cast members (out of character) warning viewers about the show's content and advising them to reach out for help. Netflix will also release another episode of Beyond the Reasons, which was a special TV-short that aired after the season one finale featuring producers, actors, and mental health experts discussing scenes that dealt with sensitive issues, including sexual assault and depression.

Netflix producers also collaborated with suicide prevention groups to beef up the crisis resources available on 13reasonswhy.info, including a new viewing discussion guide (you can see last year's here) created in collaboration with the American Foundation for Suicide Prevention (AFSP), which put out its own guide last year. The network is also launching a 13 Reasons Why video discussion series starring cast members out of character addressing topics in the show. (It will be available in the Netflix "Trailers and More" section and on 13reasonswhy.info when the new season becomes available.)

Netflix account holders will also be able to create a pin code to control viewing access, according to a Netflix announcement on Tuesday. For example, if parents want to watch the series first and determine if it's appropriate for their kids or other people with access to their account, they can do so.

These efforts are designed to equip teenagers and their support systems (such as parents and school counselors) "with an understanding of what the season contains, so they [...] can be prepared for all of the dialogue that will probably flow from watching the show," Brian Wright, vice president of original series at Netflix, explained at a panel last month, during which Wright and experts from AFSP, the American School Counselor Association, and Northwestern came together to discuss the survey findings. "We really do want to put our best foot forward in helping there be a really safe and vibrant and productive conversation in the world."

The good intentions of Netflix and the 13 Reasons Why writers and producers are clear—but the show's role in suicide prevention is less straightforward, some experts argue.

While these new efforts are a step up from what was deemed a lackluster response to the season one backlash (which mainly consisted of adding a content advisory warning before the first episode), are they enough?

To help answer that question, SELF asked seven mental health professionals for their thoughts on the show. We asked these experts—as well as the Netflix spokesperson—to weigh in on the four most common critiques of the show after the first season and the new initiatives that Netflix will be implementing in season two to facilitate safe and productive conversations. (Of course, these seven perspectives only represent a small number of mental health and suicide-prevention experts.)

Critique #1: The plot conflated suicide with a teenage revenge fantasy, which may send a dangerous message to potentially impressionable viewers.

"Revenge as a motivation for suicide is not the kind of message that is healthy or productive to send," psychologist Kelly Posner Gerstenhaber, Ph.D., director of Columbia University's anti-suicide initiative The Columbia Lighthouse Project, tells SELF.

This romanticized representation is also not entirely accurate. "That way of portraying suicide doesn't really match what we typically see in clinical practice," John Ackerman, Ph.D., the coordinator at Nationwide Children's Hospital's Center for Suicide Prevention and Research, tells SELF. "Hannah responding to these individuals who caused her harm, or perceived harm, in a very vindictive way plays into a teen fantasy and promotes a misconception that suicidal behavior is selfish."

Someone considering suicide typically feels more hopeless and burdensome than vengeful, he explains. "And it would be hard to motivate the energy and planning necessary to craft that elaborate set of responses that she did."

Another storyline that experts took issue with throughout the 13 episodes was Hannah's narrative from beyond the grave, which sends the dangerous message that suicide is a way for someone who is suffering to gain agency.

"13 Reasons Why is a series about how you can [influence] people's thoughts and feelings and actions after you're dead," Gene Beresin, M.D., director of The Clay Center for Young Healthy Minds at Massachusetts General Hospital, tells SELF. Dr. Beresin explains that the message being passed on to adolescents is, "All of the things that I wish that I could change when I'm alive and couldn't, I can when I'm dead.' And that's just wrong."

The spokesperson for Netflix told SELF that Hannah's behavior was not meant to characterize suicide as a vengeful or selfish behavior—it was meant to portray a teenagers' tendency to act out of emotion and not necessarily think things through. And "by no means" was Hannah's suicide meant to imply that suicide is a method of getting revenge, he said.

Critique #2: The show missed an opportunity to educate people about the most common risk factors of suicide as well as strategies that can help reduce suicide deaths.

"They missed opportunities throughout the show to provide this information to the viewer, and that was unfortunate," Jonathan Singer, Ph.D., a professor at the Loyola University Chicago School of Social Work who serves on the American Association of Suicidology (AAS) board of directors, tells SELF.

One example is the decision to completely attribute Hannah's suicide to the actions of other people instead of exploring the main risk factors for suicide. "They only show interpersonal stressors between kids, and we know that a lot of other factors lead to suicide," Dr. Beresin explains, including prior attempts, mental illness, substance abuse disorders as well as a family history of any of those things.

While the traumas Hannah experienced could indeed contribute to her suicidal state of mind, "to say that a sexual assault or bullying is a direct line to suicide is just wrong," Dr. Beresin says.

The series also neglected to inform viewers about the warning signs of suicide. "For example, in the very first episode, the teacher says, 'Let's go over some warning signs for suicide,' and I was stoked," Singer recalls. "But instead of going over the warning signs, what Netflix did is focus on [Clay's] face—the sound fades out and he has a flashback. They could've spent 10 more seconds talking about the warning signs."

According to the Netflix spokesperson, the show's creators incorporated a few other, more subtle, warning signs in season one, like Hannah suddenly changing her appearance by cutting her hair, after learning that teenagers may not always outright say that they are having suicidal thoughts. For Hannah to go to Clay and say, "I am depressed and feeling suicidal," may not have come off as authentic, the Netflix rep explained.

That said, the spokesperson for Netflix said that the network and show team understand that viewers and parents would have wanted the show to take that extra step of calling out those concerning behaviors during or after the episodes. That critique influenced their decisions to commission the survey on how the show was received and to add more informational content with season two.

Critique #3: The show didn't encourage people who are having suicidal thoughts or dealing with depression to seek help; it only depicted how reaching out for support could go wrong. Hannah attempted to talk to her school counselor, Mr. Porter, about being bullied and sexually assaulted; she even expressed suicidal thoughts. But Mr. Porter's response was concerning to experts, who fear it could deter young people from seeking help if they are watching and can to relate to the content.

"It was cringe-inducing," Phyllis Alongi, a licensed professional counselor and the clinical director of the Society for the Prevention of Teen Suicide (SPTS), tells SELF.

Ackerman agrees that Mr. Porter was portrayed as "completely incompetent." As Ackerman explains, "Not only was he not compassionate or emotionally available to students, but he was clearly neglecting the ethical responsibilities of his profession, and doing things that would likely violate school policy and the law."

It's worth keeping in mind that 13 Reasons Why is, of course, a television drama—and it can be argued that this was a creative choice meant to further the plot. But some experts were concerned that a viewer who may be in a similar situation as Hannah, who has suicidal ideation, may feel discouraged by the show and shy away from talking to a parent, guardian, or counselor.

To this point, the Netflix representative directed SELF to Wright's previous commentary on this particular criticism during the March panel: "We're storytellers," Yorkey explained, "so we often tell the story of when it doesn't go right, in hopes that we can watch that story and we can be moved by it and then we can talk about how things can go right in our real world."

Apparently, this is a point that will be explored more in season two. Wright explained during the panel that "Mr. Porter in particular will be coming to terms with the mistakes that he made, with the ways that he let her down and will be very determined not to let any kids down in the future. And we'll see a man who is determined to reach every kid who needs to be reached and help every kid who needs help, whatever it takes [...] I do think that, as it happened in the conversation around Mr. Porter season one, we talk about what's the best version of this, what could he have done differently, and certainly we see that in the character as well as in life."

Critique #4: The scene showing Hannah's suicide was a graphic dramatization and went against the guidelines for covering suicide in the media.

The most publicized flashpoint of the controversy was the three-minute long, shockingly graphic scene of Hannah's death, a dramatization that went against the recommendations for covering suicide in media, which are based on conclusions drawn from 50 studies and intended to minimize the risk of suicide contagion (aka "copycat suicide").

Research published in JAMA Internal Medicine showed a spike in suicide-related Google queries in the 19 days after the show's release, including a 26 percent rise in searches for "how to commit suicide." At the same time, suicide prevention-related searches also increased, including a 21 percent uptick for the search phrase "suicide hotline number." The researchers wrote that 13 Reasons Why "has both increased suicide awareness while unintentionally increasing suicidal ideation."

"That sort of graphic, sensationalizing portrayal is very dangerous," Gerstenhaber says—which, she explains, is why those media recommendations caution against glamorizing suicide or explicitly showing or stating the method in detail.

However, it seems the graphic nature of this scene was intentional. As the Netflix representative pointed out to SELF, in the novel, Hannah dies by suicide by taking pills. But, as the spokesperson explained, the writers and producers wanted to show that suicide isn't easy; it's painful and it's scary and terrifying to go through with. This scene in particular was meant to exude "radical empathy," the spokesperson described; the scene is meant to evoke emotion (be it positive or negative), and to shock and awaken people.

The rep also pointed out that 67 percent of teen and young adult viewers in the Northwestern survey said that the graphic nature of Hannah's suicide was necessary to show how painful suicide is, and about half reported reaching out to apologize for how they treated someone after watching the show.

Looking ahead, experts do see promise in the efforts Netflix is making to bolster resources. With season two, "there's potential to do some remedy, to embed the appeal of the narrative in a different story, which is, 'This doesn't have to happen,'" Jerrold F. Rosenbaum, M.D., chief of psychiatry at Massachusetts General Hospital, Harvard Medical School professor, and AFSP board member, tells SELF. The AFSP's involvement in the process is a good sign, Singer adds. "They put out lots of good educational resources, and they have a lot of integrity around that."

Several experts are also pleased about the season two edition of Beyond The Reasons. Christine Moutier, M.D., chief medical officer of the AFSP (who participated in Netflix's research panel in March and spearheaded the season two viewing guide) tells SELF it is "an opportunity for each viewer, if they do watch that part, to reflect back on what they've just seen with this new framing, and maybe some guidelines and new information."

Dr. Beresin called the first season edition of Beyond the Reasons "excellent," while Singer likes the idea of a "debrief on the issues to make sure that everybody understands the difference between fiction and reality." Northwestern's U.S. survey showed that 82 percent of those who watched Beyond The Reasons said it helped them understand depression and suicide better and process the difficult topics in the show.

So far, experts are particularly impressed with the new PSA featuring Katherine Langford

(Hannah), Dylan Minnette (Clay), and other stars. "It takes the right tone and it looks like it's well thought out," says Ackerman, who also likes how it encourages people to seek help.

"I thought it was really well done," Singer adds. He praises the fact that Alisha Boe, who plays Jessica, says in the video, "This show might not be right for you, and that's okay." That gave the viewer permission to not watch it, which "I thought was really nice," Singer says.

And Alongi is thrilled to see the actors step out of character—a move she was campaigning for from the outset. She thinks this may help adolescents who strongly identify with these characters keep things in perspective and remember that the show is fictional.

Experts also acknowledge that 13 Reasons Why did come with teachable moments and opened a dialogue surrounding suicide and other difficult experiences that young adults face that often get brushed aside.

The Northwestern survey indicates that over half of teenage viewers spoke to their parents about the issues brought up by the show. "From the parents' perspective, they were able to get this window into what the world that their kids are living in may look like," Dr. Moutier says.

However, there isn't evidence yet that increasing awareness of suicide through a graphic portrayal will lead to at-risk adolescents getting help, Ackerman argues. "The idea that the show created a dialogue, and that dialogue will lead to reductions in youth suicide—without providing the resources or the action steps for those in need—[is] overly optimistic."

Ackerman wonders whether young people will take the time to consume the educational programming and learn more about these difficult topics. Northwestern's study suggests that many won't: For example, only 29 percent of people reported watching Beyond The Reasons after last season. Dr. Beresin adds, "The positive efforts that are made by Netflix are not necessarily being utilized."

Experts have a few additional suggestions for what Netflix could do to make season two as responsible as possible.

Dr. Beresin recommends that Netflix put more work into marketing Beyond The Reasons throughout season two. Dr. Rosenbaum also acknowledges that the material may not reach everybody, but, "For people who are struggling and suffering, I think some percentage of them will at least click on the options to get help."

Beresin and Alongi both would like to see Netflix produce custom content advisories or PSAs to play before every single episode as well as short Beyond The Reasons segments immediately following each installment of the series as opposed to just one or two. "Any one episode could potentially trigger [someone]," Dr. Beresin explains.

Viewers seem to endorse this suggestion, too. Over three-quarters of those surveyed (in the U.S.) thought Netflix should have provided more resources like Beyond The Reasons throughout the season.

Alongi would also prefer Netflix release only one or two episodes at a time, in an attempt to prevent binge-happy teens from becoming overly engrossed in the narrative.

Finally, Ackerman stresses that the suicide prevention community is in no way trying to censor talk about suicide.

"That's the exact opposite of what we're trying to do," he says. "We're promoting responsible dialogue and helping kids and their families know the realities of suicide, and the many resources and hopeful messages out there. But we are careful to do that in a way that doesn't inadvertently harm someone."

###

From: Clips
To: Clips

Subject: CRAIN"S NY: High-end condos are eating up energy

**Date:** Tuesday, May 15, 2018 6:10:09 AM

### High-end condos are eating up energy

CRAIN'S NY - Daniel Geiger

http://www.crainsnewyork.com/article/20180514/FEATURES/305149999/high-end-condosare-eating-up-energy

The city's highest-end condominium towers have been blamed for casting shadows over Central Park, exacerbating the affordability crisis and helping foreigners hide dirty money.

Now, add hastening climate change to the list.

As city government has begun collecting and publicly disclosing energy consumption in buildings, it has emerged that many of the most luxurious residential projects are also conspicuous consumers of energy.

While sustainability features have become ubiquitous in the world of commercial office space, they have been largely absent from the city's luxury condo market. Even as green technology has become more sophisticated, cost-efficient and available, high-profile builders such as Extell Development, Vornado Realty Trust and Zeckendorf Development have raised projects that ignore, if not mock, the goal of environmental stewardship. Several projects that are underway and have not yet reported their energy load are likely to perform just as poorly.

The trend has gone virtually unnoticed despite Mayor Bill de Blasio's championing of a goal to cut the city's greenhouse-gas emissions by 80% in the next 30 years. Roughly 70% of the city's carbon footprint is from the energy used by buildings. A report by the Urban Green Council found that about 70% of that is attributed to office and residential properties.

"For the city to meet its climate goals, almost every building needs to drastically reduce its energy usage," said Lindsay Robbins, a senior adviser at the Natural Resources Defense Council who studies energy consumption in the city. "It's shocking that these high-end buildings are performing this poorly."

The situation presents a stark dichotomy. The developers of high-profile super-luxury residences, including 432 Park Ave., 157 W. 57th St. and 20 W. 53rd. St., lure affluent buyers with prime locations, architecture by star designers, huge windows with soaring views, fancy fixtures, exotic wood and marble—and such energy-guzzling amenities as heated pools, saunas and temperature-controlled wine cellars.

Commensurately sophisticated carbon-conscious equipment and materials would have offset the impact. Instead, many luxury developers did not even invest in basic green systems.

A partnership between Harry Macklowe and Los Angeles real estate investment firm CIM, for instance, eschewed high-efficiency natural-gas boilers—which have become commonplace in new development—at the 1,400-foot-tall luxury spire they built at 432 Park Ave. Rather, they used a system driven by steam from Con Edison—among the least efficient sources for heat and hot water. Steam piped under the city's streets dissipates at a much faster

rate than electricity moving over the grid, experts say. As most New Yorkers can attest, steam often leaks—wafting up from manhole covers—or is deliberately vented to alleviate pressure.

According to data from 2016, the most recent released by the city, 432 Park Ave. used 214,900 British thermal units per square foot, 73% more than the median figure for residential buildings in the city. The building's Energy Star score, a measure devised by the Environmental Protection Agency to reflect energy use, was a dismal 4 out of 100. Most multifamily buildings in the city—even if decades old—score above 50.

Reports indicate 432 Park Ave. achieved Leadership in Energy and Environmental Design certification status, perhaps the best-known sustainability scoring system. LEED certification, however, weights criteria far removed from energy consumption, such as whether construction materials are locally sourced and whether a building avoids paints and varnishes that contain harmful solvents.

Developers say people shopping for upscale apartments do not focus on a property's energy performance, unlike many corporate tenants, which require that their space meet environmental benchmarks. Luxury residential builders have been wary to spend money on energy-saving systems that they cannot recoup from buyers.

"It's not proven anyone will pay you a higher price per square foot for an apartment because the building is more energy-efficient," said Joe McMillan, the principal and founder of residential development firm DDG, a rarity among condo builders in that it has received or is seeking LEED Silver or better certification for its eight projects in the city. "To go through the process of LEED is not an insignificant sum of money. It costs hundreds of thousands of dollars, at least. I believe the market will come to a point of recognizing it, but when, I don't know."

The race for new echelons of luxury has exacerbated the carbon toll. Besides the pools, saunas and wine cellars are amenities that more subtly suck up power, such as climate-control systems that keep apartments at a constant temperature and humidity level to prevent pricey furniture and art from swelling and contracting as seasons change.

The very shape of many new towers fosters inefficiency. Buildings have taken on needlelike dimensions in recent years so developers can reap premium prices for commanding views. Powerful elevators needed to quickly whisk tenants to residences high in the sky use more electricity than conventional lifts, and pencil-shaped buildings leave more surface area to bleed heat in the winter and cool air in the summer.

Meanwhile, concrete and glass—the materials of choice for high-end development—are among the poorest insulators. Without mitigation efforts, buildings that fit these criteria perform like energy hogs.

Take 157 W. 57th St., a 1,000-foot condo and hotel building clad in blue tinted glass. Completed in 2014 by Extell, it pioneered a boom of supertall, ultra-luxury towers overlooking Central Park. It used 291,500 BTUs per square foot in 2016, 66% more than the typical residential and hotel property in the city. The building's electrical consumption alone was twice the average for mixed-use hotel and residential properties. Energy Star score: 2.

The Baccarat Hotel and Residences at 20 W. 53rd. St., which used prismatic glass as a signature element and brand attachment to the crystal maker, used 117% more BTUs and 78% more electricity per square foot than the median for residential buildings and hotels in the city.

### Rentals are more efficient

City officials were not paying close attention to projects' energy efficiency when 157 W. 57th St. and 20 W. 53rd St. broke ground in 2010 and 2012, respectively. Gina Bocra, the Department of Buildings' chief of sustainability, said it would be difficult to build properties today that perform as poorly.

"Before 2014, there was little to no enforcement whether a property was meeting the baseline efficiency levels set by the building code," she said. "And in 2016, we upgraded the code to be 25% more efficient than it was."

Buildings constructed now must be about 50% more efficient than what was required in the 1980s, Bocra said.

Developers of rental properties have been notably more environmentally conscious than condo builders, in large part because it benefits their bottom line to save on electricity, fuel and water. For instance, the Durst Organization, which has been incorporating green measures across its many properties and projects in the city, installed a blackwater treatment system at the Helena and Via, two adjacent residential buildings it owns on the Far West Side. The system collects wastewater, cleanses it in a 60,000-gallon vat with special microbes and recycles it to the buildings' toilets and gardens.

"The buildings are about 47% more efficient than buildings of this size in terms of their water consumption," said Sydney Mainster, Durst's director of sustainability. "It saves potable water and saves the sewer system from having to take on our wastewater, which protects the waterways."

At John F. Kennedy International Airport, MCR Development is installing natural gas—driven reciprocating engines to fully power the new TWA Hotel, which will be completely off the power grid. Waste heat from the generators will be harnessed to provide hot water, a technique that is gaining currency. Extra energy will be stored in a truck-size battery for use during peak periods.

Other builders have recently pursued even more cutting-edge standards. Justin Palmer, founder and CEO of Synapse Development Group, adopted innovative techniques to build Perch Harlem, a 34-unit, 7-story apartment building at 542 W. 153rd St. The \$24 million rental project achieved Passive House certification, one of the most stringent energy-consumption standards, which limits BTUs per square foot to 38,100, less than a third of the average.

"This building uses 80% to 90% less energy than a typical multifamily building," Palmer said. "And it didn't cost more to design or implement. It's a false perception that you have to make sacrifices to be energy-efficient."

Palmer gave the building an ultra-efficient foam facade and insulated every attachment between it and the building's structure. It became, in effect, a thermos, locking in heat and

cold, regardless of the temperature outside. Heating and cooling accounts for roughly half of a residential building's energy consumption, the Urban Green Council said, making climate control crucial for efficiency.

"No one was building to Passive House standards in the city, but then again, no one had really built an electric car before Elon Musk, and now he's crushing it," Palmer said. "My view was, Let's take a radically different approach and build a community around environmental responsibility."

Palmer aims to achieve Passive House standards at a 14-story rental project Synapse is planning for Williamsburg.

On Roosevelt Island, The Related Cos. is building a 26-story student and faculty housing project to Passive House standards as part of the new Cornell Tech campus. In recent years the mega-developer has sought LEED certification for all its residential projects—rental and condo—in the city.

Some other condo builders appear to be taking steps toward efficiency. Hines is equipping the 1,050-foot, pyramid-shaped condo tower it is raising next to the Museum of Modern Art with 5,747 highly insulating triple-pane windows. The German-made 12-foot-by-7-foot windows cost millions more than conventional double-pane units, said David Penick, a vice president at Hines. It may be the largest installation of ultra-efficient glass in the city.

"It makes a window behave almost like a solid wall in terms of its thermal performance," Penick said. "But it definitely costs a premium."

The firm, which has developed several other green-conscious projects in the city, including the LEED Gold-certified office building at 7 Bryant Park, has its own efficiency mandates. But it did not use energy savings in its pitch to potential buyers at 53 W. 53rd St., illustrating the lack of confidence even environmentally oriented builders have that upscale buyers will care. Instead, the windows are being touted for being draft-free and buffering outside noise.

"There's improved acoustic performance, and buyers will notice that it makes the perimeter of an apartment very comfortable," Penick said.

At 40 Mercer St., a condo it recently built in SoHo, Hines considered using geothermal energy, a technique where piping, bored hundreds of feet belowground, uses the ambient temperature of the earth to provide heating in the winter and cooling in the summer. But the property lacked the necessary basement space.

The city's building code now requires building owners to consult with energy experts on ways to cut electricity and fuel consumption. In 2020 landlords will be required to publicly post energy grades, akin to restaurants' cleanliness ratings.

A gulf, however, remains between just meeting the code and pushing the boundaries of energy efficiency. Some condo developers appear focused on simply doing what is required. Extell is building the condo spire Central Park Tower; at 1,550 feet, it will be the tallest building by roof height in the city. A spokeswoman could not identify any systems or materials that will allow it to perform better than Extell's energy dud at 157 W. 57th St.

A condo tower being raised by Zeckendorf Development at 520 Park Ave., east of Central Park, appears to be following the same development model as a ritzy project the family-owned firm raised more than a decade ago, 15 Central Park West. That property consumed 253,700 BTUs per square foot in 2016, almost double the median energy use, and had an Energy Star score of 1, the lowest possible mark on the 100-point scale.

Vornado Realty Trust, meanwhile, is finishing 220 Central Park South, an 83-unit ultraluxury building near Columbus Circle. That building too does not appear to incorporate any efficiency measures into its design.

"Just because these buildings are newly built doesn't mean they can't become energy-efficient [in the future]," said Robbins of the Natural Resources Defense Council. "But it's going to cost extra money to upgrade them. In some senses, given the wealthy buyers in these properties, they're probably in a financial position to do everything they can to be more efficient."

Subject: SI ADVANCE: Will the NY Wheel get financing to finish the project?

**Date:** Tuesday, May 15, 2018 11:16:17 AM

### Will the NY Wheel get financing to finish the project?

SI ADVANCE - Tracey Porpora

http://www.silive.com/northshore/index.ssf/2018/05/will the nv wheel get financin html#incart river index

With the New York Wheel given 120 days to come up with financing to get the project back on track, the question investors have is: Do they have enough money to complete the project?

Last week it was announced that the New York Wheel reached an agreement with the Holland-based Mammoet-Starneth -- the contractor who walked off the job and was subsequently fired last year -- during bankruptcy proceedings in Delaware Bankruptcy Court.

While the NY Wheel told the Advance the 120-day reprieve will be an opportunity "to finalize its financing arrangements and re-commence the construction and completion of the Wheel," investors are skeptical.

"We had progress, but a renewed concern that the 'standstill' and 'required financing' suddenly called into question the handling of the \$500 million and a fear that there might be a significant shortfall in being able to fund both the purchase of the wheel parts from [Mammoet-Starneth] the cost of [American Bridge Company, which has been tapped by the Wheel to finish the project] completing the works," said Marino Katschmaryk, an investor from the United Kingdom.

"This is unfathomable, especially as the original budget was \$280 million," he added, noting that he is hopeful there is enough funding for the Wheel construction to continue.

Other investors -- many from the UK-based Challenger group -- have taken to Internet forums to discuss their hope the project will continue. While some investors expressed optimism about the latest development, others said they fear the Wheel will be too costly to complete.

### UNCLEAR HOW MUCH IS NEEDED

While the NY Wheel told the Advance \$400 million of the \$580 million allotted for the project through private investors was already spent when the project was indefinitely delayed last spring, it's unclear how much financing is needed for the project to continue.

Since this is a privately-funded project, the NY Wheel has no obligation to disclose how much financing is needed for the tourist attraction to come to fruition. And a spokesperson for the project declined comment about the hiring of a new contractor and financing aspects of the project.

"The most important aspects of the settlement kick in when New York Wheel finalizes its financing arrangements. Those aspects include conveyance of the Wheel components and the Wheel IP [intellectual property] to New York Wheel, dismissal of the pending SDNY [Southern District of New York] litigation, the exchange of mutual releases, and implementation of an agreed Chapter 11 plan for the debtor," said the Wheel in its statement to the Advance last week.

#### **INITIAL FUNDING**

In 2015, the former NY Wheel CEO Rich Marin told the Advance the project was fueled by \$195 million in senior debt from the Highbridge Strategies hedge fund unit of JPMorgan Chase, \$111 million in equity, and \$174 million from CanAm Enterprises as part of a federal green card program known as EB-5.

The lawyer for CanAm Enterprises didn't return several calls from the Advance about the latest development in the NY Wheel saga.

### **QUOTES FOR WHEEL PARTS**

Recent court proceedings also allow American Bridge Company to have the opportunity to buy parts of the Wheel from Mammoet-Starneth, according to court documents.

"This quotation remains offered to AB (American Bridge) under the auspices of AB performing work to complete the NYW (New York Wheel) on behalf of the owner," says Wieger Moen, global tender specialist for Mammoet, in filed court papers.

A list of the parts and the payment Mammoet-Starneth wants for each item is included in the most recently filed court documents.

Some of the parts and prices are as follows:

Staging equipment for the Wheel legs, \$210,000 Leg shims and jacking, \$60,000 Leg lift beam, \$15,800 Rigid spoke rim foundation, \$200,000 Rim reinforcements \$2 million Rim push open system/load release cylinders, \$53,100 Total cost: \$2.53 million

Court papers also indicate that Mammoet-Starneth would offer rental of equipment to American Bridge for construction the Wheel.

Subject: SI ADVANCE: NY Wheel gets green light to hire new contractor

**Date:** Wednesday, May 16, 2018 3:21:59 PM

### NY Wheel gets green light to hire new contractor

SI ADVANCE - Tracey Porpora

http://www.silive.com/news/2018/05/ny wheel agreement finalized i.html#incart river index

The agreement between the New York Wheel and its former contractor finalized in court Wednesday allows the developer to hire a new company to finish the project.

The plan to build the observation wheel on the St. George waterfront has been stalled for nearly one year. Problems began when the Holland-based Mammoet-Starneth walked off the job on May 26, 2017. The company was subsequently fired by the Wheel.

Mammoet-Starneth filed for bankruptcy in December. After failing to come to an agreement during mediation in March, both the NY Wheel and Mammoet-Starneth have been in court trying to hash out a deal.

On Wednesday, Judge Shelber Silverstein signed an agreement in Delaware Bankruptcy Court that allows the New York Wheel 120 days to get the project to build a 630-foot-high observation wheel on the St. George restarted, according to court documents.

"The New York Wheel is pleased to have been able to reach this agreement with the debtors and the Mammoet entities. It facilitates not only the ability to complete the Wheel, but also the Debtor's consensual exit from chapter 11," said the NY Wheel in a written statement to the Advance.

A spokesperson for Mammoet-Starneth wasn't immediately available for comment.

### PAVING WAY TO HIRE NEW CONTRACTOR

The agreement allows the Wheel to move forward with hiring a new contractor to finish the project, according to court records.

"The New York Wheel is committed to the development and completion of the project, and the revitalization of the Staten Island waterfront destination that it will promote. The settlement paves the way for the Wheel to continue to finalize its financing arrangements, and arrangements with a new contractor, American Bridge, the builder of the new Tappan Zee Bridge, and ARUP, a world-class, global engineering firm, and complete construction," said the NY Wheel.

"Both American Bridge and ARUP have experience in building observation Wheels of this type having been involved in similar wheels in London and Las Vegas. The New York Wheel has also already commenced discussions with the suppliers that will be necessary for completion of the project," the Wheel added.

### 120-DAY STANDSTILL

The agreement allows both parties to enter a 120-day standstill period, extending through Sept. 5. The NY Wheel can terminate the deal at any time before the 120 days are up if it can't obtain financing, court documents say.

In addition, the agreement dismisses the lawsuit the NY Wheel filed against Mammoet-Starneth for breach of contract.

### FINANCING NEEDED

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The lawyer for CanAm Enterprises didn't return several calls from the Advance about the latest development in the NY Wheel saga.

Subject: WSJ: Kushner Cos., Brookfield Near a Deal for Stake in 666 Fifth Ave.

**Date:** Friday, May 18, 2018 6:28:07 AM

### Kushner Cos., Brookfield Near a Deal for Stake in 666 Fifth Ave.

WSJ - Peter Grant

https://www.wsj.com/articles/kushner-cos-brookfield-near-a-deal-for-stake-in-666-fifth-ave-1526597420?mod=WSJ\_NY\_MIDDLETopStories&tesla=y

The real-estate arm of Brookfield Asset Management is in advanced talks with Kushner Cos. to purchase roughly a 50% stake in 666 Fifth Ave. and invest hundreds of millions of dollars in the Manhattan office tower, which has been at the center of a controversy over possible conflicts of interest involving President Donald Trump's son-in-law and top adviser, Jared Kushner.

A deal could be reached this spring, according to people familiar with the matter.

But a number of issues still need to be resolved, including how much of the \$1.4 billion of debt on the building is going to be repaid and how disagreements within the partnership would be worked out, the people said.

If the deal is finalized, the venture would use the hundreds of millions of dollars of new capital from Brookfield to overhaul the property, which is about 30% vacant. Built in the 1950s, it lacks the modern features and designs needed to compete against newer buildings.

Brookfield, one of the world's largest commercial real-estate companies, has teamed up with the Kushners on other projects in the past, including redevelopment of the Monmouth Mall in New Jersey. Brookfield also has experience in overhauling and modernizing Manhattan office buildings, such as 450 West 33rd St., which was renamed Five Manhattan West.

The 39-story building at 666 Fifth has been a financial headache for the Kushner family ever since it purchased the tower for \$1.8 billion in 2007. A year later, the global financial crisis sent property values and office occupancy rates tumbling. In 2011, the Kushners sold a 49.5% stake in 666 Fifth to Vornado Realty Trust and restructured the debt on the property.

The building lately has come under scrutiny because of concerns that Mr. Kushner, who is married to Mr. Trump's daughter, Ivanka Trump, might use his position in the White House to help his family salvage its investment in 666 Fifth Ave. Those concerns persisted after Mr. Kushner sold his stake in the property to a trust controlled by other family members.

Last year, Mr. Kushner's father, Charles Kushner, was in talks to sell a stake in the property to Anbang Insurance Group, a Chinese insurer with connections to the government in Beijing. Under that \$7.5 billion plan, the building would have been converted into a 1,400-foot-tall mixed-use skyscraper with retail, hotel and condominiums.

After that deal collapsed, Charles Kushner decided to steer clear of controversial financing sources such as sovereign government funds and the federal program known as EB-5, which grants green cards to foreigners who invest in job-creating ventures. But limiting financing sources in effect ruled out his ambitious conversion plan.

At the same time, pressure was mounting on Kushner and Vornado to do something because the \$1.4 billion in debt on the building matures in February. Also, the high vacancy rate at 666 Fifth has forced the owners to pay millions of dollars of debt service out of their pockets every month.

The deal with Brookfield, reported earlier by the New York Times, would essentially be structured as Brookfield purchasing Vornado's stake in the property, people said. Vornado's chairman and chief executive, Steven Roth, told Vornado shareholders in April he had a "handshake" deal to sell the company's stake in the property back to Kushner Cos.

Brookfield Asset Management is planning to make its investment out of private real-estate funds that it manages, according to the people familiar with the matter.

Brookfield Asset Management also is the largest single shareholder in Brookfield Property Partners , a public real-estate company that has the Qatar Investment Authority as one of its largest shareholders. The authority has an investment that could be converted into a roughly 7% stake in Brookfield Property Partners under certain conditions.

A spokeswoman for Brookfield Asset Management said in an email: "No Qatar-linked entity has any involvement in, investment or even knowledge of this potential transaction. They are in no way involved."

It isn't clear how much of the debt has to be paid off. When it was restructured in 2011, it was carved up into two pieces, an "A-note" and a "B-note," known as a "hope note" because it is much riskier and carries a higher interest rate. The modification agreement at the time described how proceeds of a "capital event" like a refinancing or a sale would be distributed to the partners and debtholders.

But the wording of the restructuring is open to interpretation about what would happen in the event of the type of transaction Kushner and Brookfield are now contemplating, according to people familiar with the loan documents and a loan document reviewed by The Wall Street Journal. In certain cases, there is a chance that B-note holders may not get paid what they would be owed under other scenarios.

A spokesman for LNR Partners LLC, the so-called special servicer of the debt on the property, declined to comment.

Subject: AMNY: One man killed, one injured by falling glass pane at midtown construction site, authorities say

**Date:** Saturday, May 26, 2018 4:07:08 PM

# One man killed, one injured by falling glass pane at midtown construction site, authorities say

AM NY - Nicole Levy

https://www.amny.com/news/construction-accident-midtown-skyscraper-1.18772646

Two workers were injured, one fatally, by a falling glass panel at the construction site of a midtown skyscraper Saturday morning, authorities said.

Firefighters responded to the scene of the accident at 217 W. 57th St., not far from Columbus circle, around 10:30 a.m.

Multiple reports say the 10-by-20-foot panel fell from the first floor of the building onto one worker; the second worker was injured in his attempt to help his colleague.

Police identified the former as a 68-year-old male security worker, who suffered severe body trauma and died, and the latter as a 27-year-old construction worker, whose injuries were non-life-threatening.

Other construction workers were in the process of moving a large glass panel when it fell on the victims, a preliminary investigation by the NYPD has found.

Both men were transported to Mount Sinai St. Luke's Hospital in Morningside Heights, authorities said. The security worker was pronounced dead at the hospital.

The address given for the incident is that of the Central Park Tower, a residential building that is expected to be the tallest in the country — at its full 1,550-foot-tall height — when it's completed in 2020.

The 99-story building developed by the Extell Development Company and the Shanghai Municipal Investment Group will become home to a Nordstrom flagship store at its base, with 179 luxury condos and 50,000 square feet of amenities, according to Curbed.com.

The Department of Buildings responded scene of the accident to investigate a worker injury, and they remained on site as of Saturday afternoon, an agency spokesman said. The inspectors' investigation is ongoing.

Extell did not immediately respond to request for comment about the security of the construction site.

Subject: DN: Construction on Midtown skyscraper suspended after falling glass killed security guard

**Date:** Sunday, May 27, 2018 7:12:02 PM

# Construction on Midtown skyscraper suspended after falling glass killed security guard DAILY NEWS - Janon Fisher

http://www.nydailynews.com/new-york/guard-died-nyc-tower-construction-accident-history-article-1.4012961

City officials ordered construction stopped on a Midtown mega-skyscraper where a security guard was crushed to death when a glass well fell on him.

Harry Ramnauth, 67, died Saturday when an 8-foot by 14-foot glass plate weighing several thousand pounds fell on top of him at 217 W. 57th St.

The glass plate was being stored in a ground-level loading bay where Ramnauth was working.

A second man was injured when he tried to rescue Ramnauth, a Queens resident who worked for Eddington Security.

The city Department of Buildings said it halted all work on the 1,550 foot tower that will house a Nordstrom store and luxury condos.

Extell and Lend Lease, which oversee the project, said that they are cooperating with probers.

Subject: NYT: Trump Meets With Kim. Kim Kardashian West, That Is.

**Date:** Thursday, May 31, 2018 9:35:47 AM

## Trump Meets With Kim. Kim Kardashian West, That Is.

NY TIMES - Katie Rogers

https://www.nytimes.com/2018/05/30/us/politics/kim-kardashian-trump-prison-reform.html?ref=collection%2Fsectioncollection%2Fpolitics

WASHINGTON — Kim Kardashian West met with President Trump at the White House on Wednesday, and the subject seemed an unlikely one for a glamorous celebrity and cosmetics mogul: prison reform.

But the reason for Ms. Kardashian West's interest is the case of Alice Johnson, a 63-year-old Tennessee woman who, according to the nonprofit project Can-Do, was sentenced in 1996 to life in prison on charges related to cocaine possession and money laundering.

Brittany K. Barnett, a member of Ms. Johnson's legal team, said Ms. Kardashian West and her lawyer, Shawn Chapman Holley, were scheduled to meet with a group of White House officials — including the president's son-in-law and senior adviser, Jared Kushner. Their goal was to raise the issue of clemency for Ms. Johnson.

They ended up meeting with not just the initial group, but with the president, too.

"It was very general," Ms. Barnett said of the meeting. "We just don't know, but it seems like the meeting was positive, and it is in President Trump's hands now as to what he decides to do."

The president posted on Twitter shortly afterward about what he called a "great meeting," and he said that they had discussed "prison reform and sentencing."

The White House is reviewing Ms. Johnson's case, an administration official said.

As a driving force behind her family's sizable empire, Ms. Kardashian West's ability to successfully champion causes, sell her wares and denounce her critics rivals the president's. She is also one of the few high-profile celebrities to break through the resistance-leaning force field much of Hollywood has drawn around itself when it comes to interacting with the Trumps.

Ms. Kardashian West told the website Mic that she had become inspired to help fight the charges against Ms. Johnson after watching a viral video the site had made that described the case.

"There was a reason why I was looking at my Twitter at that moment," Ms. Kardashian West said of when she became aware of the case. "I was meant to come across it."

Ms. Barnett, who has served as a member of Ms. Johnson's legal team since November, said that Ms. Kardashian West and Ms. Johnson have spoken over the phone but have never met in person.

"We're grateful that Kim is using her platform to shine light on this issue," Ms. Barnett said in an interview. "Alice Johnson has paid her debt to society. To keep her incarcerated a day longer is morally and economically indefensible."

In the Mic interview, Ms. Kardashian West said she had been in contact with the White House on behalf of Ms. Johnson to bring "her case to the president's desk" and to lobby the White House to release her. A White House official confirmed Wednesday that Ms. Kardashian West had reached out to Mr. Kushner, who has been working on prisons and the sentencing issue, through his wife, Ivanka Trump, the president's eldest daughter.

Ms. Kardashian West's visit might also end up inadvertently highlighting the conflicts and uphill battles ahead for the administration's plan for a criminal justice system overhaul. Mr. Kushner has taken the reins on the project and is pushing legislation that could help decrease recidivism by offering incentives for prisoners, including job training programs, halfway houses and early release.

But Mr. Kushner has encountered opposition from Attorney General Jeff Sessions, a hard-liner who last year began reversing the Obama administration's efforts to ease penalties, like mandatory minimum sentences, for some nonviolent drug violations. A difference in views has led to a turf-war that recently resulted in the resignation of the director of the Federal Bureau of Prisons.

The degree to which Ms. Kardashian West's interest in the overhaul of the criminal justice system expands beyond Ms. Johnson's case is unclear. Ms. Kardashian West was not immediately available for comment on Wednesday, but after advertising her new line of nude lip liners and sharing thoughts from her sister on motherhood, she spoke directly about Ms. Johnson to her 60 million Twitter followers: "Happy Birthday Alice Marie Johnson. Today is for you."

After the meeting, Mrs. Kardashian West said in a statement relayed through her publicist that she was hopeful Mr. Trump would eventually grant Ms. Johnson clemency.

"We are optimistic about Ms. Johnson's future and hopeful that she — and so many like her — will get a second chance at life," the statement said.

From: Keegan, Meghan
To: Keegan, Meghan

Subject: Income Inequality in the News – June, June 12, 2018

**Date:** Tuesday, June 12, 2018 9:58:27 AM

### Income Inequality in the News – June, June 12, 2018

### **Headlines:**

The Net Neutrality Repeal Is Official. Here's How That Could Affect You.

NY TIMES - Keith Collins

The Fed's Biggest Dilemma: Is the Booming Job Market a Problem?

WSJ - Nick Timiraos

Opinion: What to Do When the Labor Market Stops Working for Workers

WSJ - Alan S. Blinder

Opinion: Give Immigrant Entrepreneurs Green Cards, Not 'Parole'

WSJ - Paul Donnelly

Maine's governor blocked Medicaid expansion for years. The race to replace him, explained.

VOX - Dylan Scott

Young families typically leave cities for the suburbs. Here's how to keep them downtown.

VOX - David Roberts

## **Income Inequality in the News:**

## The Net Neutrality Repeal Is Official. Here's How That Could Affect You.

NY TIMES - Keith Collins

https://www.nytimes.com/2018/06/11/technology/net-neutrality-repeal.html?action=click&module=RelatedCoverage&pgtype=Article&region=Footer

It's official. The Federal Communications Commission's repeal of net neutrality rules, which had required internet service providers to offer equal access to all web content, took effect on Monday.

The rules, enacted by the administration of President Barack Obama in 2015, prohibited internet providers from charging more for certain content or from giving preferential treatment to certain websites.

After the commission voted to repeal the rules in December, it faced a public outcry, legal challenges from state attorneys general and public interest groups, and a push by Democratic lawmakers to overturn the decision. The opponents argued that the repeal would open the door for service providers to censor content online or charge additional fees for better service — something that could hurt small companies — and several states have taken steps to impose the rules on a local level.

Still, the repeal was a big win for Ajit Pai, the F.C.C.'s chairman, who has long opposed the regulations, saying they impeded innovation. He once said they were based on "hypothetical harms and hysterical prophecies of doom."

In an op-ed column published on CNET Monday, Mr. Pai argued that the repeal was good for consumers because it restored the Federal Trade Commission's authority over internet service

providers.

"In 2015, the F.C.C. stripped the F.T.C. — the nation's premier consumer protection agency — of its authority over internet service providers. This was a loss for consumers and a mistake we have reversed," Mr. Pai wrote.

These are the rules that were repealed

The original rules laid out a regulatory plan that addressed a rapidly changing internet. Under those regulations, broadband service was considered a utility under Title II of the Communications Act, giving the F.C.C. broad power over internet providers. The rules prohibited these practices:

BLOCKING Internet service providers could not discriminate against any lawful content by blocking websites or apps.

THROTTLING Service providers could not slow the transmission of data because of the nature of the content, as long as it was legal.

PAID PRIORITIZATION Service providers could not create an internet fast lane for companies and consumers who paid premiums, and a slow lane for those who didn't.

What's everyone worried about?

Many consumer advocates argued that once the rules were scrapped, broadband providers would begin selling the internet in bundles, not unlike cable television packages. Want access to Facebook and Twitter? Under a bundling system, getting on those sites could require paying for a premium social media package.

Another major concern is that consumers could suffer from pay-to-play deals. Without rules prohibiting paid prioritization, a fast lane could be occupied by big internet and media companies, as well as affluent households, while everyone else would be left in the slow lane.

Some small-business owners are worried, too, that industry giants could pay to get an edge and leave them on an unfair playing field.

E-commerce start-ups have feared that they could end up on the losing end of paid prioritization, with their websites and services loading more slowly than those run by internet behemoths. Remote workers of all kinds, including freelancers and franchisees in the so-called gig economy, could similarly face higher costs to do their jobs from home.

"Internet service providers now have the power to block websites, throttle services and censor online content," Jessica Rosenworcel, a Democratic member of the commission who voted against the repeal, said in an emailed statement Monday. "They will have the right to discriminate and favor the internet traffic of those companies with whom they have pay-for-play arrangements and the right to consign all others to a slow and bumpy road."

### Why it may not matter to you

Several states have taken measures to ensure the rules stay in effect. For example, in March, Gov. Jay Inslee of Washington, a Democrat, signed a law that effectively replaced the federal rules. Others, including the governors of Montana and New York, used executive orders to force net neutrality.

As of late May, 29 state legislatures had introduced bills meant to ensure net neutrality, according to the National Conference of State Legislatures.

Still, several of these measures have failed, some are still pending, and not every state has taken such actions.

### The argument against the rules

The F.C.C. said it had repealed the rules because they restrained broadband providers like Verizon and Comcast from experimenting with new business models and investing in new technology. Its chairman has long argued against the rules, pointing out that before they were put into effect in 2015, service providers had not engaged in any of the practices the rules prohibited.

"America's internet economy became the envy of the world thanks to a market-based approach that began in the mid-1990s," Mr. Pai said in a speech at the Mobile World Congress in February.

"The United States is simply making a shift from pre-emptive regulation, which foolishly presumes that every last wireless company is an anti-competitive monopolist, to targeted enforcement based on actual market failure or anti-competitive conduct," he said.

In Monday's op-ed, he repeated his argument that the internet thrived without net neutrality rules in place for most of its existence. "President Clinton and a Republican Congress agreed on a light-touch framework to regulating the internet. Under that approach, the internet was open and free. Network investment topped \$1.5 trillion," he wrote.

Several internet providers made public pledges that they would not block or throttle sites once the rules were repealed. The companies argued that Title II gave the F.C.C. too much control over their business, and that the regulations made it hard to expand their networks.

### #NetNeutrality trending

Democratic lawmakers who are opposed to the repeal took to social media, promising to reinstate the regulations. Barbara Underwood, New York's attorney general, noted that lawsuits opposing the repeal were still pending.

"The people saying we can't pass the resolution to #SaveTheInternet in the House are the same people who were saying we couldn't do it in the Senate," Sen. Ed Markey of Massachusetts wrote on Twitter. "Ignore them. Just keep fighting."

Still, others cheered the rollback. Brendan Carr, a Republican member of the FCC, said on Twitter: "Americans are passionate about the free and open internet. We don't want to be blocked or throttled or have our online experience subject to the whims of an internet provider."

### The internet was already changed

Perhaps the repeal won't change the direction of the internet. On Monday, Farhad Manjoo argued in his New York Times column that "by the time Tom Wheeler, an F.C.C. chief under President Barack Obama, handed down rules to protect neutrality in 2015, we had already strayed quite far from the internet of the early 2000s, where upstarts ruled our lives."

"Today, the internet is run by giants. A handful of American tech behemoths — Amazon, Apple, Facebook, Google and Microsoft — control the most important digital infrastructure, while a handful of broadband companies — AT&T, Charter, Comcast and Verizon — control most of the internet connections in the United States," he wrote.

## The Fed's Biggest Dilemma: Is the Booming Job Market a Problem?

WSJ - Nick Timiraos

https://www.wsj.com/articles/jerome-powells-dilemma-is-the-booming-job-market-a-problem-1528726906

No question looms larger for Federal Reserve Chairman Jerome Powell than this: How low can the U.S. unemployment rate safely go?

Only twice in the past half-century has unemployment fallen to its current rate of 3.8%—for a few years in the late 1960s and for one month in 2000.

The '60s episode spurred years of soaring inflation that would take a decade for policy makers to corral. The latter coincided with a technology bubble that, when it burst, caused the 2001 recession.

The Fed is likely to announce Wednesday it is raising its benchmark short-term interest rate to a range between 1.75% and 2%, the latest in a series of increases aimed at avoiding such outcomes by keeping the economy on an even keel.

Then, Mr. Powell will have to answer the unemployment question. His response will determine how high and fast interest rates will rise.

That call could define his four-year term as the Fed's new leader—the first in more than 30 years who isn't an economist. It will shape whether millions left behind in this expansion will get a chance to join in; whether inflation—stamped out and buried over the past quarter-century—makes an unexpected comeback; or whether financial bubbles, which crippled the economy twice in the past 20 years, return.

It will also test Mr. Powell's ability to guide the economy through a patch when historic models don't seem to apply.

Mr. Powell, a lawyer and financier, is no stranger to the Fed. He joined its board of governors in 2012 and managed unglamorous operational issues: payment-processing systems, the revamp of a major interbank lending rate and relations with the system's 12 regional banks as the board's primary go-between.

In his first months as chairman, he has cleared his desk. Monetary policy and taking measure of the economy now consume his time and energy, according to interviews with Fed officials.

He and other Fed officials have been studying the low unemployment episode of the 1960s for clues, poring over simulations to understand what might happen if unemployment keeps falling and debating whether traditional models for joblessness and inflation still work. The Fed has long operated under the framework that if joblessness falls too low, rising labor costs dominate and lead to higher inflation.

Mr. Powell secured two monetary policy experts as top lieutenants. With his extensive input, the White House nominated Columbia University's Richard Clarida to become the Fed's vice chairman.

The White House had interviewed for the job another favorite of Mr. Powell's, San Francisco Fed President John Williams. After the administration passed on Mr. Williams for vice chairman, Mr. Powell played a behind-the-scenes role engineering his selection as the next leader of the New York Fed, considered one of the most important jobs in the Fed system, according to people familiar with the process.

As a Fed governor, Mr. Powell sometimes chafed at the central bank's academic bureaucracy. It generates world-class analysis but sometimes grinds such a fine point that weeks could go by before he would receive an elaborate presentation delivering the answer to a question.

As chairman, Mr. Powell prefers more informal, direct and immediate interaction with the Fed's staff of Ph.D. economists. He frequently arrives for work at 6:15 a.m. and peppers them with questions via email at all hours, according to people familiar with the matter.

The Fed is closer than it has been in at least a decade to achieving both of its congressional mandates—to maximize employment and maintain low, stable inflation. Officials seek 2% annual inflation because they view that as consistent with an economy with healthy demand for goods and services.

The employment debate is taking on more urgency because joblessness is expected to keep falling due to a burst of economic stimulus from recent tax cuts and government spending increases.

If hiring and workforce participation trends since January continue, unemployment would reach as low as 3.3% by December, way below Fed officials' estimates of the level that is sustainable over the long run.

Among the questions preoccupying Mr. Powell: Could a tighter labor market bring in people not already in the job market and raise workforce participation rates? If that happens, the economy will be in a position to draw on those unused resources and keep growing without overheating. That would allow the Fed to raise rates more slowly than it otherwise would.

If there aren't people outside of the labor market ready to enter, the Fed could raise rates more aggressively. Higher inflation requires tighter credit to keep price pressures in check.

The wrong choice could trigger a recession. For now, the Fed is on a course to gradually raise interest rates, and Mr. Powell has signaled continuity with the approach of Janet Yellen, his predecessor. But economists who worked with both Fed leaders said differences in their backgrounds could ultimately lead the current chairman, who uses the nickname Jay, to steer a slightly different course.

"Yellen had 30 years of background in macroeconomic modeling," said Alan Detmeister, an economist at UBS Securities who used to lead the prices and wages section of the Fed. She was convinced that low unemployment rates eventually will lead to higher inflation, he noted, though she resisted a rigid interpretation of the rule in recent years.

"Jay is more willing to look at alternative formulations since he doesn't come with a huge amount of baggage," he said.

The risk of economic overheating was a central topic of discussion last month at a gathering of central bankers at the Bank for International Settlements in Basel, Switzerland, which Mr. Powell and current New York Fed President William Dudley attended.

Key to the Fed's considerations is an economic concept developed in the late 1960s by Milton Friedman known as the natural rate of unemployment. Some economists believe this level balances the supply and demand for labor, and that below it, inflation accelerates—driven by employers paying higher wages to attract workers.

Fed officials' estimates of the natural rate have dropped in recent years as unemployment fell faster than they predicted. Their estimate tumbled from 5.1% three years ago to 4.7% last year to 4.5% in March. By this measure, unemployment is already below safe levels.

Under Ms. Yellen, the Fed held off on multiple rate increases in 2015 and 2016, when the unemployment rate was reaching some officials' estimates of the natural rate. It raised rates just once each year.

"I, frankly, think the committee has done the right thing in doing that, because you do have a recovery of participation," Mr. Powell said in response to questions after a New York speech in February 2017, referring to gains in the share of adults holding or seeking jobs from postrecession lows. "That wasn't at all clear three or four years ago. People were saying... those people aren't coming back."

Officials now seem less sure that low interest rates will keep boosting workforce participation, which has returned to prerecession levels, adjusting for the aging population.

Mr. Powell has said the natural rate of unemployment could be anywhere from 3.5% to 5%.

The uncertainty reflected in these estimates isn't new, said former Fed Vice Chairman Alan Blinder. "What's new is how very low the unemployment rate is compared to what we thought the natural rate was not very long ago," he said.

Estimates of the natural rate are particularly important to the Fed because economists have long held that inflation rises as unemployment moves down, and vice versa. This so-called Phillips curve, named for the New Zealand economist, A.W. Phillips, who first advanced the framework in 1958, is controversial within the economics profession but remains popular within the Fed.

Fed officials "are tightening on a theory, and that theory is the Phillips curve," said Vincent Reinhart, chief economist of Standish Mellon and former director of the Fed's monetary policy division.

Complicating matters for the Fed, the Phillips curve has been flat for the past 20 years, meaning big swings in unemployment haven't significantly affected U.S. inflation.

Conservatives including President Donald Trump's top economic adviser, Lawrence Kudlow,

have dismissed the Phillips curve. They say inflation accelerates not because of hiring booms but due to excess money creation by the Fed.

A few Fed officials have grown skeptical of the central bank's devotion to the Phillips curve for other reasons. They hesitate to rely on a model that would have called for more aggressive interest-rate rises in 2015 and 2016, because the jobless rate implied inflation would soon heat up. In fact, millions of Americans found jobs and inflation remained low.

"We are too focused on the unemployment-rate number," Minneapolis Fed President Neel Kashkari said in an April interview. He calls it a "broken gauge" that doesn't capture extra labor-market slack.

This group argues that if inflation is the worry, the Fed should wait until it sees it moving higher before raising interest rates much, if at all. This would upend the Fed's practice of adjusting rates based on economic forecasts, because monetary policy works with long time lags.

The "traditional and well-founded preference for acting pre-emptively on a forecast is very much called into question" by the feeble response of inflation to declining unemployment, said Mr. Blinder.

A second group of officials rejects this thinking. They say unemployment is well below a sustainable level. They worry it is just a matter of time before imbalances emerge—either excess inflation or financial bubbles—and if they wait until then, they will have to raise rates aggressively, causing a recession.

"When we overshoot by too far, something becomes unsustainable—wages and prices, or assets," said Boston Fed President Eric Rosengren in an interview last month. When the Fed has to play catch-up, unemployment rises "not by tenths of a percentage point, but by percentage points. It's very, very costly."

Mr. Rosengren is an example of how the ground is shifting under Mr. Powell's feet; for most of the expansion Mr. Rosengren was among the Fed's strongest advocates of easy money policies. Now he favors higher rates.

A paper last year by former Fed staffers underscores his worries. Looking at city-level data, economists found inflation picked up more quickly once the jobless rate fell below 3.75%. One of the researchers, UBS's Mr. Detmeister, said the paper argues for maintaining the Fed's current approach of raising interest rates with the goal of anticipating where the economy will be 12-to-24 months ahead. The findings were shared broadly within the Fed, including with Mr. Powell.

Many Fed officials, including Mr. Powell, appear to sit somewhere between these two camps. They aren't ready to dismiss the traditional models. But they also say globalization, technology and demographic changes mean a low-unemployment economy may not face the same price pressures as it did in the 1960s.

Today's economy has more college-educated workers than in the past, which depresses the natural rate of unemployment because they have lower unemployment rates than others.

Fed officials are also hesitant to draw too many lessons from the low-unemployment episode from the late 1960s because people now expect inflation to remain stable.

In the 1960s and 1970s, if inflation went up one year, consumers expected it to rise by at least as much the following year. Officials believe such expectations can be self-fulfilling as workers demand pay increases and businesses raise prices in anticipation.

But in the early 1980s, the Fed ratcheted interest rates up into the double-digits, slowing inflation dramatically by pushing the economy into a severe recession. It demonstrated the central bank's commitment to keep prices in check, and the approach has held since then.

Fed research published in 2016 used the 1960s experience to measure the point where inflation pressures begin to harm the economy, including by leading expectations of higher prices to become self-reinforcing as they did in the 1970s. The research, which was presented to Mr. Powell, concluded this happens when inflation rises by 3% on a sustained basis, using the Fed's preferred gauge and excluding volatile food and energy categories. Using this gauge, inflation is currently rising 1.8%.

Given the anchoring of inflation expectations, Mr. Kashkari said it is no surprise that inflation is unresponsive to low unemployment today. "The more credibility we have with the market and with employees and employers, the less responsive they are going to be to minor changes in the economy," he said.

In the late 1960s, when inflation began to accelerate just months after the unemployment rate dropped below 4%, the Fed cut interest rates, partly due to political pressure.

"Nobody on this committee will allow that to happen," said Mr. Kashkari. "I just don't see any echoes of that today."

## **Opinion:** What to Do When the Labor Market Stops Working for Workers WSJ - Alan S. Blinder

https://www.wsj.com/articles/what-to-do-when-the-labor-market-stops-working-for-workers-1528756950

It has been a tough several decades for American labor, and now the Trump administration, Congress and the Supreme Court are all piling on. The latest blow was the high court's 5-4 decision last month in Epic Systems v. Lewis. The justices held that employers may use mandatory arbitration clauses to prevent workers from banding together to pursue their legal rights in a class-action suit against the company. The message was clear: Workers of the United States, don't try to unite. You're on your own.

Many people who worry about the fortunes of workers are focused on the rise of the "gig economy." This new corner of the labor market features a lot of freedom and flexibility, sure, but also less-than-stellar wages and few if any fringe benefits. Yet although Uber alone has an army of more than 800,000 drivers, the gig economy is far smaller than many people think, because these workers are on the job only part-time.

The Supreme Court's arbitration decision, by contrast, will affect tens of millions of employees. When disputes arise over pay, working conditions, or whatever else, workers must now face off against their employers one-on-one. If that sounds like an unfair fight, it

is. It's a prime reason unions were formed more than a century ago. Sadly, fewer and fewer American workers today have a union to fight on their behalf.

There is a good argument for mandatory arbitration in many contract disputes. We Americans don't need to fight everything out in court. But the case for arbitration is a lot stronger when the dispute is between two equals—say, two businesses in a joint venture—than between an individual worker who can't afford lawyers and a company that can.

Arbitration has a long history, but its prevalence in the workplace is new. In 1995, only 7.6% of employers had instituted mandatory arbitration, according to a survey by the Government Accountability Office. Today 53.9% of nonunion companies have done so, per a survey last year commissioned by the Economic Policy Institute. This figure is sure to rise given the Supreme Court's decision.

Another problem for labor, one that has only recently drawn attention, is the widespread use of noncompete clauses. This practice looks like another sound idea run wild. Noncompetes have a legitimate role: to protect trade secrets that core employees might otherwise take to another firm or use to start a competing business. No one doubts that companies with valuable trade secrets, like Google, Coca-Cola and many others, should be allowed to compel certain vital employees to sign noncompetes as a condition of employment.

But nowadays even many ordinary workers, privy to no such knowledge, are being asked to sign such agreements. Several fast-food chains have either asked workers to sign noncompetes or prohibited their franchisees from hiring workers away from other franchisees.

A 2016 study by the Treasury Department found that an amazing 18% of American workers were currently bound by noncompetes, and 37% had been so bound at some point in their careers. Surely few of these folks are carrying trade secrets. Most cases amount to restraints of trade, pure and simple. Employers impose noncompetes to reduce worker mobility and thereby to hold down wages.

If the labor market is functioning smoothly, why don't workers faced with unfair arbitration clauses or noncompetes simply depart for another job? One answer is that the labor market really isn't working all that well after all. There is developing evidence that employers in the U.S. hold monopsony power—monopoly power on the buyer's side. Remember, a company with a monopoly can restrict supply so as to obtain higher prices for what it sells. Similarly, a monopsony can restrict demand so as to obtain lower prices for what it buys.

Students learn about monopsony in introductory economics and then, for the most part, forget about it other than as an intellectual curiosum. Oh, some gigantic buyers like Walmart do have monopsony power, which they use to extract lower prices from suppliers. But monopsony power may seem far-fetched in the vast U.S. labor market, where the biggest buyer (Walmart again) accounts for less than 1% of total employment.

Think again. Most labor markets are more local than national. How many workers in Detroit shop for jobs in Seattle? Recent economic studies show that many local labor markets are surprisingly concentrated, giving employers some monopsony power. Furthermore, the degree of this local concentration has increased since the late 1970s. This rising monopsony power over labor holds back wages, restricts job opportunities, and gives businesses the leverage to

shove mandatory arbitration clauses and noncompetes down workers' throats.

The U.S. has used antitrust laws and merger guidelines to protect consumers from the exercise of monopoly power for more than a century. It's not well recognized, but those same laws and processes could be used to protect workers. Regulators and courts could ban practices like mandatory arbitration and noncompete clauses where they serve to limit competition. They could block mergers that would further monopsonize a local labor market. These kinds of moves would require new thinking in Washington—or, perhaps more likely, in state capitols. But maybe, as a recent provocative paper by Suresh Naidu, Eric Posner and Glen Weyl suggests, it's time for a more evenhanded approach.

Mr. Blinder is a professor of economics and public affairs at Princeton University and a former vice chairman of the Federal Reserve. His most recent book is "Advice and Dissent" (Basic, 2018).

## Opinion: Give Immigrant Entrepreneurs Green Cards, Not 'Parole'

WSJ - Paul Donnelly

https://www.wsj.com/articles/give-immigrant-entrepreneurs-green-cards-not-parole-1528756984

Political fights over detained immigrant children and the Deferred Action for Childhood Arrivals program have dominated the immigration debate for the past few months. Yet the White House's recent revocation of the Obama administration's "entrepreneur parole" rule, which allowed immigrant business-owners a conditional stay in the U.S., may say more about the depth of America's immigration problem.

The flaws in the parole rule start with its language. The Obama White House described the provision as an example of "merit-based immigration," or an "entrepreneur's visa." But parole is not a visa, and it certainly doesn't help immigrants become new Americans.

In fact, "parole" in the rule has the same meaning as in criminal law. When a convict is paroled, he can leave prison—but his sentence hasn't been completed. He's neither pardoned nor exonerated. Rather, the convict remains a criminal and will be hauled in for the slightest infraction. Treating immigrant business owners like criminals isn't exactly a reward for doing well in America.

The policy was well-intended: A foreigner who invents a better mousetrap should be encouraged to stay. Congress previously attempted to attract immigrants who directly employ workers in 1990 with the EB-5 visa program, which provides green cards to investors. But the program later created a scandal when it was expanded to allow pooled investments as a way to buy green cards.

Entrepreneur parole was structured even more poorly. Nearly 140,000 immigrants each year attain employment-based green cards, and most of them are sponsored by employers. But entrepreneurs aren't employees. To create jobs, they need to raise money and make their businesses work.

The Obama administration granted immigrant entrepreneurs permission to remain in the U.S. that could be revoked at any time. If the business hit a glitch, a paroled immigrant could be deported while his intellectual property remained with investors. Had the U.S. treated

Alexander Graham Bell like this, he'd have invented the telephone in Canada. When the Small Business Association held a discussion on entrepreneur parole in 2016, entrepreneurs and investors alike panned the idea.

Instead of parole, entrepreneurs should get the same status as other sanctioned immigrants: a green card. It doesn't matter how job-creating foreigners get their green cards. Intel founder Andy Grove and Google founder Sergey Brin, for example, both came to the U.S. as refugees.

Marriage is the most common way to get a green card. But work authorization for the spouses of H-1B visa holders is another Obama-administration initiative that President Trump overturned. When married people get employment-based green cards, their often highly skilled spouses should as well.

During the 2016 presidential campaign Mr. Trump condemned immigration as the source of Americans' economic troubles. But his analysis gets things backward. Rather than compound America's problems, immigrants resolve them by creating jobs, the way the founders of Intel and Google did.

Yet immigrant workers can affect the job market negatively—when bad policies prevent them from becoming free agents in the workforce. Programs like entrepreneur parole and guest-worker visas like the H-1Bs create backlogs that indenture workers for decades, forcing them into poorly compensated temporary work arrangements.

Employers like the leverage they have over employees who are guest workers and illegal residents. Many defenders of immigration are satisfied simply that these immigrants are able to remain in the country, while immigration restrictionists are happy as long as the new arrivals don't earn full legal status. The inequity created by this tenuous class of immigrants is the source of the nativism on which Mr. Trump capitalized.

Immigrants generally don't possess an unfair advantage over those who were born in the U.S., because well-regulated immigration doesn't dilute the workforce. Instead it renews the country and the economy, helping make America the richest and most innovative nation in history.

The answer to America's immigration problems should be more green cards, faster. The U.S. can't build liberty and prosperity for all on more people with fewer rights.

Mr. Donnelly was communications director of the bipartisan U.S. Commission on Immigration Reform (1994-97).

# Maine's governor blocked Medicaid expansion for years. The race to replace him, explained.

VOX - Dylan Scott

https://www.vox.com/policy-and-politics/2018/6/11/17442930/maine-governor-candidates-election-medicaid-expansion

Maine voters overwhelmingly supported Medicaid expansion last November, but it still hasn't happened yet. And it may just be their vote to choose the next governor that finally finishes the job.

Outgoing Republican Gov. Paul LePage has deployed every tool at his disposal to stop Maine from expanding Medicaid to 70,000 of Maine's poorest residents, as voters said they wanted in a 2017 ballot initiative by an overwhelming 18-point margin. Claiming it would cost too much money for the state (the vast majority of the cost is shouldered by the federal government), LePage's government missed the April deadline set in the ballot initiative to officially expand the program under the Affordable Care Act.

But LePage is term-limited, forced out of office in 2019. The race to replace him should be one of 2018's most competitive gubernatorial elections in the country, giving Democrats a major chance to reclaim a governorship. Mainers will vote this Tuesday to select Democratic and Republican candidates for the general election, under a new ranked-choice system.

Expansion supporters are pursuing legal action against LePage to force him into implementing it quickly. But if courts don't rule in their favor or if the fight drags out, the fate of Medicaid expansion is very much at stake in the fall election. All the major Democratic candidates want to expand the program as soon as possible. All the Republicans oppose it.

Paul LePage's Medicaid expansion obstruction, briefly explained
Paul LePage really hates Medicaid expansion. He vetoed five different bills passed by the
Maine legislature to expand the program under Obamacare, arguing that it was too expensive
for the state, even though the federal government initially covered 100 percent of the costs
and will cover 90 percent in perpetuity. He has sought to cut the existing Medicaid program
by instituting work requirements and requiring beneficiaries to pay more out of pocket for
health care.

When Maine voters said they wanted to expand Medicaid, LePage was still defiant. He said he would only expand the program if state lawmakers came up with some very specific and potentially unrealistic ways to pay for it — conditions that were not set in the ballot initiative that voters approved.

Medicaid expansion supporters quickly sued to try to force LePage to expand Medicaid under the referendum. They are winning too: Last week, a state judge ordered LePage to file paperwork for Medicaid expansion very soon. The governor's office has already appealed the court decision.

If the courts back up expansion supporters, the state could be compelled to follow the ballot initiative before the end of the LePage administration. But it is possible — whether because they lose in court or because the next state legislature and governor need to appropriate the state's share of the costs — that the issue won't be resolved before LePage leaves office. The next governor could also try to roll back the expansion once they get into office.

"The next governor could act to thwart that or to try to repeal the law. So the gubernatorial obviously matters," Robyn Merrill, executive director of Maine Equal Justice Partners, which is leading the legal fight for expansion, told me. "But it is our hope and it is more than likely that people will be getting coverage under expansion before next January."

The Democratic candidates for governor are ready to expand Medicaid Whatever differences there are among the Democratic candidates, Medicaid expansion is not

one of them. Every major candidate wants Maine to finally follow through and expand coverage to its poorest residents.

"The evidence is overwhelming: states that expand Medicaid have lower healthcare costs, healthier citizens, more stable hospital systems and stronger economic growth," Janet Mills, Maine's attorney general, who is considered the leading Democratic contender, told a local newspaper. "I'm fully committed to ensuring Medicaid expansion is implemented now, in accordance with the will of the people."

In the best poll we have of the race, Mills — attorney general since 2013, a state lawmaker before that — was way ahead of the field, with 32 percent of the vote. But Maine is using a new, first-of-its-kind ranked voting system, which adds a little more uncertainty to the race.

In a traditional primary election, the candidate who gets the most votes, whatever that number is, wins. Obviously. But here is how Maine's new voting system works, as helpfully described by the Huffington Post's Sam Levine:

Voters rank the candidates in their party's primary in order of preference.

If no candidate gets an outright majority, the candidate who got the fewest first-place votes is eliminated.

The second-place votes of those who supported the eliminated candidate then get distributed to the remaining candidates.

The process continues until one candidate gets more than 50 percent of the first-place votes and is declared the winner.

So while Mills is the frontrunner, she has some credible challengers. Mark Eves, a former Maine House speaker, had 16 percent of the vote, good enough for second place, in the poll we have. State Sen. Mark Dion had 10 percent. Democratic organizer Adam Cote was the other notable finisher at 9 percent.

Whichever candidate emerges from the process will be a Democrat who wants to expand Medicaid.

The Republican candidates want to keep blocking Medicaid expansion Meanwhile, a victorious Republican candidate in the governor's race could continue to gum up the Medicaid expansion process. Every prominent GOP candidate is following LePage's lead and opposes it, no matter the outcome of last November's referendum. (And, on the whole, they are tying themselves as closely as they can to the outgoing governor.)

Business executive Shawn Moody, the leader in the Republican primary based on the best available polling, effectively deemed the 2017 vote in favor of Medicaid expansion invalid in a statement to the Portsmouth Herald:

Out-of-state interests came into Maine with large sums of money to put this issue on the ballot and pass it, without a plan to pay for it. Most Maine people were not told about the significant price tag attached. Gov. LePage just paid off a \$750 million debt to Maine's hospitals, as a result of the last failed Medicaid expansion. Someone who is not disabled

should contribute some amount to their own costs. This welfare expansion will not strengthen Maine's economy. I will not support funding Medicaid expansion by raising taxes on hard working Mainers or job creators.

Much like Mills on the Democratic side, Moody looks like the frontrunner — he had 36 percent of the vote in that poll — but he doesn't seem to have a majority and faces several credible Republican challengers.

Mary Mayhew — who, as LePage's top health official, has been instrumental in helping to block the Medicaid expansion — came in second at 19 percent, and she has also said she will continue to oppose it. Garrett Mason, the Maine Senate majority leader, registered third at 15 percent, and House Minority Leader Ken Fredette was fourth with 10 percent.

So in a mirror image of the Democratic content, there seems to be no daylight between the Republican candidates on Medicaid expansion. They all want to stop it.

Whoever emerges from both parties' primaries, the November general election should be competitive. Cook Political Report rates the race a toss-up, while the University of Virginia's Crystal Ball thinks it leans toward the Democrats. LePage is pretty unpopular: 41 percent of Mainers approve of his job performance and 53 percent disapprove, according to Morning Consult. Then again, he's been elected twice and Donald Trump lost narrowly (3 points) in 2016.

In the end, Democrats should have an advantage, and they have a popular issue in Medicaid expansion at their back.

## Young families typically leave cities for the suburbs. Here's how to keep them downtown.

VOX - David Roberts

https://www.vox.com/2017/6/21/15815524/toderian-families-cities

In North America, we take it for granted: When couples have kids, they move out of the city to the suburbs.

The trend has only accelerated lately. Some of the most attractive and fastest growing cities — San Francisco, Portland, Pittsburgh, Washington, DC — have seen their numbers of children plunge in recent years. My home city, Seattle, is now the fastest growing big city in the country ... and has the second-lowest number of households with children. (According to Governing magazine, as of 2015, 19.6 percent of Seattle's 304,564 households have children. In Laredo, Texas, it's 55.3 percent.)

Should cities try to keep families around? Some urbanophiles argue that they're not worth it. Families cost cities more in services, spend less in the economy, and produce less tax revenue than affluent young single professionals. Cities that want to grow fast do it by building studios and one-bedrooms and drawing on endlessly renewable mobs of Youngs.

But few city leaders take that attitude. They see families as an important source of economic stability (hot industries come and go) and social vibrancy. You can read a lament about DC here, one about Denver here, one about Seattle here.

All these articles go on and on about amenities families enjoy, but the root of the problem is that families need bigger homes, while developers have every incentive to squeeze in as many small homes as possible, to maximize their profit per square foot. Unless cities step in, that's what developers will keep doing.

Yet somehow, Vancouver has thousands of families with children living in its downtown. In 2017, I asked urbanist Brent Toderian, who was Vancouver's Chief Planner from 2006 to 2012, how the city did it. He says that there are three elements of family-friendly city design: bigger housing, amenities for families, and a safe, welcoming public realm.

### **David Roberts**

You've said that children are an "indicator species of a healthy downtown." How did Vancouver make its downtown so kid-friendly?

### **Brent Toderian**

It's a self-fulfilling prophecy: We assume families don't want to live downtown, we therefore don't design for family, and, sure enough, families don't come, or they don't stay. It is remarkable to me how often I still hear that families don't want to live downtown, or in urban places.

[Vancouver has] somewhere between 5,600 and 7,000 kids downtown, by design. Vancouver found that if you design specifically for families, you will achieve numbers of kids that will be a challenge for you. A good problem to have, right?

There are three parts to designing for families and kids, and you have to do all three.

The first is to ensure there are homes that can actually fit families. If your homes can't fit families, you don't get families, period. That generally comes down to the number of bedrooms, though it can also be about the size of the apartment or home.

For decades, Vancouver has been requiring that 25 percent of units in all major projects have two bedrooms or more. And there's been a debate for decades about whether that requirement should include three bedrooms. Thankfully, Vancouver has recently moved in that direction, requiring 10 percent of units to be 3 bedroom, on top of the 25 percent 2 bedrooms.

### **David Roberts**

If there's a market, why do developers have to be pushed so hard to do it?

### Brent Toderian

Because it's not as profitable, per square foot, as a small unit. Developers will cater to the more profitable market segment, even if there is a strong market interest for two- and three-bedroom units.

But it's not the job of planning to maximize the profit of developers. It's the job of planning to determine the vision for the city and the downtown, set clear expectations, and let those expectations help clarify land value for developers.

Developers will argue that two- and three-bedroom units are not viable, but it's false. Economic analysis shows that two- and three-bedroom units can be less profitable than one-bedrooms or studios, but that's not the same as saying that they aren't viable.

It starts with asking yourself: Do you want families downtown and in urban places? A number of cities say they do, yet they're not willing to do what's necessary to make it happen, such as regulate. That's particularly a problem in the United States, where regulation is a dirty word. It's that ideology around regulation that can often keep cities from progressing.

It's a very simple policy to require the number of bedrooms. It's only anti-regulation ideology that holds cities back. If you aren't getting families, and you want families, regulation is necessary.

David Roberts What is part two?

### Brent Toderian

Point two is, even if you have the homes, you need the services and amenities that support family living. Those start with daycare and schools. We put a lot of attention into schools, but you can't underestimate the importance of daycare. We [in Vancouver] largely use density bonusing to pay for daycare [density bonusing explained here], so we have pretty good daycare service by comparison to other cities, although we are constantly struggling to keep up with demand.

We just opened our second elementary school in the downtown peninsula, and we have a third planned, and a Catholic school planned just off the peninsula. They are already oversubscribed. We still have more kids than we have school space.

Point three is, you design the public realm for kids and families, because that means it will work for everyone. You have to think about all age groups: the parents with their strollers, young kids and their need for playgrounds, and then teenagers and their distinctive needs, which are different than those of younger kids. Teenagers are shaping up to be our biggest challenge in downtown Vancouver.

David Roberts
What do teens want in a city?

### Brent Toderian

The most common answer I hear is "hangout space." But that can become a bit of a lazy catch-all for the kinds of spaces that teenagers end up using by default, like malls, unprogrammed parks, or transit stations, because there's nothing that's been made with them in mind. If there's nothing better, they'd go to any place they think other teenagers already are.

Or you can have places actually made for teenagers, preferably involving teenagers in the design process — things like skateboard parks; plazas with activities like music and games for teens instead of young children; places designed to help teens interact with each other and the space itself in cool ways (ice-breakers, conversation starters, and "show-off" opportunities); spaces with food as an option. And of course don't forget the wifi.

You also have to recognize that once your kids are at their teenage years, the number of bedrooms in your home might not be enough. We often hear about families in Vancouver not feeling the pressure to move out with two or even three kids when they're small, but once

they become big, the pressure increases. Housing to fit not just young kids but teenagers is critical, and support and services specifically for teenagers are important.

So that's the three elements: housing that fits families; support for families, such as schools and daycare; and designing the public realm for kids.

### **David Roberts**

Fitting families into dense downtowns is challenging for all kinds of reasons. At the most concrete level, what's the right way to integrate residences into busy areas?

### **Brent Toderian**

For Vancouver, the "city at eye-level" starts as simply as: no blank walls. We make sure that there are real, active things at grade, as a starting point — either retail stores or residential doors. Most urbanists, I think, default to stores.

### **David Roberts**

That does seem to be the model that's getting built in Seattle — a condo plopped on top of a retail row.

### **Brent Toderian**

And if you can do that, that's great. But what we found is that retail doesn't always work, nor should it be the default assumption. In downtown Vancouver, we have retail streets and non-retail streets — streets where the ground-floor use is expected to be retail or commercial, and other streets where we don't want those uses at grade, because it could dilute the success of the retail street. You have to have a strong sense of how much retail space your population can support.

But I think many urbanists feel they don't have good plan B, because what else can you put at grade?

### **David Roberts**

What else indeed?

### Brent Toderian

Surely in our walk you noticed our housing. What we are good at in Vancouver, because we've figured out the details, is housing at grade — doors at grade. Most other cities still aren't doing that, although there's incredible historical precedent for it, like the New York brownstones. Sesame Street, for godsakes, right?

We always have something active at grade, but in most cases, it's not retailing, it's residential doors.

### David Roberts

What are some guidelines for residential doors at street level?

### Brent Toderian

It starts with designing your building to externalize the front door. That should go without saying, but it seems to be the problem with most architecture — it's been designed to be internal, and the housing is internal, off the elevator or off the hallway. It's not off the street.

So it starts with the goal of having doors and windows on the street — Jane Jacobs's "eyes on the street."

There are ways you can do it badly. The number one way we've observed is to do it flush.

### **David Roberts**

Right up against the sidewalk?

#### Brent Toderian

Flush to the sidewalk or even submerged. That's very common in American and Australian cities. It's wrong because you can see into the amenities space in front of the door. You can see into the windows. So people don't use the amenities space and they close the blinds on the windows. And what you get is a de facto blank wall.

Whereas, if you elevate [entrances], just a few steps — three or four steps — and design a semi-private amenities space, people will use it. They'll keep their windows open.

You have to delineate, through design, the private, the semi-public, and the public. And you have to do each realm well.

### **David Roberts**

Do those units do well in Vancouver? Do people like living off the street?

### Brent Toderian

Yup. They sell. About 25 percent of our units have to be two-bedroom or more. Usually those at-grade units are part of that calculation; they usually have two or three bedrooms. They're often the family-oriented units, and having them right on the street is a positive thing. It not only makes the street safer, it makes the street more comfortable and lively.

The presence of a door creates this possibility that something will happen! [laughter] Who will come out of that door? What will they have with them? No one even has to come out of the door for the presence of the door to make the street more interesting and more comfortable. It's that possibility, that potential.

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Subject: CRAIN"S NY: Extell"s shopping spree points to big plans for Yorkville

**Date:** Tuesday, June 12, 2018 12:27:21 PM

### Extell's shopping spree points to big plans for Yorkville

CRAIN'S NY - Tom Acitelli

http://www.crainsnewyork.com/article/20180612/REAL\_ESTATE/180619993/extells-shopping-spree-points-to-big-plans-for-yorkville

At the height of the last real estate boom in 2007, Extell Development Co. bought three small apartment buildings between East 79th and East 80th streets near First Avenue for \$19.2 million.

It looked like the start of another grand project for Extell, which in 2006 completed the 604-foot Orion tower on Far West 42nd Street and was finishing three more Manhattan apartment towers. But then the bottom fell out of the real estate market. Extell sold two of the three Yorkville buildings for \$8.7 million in 2009—but retained their development rights. Last year the company bought back the buildings as part of a renewed shopping spree in the neighborhood.

Its latest purchases include more than 102,000 square feet of air rights from a local Catholic parish and a small apartment building with ground-floor retail.

Extell declined to comment on its plans, although there is speculation that the company will build a residential building of up to 250,000 square feet with a public school on the ground floor. It has already applied for demolition permits for 10 properties. Extell also declined to comment on whether the project was motivated by the long-awaited 2017 debut of the Second Avenue subway stop at East 86th Street.

Extell, launched by former diamond merchant Gary Barnett in 1989, is best-known for building two soaring residential towers on the West Side. The 1,004-foot One57, which opened in 2015, is home to the city's most expensive condo, a \$100.5 million penthouse purchased by computer magnate Michael Dell.

The Central Park Tower at 217 W. 57th St. is more than halfway to its 1,550-foot pinnacle and headed for a projected 2020 opening.

Anbau Enterprises, a Manhattan development firm run by the husband-and-wife team of Stephen Glascock and Barbara van Bueren, bought the 5-story apartment building for \$12.5 million in November 2013. Plans to redevelop the site stretched back to 2009. Anbau built the 34-story, 84-unit condo tower Citizen360, which opened last year.

Subject: DN: Jilted Brooklyn school principal yanked off the job for alleged sexual harassment toward ex-lover/colleague

**Date:** Saturday, June 16, 2018 7:00:32 PM

# Jilted Brooklyn school principal yanked off the job for alleged sexual harassment toward ex-lover/colleague

DAILY NEWS - Ben Chapman, Larry McShane

http://www.nydailynews.com/new-york/education/ny-metro-brooklyn-principal-removed-20180616-story.html

City education officials threw a high-profile principal out of his Brooklyn school and into the rubber room amid sexual harassment charges, the Daily News has learned.

Urban Action Academy Principal Steve Dorcely is accused of showering his unwanted attention on colleague Jordan Barnett for two years after she ended their affair, according to a 2017 lawsuit.

The creepy details of Dorcely's alleged behavior grabbed headlines — and prompted a probe. Dorcely's last day on the job was this past Thursday, and he was assigned to a central Department of Education location as the probe continues.

"The decision to dismiss Mr. Dorcely as principal of Urban Action Academy was made in the best interest of students and families, and after a careful review of the school's performance under his tenure," said Education Department spokesman Douglas Cohen.

"The superintendent's office is working closely with the school to provide additional support and ensure a smooth transition."

According to the lawsuit filed by Barnett, the principal "sexually harassed her relentlessly in the work place" — including inappropriate remarks about her breasts and her buttocks.

Barnett said she became a target of punitive payback after breaking off her relationship with Dorcely and spurning his advances in a Brooklyn burger joint in December 2016.

The teacher charged her ex-lover undermined her career with bad performance reviews and arranged for four investigations of Barnett in a six-month period. Barnett alleged that the constant pressure forced her into therapy.

"It is nice to see the DOE taking some action but it is too little too late," said her attorney Jonathan Tand. "Men like Dorcely have been shielded by the DOE for years and only now they are taking action. Furthermore they continue to defend these people in court using taxpayer dollars rather than trying to do right by the victims."

Angelo Marra, who began his career in 1995, will lead the school until an interim acting principal is named, school officials announced. Dorcely started with the BOE as a computer aide in 2000, eventually landing at Urban Action Academy with an annual salary of \$161,871.

Subject: HARPERS: The Death of a Once Great City Date: Sunday, June 17, 2018 12:18:26 PM

### The Death of a Once Great City

HARPERS - Kevin Baker

https://harpers.org/archive/2018/07/the-death-of-new-york-city-gentrification/

New York has been my home for more than forty years, from the year after the city's supposed nadir in 1975, when it nearly went bankrupt. I have seen all the periods of boom and bust since, almost all of them related to the "paper economy" of finance and real estate speculation that took over the city long before it did the rest of the nation. But I have never seen what is going on now: the systematic, wholesale transformation of New York into a reserve of the obscenely wealthy and the barely here—a place increasingly devoid of the idiosyncrasy, the complexity, the opportunity, and the roiling excitement that make a city great.

As New York enters the third decade of the twenty-first century, it is in imminent danger of becoming something it has never been before: unremarkable. It is approaching a state where it is no longer a significant cultural entity but the world's largest gated community, with a few cupcake shops here and there. For the first time in its history, New York is, well, boring.

This is not some new phenomenon but a cancer that's been metastasizing on the city for decades now. And what's happening to New York now—what's already happened to most of Manhattan, its core—is happening in every affluent American city. San Francisco is overrun by tech conjurers who are rapidly annihilating its remarkable diversity; they swarm in and out of the metropolis in specially chartered buses to work in Silicon Valley, using the city itself as a gigantic bed-and-breakfast. Boston, which used to be a city of a thousand nooks and crannies, back-alley restaurants and shops, dive bars and ice cream parlors hidden under its elevated, is now one long, monotonous wall of modern skyscraper. In Washington, an army of cranes has transformed the city in recent years, smoothing out all that was real and organic into a town of mausoleums for the Trump crowd to revel in.

By trying to improve our cities, we have only succeeded in making them empty simulacra of what was. To bring this about we have signed on to political scams and mindless development schemes that are so exclusive they are more destructive than all they were supposed to improve. The urban crisis of affluence exemplifies our wider crisis: we now live in an America where we believe that we no longer have any ability to control the systems we live under.

Those of us who have been in New York for any amount of time are immediately suspected of nostalgia if we dare to compare our shiny city of today unfavorably, in any way, with what came before. So let me make one thing perfectly clear, as that old New Yorker Dick Nixon used to say, and list right now all the things I hated about the New York of the Seventies: crime, dirt, days-old garbage left on the street, cockroaches, the Bronx burning, homelessness, discarded hypodermic needles on my building's stoop, discarded crack vials—and packs of burned-out matches—on my building's stoop, cockroaches that scattered everywhere when you turned on the light, entire Brooklyn neighborhoods looking like a bombed-out Dresden, subway cars on which only one door—or no door—opened when the

train came in, subway cars cooled in summer rush hours only by a single fan that swung slowly around and around, deindustrialization, those really big cockroaches that we called water bugs for some reason and that crunched under your feet.

New York today—in the aggregate—is probably a wealthier, healthier, cleaner, safer, less corrupt, and better-run city than it has ever been. The same can be said for most of those other cities seen as recent urban success stories, from Los Angeles to Philadelphia, Atlanta to Portland, Oregon. But we don't live in the aggregate. For all of New York's shiny new skin and shiny new numbers, what's most amazing is how little of its social dysfunction the city has managed to eliminate over the past four decades. Homelessness is at or near record levels. The Bronx, poster child for the bleakness of the city in the Seventies, remains the poorest urban county in the country, with almost 40 percent of the South Bronx, or more than a quarter-million people, still living below the poverty line. Bus-stop ads all over New York urge everyone to carry the emergency medication naloxone so that they can reverse some of the overdoses that kill nearly four New Yorkers every day.

The average New Yorker now works harder than ever, for less and less. Poverty in the city has lessened somewhat in the past few years, but in 2016 the official poverty rate was still 19.5 percent, or nearly one in every five New Yorkers. When the "near poverty" rate—those making up to \$47,634 a year for a family of four—is thrown in, it means that almost half the city is living what has become a marginal existence, just one paycheck away from disaster. By comparison, the city's poverty rate in 1970—in the wake of Lyndon Johnson's war on poverty—was just 11.5 percent. By 1975, during the supposed collapse of New York, it had increased to 15 percent, a figure lower than it has ever been since then.

The immediate cause of the increase in poverty doesn't require much investigation. The landlords are killing the town. Long ago, the idea that "rent is too damn high" in New York was so thoroughly inculcated into the city's consciousness that it became a one-man political party and a Saturday Night Live sketch. But the rent is too damn high, and getting higher all the time. Whereas the old rule of thumb was that your rent should be one paycheck a month, or about 25 percent of your income, the typical New York household now spends at least one third of its income on rent, and three in ten renter households pay 50 percent or more, according to the latest New York Housing and Vacancy Survey.

And the situation is getting rapidly worse. According to the same survey, the price New York landlords wanted for vacant apartments from 2014 to 2017 increased by 30 percent, while the median household income for all renting families from 2013 to 2016 went up by 10 percent. The burden has fallen hardest on those who can least afford it, according to the real estate database StreetEasy, with rents rising fastest on the lowest wage earners in the city.

The result has been predictable enough. Homelessness in the city has reached a level not seen here in decades, if ever. Today, an average of 60,000 people are provided shelter every night, in 547 buildings, by the city's Department of Homeless Services. Most of the newly homeless are not derelicts or the mentally ill. Of these people 70 percent are families with children, and at least one third of the families include a working adult. They were simply priced out of a market that seems to have no ceiling, victims of the "ownership society" that is modern New York.1 Whereas most New Yorkers used to rent apartments of all sizes, more and more of the buildings their families made home for generations have been either torn down and replaced or "converted" to condominiums or "cooperative apartments," which sound like something socialistic but are not. The average condo and co-op sale prices in

Manhattan shot up past the \$2 million mark for the first time ever last year, while a townhouse will cost you \$6.28 million.

One common belief, even in many liberal circles, is that the cause of these outrageous rents and prices is the very government intervention that was intended to ameliorate them: rent regulation. This notion might have some validity if, say, rent regulations in New York stifled construction. But they don't. New buildings in the city are not subject to rent control and never have been. More than 40,000 new buildings went up during Michael Bloomberg's twelve years as mayor (2002–13), and another 25,000 buildings were demolished. The city continues to furiously tear itself down and build itself back up again. New buildings are spiked into every available lot, and they rise higher than ever before.

Far from discouraging new construction, New York's housing policies encourage and subsidize it at every turn—and, in doing so, have only made the city less affordable than ever. New York has had some sort of rent regulation continuously since 1943, and today nearly half of its apartments—966,000 in all, containing around 2.5 million people—are what is called rent-stabilized; that is, they are in buildings of six or more units, and are occupied by tenants who cannot be evicted or denied a lease renewal without due cause, and whose rents cannot be raised by more than a set amount determined every year by a government-appointed panel. This does not mean the rent doesn't go up. The rent on the rent-stabilized apartment that I've leased since 1980 has more than tripled in that time. Rents can also be raised when apartments are vacated, or when landlords make improvements to the building or to individual apartments.

Once the monthly rent hits \$2,700, if an apartment is vacated, or if the total household income exceeds \$200,000 for two consecutive years, the unit can pass out of rent stabilization. Forever. From 2006 to 2016, at least 139,000 apartments were deregulated, a number that includes an estimated one quarter of all apartments on the increasingly wealthy Upper West Side of Manhattan, where I live.

This is due to rising incomes at some addresses. But driving deregulation as well is the fact that private equity funds see great possibilities in your neighborhood. Your landlord is now much less likely to be a family or an individual who has owned one or two buildings for years, depending on them for a safe and steady income, and much more likely to be a faceless, massively financed international firm that is highly incentivized to force you out on the street and keep its investors happy. "Not long ago a rent-stabilized building would sell for ten or at most twelve times its rent roll—the amount of money, before expenses, that it generates in a year," wrote journalist Michael Greenberg in a meticulous analysis that appeared in last August's New York Review of Books. "Today it sells for perhaps thirty or forty times that amount, or ten times what the rent roll would be after regulated tenants have been dislodged."

What plagues New York, though, is not only the astounding rise in housing prices, disruptive as that is. It is also the wholesale destruction of the public city. Many of the city's most treasured amenities, essential to its middle-class character and built up for decades through the painstaking labors of so many dedicated individuals—working people and philanthropists, labor leaders and social workers, reformers and politicians—have now been torn away. Look at almost any public service or space in New York, and you will see that it has been diminished, degraded, appropriated.

The change in their day-to-day lives that has probably delighted New Yorkers the most over the past forty years has been the improvement in the city's vast subway system. Ridership has approached record levels in recent years, and on the first day of 2017, Governor Andrew Cuomo led a giddy celebration to mark the opening of three new stations on the fabled Second Avenue subway, which finally became a (partial) reality after first being proposed in 1920.

The self-congratulations were short-lived, as service on the remainder of the system began to decline precipitously. An antiquated and misconfigured train-signaling system—one that, at the rate the Metropolitan Transportation Authority is working on it, will be fully replaced sometime in the late 2060s, by which time nanobots will likely have been doing the job for a generation—began causing longer and longer delays, with both cars and platforms filling up with frustrated, angry passengers. The system's welcome new electronic scheduling signs began to report delays of such length—next train: 22 minutes—that they now produced only a Godot-like depression among riders.

In one of the many byzantine quirks of how we are governed in New York, the trains and buses are part of the MTA, which is controlled by Governor Cuomo. But the governor—allegedly a Democrat—rejected out of hand a proposal by New York mayor Bill de Blasio for a special "millionaires' tax" to fix the transit system, offering instead a "genius transit challenge" wherein anyone who came up with a great idea to make the trains run on time could win a million dollars.

The reasons for the subway's breakdown are legion. But the more telling lesson here is that a tax on the wealthiest New Yorkers to restore even the most vital public good cannot be so much as entertained.

The decline of the subways is just the latest diminution of public life in New York. Over the past few decades, what used to be regarded as inviolable public space has been systematically rolled up and surrendered to unelected private authorities. Starting with Central Park in 1980, much of New York's park system has been handed over to privately funded "conservancies," supposedly subordinate to the city government but in truth all-powerful, and quite determined to put everything on a paying basis. A visit to the Central Park Zoo, once free, now costs \$18 per adult, \$13 per child. A "total experience" ticket for the world-renowned Bronx Zoo costs \$36.95 for all "adults" over the age of twelve, \$26.95 for younger children, and \$31.95 for seniors—in a borough where the median yearly household income is \$37,525. (Rental of a single-seat stroller at the zoo will cost you \$10. A wheelchair is free but requires a \$20 deposit, lest you try to scoot off with it.)

Even the streets are no longer fully under public control. Starting in 1984, New York created seventy-five "business improvement districts," more than any other city in the country—though BIDs are now common in nearly every one of the nation's largest metropolitan areas. BIDs are supposed to be self-taxing coalitions of businesses, often employing the homeless and destitute to pick up trash, prettify the streets, and organize security patrols. But as the New York Times reported, one of the very first New York BIDs instead "organized the workers into what were called 'goon squads' to use force to chase homeless people out of bank lobbies with A.T.M.s."

In 2000, the Grand Central Partnership and the 34th Street Partnership BIDs finally settled a seven-year lawsuit charging that they had routinely paid their employees just \$1 an hour to

walk security patrols and clean toilets. The BIDs had dragged out the suit in the hope that their often homeless workers would simply give up and go away. But before that could happen, Sonia Sotomayor, then a federal district court judge in Manhattan, found the business districts guilty of breaking minimum-wage laws, using their newfound source of almost free labor to undercut competition—and handing the money they made as a result to their already well-paid executives.

"You say you're doing so much for the city, but you're making that money off the backs of the homeless," Tommy Washington, then a forty-one-year-old former BID worker and plaintiff pointed out. "You donate lampposts, flower beds, Bryant Park. How are you going to represent beautify if you're doing ugly behind that?"

Washington's question goes to the heart of the new New York, whom it's for, and what it means. Everywhere now, private institutions have largely taken over the neighborhoods around them, repurposing them solely to meet their own needs.

Our tax-free universities have been among the most shameless offenders. Cooper Union—a cultural landmark founded in 1859 as a night school of the arts and sciences for working men and women—abolished its legacy of free tuition after clotting the Astor Place area with disturbing glass boxes and nearly driving itself into bankruptcy. Fumihiko Maki's 400,000 square foot, \$300 million black monolith at 51 Astor Place—nicknamed the Death Star by local residents—may well be the single worst act of vandalism in New York since the original Pennsylvania Station was torn down more than fifty years before, a looming wall that effectively obliterates what was one of the oldest and most vital public places in New York.

Cooper Union may be the most egregious defacer of its own neighborhood, but it's far from the only one. New York University has torn down much of the historic West Village, including most of what was the landmark Provincetown Playhouse and a home that Edgar Allan Poe once lived in. (NYU partially re-created the facade of the Poe house. Quoth the raven: Fuck you.) Columbia University used (and abused) the power of eminent domain to kick out residents and small businesses at the western end of 125th Street, and is now stuffing that street with the huge, glassy, dreadful buildings of its new Manhattanville campus, courtesy of its own international vandal, sorry, starchitect, Renzo Piano.

This has become an accepted way of proceeding in New York, even for subsidized institutions that are supposed to serve a public purpose. Barclays Center at Atlantic Yards, in downtown Brooklyn, was sold to the public in an elaborate bait-and-switch scheme as part of a spectacular "urban utopia" complex to be designed by Frank Gehry. It ended up instead as an arena with all the charm of your basic bus terminal, home to an unwanted basketball team owned by a Russian oligarch. But then, as with any major New York development today, some form of deception is requisite. The Atlantic Yards scam was bankrolled with hundreds of millions in public funding—though the chicanery here is so involved that no one can even say for sure what the final public subsidy figures will be. The project includes at least \$100 million forfeited when the MTA, which has a subterranean train-marshaling yard there, sold its lucrative aboveground rights to the site to the developer Forest City Ratner, which was the low bidder for them. Hundreds of local residents have already been relocated, and before the whole charade is over, thousands more may be displaced from their homes, dozens of longtime neighborhood businesses will have been shuttered, and community leaders will have been shamefully compromised with emoluments ranging from a luxury-box giveaway to an on-site basketball arena "meditation room." But in a brilliant piece of political legerdemain,

no elected official was forced to actually vote for the project.

Sports stadiums long ago became a preferred method of legalized graft in America, with even such struggling cities as Cleveland, Detroit, Baltimore, and Oakland, California, willingly shelling out hundreds of millions apiece to retain or attract major-league franchises. But New York has taken the practice to stygian depths. The two major-league stadiums opened in 2009 were far from the first or the only large public subsidies the city has given to the Yankees and the Mets. New York had already spent more than \$100 million building free minor-league parks for both teams' farm clubs, in Staten Island and Coney Island, respectively. The current Yankee Stadium, erected on the site of what had been two beloved public parks, cost \$2.3 billion, according to journalist Neil deMause, making it one of the most expensive stadiums ever built anywhere in the world. Construction was helped along with federal, state, and local government subsidies totaling \$1.2 billion. Nonetheless, the Yankees reduced the number of seats available to the general public by more than 9,000 so that the team could make room for thirty-seven additional luxury suites in its ballpark.

It was much the same with the Mets' new park, out in Flushing's Willets Point, which hoovered up \$614 million in public subsidies but nonetheless reduced the new ballpark's seating capacity from 57,354 to a mere 41,800 in order to increase its luxury suites from forty-five to fifty-four. But here the new stadium was intended only as the anchor of a grand plan by Michael Bloomberg to transform the entire area around it—one terminus of an axis of redevelopment set to run across the entire width of the city, on a scale that only Robert Moses might have attempted.

Willets Point, once the site of a monumental municipal dump, the "valley of ashes" in The Great Gatsby, had evolved into a happy jumble of some 250 small industrial shops, most of them specializing in auto parts and repairs in an area known as the Iron Triangle. There they had thrived and prospered for more than eighty years, despite the city's refusal to build them sidewalks, paved roads, or even sewers. Once the Mets had their new park, though, Bloomberg pushed through a \$3 billion development plan, with the Iron Triangle to become Willets West, mostly a gigantic shopping mall with 200 stores and what was planned to be 1.7 million square feet of retail space, surrounded by 5,500 market-rate and affordable apartments and other amenities.

To facilitate this process, writes the impassioned social advocate Jeremiah Moss in his wrathful howl Vanishing New York: How a Great City Lost Its Soul, \$1 billion worth of public land was transferred, gratis, to two developers, including Sterling Equities, controlled by Mets owner Fred Wilpon and his brother-in-law, Saul Katz. The whole scheme was ultimately blocked in court—it's illegal to give away public land in New York State without a specific act of the legislature—but the Iron Triangle was gone, its shops intimidated into closing by the threat of eminent domain, and then demolished by the city.2

Queens had long remained unscathed by development on this scale. More than anyplace else in New York, the borough retains some of the flavor of what the city was like in the Seventies, minus the crime and the decay. Almost one in every two residents is foreign-born, creating wonderful ethnic mixes in nearly all of its low-lying residential and industrial neighborhoods. But this cityscape is changing, too.

Much like the Martian spaceships from The War of the Worlds in both appearance and annihilating intent, the glass skyscrapers that now dominate Manhattan have in recent years

jumped the East River. The first one, a 658-foot Citicorp office building, arrived in Long Island City in 1989. For years it stood alone, an awkward sentinel among the neighborhood's eclectic mix of row houses, auto shops, and manufacturers. As many of those businesses moved out for parts of the globe that don't pay a living wage, their emptying factory floors and warehouses were at least replaced by droves of art, movie, and television studios.

Then, in 1997, came the first residential towers, the forty-two-story Citylights residence, followed nine years later by the five apartment buildings of the East Coast LIC complex. By 2015, the land rush was on. Twenty-nine new buildings were added last year alone, according to New York magazine, with at least twenty-eight more "on tap" for 2018–2020. The tallest building of all was announced last November, a \$3 billion project with a luxury condo towering 700 feet high.

Yet even this level of development is dwarfed by what is going on at the western anchor of Bloomberg's great crosstown axis. Hudson Yards, now approaching completion, is a project of staggering size, encompassing some sixty blocks along Manhattan's West Side—"the largest private real estate development in the history of the United States and the largest development in New York City since Rockefeller Center," boasts its primary developer, Related Companies. Its immense glass skyscrapers are overwhelming. From some angles, they look like battling Transformers; from other perspectives, they seem, aptly enough, more like the smokestacks of an impossibly large steamship, about to shove off from the rest of the city altogether.

The projected figures are numbing, almost too big to digest. By the time it's finished, Hudson Yards will encompass at least sixteen major buildings, with 18 million square feet of commercial and residential space, 1 million square feet of retail and "mixed-use space," a public school, at least one major hotel, and a five-acre public plaza. The ninety-two-story tower at 30 Hudson will, the developers say, boast the first open-air observation deck in New York higher than that on the Empire State Building. Its tenants will include a host of major corporations, while a seven-story shopping mall will include a Neiman Marcus department store, the likes of Dior and Chanel on the upper floors, and what they call a "Fifth Avenue mix" of shops such as H&M, Zara, and Sephora on the lower floors. (There will also be "seven destination restaurants.")

Things I liked about that old New York, now vanished?

My neighbors.

Most of them are gone or going now, after decades in the same visibly slouching, century-old apartment house where I live. In the apartment below ours, from the day I moved in back in 1980 with three friends from college, was Mercedes, an immigrant from the Dominican Republic, with her extended family of three generations. When her mother, Anna, a sunny, religious, and unfailingly kind woman, began to decline with the years, Mercedes tended to her devotedly at home, bringing a hospital bed into their living room. But their rent-controlled apartment was in Anna's name, and when she died, Mercedes and her husband could no longer afford even the stabilized rent and decided to move back to the Dominican Republic. After all those years, they were just gone, almost overnight.

Across the hall from me was Raymond, a self-destructive but amiable drunk who fell completely apart when his mother died. He could not keep up the rent, or himself, and was

finally evicted and then banned from the block after several loud arguments with the super. He came back anyway and lay down in the middle of the street one afternoon—a small Irish-Latino man, in his perpetual baseball cap and scraggly beard, insisting in his gravelly, whiskey-soaked voice that they should just go ahead and run him over. Artie and James, our constant eyes on the street, who spend much of their time sitting out on the stoop trying to convince me that the Mets are a major-league ball team, waved off the traffic and persuaded him to get up out of the street. Forgiven by the super, Raymond now comes back to sit on the stoop with his old friends, a living ghost haunting the block where he was born.

We have been almost a parody of multiculturalism on our little street. Black and white, Hispanic and Asian; straight, gay, and transgender; families of all kinds—extended, adopted, arranged by convenience or design. Protestant, Catholic, Jewish, Hindu, Sikh, Buddhist. I would come home and see the daughters of our Sikh mailman, before they grew up, playing baseball in the halls. In the evening, I sat at my desk in a little space, in this building cubbyholed with other little spaces and held together by what was once described as "a hundred years of spit and dust," and felt as though I were poised over the center of the world. Beneath me I could hear a hive of dinnertime conversations carried on in half a dozen languages, smell cooking that came from all over the world, hear someone ringing a gong and repeating a Buddhist chant.

It is through all these interactions, multiplied a million times, that a truly great city is made. The street life—the warrens of little shops and businesses that once sustained our neighborhood in the sort of "exuberant diversity" that Jane Jacobs considered a prerequisite for a successful city—is being eradicated as well: the botanica on 96th Street that Susan, my sister-in-law, always visited to buy her healing herbs when she was in town; the Indian spice shop next to it, with the protective elephant-headed idol of Ganesh mounted outside.

These stores, like so many others in my neighborhood, have not been replaced. They are simply . . . gone. In an informal survey of Broadway, from 93rd Street to 103rd, I recently counted twenty-four vacant storefronts—many of them very large spaces, enough to account for roughly one third of the street frontage. Nearly all of them have been empty now for months or even years.

Almost everything of use has gone. There was Oppenheimer Meats, a butcher shop whose founder had reportedly fled Nazi Germany and, I was told, brought his business down to our neighborhood from Washington Heights sometime in the Forties. A large, imposing man with a bristling mustache, he would strut behind his counter like a Prussian field marshal, but he hired people of every color from the neighborhood and left them to run the shop when he retired. Then, a few years ago, according to its new owner, Oppenheimer's rent was tripled. Out it went. Over on Amsterdam, between 97th and 98th Streets, was a whole row of enterprises: an excellent fish store, a pet shop, a Mexican restaurant named for Frida Kahlo, and a laundromat we used to call the St. Launder Center, thanks to how part of its name had been torn out of its awning. Then they were all gone, too, without warning. Soon after, I ran into Shirley, doughty little Asian abbess of the St. Launder Center. She said the landlord had upped the rent from a hefty \$7,000 a month to \$21,000, which is a hell of a lot of laundry.

On the corner of 98th and Broadway is the shell of what was once RCI, an independent appliance store founded in 1934 as Radio Clinic. It was one of the oldest surviving businesses on the Upper West Side. RCI's proprietor, Leon Rubin, left the Pale of Russia after his father was murdered there during the civil war that followed the revolution, when

Leon was just twelve years old. In his shop, he used to sit in the front window in a white doctor's smock, pretending to "operate" on malfunctioning radios. RCI was passed down to Leon's son, Alan, and changed with the times, stocking up on appliances and electronics of all sorts. Alan's daughter, Jen, would demonstrate primitive Atari games in the same window where her grandfather had fiddled with radios. "This was his family's business, and my dad wasn't budging," Jen Rubin would recall, in a book she's written about the family business.

RCI survived being looted and vandalized during the blackout rioting in the summer of 1977, but it couldn't withstand today's Manhattan rents. The little shop lost its lease in 2014, the business chased off after eighty years in the neighborhood. Today, more than three years later, its storefront remains empty. Like so many other abandoned spaces along Broadway, its doorway has become a refuge for the homeless and the mentally ill, supposedly purged from our city streets.

A couple of blocks up Broadway from RCI was the old Metro Theater, originally the Midtown, an aging art house that dated back to 1933 and survived long enough to become one of the oldest cinemas operating in New York. It had fallen on hard times and was showing pornos when I first moved into the neighborhood. Then it was bought and restored by a repertory-cinema impresario, Dan Talbot, who renamed it the Metro, burnished and restored its elegant Art Deco interior, and started showing old movies and then first- and second-run releases.

The Metro was shuttered in 2005. (Talbot died late last year, just a month before another of his marvelous reclamations, Lincoln Plaza Cinemas, an Upper West Side institution and still extremely popular, was shuttered for who-knows-what real estate fast shuffle.) Already struggling, the Metro was all but enveloped by an outsized construction project, the Ariel East and Ariel West, two more multimillion-dollar condo giants built directly across Broadway from each other. Rising to thirty-seven and thirty-one stories respectively, they are related in size and style to nothing else in the neighborhood. Their existence was enabled by the fact that St. Michael's, a charming Episcopal church on the corner of 99th Street and Amsterdam Avenue, sold its air rights to developers. In New York today, survival for any older, underpatronized institution often involves cannibalizing the neighborhood it has pledged to serve.

The Metro never reopened. Its gorgeous marquee and purple-and-white terra-cotta tile work depicting the figures of comedy and tragedy had been landmarked, but there was no such protection for the interior. The developers ripped it all out, gutted it too quickly for anyone to object. It has remained empty and moldering for thirteen years now, the letters of its name and other parts of the facade left to slowly drop off, piece by piece, until there will be nothing left to landmark. Online neighborhood news sites constantly pass on rumors about what the Metro is likely to become, but nothing has materialized.

"I was really hoping for another bank or chain drug store, or a combination bank/chain drug store," read one reply to the latest conjecture.

These are the choices we are left with now. If a movie theater you can duck into in the middle of the day was one of the small raptures of the modern urban landscape, all around us were the same sorts of existential conveniences. Those corner bakeries with the string-wrapped boxes where you could get a respectable layer cake on the way to someone's dinner party. A kosher butcher where you could pick up the lamb shank you realized you forgot just

minutes before the family was due for Passover dinner. Decent Chinese food for a Friday night at home in front of the television.

We worry now in my neighborhood that the cobbler's shop across Broadway will be the next store priced out of business. The proprietor proudly displays calendar photos of erupting volcanoes from his native Ecuador in his shopwindows alongside pictures of his grandchildren at their confirmations. His grandson used to store his toys and coloring books in the boxes under the unused shoeshine chairs. When you walk in, there is always the sound of classical music on the radio, and the smell of something very elemental and raw, leather and polish, the scent of a real place serving a real purpose.

It is almost the only store around that sells anything of use anymore. There are a few small hardware shops left still, some dry cleaners, a large grocery store, and a couple of bodegas. But otherwise, Jane Jacobs's "intricate ballet" of the streets is being rapidly eradicated by a predatory monoculture. Everywhere, that which is universal and uniform prevails. Chain stores, of a type once unknown in New York, now abound. On those same ten blocks of my neighborhood where so many stores have been emptied out, I count three pharmacies, six bank branches, seven nail-and-beauty salons, three Starbucks, two Dunkin' Donuts and three 7-Elevens, five phone-and-cable stores, four eyewear shops. The coming growth industry seems to be in urgent care facilities, of which there are already two, to serve our ridiculously underinsured population.

This is not an anomaly; the problem is pervasive. There are so many empty shops now that the issue has even begun to slip out from under the official doctrine that the city has never been better than it is now. In true samizdat style, an informal but growing network of dissident government officials, journalists, angry and frustrated private citizens, and even real estate developers began to force the problem into 2017's generally somnolent municipal elections. Last June, the office of Manhattan borough president Gale Brewer found 188 vacant storefronts along Broadway from Battery Park to Inwood—this on a main commercial avenue in an incredibly wealthy city, in the eighth year of an economic expansion.

Saddest of all is the planned demolition of the Essex Street Market. It was one of several indoor markets built by Mayor Fiorello La Guardia in 1940, back when the city endeavored to serve its people instead of just weed them out if they didn't make enough money. Built to house the myriad Jewish pushcart vendors of the chazzer mark, the legendary outdoor marketplace along Hester Street, it provided them with a safe, sanitary place to peddle their wares, protected from the elements and criminal shakedowns. Over the years, it came to house a wonderfully diverse collection of food stands, shops, and miniature restaurants, representing many of New York's different cultures. But it is scheduled to be razed before this year is out, its vendors grudgingly relocated to Essex Crossing—another gigantically ugly "mixed-use development" going up on a wide stretch of land across Delancey Street, a space that had been kept vacant for decades as part of a corrupt political deal to keep more non-whites out of the neighborhood. And so we have come full circle, from a city that tried to help along its poor and embattled strivers to one that would rather keep the land barren until only the very richest are available.

The great threat to the New York of the Sixties and Seventies—and many other cities in the Northeast and Midwest—was considered to be the flood of largely unskilled, uneducated African Americans from the South and Hispanics from the islands. "Stop the Puerto Ricans and the rural blacks from living in the city... reverse the role of the city.... It can no longer

be the place of opportunity," the racist apparatchik Roger Starr implored back in the day. "Our urban system is based on the theory of taking the peasant and turning him into an industrial worker. Now there are no industrial jobs. Why not keep him a peasant?"3

This sentiment was articulated, over and over again, by many of the would-be gentrifiers. But the "peasants" poured in just as the hopeful and the desperate had always come, though they encountered, for the first time in New York's history, a city that no longer had many entry-level industrial jobs to offer them. The result was perverse, a New York that was home to more than a million welfare recipients and featured almost full employment for everyone else; a city where 7 million to 14 million square feet of office space—the size of the entire downtown of a metropolis such as Kansas City or Pittsburgh—was built in New York every year from 1967 to 1970, as Ric Burns and James Sanders noted in their history of the city.

In the success story that New York is considered today, the situation is just as perverse: the rents are driving people and commerce away, but some of the tallest residential towers ever built sit all but empty. The cause is once again a flood of outsiders, though this time they are not poor but among the richest people in the world. They have already proved themselves more destructive to the health of the city than the least-skilled poor, and their depredations will do incalculably more damage to New York over the decades and even the centuries ahead.

In the brutally Darwinian world of the poor, they usually got jobs, started families, became useful and productive citizens, or failed and were pushed back out of New York—back home or to another place—or ended up incarcerated or even dead. The rich, though, are with us always, and now for the first time as a purely rapacious force, consuming the city's most valuable assets and contributing almost nothing in return. "If we could get every billionaire around the world to move here, it would be a godsend," Bloomberg, the city's billionaire mayor, said in a moment of typical frankness back in 2013. But these are not your grandfather's billionaires.

New York has always attracted the wealthy and predatory, dating back at least to our most famous pirate, Captain Kidd. Coming here was seen as a sort of arrival, for individuals and businesses alike. Long a "headquarters town," as early as 1901 New York was home to sixtynine of the nation's two hundred largest corporations. Their owners lined Fifth Avenue with their fairy-tale mansions—some of them later converted into museums or elegant stores—or filled luxury apartment houses such as the Dakota. They hired the most renowned architects to erect gigantic advertisements for their transformative, world-conquering enterprises, including many of the most memorable structures ever built in the city: Grand Central Terminal; the Chrysler, Woolworth, Empire State, and Seagram buildings, among others. Noxious as the old robber barons could be, they at least dropped vast amounts of money into the local economy in the form of property taxes and purchases in elite shops. They employed people in droves—small armies of domestics, vendors, and workers at all levels—to service their needs and businesses. They contributed to the city through their building and philanthropy—Rockefeller Center, Carnegie Hall, the Morgan Library, and the Frick Collection, to name just a few examples.

The new rich infesting the city, by contrast, are barely here. They keep a low profile, often for good reason, and rarely stick around. They manufacture nothing and run nothing, for the most part, but live off fortunes either made by or purloined from other people—sometimes from entire nations. The New Yorker noted in 2016 that there is now a huge swath of Midtown

Manhattan, from Fifth Avenue to Park Avenue, from 49th Street to 70th Street, where almost one apartment in three sits empty for at least ten months a year. New York today is not at home. Instead, it has joined London and Hong Kong as one of the most desirable cities in the world for "land banking," where wealthy individuals from all over the planet scoop up prime real estate to hold as an investment, a pied-à-terre, a bolt-hole, a strongbox.

For most of a decade now, like lava flowing inexorably from some deadly volcano, the residences of the superrich have moved east from the Time Warner Center to create Billionaires' Row, the array of buildings on 57th Street and several adjoining streets and avenues that is already dominating much of the Manhattan skyline. These "supertall" skyscrapers are defined as buildings taller than 984 feet: One57, at 157 West 57th Street (1,004 feet); 432 Park Avenue (1,396 feet). Well on their way to being built: 53 West 53rd Street (1,050 feet), 111 West 57th Street (1,428 feet), and 217 West 57th Street (1,550 feet). Finished or not, many of the apartments were—at first—snapped up as soon as they went on the market. The Times used to tick off their record-setting sales in its Sunday real estate section, down to the absurdly exact dollar and cent: one recent lower-end example, \$47,782,186.53! Nor are the records these sales set likely to remain for long. A triplex at the forthcoming 220 Central Park South will reportedly be sold for \$200 million, and a four-story apartment at the same address is priced to move at \$250 million. These would be the largest home sales ever recorded anywhere in the United States.

Who spends this sort of money for an apartment? The buyers are listed as hedge fund managers, foreign and domestic; Russian oligarchs; Chinese apparel and airline magnates. And increasingly, to use a repeated Times term, a "mystery buyer," often shielded by a limited liability company.

This is not the benevolent "gentrification" that Michael Bloomberg seemed to have had in mind but something more in the tradition of the king's hunting preserves, from which local peasants were banned even if they were starving and the king was far away. Or, to use a more urgent analogy, these areas are now the dead zones of New York, much like the growing oxygen-depleted dead zones of our oceans and lakes, polluted with pesticide runoff and deadly algae blooms.

Already, Billionaires' Row has throttled what used to be one of the more eclectic and delightful avenues in Manhattan. Along with Carnegie Hall, 57th Street boasted the graceful Art Deco Fuller Building, Steinway Hall, with its piano showroom; the Art Students League, the Russian Tea Room; the gorgeous little gem of a bookstore that was Rizzoli's, already a refugee from its old stand on Fifth Avenue; the marvelous ramble of Coliseum Books. A steamship company office, where my wife and I once booked a trip to Europe. A diverse array of movie houses, including, once upon a time, the Bombay Cinema, New York's only Hindi-language theater. Countless little restaurants, churches, coffee shops, art-supply stores, studios, and galleries. High culture and little hideaways, together they made up a stretch of Manhattan at its most alluring, a boulevard that was at one and the same time touristy and tony, a place to browse and to slip inside, both European and unmistakably New York.

Now the Steinway showroom has been banished to 43rd and 6th. The Coliseum was chased away and died. Rizzoli's lived to sell books another day, but its irreplaceable store and entire building were demolished. The Art Students League, where many of America's finest visual artists learned and taught, and which proved a refuge for countless more fleeing Europe in the Thirties and Forties, was bound up like a kidnapped heiress in protective scaffolding,

while the Nordstrom Tower at 225 West 57th Street was allowed to build a cantilevered segment over it, hanging there like a permanent sword of Damocles.

The superexpensive apartments along Billionaires' Row will include not only many of the priciest domiciles ever purchased in the United States but also the highest places anyone has ever lived in this country, more than eighty and ninety stories in the air. Super tall, they are also super skinny, like 1,500-foot embodiments of the rich themselves. The Steinway Tower —minus Steinway—at 111 West 57th Street even has an 800-ton "tuned mass damper" at the top of its 1,428-foot height, to keep it from moving so much in the wind that it will nauseate its residents.

Together, these buildings perch over Central Park like a row of gigantic predatory birds. There are now so many of the supertalls gathered so closely together that they threaten to leave the lower sections of Central Park, the only true architectural marvel to be seen here, in shadow for much of the year. One simulation found that the shadows of the highest towers may knife a mile into the park on the winter solstice.

When the journalist Warren St. John protested against these towers that block the sun and literally leave children shivering in the park, he pointed out that the highest supertall apartments—when they are occupied at all—house maybe a few hundred people, as opposed to the 40 million individuals who use Central Park every year. But this seems to be the calculation on which New York now operates.

Even for those who can afford the new New York, it is unclear how much they actually like it or maintain any ability to shape it to their tastes. What is the point, after all, of paying a fortune to live in a city that is more and more like everywhere else? New York is now jammed with some 62 million tourists every year, flocking to Disneyfied Broadway that is a pathetic imitation of what it once was. At the same time, its favorite nooks and crannies are being annihilated, even the more upscale ones. Bill Moyers, a longtime local resident, reports the same fate for all of his family's favorite neighborhood eateries, including Scaletta's, on West 77th Street. Moyers expects "something upscale and fancy" to replace it, but, he laments, "today's prices can only guarantee something worse."

Perhaps because they have done so much to annihilate the New York around them, every luxury of the new buildings is designed to pull its residents inward, away from the rest of us—the very antithesis of urban life. This is another way in which the rich and their real estate brokers have made essential changes to the nature of New York.

The latest and greatest condo amenities now include an "adult tree house" and a "sumac meander." The "grand-scale residences" at 70 Vestry Street, in TriBeCa, entice with "warmhued Beaumaniere limestone quarried from the banks of the Seine River in France" (not to be confused with the Seine River in Dumont, New Jersey). The duplex penthouse at 50 United Nations Plaza "comes with its own infinity-edge pool" (judging by the proliferation of pools and billiards rooms, the average luxury condo owner in Manhattan is a combination of Esther Williams and Minnesota Fats); other "focal points" include "the 10,000-pound handcrafted stainless steel staircase," in case you have a hankering to drive your Sherman tank up and down the steps.

"Private outdoor space" is the true goal, and never have so many buildings been constructed in such an insular fashion in New York. Want a drink or a meal, a swim or a game of pool at

the end of the day, a yoga class or a good book? There's no need to step out into the city. Something to do with the kids? Don't worry, there's no reason for them to go outside, either. All the best new buildings offer playrooms; the "grand-scale" 70 Vestry adds an "art area, climbing structure, ball pit, slide, magnetic wall and faux farmers' market."

The emphasis on privacy is constantly stressed. There is no need to expose even one's automobile to the prying eyes of the hoi polloi. My favorite fringe benefit, a luxury that has been steadily gaining favor not only in New York but also in such other favorite hangouts of the superrich as Miami and Singapore, according to the Wall Street Journal, is "en suite parking." Over in Chelsea, 200 Eleventh Avenue was offering a separate elevator for your car, which could be taken directly up to your floor, with "no senses of fumes, or sound, and it can burn for three-to-four hours before it imposes any risk on the building."

New York's great buildings used to be chockablock with beacons, crowns, ornamentation, friezes, and statues, pointing the way to the future. We did not always like what they were selling, but they made a public argument; for example, the Chrysler Building, with its brilliant Art Deco diadem and silver hood-ornament gargoyles; the Woolworth Building "cathedral of commerce," with its terra-cotta tiling, glittering mosaic and stained glass, and magnificent carvings; Grand Central Terminal, with its paeans to the history of transportation, celestial map, and statue of a glowering Vanderbilt; even the wonderfully gaudy, gold-frosted American Radiator Building, intriguing enough to become a major painting by Georgia O'Keeffe.

By contrast, Rafael Viñoly's new supertall 1,396-foot-high residential tower at 432 Park Avenue, which is taller than the Empire State Building (excluding its antenna-cum-zeppelin mooring) and now dominates the Manhattan skyline from many viewpoints, was inspired by . . . a designer trash can, according to its architect. It comes from nothing and nowhere, just an extension of an empty, overpriced receptacle, and it means every bit as much to the people and the city that it lords itself over.

Hudson Yards, meanwhile, features the \$455 million Shed, formerly the Culture Shed, no twenty-first-century Carnegie Hall but a six-story performance and exhibition space that is supposed to lend some cultural dimension to the vast development. The leading feature of its design is its "retractable outer shell" made up mostly of highly durable plastic; planned events include "Fashion Week, TED Talks, and concerts"—a virtual compendium of the banal and pretentious.

Next to the Shed, in Hudson Yards' Public Square, will be Vessel, the development's \$200 million interactive, artistic centerpiece. This is a fifteen-story collection of 154 connected staircases, which thousands of visitors can climb at the same time, continually passing one another. Not even its developer is able to take it seriously. Related Companies chairman Stephen Ross jokingly called it "the social climber."

It must be admitted that in the new city, the values of our public authorities seem just as misplaced. Those three new stations of the Second Avenue subway that New York finally managed to produce last year, after nearly a century of effort, are devoid of anything connecting them to the city that has awaited them for so long. In his fervent celebration of what is, in the life of the city, a minuscule accomplishment, Governor Cuomo praised the design of the broad, bland new stations to the New York Times as "a public space where community can gather and where culture and shared civic values are celebrated," and, at a

news conference, predicted that "this is just the beginning of a new period of rebirth."

What actually happened was that the design of the new subway stations was outsourced to assorted stars of the modern art world, most of whom not one New Yorker in ten thousand would likely recognize by name or achievement. One of them, Chuck Close, filled his station with mosaic portraits of "New York artists who have formed Mr. Close's wide circle," which includes Lou Reed and Kara Walker along with Cecily Brown, Philip Glass, Alex Katz, several younger artists he favored, and two self-portraits.

The artist Vik Muniz did Close one better, providing three dozen images of various friends, relatives, and cultural celebrities dressed up, reported the Times, like "normal people," including "the restaurateur Daniel Boulud holding a bag with a fish tail sticking out; the designer, actor, and man-about-town Waris Ahluwalia"; and Mr. Muniz himself, "in a Rockwell-esque scene of him tripping, spilling papers from his briefcase," as well as his son, dressed "in a tiger suit, like a Times Square mascot on lunch break." Isn't it marvelous? The artists are depicting themselves and their celebrity friends imitating us, waiting for a train and doing all the perfectly ordinary things that we ordinary people do!

It is one thing to replace some of the more offensive monuments and messages from the past, quite another to simply blank out everything with the generic and the tragically hip. Our buildings and our public art today are not a corrective but the easy disengagement of the developer. The void in our art reflects the sensory deprivation of our neighborhoods, where the complex and varied city has also been wiped out. Once the iconography of New York honored ideas, enterprises, achievers, and heroes, but today's public spaces speak a secret language of the cool and knowing, an inside joke that is lost on the rest of us. The things we have lost will never be found again, and the new things we have received are literally empty and spiritually devoid of meaning.

"What are you going to do about it?" Boss Tweed, the corrupt sachem of Tammany Hall, allegedly sneered when confronted about the nineteenth-century New York that he and his confederates so ruthlessly plundered. What are we going to do about a New York that is, right now, being plundered not only of its treasure but also of its heart, and soul, and purpose?

Bill de Blasio, our current mayor and previously an obscure local politician, was first elected in 2013, running against Republican Joe Lhota, a longtime state and city bureaucrat under the old regime and its ethos of development first, now, and always. Lhota ran a scorched-earth campaign, warning New Yorkers in commercial after commercial that a vote for some fuzzy liberal like De Blasio meant regression, meant going back to the bad old days of runaway crime, bankruptcy, and disorder. When all the votes were counted, Lhota had lost by nearly 50 points.

Vowing to be the mayor of "the other New York," De Blasio announced his intention to go after the threat looming over so many voters: the cost of living here. The new mayor promised to "build or preserve" 200,000 affordable rental units over the next ten years, something that sounded like a good start.

Of those 200,000 units, it developed, 120,000 were to be "preserved," mostly by negotiating with landlords to rehabilitate buildings that had fallen into extreme disrepair or were seized by the city for back taxes. Crucial as this sort of work is, it only stanched the bleeding. The

remaining 80,000 new units of affordable housing would start to materialize with De Blasio rezoning fifteen neighborhoods for higher-density habitation. The Bloomberg Administration had taken another approach, rezoning more than a third of the city but more often "downzoning" neighborhoods to limit housing capacity and preserve their "character." Unsurprisingly, the downzoned neighborhoods tended to be whiter and more well-off than those that were upzoned, but ultimately a net of 15,000 buildings and 170,000 housing units were added during Bloomberg's three terms. This approach, as well, did absolutely nothing to contain rents.

Worse still was the other tool that De Blasio would use to coax the developers into building in these newly rezoned hot spots: article 421-a of the property tax code. This has been the leading means by which New York has built new housing since 1971, when the federal government largely dropped out of the business. It works like this: developers get massive tax breaks on new buildings for up to thirty-five years as long as they rent 25 to 30 percent of the units in said buildings below market rates. The developers are taxed only at what the property—often a vacant lot—was valued at to begin with, excluding all the value their new building adds to the property.

No one could ever accuse this provision of discouraging new building. But in recent years, 421-a has become most famous for leading landlords to add separate "poor doors" for their less wealthy tenants, as Extell announced it would do for its new tower at 40 Riverside Boulevard, on the Upper West Side of Manhattan. (One is tempted to ask if the front entrance will be known as the "ghost door" for all those foreign investors who never show up.)

The greater problem, as Michael Greenberg spelled out in his New York Review of Books analysis, is that by its very definition new housing that is 25 to 30 percent "affordable" still means huge numbers of high-cost new rentals. It is, in other words, mass gentrification locked in for many years to come, while the city is further starved of tax dollars needed to maintain and improve its public services.

The 421-a tax break is an anachronistic tool left over from the Seventies, when both landlords and the middle class were abandoning the city in droves. Nothing could be further from the case today, and the recent evidence is abundant that continuing to use it is a counterproductive strategy, one that is subsidizing the wealthy while diminishing the amount of affordable housing available.

Not so coincidentally, as Greenberg reports, landlords have redoubled their efforts—often illegal—to bribe or intimidate their less affluent tenants into moving out. Some of the more egregious examples he cites are in Brooklyn: landlords cutting off heat and hot water, inviting belligerent homeless men to defecate and hold drug parties in the halls, not fixing collapsing walls and ceilings, nailing up plywood over doors, locking tenants out and getting them arrested, and, in one instance, even bearing false witness to get a tenant committed, temporarily, to a psych ward. The neighborhoods themselves look much improved; it's just the people that were lost.

In my part of the forest, thank goodness, the process is (a little) more civilized, a sort of soft, running eviction. The large rental company that now owns every building on my side of the block (and much of the next block as well) brought in crews of what obviously seemed to be undocumented workers to repoint the brickwork, and thus drive up the rent for all of us by a couple of hundred dollars each month. Working out on precarious scaffolding in winter

weather, these men were forbidden to talk to us, even when we tried to offer them water. As the older families move out, more crews descend on their apartments, tearing them apart, right down to the brick, in storms of noise and dust that go on for months.

They cut through electrical cables and crash through ceilings and walls too. An overly zealous smash that shattered our bathroom ceiling, in the workers' rush to get things done, led to that room being redone for the first time in thirty years. What we got was the same "deluxe" treatment that the new tenants receive: cheap linoleum tile made to look as close as possible to actual ceramic, cheap wooden shelving, and furnishings built to last a fortnight. All to lure the next tenants into accepting three times what my wife and I now pay. And there are rumors that next our perfectly adequate lobbies will be soon be "redone," which will no doubt raise our rents more.

I like my new neighbors. They're terrific people, just like the old ones, and drawn from nearly as many different places. Better educated, usually, with better jobs, but just as friendly and helpful. They tend to be younger, with younger families, and it's nice to hear and see so many kids in the building again. On the surface, this would seem to be what New York—and America—is all about: everyone moving on up another rung on the socioeconomic ladder, the city filling again with the next extraordinary group of people who will cherish and enhance it.

But I try not to get too attached, for I know that their time here is limited. It couldn't help but be, paying as much as \$5,000 a month, as they do, to squeeze growing families into 700 square feet. They are transient, here only for a few years at most, until the next child or the next job—until they can buy a place of their own, or the home company in France or California decides to stop subsidizing such outrageous rents.

We are becoming a city of transients. Already, there are at least two apartments in my building operating as Airbnbs, an increasingly popular practice in many New York buildings; the only question is whether they are being run by the tenants or by the landlord. The potential safety or comfort of the rest of us, now living with night-to-night tenants who could be anybody, is not their concern.

The very idea of permanence is anathema to our landlords, just as it is to most employers in this city and in cities all over the country. It is the same thing for commercial spaces. Rather than drop their rent demands even now, landlords are often simply switching to short-term tenancies, better known as pop-ups. As Dennis Lynch detailed in The Real Deal, the real estate industry magazine, this can mean "experiential activation" renters "looking to penetrate a conference or event crowd—occupy a space for four days out of a month," on average. Or a "brand launch" that might last six weeks. Or a "target market launch" that averages three months. Anything from a day to a year, with the landlords reportedly enjoying the fact that such temporary clients don't require a long lease and are very easy to evict if anything goes wrong.

Between 2010 and 2014, Lynch writes, the rents in sixteen Manhattan retail corridors tracked by CBRE Group, the self-described largest commercial real estate services and investment firm in the world.

skyrocketed by a whopping 89.1 percent while total retail sales for the borough grew by only 31.9 percent, creating what the commercial brokerage firm called "an unsustainable situation for some tenants as rents surpassed what their sales growth could support."

What's more, this price gouging continued even as vacancies multiplied, a supposed impossibility under classical capitalist economics. The better business got, the more stores went under and were abandoned. The more storefronts went vacant, the higher rents kept going.

In some of the swankier districts of Manhattan, this can lead to the likes of Gwyneth Paltrow, Kanye West, or Tommy Hilfiger "popping up." In less glamorous neighborhoods, such as my own, it's more likely to mean the headquarters of a political campaign, or the ubiquitous Halloween costume stores that open now in mid-September. But wherever and whatever they are, the lesson is the same: everything is temporary. The whole idea of a permanent community is fading away.

So what are we going to do about it?

Some practical reforms might start with ending 421-a and other subsidies for wealthy developers, thereby bringing the city tens of billions of additional tax dollars over the next few years and eliminating a major incentive for those who would build primarily for the rich. With that money, or at least some percentage of it, New York City could then build its own affordable housing—affordable for actual working-class people—without worrying about support from the federal government or 80 percent of the apartments going to more of the rich, absent or otherwise. And, as Greenberg suggests, an additional, dedicated half cent in sales tax, say—akin to how Los Angeles taxed itself recently to expand its mass transit system—could provide a permanent funding source to build and rehabilitate housing.

When it comes to the retailers, others have dared to suggest reinstituting commercial rent control. David Dinkins even made that idea part of his winning mayoral platform back in 1989, though—as happens with so many winning Democratic Party campaign promises—once he was elected, Dinkins quickly made it clear that he had no intention of seriously pursuing any such popular measure.

Unbeknownst to most New Yorkers today—so thoroughly has even the rumor of it been stomped out—the city did have commercial rent control for eighteen years, from 1945 to 1963. This was the most widely prosperous time in New York's history, and an era that many New Yorkers still remember as the city's golden age. How much that was because of commercial rent control is probably unquantifiable, but obviously it didn't hurt.

Another good idea would be to restrain ourselves. For some sixty-five years, from 1942 to 2007, New York co-ops were forbidden from gleaning more than 20 percent of their building revenues from storefront rents, under the IRS's so-called 80/20 rule. Co-ops, then more collectivist enterprises, were originally encouraged as a way by which working- and middle-class tenants could save buildings for themselves that had been neglected or abandoned by landlords. In time, though, they became one more preserve of the wealthy, and in December 2007 their lobbyists managed to get Congress to repeal the 80/20 rule and let co-ops charge stores whatever they wanted. Since then, New York homeowners have been able to join the ranks of the biggest landlords, running longtime small businesses out of their stores with extortionate rent increases while reducing or eliminating their own monthly maintenance fees and other assessments. In other words, we have met the landlords, and they are us.

Actually instituting these reforms, though, or pushing through any number of other good

legislative fixes, comes up against New York's dysfunctional political system. Because of archaic rules designed mostly to suppress Tweed's Tammany Hall and other long-vanished political machines, the city's ability to alter its own rental and tax laws is largely subject to approval from Albany, with predictable results. As Greenberg reported, state legislators from outside the city—many of them Republicans—are routinely given enormous contributions from developers, and subsequently thwart pro-tenant bills of any sort; from 2000 to 2016, city developers poured \$83 million into legislative races, "more than any other economic group."

The prevailing idea that we now live in the best of all possible New Yorks remains a powerful one. A rationalization, perhaps, to compensate for the frustration we experience living in a system that no one really likes but that we feel helpless to alter. In a recent history-memoir titled St. Marks Is Dead, the journalist Ada Calhoun laid on another such coat of Pangloss with her entertaining narrative of one of New York's most fabled streets and neighborhoods. She concedes that the apartment she grew up in now would cost \$5,000 a month but insists,

Who understands the soul of any place? Who deserves to be here? Who is the interloper and who the interloped-upon? Who can say which drunk NYU student stumbling down St. Marks Place will wind up writing the next classic novel or making the next great album?

Well, it will have to be a drunk NYU student who can afford \$5,000 a month in rent. What Calhoun and the other adamant Pollyannas refuse to understand is that a bar is one thing, a dance hall is one thing, and even a Gap or a Starbucks is one thing, but a bank branch is another. It is a carpet and a machine from which one extracts money, then leaves. No one is writing a novel or an album about it. Those things that we do not value, that we do not actively protect, fade away and die.

I used to hang out on St. Marks Place, back when Calhoun was a girl. I was seeing a dancer from Waycross, Georgia, and we would go drink seventy-five-cent shots at the Holiday Cocktail Lounge, and talk with old Ukrainian men about the great middleweights they had seen fight, and watch the punks out from the dance clubs play pool. Afterward, we would go back to her place in Brooklyn, where she turned me on to the joys of homemade curry and Patti Smith's Horses album, among other delights. Walking back from her place to Manhattan one day, in the midst of a transit strike, I crossed the Manhattan Bridge with a couple of winos, with whom I stopped to watch the sun set over the Statue of Liberty, a moment I will remember for the rest of my life.

I did not believe that I was living in a utopia, or through the only possible iteration of St. Marks Place or New York City. But I defy anyone to have that experience in a bank branch, no matter how drunk they are.

Cities are all about loss. I get that. Intrinsically dynamic, cities have to change, or they end up like Venice, preserved in amber for the tourists. New York City, for all its might, is no more immune to economic sea changes than anyplace else—maybe less so.

It could be said that New York has been gentrifying ever since a lack of space started to push its dozens of shipbuilding yards off the East Side and over to Greenpoint in the years just before the Civil War. Many other industries followed, rarely to the city's disadvantage, unless you pine for the open-air rendering plants and stockyards that also proliferated along the

Manhattan waterfront. Just, I suppose, as residents of Pittsburgh or Detroit don't miss the choking haze at noon that meant "prosperity" back in the day.

New Yorkers, over time, made just about anything and everything, from chemicals to bread, metal parts to chocolates, furniture to crates for shipping fine art, toys, and clothes of every description. Moreover, as the busiest harbor in the world for most of a century, it moved things. These industries were constantly in flux, and by the end of World War II, as the only great world city that remained unbloodied and unbowed, New York still had more than a million manufacturing jobs, more than any other city on the planet.

These numbers declined slowly at first, then more rapidly, with about half of the old manufacturing base gone by the Seventies. Deindustrialization continued rapidly in the Eighties, until today there are estimated to be fewer than 80,000 manufacturing jobs, in 6,000 companies. Some of the last and most integral parts of the city's working culture are now finally fading away altogether. The Meatpacking District is a euphemism for drunken clubhopping and shopping. The Garment District, caught between Madison Square Garden and the Hudson Yards excrescence, is dissolving into still more trendy bars and restaurants. The rag trade, so instrumental in shaping the very nature of New York, has been steadily pulled overseas for years. The same thing has happened to the makers of clothing throughout America. The advent of container ships would have spelled the end of New York's hundreds of miles of working waterfront and the tens of thousands of jobs it provided no matter how much the city tried to keep them. For a generation, the piers rotted down to the pilings, while the waterfront crumbled into a drugs and sex bazaar. Things change, people go. Favorite stores and bars close. The owner of that deli you love gets tired of carving cold cuts all day and decides to retire to Florida. So what?

The trouble lies not in the inexorable fact that cities change but in our failure to deal with that. Since the Seventies, all that our urban leaders, in New York and elsewhere, Democratic as well as Republican, have been able to come up with is one scheme after another to invite the rich in.

The prevailing critique of American cities from the right, dating back to the Sixties, was that our existing social welfare state was unsustainable. The question haunting our urban success stories today is whether the prevailing conservative addiction to privately owned, government-subsidized mega-development is sustainable. Already, there are indications that the whole gimcrack structure is starting to give way. Before the end of last summer, The Real Deal was reporting a significant softening of the Manhattan condo market, with inventory up a hefty 35 percent from the year before.

With many of their buildings still just half-full or less, even after the initial rush to buy into them, developers are scrambling now, trying to encourage brokers with higher commissions; offering to pay for buyers' closing costs, storage units, and parking spaces; and shaving as much as 10 percent off the prices. The Madison Square Park Tower, an eighty-three-unit condo at 45 East 22nd Street, was offering, The Real Deal reports, "to throw in two studio apartments and two parking spots for any buyer willing to shell out \$48 million for the building's 7,000-square foot penthouse."

This weakness has even begun to spread to Billionaires' Row. The majority investor at 111 West 57th Street claimed in court that the building is facing a \$100 million shortfall. All those sumac meanders don't grow on trees. Extell's One57 suffered the Row's first two

foreclosures in 2017, including a possibly record-setting \$50.9 million foreclosure on a condo contracted by one of its "mystery buyers." (The New York Post later identified him as a Nigerian oil tycoon.) Extell even failed to rent out thirty-eight lower-floor units at One57, opting instead to list them for sale at a discounted price.

The danger of a city economy based on little more than these oversized piles of Jenga blocks should be obvious. The Real Deal demurred from trying to quantify just what the outstanding—and the soon-to-be outstanding—debt is on New York condos, but claimed, "It's undoubtedly in the billions."

More disturbing than any potential fiscal or physical collapse, though, is the moral collapse that New York has suffered. "Too often, life in New York is merely a squalid succession of days, whereas in fact it can be a great, living, thrilling adventure," Fiorello La Guardia told New Yorkers during his 1933 mayoral campaign. Today, life in New York too often seems like a sci-fi version of itself in which we barely notice as our fellow human beings are picked off by the monsters living among us.

A little-noticed but quietly magnificent exhibition at Hunter College's Roosevelt House Public Policy Institute this past year, "The New Deal in New York City"—part of the nationwide Living New Deal history project—put on display a vision for another way of life, a way of life that Mayor La Guardia was instrumental in building. The exhibit featured images of the first public housing in the United States, built by New York City from 1935 to 1937 with funds provided by the federal Works Progress Administration and Public Works Administration.

These projects—the First Houses, Ten Eyck (now Williamsburg) Houses, and Harlem River Houses—were built on a human scale, just four to five stories high. At First Houses, the spaces formerly occupied by one out of every three of the rotting tenements they replaced were left vacant, to let in air and light and provide room for children's playgrounds and places where their parents could sit and talk. The buildings were small, and they, too, were no utopia—though they remain much-sought-after homes to this day. By 1941, according to the exhibit, a total of nine such projects had been built in New York, with 11,570 units, and more than 500 of these developments had gone up around the United States.

Unlike so much later public housing, they were not envisioned or designed as projects simply to store the poor but as integral parts of a new community. Their residents could take advantage of any number of other government-funded community projects all around them, from beautiful new swimming pools to refurbished—and free—schools and colleges. They could find work rebuilding their own city's infrastructure or writing guidebooks to New York. They could attend plays and concerts of all sorts.

Their buildings and the public institutions around them were adorned by murals, painted not by art-scene stars imitating them but by artists who lived among them and depicted the histories of their place and their own lives. This, again, was not utopia. Marion Greenwood, painting her murals for the Red Hook Houses, groused about how she had to endure the criticisms of both bureaucrats and tenants regarding her work, both classes of people she felt had a much lower appreciation of art than the Mexican peasants she had formerly worked with. But this was America, too—and especially New York.

"I hope the day is dawning when private capital will devote itself to better and cheaper

housing, but we know that the government will have to continue to build for the low-income groups," Eleanor Roosevelt asserted matter-of-factly at the opening of the appropriately named First Houses. "That is a departure for us, but other governments have done it. Low-cost housing must go on in the United States." Getting back to these first principles, to a city and a society that are committed to providing a decent life for all its citizens, is the only way we can regain "the great, living, thrilling adventure" that La Guardia envisioned.

New York has been—and should be—a city of ambition and contentment. Of the getting-there and the got, with plenty of room carved out for those whose desires do not include that deluxe apartment in the sky but simply making a living and raising a family by doing something useful, or not doing anything especially useful at all but existing, living, appreciating the vast urban swirl around them.

Yes, the rich will be with us always. But New York should be a city of workers and eccentrics as well as visionaries and billionaires; a place of schoolteachers and garbagemen and janitors, or people who wear buttons reading is it fascism yet?—as one woman in my neighborhood has for decades, even as she grows steadily grayer and more stooped. A city of people who sell books on the street—and in their own shops. A city of street photographers, and immigrant vendors, and bus drivers with attitudes, and even driven businessmen and hedge fund operators. All helped to get along a little better, out of gratitude for all that they do to keep everything running, and to keep New York remarkable.

Instead, our leaders seem hopelessly invested in importing a race of supermen for the supercity, living high above the clouds. Jetting about the world so swiftly and silently, they are barely visible. A city of glass houses where no one's ever home. A city of tourists. An empty city.

From: POLITICO New York
To: de Blasio, Bill

Subject: POLITICO New York Education: Holding off on Regents exams — More 'high-quality' school spots? — Bronx

school's 'mastery packet'

**Date:** Monday, June 18, 2018 10:07:15 AM

By Eliza Shapiro and Anna Gronewold | 06/18/2018 09:58 AM EDT

VERTUS HOLDS OFF ON REGENTS — Rochester Democrat and Chronicle's Justin Murphy: "At most high schools in New York, conscientious 11th-graders will sit for Regents exams later this month in hopes of knocking off the last state tests they'll need for graduation next spring. Vertus Charter School in Rochester will have 11th-graders taking Regents exams as well. For many of them, though, it will be the first such tests they've taken. Unlike nearly every other school in the state, Vertus has encouraged its students not to take Regents exams until they're almost certain they'll pass them. In practice, that means the majority of students went their first two years of high school without passing even one of the five Regents exams needed for graduation. School co-founder and CEO Leigh McGuigan said the approach is necessary considering the low academic level of entering ninth-graders. It also fits the school's instructional model, where students do most of their coursework on computers, at their own pace, rather than in traditional classrooms.

"Backloading four or five Regents exams into the 11th and 12th grades, though, greatly raises the stakes for the students and leaves them little room for error in case they fail one or more. Indeed, while McGuigan said the school is on track for an 80 percent graduation rate in its first class in 2018, she is also trying to get students and families used to the idea of taking five years, not four, to finish. 'You have to pass five (tests) to graduate — there's no rule about when,' she said. 'The right path for every student is different.'"

"Vertus, an all-boys high school, first opened in September 2014; not a single student took a Regents exam the following June. Four took the Living Environment test in August, and all four passed it. The school administered 50 tests the following year to its 137 students, with some students taking more than one exam but the majority taking none at all. All but two of the tests taken were passed, according to information provided by the school. Those numbers — both the total tests administered and the passage rates — are starkly different from any other high school in Rochester, whether in the city school district or a charter school." Read more here.

GOOD MONDAY MORNING. Kristina Johnson is in Washington as part of a climate change coalition. Richard Carranza will deliver remarks at a teaching fellows event. Betty Rosa, MaryEllen Elia and Vita Rabinowitz did not release public schedules. This newsletter is for you, so tell us how we can make it even better. Send feedback, tips and education-related events to <a href="mailto:eshapiro@politico.com">eshapiro@politico.com</a> and <a href="mailto:agronewold@politico.com">agronewold@politico.com</a>. Follow us on Twitter: <a href="mailto:@elizashapiro">@elizashapiro</a>, and <a href="mailto:@elizashapiro">@elizashapiro</a>, and <a href="mailto:@elizashapiro">@elizashapiro</a>, and <a href="mailto:@elizashapiro">@elizashapiro</a>, and

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#### **AROUND NEW YORK:**

- "Mayor Bill de Blasio wants the education department to expand the number of spots at "high quality" high schools, including New York City's elite specialized schools. During his weekly appearance on WNYC's Brian Lehrer Show, de Blasio said he has directed schools Chancellor Richard Carranza to create a plan to maximize the number of seats in the specialized high schools and a range of high quality high schools. 'He's going to come back with a plan in the coming months,' the mayor added. Those comments come amid fierce debate about de Blasio's plan to boost racial diversity at eight specialized high schools by eliminating the single test that determines admission and replacing it with a system that guarantees a seat to top students at every middle school. Critics of the plan argue that the entrance exam at the specialized high schools is an objective measure of merit, and it's unfair to displace students, most of whom are Asian-American, in favor of boosting the proportion of black and Latino students. (Many others argue that the test is not an objective measure, especially since many students spend thousands of dollars preparing for it.) Chalkbeat's Alex Zimmerman. Read more here.
- "At DeWitt Clinton HS in the Bronx, kids who have cut class all semester can still snag a 65 passing grade and course credit if they complete a quickie 'mastery packet.' Insisting that students can pass 'regardless of absence,' Principal Pierre Orbe has ordered English, science, social studies and math teachers to give 'make up' work to hundreds of kids who didn't show up or failed the courses, whistleblowers said." New York Post's Sue Edelman and Sara Dorn. Read more here.
- "City education officials threw a high-profile principal out of his Brooklyn school and into the rubber room amid sexual harassment charges, the Daily News has learned. Urban Action Academy Principal Steve Dorcely is accused of showering his unwanted attention on colleague Jordan Barnett for two years after she ended their affair, according to a 2017 lawsuit." New York Daily News' Ben Chapman and Larry McShane. Read more here.
- "A Canarsie school board is in danger of failing after its president and a majority of members resigned in protest. Six members of the District 22 Community Education Council including former president Rajmatie Willabus say they abruptly quit because of bullying on the board and a lack of support from the city Department of Education." New York Daily News' Ben Chapman. Read more here.
- "East Ramapo voters have one last shot at passing a 2018-19 school budget, otherwise programs, such [as] summer school, athletics and even staff, could be in jeopardy of being cut, according to the district." Rockland/Westchester Journal News' Kimberly Redmond. Read more here.

ROCHESTER'S PARENTS MUST LEAD — Rochester Democrat and Chronicle's Editorial Board: "Her children attended schools in the Rochester City School District. Now, her grandchildren are enrolled in city schools. 'I used to go to all the parent groups when my kids were there, but I got too frustrated,' the woman told a member of our Editorial Board. 'Nothing has changed in two decades.' Another parent told us her son is about to finish 8th grade. She does not want him to go to high school in the city. She repeatedly called a local suburban district, asking whomever answered the phone if she could send her boy there instead. Recently, the district's high school principal returned her call. Read more here.

#### **ACROSS THE RIVER:**

- "A Gloucester County educator is the lead plaintiff in a proposed class-action lawsuit that targets the state's teacher unions. The suit, brought in the name of Clearview Regional High School teacher Ann Smith, challenges the constitutionality of 'representation fees' charged to non-union members by the New Jersey Education Association and its affiliates." Cherry Hill Courier-Post's Jim Walsh. Read more here.
- Legislative leaders said Friday they plan to send Gov. Phil Murphy a budget by the end of next week with or without the governor's approval an unexpected announcement that came after talks broke down earlier in the day between the governor's office and top Democratic lawmakers. POLITICO's Linh Tat, Ryan Hutchins and Katherine Landergan. Read more here.

#### AROUND THE NATION:

- "... Charters are public schools, ostensibly open to all. The idea behind charters was to loosen rules and regulations that might hinder innovation, allowing them to hire uncertified teachers for example. But dozens of charters have also used their greater flexibility to limit which kids make it through the schoolhouse doors creating exclusive, disproportionately white schools. ... They do this in a variety of ways: Some pick from preferred attendance zones. Some don't offer school bus transportation. Others require expensive uniforms. Lake Oconee Academy is one of 115 charters around the country at which the percentage of white students is at least 20 points higher than at any of the traditional public schools in the districts where they are located, according to an investigation by The Hechinger Report and the Investigative Fund, produced in collaboration with NBC News. The analysis used the most recent year of federal enrollment data, for the 2015-16 school year. The 20-percentage-point difference is often used to define schools as 'racially identifiable.'" Hechinger Report's Emmanuel Felton for NBC. Read more here.
- "Dozens of universities are banding together with a new reporting system to keep tabs on Greek organizations in hopes of curbing hazing, sexual assault and alcohol abuse." — The Wall Street Journal's Douglas Belkin. Read more here.
- "Harvard consistently rated Asian-American applicants lower than others on traits like 'positive personality,' likability, courage, kindness and being 'widely respected,' according to an analysis of more than 160,000 student records filed Friday by a group representing Asian-American students in a lawsuit against the university." The New York Times' Anemona Hartocollis. Read more here.

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From: Clips
To: Clips

Subject: DN: 18 Brooklyn gang members who treated shootings like a sports "scoreboard" arrested

**Date:** Thursday, June 21, 2018 4:27:45 PM

**18 Brooklyn gang members who treated shootings like a sports 'scoreboard' arrested** DAILY NEWS - Rocco Parascandola, John Annese, Christina Carrega <a href="http://www.nydailynews.com/new-york/nyc-crime/ny-metro-brooklyn-gang-takedown-20180621-story.html">http://www.nydailynews.com/new-york/nyc-crime/ny-metro-brooklyn-gang-takedown-20180621-story.html</a>

A murderous band of Bloods gang members who treated shootings like a sports "scoreboard" were brought low in a sweeping, two-year investigation, Brooklyn prosecutors said.

Eighteen members of the Martense-Beverly Bosses were rounded up on a string of charges that linked gang members to two murders and six nonfatal shootings targeting their rivals in the Folk Nation.

The suspects in the Martense-Beverly gang, named for the streets in Flatbush that run through their territory, include Adonis (6 Shot) Barnett, who's already on trial in the 2016 murder of Gerald Cummings, 38 The dad was shot dead while trying to take back his son's stolen baseball hat. Barnett was 16 years old when he allegedly shot Cummings on Aug. 3, 2016.

Another suspect, Jeremy (JR) Denaud, 17 — who was already facing charges for his role in a shooting at the Kings Plaza Shopping Center last July — bragged about targeting a rival gang, prosecutors said.

"The defendant is heard on recorded Rikers (Island) phone calls talking about committing murders against Folk Nation rivals," said a prosecutor at Denaud's arraignment in Brooklyn Supreme Court. "The defendant is heard asking, 'Who's up on the scoreboard?' in regards to shootings with rivals."

He faces attempted murder, conspiracy and reckless endangerment charges.

Chyanne (Chy Chy) Tait, 19, is accused of setting up three-way calls with jailed gang members, like Barnett, to keep them in the loop about what their rivals were up to. She faces conspiracy charges.

Another suspect, Asa (ASAP) Francis, who also faces conspiracy charges, boasted about intending to shoot the gang's enemies in at least two phone calls, prosecutors allege.

The Brooklyn district attorney's office and the NYPD are expected to lay out the charges against the gang's members in a 2 p.m. announcement Thursday.

From: Clips
To: Clips

Subject: EL PASO TIMES: US mayors arrive in Tornillo to protest separation of immigrant children from families

**Date:** Thursday, June 21, 2018 4:54:06 PM

# **US mayors arrive in Tornillo to protest separation of immigrant children from families** EL PASO TIMES - Elida Perez

https://www.elpasotimes.com/story/news/texasregion/2018/06/21/mayors-arrive-tornillo-protest-separation-immigrant-children-trump-executive-order-el-paso/720122002/

Bipartisan mayors from coast to coast descended on the Tornillo Port of Entry Wednesday to demand that immigrant children be reunited with their parents and to call on the federal government to pass immigration reform.

About 20 mayors, including New York City Mayor Bill de Blasio and Los Angeles Mayor Eric Garcetti, were hosted by El Paso Mayor Dee Margo to visit the port of entry where the federal government has set up a tent shelter to house immigrant children.

"It's time to reunify families and fix a broken immigration system," Garcetti said, adding that he has seen infants torn away from their mothers and toddlers changing diapers because they were separated by the Trump administrations "zero tolerance" policy.

The mayors, led by Columbia, S.C., Mayor Steve Benjamin, met at the port of entry in response to the to the Trump administration's "zero tolerance" policy that was announced in April. The policy has resulted in at least 2,000 immigrant children being separated from their parents.

About 360 immigrant children were expected to be housed at the temporary tent shelter at the Marcelino Serna Port of Entry in Tornillo.

On Wednesday, President Donald Trump signed an executive order to end the practice of separating families who cross the U.S.-Mexico border illegally.

"We have over 2,000 children still far away from their parents and are still streaming into our cities," Garcetti said.

Garcetti also criticized the federal government for not providing any information about the 100 children that have been transported to Los Angeles. He said activist groups have provided more information about the children than government officials.

De Blasio also said he was also surprised to find out that 239 children have been transported nearly 2,000 miles to New York.

"We won't tolerate an inhumane situation anymore," De Blasio said.

The mayors agreed that the executive order issued Wednesday is a step in the right direction, but left many unanswered questions including how the children were going to be reunited with their parents.

"Maybe enough babies have cried and enough mothers have shed tears and we are starting to

see some change," said Mayor Bryan Barnett, of Rochester Hills in the Detroit Metro area.

Margo, calling El Paso the "poster child" for immigration and bicultural relations, said the process to resolve the issue is neither Republican or Democrat, but needs to be handled out of Washington D.C.

"Immigration is all encompassing. It's not just the fact that they are separating children in an inhumane manner, it's the fact that we need to reconcile and resolve our immigration process with DACA (Deferred Action for Childhood Arrivals), with the undocumented immigrants that are here today and we need to improve our visa process," Margo said.

The group of mayors had requested a tour of the tent shelter at the Marcelino Serna Port of Entry in Tornillo, but were told it would take about two weeks to get a response.

From: Aftor, Gray
To: Aftor, Gray

Subject: Mental Health Weekly Round Up – Saturday, June 23, 2018

**Date:** Saturday, June 23, 2018 9:01:13 AM

### Mental Health Weekly Round Up – Saturday, June 23, 2018

### **Key Mental Health Developments and News:**

- Almost every American will, at some point or another, face a mental health challenge. It may be related to depression, anxiety, suicidal thoughts, substance abuse or maybe something more circumstantial like grief over a loss or trouble adjusting to a life change. The CDC reports 43.4 million adults suffered from some sort of behavioral health issue in 2015 alone. [CNN]
- Scientific research shows the severity of mental health issues among Asian Americans. Studies have found a few common causes shame, fear, and avoidance, all of which have roots in the culture and the "model minority" stereotype. One could argue most people, regardless of race, are reluctant to discuss their mental state, but studies show Asian Americans are three times less likely than white people to seek mental health treatment. Another study carried out in 2011 showed that Asian Americans typically avoid mental health services because "opting to utilize such services requires admitting the existence of a mental health problem and may cause shame to the family if personal issues become public." [VOX]
- In the decades since the crack epidemic, our country has learned an important lesson: there is no arresting our way out of drug addiction. The failed "War on Drugs" put too many people in jail instead of treatment, a mistake that cost us countless lives and taxpayer dollars. Now, we're facing a new drug crisis and this time, we have to do better.

By now, the devastation of the opioid epidemic is all too familiar. Opioid overdoses claimed the lives of more than 42,000 Americans — including more than 4,000 Ohioans— in 2016 alone. In Montgomery County, where Dayton sits, our county coroner's office saw more than 100 accidental opioid overdose deaths in just the first 33 days of 2017 — an average of nearly five deaths every day. The epidemic has ushered mass trauma into communities and wreaked havoc on economies. [USA TODAY]

### **Headlines:**

Police Killings Have Harmed Mental Health in Black Communities, Study Finds

NY TIMES - John Eligon

A Landmark Study on the Origins of Alcoholism

THE ATLANTIC - Ed Yong

Separating Kids From Their Families Can Permanently Damage Their Brains

THE ATLANTIC - Olga Khazan

There's a severe shortage of mental health professionals in rural areas. Here's why that's a serious problem

CNN - AJ Willingham, Elizabeth Elkin

Opinion: Hiding my mental illness from my Asian family almost killed me

VOX - Amanda Rosenberg

House passes massive package to address opioids crisis

NBC NEWS - Marianna Sotomayor

Opinion: Opioid epidemic requires a new perspective on addiction treatment and new solutions

USA TODAY - Nan Whaley

Most shooters got their guns legally, didn't have diagnosed mental illness, new FBI report savs

USA TODAY - Christal Hayes

Video game addiction is a mental health disorder, WHO says, but some health experts don't agree

USA TODAY - Lilly Price, Mike Snider

Being transgender no longer classified as mental illness. Here's why

USA TODAY - Caroline Simon

Rural Areas Have The Highest Suicide Rates And Fewest Mental Health Workers

**HUFFINGTON POST - Eleanor Goldberg** 

Opinion: America Can't Incarcerate Away Our Mental Health Crisis

**HUFFINGTON POST - Brian Barnett** 

Why This Man Crusades For Mental Health After Nearly 30 Years In Prison

**HUFFINGTON POST - Lauren Rearick** 

LEFT-HANDED PEOPLE COULD BE GETTING THE WRONG MENTAL HEALTH

TREATMENT, RESEARCH SUGGESTS

NEWSWEEK - Kashmira Gander

### **Mental Health in the News:**

# **Police Killings Have Harmed Mental Health in Black Communities, Study Finds** NY TIMES - John Eligon

https://www.nytimes.com/2018/06/21/us/police-shootings-black-mental-health.html

Activists for racial justice have long expressed concern that the rash of headline-grabbing police killings of black Americans was damaging the mental well-being of African-American communities.

A report published in The Lancet, a leading British medical journal, on Thursday appears to give credence to those concerns.

Using mental health survey data and a database of police shootings, a team of health researchers concluded that when police officers in the United States kill unarmed black people, it damages the mental health of black Americans living in those states.

The mental health of white Americans was not similarly affected, the researchers found. Nor were negative health effects associated with police killings of unarmed white Americans or armed black Americans.

While these findings might seem unsurprising, particularly to African-Americans, the researchers contended that their study was a significant attempt to assess the measurable, if indirect, harms that police violence has inflicted on the broader psychological and emotional

well-being of African-Americans.

"Having seen something so horrific and traumatic that happened to someone else, I'm reminded in a very painful and salient way that the deck might be stacked against me," Atheendar S. Venkataramani, one of the study's authors, said of how black people might perceive police killings. "It's really about all the kinds of insidious ways that structural racism can make people sick."

Dr. Venkataramani, an assistant professor of medical ethics and health policy at the University of Pennsylvania, conducted the study along with Jacob Bor of Boston University, David R. Williams of Harvard and Alexander C. Tsai of Massachusetts General Hospital.

The researchers analyzed responses from 2013 to 2016 to the Behavioral Risk Factor Surveillance System, a national survey that interviews more than 400,000 adults, selected at random each year, about their health. They juxtaposed responses to questions regarding mental health with data from Mapping Police Violence, a database of police killings around the country.

The annual health survey is done by telephone on a rolling basis throughout the year, and the researchers analyzed responses given by residents in states where a police killing had occurred in the three months before they were interviewed. They found that black Americans reported more "not good" mental health days in the period after a police killing of an unarmed black person, and that the killings accounted for up to 1.7 additional days of poor mental health a year.

The study's authors could not say definitively that the respondents to the health survey knew about the police killings that had happened in their states, or describe how, precisely, the news about the killings might have harmed their mental health.

Still, Dr. Venkataramani said the effects were observable and real. If anything, he said, the findings might understate the extent of the trauma, as some police killings of unarmed African-Americans have become events of national significance, reaching far beyond the states where they occurred. (The study cited, among the most notable examples, the police killings of Oscar Grant III in California, in 2009; of Michael Brown Jr. in Missouri and Eric Garner in New York, in 2014; of Walter Scott in South Carolina and Freddie Gray in Maryland, in 2015; and of Stephon Clark in California, earlier this year.)

"Maybe this is the tip of the iceberg," Dr. Venkataramani said.

While a study like this one helps to underscore the impact of police killings on black communities, what's important is what is done with the findings, said Mama Ayanna Mashama, an activist and organizer in Oakland, Calif., who practices natural wellness healing. Ms. Mashama said she had seen firsthand how police violence can cause anger and angst, and damage the self-esteem of black Americans.

"We have to find ways of de-escalating police response to black people," she said. "It has to become policy. It has to become part of how it's implemented from the top down. We have to have trauma-informed practices everywhere: in the schools, in families, in workplaces."

## A Landmark Study on the Origins of Alcoholism

THE ATLANTIC - Ed Yong

https://www.theatlantic.com/science/archive/2018/06/a-landmark-study-in-the-origins-of-alcoholism/563372/

For Markus Heilig, the years of dead ends were starting to grate.

A seasoned psychiatrist, Heilig joined the National Institutes of Health in 2004 with grand ambitions of finding new ways to treat addiction and alcoholism. "It was the age of the neuroscience revolution, and all this new tech gave us many ways of manipulating animal brains," he recalls. By studying addictive behavior in laboratory rats and mice, he would pinpoint crucial genes, molecules, and brain regions that could be targeted to curtail the equivalent behaviors in people.

It wasn't to be. The insights from rodent studies repeatedly proved to be irrelevant. Many researchers and pharmaceutical companies became disillusioned. "We cured alcoholism in every rat we ever tried," says Heilig, who is now at Linköping University in Sweden. "And at the end of every paper, we wrote: This will lead to an exciting treatment. But everything we took from these animal models to the clinic failed. We needed to go back to the drawing board."

Heilig doesn't buy that mice and rats have nothing to teach us about addiction. It's more that researchers have been studying them in the wrong way. Typically, they'll let the animals self-administer drugs by pressing a lever, which they almost always learn to do. That should have been a red flag. When humans regularly drink alcohol, only 15 percent or so become dependent on the stuff. Why them and not the other 85 percent? That's the crucial question, and you won't answer it with an experiment in which every rodent becomes addicted.

Eric Augier, who recently joined Heilig's team, tried a different approach—one pioneered in his former laboratory to study cocaine addiction. After training rats to self-administer alcohol, he offered them some sugary water, too. This better mimics real life, in which drugs exist simultaneously with other pleasurable substances. Given a choice between booze and nectar, most rats chose the latter. But not all of them: Of the 32 rats that Augier first tested, four ignored the sugar and kept on shooting themselves up with alcohol.

"Four rats is laughable," says Heilig, referring to the study's small size, "but 620 rats later, no one's laughing." Augier repeated the experiment with more rats of various breeds, and always got the same results. Consistently, 15 percent of them choose alcohol over sugar—the same number as the proportion of human drinkers who progress to alcoholism.

Those alcohol-preferring rats showed other hallmarks of human addiction, too. They spend more effort to get a sip of alcohol than their sugar-preferring peers, and they kept on drinking even when their booze supply was spiked with an intensely bitter chemical or paired with an electric shock. "That was striking to me, as a clinician," says Heilig. "Embedded in the criteria for diagnosing alcoholism is that people continue to take drugs despite good knowledge of the fact that it will harm or kill them."

Many lab studies treat animals as if they were identical, and any variation in their behavior is just unhelpful noise. But in Augier's work, the variation is the important bit. It's what points

to the interesting underlying biology. "This is a really good study," says Michael Taffe, a neuroscientist at the Scripps Research Institute who studies drug addiction. "Since only a minority of humans experience a transition to addiction, [an approach] such as this is most likely to identify the specific genetic variants that convey risk."

That is exactly what the team did next. They compared the alcohol-preferring and sugar-preferring rats and looked for differences in the genes that were active in their brains. They focused on six regions that are thought to be involved in addiction, and found no differences in five. "But in the sixth, we did," says Heilig. "And it made me smile because I started out doing my Ph.D. on the amygdala."

The amygdala is an almond-shaped region that sits deep within the brain, and is heavily involved in processing emotions. When Augier looked at the amygdala of alcoholic rats, he found signs of unusually low activity in several genes, all of which are linked to a chemical called gaba.

Gaba is a molecular red light: Certain neurons make and release it to stop their neighbors from firing. Once that's done, the gaba-making neurons use an enzyme called GAT3 to pump the molecule back into themselves, so they can reuse it. But in the amygdala of alcohol-preferring rats, the gene that makes GAT3 is much less active, and makes just half the usual levels of the pump. Gaba accumulates around the neighboring neurons, making them abnormally inactive.

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Other drugs like benzodiazepines also exert their effects through gaba, but like baclofen, they're easily abused themselves. "They're a good alternative for alcoholism in the short term but they're not safe in the long term," says Lara Ray from UCLA.

But Heilig's study suggests that other chemicals, which could influence gaba levels in more subtle ways, might help people to control their addictions. Several such substances are in development, and Heilig's team can see if they change the choices of their alcohol-preferring rats.

"It's just such an impressive breakthrough for the field of alcoholism, with real potential for therapies," Ray adds.

# **Separating Kids From Their Families Can Permanently Damage Their Brains** THE ATLANTIC - Olga Khazan

https://www.theatlantic.com/health/archive/2018/06/how-the-stress-of-separation-affects-immigrant-kids-brains/563468/

President Trump on Wednesday signed an executive order intended to end the separation of immigrant children from their parents at the border, reversing his own administration's policy after a national outcry.

However, many immigrant children will likely still face great turmoil, beyond the stress of the immigration experience itself. According to the new rules, immigrant families can still be detained indefinitely, as long as they're together. It's not clear what happens to people who cross the border before new family-detention centers are built, and 2,300 kids have already been separated from their parents. (The new policy might also be illegal, as my colleague David Graham writes.)

This kind of trauma can permanently affect the brains of these children, and potentially their long-term development, explained Colleen Kraft, the president of the American Academy of Pediatrics, on Thursday at the Aspen Ideas Festival, which is co-hosted by the Aspen Institute

and The Atlantic.

In April, Kraft and some colleagues were permitted to visit a shelter for migrant children run by the U.S. Office of Refugee Resettlement. She described seeing a room full of toddlers that was "eerily silent." That is, except for one little girl, who was "sobbing and wailing and beating her fists on the mat." A staff worker tried to comfort her with books and toys, but she wasn't allowed to pick her up or touch her, Kraft said.

"This girl would stop crying if her mother was there, but we couldn't bring her mother to her," Kraft said. "We could feel the trauma that was going on there."

This trauma, she explained, can permanently affect these children's brains, especially if it occurs early in childhood. Separation from a parent induces stress hormones, which course quickly through kids' small bodies. Parents can normally help children work through their stress—but not if they aren't there.

Studies show that high levels of cortisol, one of these stress hormones, can suppress the immune system and change the architecture of a developing brain, according to the National Scientific Council on the Developing Child. Another stress chemical, corticotropin-releasing hormone, can damage the hippocampus, which plays a major role in learning and memory.

The brain develops rapidly before the age of 3, with some connections strengthening and some being pruned away. In healthy, normal kids, synaptic connections related to learning, playing, and social skills are being formed during the toddler years. But, as Kraft explained, in children who have unrelenting stress, the strongest connections in the brain are those related to fear, aggression, and anxiety.

"If you have a whole bunch of bad experiences growing up, you set up your brain in such a way that it's your expectation that that's what life is about," James Perrin, a past president of the American Academy of Pediatrics, told me in 2014.

As the kids grow, the brain starts pruning some of the weaker synaptic connections while keeping the stronger ones. Healthy kids' brains will keep the connections related to learning or resilience, while perhaps wiping away the small hiccups of childhood. But in kids who have suffered toxic stress, the enduring connections will be the ones related to fear and anxiety, Kraft explained, while those related to learning or relating socially might fade.

Many kids like this, she said, "don't develop speech, they don't develop the social and emotional bonds, don't develop gross motor function [normally]. It leads to very significant developmental delay."

In other words, keeping kids away from their families does not just emotionally wound them. It biologically wounds them as well—in some cases forever.

# There's a severe shortage of mental health professionals in rural areas . Here's why that's a serious problem

CNN - AJ Willingham, Elizabeth Elkin

https://www.cnn.com/2018/06/20/health/mental-health-rural-areas-issues-trnd/index.html

Almost every American will, at some point or another, face a mental health challenge. It may be related to depression, anxiety, suicidal thoughts, substance abuse or maybe something more circumstantial like grief over a loss or trouble adjusting to a life change. The CDC reports 43.4 million adults suffered from some sort of behavioral health issue in 2015 alone.

Now, imagine there wasn't a psychiatrist or psychologist for miles around, let alone another specialist who these millions of people could trust with their specific needs. This is what life is like for many Americans in rural communities.

A new study in the American Journal of Preventive Medicine finds that a majority of non-metropolitan counties (65%) do not have a psychiatrist and almost half of non-metropolitan counties (47%) do not have a psychologist.

This is troubling because poor access to mental health care, according to experts, is a serious issue that overlaps with other public health crises like drug abuse and suicide.

Limited access means care is a last resort

Jackson Rainer is a clinical psychologist who has practiced in rural communities in western North Carolina and South Georgia. He says the problem is obvious: There's just not enough options; in some areas, no options at all.

"People in rural communities have limited access to the diversity of care they may need. There are very few services offered and people have to travel to reach them," he says. "Typically, the first closest providers are generalists, and there is very little specialized care. There is no community (public) mental health care, and often there are no relevant hospital services within a reasonable distance. So, people are just left on their own."

Because of this, mental health care is often seen as a last resort instead of a preventative measure or an ongoing program of therapy. That can have devastating consequences, because the problem is only treated when it becomes a full-blown crisis.

"The services that are available become much more restricted," Rainer says. "It becomes oriented towards crisis intervention, not prevention. It's, let's get rid of your crisis as it's happening.' And if you don't have good insurance or enough money, that's the best you can hope for."

Practitioners are overwhelmed

Rainer says the frustrations for small-town care providers are endless. The web of mental health resources doesn't just include psychiatrists and psychologists, but also external resources like shelters, hospitals and community support groups.

In small communities, those types of resources just aren't there, and that leaves professionals shouldering a Herculean obligation.

"As a practitioner, I am asked to be the end of the road," Rainer says. "For mental health, I would hope that I would be one piece of a larger puzzle to get people to an improved quality of life, not to be the last resource that they have available."

Jennifer Christman, the president of the National Association for Rural Mental Health, says even when there is available care, providers are often limited by rigid regulations.

"The frustration is, if you are a provider who wants to be able to provide services more globally, there are restrictions you face," she says.

For instance, she says, even if someone practices just miles from the state line, their license may not allow them to practice across state borders, which further limits their already small scope of care.

Adding to the stress, health care funding cuts can rip away what little medical resources may be available. Across the country, about 80 rural hospitals closed between 2010 and 2017, according to the Chartis Center for Rural Health. Hundreds more are at risk for closure.

Rainer says he has seen firsthand how limited funding -- both for general medical care and specifically behavioral health care -- affects people in small, isolated towns.

"What services are still available have taken on a much narrower focus, and there are fewer tax dollars to support the broader community. That includes the rural community," he says. "Our country is in very, very deep trouble when it comes to mental health care, and that's across all areas; urban and rural."

It causes a vicious, dangerous cycle of health problems

A lack of care doesn't just result in the neglect of whatever problem is at hand; it can actually perpetuate or worsen a cycle of poor mental health because those seeking treatment can feel isolated -- both by their surroundings and by a lack of resources.

"Isolation is a cultural, social and interpersonal response," Rainer says. "When someone feels isolated, they feel diminished and apathetic and are unable to pull resources from their own selves. When it comes to rural mental health, isolation is a particularly dangerous problem." Christman says the whole thing can create a downward spiral for sufferers, and that can lead to even more serious problems.

"There's this continual spiral, which can lead to overdoses, can lead to suicide and depression," she says.

Suicide, drug abuse and addiction are certainly problems that affect all populations and all parts of the country, but both drug deaths and suicide deaths disproportionately affect rural America. The CDC reports that rural areas have a higher suicide rate than non-rural areas, a disparity that has been widening since 2001.

America Can't Incarcerate Away Our Mental Health Crisis The problem goes beyond access to care

On top of it all, access to mental health care is just one of many factors that may put small, isolated communities at higher risk.

"Due to higher poverty rates, higher likelihood of hourly pay and productivity-based labor, and lack of transportation infrastructure, mental health services are often not accessible even if they are available in a rural community," K. Bryant Smalley, a professor of community medicine and psychiatry at the Mercer University School of Medicine, told CNN in June. "That is, even though it is there, many people either cannot get to it or cannot afford (either directly or indirectly) to go."

The close-knit nature of small communities could also heighten stigma around seeking treatment. There is sometimes a fear, Smalley says, of "someone seeing your car parked at the only psychologist's office."

Rainer says, when people are experiencing a mental health issue, they often reach out to the first available point of guidance or community they have. This could be a family unit, neighbor, or as is often the case, a church group or religious leader. That's fine, but without further help, they usually aren't enough.

"Ministers are good as initial resources," Rainer says. "But they are not any more trained to practice mental health than a mental health practitioner is trained to preach."

Alternative treatments aren't a good substitute, but they're a start

The interwoven challenges of rural mental health care can feel like a Gordian knot -impossible to untie and tightening with every tug. Of course, the ideal solution is more
practices, professionals and programs to alleviate both the need for and stigma surrounding
mental health care. But those solutions don't grow on trees, and neither does the funding to
support them, so more and more mental health practitioners are turning to other methods.

"There's a lot of work that's being done right now to use technology and license portability [the ability to practice in multiple areas]," Christman says. Patients and professionals can now connect via virtual sessions and online portals, a practice called telebehavioral health. For instance, a patient in Wyoming may see a psychologist in Pennsylvania.

"[We] are trying to bridge that divide," Christman says. "Telebehavioral health has really come a long way."

It's an imperfect solution -- issues of internet accessibility, computer savvy and financial wherewithal still apply. Plus, Rainer says, people who pursue this type of care should be cautious.

"The task is to find a professional who is licensed as a mental health professional, and not just take advice from the wild wild west of the internet," he says.

The bottom line is, small communities need more tangible resources, and until they do, even the best efforts are just a temporary dressing on a much larger wound.

"We need as a country to come together and really recognize that for individuals that have mental health concerns, making it easier for them to access care, and then the providers being able to be reimbursed for that care, that's something that we need to address," says Christman.

# Opinion: Hiding my mental illness from my Asian family almost killed me VOX - Amanda Rosenberg

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"Don't you dare go back to that doctor," my mother growled into the phone. "He'll put 'bipolar' on your record and then you'll never be able to get a job."

I nodded into the receiver. "Okay."

I never went back. Seven years later, I woke up in a psych ward.

Growing up, I thought I was emotionally healthy. I had a large Chinese family on my mother's side (my father is white). We were a lively, loud, tight-knit group consisting of around 20 blood relatives and 3 million non-blood relatives. Everyone knew each other's business. Distant family members inquired about school, commented on my weight, and asked if I had a boyfriend. The only time it was "quiet" was when the Mahjong table came out and the only noise you'd hear was the click-clacking of tiles.

But when I look back, I realize that we shied away from the important topics. Mental health was rarely discussed, but when it was, it was always in a negative light. At no point did any of my relatives tell me having a mental disorder, theoretically at this point, was unacceptable — I could tell by their hushed tones, and their quick dismissals, that mental illness was not an option.

I never questioned it. If relatives felt comfortable enough teasing me about my grades or weight, then surely they'd be okay with talking about mental health? The reality was not even close.

Most people know the stigma associated with mental illness. But there's even more stigma within communities of color, and within Asian culture, it's particularly bad. It's like Russian nesting dolls of shame.

Scientific research shows the severity of mental health issues among Asian Americans. Studies have found a few common causes — shame, fear, and avoidance, all of which have roots in the culture and the "model minority" stereotype. One could argue most people, regardless of race, are reluctant to discuss their mental state, but studies show Asian Americans are three times less likely than white people to seek mental health treatment. Another study carried out in 2011 showed that Asian Americans typically avoid mental health services because "opting to utilize such services requires admitting the existence of a mental health problem and may cause shame to the family if personal issues become public."

For the first 27 years of my life, I kept my deteriorating mental health under lock and key for one straightforward reason: I was scared of embarrassing my mother. I believed I would be seen as broken or defective and bring shame on my family.

Any Asian person, especially women, will tell you about the pressures of growing up in many Asian households — the high expectations, the keeping up of appearances, and the toxic "model minority" stereotype that continually hums in the background of your life. There's an expectation to stand out for the "right" reasons — meaning good grades, a fancy job, high salary, good social standing, and having a husband or wife. In my family's minds, having a mental illness can prevent you from achieving those things. And if you're not achieving everything, then why are you even here?

Asian women in particular feel the need to prove themselves. Historically, we're on the back foot since birth because Chinese families have long favored sons over daughters. Those attitudes have changed over time, but the feeling still lingers — we weren't born the first

choice, but we'll work twice as hard to prove we deserve to be here. On top of all of that, we're pressured by society (and Chinese culture) to start a family at a much younger age than men, meaning we're on a shorter timeline to achieve anything. No wonder Asian-American women have a higher lifetime rate of suicidal thoughts than the general population.

My mother took me to see a psychologist once. I couldn't talk. My depression started in my teens. I didn't think it was a problem: I assumed it was normal to feel low and isolated for long periods of time. From the ages of 13 to 18, I had several anxiety attacks. A few of my friends knew, but I rarely talked about it, and never to my

family.

I managed to hide all of this from my mother, except for one incident when I was 17 and going through an incredibly low period. Like many people with a mental illness, I showed no visible signs of anxiety or depression. But I retreated into myself, finding it hard to communicate or perform basic tasks like showering or brushing my teeth. I knew I felt sad, but I didn't know anything was "wrong."

My mother became frustrated I wasn't my "usual" self. And because there wasn't anything physically wrong with me, she took me to the emergency room to see a mental health professional. I sat on a chair in a windowless room, my mother next to me, while a specialist straight up asked me what was wrong.

I refused to say what was wrong. My mother was in the room, and I didn't want her to know. I could tell she was annoyed I wouldn't talk, and even more annoyed she had to bring me in the first place. As my silence deepened, I remember her saying, "I don't know what's wrong with her, but her breath smells." She was disgusted by me.

The specialist asked her to leave the room so he could talk to me in private. He said he couldn't help me unless I told him what was wrong. I couldn't. After hearing the disdain in my mother's voice, I was too ashamed of embarrassing her. I didn't want to let her down, so I said I was "fine" and left.

My mother and I didn't talk about it again. And, unlike my grades, who I was dating, and my physical appearance, it wasn't brought up at family gatherings. Maybe my relatives knew I was "down" and simply chose not to discuss it with me. Perhaps they just didn't know how. After all, this stigma has been around as long as mental illness. At the time, I didn't care; I was more interested in maintaining my reputation within the family than my mental health.

It comes back to this specific Asian brand of shame and pride. The shame prevents us from talking about it within the family, and the pride covers up the shame for those outside the family. According to an article by psychologist Ben Tran, this particular behavior has a name: "hiding up." Hiding up is the act of both keeping your mental illness hidden from the community and not doing anything to treat the illness itself. It's a dangerous combination.

The problem with "hiding up" is that the behavior became so ingrained that I continued to do it when I left home. By the time I went to university, my commitment to the cover-up was unwavering. Meanwhile, my mental state felt like it was tearing at the seams. I went to see a campus doctor — this time, my mom wasn't there, and I told him as much as I could. He told me he suspected I was bipolar but that I would need to see a psychiatrist for a proper

diagnosis.

I left the appointment feeling a mix of relief and terror: relief that I wasn't crazy in thinking I was crazy, but terrified of making that phone call. I never worked up the courage to do it. It would take another eight years and a life-threatening situation before I'd finally receive a diagnosis for bipolar II from a psychiatrist.

#### The last straw

I was 27 when I first tried to kill myself. I was admitted to a psych ward, then transferred to a psychiatric hospital. I was incapacitated my first day in the ward. One of the psychiatrists called my mother to tell her what happened. When I asked how she reacted, he said she was angry. The first thing she asked was, "Why did no one tell me?"

I was transferred to a psychiatric hospital in November. There, I called my mother to talk about Christmas plans; I'd booked my flights a couple of months earlier and was excited to come home for the holidays. She was curt on the phone. She said I couldn't stay with her, making up excuses about the broken heating in the house. It quickly dawned on me that these were flimsy cover-ups for the real reason — she was ashamed and didn't want me around. My mental illness had become impossible to hide from the rest of my family.

I ended up staying with a friend and her family for the holidays. I didn't see my mother, nor did we have any contact during that time. There was a smattering of communication in the subsequent months that quickly petered out. Our relationship hasn't been the same since. I realized I couldn't have someone in my life who couldn't accept my mental illness, even if that person was my mother. We've been estranged for more than four years now, and my contact with the rest of the family is patchy at best.

To be clear, I don't judge or blame my family at all. If anything, I empathize with them. I'm sure they've had struggles of their own that they've had to repress. Maybe they were scared. Maybe it wasn't that they didn't want to talk about it, but instead didn't know how. I have no idea what they've been through — not just because they refuse to speak about it, but also because I didn't ask.

The stigma associated with mental illness is so deeply entrenched in Asian culture; it's unrealistic to think people can change their minds that easily. But this pressure to hide our problems away has dangerous consequences. The shame is killing us — older Asian-American women have the highest rates of suicide compared to any other race.

If we want to see change, it needs to come from everywhere both big and small. In 2017, a new bill was introduced to reduce the mental health stigma in the Asian-American and Pacific Islander community through specific outreach and education. And while it's promising to see changes come from the top, those of us who are living with mental illness can make the most impact. By continuing to share our experiences, we can give people the strength to come out of "hiding."

Amanda Rosenberg is a writer based in San Francisco. You can find her work in McSweeney's, the Establishment, Anxy Magazine, GOOD, Huffington Post, Quartz, and the Mighty. She's an editor for Slackjaw and is currently writing her first book — a collection of essays on mental illness.

#### House passes massive package to address opioids crisis

NBC NEWS - Marianna Sotomayor

https://www.nbcnews.com/politics/congress/house-passes-massive-package-address-opioids-crisis-n884761

WASHINGTON — The House on Friday passed the most ambitious congressional push yet to address the growing opioid epidemic, with provisions directing federal agencies to prioritize training, support recovery centers and expand research on several fronts.

The package, made up of 58 individual House-approved bills, is the largest legislative effort in recent history to address an epidemic that killed 42,000 people in 2016, according to the Centers for Disease Control and Prevention.

One of the provisions would direct the National Institutes of Health to develop nonaddictive painkillers. Another would try to change how prescription pills are distributed to reduce the potential for abuse.

The element of the bill garnering perhaps the most attention, Jessie's Law, would require that medical records list a patient's addiction history.

The measure is named after 30-year-old Jessie Grubb, who died from a prescription opioid overdose after her doctor, unaware of her previous seven-year addiction to opioids, prescribed her pain pills following hip surgery.

Privacy advocates have raised concern that the measure could discourage addicts from seeking treatment for fear of retaliation if their addiction is leaked to law enforcement.

According to the CDC, 40 percent of all the opioid deaths in 2016 — 46 per day — involved prescription drugs.

The package also includes new tools giving the Border Patrol and the U.S. Postal Service greater ability to crack down on those who sell or traffic synthetic drugs, and to identify and stop those drugs, particularly the deadly narcotic fentanyl, from entering the United States.

The legislation, which passed overwhelmingly 396-14 on Friday, now heads to the Senate for consideration.

Friday's vote follows months of debate on both sides of Capitol Hill, with members holding hearings and voting bills out of committee in a rarely seen bipartisan fashion.

"This is costing us lives. This is why we're so focused on ending this opioid epidemic," Speaker Paul Ryan, R-Wis., said at a news conference last week. "This is all hands on deck, and we're going to keep at this for the sake of families that are hurting right now."

But critics say that opioid package and similar legislation being introduced in the Senate focus too much on research rather than on providing immediate solutions for those needing treatment.

"This bill makes incremental changes to support those affected by the opioid crisis, but it's far from perfect," Rep. Frank Pallone of New Jersey, the ranking Democrat on the House Energy and Commerce Committee, said before Friday's vote. "I do question if this bill will have a meaningful impact on the opioid crisis."

Though most bills passed with overwhelming bipartisan backing, several measures lacked overwhelming Democratic support, with concerns ranging from classification of fentanyl as a new controlled substance to the decision to give substance abuse users housing assistance at the expense of other needy persons, such as domestic abuse victims.

Democrats also objected to the decision to roll back a Medicaid provision that severely restricts the types of treatment facilities covered because the new language lifts that restriction for opioids addicts alone, rather than repealing it completely for all drug addicts.

The package's path in the Senate, where a number of committees are hashing out their own opioid proposals, remains uncertain. The Senate Health, Education, Labor and Pension committee approved a bipartisan regulatory bill in April that includes some provisions similar to those passed by the House, redirecting how federal health agencies deal with the crisis. Senate Majority Leader Mitch McConnell, R-Ky., said recently that the Senate could debate opioid legislation this year.

Any bill that is eventually passed by both chambers and signed by the president would build on past efforts by Congress to combat the epidemic, including \$1 billion allotted in the 21st Century Cures Act of 2016. Congress also appropriated another \$6 billion split evenly between the next two years in a government funding bill passed this year.

## Opinion: Opioid epidemic requires a new perspective on addiction treatment and new solutions

USA TODAY - Nan Whaley

https://www.usatoday.com/story/opinion/2018/06/22/opioid-epidemic-needs-laws-quality-treatment-instead-punishment-column/714159002/

In the decades since the crack epidemic, our country has learned an important lesson: there is no arresting our way out of drug addiction. The failed "War on Drugs" put too many people in jail instead of treatment, a mistake that cost us countless lives and taxpayer dollars. Now, we're facing a new drug crisis — and this time, we have to do better.

By now, the devastation of the opioid epidemic is all too familiar. Opioid overdoses claimed the lives of more than 42,000 Americans — including more than 4,000 Ohioans— in 2016 alone. In Montgomery County, where Dayton sits, our county coroner's office saw more than 100 accidental opioid overdose deaths in just the first 33 days of 2017 — an average of nearly five deaths every day. The epidemic has ushered mass trauma into communities and wreaked havoc on economies.

To stop this crisis, we need to start treating addiction like the disease that it is.

That said, the U.S. House of Representatives' votes this month on a number of bills aimed at addressing the national opioid crisis should come as welcome news. Some of these measures, such as those to expand access to treatment and better monitor opioid prescriptions, are steps

in the right direction. Yet those who have experienced this crisis firsthand caution leaders in Washington against thinking that addressing the opioid crisis means reverting to the "tough on crime" thinking of the 1980s. With tens of thousands of American lives on the line, we can't afford to repeat that mistake. As Congress considers proposals to address this epidemic, Dayton and communities across the country should serve as models for the kind of support needed and approaches that emphasize treatment over punishment.

In Dayton, we know how much is at stake. Dayton was one of the first cities in Ohio to declare a state of emergency related to the opiate crisis, opening the door to critical resources for our residents. It allowed us to open CarePoint, a syringe exchange program that prevents the spread of disease, keeps dirty needles off our streets, and links users to the treatment they need. CarePoint served clients over 2,300 times in just the first five months of 2018.

Communities like Dayton that have been hit hard by this crisis know that, in many cases, law enforcement officials play a key role as first responders. Yet rather than warehousing those suffering from addiction in our jails, jurisdictions across the country are working with law enforcement to divert people into the treatment they need.

Our city's first responders have embraced this approach. The Dayton Police and Fire Departments worked together to form a team whose full-time mission is supporting people in crisis and their families. The team responds to overdoses, and then follows up to educate users and their loved ones on overdose prevention and recovery options. The program, called the Mobile Crisis Response Team, has placed more than 150 people into treatment since 2017.

#### POLICING THE USA: A look at race, justice, media

This kind of thinking is being adapted in bigger cities as well. Earlier this year, Philadelphia launched a program to train police officers to offer treatment and allow them to direct people suffering from addiction into treatment services rather than arrest them for low-level drug crimes.

It's our hope that Congress will take note and look to these kinds of programs as models for our nationwide response. Locking up people suffering from addiction does nothing. Instead, this reflex toward punishment perpetuates the misuse and overuse of jails that continues to drive over-incarceration at huge cost to taxpayers and untold costs to families and communities — with almost no positive impact on the underlying issue of drug abuse.

If members of Congress are serious about fixing this crisis, they will look to the approaches that have worked and are making a measurable impact. Treating addiction as a public health problem — not a criminal justice one — is key to this success, as communities across the country are already demonstrating. Outdated thinking won't work and families suffering through this crisis deserve better. As Congress considers solutions this week, Daytonians will be watching closely.

# Most shooters got their guns legally, didn't have diagnosed mental illness, new FBI report says

USA TODAY - Christal Hayes

https://www.usatoday.com/story/news/2018/06/20/fbi-most-active-shooters-dont-have-

#### mental-illness-get-guns-legally/718283002/

As mass shootings filter in and out of the news cycle at an almost dizzying pace with each new tragedy, the FBI has continued to probe why these atrocities continue and what can be done to stop them.

In a new report released Wednesday, the bureau shed light on behaviors of shooters before they acted out, finding most obtained a gun legally and did not have diagnosed mental health issues, points that run contrary to some popular beliefs.

Active shooting incidents have continued to plague the nation but last year, there were 30 incidents across the U.S. — the highest number since the FBI began tracking the phenomenon. Last year also broke a record for the highest death toll in any single year.

"Faced with so many tragedies, society routinely wrestles with a fundamental question: can anything be done to prevent attacks on our loved ones, our children, our schools, our churches, concerts and communities?" the study says. "There is cause for hope because there is something that can be done."

The 30-page report examines active shooter incidents from 2000 to 2013 and suspects in 63 cases, finding suspects showed signs before they attacked but law enforcement wasn't notified in more than half the cases until it was too late.

Forty percent of suspects purchased a firearm or multiple guns legally for the sole purpose of an attack. Another 35 percent already legally owned a gun before planning an attack, meaning 75 percent of active shooter incidents reviewed by the FBI legally owned the gun they used in the attack.

The remaining suspects stole, borrowed or purchased a weapon illegally.

The FBI could only verify that 25 percent of the gunmen examined in the study had any type of mental illness diagnoses, including disorders affecting mood, anxiety and personality.

The study noted, although, that a large portion of shooters, about 62 percent, were dealing with stressors in their lives such as depression, anxiety and paranoia before their attack.

Those symptoms don't mean the suspect was necessarily dealing with a mental illness and the conclusion that all active shooters are mentally ill is both "misleading and unhelpful," the bureau said.

"In light of the very high lifetime prevalence of the symptoms of mental illness among the U.S. population, formally diagnosed mental illness is not a very specific predictor of violence of any type, let alone targeted violence," the study says. "Careful consideration should be given to social and contextual factors that might interact with any mental health issue before concluding that an active shooting was 'caused' by mental illness."

Video game addiction is a mental health disorder, WHO says, but some health experts don't agree

USA TODAY - Lilly Price, Mike Snider

https://www.usatoday.com/story/tech/nation-now/2018/06/18/gaming-disorder-who-classifies-video-game-addiction-health-disorder/709574002/

Can someone truly be addicted to video games? The World Health Organization thinks so – but some mental health experts strongly disagree.

The World Health Organization on Monday classified "gaming disorder" as a diagnosable condition, giving mental health professionals a basis for setting up treatment and identifying risks for the addictive behavior. But it's a stance contested by some mental health professionals.

"There was a fairly widespread concern that this is a diagnosis that doesn't really have a very solid research foundation," said Christopher Ferguson, a psychologist and media researcher at Stetson University in DeLand, Fla. Monday

The American Psychiatric Association held to its earlier position that there was not "sufficient evidence" to consider gaming addiction as a "unique mental disorder." So did the The Society for Media Psychology and Technology, a division of the American Psychological Association, which earlier this year released a policy statement expressing concern about the WHO's proposal, saying, "the current research base is not sufficient for this disorder."

The disagreement casts veil of confusion over how to approach a behavior associated with some deaths over the last two decades and as parents grapple with the increased popularity of online gaming.

The Geneva-based WHO said it will include "gaming disorder" in the 11th edition of its International Classification of Diseases, which is due out this month and is used by professionals across the globe to diagnose and classify conditions. It will describe the disorder as "impaired control over gaming, increasing priority given to gaming over other activities to the extent that gaming takes precedence over other interests and daily activities, and continuation or escalation of gaming despite the occurrence of negative consequences."

But some mental health professionals have been fighting this classification, worried that it's more grounded in moral concerns than science.

The symptoms are not clear-cut and there's not designated treatment for the WHO diagnosis, Ferguson said.

The WHO's "gaming disorder" diagnosis would apply togamers with fractured connections to friends and family and who exhibit impaired academics and indifference toward areas of life outside gaming for at least 12 months.

Only a small percentage of people across the world deal with this disorder, according to the WHO. But the number suffering from this mental health condition is enough to study the behavioral pattern and create a treatment program, the organization says.

From 0.3 percent to 1 percent of the general population might qualify for a potential acute diagnosis of "internet gaming disorder," according to a study published in the November 2016 American Journal of Psychiatry and referenced on the American Psychiatric

Association blog in May 2017.

The APA included the disorder in the appendix of the 2013 edition of the Diagnostic and Statistical Manual of Mental Disorders along with caffeine use disorder and other conditions to stimulate research into those disorders.

Not all experts were critical of WHO's stance. "I can't imagine they came to this decision lightly," said Iowa State University psychology professor Douglas Gentile. "(It) undermines the ability of public health professions to do their jobs if we're second-guessing them and their work."

For parents concerned about their child, teen or young adult, some more practical advice involves assessing their kids' lifestyle and health. Are they giving up their friends or other hobbies for games? "But if they keep their grades up (and their) friends and hobbies, then it's not an addiction," Gentile said.

Other signs of concern: Kids not sleeping or having health problems.

"Sometimes gaming overuse can be a symptom that something is going wrong for the child," said Ferguson, who also co-authored Moral Combat: Why the War on Video Games is Wrong with Patrick Markey. "The likelihood is the problem is bigger than gaming and gaming didn't cause it."

Medical professionals are more focused on the reason causing the behavior than the behavior of playing video games itself, said Heather Senior Monroe, director of program development at Newport Academy, which has treatment centers for teens struggling with mental health issues in California, Connecticut and Pennsylvania. "The main characteristics are very similar to substance abuse disorder and gambling," she said.

"The behavior is like any other self harming behavior – a way to escape reality," Monroe said. "The treatment is then about why. Why does that person want to escape their reality so much?"

The answer: depression and anxiety, usually, Monroe said.

As interest in online games has risen internationally, there have been extreme cases of death tied to marathon video game sessions. Last year, a 35-year-old Virginia Beach man died after a 24-hour marathon session of the World of Tanks video game, broadcast on video game streaming service Twitch.

In 2002, a South Korean man was believed to be the first person to die from online game binge-playing after playing for 86 hours. Three years later, another South Korean man died in an internet cafe.

China, too, has been hit with deaths from addictive online game behavior with separate deaths in 2007 and 2011. More recently, in 2015, a man died in a Shanghai internet cafe after playing World of Warcraft for 19 consecutive hours.

Other deaths connected to marathon game sessions in the last six years have occurred in

Taiwan, Russia and the U.K.

To address the issue, South Korea in 2011 passed a law prohibiting those under 16 from playing online games between midnight and 6 a.m. However in 2014, the country amended the law, allowing parents to lift the ban on their children.

### Being transgender no longer classified as mental illness. Here's why

USA TODAY - Caroline Simon

https://www.usatoday.com/story/news/2018/06/20/transgender-not-mental-illness-world-health-organization/717758002/

Being transgender is no longer classified as a mental illness by the World Health Organization – a key sign of progress for an often-marginalized community.

WHO announced Monday that in its newly released edition of the International Classification of Diseases, gender incongruence will now be classified as a sexual health condition.

Gender incongruence is "characterized by a marked and persistent incongruence between an individual's experienced gender and the assigned sex," according to the International Classification of Diseases (ICD).

For example, a person who was born with a penis and is biologically male but identifies as female. Not every transgender person has gender incongruence, said Dr. Jennifer Conti, a fellow at Physicians for Reproductive Health.

"It was taken out from the mental health disorders because we had a better understanding that this wasn't actually a mental health condition and leaving it there was causing stigma," said Dr. Lale Say, coordinator of WHO's Adolescents and at-Risk Populations team. "So in order to reduce the stigma while also ensuring access to necessary health interventions, this was placed in a different chapter."

Why was being transgender originally classified as a mental illness? LGBTQ identities have long been conflated with mental illness.

Homosexuality was originally classified as a mental disorder; in 1974, it was removed from the American Psychiatric Association's Diagnostic and Statistical Manual of Mental Disorder, though a category remained for people who were in conflict with their sexuality. This was removed in 1987.

WHO didn't change its definition of homosexuality until 1992, when it included a note that "sexual orientation by itself is not to be classified as a disorder."

"We've historically misclassified a lot of conditions in medicine because of a combination of stigma, fear and misunderstanding," Conti said.

Why is being transgender now considered a sexual health condition? While many believe gender incongruence shouldn't be classified in the ICD at all, others argue that it's easier for transgender people to seek hormonal or surgical treatment if gender incongruence is included, Conti said.

According to the WHO, "there remain significant health care needs that can best be met if the condition is coded under the ICD."

Transgender people often have trouble accessing health care because of poor knowledge among healthcare providers, discrimination, financial barriers and socioeconomic barriers. They're also at a higher risk of developing HIV and experiencing sexual violence.

How will this affect the transgender community?

For the transgender community, the WHO's decision is seen as a step toward acceptance in a society that often discriminates against it or fails to understand what being transgender means.

"By changing the class of this condition, the WHO is effectively saying to everyone and to the world that this is not a mental disorder and we support people who are transgender," Conti said. "It's a really meaningful step because it promotes inclusivity, it promotes acceptance."

How are people reacting to the change? On Twitter, many hailed the decision as a sign of progress.

# Rural Areas Have The Highest Suicide Rates And Fewest Mental Health Workers HUFFINGTON POST - Eleanor Goldberg

https://www.huffingtonpost.com/entry/rural-suicide-rates-mental-health us 5b22dd28e4b0d4fc01fcc098

In the days and weeks following the suicides of celebrity chef Anthony Bourdain and handbag designer Kate Spade, a chorus of social media users urged people with depression to not be "afraid" to ask for help.

But for most Americans, fear isn't the thing that stands in the way of therapy. It's having no one to turn to.

This was the case for Sue, 57, who spent over 30 years trying to get effective treatment for bipolar disorder, depression, anxiety and a personality disorder.

For years, whenever Sue felt a major anxiety attack coming on, she'd panic. She would grab her keys, bolt out the door and frantically search for help. In rural Nebraska, that often meant walking up to two miles to the nearest neighbor's house or emergency room, sometimes in the middle of the night.

Sue estimates that she's been to the emergency room in crisis about 30 times. Staff members at the local hospitals she visited weren't usually equipped to treat her and would typically send her home in a matter of hours.

Still, just having someone tell her she would be all right was enough of an incentive for Sue to return to the ER when her anxiety became too much to bear. "I ended up being released and going right back to the condition I was in," she said. "I would do it again about a month later."

There is a severe shortage of mental health workers across the U.S., but the problem is most pronounced in rural areas. There isn't a single psychiatrist in 65 percent of nonmetropolitan counties, and almost half of those counties don't have a psychologist, according to a report from the American Journal of Preventive Medicine released this month. Patients like Sue, who are desperate for care, will often turn to overburdened emergency rooms, which often don't have the systems in place to help people with mental health issues.

"People with mental illness will present in the ER because they don't know what else to do," said Stephanie Knight, a licensed independent mental health practitioner and the administrative director at Fillmore County Hospital in Geneva, Nebraska.

But even when a rural area does have some mental health workers, they alone usually can't address the entire population's needs. Many residents are uninsured or underinsured, and can't afford regular treatment. Residents may have to travel dozens of miles to get to the nearest town where a therapist works, and may not have access to transportation. Some therapists have irregular office hours and may only visit town a few days a month. The inconsistency can be a deterrent to patients.

Such was the case with Ann, 72, who lives in Crete, Nebraska. She has major depressive disorder and attempted suicide seven years ago. She enjoyed seeing a local therapist, but the therapist only came to her town once a month.

"It was so infrequent," Ann said. "After a couple of weeks, I'd think: 'Why go back?' There was no momentum."

Rural areas have the highest suicide rates, according to the Centers for Disease Control and Prevention, as well as a high concentration of veterans, who experience higher rates of suicide than nonveterans. Rates of drug overdoses in rural areas have surpassed those in metropolitan areas. There are also more elderly people, who are often socially isolated and at risk for depression, said Ron Manderscheid, executive director of the National Association for Rural Mental Health.

"If I went and looked at all those local communities, I will find a lot of socially isolated people. That is almost as deadly upon you as smoking," said Manderscheid. "When you put that all together, rural areas are a pretty risky place for being at risk for suicide."

Not enough people are going into the mental health field, and those in the field are aging, Manderscheid said. The average psychiatrist is in their mid-50s. Other specialists and primary care physicians are, on average, in their mid-40s. Those who do pursue careers in mental health typically find jobs in major cities.

"Historically, mental health has been an urban discipline," Manderscheid added. "If you're in New York, Chicago, San Francisco, Houston — any of our big areas — you will get the best mental health services we have to offer. If you're in some of these rural areas, you won't. It's just as simple as that."

While some government incentive programs help repay the student loans of therapists who work in underserved areas, many professionals don't stick around once they've paid off their

debts, Knight said.

Manderscheid said improving telehealth programs, which allow patients to call or video chat with therapists in cities, is one potential solution. Encouraging young people from rural areas to go into the mental health field could also help.

"We need to start recruiting some of our providers from these rural areas, and work with people in high schools and colleges," he said. "They are most likely to go back. They have an appreciation for rurality and living in rural communities."

Knight, 35, grew up in rural Nebraska and struggled to get access to mental health services as a teenager. She had to travel 45 miles to see a therapist, who only had office hours until about 5 p.m. She's now working on building a mental health program in Geneva, Nebraska, staffed by people who have a deep understanding and appreciation for rural America. Geneva's population is just over 2,000 people.

There's a particularly pressing need for improved mental health programs in Nebraska, which faces longstanding staff shortages and federal funding cuts. Eighty-eight of Nebraska's 93 counties have behavioral health worker shortages, according to the Lincoln Journal Star, and the state has cut 200 inpatient beds at its three psychiatric hospitals since 2003. Knight said about a handful of psychiatrists serve rural Nebraska. The state didn't participate in the Medicaid expansion in 2013, which would've extended coverage to up to 80,000 residents.

When Knight and other hospital staff members started to lay the groundwork for the therapy program at Fillmore County Hospital in 2011, there was one behavioral health center in Geneva, served by therapists who rotated through the town and other parts of the state.

The program at Fillmore began with just Knight and a van driver to bring patients to the hospital. (They realized that in order to access the patients in greatest need, they would have to trek out to the farms and countryside to reach them.)

Now there are six therapists, most of whom grew up in rural areas. A physician writes an order for patients who are elderly and can no longer drive or who are on disability and can't afford transportation.

The van is a major expense that the hospital isn't reimbursed for, but it's a critical piece of the team's outreach efforts. The current vehicle already has over 200,000 miles on it and needs to be replaced, but a new one would likely cost \$150,000. The driver starts her route at about 6 a.m. and returns to the hospital at 10 a.m. with a handful of seniors who participate in group therapy.

Ann is one of the group members, and she lives about 80 miles away from the hospital. The three-hour round-trip journey is hard on her back, so she only participates once a week, even though her doctor recommended she receive treatment at least three times a week.

In 2013, in response to suicides, overdose cases and requests from community members, Fillmore expanded its mental health offerings and started building its inpatient program.

Last month, the hospital saw 111 patients with mental health needs, not including people who

are just being monitored for medication. In April, it had 39 new referrals, an "astronomical" amount for them, Knight noted.

The programs seem to be producing results. Sue, for example, just completed an outpatient therapy program at Fillmore on Wednesday after three and a half years. She hasn't been to the emergency room since 2015. When she has panic attacks, she turns to a host of coping mechanisms she's learned in therapy, including deep breathing and listening to music.

"I feel a sense of freedom," Sue said. "In recent times, I've done a really good job of getting my mind off the anxiety. It may take all day. It may take half an hour. I can do it without calling anyone."

# Rural Areas Have The Highest Suicide Rates And Fewest Mental Health Workers HUFFINGTON POST - Eleanor Goldberg

https://www.huffingtonpost.com/entry/rural-suicide-rates-mental-health us 5b22dd28e4b0d4fc01fcc098

In the days and weeks following the suicides of celebrity chef Anthony Bourdain and handbag designer Kate Spade, a chorus of social media users urged people with depression to not be "afraid" to ask for help.

But for most Americans, fear isn't the thing that stands in the way of therapy. It's having no one to turn to.

This was the case for Sue, 57, who spent over 30 years trying to get effective treatment for bipolar disorder, depression, anxiety and a personality disorder.

For years, whenever Sue felt a major anxiety attack coming on, she'd panic. She would grab her keys, bolt out the door and frantically search for help. In rural Nebraska, that often meant walking up to two miles to the nearest neighbor's house or emergency room, sometimes in the middle of the night.

Sue estimates that she's been to the emergency room in crisis about 30 times. Staff members at the local hospitals she visited weren't usually equipped to treat her and would typically send her home in a matter of hours.

Still, just having someone tell her she would be all right was enough of an incentive for Sue to return to the ER when her anxiety became too much to bear. "I ended up being released and going right back to the condition I was in," she said. "I would do it again about a month later."

There is a severe shortage of mental health workers across the U.S., but the problem is most pronounced in rural areas. There isn't a single psychiatrist in 65 percent of nonmetropolitan counties, and almost half of those counties don't have a psychologist, according to a report from the American Journal of Preventive Medicine released this month. Patients like Sue, who are desperate for care, will often turn to overburdened emergency rooms, which often don't have the systems in place to help people with mental health issues.

"People with mental illness will present in the ER because they don't know what else to do,"

said Stephanie Knight, a licensed independent mental health practitioner and the administrative director at Fillmore County Hospital in Geneva, Nebraska.

But even when a rural area does have some mental health workers, they alone usually can't address the entire population's needs. Many residents are uninsured or underinsured, and can't afford regular treatment. Residents may have to travel dozens of miles to get to the nearest town where a therapist works, and may not have access to transportation. Some therapists have irregular office hours and may only visit town a few days a month. The inconsistency can be a deterrent to patients.

Such was the case with Ann, 72, who lives in Crete, Nebraska. She has major depressive disorder and attempted suicide seven years ago. She enjoyed seeing a local therapist, but the therapist only came to her town once a month.

"It was so infrequent," Ann said. "After a couple of weeks, I'd think: 'Why go back?' There was no momentum."

Rural areas have the highest suicide rates, according to the Centers for Disease Control and Prevention, as well as a high concentration of veterans, who experience higher rates of suicide than nonveterans. Rates of drug overdoses in rural areas have surpassed those in metropolitan areas. There are also more elderly people, who are often socially isolated and at risk for depression, said Ron Manderscheid, executive director of the National Association for Rural Mental Health.

"If I went and looked at all those local communities, I will find a lot of socially isolated people. That is almost as deadly upon you as smoking," said Manderscheid. "When you put that all together, rural areas are a pretty risky place for being at risk for suicide."

Not enough people are going into the mental health field, and those in the field are aging, Manderscheid said. The average psychiatrist is in their mid-50s. Other specialists and primary care physicians are, on average, in their mid-40s. Those who do pursue careers in mental health typically find jobs in major cities.

"Historically, mental health has been an urban discipline," Manderscheid added. "If you're in New York, Chicago, San Francisco, Houston — any of our big areas — you will get the best mental health services we have to offer. If you're in some of these rural areas, you won't. It's just as simple as that."

While some government incentive programs help repay the student loans of therapists who work in underserved areas, many professionals don't stick around once they've paid off their debts, Knight said.

Manderscheid said improving telehealth programs, which allow patients to call or video chat with therapists in cities, is one potential solution. Encouraging young people from rural areas to go into the mental health field could also help.

"We need to start recruiting some of our providers from these rural areas, and work with people in high schools and colleges," he said. "They are most likely to go back. They have an appreciation for rurality and living in rural communities."

Knight, 35, grew up in rural Nebraska and struggled to get access to mental health services as a teenager. She had to travel 45 miles to see a therapist, who only had office hours until about 5 p.m. She's now working on building a mental health program in Geneva, Nebraska, staffed by people who have a deep understanding and appreciation for rural America. Geneva's population is just over 2,000 people.

There's a particularly pressing need for improved mental health programs in Nebraska, which faces longstanding staff shortages and federal funding cuts. Eighty-eight of Nebraska's 93 counties have behavioral health worker shortages, according to the Lincoln Journal Star, and the state has cut 200 inpatient beds at its three psychiatric hospitals since 2003. Knight said about a handful of psychiatrists serve rural Nebraska. The state didn't participate in the Medicaid expansion in 2013, which would've extended coverage to up to 80,000 residents.

When Knight and other hospital staff members started to lay the groundwork for the therapy program at Fillmore County Hospital in 2011, there was one behavioral health center in Geneva, served by therapists who rotated through the town and other parts of the state.

The program at Fillmore began with just Knight and a van driver to bring patients to the hospital. (They realized that in order to access the patients in greatest need, they would have to trek out to the farms and countryside to reach them.)

Now there are six therapists, most of whom grew up in rural areas. A physician writes an order for patients who are elderly and can no longer drive or who are on disability and can't afford transportation.

The van is a major expense that the hospital isn't reimbursed for, but it's a critical piece of the team's outreach efforts. The current vehicle already has over 200,000 miles on it and needs to be replaced, but a new one would likely cost \$150,000. The driver starts her route at about 6 a.m. and returns to the hospital at 10 a.m. with a handful of seniors who participate in group therapy.

Ann is one of the group members, and she lives about 80 miles away from the hospital. The three-hour round-trip journey is hard on her back, so she only participates once a week, even though her doctor recommended she receive treatment at least three times a week.

In 2013, in response to suicides, overdose cases and requests from community members, Fillmore expanded its mental health offerings and started building its inpatient program.

Last month, the hospital saw 111 patients with mental health needs, not including people who are just being monitored for medication. In April, it had 39 new referrals, an "astronomical" amount for them, Knight noted.

The programs seem to be producing results. Sue, for example, just completed an outpatient therapy program at Fillmore on Wednesday after three and a half years. She hasn't been to the emergency room since 2015. When she has panic attacks, she turns to a host of coping mechanisms she's learned in therapy, including deep breathing and listening to music.

"I feel a sense of freedom," Sue said. "In recent times, I've done a really good job of getting

my mind off the anxiety. It may take all day. It may take half an hour. I can do it without calling anyone."

# **Opinion: America Can't Incarcerate Away Our Mental Health Crisis** HUFFINGTON POST - Brian Barnett

https://www.huffingtonpost.com/entry/opinion-barnett-inmates-mental-health\_us\_5b2bde19e4b0040e2740dc26

Before I worked behind the wire, I figured the people prowling our jails and prisons were the kind of sociopaths you see in films, like Tony Montana and Hannibal Lecter. But that changed with my first correctional psychiatry job back in 2015. I learned I was all wrong about the makeup of America's correctional population and quickly realized the correctional system has largely assumed medical care of our country's seriously mentally ill.

The steel bars and razor-sharp fences of our jails and prisons keep inmates from escaping, but they also keep the public from learning more about the 2.3 million people locked up behind them. Most people probably don't know that more than half of our nation's prisoners have serious mental illness or that two-thirds are dealing with addiction.

Many of the correctional officers I worked alongside showed very little awareness or understanding of the mental illness experienced by inmates under their watch, but not all. A few told me they were shocked to be put in charge of prisoners who were clearly unfit for the brutality of prison life.

"Doc, he shouldn't be here," a CO once told me while I evaluated an inmate whose psychosis was so severe he couldn't make his own words — the man just repeated some of mine over and over. He couldn't move on his own either; he was catatonic.

"He's not right," the CO added, gesturing to the prisoner's head — a crude observation but an accurate one. I couldn't believe the man wasn't in a hospital.

State psychiatric facilities have shuttered in increasing numbers over the past decade, leaving people with mental illness struggling to procure services from a mental health care system that is underfunded, is impossibly difficult to navigate and is built upon discriminatory insurer tactics. There are now 10 times as many seriously mentally ill people in jails and prisons as in state hospitals, and our country's three largest psychiatric facilities are actually jails.

A recent case in New Hampshire shows what can happen when mental health care isn't readily available to those who need it. Andrew Butler, a 21-year-old living with schizophrenia, was committed to the state's only inpatient psychiatric facility in the fall of 2017. However, because the state hospital doesn't have a high-security unit for patients with behavioral challenges, Butler was transferred to a prison. He was held in an area called the "secure psychiatric unit" for almost a year, despite the fact he hadn't even been accused of committing a crime.

The SPU is not an accredited psychiatric facility, contrary to what its name suggests, and patients can find themselves imprisoned there for years. Though he was supposedly sent to the prison for psychiatric care, Butler reported being tasered and pepper-sprayed by staff. He

filed a federal lawsuit, arguing that his prison transfer violated the Emergency Medical Treatment and Labor Act, and he was transferred back to the state hospital last week following public outrage. His lawsuit has shed a light on our society's poor treatment of the mentally ill.

Though the SPU and units like it employ medical personnel, they're ultimately run by COs, which makes delivering care a real challenge. Many times, the COs I worked with in a similar facility in another state said they believed prisoners were making up psychotic symptoms and acting bizarrely in order to manipulate the situation and gain an undeserved trip to come see me. They couldn't have been more wrong.

I've cared for many ill patients in my career, but inmates with mental illness tend to experience far more severe illness than psychiatrically hospitalized patients. I've heard inmates argue with their hallucinations. I've seen them cower in their cells, scared to death of the evil forces they believe are pursuing them. Some inmates I've treated are convinced the devil has possessed their souls; others are tormented by delusions of FBI implants in their brains. Sometimes their words and thoughts are so disorganized they make no sense at all.

All of this is terrifying not only for the ill individual but also for other inmates, who often have little understanding of the complexities of mental illness.

Instead of receiving the treatment they need, many inmates with mental illness are held in solitary confinement, sometimes for years, to punish the behaviors that stem from their illnesses. It's little surprise suicide is the most common cause of death in local jails and is rising sharply among prison populations.

And I can't talk about inmates with mental illness without also mentioning those who have intellectual disabilities. One-fifth of U.S. prisoners have a cognitive disability (which includes intellectual disabilities along with learning disorders, autism and other conditions). We provide special education services to people with intellectual disabilities when they are children. However, it seems we would rather watch them fall through society's frayed safety net into prison after they finish school than continue paying for the services they need as adults. I'd never felt as sick to my stomach as when I observed inmates serving serious prison time who could barely get dressed on their own.

We can't wait any longer to address these injustices. Congress is currently considering federal sentencing reform, which is a step in the right direction. However, our criminal justice system needs a complete redesign that appropriately considers those with mental illness and intellectual disabilities. This will require educating our police officers and court personnel about mental illness and intellectual disability, increasing funding for and increasing the use of mental health evaluations for defendants, and updating criminal responsibility legal standards so they more accurately account for the contribution of mental illness and intellectual disability when crimes are committed. Perhaps most important, efforts must focus on district attorneys — the true gatekeepers of our correctional system. More than 90 percent of criminal cases never go to trial because they are resolved through plea bargains in a process that often exploits those with reduced mental capacity.

We can't stop there, though. We'll never see true criminal justice reform until we fix and appropriately fund our shattered mental health care system. Individuals with serious mental illness and intellectual disabilities must have a place to get care instead of being forced to live on the streets. Over time, increased funding for mental health care will pay off financially

and keep us safer; providing appropriate care to someone with serious mental illness ultimately costs less than incarcerating them. It also reduces crime.

Our criminal justice and mental health care systems are dark stains on the honor of this nation — but they can still be washed out. People with mental illness and intellectual disability deserve a health care system that relies on nurses and physicians, not correctional officers. Jails and prisons are designed to be places of punishment, so let's stop filling them up with people who need healing.

In these politically divided times, this is one of the few issues that sees clear bipartisan agreement. If we really want to grasp the unity that has been evading us and prove we are still one America, here is our chance.

Brian Barnett is a post-doctoral fellow in the Partners Healthcare Addiction Psychiatry Fellowship and a clinical fellow in psychiatry at Harvard Medical School. You can follow him on Twitter @BrianBarnettMD.

# Why This Man Crusades For Mental Health After Nearly 30 Years In Prison HUFFINGTON POST - Lauren Rearick

https://www.huffingtonpost.com/entry/prison-mental-health\_us\_5b2b9bc1e4b0040e274032d0

America's corrections system locks away a staggering number of people with mental health issues.

An estimated 20 percent of people in jails and 15 percent in state prisons have a serious mental illness, according to a paper compiled by the Treatment Advocacy Center. Resources for these conditions aren't always available during incarceration or upon release — and lack of access to care can cause a worsening of symptoms or adjustment issues after a former inmate's release.

Thad Tatum, a behavioral health specialist and drug counselor who spent nearly three decades in prison, knows firsthand the difficulty of transitioning to life at home after spending time behind bars. With a strong focus on mental health care and support, he has devoted his life to helping formerly incarcerated people make this transition.

Tatum is one of the founders of Voice of the Experienced (VOTE), a nonprofit whose mission centers around advocating for and empowering those personally affected by the criminal justice system. A small part of the New Orleans-based organization's efforts involve fostering an open dialogue around mental health and the trauma that incarceration may cause. VOTE says it has 10,000 people in its network across the country.

Tatum, who comes from a family of 14 siblings, spent time in prison for armed robbery, attempted armed robbery and burglary. He speaks candidly about his past and how it inspired his work today.

"My family was never hungry or short of any kind of attention," he told HuffPost. "It was surprising to everyone that I became a delinquent because I was one of the better students in my school. As I got older and realized that people aren't born with the mentality to participate in illegal activities, I wanted to better understand the mental health behind it."

Along with overseeing a mental health support group for former inmates, Tatum has also provided counseling to those who need help understanding the court system and life after prison.

HuffPost spoke to Tatum about his efforts and the change he hopes they'll bring to his New Orleans community.

How did you get involved with VOTE and when was it founded?

VOTE was founded by inmates in the Louisiana State Penitentiary in 1987. VOTE is about allowing inmates to have their voices heard. We didn't really begin our work until one of our founders, Norris Henderson, came home from prison in 2003.

Why did you choose mental health work?

After serving 28 and a half years in prison, I wondered what it was that I wanted to do if I was ever to be released. I knew I couldn't be a doctor, but I had an interest in understanding the mind, and I wondered what made people do the things that they do.

Upon entering back into society, I went to school and majored in addictive behavior and practice. After four years, I received my degree, which led me to continued work with VOTE.

I also started a peer support group with the help of Tulane University. The group allows people to have a platform to verbalize what they might be going through. We talk about the challenges of adapting back into society, and I don't believe there's often enough serious dialogue surrounding post-incarceration syndrome. I hope that through my diligence and work I can help impact others.

Why do you think you're so dedicated to helping inmates better acclimate to society after being released?

# LEFT-HANDED PEOPLE COULD BE GETTING THE WRONG MENTAL HEALTH TREATMENT, RESEARCH SUGGESTS

NEWSWEEK - Kashmira Gander

http://www.newsweek.com/left-handed-people-could-be-getting-wrong-mental-health-treatment-research-983787

Society is not taking this issue seriously. Others may have an attitude of not wanting to spend the money to find a solution for a problem that's affecting everyone.

Growing up as a delinquent and causing so much mayhem and chaos in society, I realized that for change to come about, it had to come from myself. I realized that former inmates needed someone who can speak their language, and have been through what they've been through. I understand that the majority of inmates are not getting the right mental health attention. Anything I can do to shed light on [it], that is a reward within itself.

What are you personal goals for this work and what do you wish to accomplish?

I hope to find a curriculum that deals with post-incarceration syndrome. It has a direct similarity to the symptoms of people just coming home from war. I've been doing a lot of research on this information and there hasn't been much to find. I want to shed some light on a problem that's very monumental.

Most scientific studies into which side of the brain deals with different emotions have focused on right-handed people, and this could mean some treatments for mental illness could not work, or worse, harm left-handed people, researchers believe.

For around four decades, scientists have believed the left side of the brain is in charge of what are known as "approach emotions," which relate to how we approach the world, such as anger and pride. The right side was thought to be linked to avoidance behaviors such as fear.

Hundreds of studies support this view, but the vast majority were carried out on right-handed people. This may have created a false idea of how the brain processes emotions.

Now, researchers at Cornell University believe the handling of approach and avoidance behaviors are based on the dominant and non-dominant sides of our brains, respectively.

"The 'textbook' model, which holds that positive, approach-related emotions are in the left-hemisphere and negative, avoidance-related emotions are in the right has been validated by hundreds of studies, but this pattern was never predicted, and it's never been explained," Daniel Casasanto, associate professor of human development and psychology at Cornell University, told Newsweek.

The team led by Casasanto believe how the brain deals with emotions in left-handed people is the opposite of right-handed people. Emotions such as alertness and determination are handled in the right side of the brain in left-handed people, for example.

To test their hypothesis, scientists stimulated the brains of 25 healthy participants, using a painless electrical current, to see if approach emotions could be triggered, depending on the side of the brain stimulated.

The individuals were stimulated for 20 minutes per day for five days, and noted their feelings of emotions such as pride and happiness before and after the stimulation. The results indicated the dominant side of brains are in control of approach emotions, while the non-dominant side is associated with avoidance.

"This study changes the way we understand not just how emotion is organized in the brain, but also why it's organized that way," professor Casasanto told Newsweek. "Neural circuits for approach-and-avoidance-related emotions piggyback on neural circuits for performing approach-and-avoidance-related actions with our hands. Since righties and lefties tend to perform these actions differently—using opposite hands—emotions follow the opposite organization in their brains."

The results mirrored previous studies by the researchers where positive emotions were prompted by stimulating the left-hemisphere of right-handed people's brains, and visa versa in left-handed individuals.

The authors of the study, published in Philosophical Transactions of the Royal Society B: Biological Sciences have dubbed this the "sword and shield hypothesis." The name is derived from sword fighters who would hold their swords in their dominant hand to attack and protect themselves with their non-dominant arm.

The findings could change mental health treatments such as neural therapy, in which the left side of the brain is given mild electrical or magnetic stimulation to boost approach emotions. The team fear that if the left side of the brain is dominant for a left-handed person, this could have the opposite of the intended effect.

As the research was carried out in healthy individuals, more research is now needed to establish whether this risk is seen in real-life patients.

"Depression and anxiety disorders affect over 20 million Americans. That means a lot of people could be hurt by using treatments predicated on the 'old' model of emotion in the brain," said Casasanto.

###

From: Clips
To: Clips

Subject: SI ADVANCE: 50 days into NY Wheel agreement, no word on getting project back on track

**Date:** Thursday, June 28, 2018 7:09:55 AM

### **50 days into NY Wheel agreement, no word on getting project back on track** SI ADVANCE - Tracey Porpora

https://www.silive.com/news/2018/06/ny wheels fired contractor has.html#incart river index

STATEN ISLAND, N.Y. -- Fifty days have passed since the New York Wheel got the green light to hire a new contractor, and word on the project's progress remains mum.

In May of this year, the Wheel was given 120 days to get the project to build a 630-foot-high observation wheel on the St. George waterfront back on track after it was derailed in May 2017. That's when its former contractor walked off the job and was subsequently fired.

The agreement was hashed out in May, and spokespeople for the NY Wheel said they can't comment as to whether they are close to hiring a new contractor.

When the agreement was reached, the Wheel issued the following statement to the Advance:

"The New York Wheel is committed to the development and completion of the project, and the revitalization of the Staten Island waterfront destination that it will promote. The settlement paves the way for the Wheel to continue to finalize its financing arrangements, and arrangements with a new contractor, American Bridge, the builder of the new Tappan Zee Bridge, and ARUP, a world-class, global engineering firm, and complete construction," said the NY Wheel.

"Both American Bridge and ARUP have experience in building observation Wheels of this type having been involved in similar wheels in London and Las Vegas. The New York Wheel has also already commenced discussions with the suppliers that will be necessary for completion of the project," the Wheel added.

American Bridge and ARUP have not answered Advance requests for comment.

#### 120-DAY STANDSTILL

The agreement hashed out in the spring between the Holland-based Mammoet-Starneth and the NY Wheel in Delaware Bankruptcy Court allows both parties to enter a 120-day standstill period, extending through Sept. 5.

The agreement is a culmination of more than a year of court battles between the two parties.

It allows the NY Wheel to come up with the necessary financing to complete the project and hire a new contractor, according to court documents.

The NY Wheel can terminate the deal at any time before the 120 days are up if it can't obtain financing, court documents say.

In addition, the agreement dismissed the lawsuit the NY Wheel filed against Mammoet-

Starneth for breach of contract.

#### BANKRUPTCY HISTORY

The project to build the observation wheel on the St. George waterfront has been stalled for more than one year. Problems began when Mammoet-Starneth walked off the job on May 26, 2017, and filed for bankruptcy in December.

To date, the NY Wheel has been ordered by Delaware Bankruptcy Court to pay nearly \$2 million in storage costs, according to court documents.

The payment of the storage costs was ordered by the court after Mammoet-Starneth wanted to auction off the parts of the Wheel as part of its liquidation of assets, according to court records.

Mammoet-Starneth LLC has been given an extension until Nov. 27 to accept the terms of its bankruptcy agreement, which includes severing ties with the Wheel, according public records.

"As part of the settlement, the debtor's [Mammoet-Starneth] exclusive period to file a plan was to be extended through this November 27th date. However, if [the] New York Wheel were to determine to terminate the settlement agreement, it retains the right to seek early termination of the exclusive period," said the NY Wheel in a statement.

A spokesperson for Mammoet-Starneth has not answered the Advance's repeated request for comment.

#### FINANCING NEEDED

While the NY Wheel told the Advance \$400 million of the \$580 million allotted for the project through private investors was already spent when the project was indefinitely delayed last spring, it's unclear how much financing is needed for the project to continue.

Since this is a privately-funded project, the NY Wheel has no obligation to disclose how much financing is needed for the tourist attraction to come to fruition.

In 2015, former NY Wheel CEO Rich Marin told the Advance the project was fueled by \$195 million in senior debt from the Highbridge Strategies hedge fund unit of JPMorgan Chase, \$111 million in equity, and \$174 million from CanAm Enterprises as part of a federal green card program known as EB-5.

From: Clips
To: Clips

Subject: CRAIN"S NY: City to regulate stilts loophole by end of year

**Date:** Thursday, June 28, 2018 2:14:49 PM

#### City to regulate stilts loophole by end of year

CRAIN'S NY - Joe Anuta

http://www.crainsnewyork.com/article/20180628/REAL\_ESTATE/180629897/city-to-regulate-stilts-loophole-by-end-of-year

The city is on schedule to regulate so-called excessive mechanical voids by the end of the year, dealing a blow to developers who use a quirk in the building code to boost the height of their luxury apartment towers.

Mechanical voids are essentially floors used to house the heavy equipment that powers a building's systems. However, by raising the ceilings of these spaces to dizzying heights, developers increasingly have been creating hollow pedestals upon which they can stack luxury apartments. Because these upper units can typically command better views than neighboring structures without large voids, they can be sold at premium prices to pay for the additional construction while still boosting profits. An apartment building proposed by Extell Development at 50 W. 66th St., for example, will have only 40 floors, yet it is slated to be 775 feet tall, according to a neighborhood group opposed to the plan.

"This has been accomplished by the inclusion of a 150-foot void," said Wanla Cheng, who is part of the group Save Central Park NYC. She asked about the issue at a town hall meeting Wednesday.

City Planning first committed to studying the issue in January. And since then the department has been analyzing buildings built in the past decade that incorporated a mechanical void, the department's Manhattan director, Edith Hsu-Cheng, said.

"We really want to understand what are the necessary voids and what are really the extraneous and even egregious voids that are really unnecessary for a building except to loft it taller," she said.

The department said it is on track to announce regulations by the end of the year.

From: <u>Natasha Capers</u>
To: <u>de Blasio, Bill</u>

Cc: Wolfe, Emma; Goldmark, Karin; Ramirez Ursulina; Annagine Lewis; Dionne McAlister;

**Aracelis Lucero** 

Subject: NYC Council and 20,000 People Call for Culturally Responsive Education

Date: Friday, April 13, 2018 11:56:08 AM
Attachments: Petition signatures April 2018 edited2.xlsx

Petition cover page.docx

NYC Council CRE sign-on letter (1).docx CEJ's 2018 Priorities one pager (1).docx

#### Dear Mayor de Blasio,

Earlier this week parents from the NYC Coalition for Educational Justice, Color Of Change, NYC Council Members and allies delivered 20,000 signatures on a petition urging you and your administration to make Culturally Responsive Education the cornerstone of your educational agenda for your second term. Getting this work started will cost \$50 million dollars, \$10 million over the next five years. The first steps should be:

### 1. Expand cultural competency trainings to thousands of teachers, administrators and school staff

When these trainings are regular, ongoing and connected to classroom instruction, they raise awareness of our biases and how to combat them, deepen understanding of equity research, and help staff increase equity in classroom practices and school policies such as discipline, special education referrals, and advanced placement.

- 2. Develop curriculum and resource materials that engage students with diverse voices and perspectives in every subject, every grade, every day

  Convene a committee of teachers to revamp curricula in various disciplines and grades to better represent the histories and cultures of African, Latino, Asian, Middle Eastern and Native heritage people, and the intersections with gender, LGBTQ, disability, and religious diversity.
- 3. Create and staff an Office of Culturally Responsive Education to help integrate culturally responsive education throughout the school system

  There are numerous efforts in this area scattered across the Department of Education, but they are not coordinated or aligned with each other. An Office of Culturally Responsive Education will allow the DOE to strategize, lead, and learn from all the valuable work that is already happening.

Culturally responsive education is a research-based strategy that relates academic study to students' experiences and cultures, fosters positive academic, racial and cultural identities, and develops the ability to connect across cultures. This method is proven to address biases, engage students of all backgrounds, decrease dropout rates and suspensions, and improve academic achievement.

Chancellor Carranza has shown his commitment to this work, as his track record in Tucson, San Fransisco and Houston shows. We want to work with him and the Department of Education to make New York City a national leader in culturally responsive education.

Thank you

Best NATASHA CAPERS Coalition for Educational Justice, Coordinator

### **NEW OFFICE ADDRESS**

726 Broadway 5th floor New York, NY 10003 347-610-2754 (M)

We need to help students and parents cherish and preserve the ethnic and cultural diversity that nourishes and strengthens this community - and this nation.

- Cesar Chavez





We join with the Coalition for Educational Justice and Color Of Change to call on NYC Mayor de Blasio to immediately expand Culturally Responsive Education across the NYC public school system:

- 1. Expand cultural competency training for thousands of teachers, principals and school staff
- 2. Create multicultural curriculum in all grades and subjects

≈

3. Create an Office of Culturally Responsive Education within the NYC Department of Education

FIRST NAME	LAST NAME
Stephanie	Hagiwara
Terry	Schumacher
Pablo	Voitzuk
Raeann	Scott
Julie	Gengo
Carol	Devoss
Maria	Vellutini
Marcus	Williams
Keysha	Wineglass
Barbara	Lum
Aimee	Azuremare
Joy	Clay
Carol	Nevitt
Andrea	Guy-McFarland
Carolyn	Webb
ROBERT	MORTON
Ebony	Morton
Deborah	Homenko
Stephen	Batzer
Jack	Fleming
Melody	Dodd
Marilyn	Keller
Katharine	Brown
Monica	Andrews

Andrea Zajac
Vicki Kerr
Barbara Hamson
Judith Staley
Antoinette Williamson

Cynthia von Hendricks BC Shelby

BC Shelby Ray Crittenden

Deborah Fox Lynn Eames LaRonna Saunders Alex Watson Beatriz Oller Joshua Capps Susannah Mitchell Joseph Baldi Williams Kimberly Bruce Littleton Donna Reeves Bette Steinmuller sophia barrett Ann Cobban Scott Lehman Carolyn Thompson Kevin Zellmer Dan Snyder Lindsay Lusby Richard Warren Richard Harshman Kathy LeSage Aaron Sikes Gwendolyn Claassen Stacey Lawrence Greg Gaucher

Maggie potapchuk Turner Tracy Keba Jones Adsla Teng Dan Gabella Esosa Aghimien Joanna Barr Karen Bauman

Shu

Jeannie

Tim Herman
Daniel Hunter
Kendra Zoa
Frankie Love

Beverly Richards-Smith

Eggers K.

Katherine Schloemer

Kathryn May
Vanessa Bradby
April Holbrook
Christopher Holbrook
William Welkowitz
Billie Langley

Dawn C
Suellen Snapp
Liz Smith
Nataliya Yakovleva
Bob Moyer
Karen Peterson
Marilyn Marcus

Akwetey Orraca-Tetteh

Phil Lipari
Hasan Manns
Wilma Hens
Jonathan Birtwell
Hugh Peach
Ken Rose
Danielle J

Stephanie McFadden

Claudette Kuhl

Marianne Bergmann Debbie Shannon Gina everly Stacy Crosby Rabea Gull Jennifer Scull Christine Warner Cindy May Kristy Pace Alice Wieting Irene Smith Ken Windrum sally green

Casimir Drahan Jennifer Ubiera Elizabeth Widerquist David Lindsey Margaret Stafford Sharmaine Fleet Kathleen Dale Gina Gatto Slabotsky Lisbeth Gilbert Lawall Kimberly Starr Nelson Stockdill Elder James Shari Draayer Lori Vargas

James Haguewood Kevin George Hooker Margaret Oreatha Ensley Beth **Bullard** Cindy Meyers Rolanda Watson Arnold Carter Pat Annoni Judy Feland jennifer weill Darryl Floyd Ramona Carter Megan Howard Valerie Paterson

Robert Bauer
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Toni Becton
Karen Carrington
Jenifer Webb
Jean Mackenzie

Jacqueline

Pasternack

Jean Mackenzie
Michael Holder
Bambi Magie
Jonquil Pompey
Marcia Bringardner
PAIS Helena
Aaron Libson

Constance Lorig Odessa Hooker Elizabeth Knowlton Donney Bibb Helen Kelly Gail McGinnis Aya **Ibrahim** Α Bee Magdalena Jensen Andrea Ice Julia Brown Sally Hodson W Wilson Shandra ball Vanessa Chalk Elaine Mayer edna **ANDERSON** Adam Bezecny

Valerie Stains Darian Whitaker Dara Carroll Polly **Tarpley** Jno Hunt Cany Dugue **Emily** Glinick Daniel Monzon Carolyn Saunders Evelyn Blanchard Carol Kimble Doug Daeschner Paul Jefferson

Anne K

Sam Fargnoli Mary Adams Ariel Macken Lorraine Sherwood Howard Hassman Μ Meleon Siobhan Mulvey David Snell Lynette Stancil Mark Cameron Melissa Valentine

Robert May Thornton E-Lexus Amy Lewis Haroldo Oliveira Dwight Hughes Matulina Karen Gwen Lester Sharmaine Anyabwile Michael Wright Rodney Hammons Sally Morrison

Won Ng Martinez z

Shannon Coulter Zaheer smith Raushan smith Karen Smith Samuel smith smith Mustafa **Brittany** smith Sheila Bell Natasha Capers Gloria Collazo Jamaal Bowman

Brenna Freestone-Gilbert

Peter Townsend Cherylle Lindsey Karen Bowser Connie Dvorkin Mark Gerios Greg evans Lynn Lang **Phyllis** Jollie Nile Arena Brinna Jones joan sendra Allison Levine

Kamali Dunbar-Boston

Jackie Hart
Marilyn Lavender
David Gallagher
Johanna Cummings
Robert Turner

Gene Cottner
Ana Borzha
Kristin Thompson
Mary Baumann
Joe Racine
Gail Roberts
Cynthia Ludlow

Tameka Beamon-Flowers

David kingsland Dana Walker Sara Bakker Cathy Haynes Mia DiStasi Larry Stapleton Anne McCormick Anne Deysher Peter Ianchiou Traub Amy Patrick Sweeney Manning Don Susan Heath Catherine Fulwood Elliott Baxter Merrill Cole Terry Elliott Jason Buckey Steven Steel Trench McElrath Gail Blair Pat Ching Libby Blum

Michaela Haugabook LInda Goodhew Verlyne Saintus William **Thomas** Cherie Patterson Mark Vilardi Kristin Garcia Kilgore Mary Darlene Neely Michelle Hayward O'Quinn Blake wolfman jarret

Paul Hufker

Barbara Bittenbinder

Greg Pierson Ayanna Ford Laraine Lewis Maja Pehrson Shelley Lehman Pam **Botts** Evelyn Pratcher Carrie Hildeman Diane Berlin Sabato Jennie Margaret Glass

Marie Blomgren
Robert Burks
Rae Donnelly
Kathi White
Claudette Schiratti
Hayley Schwitz
James Bennett

Jane Armbruster Kristy Gloe=Thordin

Lester' Bauer Edith Ezeani Rick Ross Jacob Pas

Douglas Gruenau
Laura Elgee
Kimberly Long
Myra Schegloff
Catherine Barette

John Voehringer Amy Harlib Carrie Treagy Anita Stuckey Marjani Moore Elizabeth Seltzer Cory Ellis Brian Harris Toshiana Flanary Sarah McKee Paul Souza Tosha Chapman

Kyra Rice Baker Joslyn

Jessica Cresseveur Leonard Friedman Chester Gustafson Julianna Swent

Keisel-Stagnone

**Nicholas** Jane **Bowles** Joseph Rudolph Tawanda Hill Sarita sidhu Chad Hillesland John Walton RJ Moriconi David Benson Darrell Patterson Tiffany Copon Colin Melville Martha Fleishman David Ferrell Kn Nelson Dolly Williams Sonja Johnson Milton **Flores** Alan Hines Susan Preston Anna Fontaine Isabel Curtis Jasmine Danzy Frank Hawes Spriggins Schaefer

Stephanie Kate Deborah O'Connor Mary Irven Deborah Dahlgren Paul Gorman Linda Toivainen Miriam Abramowitsch

**Dmitra** Smith Lisa Hylton Marixza Mims

Robert Spaccarotelli

D Jacobs Dana Wilson

Kostis Papaioannou
Donna Doughty
David Butler
Sara DuBois
Jennifer Alberghini
Aaron Lacy

Jon Cartwright

Heath Post
Michael Jones
Annette Mello

Jesse MacDonald
Elaine Pinches
Gloria J Howard
Don Lowery
Joann Bell

Jack **Broussard** Edmond **Emily** Hezikiah Johnson McMillian Shirley Dana Eason Gary Stahl Helaine Berman Tony Raiber Lena Fine Holly West Joyce Casey Beatrice Tocher Jeff Thompson Samantha Turetsky Richard Cichon

Mishka Chudilowsky

don & deb smith Marcia Crosbie Maria Gonzalez Anthony Brown Linnea Thennes Mary Stevens Μ Murray Ebony Gill Sheri Fogarty

James Berry
Jessica Jakubanis

Diane Matza
Diane Schwarz
Rudy Pierrot
A Eliassen
ermanno de gregorio

Dana Basu Law Meya Odonnell Mary Katsuyuki Shibata Jodie Watson Barbara Curlin Rashad Smith Sam Hodges Tom Brink Kay Powell Elizabeth Sokol Paris Stanton

Agnes McKeon Shantel Harris **James** Tillett Gloria Carlton С Lenihan Briar Winters Larry **Bogolub** Ivan **Fuentes** 

Troncellito

Mary

Ellen Burr Dianna Holland Peter Reimer Susan Johnson David Miotke Pattie Meade Christine Murdoch Brad Walrod Paul Bechtel Karl Koessel Martha Taylor Anne Maertens Mark Woolwine Luanne Welwood Lynn Stockhamer

Katherine Horne Briana Rosario

Maloff Sandra Elizabeth Kott Clarence Gunn Rosa Sanluis Ralph Notaro Daltia Husband Horwitz Layne Trudy Knowles Ines Vitols Joanne Brown **MARCY GORDON** Judy Palmer Richard Gray Michelle Koenig Bret Polish Elizabeth Wallace Andra Heide Charles Luce Keith Jenkins Orr Jerry Charlotte Kurland James Zitis Antoinette Golding Maili Batista Р Μ Deb A.

Amir Mobasheri
Diamond Zimmerman
Peter Wansor
Dr. Karen Sadler
Judith Pelletier
Mariama Milton
Bob Hasselbrink

Sandreaus Cobb Marissa Williford Faith Murray lan Ockerman Vernaelde **Patrick** Drabbs Mary Jennifer Tighe Kathleen S Eichinger Eichinger Elaine Davis Mr. L. Andrews

Cheryl Dare Tasha Leeson Marvin Ashford Shannon King Sharon Watrous Laura Sipes Rebecca Roy Fast Wendy Linda Singer Gene Hayes Donald Di Russo Shannon Roth Katharine Jay Walter **Bock** Alex Zackrone Shawn Pipkin-West Tuyen Nguyen Lily Colman Linds Trachter Bernadette Gero Elise Miller Jan Mullen Kristy Giles

Lynn Shoemaker
E Rubio
Lane Arye
Tara Moeller
Robert Rivers
Ayanna Gonzalez
Laura Polutanovich

Alexandra Devin Lois Johnson Angelina Stewart Ν Louie John Davis Raphael **Timmons** Laurie Fraker J Andrews John Flater Marissa Clark Zoe Kane Jeff Walton Allen Jo

Katherine Boas Patrick Larson Shelly Stern Beatriz Cervino Erin Hayde Arthur Coates ΚM Smith Megan Atchley Carole Ness-Lira Claudia Reed Enid Johnson Vera Hughes

Danielle B
Shannon Pazier
Gene Grabiner

Shanna B

Alexandra Barnard
Pamylle Greinke
Timothy Lewis
Emily Rubio
Gary Elshaw
Katherine Terenzi
Pearl Vance

Frank Evelhoch, II
Sande Stoneman
Michael daddario
Jan Tully
Katelyn Leonard
Betsee Talavera
Alan Podber

Patrick De La Garza Und Senkel

Curtis

Janet **Buchwald** M. Burton Christopher MacAlpine Linda Thorpe Barbara Charles Meredith Steiner Steiner Terry Barber Yolanda Broad Jacqueline Kimbrough Bernard Johnson Yother Sandy

Cynthia

Patricia Barnes Sheila Freeman Verel Johnson JoAnne Winton Sam Johnson Jo Chambers Karen Greenspan Reba Reiser Mary McQueen Teri Huestis Ronald Prado **Dolores** Johnson Meg Titus

Jim Hemmingsen Jolie Madihalli Thressa Johnson Jacqueline Quinn Ann Tibbot William Markey carolyn massey Lorraine Liriano JoEllen Rudolph Cheryldene **Phillips** Scarlett Williams Jeffrey Imber Teresa **Bess** Cindy Owens Leah Helmer Deborah Abelman Bradshaw Seren Jayette Lansbury Rachel Van Orden Christina Nguyen Leonardo Nunez Dawn Kosec Natalie Blasco **Paula** Peterman С Emerson William Garrett Sylvia King Rosemarie Kuhn

Guido

Carrol

Charity Patrick Stephon Doswell Monica McDowell Danielle Johnson Rose R. Aranita Christie Sanders Beverly Dahlen Jacqueline DjeDje **Emily** Percy Bradley Martinez Janie Richardson Maria Marotti-Ceder

Ann **Nichols** Chang Wan Maz Hadaegh Mike Krouse Karen Clark Pat Fojtik Mary Schaffer Charlotte Williams Alphonso Lewis Mary Hayashi Peter Moen Dwayne Jackson Tory **Ewing** Zuzanna Wilk Antonella Gualdi Cynthia Jones **Pauline** George Sakari Lindhen Kathleen Johnson Jennifer Perone Sharon Goldberg Ursel Schlicht Kathleen Teng Deborah Sudduth Renetta Marks Carolin Gallc Allison Rensch Eyvonne King **Phyllis** Fuse Uwe Ritter Anna Coccia

D'Arco

Donna

Margaret Raynor Nathan Nielsen Natalia Connelly Jayne Martin Amy St. Clair Nina Rotter Stephen D'Alessio Leslie Kiwacz Bernie Zelazny Bobbi Segal Patricia Tetreault Charles Scott Joey Bouknight

Malinda Crispin Elizabeth **Ehrichs** Alesa Andrew Donald Potter Khuluwd Scott Beverlyn Ross Danielle Harry Cyndi Hunt Barbara Citerman Ann DeV john haynes

Indigo Crawford-Patnett

**DYLAN** OAKLEY Cignoli Karen Martha Banks Ingrid Gomez Rachel Rade Willis Charlie Carmela davis David Harding Susan Devitt denise hartley Sheila Ward Michelle Fowler Leanne Harrison Maria Rodriguez Melissa Lane

Melissa Lane
Valerie Judkins
Kathy Trojak
Pamela Smith

Jordan Janice Lucie Burke Garard **Ghplston** Tyler Love Wadie Wallace Gail Fischer Joan **Bratkowsky** Judy Knueven Bonita Betts Charles Alger Kim Robinson Marsha Lucero Jessica Minter Marilyn Lee

David Blumenthal Shirley Wooden Olsen Corey Zorc Scott Kate Gulliver Rachel McManus Childers Randy Eth Os

Shirley Simms
Kate Ryan
John McBee
Donna Tomeo
shane wray
Fiona Abraham
Amy Chin

Rochelle La Frinere Mary Hayward Bjorn Bakke Volkmer Miriam John Blindauer Christel Markevich Fred Chambers Carol Minor Vanessa Vincent J Spooner

Summer T
Shajeeah Mapp
Sharyn St Clair
Josette Sonceau

Linda Antunez
Ariela Rothstein
Mark Williams
JD Jones

Portia Armstrong Cynthia Moore

Zakiyah Shaakir-Ansari

Lisa Rivera Emmalia Harrington Gloria Smith Mick Marilyn Westin Jonathan Patricia Frederick Greg Pierson Keri Cavanaugh May Robinson Goff Frances

Julia Cheng Frida Marte Phylisa Wisdom Wolff Laura Guadalupe Yanez MR+MRS Revesz Deborah Levine Sharon Street Kenneth Hilliard Rachel Bloom Mark Weber Α Wilson Shatera Weaver Ann Wood julia Daniel Serne Johnson Julia **Davis** 

Mushtaq Ahmad Eliana Vera Shawana **Perkins** Jenn Tegano Pantoja Diana Gerardo Guzman Diane Hanas Laura Punnett

Sullivan

Rachael

Kenney Martha Tober Schorr syl r Cheryl Cook Chiquita Williams Schoneman Amy Mecca Madyun Ruth Lefevre Linda Ochs

Joy Drummond Jeanette Townsend

Erin Bell **Delores** brown Brandon Brown Chris Kalfa Anita Garrison Susan Lanes Kendall **Burks** Toni **Paris** Zubrinsky Eugene Cheri Haram Vesela Simic Timothy Mullen Rosemary Busterna Martha Benner J Rodden John Willis Louise Espinoza Janelle Bowen Betty Smisek Dalyn Ortega В Howard

Lois Johnson-Hamerman

Suzanne Wood
James Strong
Dean Thompson
Emily Craigie
Susan Van Dyke

Warren Adams-Ockrassa

Antonio Cousin
Rene Moulton
Sherry Searcy
Simone Boudriot

Thomas !!

Marsha Wiseltier
Catherine Zavala
James Keenan
Barbara Mott
Harriet McCleary
Ryan Baka
Jonathan Day

Robert Fingerman
Linda Ulberg
JANUSZ MAKA
Amy Ryberg
John Willis

Ray Klimasewski

Steve chan
Roy Bailey
Margaret Olson
Rosemary Cogan
Eve Fitzgibbon
Mike Kelly

Mike Kelly
Shirley Lewis
Gil Vogel
Edward Hall
Thomas Hutton
Kerri Bisner
Dabney Mueller
Ada Rippberger

Maryellen Lewis
Pat Foster
Eugenia Beh
Carl Wilburn
Jorel Joestein
Charles Davids
Margaret Jordan

Angella De La Torre Sharif Corinaldi Peter **Evans** Matt Brzezinski Lynda Cook Karen Sands Barbara Mills Annie Eicher Merry Harsh

Binford Regina Michele Jones JoAnne Pinto Christian Biondi Jsnis Frazier Andrew Warner Deborah Grossberg mary marlowe J Johnson Darlene Lasher Tamar McCree Elak Swindell Morgenstern M.L. Carrie Walker Lory Ono Carmen Figueroa Ellin Stiteler LaTonya Binns Larry Shepler Darlene M Kennard Julius Anderson Formeka Hayslett Ingrid Brown Mario James Zoe Reitzel Doug Dunkle Earlona Weary **Pauline** Rosenberg

Elisa R

Awa Bousso
Cynthia Guggemos
Amanda Levesque
Beverly Watkins
Mary Braney

charmetra boroumand

Josephine Little Michael Miller Jr Stephen **Hopkins** Derrick Claville Teneshea LeGrand Frank Fleischer Brian Reynolds Janice Radway

Jennifer Tait

Allison Anastasio Stuart Weiss Sally Hutson Robert Mcdonnell Frika Kreider Marcia McKinzie Edward Souza Brian Hallas Tabytha Mancuso RED McKENNA Aurora Ackley Bethany Armstrong Francesco Leboffe Alan Goga Jim. McGinley Dvora Krevat Karen Saeger Edna Morris Susan Aaronson Howard Thompson Karen McHugh Janna Piper Carissa Fairchild Venerable Kunga **GWENDOLYN KNOTTS** 

Deb day

Jeffery Morgenthaler

Dorothy Glebes latoya Austin John Randall

Tim Collingwood Susan warren SP Franklin Kate McCreary Victorine Shepard Jill Jacob Rita Mahoney Marilyn **Parsons** Jim Tuel Bryan Ortz Mark And Suzanne Eastburn

Lewis

Stephanie

Amanda Levin Susan Rapa Caitlin Wylde Doug Skeen Susan Yanta Jennifer Cohan Maxine Ruddock Bonnie Freeman Patricia Williams Bryan Gerard

Patricia Pippin-Emanuel

Willing Janet Terri Deroche Laura Zahn Aniceto Lucero Soraia Jeronimo J Esposito Craig Anderson Rikard Bradley perrizo Mary Clara Guerrero Ryan Beach Verma Satterfeld Vien Janice

Wade McCallum Michael Lawler Sara Avery Levin Scott Marilyn Avolio John A Beavers Frederick Remus Carole **Pappas** Sally Peterson Carole Sarcinello Nancy Lowe Robert Holland Dale Basye Alexander Carolyn

R G
Helen Hays
Bette Hestle
Rupa Shah
Habibatu Jalloh

Frank Miller Priscilla Tine' Suzy Holstein Julia Knight Mark Forsyth ΑL Hern Μ w Corey Kaup Robert Albert Alan Canfield Marlon Smikle Dale Basye Diane Roubal Todd Tollefson Lori Near Christiane Henker Baker Smith

Dennis Whitehead john telford Maleeka Harris Joel Wool Sarah Crawford Steven Goldman Kristine Lyles

Martin Rubenstein Theresa Pretlow Siobhan McGurk Crystal Vassil **Patrick** Williams Meldri Jerez Joan Sitnick Sara Alcid Michaela Dunaway Beth

Beck Lee Clayton Robert Emery Laureen Howard Saren Nelson Mary Rodeberg Gena Felton Marianne Dietrich Steffel Lauren Cathy Grassi

Rainbow Di Benedetto

Mitch Davis
Michael Russell
Shanna Rose
Lee Miller
Dennis Morton
Marcy Spiron

Susan Hubbard-Reeves

Marilyn Standley Lisa Sobota Woodard Margarette David Guadalupe Doris Lambert Aida Bound Michael Smith Susan Gomez Kimberly Smith Nordhof Pamela Rachelle Elias Dawn Spencer Jon Samuels Isaac Wells Gary Thaler Tessa Matiella Andrew Saviano Shenaye Lyons Julius Perry Thelma Crymes Andy Cohen Cyril Coats John Burt

Martha Chambers Richard Sunghera **Thomas** Dorsey Larry Robinson Jennifer Loch Michael Velarde Wayne Clark Philip Rich George Kiel Janet Cobeo David Kapell C Juliette Brown

**Douglas** Bailey Michael Tucker Jesse Farrell Christopher Gerhart Gigi Sanchez Klein Lisa Crystal Searing Kim Silva RedElisa Mendoza Wesley

Bryan Macaire Grambauer Maggie Deegan Elizabeth McKay Lois Lederman Mark Fuller Stephanie Walked Doris Ashbrook Robinson Rashad Jackie Smizer Lin A-W Imani Foster Sara McAlister Aurora Navarro Loupgarou Whitesides Margaret Parker Robin Gaston Miriam Sexton Gayle Hoisington

Brian Baltin Rev. Allan B. Jones Merissa Hardee Thomas Gorman Christi Alper Carol Jagiello David Williams Rosemary Caolo Jessica Redwine Coleman Taylor Gregory Ratchman Melinda Richman joseph marshall Dawne Meneguzzo

Sean

Drakes

Tawana Daniels Tahmi Perzichilli Ellie Meehan Julia Bishop Amanda Key Erin Wolf Lynette Mason Silver Light Shani Johnson Jim Bearden Snell Stephanie Karen Reiter Willie Burnley Jr Lynn Ryan Kevin Hartley lisa bratanov Gaya Covington

Kim T

Isibell del Rosario
Paul Bradley
Erika Hartman
Ms. Maria Celia Hernandez
William Crimbring

Stephanie Fox

Beatrice Chipouras Richard Edelman Lorraine West

Gerard COUCHOUD Patti Herring Paul Moss Bernard Kessler Sarina Day Nate Metzker Bhaskar Dasgupta Kathleen Vanduzee Jay Treat Edward Cowan

Susan Anderson-Smith

Pearl Berman
Allan Murphy
Gary Dean
Pamela Musoke
Arnold Johnson

Robert Kennedy
Beverly Hinton
John McNevin
Amy Alexander
Heloisa Roach
jason husby

Vandervennet Robert Elisa Townshend Joseph Yencich Melissa Wells Leslie Johnson Allison West Donna Whittaker Anna Wrobel Terri Babineaux Karen Olsen Padol Lisa Lois Evron Eliza ono

Anthony Keovongphet

Eric Streett Barbara Gurtler Ofer Neiman Kim **Rivers** Jill Feigeles Marilyn Lee Chip **Phillips** Frank Spadazzi Audrey Brown Gary Bauer

Mina Blyly-Strauss

Sharon Stern

Donald Turner Sr PA Louise Fishman Virginia Mccoy Betty Gaines Helen Williams Billie Rain-Shadid Tankersley **Patsy** LARA **LORENZ** Suzi Hokonson Stephen Mead Bill Parham

Mary Masters Steven Shults Sarah Shapiro Rolfe Larry craft Kandis LaRhonda Newman Scott Ferguson Mary Miller Vincent Rusch Don Ely MasterWorld World Callie Lockwood Jacqueline Maxwell Cyrille Phipps Jeremiah Watkins Linda **Bolton** Vasilisa Hamilton Arleen Kalenich-Pace

jacqueline wurn Allie Tennant Pat Payne Shonay Williams Jeanette DiMeo Michael Parker Marie **BORD** Earl Miller Albert Elsen

Brenda Dixon-Gottschild Jacqueline Fraites-Guzman

Jim Haley Sonya McLaurin Rivers Jerry Benjamin Schlein ٧ Evan Gene Bitner Kitty Farmer Jim Ortiz Susan vaught Ron May Cody Goin Saribel Olivieri Darrell Robinson Brad Snyder

Findlay Katherine Bridget Sayles Κ dudley JaQuelle Smith Leonard Schoch Marcia Halligan Noriko Sato Jody Gibson Pam Parisi Francine Williams Bondurant **Betsy** Chrisler Meg Avis Hickson Mack Vann Vanessa Cooper Curtis Killings Elizabeth Chapman Holger von Oertzen Bill **Bowman** Lesartre Stacy Lela Florel Michael Maltenfort Mike Kaufman **Brooks** Catherine Christine Canarelli Robert Galbreath Sabrica Barnett Jennifer Angyal Carol Gault Luanne Goldman Karen Signorile Adrian Barber Carla christian **Butch** Border Ping Chun Jennifer Hochberg Mary Davey Donavan Rhoden Frieda Hughes Janice Haynes Terry Warkentine Lee Walker

Hansen

John

Alexandra Manias Cobb Larry **JEANNE ALOIA** Clarke Bry Ben Badger Meghan Weber Kenneth Williams Kate Moore

Rebecca Godsil-Freeman

Lauren Baker
Cheryl Forte
Debbie Krueger
Gail Williams
Barry Michlin
Thomas Yee

Amy Setsoafia
Johannah Murphy
Roland Pounah
Chester Payne
Thom Cronkhite
Kathy Kearns
Jared Buck

Aia White-Podue

Juli Kring
Lorraine Brabham
Dale Matlock
Tab Robinson
Sandra Carr
Carole Hartleb
Debbie Crawford

Jasmine Hill Tanya Field Berne Poliakoff Tom Plihcik Marla Hosler Lyle Broschat Kylara Hunter Fee Scott Hall Stacy Joy Morgen **Emily** Huff Brigitte Carter

Katie

Plat

Jeferson Silva Valerie Ellington Frederica Jones Kennard Bowen Guy Berliner Andrea Jones Elliott haines Jerry Oliver Frank Curtis Selena Wilson Cassie Elizondo B. Thomas Diener Ariana Johnson Peter Aladjem Katrina Collins Maggie McCarthy Laurie Manners Carol Volkmann Joy Washington Nicole **Brooks** Natasha Poppe Margarita Danielian Stacey Morgan Michael Feinberg Anne Martin Esther Csizmadia Deja Davis Eric Herde Susan Caldwell Michelle Holmes Erik Truelsen Paula Zimmerman

Nathaniel Riffe

Anya JuanRisco
John Gahn
Vicky Matsui
Susan Margot Ecker
MaryJo Matheny

N L

Ann-Ingrid Millikan Leesa Thurman Steven Sanders

David Garcia-Rosen

Jemille Hardy
Marcia Reiter
Barbara Kourajian
Pamela Merten
Simon Harvey
Ted Martin

Sylvia Dannelley-McCree

Dorinda Kelley
Helen Curtis
Suzanne Pena
Patricia Cipolla
Diana Boutin
Bill Holt

Karen Anderson Robert Gray Mike Miller

Tim Humphreys

Yoshiko Yeto

David Elsensohn Dave Ringle Michael Darby Tony Kokes Stacy Milbourn Geraldine Finazzo Syd Stewart Conney Joa Ladell Holmes Tammy Jennings

Michele Johnson Ellen Melamed Christopher **Buttimer** Erin Council Michelle Talhami Joseph Ancona Shelley Dahlgren **Alexis** Mitchell Ε Via

Andi Price
Lynne Firestone
Kathia Barnwell
Sharlamay Mello
Kimberley Davis
James Trammell

Fuller Bernard Harriet Barton Lisa Price Karen Springer Audrey Moskowitz Mankuma Blu Cofer Tabitha David Bernal richard edelman

Karyn Walden-Forrest

Kate Jones Sally Henkes Elissa Donlan

Abraham Oboruemuh Amanda Pena Steven and Susan Mayes

Thomas Adams
Britt Anderson
Melissa SchultzAhearn

Chris Caron
Barbara Lubow
Makini Johnson
Ruth bean

Bryan McCullough Zach Bromberg **Patrick** Martinez Jason Nardell Rose mary Joe-Kinale Karen Kovick Taylor Woods Kellndorfer Emily John and Ellen Woodruff Matt Fournier Gabriella **Brown** Russ Cross Leslie Feller Tony Jugé JoAnne Metzler Esther Fiebig Lawrence Held Frederick Howard

Dunaway

Wilson

Brittany

Deborah

Maarit Rinne Marilyn Hall

Elizabeth McAuliffe Doris Bailey Charlotte Jones Tawana Sabbath William Crowe Susan Campbell Paul Centopani Merlin Wilson Talya Gillman Cornelia Teed Meltzer Iris Katie Kadwell Judith Deutsch Peggy Loveless Patria **Davis** Elizabeth Roberts Harry Linton Tommy Pettersson **Emily** Runde Keith Frazier Candice С Carr Mary Joy Akwari Danielle Dragona Stephen Burt

Karen Weston-Williams

Kelly McConnell Justine Shelton Mary Alice Lo Cicero theodora parsons **James** Hemm janet maker Omar Morris Amy Carroll Ronnie Millian John Humphries Anna Patterson Brian O'Brien Vivian Shields Marilyn West

Solange Deschamps

Harry Wohlsein
Bronwyn Olsen
Larry Gioannini
Mary Christenson
Don Crocker

Da Keomanyvong Pepper Collins-McCoy

Melody Woods Tina Florell **Douglas** Watt Kamela Proulx Nicole Braun Morgan Lazenby Jeanine Broome Nedell Susan Lydia Pyun Russell Ziegler Gina McLaughlin Kyle Krause Daniel Bruce Zakaria Ayoubi Mary Thornton Lee Young Franklin Ray **Emily** Stetler Rhonda Berger Tara Ferri Amy Albert Soraya Smith Steven Bal

Uri Barnea Mir Scott Amanda Tenney Garrett **Pauls** Delma McDowell Madalyn Benoit Diane Romine Sigmund **Finman** Onur Agirseven Kaiane Habeshian Tiffany Rapplean Liz Eviston

Gayna

Uransky

Deborah Boyce Kelly Zutrau Scott MacAdam Carl Kline Dale Berry Terri Hanshew Alexandre Kaluzhski Reginald Hardaway Santiago Vega Kaye Sheets Megan Frampton Michlin Laurry Allen Gibas R Middleton

Deanna Woolsey Ernst Mecke Roberta Prada Paul Sireci Nancy Hanson Kathleen Teach Diane Kopan Α Ζ

Beverly Albright Tim Gerrits Denise Bailey Bruce Szudy Lisa Stone Paul Markillie Kevin O'Rourke Jennifer Orona Felix Rodriguez Eileen perfrement Garrett Francis Mark Creighton Pamela Pignataro Stefan Lewis Lindsay Conklin Cave Man Katherine Huamani Underwood Antonio Greg Adsluf

Harriet

Susan

Shane

Willerman

Gwen Hadland Tomika Johnson Joseph W

Calum Traveler **IVETTE** Anderson Limoli lan Karen Amirault Patricia Kanzler Grace Neff Audrey gurtman Richard Davis Kellie Powell Dan Roark Nour Hourani Barbara **Bredwood** lindsy marshall Mariah MacCarthy Andrea Smith Sharon Utakis Meredyth Johnson Scott Lockett Donald Arrington

Fritz Jandrey and Jandrey

Sullivan

Adam Burke Candace Williams L King Mark Rodgers Kristin Lewis Ν Dumser Garmone Mary Akankha **Perkins** Ellen Beausoleil Windle **Emmalee** Liana Rael

Tiffany

Alena Sandimirova

Patricia Roles
Faith Lewis
David Morrison
Teresia LaFleur
Lauren Rugless
Sarah Wiebenson
John Bastian

Salvador Perez Eva Morgan Ryan Blanche Shira Lion **ELAINE HOLMES** Ehrlich Myrna MA Peterson Eduardo Belasquez Diana Brunet Martel Devlin Ray Born Camille Gilbert Fleitz **Thomas** Maxine Delicata Sandra McCarthy Mark Houdashelt Marsha Blank Barrett

Elizabeth Jane Walters Franklin Tenley Gabriel Camacho Timolin Burke Joe Connolly Paulette **Forest** Suzanne Gannon Alia Dietsch Bruce **Burns** Jeroleen Smith Patty Wallens Catherine Murphy Hannah Banks Dalloo Alyssa Goldman Sharyn Irene Franck Guy Zahller Alicia Bloom Nancy Scheck James Teagle Lynda Aubrey Debbie Chewning Teresa Olson

Cohen

**Twiggs** 

Marion

Ruth

Jack Fang ted Hall Charles Mills JoAnn Keller

Jon Mermelstein

Robert Nelson
Robert Lichtenbert
Maria Andrade
Jerry Rubin
Jonathan memmert
Ian Corbin
Russ P.

С Jackson Frank Lapore Nathaniel Williams Lucy Hansen Judith Griffen Leonarda Huertas Anne Johnson Marianna **Terzakis** Buchwalter Asheley Amy Stoller Terrie Stone Sarah Loui Priscilla **Portis** Kathleen D'Arcy Stacie Dullmeyer Pat Settles-Baca Drew Richman David Hinkley Helene Rosen James Lawrence Brent Gurtek liz callaway Wendy Andresen Chelcee Price W Myers Cumba Siegler

William Berry
Katie McLaughlin
Dace Brown
erland moeckli

Jeremy Bird-Fremont

Sean Mooney Α Dulfer Michael Higgins Jr. Harriet Eckstein Jerae Hargrave Wanda Wright James Deshotels Christopher Dudley Nancee Noel William Willis James Young Diane Owen O'Shea Lynn Myra Rodriguez Eleanor Lawson Stephen Sachs Cionna Gipson Brian Lesyk Lori Kegler Colleen Doherty George Scott Hilda Eck

Susan Donahoe Victoria Carle Amerie Carter Marilyn Mullen Shy Nelson JeVel Lindon Steven Sy Reuben Urban Rutherford Richard

Joseph Adams Belinda Wilks Joan Goddard

Melissa P

DIANNE M **BURRELL** Elizabeth Milliken Stephen Mineck Lisa Johnson Maldonado Anita Marian Reitzen Jasmine Kent Gonzalez Jose

Ιj hand Ariana Fuller Molly Hale Soraya Barabi Salle Certo Lawrence Heiner Pile Dawn Lou Cutler Gregory Brown John Kramarck john Krumrein Latia Reliford Heather Skrzypiec Sarah Sercombe Francelle Barry

Mark Hillenbrand Elizabeth Brown

Lorraine Muhammad

Ruth Debra Joe Rose Mlmorgan Morgan Karen McCaw Nick Jurus Carl Seitz Carolyn Hampton Cheryl Palmer S King Denise Henry Joy Casey Lori Siver Tre Buford

Chris Washington Ernest Rosenberg Donn Trenner Ashlynn Leach eric burns Anthony Millard Jered Cargman Barb yost Asphodel Denning Melody Martin Alana-Patris Loyer Hanifl Jacob

Michele Hines
Jennifer Chang
Peter Curia
Lb B

Rolf Radicke Alan Harper Kathleen Seltzer Natalie Grand Somi Obozuwa Elaine Woo Cyrus Bina Kimberly Dale Ethel Renner Hanan Sharif В Wills

Catherine Uchiyama Keith Griffin Hankin Stephen Marrisett Leigh DeSilva Mahasen Joseph Coley Brittney Campbell Nancy Arnosti Damon Berry Leonard Cooper Barbara Brisson В Tepp Ashlee Simpson Megan Lane Wayne O **Evans** Betty Dudney Susan Janow Jaen Lawrence Greg Seibert Dave Long Nancy Walsh R Wells Doris Luthrt Sam Sheldon Smith Cheryl Shelby Hood

Wood

Hooper

Mark

Μ

Bert Greenberg Robert Booth Scott Halvorson Eve Shapiro Bridgette medley Jill Meyer Robert Meyer Bonnie Payton Doris Potter Eileen Mitro Samantha Bonaparte

Patricia Milizio **Emily** Navratil Nancy Kingston Susanna Eckblad IΑ Sutherland Barbara Goodwin Carol Mcdaniel Joan Hoff

Bernice Joslyn-morrison

John Crombie Rana Irby Dan W

Elmone **Kissling** Myrna Docherty Alfred Lynch Marie Weis Ethel **Dumas** Erica Robbins Belinda Dodd Alexander Dolowitz Richard Crooks Robert Baer Lakota Crystal Michael Suess Karen McNAIR Genny Roman Allister Layne С i

Boyd Reedy

Prema Subramanian

Kate Sky Kathleen Jackson

Nicole Prescott Colin Yennie Angela Maeda Janet **Bradley** DeBaun Gerald Jamilah Elder Godich Marcia AnthonyH Howell Robert Mayton Janet Wolfe Dawn Freeman Alexis Rose Gabrielle New Scot Seffinga Helen Webb Sharon Brown Connie Marquez Rob Burton Joe Cole В Williams Rev. Elizabeth Zenker Susan **Emery** Robert Downs Janice Spellman jamie mandrake Robin Terry Diane Pease Karen Bartle Raquel Quintana J Blagen Bruce Justice Debra Legorreta Michael Wilson Jacques mounier Mark Glauth Kyron Rogers V Little Uriah Hammock Alison OBrien

Shawn Dukes-Macgargle

Saab Lofton Stephen DiPesa Richard Kilfoyle

Shelton Clay Jean Loomis Buddy Delegal Lisa Reich Karen Brown Leigh Lampley Allt Janet Ruffer Dennis Kalla Loa Mary Davis Рс С Rebekah Patrick

Rebekah Patrick
Carolyn N Rosenstein
Arthur Bryson
Raegan PAyne
Mary A Leck
Rachael Lind
Karen Lipinczyk

Kristin Freeman Cherie Connick Wakefield Marie John Cherry Cynthia Small Linda Schnelle Elizabeth Ramsey Carolyne Wright Kimberly Goorahoo Barbara VonBenken Micaela Houtkin Stacey Zuckerman

Audrey Peltz Paul lau S Kay Alex Berger Todd Dell Angel Voyatzis Rochelle **Farkas** Stephanie Iadanza Vivian Duong Mark Johnson Denise Romesburg Thomas Campanini Plovnick Isaiah

Janine Morgan Gavin Dillard Leslie Mlawski Beatrice Zovich Johanna Schroth Dave **Fallow** Michael Giorgi Pat Guevara Gale Oppenberg Wayne Johnson Gloria McNeal Carrie Simonds J Knop **Francis** Schilling Rochelle Lazio Corinna Rhum Kathi Aker Patricia Foster Laura Herndon Sheela gandhi Alice **Bowron** Ardette Reeder Sandra Cullen В Betz Thrinley DiMarco Patience Hackett Edith Mann Edith Alston Le,ÄôKeisha Flournoy S Garcia Christopher Horton Susan Hampton Michele Page Wendi Quest Ana Cancel William D.

Johnny Acevedo
Paul Blackburn
Robert Pawloski
Ruthe Effort
John Brewer
Harold Wright
Lawrence East

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Ellene Gurtov-Smith

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Elliot Comunale
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Sophia Rawlings **BARBARA** KATZ Jean Fee pollock jeri Janis Engelstein Linda comess Julie Powell Erin Walsh Carolyn Hamilton Jennifer Schneider Dominique Morisseau Juanita Moses Nancy Herck Aleyda Cardona Dara **Burrows** Rene Bobo

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Félix Scherwinsky

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Jordan Gropack Tomeka Royster Janice Banks Sheri Andersen Elizabeth Gullen Venetia Williams Robert Cowen Velma **Pervis** Dennis Garrett Anne Fox-Hayward

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Linda Harris Robin Grantham Jody Stegman Kathy Grieves Samantha Wilson Cori Glazer Sean Fowler Stephen Chaney Helen Greer Margaret Murray Joyce Trumpet Krista Eduarte Chris Casper Joanne Belknap Jessica Marcy David Haskins Hazel **Dawkins** miller Joyce Vera Calabria Kevin Stueven Tommy Lewis Mindy Levokove Illia Barger jill nelson Sherl Murphy William Koch Paul Shoeman Antonia Kuhn Lisbeth Caccese Lori Haaland Lisa Lupinski Miguel Lozada Yolanda Claxton

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KeViN MeInHaRdT

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Malika Dickens
Beth Darlington
Nelson Fluker

thorayya said giovannelli Muhammad Dontay Jared Cornelia Myron King Joan Farber Karen Dorr Lee Duncan **Pasillas** Christina Rachel Casparian David Tanner Darrick Young Johnetta **Palladina** Andres Soberon Joyce Weisberger Winn Wilson India Cheatham Shay Hodges Anthea Colossio Carlos Cunha Jim Head alena jorgensen Jamie Glass Mic Belisle India Johnson

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PaMeLa MeInHaRdT Brenda Pierre Louis

Debbi B

Imogene Weston
Mary Eastman
Elijah Muhammad

Peter Blue Susan Breen Michael Strieby Lambert Augustus Ron Tragni Heidi Bean Walt Garvin Benjamin Christy NS Khalsa Kevin Olson Robbi Chisholm Gregory Eason Amanda Bosch Schiff Margery Tanya Jones Kosharek Terry Susan Seals Therese Baxter david carlson Monroe Lincoln Charlotte Patterson Rachel Dobbs Leah Moore Jackson Durand Carter Rose Rogers Peggy Ruth Zika Janice Basta Jean Pressoir Rab Berry Laura Napoleon Bobbie **Flowers** Christy Lee-Engel Calvina Reed

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Henry

Devin

Deralyn Boyd
Pamela Salerno
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Judith Takacs
Matt Stichter
Sandra White

Rachelle Schammann
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Shanell McCrae
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Marie DesJarlais
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Karvey

Debbie

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Tracey Reza John Power Melissa Winchester

elaine Karas Stephanie Thompson

Deborah Gandolfo Rosemary Coffey Simmons Cathy Judith Turner

Carol SmithBarrell Linda Murphy Robyn **Phillips** Joanne Kondratieff Dave Fronske Paul Crosson Zaferatos Cynthia Diana Petrella **JOAN** WALKER **Bryant** Perry

White

Virginia

Casey Ream Stefan Taylor Darla Sanders Marie Veek Alvaro Garza Stewart doug James **Frooks** Lyle Henry Kathleen Lewis Jim moran Μ Leszczynski Subramanian Narayanaswamy Boeckermann Jesse

С Kelley Jeff hall Pam Spencer Wechsler Roger Earl Plante Ronna Bejarano Sheri Bianco Norma Lewis Pamela Goodman Nancy St Germain Melony Paulson Leah Strayer Elizabeth Ward

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Claudio Meier Seren Bradshaw Bruce Krawisz barbara gregorio Desiree Isaacs Charalampos Theocharis Lauren Pepper Sarah Raven Carolyn Treadway Michael gilmartin Pamela Kjono Jeffrey Thomas Thomas Blackwell Rebecca Pitts Tanzi Nancy

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Valerie Rounds-Atkinson

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Griffin-Bonnaire

Nancy

Griffin Eric Yohanna Jones Homa Nassiri Bond George Denise Benjamin Kathleen Gibbens Sheets Aida Tammy Hartel Cathryn D'Arcy Jessica Likens Peter Doval LaVonne Dorsey **Nichols** Hayden Debra Rehn Lance **Edwards** Barretti-Sigal Christina Elizabeth Ishmael

S j

Margaret Fischer

M H

GREGORY MILLER Lloyd DeWald Deborah Griffin

Christie Messenger Oghenetega Akpomudjere

Annemarie Prairie Es **Schloss** David Stetler Jendayi Pinnock Donna Henes William Meadows David Pascoe Christina coleman Brian Waak Jonathan Meeks Wise Tony Harry Kurgans Steve Algiere Pat Kelly Niel Lambert O,ÄôReilly Maxine Karen McGahey Lisa Fairman Raelyn Lagerstrom Georgie Craven Timmy Shea Sara Campbell

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Jill Davine
Hana correa
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Kathleen Mireault
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Bryan Lilienkamp
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Rita Clapper
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Anuradha Magee
Kaye Collins
Iris Walsh
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Dori Dietz

Shatoia Donaldson Robert Raskin Tacita Hargrove William Holder Colleen Piekarski
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N Cz
martin grant
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Craig Clere

Denorro Stallworth

Linda Swanson-Davies

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Adriana Bernstein
David miller
John Sunde
Diane Robert
Charan Morris

Bradford Leslie Lois White David Robinson Kate Bohn Stephanie Mory Richard Han Fred Granlund Carolyn West

Wanda R Schwerer Linda McEachronTaylor

Michael Madden
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Alice

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Robert Sothern
Jim McKay
Steve Balabon
Alix Keast
Michael Lhotak
Stephen Heller

Christopher LaMay-West
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Diane Rogers
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Jasmine Reed
Bob Kennet
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Jennifer Falsetta
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Marion Atkins Robert Wohlberg Michael Wynne Millie Gregor Linda Moorman Christien Gholson Chaka Rogers Katie Lardie D W

Betsy Germanotta DelGiudice Barbara Michol Wimberly Ana Capestany Rose Riker Jim Wilson Victoria Roberts Klein Jessica Dianne Channell Michelle Lateef Kristen Sheman

Linda V Maloney-Tarvers

Tom Gledhill Carla Bush Ana Rosenthal Mary Garretson Gary Ryan Marcus Logan Kristina Shook Kathy **Atkins** 

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Donna Zimbro
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Shirley Lewis Donna Blue Boatman Α Judy **Brooks** Rueben Martinez Danna McLintock Allie Jennings Deborah Brown Melissa **Pappas** Bonnie Alexander Dorothy Li Calzi Pilo Gomez

Nia **Bonds** Bonnie Reukauf Shelly Running Claudia Cook Dawn Cumings Leslie Parker Megan Fung Karen Gray Sheila Shane Timothy Post Scott Smith Lise Grace Jo Taylor William Hilton

Gillette-Wenner Cynthia

Jon Drucker Till Paul Stormy Ingold David Sincox Christine DiGangi Angie Wright Cathy Walters Gordon MacMartin Κ Bircher Wendy Cohen Shari Kelts Nell Gross Gayle Davis-Culp

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Shirley Bookspan
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Cason

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Andrew Huggett Dale O'Brien Paula Beltrone Charles Campbell Brian de Castro Charlotte Walsh Celeste Howard Christopher Dowling Akira Asada George Abaunza **SMITH CHARLES** Sarah Regan Patricia Billings Heather Drake Devlynn Rodriguez Jared Burns Vinita Ricks George Fleck Salman shirazi Edward Freeman Yequarah Hillsman Steffany Rubin Brenda Bergstrom

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Beth Hillenbrand

Maria ram Nina French Anita Stovall Michael Hyman Dianne **Fredericks** Caryl McAllister Ellen Nathan Louita Jorgensen Rebecca Everett Katie Pousont Linda Frances Josal Diebold Lauri DesMarais Kevin Cochrane Antonia Nelson Lisa **Britt** Gregori Morris Sheryl Peters Lynette Marshall Clemonce Heard Janet Burroughs jackson greg

Ira Lynda van Leeuwen Dana Nickleach Mark Smith Elhajj harris Traum Norman Joann **Echols** James Bernard Justina Wu

Kalmus

Jed Mowshowitz MARK **GROTZKE** 

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W Cote

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Ted Williams
Nicole Johnson
Sandy Rhein
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Gretchen Harris
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Joffe Aviva David Gibbs Ola Jones Chong Lee Jill Simons Erline Towner Marcia Bailey Edward Hall Z abdullah

V۷° Cabral Deborah Hedwall Katharina Kempf Stephanie Lindsay Allison Rensch Darlene Dech Marie Antal burke sally Bill Elbert Hatfield Nancy Elan Price

Sherlynn Allen-Harris David Gaines Martha Guerrero Stanley Stewart Duncan Baruch Victoria Randall Glasscock Rita Colelia Harris Patti-Jo Wike Μ Olson Jeff **Peters** Wilkins Niyi Rosie Dunbar Paula Thaxton Derrick Jenkins Troy Murphree David Schultz Collin McGrath Alicia Santos Susan Slohm James Boyd Carmen Quinones

Bohart

Scott

Marquita GarrettKnight Gallagher Sean Joe Pfister Vinit Allen Laura Rea Elaine Bacher Margaret Blakley Sister Heyden Andrea Chaney Evelyn hess Mohammad Morovati Rhonda Niles Ann Cader Diane Hert

Ashlyn Remmert
Paul McCullough

nicole basta Simone Desesaure David Gluck Cheryl **James** John Cort Charles LaFaso Ку Parker Steve Burns Michael Tilander ٧ Natilli

Bill Shier Katherine Werner Diane Merlino Sandra Watkins Laila Dahan Wilks Andrew Leticia Roberts Richard Smith Victoria Jackson Khadijah Johnson Keith Mitchell Melissa Saunders J Benedict Hernandez Ana

John Cash Alhena Sylvain E Hill De Loney

James Worden Yee Mary VC Martin Terry Seedorff Regina Stewart Marcina Motter Paul Servizio **Erick** Hedrick Sharon Reinstein Patricia DeLuca Brenda Wilson David Stobie Obie Chrystie Timothy Beitel Liz Amsden Pacey Berman Susan Civitelli Gloria Rudolph Teresa Wall Sabina Gross John Hardimon Vivian Elliott Tracy Qualls

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Yatco

Victor

Deborah Hawley
Jannis Utley
nancy gordon
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John Sarna Routin carole Susan Weems 0 Lewis Vicki Huntley LaToyia Owens Brenda Smith Deni dimochka **Tomas** Pedroso Wayne Langley Doris Seidlitz Rahman Shabazz Phyllis and S Oshikawa Kelly Nelson Carol Lawrence Kasib Abdullah Pam McIntyre **Emily** Tyler Mary Goodkind Valerie **Fields** Brenda Smith Barbara Arcure

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Webb

Maryalice

Williams Greg Linda Skonberg Ted Vollers June Avila Kathy Cuttino David Cottingham Katherine Robertson Joyce williams

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Ryan Hoffman Cheryl Chappell Elizabeth **Flowers** Tracina Stewart Karen Saum Cherrie McBride Shirley **Evans** Steven Solomon **Beatrice** Nava Sharon Morgan Burns Phoebe Linda Harris

Laurie MacKenzie
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richard smith
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Danny Holmes
Michael Barnhorst
Tom Currant
Kevin McAleer
Jim Long
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**Emily** Naderi Diane Fascione Barbara **Adkins** Lois Durso Judy Lee Donald & Diane Lahti Siobhan Dingwall John Katz Christopher malinsky Alice Mebane

Ralph Tuscher Mia White Mac Bridgett Deborah Bird Susanna Westen Lauren Lee Stephanie Feyne Karen Hellwig Jerome Hussey Luis Cavallone David Myers Cher Vallier Kathy Barron Lamont Garrett Cheryl Dzubak Luke Marriott **BRUCE BAILEY** Denise Weiner Kristina McKune Trudy Kletsky Neff Victoria Crystal Bey Victoria Brown Theresa Dabney Sherman McNeil Cletha Roney Muhammad Raqib Sedia Crossman Richard Mandell Paula Stevens Gene Gore Peter Smith Nora Kramer Donna Selquist Irma Conchola Yolanda Espinoza Rodney Simmons Maria Smith lizzi Vessel Randi Smith Jean Glassman William Mulrennan

Robert

Gigliotti

M Thomas Allison Terrell Sibyl Post

Raul Hernandez Paul Johnson Matthew Sammond Cornelius Bowser Gail Lerner Betty Rodriguez Nathan Haley **PAUL TUKOVITS** Jacqueline de Witt **Emilie** Jones Howard Rubenstein

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Naomi Washington Lee DeLorme Roland Morris Greg Collins Clarice Shepard Mica Wilson Shannon Griffin Lynn Reuter Gaby Α

Croitiene ganMoryn Georgia eyer-Hayes christine delorey Shannon Craig Scott Trees
Virginia Smith
Renee Deljon
joe weis

Don Thompson Watson Kenneth Jacqueline **Pullins** Anne Hayes Joan McBride Antonio Marshall Rosemary Kent Mick Marilyn Paul Rybski Gary LaMaster Dorothy Strotkamp Ralph Roug NinaS siagkris Stephen Anderson Anthony Benedetto Christine Rossman

Jim B

Jeffrey Creech Stephen Schrader Jessica Riojas В Propen Eddie Lanius Carol Wall Suzanne Hesh Nina Riddel Tiffany Kelly-Gray Raymond Powell Zadaca Joy Martha Bushnell Pam ronk Lucia Maya Amy Trent Russell Frisch lynn szurek Karthik Raman Garfield Withers Jack Polonka

Denisevich

Claycomb

Christine

Gillian

Caulley Susannah Mike Lyons June Ritter Martin Becker armando Leo Brianca Wright Joe Tugas John Ordway m. j. mullins Valerie J

Barry LeBeau
Stephanie Funk
Dolly Williams
Rick Squire
Susan Rumburg
Kris Soper Quigley

Judi Travis
e Foster
Robert McCombs
ALBERT WILLIAMS
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Adele Zimmermann

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Long

Herb

Michael Bourdeau Rebecca Martin Lorelette Knowles Violet Hall

David Baczkowski
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Kristof Haavik
Susan Geralds
Pamela Crowley

Dawn Mann Charles

Elaine Bell James McCarty Tere Magana Susan Horlick kim dunn Lydia **Gyurics** Nelson Sonja Vornbrock Betty Theodore Johns Steven Johns Kanter Larry Elizabeth Falasca Susan Massaconi

C

Marion

Steve

F Meek Michael Violante James Talbot Mary Franz Marianna Sokol Nadia Moore Richard Beaulieu Sierra Ansley Rachael Jackson Alexandra **Patzakis** Brian Stokes Workman Mary Kechipetronilla Simon-Ebughu Ola Abdullah

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Lee

Rhonda

Jodi Justin
Sylvia McHellon
Michaele Bonenberger

Veronica Perez Carmen **Edwards** Barbara Hauck Tawana Patton Keith Fahey Teri Leve William Shannon Elizabeth Brannian Trevor gamble

Kristen Machczynski

Roberto Fazio
William Watts
Phoenix Many
Martha Gorak
Sherry Wiseman
Kevin Fetterman

William Arlt Glynis Harris Jean Gore **J**qholland Darden Javier Rivera John DeRose Jeanene Lorey Ralph Becker Charis Holman Margaret Gutmann Jalen Glass Brian Hicks

Linda Wilkins-Daniels

Janet Garnett
Mario Leal McBride

Edna Lawson
Jan Yates
Elliot Ross
Monique Key
Michael Rosa
Lalita Malik
Vincent Boone

Meghan McCutcheon Nori Gordon Linda Kelly Jose Greco Kim Valentine Aronoff Margo Mary Sanderson debra laefer William Briscoe Georgia Mattingly Pamela Porter Matthew Pasco Page Rogers

Yoon-Dodley Sooyeon

Danielle Oviatt Martinez Susanna Chinwe Kpaduwa william McBain Allison Marshak Piper lamson Percy Sherman Loretta Arvizu Gurland Regina Agnes Fox James Hallam Sobolewski Pop S Hoelke Martin Balk Pamela Osgood Roseann Duchon Howard Smith Jennifer Umana Dan Dornbrook

Hill Margaret Geraldine Booth Lenny Cavallaro **Emily** Fliegel Adam Glickfield Daniel Cole Ronald Hubert Alex Roth

Michael Moorhead

Lessard & Feinstein Jackie

Judy Schlichting Fernando Robles

Margaret Christensen
Paul Lapidus
Rodney Richardson

Susanne Risso Carrie Doyle Nancy Carlson Randy Harrison Meredith Wolf Pam Rockwell Margo Margolis Cain Mary Annika Bowden Margaret **Norris** Dominique Dubuisson Toni Patterson Patricia Stewart Douglas Adler

Sheffield Mary Penn Jeremy Dorothy Anderson Lindsay Borden Sean Stebner Javier Rivera Tiffany Goldberg Jessica Newman Jade Monahan Nancy Ellingham Marjory Trott W Harris

Brennan

McLeod

Arena

Denise

Jeffrey

Rita

Penelope Bullis Martha Carrington lan Ganassi Aniko Campbell James Strong Betty Stewart Ponzo Α Kyle Capogna Aaron McAuliffe Karen Smyte Hanson Ryan

Daniel Sherman Sherrill Faunce John Lambert Shondra Snodderly Salma Hinkle Taisha Henderson Ann Clarkson Susan DeMattos Leslie **Brooks** Kristina Wunder Laura **Brosas** Leigh Brown Nicole Carabajal Andrew Luckhardt LeeAnn Chastain Eric hilfer Elan Morin Donaldson Susan Janet **Bartels** Oscar Browne Susan Myers Donnella Smith Anna Meddaugh Sari Schneider

Robert Steingraber Blackshear Thomas Dina Willner Charles Porter Joanne Dirk Wendy Ruggeri Richard Kolinski Norma Kline

Wiltz

Laura

Jean Milholland Anthony Ricciardi Eloy Hernandez

Sherice Isler
Diane Reeves
Mpat Le
Andrea Walker
Allen Myers
Zulema Bent
Khidjah Blount

Terri Jones

Ton van Haeren

Fatima Amr Jennifer Hope Davy

Kenneth Monach Jr.
Autumn Van Kirk
Deirdre Luke-Brown

ron swain Anuradha Lazarre Jerri Pressley Jim Yarbrough Sarah Sloane Ruth Nagenda Leland DeGolier Scott Winnegrad

Carl Adair Ashley Coker Tanika Smith Ellen Ellsweig Susan Leech Patricia Martaus Ana Marton Jake Jenkins Linda Armitage Terry Markley Marilyn Shepherd dani Ortolano Carrie Murphy Julia Skelton Stanley Veyhl Sara Roderer Susan Coen Leon Steele Lucille Smith Dana **Besaw** jim voet Donna Funk Brian Cassidy Rand Groh Tisdale Chayrra **Felicia** Dale William Smart

Smith

Rs

Mary Hernandez Justin **Cummins** Judith Mitchell Diskin Nancy Nancy Berggren Berberena Marimer David Singer Rick and Sharon Norlund Thomas Kellogg Dee Rees Sallie Kudamik Doug Harder Bader Pamela Jacqueline Rickard Karlene Gunter Kathy Kuehner Kevin Hancock William Wilson Batya Harlow Michael Nguyen MARY **BLACKMON** 

Wendy Clarissa Geiger Irma Delaney **Emilia** Marting Kathy Nance Richard White James Mori Nancy Fahy Daniel Wilson Debra Watkins Brandon Reske James Pierson David Yoshihara Asia Thrash Donna Frye Don Hunter Lakeithia smith Erin Haugh Steve Wilson Marcia Ouellette Thierry Marlier Κ Gaines

Carter

Diana

D Miller Shawn Carter Τ House Elaine Benjamin Joan Chryst Kimberly Walker Susan Young Lerverne Α

Rhonda D. Wright, MD
Charlotte Smith
S Scales
Brahim Salaheddine

Cassandra Tereschak
Jennifer Craig
Tina McKim
Kristen Vales
Josheena Ferrell
Marilynn Smith

John Landmann Sam Allred Diane Young DW Clark Dan Begay Carolyn Provine William Loomis Lindsey Clepper Victoria Urias David Cardinali Lonnie Lloyd Joseph Jordan Curtis Waters Debbie Stephenson

Bell Lauren Helen Pierce Michele Davis Katrinka **Boyles** RyVonne Werner Amanda Woods Dietra Middleton F Meek Karen Shovein Griffin Beverly Riles Letres

Sonjia Lamb Jason Schulman Brenda Gilbert S Tracton Randy Daugherty Stephanie Eagle Ellen LaVeyra Roberta Silvet Andrea Speed Judith Rubin Melody Abers Judith Gilbert Jeff Reagan Anna Swanson Michael Travis Mary Ott John Kelly Kiki Miller Т 0

Kozinski Susan

Laurie Α

Joel Maguire JEan Lowe Eric Wessman Laura Azar Amy Smith Joy DeLong Debbie Fish Deneen Legg Elizabeth

Rodriguez Diana Stein Andrea Walker Ken Donohew Johnny Johnson

Tom S Bhinda Keidel Crystal Furbert Gary McCuen earl jones Debra Kingsbury Marcia Kayser Guidry Marcie

priscilla clark

Hesler Gary Brian Schwartz Terry Block Tanya Hough Morgan Corviday **Nikolaus** Gruswitz Jessica Creel Adron Massey Jason Ruggles Kara Horstman Deborah Fiscus Deborah Tardy Kathleen Levy Richard Kettyle Carla Graham Jean Lehtinen Ashley Benson Jana Perinchief Leila Robinson Steven Stobbe Ron Schilling Jennifer Kobor Roberta Reed

Fulvio Valsangiacomo

Gina sarg Charles Wirth W Clark Michael Loughlin Ellen **Davis** John Limbach Richard Gillaspie Rasa Gierstikas Tina Gardner Tyron Carter Geneva griswold Julie Carbonell Linda Rushoe Heidi Hess D Jessop Amy Squires

Carolyn-Isema Paden-Gooding

Paula Davis Steve Aydelott Lillian Nordin Ann Isolde Adam Bertrand Myron Mohr LaShell West Mimi Biskus Juan Rivera Allison Beggs Linda Nino Travis Bertram David Peha

Eileen Prefontaine

Angie Hamil
Andrew Mumford
Geoffrey Hybel

Caroline Cunningham Ann Remkus Shirley Conley Spilecki Susan Priest **Butler** Rilriia Kilurden Carol Smith Greg Burnet Jane Greenberg David Nagle Wayne French Landon Young Cheryl Swopes Moira Lowe Demelza Costa **Patrick** Watson Helen Oyekan Μ Smith

Hazel Monk-Montgomery

Smith

George Pappas
Daniel McCollum
Cemona WALLER
Tiayana Marks
Pat Whebbe

Donna

Judie VL Brenda Salas Cateria P Robyn Bem Frona Vicksell Alveta Haxton Ocrun Higgs Ellen Bildersee Nora Wilkinson Marquita Kimble Abdullah Gayle Erica James Debra Ingle Nicole Jordan Bestick Maureen Avi Horn Jo Clayson Alexandra Reyes Tamar Sautter Matt Lubs Cuff Samantha Katherine Wright Merle Lustig Laurette Dunn. S Ruth

Ernestine Stockton Terri Bleck Shamim Khondkar Kyra Mikala jolly **Hibbits** Teresa McClure Karen **Phillips** Eric West W. Tammy

Tony Whiting JoAnn Sorrell Donald Houser John Wozniak Sean Plemmons Tracie Hodge Diana **Blanks** Derald Hudson

Margaret Cogswell-Kolb

Mary Eide

John Carpenter Rodney Derbigny Teresa Speakes
Nancy Woolley
Eric Torgerson
Nikita Brown
Paula Hartwill

Abbe Penziner-Bokde

Robert Souza
Chloe Wheeler
Tom France
Phil Wade
Lynn Fisher
S Harris

Michele Moragne e Silva

Kishia Ross
John Madrid
Anne Mankiewicz
Cole Parke
Geri Collecchia
Patricia Jean Young

Gill Fahrenwald

Robyn Class Jill Levy Dana Taylor James Davis Gail Tanner Michael Alexander Renaldo Smith Katherine Gulick Kerry Krebill Dori Brown Susan Emerson Joseph Contardo Black Eva Gabriella L

Jennifer Talarico Leni Hasselkvist

Tara Kerr
Donna Katz
Tony McClain
Roslynn Seibold
Shan Robinson
Michael Macias
Kim Hoagland

Cathy Carpenter Sandra Mattson Ron Schauf Ellowyn Leete Raul Castillo Rose Mitchell Tatum Hammer Mark Hampton

Ashleigh Α Barbara Garber Brian Otto Michelle Basart David King **Phyllis** Pearce Chauncey Trawick Diana van Eyk Melody Oates Booker Coats Habiba-Charline Tramel McCormick Joan

Jo Jones Max Irwin Т **Daniels** Balmer Tanya Lynn Kane Lewis Kuhlman Erika Malone Caitlin Spear Jennifer Taketani Susan Ruskell Steven Stockwell Reba Blackburn Moritz Hein Nate Cope Brian Mackey Constance Graham Carol Hartman Jon Olsen Jamie Burgoon Michael Helwig Hannes Hofmann

David Lax Stacy Rouse

Ellie Siegel James Whipp Betty Robinson Martin Liza Anne Haflich Xavier O,ÄôMack Maria soler Judith Arcana **Pebbles** Martin Brook Finch Larkin Loretta Andrew Paris Tracy Wackerla Dan Sherwood Stephanye Brown Clark Williams Hackin Andrea Martha **Dumas** Steve Wold Edna Mullen Michael and Jeanine Clarke Annmarie Marriott

Linda Johnson-Drake

**Purkays** 

Herman

Whittle

Μ

Wiliam

Alexander

Joan Arnold **Patrick** Soby Jared Meek Hazel Anderson Laura Goldberg Erin Street Marvå\_a Elena ARRESE Javier Rios Aisha Camerer **Andrieux ANDRIEUX** Larry Lawton Turnage Young Jason Weinstock Marie LaPosta Judy Jolin Jane Cramer Kelly Jim and Nina Emma Lathan Sharon С Kevin Ward Sheila Johnson J Sumpter Claire Hacker Caroline Fox Jamie Caya Cherie Garrett Cali Dorsch Dori Ottaviano Anne La Lopa Roger Kulp Linda Gertig Jennifer Floyd Chelsea Swick Grizzemily cross Gina Lorenzetti Donna Plutschuck

Donna Plutschuck Ray Kronquist

Phyllis Williams-Young

Paul st. Amour Jan Jennings Brian Smith Charles Tetoni Frank Rivas Orlando Melendez Edgar Finck Siobhan **Paget** Miles Varner **Bernard** Lewis **Eells** Margaret

Susan Nichols-Roughton

Donna Smith Kevin Hanson Jessie Casteel Lewis Colello Karen McConkey Lisa Barrett James Holt Jack Milton Allan Bernstein Seth Cramer

Donna Curry Kris Thompson Sverker Andersson Matt Bender Glenn Gawinowicz Betsy Higgins Charles **Phillips** Desiree Dudley Charlotte O'Connell R Neidenberg karin spitfire Monica Goubaud Elsie Velez Carl Stewart Flavia Rivas Lisa Belcher Kevin Duong Karma Tsomo Jennifer Ratzat Gifford Ryan

Sonya B

Julene Weaver

A K

Gail Goldsmith Mary Hardziej Janice Stapleton Gail Woolfolk Julia Landress Michelle Hoff Albert Coffman felicia mora Cynthia Hicks Paul Keough Ayana Montaque Anne Ghitman Karen Joslin Richele Corbo Tyler Owens Johnnie Spencer Willie Nelson Lisa **Bents** Daniel Smith

Liles

Marilyn

Jason Holloway Thea Fletcher Sara Lewis Heidi Nielsen Marie Kielty Karin **Davies** Duncan Parker Amy L

Pamela Williams
Barry Reflow
Diane Kent
Carlene Aluia
Sandra Green
Ann Marie Gullo

Mark Schmerling Cari Chenkin Robert Canchola Diane Friday Julia Hudgens Stillman Jeanne Tommy Killingsworth Diane Sheffield В Wellman

Asha NinetyNine Clarkson

Patty Ridenour Nelson Dillon Kevin Sulitz Brenda Ashman Bill Moon Ashley McAllister Scott Trout Leslie Schriener Barbara and Jim Dale Jessica Miracola Cynthia Gefvert Baravalle

Anisa Baravall
James Nugent
Ashley Baxter
Sandra Gagnon
Hm M

Jocelyn Anthony
Judith Burch
Judith Root

Linda Dennis Renee Marshall Leonard McGuire James Cole Tiffany Howard Judith Olivier Don Hawkins Sonja Whipp Jocelyn Gomez Susan Eisman Jean Deupree

Melissa H

Ken deering Rose Hawkes

Victoria Coloruno-Caretto Monica Frolander-Ulf

Lundy Jane Cassandra Britton Katharine Pillsbury Kim Withers Wally **Bubelis** Chalmers Mccarthy Precious Golston Sheila Spica Sherita Wilson Lynn Miller Paul Palla Arielle Danner Amanda Pena Ruth McDaniels

Fatima McGriff
Joslyn Pine
Mike Dolan
Eric Yao

Kathleen Blanchfield

Kimberly Agosti Silvia Krasuk Jade **Brewster** Ann Noling Dana Quinn Joseph Victory Faye Ellman Geoffrey Stoddard Brady Clay

Anita Heckathorn Steven Freiman Theresa Ciotoli Yerin Zegarra Anne Erde Ingrid Wirsig Michael Adame Mark Aziz Anne Small Kalison Joyce Robert Sanford Beverly Haga Annie Р Sabol Barbara Ronald Cheng Vaughn Maggie Antonio Brathwaite Yvette Johnson Tamika Perrino JOANIE LAINE Janet Yamasaki Bernard Lieber Adrian Lawler Ron Taylor Anne Seales Beverly Weeks Carol Wesley Stephen Hirsch Jeff Cole Williams Mary

Robert Padilla-Montufar

Don Amoruso
Gregg Barselou
Monty Tilles
Jean Davis
Frances Saykaly
Hiram Gonzalez Jr

Gary Kuhn
Jay Mac
Jim Hanley
Kristy Rotermund
Jan Saridakis

Cheryl Haislar

Avril Dannenbaum

Ken Murray Ron Alberty Daniel Herrera MariaElena Yepes

Tess Fraad-Wolff

Kathy Aprile Jenneh Noel' jeannie roberts Kim Sellon Terri Taylor Hrbek Catherine **Delores** Stachura Cherie Gajewski Jaszmene Smith Bershu Nkwawir Joan **Dobbs** William DeLancy Sandra Cope Doris Braley Janet Smith John Bush Beverly Adair Pat Wall

Shakerria Henderson

Reed Angel Vanita Shastry robin boyer Lynn Christie Wayne Vestal Charles Thompson Darlene Johnston David Ferguson sandra garcia Judith Mick

Aja Willowleaf
Mary Lambert
Clyde Jones
Tim Duda
Kevin Dowell
audrey ross
Arnt Karlsen

Marlene Clemmons Sheila Kelley

Glenn Richardson

Shaureece Park Lorraine Graue Jarman **Bryant** Jaden **Davis** Kevin Morris Kristina Fury Denise Ranger Victor Pearson

Niki H

Alexis Nazario
Valerie Cooper
Denise Cruice
stacy Oscar
Joy Smiley
Shelina Williams
Angela Vo

Esmie Taylor
Carla Maxwell
Katharine Ransom
Jim Christiansen

Noel Crim Klemke Ken

Richard Seymour Michelle Cramer Heidi Skoog Shari Galve Maura Smale W. Ryan Pam Reeves Sylvia Hart Derrick Thomas Lisa Christiansen

Steve Couche
Cleora Hoekje
Debra Wollesen

Michael Ray
Angelease Rosa
Martha Waltman
Monica Kim

Monica Kim Mark Molen Sonny Goolsby

Stacy Hill-Sutherland

Catherine Little
Erica Niska
Kristen Williams
dachia lee

Sue Choppers-Wife

Steve Frederick crozier don Cynthia Snow **RICHARD** SAVIDGE sharon gordon Marlen Hdz Charles Wise Dana Cayton Bridgette Kennedy Adam Faja Elaine Harter Daniel Bayley Sharon McKeiver jan mallery Eloy Santos Charmaine Scott Leah Nadel Margaret Harrell Melissa Rees Hannah Gottlieb Jay Takane Mia Al-Uqdah

Faith WEIDNER MD
P Martinson
Lisa Thompson
Neil Silins

Schwab

Judith

Natalie Gallagher Andrew Gold Jeanne & Vern Jim Drescher Julie Higgins Margo McGinley Paul Henderson John Patterson Hugh Jennings

Julie Daisy
Alyssa Johnson
Shelley Hartz
Tom Goff
Jimmy Boyd
Bob Page
Frances Carpenter

Katia lannacome Kim Jones Briana Purcell Ellen Datlow Robert Rutkowski Devonna Phillips Scott Messick Terry Bergeron Lillian Thorman Judith Angelson Girshick Lori

Mike Rummerfield
Lester Norberg
Patricia McMillan
Caroline Cottom, PhD
Christine Christopher

Pham Nhi Cheryl Young Margaret Weeks Arthur Araujo Ralph Vendegna **Parris** Nancy Jane Ahearne Stephanie **Burns** Nick Vivian Amy Tichy Carolyn Ahern Edward Mayer John Cloonan Mathis Jenkins Beth Oberdier Jan Seedman Karolina Kubik

Lori Buchsbaum

Susan Grant Steve Gamblin Victor Conti

Justin Durlewanger

Steve Keim
Eric Guyer
Debra Kraemer
Valencia Brocks
Jenn C

Kim Garman Linda Maki

CJ Stringfield James&Yvonne Tittle Rose Grenelle Annie D,ÄôLima Nancy Weissman Lauren Fenenbock George Holifield Irby Kathryn Chuck Lytle Leibovitz Cathy Linda Shapiro Kevin Holtz

Angie Mackey Eneida Blugh David Blitzer Holly Dowling Edith Gnasso Alan Green Kim Preish Diane Lipka Sandi Cornez

Leonora Gebben
Marissa Williford
Laura Eckes
Richard Peters
Mary Swartz
Alexander Whittle

Jones

Kenneth

John Andreykovic
Yvonne Hansen
Aletha Mack
Gary Workman
Barb DeLeone
Myra Haase

James Houtsma

Araminta Midkiff MacInnis Daniela Stegelmann Esther Weaver Michele Labrie carolyn ienna katherine Griffin Goins Tiffany Roy Jellison Mark White Minick Audrey Carrington Dewan Laurie McLaughlin

Kathleen Ford Stuart Erris

Emily Kittell-Queller Beverly Gologorsky

M B

Robin Soletzky Jennifer Valentine Miller Misty **Kurtis** Jones Diane Rabson Dennis Oliver Louise Muir Beth Freeman Brooke Prather Katherine Treffinger Maurice Sharpe Jon Hendricks Reginald Fleming Sandra Franz Heather Bauer Joyce Straws Patty Moynihan Linda V King

Heidi Behnke
Lisa Knight
Rick Hodorowich

Lenore higgs
Jayne Cerny
David Brentley
Nichole Cureton

John **Broyles** Amrita Burdick Nathan Miller Lydia Bridwell Puy Navarro Helen Frame Daryl Lindsay Rose Ann Nicole Collins Erich Huff Christine Borje Atika Hall Autumn Bear Carol Sheehy Celine Truong Katherine Prum Marco Protano Beth Stein

Dube

Rich

Sophia Aschwanden

G Smith Nazir German Michael Nutini Linda Schermer Bridget Rolens **Bonnie** Preston **Delores** Parker Clay Fleischer bernard crowley Mary Enos Tatyanna Ivory Kayla Salmon váhervΩl Williams Stofanak Stephen Lynne Moses Henry Jones

Helen Goodspeed

Caroline Coady
Cameron johnson
Vann Teresa
Mary Preston
Jodi Ford
Reginald Bailey

Mary Tenoso
Cheryl Elkins
Sarajo Frieden
Temy de la Torre
Martina Lampkin
Eric French
Susan Castelli-Hill
Sondra Jacob

Sondra Jacob
Cheryl Hanna
Claudia Karas
Adam D'Onofrio
David Marec

Felicity Quartermaine

April scheller Jean Hill

Sheila Rosenberg Pia Inthavong Dawn Gomez Ellen and Bill Dohmen **Burles** Eugene Dorothy Wimberly Frances Saykaly Sharon Chamberlain

Joann Mariani Heather Loring-Albright

Tony Glover Debbie Sumner jenny mogen Javier Del Valle Nancy Melin Guild Susan Djuana Beamon Williams Shailyn Angela Scott Golden Bruce Marc Waters Robert Owczarek Patricia **Davis** Amy Steinberg John Obeda

Paul Vaillancourt

Taylor

Anthony Smith

Daryl

Claude gatebuke Lois Watkins Linda Marshall Jeff Johnson Susan Worrell Karen Rockow Russ Pataky Michael **Fjordback** Robert Martin Alexis Smallwood Lisa Linnehan Jynx Houston Sonja **Phillips** Gareth Gill Kerry Driscoll Marvin Bruggeman Jonathan Kennedy Jason Andrews Jean Ross Ken Clark Michael Proctor Peter Lugbauer Lois Jason Susan Dluge James Julien Valeri Fornagiel **Emily** Cohan J Cherry Jo Lum Margaret Handley Mast Carly Brittany Griffin Judith Gibson Dennis Yee John Greer Sharon Baker Justina Pernette Jeskell Creecy John Blanchard3 Tracy Jenkins Richard Lee Gerald Smith

Eleuthera Pont-Passigli

Robert Cooper Michelle Williams Robert Burke Tom Rippolon Mike Merin Anne Byler Shantel Williams Carol Carter Kitty Savage Kristy McDowell Lightfoot Stacey Kevin McQuay Hamid Zavareei

Melinda Sanders-McCollough

Margaret Meehling Leon Beard Art Serotoff fennell Sharon Blond Seven Dolly Marshall Mullins Kathy Marnie Tattersall

Charonda Lee
Tiberio Faria
Dalia Salgado
Jim Steger

Susan McPherson

Betty Smith Laura Greene Lea Opitz Noah Brustin Gary Stone Chris Monti Ursula Trimble Shirley Wilsey Bill Crymble Jessi Eoin Susan Wigfield Steven Laycock

Jeannie Finlay-Kochanowski

Antonio DoVale Gene Graham Donald Smith Stefanie Ryan
Ginger Comstock
Teri Fries

Sarah **Byker James** William **Padgett** Yanuck Sarah Pearl Wollin Monika Holm Alan Ferguson Herschel Ramsey Lisa McLay

Susan Messerschmitt

Richard Dawson Peter Nguyen Shannon Griffin Wayne Renardson Janet Prince Emma Morgan John Linda Blandford Mark Patricia Blalock Tom Klitus

Tommy Leatherman
Anne Schaeffer
Matthew Arlyck
Eldon Weaver
Michelle Foster
Frances Flores

Barbara Van Walsen Jennifer Church Traci Turner Philip Calcagno Dorothy Peck Leslie Scott Michele Turner Susan Daley William Persky Sara Brenner Dana Clark

Margaret Ruthenburg
Evan Kaufman
Anne Weech
Jay Augenstein

Mary Hostak Helen Bever Μ Hudren Kim Romano Elizabeth Figueroa Vicente Gutierrez David Holmes Helfant Amy Richard Clough Peter Jensen Chris Beyer Sturmid Dav Phyllis Safman Tony Raiber Alice Rouse Sandra Gerhart

Eggers J.
Rachel rosen
Patricia Sealy

Richard Reichmann magdelyn brennan Nicole Burnett Robin Alpern Amber Simmons Marc **Dumas** Linda Samm Michael McClain Regina D'Entremont

Laura Schafer
Major Farley
Mary Arendt
Oneika Webb
Rachel N
Deborah Lee

John Cadamagnani

Margie Harkins
Vic Warren
Cathy Marczyk
Roderick Vaught
Amira Noureldin
Sydney Cuthbert
Diedra Bell

Angel Wisenburg

Heather Fox Nancy DeSecki

Chris OMeara Dietrich

McKenzie Maya Quomiah Barnes Andrea Capers Leslie Spoon Julie Greeman Richard Dawson Marta **Dawes** James Vipond

Rosemary Smith-Campbell

William R.

William Summers Max Krieg Carla Taylor DeTurk Patricia Christine Austin Natasha Reid Steven Fullen Eric Matchett Margaret Jedziniak MaryJane Sarvis

Jerry Hathaway
Rebecca Walding
Nellie Bryson
Cathy Brownlee
Karen Raccio
Michael Stewart
Tammy Lettieri

NCTM Karen A Magruder

Susan Ostlie

Courtney Hernandez

Lisa Mann Ilrania Wootson Norma Maloney Ann **Eppler** Joan Boone Renee Schroeder Nancy Coyle Penny Manion Loomis Gregry Chris Drumright Liana Laughlin
P Mimms
Jayne Holtman
Bobby Belknap
Rosemary Caruso
Robert McNeil

George Worthington Tom Canning Elaine Daly Sheryl Iversen Nancy **Powers** Anh Le Ashley Eric Sharaine Handsome Miller Barbara Diane Callahan LaToya Ellis Mary Dixon

Lisa Copeland-Snype

K B

Hunter Whitener-Smith

Donna Butler John Lorona Layton **Nabors** Courtney Hernandez Melanie Green Liz Stroud **Emily** Moore Denny Duncan **DAVID TAYLOR** Andrea Zinn Jas Hickey

Peter Gottemoller

Kenyatta Harris David Waites

Ralph Hendrickson

Nathaniel Carter
Herb Evert
Bev Budig
Dana Loew
Joyce Horowitz
Lucille Roussin
Kathleen Moraski

Wendy Carson

Joann Serena-Wayman

Donna Bonetti Essie Smith ΕP Sternberg Joan Ogden Mandolyn coles Tee Smith Maryaam Fatima Judy Turetsky Cheryl Mayfield Mary Alice Wilson Michele Reed Rowen Kade Richard Elam Dianne Maughan Tammie Dennis Mary **Filbert** Shannon Kralovic Daphny Hayes Zahra Langford **Becky** Hinson Andrew Costigan Roxanne Cody Darry Grace Ralph Collier Robert Racine Richard Taylor Louise Folkner Jamie David

Cheryl Macgregor Mary Moran deirdre Downey Dara O'Donnell Morenike Olabunmi Dennis Keller Marc Fleisher Child of God Angel Chaffee Lacey Steven Gillick Patricia Rogler Dianne Barnes

King

Barbara

Laurel Covington Barbara Darling John Astaunda Jerry Calhoun Amy Stevenson Francine Bellson Basheer Ahned Т Ν

Krystin McNealy Jarmila Mikulik Kim Peragine

Richard Friesenhengst

Monica Leverett Marion Ware Myles Hunt Nicole rice Molly Iris James May Marie Mitchell Clare Farabaugh David Karman Shirley Johnston Sandra Gill

Walker Gene Terri Resley Patricia Glenn Rev. Cline darlene Zackson Kesha Anderson-Ed Ciaccio Zhong Zhengyun

Sheila Brown Morton Brown Morton

Marc Freed
Wahid Rashad
Ciara Kosior
Elaine Silverstrim
Martin Glochowsky
Jean Stephenson

James May
John McKee
Terri Pigford
Rosemary Swan
Ida Nissen

Prof Tartaglia
Hope Williams
Edward Bradly
Sandra McFeeley
Ginnie Preuss
Linda Dres

Robert Thurston-Lighty

Peggy Callahan Tom Gilmore Michael Rast Chris Talwar John Canepa Anderson Nancy Julie Johns James Toy

Tad Dufelmeier
Diane Pierce
Sue Bassett

Lauren Moss-Racusin Fabio Rodriguez Katie Barnett Kristen Muench valerie Francis Lynda albright veronica davis Kendra Harper Mary Stookey Dan Morgan David Crocker Danny Miller Shirley Reis Dee Steele Charles Myers Jennifer Moore Russ Alarcon Kate Vanbaren Fawn King

Fawn King W L Lily Cox

Rebecca Rose-Langston

Kidada Fields Andrew Jacobsen Anthony Rosner Elizabeth Castro

Steven Morr-Wineman Frank R.Schoonover

Hilda Flores
Kathryn O'Connor
Tisha Simon
Mary Round
Marquisa Regnier
Teresa Maldonado

Shelly Lewis Byron Ripley Roberta Martin Judith Zynda Chris Wrenn Kayla Weiner Charles Luce Julie Conrad Margaret Herten Edward Scott Darwin Hall Erik Larsen Austin Lopez Maxicene Watson Anne **Beatts** Oppedisano Geraldine S Scott Casey Anno

S Scott
Casey Anno
Billee Mundorff
G Devine
Kathleen Giorgi
Jamila Garrecht
Craig Colclough

thomas Lux David Abalos Marie Ostry Nadine Wiles Patty Owens Melissa Herren Courtney Hirsch eanthy Zeltman Shannon Scott Crystal Davis Sue Sefscik

Shafer Daphne L Mora Wanda Hand Michael Gannon Malia Annis Barbara Small Joyce Barringer Desiree Long Dante Sabatino Melvin Giles

Alex Mcwilliams Carey Kayser Jeremy Lyons Kamila sims Ellen Rosten Laquanna Davis Lori Olcott Karvin Spurgeon Susan Blasco Patricia Nadreau John Nelson Michelle Dow Barbara Methvin Roller Catalina

Maxwell Jensen-Moulton Cheryle Walker-Hemingway

Hilary Devaney Karyn Barry

Lisa Shea-Blanchard

Henry Mobley Glover Melvin Robert Neimy Castellon Ana Rick Kremer David Schooley Neil Fisher Pam Martinez

Jaime Myers-Mcphail

Yvette Fortune
Clayton Filho
Phyllis levine
Mansour Mansour
Sylvia Black

Chuck Janey

The Hon. Tiffany Snyder - Mayor of Ward, Colorado (ret.)

Anna Maria Montague Yuana Blanke Laura Lyons Darlene Belgrave

Jean Alexander-Griffin Sheiletha McNeal-Smith

Patricia Lewis
j eichen
Stephen Nemecek
carleen mulloy
Debbie St John
Renee C.

McMillen Joan Ruthie Loeffelbein Trevor Armstrong S Jones Audrey Chavez Raymond Gibson Sanford Ken Bob Melvin

Donna Souza-Postles

Jeremy Hicks Merald Drayton Garry Doll Leroy Jones Kathy Wright Tanica Perry Paul Host Sarah Bauman Mary Reese Beverly Adams Rob Kulakofsky Lisa Keipert

Robin Bloomgarden Elaine Hultengren

Janet Buda

Lucretia Harrington

Stephanie Brick
Lotti Knowles
Marilee Corey
Anne Cancio

Laura Irwin

Paula Shafransky Bruce Burns Zoe Taylor Brown Shaniqua Mike Meninger Jody Simpson Kathleen Matson Joel Gayman Robert Clark Richard Hill Marquis Elissa Ellen Mary Joseph Reel

Nancy Porter-Steele

Ahern

Michael

Joanna Kling Renee Horton Gordon Beeferman John Nickum Sharon Hayes Christina Klein Ed Reed Cole Kent Patty McFerrin Pamea Holland Charlotte Adams Jim Marsden Deborah Rich

Cheryl Salisbury Tishman Fern Tracewski Courtney Curland Eleanor Mary Venos Vicki **Brooks** Jeannette Penniman Linda Callejas Ruchir Vora Talia D'Amato Cecilia Baranowski Kate Beatty Carridine Sandra

Klein

**Becky** 

Emily Pollina
Gayle Janzen
Cassandra Yarbrough
Brian Steinke
Teresa Kamps-chica

jacqueline Collins
G Sylte
Evan M.

Gerald Croteau Nancy Jacobs Morris Peggy Dalton Cheryl Stickler Christina Joan Kaufman Jimmie Goosby Ronnie Rouse

Colette Fronebergrr

Rebecca Strum

Mary Crusius

Elissa Bromberg

John Holland

Brent Rocks

Jennie Blake

David1 Bly

Madaline blau Madaline blau

Matthew Davy
Barbara Leicht
lisa graziadio
Erik Steel
Linda Daniels

Victor Κ Sharon Lewis Chris Ferrio Yvette Corella Herman Key Jillian Sang LaVerne Mooty Selene Vega James McCrea Kim McCarthy FR Dozier Maryjo Bitman Jacquelyn rushing

Marian **Pitts** Rachel Scarlata Kate Larson Jennifer Waters Mary Maxton Deborah Bailey

Paul Drummond

Carolyn Haupt Loretta Olsen Carolyn Jordon Helen Balgooyen Debi Bartek Kenneth Brazzel

Robert Reasenberg

Taylor Jones marie johnson Morgan Muston Jonathan Smith Abby Grosslein Lea Morgan Joelle Pretty Lisa Casado Martha Goodale Nancy Yeilding **Delores** Grandaw Griffith Jolene Gary Nelson Eugene Gorrin Marilyn Hawthorn Rachel Wolf

Bob **Plass** Catherine Morgan Suzi Young Charlene strosahl David Filipowski Dale Collura Jo Miles Gregory D Simpson Denise White С Smith Chris Chesnutis **ALICIA** Woodrey

S Angela

Aileen Carissimi Syreeta Carrington

Minnie Frye Kathleen **Furness** Kate Baird Neal Allen Pedro de Lima mardner Dania Bobbi Anderson Joan Harris **NICHOLS** Ricardo Mark Sussek Gallu Simeon Jacki Masar Joan Kolessar Alex Cox flo jenkins Bonnie Heh Lana Henson Jason Jones Thomas Getts Friedman

Susan Friedmar Laura Glover

Susan **Grant Rosen** Claire Morda David Burwasser Onald Smith Bart Ryan Susan Domina Carissa Neal Richard Kaiser Julie McCarroll

Welland Pan Ε Sawicki Nathaniel Brydges Angela Bovo Robert Frank Carl Davis Eddie Utrata Nina Dunn Jennifer Arney Tina Loonsfoot Kristin Smith

Susanne Burtis Gleanne Wray Μ Cowles James Ring Sharon Meza Richard Perras Dori Bailey Diane Kaplan

Fata E. Watson Kieh

Judith Mears Diane Millican Meghan Houston Gail Clendenen Edgardo Rosales **Douglas** Walton Gary **Bennett** S Griffin Yamani **Nevers** Sandra White

Sheila Jacobs-Anderson

Leslie Wissing
Roosevelt Howard
Michelle Ropp
Anita Golba

Lace Pernaudau

Richard Leslie Mathieu Norman Natalie Hanson Brian Keves Matt Thien Michael Crowden Beverly Peake Linda Stead Audrey Franklin Julia woodard Dr. Neil F. & Sari Rose Schneider

O'dell Ford
Sarah Mckee
I Thorner
Rinko Hutchins
Julie Campbell
Marquis Mays
Tristan Scremin

Mike Weiss
Emily Rothman
Rachel Karash
Ruth Gabriel
Amy Enell
Ron Katz
Lew Holloway

Hilda Shaffer Erica Stanojevic Colette Burke Linda Hammer Alicia Meeks Edward Hanson Cheryl Kallenbach Matthew Thompson Marelise Beckmann Peter Gunther Sharon Warren David Sealander Tyrone Hicks Gregory Polson Juliann Pinto Angela Embree

Sharon Link Rosina Inlender Robert Oberdorf Karen Perrin Tasha Frazier Cheryl Fergeson Keith Britton **Emily** Bragonier Joanne Britton Steve Ingoglia Alan Gross Trevor York

Carl Van Dyke
Craig Ransom
Dee Souza
Crystal Brunelli
Sandra Fulton
Rachel Weinstein

Mobley

Mary

Caleb Granger

Darlene Stevenson Francisco Dacosta Russell Ziegler Miles Meg

Jamie Rosenblood Hartman Jason Janet Berketa G.W. Cheney Pete Compton Vafa Ansarifar Susan Butler Adam DeGroot Kalber Brandon Steve Green Catherine Adams

Beck+SCW+USNR-R

BU-1+Jerry Martha Stevens Patti Scarpa Kimberly Schwanke Linda Richard Catherine Madole Jessica McFadden Amanda Hauck Danielle Cooper Kristine Siefert Ric Bernat Robert Walker Risa Jackinsky Carrie Kilian Nanette Gordon Sheila Siegel Carol Raymond Williams Diane Maura Donovan Vixklyn **Fleming** Carol Dodson J Hayes

Jodi **Daniels Phyllis** Hagmaier Jean Slocum Rose and John Martin Randolph Willoby Joana Harris

Susan Berzac Kimberly Slaughter Martin Perna Nancy Free Jane johnston Marcia Brewster Aliem Jumpp Miller Zachary Jill Godmilow Patricia Prince Deb Hughes LaVezzi Lori Ricardez Pastor Victoria Koch Michael Borghi Hettie Jones Jeremy Liu Theodore Azriel Kim Gurung С Lascala Stuart Karen Nat Blach Harriet Cavalli William Kuehnling Margaret Swetkoff Michelle Smith Larry Forrest Joshua Krasnoff Libby Berman Carl Oppermann Sonia Swartz McCarthy Lisa Georgina Shanley Larry & Karen Narlock Dianne Bragg S White Chandra Turner Shirley Lewis Kat Morey Kathryn Keiner Dale Cannon Miller Don

Schmid

Jackie

Terese Boeck Florence Lange James Lobdell Janna Olson Valerie Bell David Walker Charles Gaiennie Blase Gallo Glenda Green Fitzgerald Loretta Florence Friedman Kathleen **Edwards** 

Angelica A.
Nancy Lizza
T Mitchell
James Burks
Nancy Drigotas
Oliver Ruff

Mick Alderman Harris Joyce Ann Bishop Amanda Frye Kenton Layne Regina Brown Nathan Carroll nancy morris Reasa Semper Cori Fukuchi McCoy Malone David Nelson Andreani Mary Wasser Nancy Tara **Taylor** Shakera R.

Moira McKinnon James McConkey Burton Reg Megan Spatchek Barbezat Mary Jean Hartje Tim King Samone jones

LOLA CUADRADO

Melissa Lowe
Beverly Antonio
Frances Blythe
Michael Kwitt
Kristine Walberg
Alison Quin
Ron Zanger

Jerome JEROME TUCKER

Latonya Calhoun Martin Livgren Thelma Howard Jessica Silk James Forero Lawrence Bojarski Azalia Thompson Allice **Thomas** Beth Nicole Claudina Glasser Jonathan Lockie Michelle Felder Henri Howie Griffith Nancy Tim Hoyt Geoffrey Garrett Heddy Keith Diane Hardy Kim Tran Bruce McGlynn Joy Lesperance Ruth Brown Sharon Briggs Hattie Hair

Kcarolina Christensen
Marianne Holmes
Doris Johnson
John Mulholland

C

G

Roy Bires
Michael Sileno
Charlene Jones
Taylor Stephens
Rebecca Berlant
Azalee Turner

Annette Paajanen
Dorothy Holtzman
Anga Vachon
Kevin Peterson
Marie Snavely
John Gajewski

Tina Gresham-Gómez

Debra Vitola Barbara Burgo Thomas Cierech Ernest Washington LYDIA **HAMPTON** D Wood Rick Geyer June Wiinikka Doris sutterer Ethel Sarwah Nancy Mol Howard Rogers Steve Marty Collin James

Susan Antoniewicz

Rika Ito laurie engle Kim Feicke Jaibe Sivadel Mary Barbezat Joseph Michael Allen Leinwand Carla Clark Margaret Bradford Monica Baker Gayle Burstein Kauffman George **Brittany** Norman Octavia Pleas james hicks Marcia Carter Christina **Fernandes** Balabanian Jerry Roberta Lombardozzi

Kay Mehl Hugh Hays Gloria Dillon
Tiki Carson
Na'Kesha Johnson
Wendy Gold

Juanita Stevenson **Abigail** Sloan Bruce Smith Richard Crerie Nicole Wells Meli Horowitz Julian Collins Thinh Ngo SueEllen oliveira Carmelita Thornton Jill Rupprecht Lucille Serody **Phyllis** Back Betsy Maestro

Root Timothy Kara Canipe Melissa Cooper David **Nichols Thomas** Gillespie Beverly Foster Owen Waite Ruth Lashley Carmichael Rev. Ross Cindy Jensen Annie Thorp Nina Dabek Warrow

Dennis Warrow
Deborah Barry
Denise Pettit
John Reid
Sulyn Silbar
Sandy Williams
Deloris Montgomery

Carl Howard
Renate Dolin
Jordan Burton
Amy Sevigny
Patricia Morton
Carol Thomas

Henry Margaret Jo Kemp Latoya Johnson Kimberly Laakso Troy Anderson Elena Rodriguez Katharine Christie Brenda Troup Citizen Voter Walter White Nancy Lowell Charles Pollak Ruth Augustine Brian Bullard Corinne Wingard Marcia Hoodwin Edwyna Spiegel

Ailsa Hermann-Wu
Cynthia Dickinson
Zee Schirg
Catherine Webster
Mike Souza

Rita Schwan-Zeier

Karel Kilimnik
Earle Kasregis
Michele Posey
Rick Robins
John Shuey
Stephanie Gates
Jaclyn Harris

Cyprienne Schroeppel

Kallyn Krash Alfonzo Jordan Sondra Carter

Serafina Magnussen

Robert Dodge Christine Rivera Nikki Adams Susan Torres Natasha Pearson Miriam Harlan **Brooke** Jones D. Bourrie

Gary Anderson Edward Jesinski L Toner Donna Perko Isaac Nuru Denise Thomas nancy Burge Pamela Johnston Edguna Thompson Shavar Martin Carrie Darling Leigh Langston Kari Converse Elizabeth Codrington Robert Blumenthal

D Diane Virzi Nancy Love Campbell Peters Anne DeMers koBie 0. Dona Ward Lisa McGinn Chiacchere Maryann Summer Stevens Terrence Ward Miriam Kashia Edward Bergtholdt Rinya Frisbie Melinda Geiger Timm Mary Bodil Ribel Rachel Puccio Barbara Gordon Awke NÃ"s-holm **James** Hatcher

Samuel Tait
Julie Smith
Isom Kendall
Andrea Fleisher
Steve Matusow
Dianne Murphy

Paul-Moran

Caitlin

Jade Hall Bionka Banks HenryColeman Coleman Ulus Ece Otto Neals Grover Sims Sean RN Dacia Dyer Stephanie Engel Donna Delisi Brelje Tyler Joseph Dadgari John Tovar Gerald Bryant Robert Samaniego Frankie Harvey-Shea

Anya Ellis
Sandra N.
Jillian Brooks
Greg Kay
A J Watson

Julianne Ramaker
Valerie Haskins
Javan Thompson
Sharon Griffin
Herbert Thomson
Robert Bowen
Dale micherone

Delena Stephens-Bowen

Christopher Galton Edelmira Reynoso Eddie Smith

Kristi Shupp-George Debbie Thompson Joan Stoneking

Alicia Wess Margaret Beegle Barb Rogers William Moore Sherrill **Begres** Sue Otani Yeakley Morgen Bonnie Burke

Lydia Glaize Pamela Lanagan Victor **Bobier** Ondrea Johnston Susan Falk Ayesha Wells Nosizwe moore **Douglas** Godfrey Robert Sager Jacqueline Salley Wagahoff Donna Vernard Goode Betsy **Eppinger** Ariel Olvera Louis Proctor Charlotte Bolinger Don Michael Linda Marshall Armando Vazquez Nick Meek Matthew David Glenn **Embrey** Caitlin Archambault

Helen Syen
Charmine Hanna
Jane Ralph
Maggie Schafer
L Lodwick
Adrienne Gallagher
Rick Penquite

**Taverner** 

Kenneth

Sue Χ Gayle Hann Hannah Rosner Michelle Listman Dennis Schaef Staten Heard Mullis Barbara Starema Flood DrLinda Roberts R Henning Aileen McEvoy Joseph Leedy

Rita Falsetto
Melody Alexander
Marta Cramer

Jenette D'Alessandro

Bruce Ross Anthony Wilks Larry Mckinley Milbourne Gregory Chekanda Alexander ВА McClintock С McKenney D Curtis

Lily Lau-Enright
Donna McKeown
Bill Cavellini
Kimberly Vacchiery
Cynthoa Moir
Janet Hoshaw

Elke Hoppenbrouwers
Diane Krassenstein

Charles Adams Allan Bressler Ronald Christ Scott Juslin Jazmine Harvey Maya Hislop claire bessel Maine EG

therese larochellle elaine jurumbo Sandy Alexander Pierre Hamm Μ Worrell Ashley Wilkins Desiree Nagyfy Diane Basile Bryan Glasel Katherine Ramsey Joseph Lewis Tammy Clemens Stanley **THOMPSON** Caroline Christy Judy Lubow

Don Hon Mollie Roever Dennis Raines Ann Horton Ezra Mann Winke Self Janet Duran Hugh Moore Kristia Kawashima Mona Samuels-Sego Scharlene Snowden Stephanie McFadden Walter Orourke Gloria Boyd Jim Ghormley Charles Jenkins Renee Inman Debbie Richardson Rosa Mathe Wheeler Dawn Derek Laney Calhoun Lillian Maggie Boyer Robin Haynes stephanie Horseman Jeff Chandler Dexter Covin Eric Jacobson Steve Johnston Sharon Messinger John Updike Thomas Lawson Loehlein Ken Mary Dixon Karen Myrie **Bonnie** Tiedtke Pamela Chipman Gene King Lee Stoney Nell Huggins Roc Coleman Nelson Perry

Margaret

Mear

Christopher Lee Deborah Adams Magdalena Lopez justin gomez Davida Weber Rosa Fernv°ndez Louise Simone Vicki Hughes Maynard Jerome Carlton Russell Chanrise Romelus Madeleine Pinkerton Mona Kanin Elizabeth **Edwards** Albert Ahronheim Wendy Sands

Tanya Munroe Lloyd Clunie Luis Lopez Martin Kamerman Chris Williams Elizabeth Bommer George Young Roberta Wallitt James Harvey Linda Favre Bruce Moyer Kristin Slaughter Holly Sher Charlotte Sines

CSW Charles W. Jones

Kenneth Gilchrist Damion Barrett Nancy Genn Arnold Strang Tiolina pistilli Lyn shiepard Stephen Waldmann Austin Joyce Sharon Moore Ron Davis Kimberly Singleton Carolyn Kessler

Daniel Salmen Kevin McDaniel Suzanne Starr

Janie Cunningham

Johnna Clark David Stangl Jr Katherine **Potamites** Cierra Proctor Michele Lobos Dante Lanzetta William **Busching** Mary Scott Brian Kuhn Deirdre Brownell

Christine Payden-Travers Janice Dannhauser Cecile Fanfani **Douglas** Langenau Robin Spaziani Tom Rummel Robb Rael wendy forman Gavin Bornholtz Kathleen Meyer Vicki Dillenbeck Angelic Winters Patricia Barrett Steven Smith

Morse

Moser Clarke

Harris

Stansen

Brown

Barbara Jacobsen Jon Hayenga Bernie Saftner Valerie Grunsted Grams Dg De Santis Judy Lynda Barry Romelle Moore David Carr

Sj

Carolyn

Dawn Judy

Jan

Lauren

Leon Reid Elizabeth Kaufman August Cardea Lorna Simon Chip Mayer Dwight Sanders Lisa Kagan Susan Kimpel Donald Singer Daniella Liebling Patricia Akbar Lehman Heaviland Sandi DiSante Scott Link Mary **Follis** Julie Takatsch Nicole Meitzen Carl Hosterman Tami Fosmark Mindy Maxwell Russell Jones Paulina segarra Merlin **Emrys** Liza Sheehan Catherine Wheatley Greg Watermann carolyn massey Penelope Raco Jacob Α Pat rose Kathleen Taggart Mary Seay

Alessio Becheracci Mary Schmltt Dave Garibaldi Joe Fusco Linda Smith Nicole Dillon Birdie Ervin Victor Ortiz Mary Hayes llene Hosterman Petrea Sandel

Kristen Genovese Jim Snee John Havrilla Seth Campbell Gael Faller Κ Green David Drukaroff Efuan Simms Julia **Petipas** Ron lves Sarah Kamp Jean Rodriguez Marvin Kummer В Horne Tracey Key Travon Jones D Bell

Julia Wooduff Laurie Tomme Gail Fleischaker Sharon Sinclair Lisa ray James Sheehan William Ridgeway Oketa Winn

James Holverstott Susan Signorella Edward Wiesmeier Claire Mortimer John Halloran Virginia Jastromb Kerfoot Mary **Nichols** Kurt Michelle Hamilton janet isserlis Wayne Copeland Virginia **Brooks** Cindy Rose John Strawther

Daryl Denning
Mark Johnson
Adria Winfield
Charlene Cooper

R Kelly John Conner JaDeine Vann Edith Davidson Santhi Periasamy Paul (Retired) Judy Brotherton Julia Bottom Michelle Wilson William Huntley Judith Stone Catherine Beaver Jody Kim-Eng Steve Graff Hansberry

Robert Jenny-Anne Bishop Karen Brown Jennie Blodgett Joseph Borge Laura Prestridge Sharon **Douglass** Michael Lombardi Rene and Carol Manning Kate Timer Veronica Worley Michaelangelo DeSerio Judy and Lester Hoyle Julie Lang Gerald Lundemo

Della

Joyce

Ν

Robert Kirchner Dineo Gary Mr and Mrs Richard N Huff Brad Lerch Alex Chudzik Sally Burley Margaret Rinegar Sally Rafson Jessie Bowen Sandra Zuckerman Allen Edith

Hamlin

G

Kelly

Kathy Mallory Jean Wagner

Deanna Knickerbocker

Beth Wheeler **MICHAEL FIORENTINO** Jim Campagna Jennifer Toole catherine lazuran Varda Charnin Thomas Childs Tim Margeson Roberta Ahlquist Marcia Bailey

Marcia Bailey
Kindy Kemp
Kelly Bishop
Gregory Norford
DrPeter O'Boyle
Sonya Cuffee

Sonia Cornerstone

Gloria Boutte Robert Graham Helen Hustad Laurie Hause Cima Katz Marcella Nidiffer Margaret Solomon Debra Dragonheart Pamela Meuser

Kate Hermann-Wu

Stephen Teich Claudia Frantz Marilyn Nicol Lori Lagorio Sharon Kott Lorraine Johnson Joe Lostrangio Carrie Campbell Robert Fritsch Glenn Welsh Vicki Lewis Allan Johnson Samuel Ciurca Potthoff Rick

Valerie Vonprisk Antonio Sarmiento Robin Grier

Lisa Butterfield

Lucas Klein

Bradford Harrington

Jeff Ditto Natsumi Meyer Gregory Rosasco Courtney Lynch Adriana Nolfi Dorothee Krueger Nicole Amador Rona Homer Linda Bartlett Victoria Longo Kenneth W Volk III James French A Lynn Raiser Richard Wissler Helen Rucker Carole Rogers Anthony Martinez Gold Sandy

Amy Wareham Paula Maylahn Chrystal Schivell Patricia **Podboy** Pat **Smouse** Christin Babcock Scott Species Lana Brewer Peggy Garner Felisha Johnson Michael Pyle Alex Kofsky Chris Scranton Derek Benedict Carl McGowan Goodman Andrea Deborah Carroll Yvonne Smith Charlotte Pirch

Anthony Clark
Davante Jennings
Tracy Richards
Gerald M.A.
Paul Beck

O,ÄôBrien Κ Jardim Leroy Shemayim Elohim Vaulin Forbes Claudia Johnson Karen Duda Carolina Goodman Helen Blumenthal

Will Agee Melissa Hess Steven Nasta

Janet Kennington

Garland Ward Helen Burns Judith Cain Enell Foerster Daniel Francis Laurel Holmes Molly Bachmann Garrett Alden Clement Childress Andy Lynn Lisa Gregory

Patrice Roarty Christy Sacks John Wise Mari Kay Rogers Kari Jackson В Brown Francine Brown Marlena Lange Monique Scott Lyndsay Levy Barbara Liner Rachel Barczak Lillian Chatman Johnny Cee

Light

Κ

Marjon Μ Partin Nancy Tina Shepard Laura Beusse Μ McGinnis Jerry Johnson Rebecca Glass Sian Holt Sandra Davis Stephen Zettel Linda Triplett rachelle Farber Yola Hesser Stan Hildebrand Thomas MacNamara

Sue Fisher Dianne Scott Judy Hanson Girard Stephen Aurora Grabill Victoria LoSchiavo Ellen Sansone Annette White Patti Kimble Niki Wise David Hand Alys Hay Tom Walsh Jeff Brookover Esther Conrriquez Jeff Jaekley Emery

Keith JD Ruybal Jimmy Harris Katie Jefferson Dean Lyon Lehman Peggy Brad Sr & Landry Marion Geiges Joyce Buck Lola Maze Mercedes Von Pichl Audrey Oden

Patricia Jolly Elly Orrin Khristine **Hopkins** Janet Kennington Bret Wieseler Neil Baus Ira Kriston Cindy Buschena Katrina Krummen Gina Paige Shelbie Elliott Shun Taylor Jennifer Kottler Charles Comer Cynthia Simms Deana Alfonso **JAMES** DISNUKE Robert Smith David Harris James Klein Mary Wagner Tricia Oakley Beth Gelfond Ellen Jahos Lucille Portner Mark Gibson Annie McMahon Jennifer **Perkins** 

S B

Kevin Roberts McClendon Jр Antonellis Janice Brad Buchanan Meghan Carnahan Wojciech Rowinski S Henry Brynnen Owen Karla Yarber

Marcella Leite-Cortes

Robin McFall
Otmar Neuhoefer
Kay McDuffie
Brendan Mackinson

Kathy Chuparkoff
Shavonne Holmes
Melissa Brown
Michael Murphy
Monica Kennerly
Carol Waara
Ronnette Parks

Mari Daugherty
Lillie Threadgill
Jim Gayden
Joan Bankey
John Vieira
Ann Miller
Kathryn Kram

John Wadsworth

Shaili Shah Patricia Kelley kenneth fehling Mara Obelcz Shirlene Gibbs Stephanie Bonovich Leah Gunter Patricia Fleetwood Christie Sanders Ricky ee

Christopher Lawrence
Cathy Bledsoe
Sherwin Anderson

Courtney S

Leon burroughs James Hooks

H VanderWall

Don and Leslie Bush
Valerie Russell
Jacqueline Edwards
Krista Taylor
joel lorimer
Gale Sasson

Dwight Branscombe
Eldon Leuning
Linda Heath
Diondree Baldwin
Jennifer Upchurch

Mark Nelson Jesus Garcia Tamara Rhone Joan Bankey Donna Reed Jude Hyzen Lee Engstrom Dottie Butler Walter Wistrand Stuart Lynn Frank Placencia Sondra Pearlman Michael Villanova Norm Metcalf Gabrielle Wanner Linda Feletar Monique La Roche Robert Hooper Maxine Clark Andrew Colletto Lee Michelsen Rodney Wallace Sondra Birkenes William Allison Gay Lasher Pamela Travis Marcy Wasinski Alexia Hatun Carol Н

Patsy coffman Karin Satrom Barbara Rothman Sally Woodard Dan Morris Jeimy Martinez Wilfredo Santiago Rhoda Levine Marie Odestin Joy Hamby Kathy Fodge Mary **Ferraro** Marsha Neal Tina Clere

Nighbert David Victoria Loftin Kerry Olinger Beverly Briscoe john davis Dorothy Zeller Tracy Shupp David Musser G Soto Ohilda Holguin Jill Melveger Pamela DeGeyter jacqueline parrott David Scrimenti Diana Adenwala Marjorie Crump-Shears

Christine Oxford Virginia Stopfel Susan Heitzman Steven Lamers David Stege D'Lon Herbert Marilyn White Garver Osorio Kathe Williams Cynthia Kreitz Amanda Caster Mark Daitsman Marilynn Harper adrianna sutherland George Levesque Alessandra Muller-Thym Andy Ingraham Carmen Gagne Mary Pendergast Jennifer Boucher Sharon Frank Κ Yanulavich Rosenqvist Kristin Cherry Stewart

Agostinho

Skinner

Cox

Jorge

Chris

Edythe

Aleasa Crary
Barbara Levwnson
Charles Hale
Todd Cisna
Leanne Alexander
Linda METNETSKY

Tommy **Davis** Tim Redman Michele Missigman Carole McCarthy Julie Gurley Tracy Kennedy Flynn Tanya Heard Jacqueline Birnbaum Nikisha Ross Miller Roxene Valdes DeAndra Gayle Fisher Rael **Nidess** Kaneisha Lewis Ashley Hanshaw

Melissa Garber Ann Pelzer Mary Daley LTanyua Littlejohn Steven Johnston Paula Brennecke Mary Drouin Brie Gyncild Barbara Abraham Millie Cline Jesse McMillen Anna Aydinyan Jamila Istanbulian

Keenan David Anthony Albert Barbara Harrington Julaine Morley Ronald Hobbs Penelope Johansen Vortman Roger Gail **Evans** 

Peterson

Barry

Lynn Riker D Snipoes Jessica Finstuen Marlow Johnson Julie Tyler Garry **GLECKEL** Jarryl Larson Bob Armintor Katherine O'Sullivan Anthony Svihula Sheila pereira Welch Joanna Pam **Evans** Lewis Wilford Т Garmon Alexandra Tumarkin Donna Goodsite Jonathan Mansell Constance Golding Gabriel Cifuni Kathleen Barnebey Barbara Franjevic Lucia Milella Klein Sheila Kimberly Gelinas Edward Brendel Loryn Crittendon Pat springer Mary Timmer Diane Nowak Jill drexler Angie Affolter Elisha Houston Caroline Fisher Daniel Cordaro Carol Wall Alex Coleman Harry Hudson Karen Butt deGozzaldi

Mary deGozzalo
Alice Soref
John Liss
Jose Miranda

Liz Helenchild Maria Garcia Janet Geldert Zoe Kane Alice **Phillips** Marguerite Love **Epiphany** Clark Frances Recca Sharon Fortunak Kathryn Burkhart James Comeau Scott Crockett Cheryl Bancroft **Nichols** Robert Francine Piatigorski

Dorothy M.

Clewett Barbara Jelani Johnson Linda Mitchell Adrian Card Elizabeth Jonach Laura Seger Melissa Mikol Anita Rinaldi Althea Oranie Tonya Rivens Μ Garvey Daryl Stanton Miah Oren Jessica Lanius Martha Spencer Chow-chi Huang

Edwin and Margaret Tegenfeldt Jason Youn Tessa Fischer Lynn Hayes Lou Walker Marty Crowley Natalie Moore Polly Callant Linda Bennett Rachel Chapman KateRichman Richman

Tania J. Malven Marcv Pilchik Andrea Bernkrant Grae

Essig Elaine Becker Julie Pease Paul Weiss **Douglas** Russell

April Williford-Drakeford

Erik LaRue Stacey Morgan Ernst Borno Daniel Kurz Jay Harlan Cary Sperling Doris Aptekar Jean Citron Ward Heather

Anita Armstrong

A. K. Susan Keith Chas Griffin Lisa Session Lillian Sharpley Margaret Cathey Dharma Shay

Anita Armstrong John Weber Colleen Geer Alexander Dolowitz Μ Nigro Doreen Roethler Barbara Bailly Dean Pryer Во Breda Judy Clark Katharyn Dawson Jennifer Gitschier Rudolph Tauer Kali Johnson Ε Marullo Tara Barnes Madeleine Ndjagmon

Margarita Ruiz Cheryl Trosper Monica O'Brien Ellen Fleishman Judith Foggi Eleanor Lange Brook Bernini LindaMcgee Mcgee Deborah McCarthy Donald Baumgartner

Jo Kilburn Smita Prasad Matthew Paul Burton Burton Jennifer Bennett Christina Livingston Darryl Davis Javier Pinzon Chilton Gregory Merrie Saniat Shirley Crowder RoseMarie Cowham Lou Priven Nora Polk Nancy Borelli Pedro LopezIII Julie Sutter G Α

Gwendolyn Robinson Shoshanah Stone Latosha Williams Thais Council Guy George Jennifer Humiston Gia Marotta Kwankisha Crawford Laverne Smith James **Bates** Brent Bray Cathy White Rachel Berger Charmian Wells John Cox

Mary Cory
Adam Lynn
Meg Weisberg

Ethel Lee Sara Hart Stephanie **Breiding** Eilene Janke Kourdae Monique Allison Veras Michael Haralson Peter Homan Scott sheaffer

Franklin Karen Marilyn Pisa Wilkes **Jackie** Della Fernandez Janet Bowdan Carol Wright Candace Carnicelli Helen Smylie

Chip Henneman Susan Nierenberg Henry Mallory Lee Kennedy Gail Lloyd Bill Kingston Elizabeth Warriner Joyce Frohn Neva Walden Gale Espinosa Bonnie Weber Frank Smith Darlene May

Anne Timmons-Harris

Karen Kahn
Liz Bolton
Alice Kelley
Ron Cavin
William Stern

Raquel Jean-Baptiste

Mary Ellen Beattie Rodney Boyd

Amy Nussbaum

Cassandra Fraley Eileen Hunt Wanda Whitten Peter Sheridan Carolyn Jones 02806 Sarah Westwind Pamela Metcalf Joy Strasser Eric Moyle Charles Greene Chris Mack Nancy Nixon Lofton Kema Anne Garcia Frank Barch Nancy DeJarlais Linda Beiss Ann McCabe Doug Brown John Robinson

Marguerite Nicholson-Schenk

Connie Newman Janet London Larry Hannon Dale Hayes Christine Harvey Eileen Weisinger Esther Rannow Tony **Briggs** Matthew Lieberman Susan Armstrong Bridget **Koch-Timothy** 

Laurel Fee Keri Smith Ahprille Andrews Riley Wessels Tara Wendel Jeff Higgs Hoff Lisa Sara McCay Dan Larson Donna Schmitt Pb Blaustein Kaili Kreiner Pamela Gibberman Patricia Dotzler wollett susan Eric Crouch Glory Baan Scout Perry Klukowski Nancy Robin Patten Janet Campbell Bellomo Stephen Null Sue Randi Byron Kris Link

Beverly Janowitz-Price Charles Thompson Richard M Roderick Diann **Kipper** Mickie Jones Jackie Griffeth Hareld Sandra Jassy Sheppard Michael Manning Earnestine Hicks С Johnson Lisa Gunnels Bonnie Hill Ted Dinton Luci Lytle

Tanya Marquette Everett Dennis Proudfoot Philippa Rose Eckert Cathy Carolus Chris Moore Caroline Hogue Julie Bush Edwin Jurado Troy GilmoreJr **Emilye** Crosby Lilli Ross Butcher Margaret Jessie Martin-Earl Sarah Senanayake Angelika Ghosh

John Schaechter

Nicky Joice
Philip Englert
Lee Bory
Andrew Rowles

Andrew Rowlas
Kristine Winnicki
Julie Bernstein
Bryn Sedlacek
Hilary Levinson
Jeanne Biorn

Jeanne Bjorn
Carmen Young
Sandra Cole
Charles Fitze
George Lane

Susan Porter
Lucia Knudson
Wm Scott
Tiffany Mason

Peggy Nance
Tamara Matz
Tim Martin
Kathy Bruni
Janet H.

Craig Way
Adrian Rogers
Mary Kane
MICHAEL SILOS
Melissa caye
Willie Edwards

Lance Powell Melinda May

Laval Choiniere Janice Glime Juarlyn Gaiter Gret Rowe Babb Kate Carol Gordon Kate Tews Nehemiah **HANKINS** Grieco Mercy

Mercy Grieco
Thomas Domenici

Matthew Bear-Fowler Henderson Gary

Claire Alkire Patricia Marino Leonard Meyer F Olson lan Anderson James Bailey Jonathan Boyne Bradley davis **Nicholas** Lenchner Beth Dzwil

Sue strassman Thelma Carmichael Rachael Riccobene

Eva Peck Michaele Belles Neil Dunaetz Erica **Burrows** Austin Peasley Katherine Cote Jesse Owen Bill Keyes Beth Kuehn Amy DeWitt Anderson glover Shelia Woody Barbara Christian Kathryn Hess Anthony Amato Roslyn Jarrett Danielle Braun Pia

Beatrice Broughton Libby Goldstein Steffane Wharton Valerie Reiffert Edmund Leahy marion gerrish

Matthew

Brown

Ford

Marisa Mora-Zapata T'Keyah Keymah Judith Laik

Jenkins Karly Schwartz penny Dena Radley randall pat Mary Dressen Karen Barton Mary DelMastro Jacqueline Owens Dorothy Roeder Bradley Richardson Destinee Baker Jack LaMonica Caitlin Graham Elizabeth Reed Monique Gore Eric Heck Asnes Ann James Teas Stephanie Lewis Lewis Harrison

Linda Bogan-Wilson

castro

Nalia Li

Sylvia

Lisa Gordon
C J Bacon
Michael M

Martha Rhoades
Pat Jeffery
Maxwell Mulbury
Catherine Bass
Sharon Grayden
Kathryn Lindquist

Tamara J

Rob Gallinger Carol L Plantamura

Vera Seals Hildegard Benedick **Phillips** Teresa Christiane Heyde Julia Buratowski Marie Smith Chris Pellerin Les Rees

Atlas Robinson
Faby Diez
Al Fatemi
Dennis Vecchiarello

Daryl Anderman Katherine Hajek Heather Carver Jennifer Podesta Robin Pinsof Becky Geiser Harriet Cotter Steve Morris Judith Schmitt Sandra Wilson John Tucker

Ashlyn Doran
Ja,ÄôMeka Armstrong
Josv© Alonzo
Ryan Zmuda

Priscilla J
Judith Foys
Elisca Joy
David Worley
Kate Cullen
Gale Litvak
Rosalie Jenkins

Kilian van der Scheer

Barbara Voss
Kelly Henagin
Peter Haroutian
Lynne Palmer
Kimberley white
Michael Shapiro
Vicki Hart

Kim Kresovich, MD

Keri Coombs Mario Velarde M Bear Amanda Yoder

Roger Corpolongo

Nadia Webb John Prusch Kathleen Collins

Willis Florette Barbara Rutigliano Zachary Hall Kara Gallant Amy Wilhite William Jastromb Koch Joann Melissa Michaels Joey Salazar Antoinette Ayers

JOHN WASHINGTON Linda Schiffman Lenore Reeves Li Goh Marsha Weisfeld John Orcutt Robin Asbury Joan Downey Linda Kourtis Burford Clayton Jennifer Ruef Jason Waldo Barbara **Brockway** Angelia Fowler Geraldine Trakys Melica Grimes Ismail Alamin Theresa Horstman Laura branca Ralph Billick Ruth Sherman Paula Perez Tracey Sheeran Jean Pieper Josh G. Hodges Hines Linda **Smathers** Janice Fletcher Joel LaFleur Ron Laor Н Fastiggi Elliot Escobar

Zuniga

Arleen

Jerry Derrick Lu Parbery Kathleen Zane KaShonda Lawson Curtis Brewer Bibbs Mamie Michael Parry Alicia Preston Martin Ehlen Carolyn Downey Jackie Hoke Caryn Cowin Jerry Gillette Jennifer Quick Kristin Felix Mark O. Appel Karol Olkowski Sumayah Ansari Anne Gegg Sarah Lawrence Tammy Morrison Valerie Romero Dennis Alanen Eric Parker Netania **Budofsky** Ruth Souder Robin McDonald Sharon Sondergaatd

Brian Sadlo

Monique Washington

Diane Bech
Joan M. Russo
Demetrius Haddock
George Charleton

С G. Linda **Emme** Ronald Prado Frankel Annette Holmbeck J Judith Millenbach Stacy **Bouilland** Randles Patti Antolik Heather

Katie Walker
Sandra Naidich
Anthony Burnett
Cheryl Walker
Geraldine Mueller

Sara Finnegan-Doyon

Paul Richard
Shiela Spruill
Leola Williams
King Alexander

Joel Kay

Nancey Schneider Pablo Gutierrez

Barbara Hirt M P

Lin Sunseri Gerald Domingue

Laurie S

Sarah Murdoch Roland Schaedig Robert MacArthur Sherry Seckington Anna Sevier Jamie Charles Charlie Baker Soumya Ganapathy

Hera Cohn-Haft
Richard Payne
Constance Rutledge
Anthony Borzillo
Helen Voris
Marian Comenetz

Betty McCauley
Andrew Carney
Beverly Parker
Brenna Zedan

Kathy Vorderbruggen

Antwain Moton James Devine

Janelle K
Jean Braam
Katie P
L Sifri

France Morrow
Don Shockley
Michael Stephen
Robert Haslag

Rachel Parker-Stephen

Rocky Baltazar
Pamela Coker
Alice Bishop
Jen Frank
Donna Nardi Brown
Johan Greenhaus
Iris Robertson

Gerald Hall Audrey Sommer

Kimberly Boden
Debbie Lyons
Barb S

Peter Quintal
Juliet Mejia
Julie Bannister
Joanellen Burgett

Marilyn Truglio-Kirwin Sarah Womack John Mayer Anne Hall william & janice kimes Abby Shuman DeLoye Michael Howard Lepzelter Sonia Ness

Johnny Hopkins
Kristen Bossert
Nancy Gilbert
Tamar Samir
Joan Balfour
Deborah Dobson
Jane Jenkins
Perry Chandel

Perry Chapdelaine
Howard Seaborn
Marlene Fisher
Mary Janes
William Ryerson
Lorie Thomas

Michael Price
Florence Gidez
Lori Bright
Barbara Flood
Virginia T.

Virginia Essie Johnson Anna Kelly Gloria Krueger Jeff Keyes Jacquie Teague Leesa Burnett Carol Green Diane Stevens Dorothy Davis Bob Conrich Sandra Currie Francine Buker Julie Erickson Joseph Catania Barbara and George Rofkar Marcy Saddy Fannie Gulino Kathryn Ryan Barbara Layton Mark Basile Nina Sells Mary Gray Gary Towne Derrick McQuiston Maxine Brown Fred Barger Brek Renzelman Alesia Jenkins Allen Altman Rachel Hess Tom Gauntt William Boggan Fern Cotton

Lara Oppenheimer

Avendano

Bailey

Barbara Nuckols Kenneth Dinkins

Julie

Verne

Nicole Smalls W Wrede Sharon Browne Donna Austin Linda Trueblood David McRae Mary Gregory Bryony Smith Nicole Alford Emily Lipe George Quasha Roger Mason Jo√£o Maurício **GAIL FOLTZ ANDERSON** Maggie McGuire Valerie Romero Vidya Sivan Sarah Paoletti Felicia Newton Smith-Denny Susan Fallon Patricia Susan thele Rich Long Т Pam

Lawrence Berardi Dominic Lowery Α Adams Joyce Chester Debbie Spear Sarah Johnson Michael F Adams Sr Ma Bauer

Fran malsheimer

Nes Rocha Lois Heaston William **Davis** Jan Hankins Amsal lemma Geneva Mayhew Esther Klinger Aase Ohlsson Charlotte Ciszek Richard Watson

Nancy Howard Cathy Monagle Joy Cassidy Charles Mickelson Daishu Washington Tyran Boudreaux Nick Fleming John Watt Michele Fisk Erica Scott Jeffrey Thompson

Mia mason Letitia Sweat Patricia Garcia Leilani DiCato Alfreda Butcher Pakaln Laura Victoria Mack Frank Ehrhardt Patricia Joseph Lynell Heaps

Natalie Rimmer-Murphy

Sara Diaz Joan Berger Carol Ross Michael Gamble Ralph Emerson Julie Norris-Jones Р McGuire Rebecca Dale Dori Goldman Bobbi Siegelbaum Chris Hargrove Hasheim Jones Francine Goldberg Cheldia Fairley Tonia Allen William Wayne Holly Watson Kim lynch Ann Breeden

Mohan

Castle

Debi

Rich

Greg Nering Henry Washburn Nancie Austin-Bradley

Lee Schmidt

Blanca E

Marcus Barber
Stephen Marshall
Molly Glenn
Jacque Williams

Alt Peggy Ruth Lewis Philip Delany Kaddyjatou Olivares Georgia Labey Linda Ellison Rosemary Hewett Guthrie Roberta Diane Nye Jason Sprott William Tamblyn **Parries** Gar Suzanne Kirby Ron Fritz jenny Mottola Tomi Phillips Mark Sackoor Anncor Corazzi Alenore Cusick

elizabeth wood Lee **Tschirhart** Αl Roesch Carol Moon Betty Hamlin Andrea Agnew John Moszyk John Hagen thomas sereda Carolyn Lee

Jane Clevenger
Joyce Reeves
Katherine Finstuen

Margaret A
Theo Giesy

Cecil Byas

Eileen MacDougall Joan Hemm Michael A. Johnston Karin Bates Dan Cush Steven Hester McFadden McFadden Joseph Simmons Lydia Shepard Fran Castro Barb McCown James DeGrave Stephanie neiferd Beverley Philips Cheryl Villante Ann Youmans KAthy Oppenhuizen Yvonne Winston Greg Reaves Dr. Aziza Bey Conway

Margaret Conway
Keith D'Alessandro
Marte Samuelstuen

Khaleef Lewis
Jack Coventry
Fran Howse

Dianne Johnson-Feelings

Meredith Riekse
Jacalyn Dinhofer
Marilyn Brenneman

Francine Redick Mary Wilson David Jackson Joanne Tenney Georgia Locker Chrystal Grimes Sheila Ceasar Coral Caudle Ed Hill mark Levin Pete and Jeanie Barkett Katje Wagner

J Charlot John Clewlow Gia Brinson Gary Taylor Doris Gleaton Mavis Jackson Judith Battaglia Amanda Overstreet Zarielle Washington

Shoshonah Woolf Wanda Keenan Alabi Mary Ν Bain Harold Robinson April Gopie Carol Fairchild Leslie Lawrence Greta Corley Linda Steele Carol Sundberg Erin McGe Luis Plazas Merrill Page Marlene Gaddist Jackie Heggs Sue Brown Dan Matthews

Edward Hills Ken Box Katie Masson Genevieve Welch SETTLE Dani Tina LeMarier Priscilla Roquemore Bayyinah Muhammad Michelle Ramauro Sheila Erlbaum Kimball Larry Carol Przybylak Natasha **Hopkins** Crawford Darice Claire Marsh

Hutte

Diane

Nancy Niemeir Kathy Simonik Shanda Garvin-Shaw Andrea Sullivan Helgaleena Healingline **Brooks** Vera Carl Dahl Orrin Miller

Summer Hicks
Kevin Hendricks
Sherylyn Bailey
J William Carpentier
Jonathan Sampson

Roderick Mitchell
Oneita Williams
Deborah Miller
Dian Ulner
Cristy Murray
Pat Thorne
Joseph Bivins

Louisa Dang
Sara-Ann Rosen
Mary Rojeski
Carol Cameron
Lynn Foster
Sandy Joseph

Kaiya Shepard
Morgan Koch
Pawiter Parhar
Sharon Goldblatt

Larry Fish
Kellie Crawford
Anne Finnegan
Karen Parsons
Frances Boyle
Bob Hamlin
Eunice Demps

Mike R
Josephine Scherer
Douglass Bibuld
Geddes Niles

P allderdice Melissa Hubbard Dorothy Pitts Patricia Foxall Jonelle Reynolds Alex Hendrickson Melissa Weidner Charles Woolery Joshua Wallman Angelique St.Pierre Leanne Bynum Valerie Pflug Davida Loosbrock

Janis Walker Pam Clark Julie Richards Pam Lewellen Cheryl Dymond Truesdell Sue Nickoll Pinto Gretchen Grayum Tara Walker Jane Davidson Barbara Porter John Mills

Herman Whiterabbit
Kahlil Goodwyn
R Quinn
Maureen McCarthy
Linda Samuel

Sekeita Lewis Johnson Peter **Engonidis** Washington Linda Lydia **Thomas** Bridget Stewart Geoffrey Guttmann Stephen Austin Deborah Martinez Harold Kimpel Mark Trumbull Jackson Jean Washington Gwen Sharon Gordon Marie Herron Allie Gonino

Jane Paznik
Joseph Naidnur
Jeanne Koopman
Sarah Seufert
Rosalynn Bell

Jacob Bartholomew

Ashley Jones **Thomas** Calicott Dearica Mathis Sena Musgrave Nellie Bryson Longwillow **Fudemberg** David Mankins Nickelle Vil

Jillian Forschner

Stephen Still

Kanika U. F. Ajanaku Martha Paulson Sellars Heather Susan Allen Paul Jerome Rebecca Lewallen Kristin Peterson Akeyria **Edwards** Debra Nimetz Rachel Berger Nicole Sugerman Teresa Sullivan Mary Lawien Monica Firely Noibi Maima Rebecca Honjo Sasha Switz

Christopher Kendrick Alexia Jandourek Vincenzo Firely Eric Outten Cathryn Sakiyama Donna Tate Glory Arroyos Shelette Smith

Leonard Sweeney
Lia Dewey

Sister Carol Boschert Marilyn Whiting Michelle Miller С Levine Barbara Jackson Michele Biggane John Schenck

Jill Berkowitz-Berliner

Elizabeth Sloan W Horn Sandra Madon Dave Spencer Kornfeld Laurel

Janice **Grossett-Bennett** 

Frieda Caplan D Edney Sandra **Fujita** Williams Carolyn Elizabeth Adan Jennifer Hinton Katherine Finstuen Dyamon Ashby Lili Sachar Sara Hopewell Gloria **Earls** Anderson Wright Jim Morgan Jennifer Bissell Art felsinger Richard Maxwell Maria Otero Robert Bermudez Marilyn Missimer Miles Constance Stephen H. Juhlin Barbara Howard Virginia Green Deborah Lyman Charles **Brobst** Norm Conrad

Weisz

Hixson Miller

Katalin

Rosetta

Natasha

Jessica

Т Nan Corliss Ann Thryft Carolyn Murphey Laura Crossett Jean Hodgins Lauren Haby Hyde Mary Susan Smellie Mary Webster weber Victoria Anthony Lacy Kim Fleischer Roland Goyette William Geery Bertha Civeira Chris Scholl Hagedorn Ebben

Don David Susanna Kittredge Donald Barrett Lauren **Kwederis** Sarah Allison Andrew Gordon Murrie Kinney Anne Nash Tracey Fountain Antoinette Hartman Ε Parker Nacolbie Towns

Shelley Meals Joy Joseph Shawnee Badger Quincy Crosby Christy Elamma Linda Gilmore Nancy Hoagland Sprecker Terry Ellen Wolfe

Covella

Bard

James

Enzo

Mark Vendel Zamalloa Teresa

Nick Kratz

Marina Adams

Ian McCullough

Barbara Harper

Ayana Johnson

Vincent and Margo Hoagland

**Evans** 

Eunice

Teresa Hill Margaret Denn **Dudley and Candace** Campbell Jena Janek Claudette Kulkarni Robin Hall Rodney Dennis Lynn Waghalter Mark Bruns Carolyn Minert Cheryl Winfield Grace MacDonald Cecile Danehy Bucienski Margaret john walsh Elsbeth Meuth Marilyn Smith

Jim Winemiller Joanne Thiele Peter Hasler Nancy Newton Vicki Sainz Nanetta Hicks Juncker Suzy Rutledge Margie Mary Ann Barrett Kathy **Bradley** Daniel Boyd Khaleeq Kaashif Susan Laub Theresa Lacina Janice Moland Thomas-Hill Pam

Amy Lund Irene Wilson Dora Zevin

Eden Parra Kelman Barry Malaika Solomon McKean Joe Jon Schafer Patricia **Fleming** Svea Tullberg Michael Dobbs Laura Kaneko Rebecca Buchanan Katherine Newbegin Kevin Thompson

Marilyn Vey
Eileen Cantrell
Kenneth Robinson
Frank Bures

James Kawamura Stoleroff Debra Bill Nave Diane Kott Joy Wood Edward Landler Tami Linder Gelfer Michael Patricia Melody Rachel Mullen John Heyneman Kasey Haynes Leatrice Ward Ann Quinn Deborah Anderson Keith Travers Karen Hoover Williams Linda **Thomas** Keys Diane Sullivan Janet Kennedy

Janet Kennedy
margaret Moyer
Cleavert Guyton
Janet Walls
Linda Johnson
Mia Burkhalter

Maria Hammond

Melissa VerDuin

Phillip Bernhardt-House

Margaret Sebastian Fredde Hollman Rhonda Anderson Linda Snyder Brian **Burns** David Norget Tavia Charnet James Mulcare Kim **Fields** Sigrid McNeil Kevin Milam Earthy Rocher Crooks **Portland** Fred Gordon Susan Woods Carol Kaploe Ellen Basco Paul Impola Abbott Patricia Joanne Schmidt Christine Tendle Henderson Lauren Joann Thomas Robin Weage Mark Bussey Stephen Thompson Armendariz Ray Lynn McCune Kaleb Henderson Corinne Dodge k danowski Shultz Jamie valerie deus Mary Dinino Derek Bailey Anne martinez Pulley Ку Eugene Turner Samantha Cooper Dave Mills

Pitt

Joseph

Berry Dilley Doris Miller Gale McEvilley McNerney Katy Cheryl Escobar Rodriguez **Belkys** Elisabeth Petterson Karen Rowe Carol Licini Candace Johnson Carol Spanos Lynn Hammond Fisher **REGINALD** David **Bradbury** Patricia McDonald Rob sekula Eddie Speller Rochelle Gravance Carolyn James David Bailey Darby Stone Bob Hatton Clarice Mason Mary Megan Mary Shannahan

G Gillen Therese DeBing Dorothy Jordan Donna Lozano Connie Irvin Dave Roehm Shirley Shirron Keith Alexander Jake Culver Audrey Komaroff Rosemary Rognstad Anna Jones

Barri Rosenblum
Karen Sullivan
Diane Andrulonis
Lillian Swindell
Barry Adelman
Amanda Zangara

Katherine Morris Williams Najir John Nickey Glenn Frantz Wood Linda Christine King Daniella Nissen Teresa Hoard Gary Lail Mark Mandel Virginia B. Kennedy Patricia Dodd Tony Romero David Macbride Katherine Mahle

Halima Padilla-Moyen

Melissa Smith
Marcia Olsen
Jocelyn Burrell
Linda Hayes
Diego Chacon
Latisha Gaddis

K f

David Garrett Bianca Deleon Linda Kiser Maureen **Banks** Kay **Taylor Beatrice** Jones Krempa Nancy Brian Leonard **BABATUNDE AKINYEMI** Kimberly Morrill Vivian Gross Sandra Nommick Anita Morrison Raleigh koritz Lance Bogash Lorraine Ward

Ellie Maldonado Mark Rolofson

Susan Masaracchia-Roberts

Margaret DiSanto

Robbi Stiell
greta williams
Mark Grassman
Kimberly Matthews
Karin Boes

Karin Boes Ned Savage Paul Caruso Deb Wilson joan Glasser Sareeta Sullivan Anna Allen Janeé Harris Elizabeth Schneider Mary Kurtnick Ashleigh Martin Julie Brill Janet Hellweg

Rob WEST

Monique Edwards

Ngina Bowen

Kaitlin Holt

Tanya Tillett

Perla Gonzalez
Pamela Wood
Joe Lotito
Nancy Sadowsky
Thurston McWhorter

Rodney Malloy
Kevin Filocamo
Terry Silver
George Bell

Kristin Anthony Ellen Homsey Cheryl Rosen Kate Jamal Nancy Levine Bruce Hobson Amber Ouellet Shephard Gary Rosemary Lenzen Howard Shawn Reed

Quail

Kevin

Vivian Watkins Whitney Broadbent

Blanca Ross
Kathi Henline
M Fernald
Louise Ashleson
Tyiesha Nixon

Alicia McPherson Lynda **Pauling** Barbara Horton **Phyllis** Reed Matoya Hunt Sarah **Davis** Theresa Teague Dennis Hoerner Dawn Carlton

Ellen McGuinness Michael Gmelin Ila Thompson Phil MacLellan Fecko Karen Nikki Schipman Johanna Cartledge George Shaker Surya-Patricia Hood

Alex edmondson Elizabeth Schongar Gary Thompson John Banach William Plummer Louise McClure Kenneth Sanders Alieta Bynum Vickie Woo Susan Maye Lindsey DeVoto Donald Lilly

Arthur Robinson

C M

Marquella Williams
John Gipson
Lori Sase
Ronald Williams

Nykole Smith
Elaine Cavanaugh
Andrew Duhamel
Sharon Claassen
Margaret Teran
Mary N

Karen Conyngham Raul Pedraza Michele Mendelsohn

Elliott Sernel
Kimbrough Leslie
Stanley Maticka
Elena Kinzel
Shermaine Craigwell
V Sturtevant
Cynthia Cripps

Joshua **Ehrlich** Jonathan Maxey Carey Ascenzo Sims Joy Carol Scher Jessica Frazier Cynthia Williams Rhoda Auerbach Alanna Reuben Sue Whitney Kirsten Fulgham Donna **Furuta** Carol Ashley Lorrie Ankney Alan Essner Louis Anipen Gerald Huggins Joanne Rogers

Jeannette Jones
Barbara Nagy
George Rappolt
Amy Valdez
Peggy L Swafford
Eunice Boatwright
Rene Knapp

Pat Duncan
Doris Cruz

Pillers Barbara Stuart Francis Tina Marino Lauren Leonarduzzi Evelyn McMullen Kristine Breza **Phyllis** Hostetler Arshad Ameen Martin Brent Eugene Harris Betty Noakes Walters Mary Ana Sandoval Karon King-Blades Ross Rhizal Daniel Giesy

Berte Rosin Diana Ramirez joseph Dangelo Hilary Noonan George Weaver Rosa Garcia Joy Wassel R Kennedy

Jane Middlesworth

Julia Campeti Marilyn Petkov Byron Dale Sarajanee Davis Cheryl Greer Bernadette Andaloro Marc Taras Sanford Yee

Metcalf Speights Thom Kinard Kraig and Valerie Schweiss Cheryl Coates Kris Hauser Catherine Clifton Debi Hertel Michele Ohmes Alisha Leviten Jacqueline Newman Tom Watson norma fitzpatrick Jon Benneian Carla Behrens Donna Lynn Deborah Buckner Lois Hayes Holland Sally Jill Greenberg Joseph Curcio Jennifer Meyer Phillip Hlavac Chris Cannon Gerald Murray Gordon Parker Sherry Abts Thomas Rogers Fran√Roise **Bolot** Rasheedah Haamid Bruce Freeman Phyllis Arist Munir Munir Norman Daoust patricia passer Polly Bentley Michael Husson Daniel Angaiak Daniel Espinosa Manuel Rosenbaum Terry Gomoll Thomas Rogers Akbar Rizvi Carol Valens Frank Valenti Michael Grinnell Anna Mosqueda Linda Gintz Jana Kitzinger Jean Maloney Daniel Harris

> Bruce Stark

Scoville

Patty

Diane

James

Robert Chabotte Wiggam Lee selene Becker Alona kvitky Carolyn Vaughan Choma Craig Walls Melissa Victoria Young Marilyn Thompson Lee **Farris** Atheer Kokaly Cynthia James Lynn Strosburg Laura Quintana Don Gatton Carol Rahbari Linda Marsanico Shirley Rombough Jackie Douglas Blanchard Linda

Larry C

RN/retired Candace Smith

Dewaine **Edwards** James roberts Michael Scilipoti Charles DiBiasi Cynthia Dudley Mary Goolsby Evan Eisentrager Judi Moseley Rick Wood Elisha Claiborne Mary McCauley

С Μ Ann dsilva Quindrea Boyd Sharon Perry Stephen Gabor Kumi Oya Nancy Lyles Thomas Kirk Rehj Cantrell Linda Neely

Heffron Josh Eileen Coffee Azim Hirani Tom Black Sondra Price Lala Terry Weiner Margaret Annie Richardson Richard Hagen Joseph Shulman Valerie Pollock Celeste Hill Kelly Riley Jeannie Ortiz Damien Auretta Michelle Sainsbury Elizabeth Russo Kay Logan Larry Harper Griffin Jesse

Jon Anderholm

David Laws
Erif Thunen
Kay Lowe
Ganiat Balogun
Jill Marie
Rachel C

Julie Nelson Stephen Bailey Mary Schultz Jackie Walton John Klassen Judith Snape Michele Howard Joan Clark Karen Toyohara Anna Pedotti Debra Nix

Betty Heidelberger
Fred Simmons
Joan Wheeler
Linda Tuttle
Johnnie Freeman

Paula Pedersen
Paul Eisenberg
Mary Tomsu
jodi glass

Peg Borchardt

John Nix Sarah Apfel Vickie Babyak Julie Martin Pam Arnold Ken Barter Carol Hart Caitlyn Geist Betti Jones Kelly McMahan Karen Shapiro Ron Halby Susan Gosman Susan Kohn

Christopher Baxter Mary Joyce Jared Widman Sandra Terry R Basheer Melba Dlugonski Elizabeth King Selena Browder Sophia Santitoro Suzanne Bachner Cassandra voss Vadim kagan Mistrot

Diane Carol Englender Linda Wynder Beverly Nelmes Tia Johnson Rob Roberts Markeise Thomas Carol Greenstreet Arlen Snyder

Theresa Roucoulet
Lucille mcclain
Karlaine Livingston

Jacqueline Modak Charlene Boydston Molly Gochman Michael Farley Gail Ohara Becky Kroeger Glen Halbe Hazel Tanner Dale Janssen Edward Necker Kathleen mcgettigan Dwight Rhinehart Jeff Macneill Ruby Grad Daniel Baer michael Ellison John McGowan Barbara Livant Michelle Α Sara Bloom William McDowell Barbara Miller llene Celniker Hohn Thomas Alison Dillemuth Regina Williams Lynne Geers Thomas Snyder Manda Siegfried Kelsey Kennedy Dianne Scott David Krejsta Jo-Ann Sramek Nick

Salman Saeed Hameed Saba Marilyne Coutu James Kendall Karin Velez Jane Bolgatz Griffin Edith **Nicholas** De Santos

Wilma

Terry

White

Brian Sostack Victor Branch Erica St.John Heather Schreck Kimber Hawkey Erika Freeman Geoffrey Peckover Britton Saunders Cynthia Cooper

Margo Thomas-May

Clark Sonya Cynthia Copeland Lillian Beach James May Linda Sola John C. Kovalo Patricia Greiss Ronna Scott В Armstead Gerard Latopolski Sukanya Subramanian

Jill Turco Terry **Blount** Marc Rubin Dawn Upfold Eleanor Navarro Roger Johnson Beverly **Boling** Deb Michaels Sr Denfeld Julie Hansen Schult Nancy Miles Robert

Elizabeth Snyder-Baldonado

Rachel Gullett penny owen Michael Riddell Cathrine **Downes** Diane Lqngworthy Marjorie Pinkerton Manon Roberge CJean Boomershine

Bruce Smith Mary Germain Barbara Speidel William Davison Jan Fuccillo Michaelis Mary Dawn Albanese Barry Kelman Myra Bassin

Linda Redenbaugh
Paul Wright
Bernice Woodard
Emil Aanestad
Tiphanie Gadson

Dion Pathmaperuma

Gwendolyn Phillips de Ashborough

Tim Allen
David Doty
Shirley Whitney
Mark Zall
Joe harrigan
Patricia Rizzo

Anje' Waters Cynthia Lee

Ren Foreman Rosemary Wolock Robert Bond Barbara Holland Rico Urtula Susan Hanlon Murl and **Borts** Dale Johnson Tate Jean Kathryn Christian Donna Lyons Merrill Piera Jessica Gold

Erin Thompson
Carol Manda
Ralph Palmer
Michael Duggan
greta Aul
Jeanine Smegal

Williams

RM

Melissa Quinones Terrence Stokes Mary McDaniel Virginia Hildebrand Dorothy Beaman Ernest Cooper Leslie Sullivan Georgia Shankel Maia Palileo Melissa Craig

DKristen Herrington Kempffer Joan Jacobson Sepora Max Alper Gary **Dorris** Lauren Thompson Rachel Buckner Inge Wagner **Alexis** Wilson

Jordan Peterson Greg Stawinoga Cheryl-Ann Weekes Cori Bishop Beverly Colgan Lynne Weiske Jacklyn Yancy Dorelle Rawlings Williams Benjamin Sharon Lippert Carolyn Redding

Ijeoma Onyejiaka
James Stephenson
Kat Franck
Chloe Key
Brad Bennett
Janet Kuncl

**Parks** 

Getchell

Wilkins

Linda

Kathy

Richard

Yuliya Gorbanyova Britlin Hemingway Holly Kukkonen M Lehman

Mullen Charles Willa Jones Mark Palmer Gwen Lobo Ann C McGill Stephen **English** Celine Blando Jan Sheehan Mary Gibbs Susan Enzinna Paul Riley charles Wills Jeannie Rumple Bonnie Jean Brown ٧ Grant Margaret Guttshall Chuck Jones Marilyn Livingston MaryAnna Foskett Baylis Jessica Guy Moyston Mary Heller Marty Parks Lucinda Tucker Anne Thompson ann good

Martha H. Ames
Aurelia Pozas
Faith Garland
Amy Daigler
Pamela Ashe-Thomas
Ingrid Hartman

Tina Pelton
Shirley Flemington
Constance Slaten
Madelyn satz

Swanson

Andrea

Constance Garcia-barrio
Esther Friedman
Gloria Muszynski
Marcia Beverage
Steve collins
Linda McNair

Stephanie Watson Ashley Tyson Denise Long

Victor Nepomnyashchy Brenda Watts-Larkins

Dana Wakiji
Jeanine Mcgrady
Susan Synnestvedt
Miriam Dunbar
Elizabeth Carivan

Jennifer L

Miquela Miller Hannah Sundquist Vince Vitale Maureen McCauley Sandra Lane Kathleen Cafiero Sandra Eamirez Lawanna Bean

Mariah Commodore Sarah Kubetz Jan Hunter Theresa Lange Elwyn Patterson Lauren Wade REV. HAROLDO **NUNES** Dan Shelley Helen Martin

Tony LaMorticella

Shaun Ryan Akil Aziz Kristal Todd Cathy Wootan Annie Fernald James Woodson Leonard R.Scott Connie Lindgren Richard & Hylene Dublin Lakelia Graham Sumit Shah Katina Gray Brian Ferguson Andrea Schmidt

Jan Stone Nadine Green Andrea Kissinger

Pat Powers-Jaeger

Jim Burns Kathleen Haynie John Calabrese Melissa Tonachel Paulette Speed Amelia DePrimo Chris Dickinson **CHARLES PORTER** Sharon Blessman Sheila Ashley Johnny Parham, Jr. Bridget Wyatt Curtis best Nancy Gallegos Eileen Wolmer Reinfried Kay Paul D'Amaro J Beverly

Phil M

Irene Johnson Stephen Strauss Clay Kirk Marsha Shaiman

Eugene Howard Julie Bohnet SM Dixon Patti Gmeiner Jacquelyn Bransen Karen Stingle Brian **Bostian** Jennifer Scarlott Kerry Walton Talesha Jarrett Patty Williams Williaml **Butler** Brandon Kozak Tao Flaherty Michael Nelson Shawn F

Peterson Jane

Michael Hegemeyer
Sharon Rollins
Gail R
Paul Kolak
John kalinchok
Kathy Crose

Mandy Weeks-Green

Marsha Price Eric Rothchild Paul MaryAnne David Brodsky Rebecca Platzner Lee Margulies Tori Childers Thomas Atherton Arthur Molho Elizabeth McGriff Judy Steele Liz LaFour Terry Dycus Millie Schaefer Larry Westbrook Michelsen Lee Michelle Palladine Theresa Camerota

Johnny Hall Lakiasha Davis julia ragen Peter Branch Earl Thomas Jr Dianne Ray-Herman Strassfield Zoe susan Eikenbary Pam Reichmann

Latisha Jones Lynn Muhs Maureen McKeon Ed Fiedler Dianne Doochin Shirley **Echols** Craig **Emerick** William Fisk

Sharon Ingram Deborah Goodman Deborah Sheinman Patricia Carlin Deborah Gholston Titilola Opawumi Elizabeth Khouri Martha and Robert Pierce Jeanne Sprague Robert Lasher Julia Bealler Sandra Cotnoir Abra Jordan

Martin and Sharon McGladdery

N Ramos

Paul Rosenberger Crawford Jason Rose Balch Denise Saccone Harrison Donna Terri Decker Jerome Roth Pamela Dugan Michael Hinds Matthew Hartlieb Cheryl Laskasky Donald Wenger Deborah AbdulRahim Briahna Douglas Jeannette Alt Barth Jacquelyn Sally Sherbina Gottschalk Eileen

Rosalie Jackson Melissa Gold **Bettie** Hudson Mary Williams Josephine Emburgia Tim Lietzke Alice Wittenbach Elaine Tarnutzer Paula Gordon Alice **Pascale** 

Karen Saakvitne Rose Bostow Shyteia Gsd Dot Kelly Vanessa Jamison Janet Delaney Laurel Hieb Marina Shpirt Mark Guzewski Tammy King Joan Kissinger Kimberly Wong Williams Sylvia Rebecca Hall

Onycha Threadgill
Orus Delaney
Michelle Gilbert
Reva Watson
Joe Reillly

Barbara Cervantes-Gautschi

Ellen **Prokopow** Grace Walsh Elayne Rowe Brian Wood Lyndsey Milcarek Magdalena Montoya Joe Balsamo Joli Stevens Daniel Olson Marilyn Sophy Ann Μ Christine Craig

Friedlander Lisa Michael Jimenez Linda Tift Leah Edens Leslie Lomas Ruth Sabiers Renee Mengistab Diane Calkins Jennifer Collins schmidt roger Millicent Sims

Sheila Gomez Aleson Macfarlane Karen Nelson Adams Lee Takiyah Brown Phil Wright Roger may Ann Lindsley Devon Cohen Whitney Metz Baker Marvin Deidre Hockin Miller Sharon Linda Tigani Shauna **Pandelidis** John Teevan Natalee Parochka Lauren Range Louisa Dyer Robert **Boykins** Sharon Burge Marion Marsh James Tyree John Hammel Alan Griffith Sharon Doggett Linn Wallace Teresa Koschmeder Elizabeth Schwartz Margaret Colegrove Lashaun Innis Lola Wilcox Richard Fehr Diane Thomson Dean Peerman Lois Way Temple **Fawcett** Ginny Marshall Steve Prince Μ R. Michele Sayre Eugene Ulrich

Ramos

Luis

Debbi Pratt
Anthony Byrne
Brent Spencer
Roberta Young

Laura Kolb-Araujo Donna Hortsch Martha Brown katherine kohrman **RHONDA MCCLAIN** Wesley Banks Marleen Schussler Toni Burton

Beth McCammon
Nancy Doyne
Margie Zocchetti
Elizabeth Darovic
Patricia Hemingway

V Klubek
Deborah Williams
Ken Odell
Mary Downing

Tif k
Rachael Raizen
Janet Fraidstern

B Z.

Machelle Brown Pam Dolence Helen Meeker Jessica Friday Desmond Glynn Bonnie Yoder Norissa Atingdui Robins Shawn Rebecca Ashkettle Jeanne Klein

Mary Anglewicz Jean Guaron Kevin Guines Connie Lowber Gina horrocks Patty Walton Y Shawn Hinkle Esther Royster

Celeta Smith
Melinda Trevorrow

Rodolfo Cardona
Karen Solomon
Barbara Poulsen
Amber Sumrall

Carol Loomis
richard warren
Judith Wettengel
Berenice Cedillo

Blake Tindle
Milagro Browne
Karen Fisher
Cayson Brown

Jennetta Clark
Dewin Barnette
Randolph Green
Teresa Kohl

Laurel Harris Susan Mach Kimeko Burns Daniel Davis

Marian Kadota
David Clapper
Adiaha Ashby
Jennifer Chandler

Julie May
Elaine Embrey
Raj Pethur

Jani Sutherland
Maddison Guerena
Phylisha Walker
David Reynolds
Shannon Wingate
Sylvester Bonds

Jarrett Cloud Steven Coomer Claudia Effenberger

Yvette Brown
Robert Veralli
Janna Jones
Junior Campbell

Janice Etchison

Ellis Jerry Erin marshall Gay Lipchik Amy Zielinski Gerald Reneau Tim Meinke Gail Young Tim Durnell Gloria Diggle Sylvia De Baca Katie Hauschildt Lisa Cubeiro Sabrina Walker JIII Meraz Prisca Gloor Andrea Castro Т Je

Ellen Fauerbach Vernon Daly Nicole Letizia Sherrill Brown Mark Cosgriff Dwayne Hedstrom James Scott James Murray Elizabeth Igoe Lori Holt Patricia Craft Richard Shepard Julea Bacall Nicole Punday Mark Kim Sarah Hart Peggy Bowman Colleen Reasor Pete Sikora Andrew Alloy Anthony Garcia Ellen Rosen Anne Doane

Stewart

Koessel

Lee

**Emily** 

Karl

Brandon

Jacksina Lawrence Gillson Eileene Marcus Johnston Christopher Walker Leila Hover Angelica Lopez Jan Allison Dorothy Diehl Jack Holmes Walter Hoesch Shannon Millikin Ronald daniels LInda Hardy James Lambert Sarah Colvario Herbert Jeschke Carlos Nunez Lewis Patrie

Kirk Hesemeyer Diana Moser Miller Robin Betsy Wolf Jenny **Phillips** Rhett Gambol Beatrice Dixon Roberta Schepps Mary Emerich Rachel Kaplan Mona Lovett Susan Stantejsky

Ray Lou

WALTER EMERICH
Linda Downey
Nancy Hartman
Elizabeth Stephens
Bernadette Belcastro
Michael Nair-Collins
Sandra Newhouse
Margaret Koren

Margaret Koren
loretta TAYLOR
Adam Pastula
Murray Johnson
Douglas Kinney

David Hinkes

Sher PullenWeinstein

Roger Roberg Stephen Durbin Jackie Ford Sandi Cooper Michael Kavanaugh Tyra Pellerin Barbara Bartschi Lotosha **Parks** michael d schaible Diane Cerretti Eleni **Bountalis** Lindsey Payne Merilie Robertson Patricia Polowy Sandra Miller Cindy Jensen Jan Hildreth Seth Williams Robert O'Malley Eric Holmdohl Shiraz Ahmed **Emily** Wheeler

Jane T

Robertoa Reed Mike Lundgren Chris Halfar Susan Wind **MARY HAWKINS** James Zeman **Emily** Van Ark Carol King

Antoine Lambert June Davenport

Mary Cato Michael Spafford Julie Krasin Callie Bailey Jordan Durbin Jules Moritz Joan Lisse Sharon Stern

Retta Ford Michael Almon Jay Hansen Michael Yowell Rios-Velez Joanne Michael Tucker Katie Moody Roger Schmidt Dennis Hauck Clyde Parker Anne-Elizabeth Straub Ella Jean Michael Bullock Jane Derrick Beatrice Stodola Richard Madole Strelzer Florence Kwilosz Donna Felicia Wright Dave Byrne Mara Wiley sandra Cuza Barbara Bonfield Judy Rogers Penina Shapiro Kathleen Haines David Gardner Susa Hamilton Faberge' Fullman Amanda Young Cassandra Lista

Carole Gonsalves Bernard Graczyk Georges Lenoch W. Α Cynthia Marrs Joe Tellez Elizabeth Hung Gabriel Pope Marc Schnapp Timothy Barr

Melvin Zimmerman

Pepukayi West

Ray Zies

Charlotte Gardiner
Janice Jarrett
Jessica Clark
John S

Raul Ramos
Eileen Craffey
Lorraine Heagy
Charmayne Shirley
Martha Izzo

Jane Nicholson
Ann Konijisky
Julia Kohn
Kurstin J

Lois Klemp
Ronald Macon
April Bentley
Rosazetta Brewer
Barbara Rohrlich
Steve Wetlesen
Sue Evans

Susan Lasprugato
Rachel Miller
Michael Carano
Elaine Alfaro
Andrew R.

Naomi Gilmore Emmanuella Saturne Betsy Smith Ε **Bunting** Sue Martin Williams Joyce Marilyn Hale Maureen Borquez flayveila Griffith Charles Wolfe

Gina Bonanno-Lemos

Emily Perdue
Brian Lentini
James Gray
Linda Vietz
Patricia Wilson
Kahlil Sibree

Eleanor Chavez Darlyne Sahara Arlene Smith cynthia bennett Fatima Green Imani Ma'at Colin Coward Mick Beverly Vernique Tisdale Jim Melton Hall **Emily** Chilson Jerry Mindy Mennicke Dawn Odonnell Jennifer Lee

Jennifer Lee
Patricia Warming
Jean Wheeler
Freda Ballas
Francesca Droll
Doris Day
Rose-Mary(Mrs.Donal Strom
Nicky Shane
Serena Stuart
Isaac Sorden

Serena Stuart
Isaac Sorder
Rita Wings
Seth Snapp
Young Moon
Marsha Smith
Stef Levy

Toni Petrosino
Lita Hetherington
Gail Noel

Angela Rowan
Suzanne Bohmer
John Barr
Patricia Dion

Louisa Abney-Babcock

Philip Noonan
Dina Wilderson
Mary Baville
Gay Randall

Renee Stevens-Baker

Anthony Brooks

Tina Cook Ardeth Weed Norman Rehn Barney Franklin Joan Davis Thomas Tizard Janet **levins** Cynthia Kegel Pam **Powers** 

Brandon L

Judi Cloud Jennifer Frary Anne Roberts Kathleen Zoll William Brisson Marcia Velker Rev. Dr. Jane Peterson Victor Mestas Wendy Gehriing Martha Brown Virginia Newman Michael Offerosky Nancy Wright Steve Matthews Jason Logan Brenda McArthur Nikki Bergeron Margaret Broxton Richard Modrok

Frances Blair

Dorothy

Margaret

Ana

Miguelina Rodriguez Patricia Curry William V Patterson

Rossi

Stephen McLennan

Jerry cox

Jeff Thiemann Ross Angela Mark Goldstein Jana Whalley Т Bell Janette Letson

Myri U

Lisa Cushing
Sean Adams
Robert Gall
Eva Fournier

Marylucia Arace Thomas Wicks Barbara Boltz

Louisa Pregerson
Jamison Haase
John Borland
Martha Vennes
Thomas Gee

Mary Richardson
Sean Cosgrave
Violeta Villacorta
Steve Hansen
Jeanne Schlatter
Rosaire Karij
William Bolin

Barbara Snowadzky Toni Hamilton Portia Goltz dan zanes Kate Duvall Chey Richmond Srinivasan Ramaswami Michael Macocco Andrea Courtney David Gaines Gail McGraw Amy Carpenter Kimberly Tucker Jonella Mongo Michelle Burton Nate Frey Fran Boyajan Jacquelyn Roberts Chelsea McWillis Kelsey Keyes Ramsey Russell

> Bartlett Storms

Elizabeth

Barbara

Diane Tusin Jen White 0 Stryker Katherine Galloway Shindler Gary Earl Lindgren William Stueve Theresa McGuire Emma Myles Silvia Hall **Thomas** Rogers Jan Bargen Melissa Heston Andrew Brisbon Cheryl Moore Pat Wright Evelyne Casimir Raymond Marshall Tucker Evan Samuel Tony Joseph Robinson Cassandra McDougall Dorothy Jones Stephanie Webb Julia Shpirt Yeomans Gregg Michael McKelvey Mika Gentili-Lloyd Elizabeth Gilmore Chris Nolan Patricia Austin Bill DAIN Beth Cook Ann Rennacker

Sarah Hamilton
peter yackel
Stevie Sugarman
JoAnn Bethel
Mark Bishop
Natalia Duplan
ERICA H

Tina Partlow Mirene Charles Deidre Brown
Pamela Davis
Elizabeth Herten
Marjorie Lloyd
Dea Smith
Sally Gellert
Amanda Stinchecum

Melissa S

LisaJo Laptad
Charles Potyrala
Betty Trentlyon
Sherrie Wynn

Ross Barentyne-Truluck

Blontas Mitchell
Doris Yepez
Noel Andrews
William Allen
Gene Branch
Fred Lavy
Jill Casty

Amy Schoppert **Nicholas** Hermosillo Cathy **Philipps** Denitra Bovian Stacy Seaver Steven Swason Virginia Davis Kimberly Prude Amy Elder Gayle Sprague Socorro Vilches Grady Harris Karen Varney Meha Kamdar Pasheeda Morris Mari Bowen David Wenger Shawn Sargent Eric Jacobs Cherryl Friedman

Anne Sigler Joanne DiLoreto

Young-Cryer

Betty

Lenore Lee
Yolanda Gilbert
Freddie Murphy
Kris Lee
Fred geiger
Anthony Vecchiarelli

Joseph Glombiak
Steve Vicuna
Inez Allan
William G Cannady
Gladys Sutliff

Dorothy Brockgreitens

Adam Rostan Virgene Link-New Veroune Chittim Brian Bennett Ellen Rozek Lisa Brady Mary Orton Celina McClaren Cynthia May karen love Justina Gruling Barnhill Jack Carrie Parker

Donna B.
Bridget carter
Frannie Ferrara
Alvin Nickerson

**Felicity** 

Debbie Sequichie-Kerchee Candace Pacheco Andrada

Figueroa

Morean Dorsey Lynn Cardiff Kenneth Robertson

**Arliss** Rest Lynette Weic Maureen Mcdonald Taylor Ryan John Davis Edwin McCready Burkett Emerson Cary Moy

Jean Pagni winter Natalie Jerry Charlson Janet Graham **Emma** Lopez Gary Kleypas Charles Anderson Nancy Faust David Bobowski Darryl Coleman Pless Naomi Deborah Reade Annette Scott Alice Rosd Sandra Lawrence

Eric Scheihagen Stock Roy Schneider Dan Stanley Dugan Ronald Richardson Barbara Protopapa Randolph Schoedler Marcel Liberge Daimon Biggs Helen Bailey

Jenise Campbell-Means

Linda Everett
June Hurst
Sharon Golden
Sue Thorne
John Gittins
Barbara Ehler
Annie Moyer

2 Williams

Grace Ellis Ann Brechtel Philip Snelling Mark **Fields** Dick Russo Tenesha Campbell june MacArthur Wasserwald Lee Sandra Rodgers

Judy young Lisa **Sapolis** mel jacob Suzanne Valencia Cheryl Busking Fran Clarida Hoff Beverly Jade Thomas Kevin Orme Kaira Cooper Jessie Skumatz Underhill Lauren Williams Roger Johnna **Behrens** Joseph Kirk Linda Harris Linda Anderson David Zabriskie Leatrice Brown Claudia Knight Gregory Freeman Freedman David Mike Izenady Hesselink Joanne Cindy Munford Ana Salinas F Moore G Κ

Jacquelyn Williams
Caro Anderson
Ping Collis
Dion Burton
Heath Hancock
Benjamin Bell

Mary Mochinski Carol Conway Elaine Radmer Iantha robison Marie Ballmann Kelley Ready Tanisha Laguerre Anita Smith Karen Howard

Haseley Jeanne Guenette Ginny Dania Smith Jasmin Fleuranvil david jobson M'Liss Willmann Louise Amyot Cockrell Ann Don Ferber Sharon **Broms** Cheryl Doyle V√°zquez Noemi Joseph Matar Charlotte Zitis

Phyllis Washington

John Kelso

Yvonne Willoughby
Clara Winter
matthew struckhoff
Marsha Malone
Greg Meyjes
Diane Riley
Stacey Ryder

Mari Mennel-Bell

Robin Sible Ben Schneider Mary Wilson Carla Rush Karyn Fellion Stephen Herring Jessica Starkman Denise Porter JoAnn Williams

Ashlev Wiseman-Norment

Katherine Von Rodeck

Alex Hing Danielle Pucci Lael Sheahan Rosann Lynch Leonard Heether Hazel **Poolos** Moranville Stacy Gary McDonald

Κ Wade Sabrine kastrati Norman Husser Linda Withey James Falsken Kent Ryan Julia S. **Butler** Michele Burns Jerry Bates Iona Reed Judith Rinesmith Holley Seals

Craig Guenther
Jason Neal
Michelle Benoit
Juanita Hepler
Latresha Jackson
Denise Moore
Virginia Lee

Jonathan Kirkpatrick
Michele Friedman
Kenneth Petrich
Judith Walden
Leonard Peterson
Veronica Robertie
Sylvie Reichmann

Jeanne Alton Edna Nun Dennis Kreiner Marion chamberlin Wanda Gilbert Nina Council Keturah Dixie Beverly Mitchell Daniel Juroff Edward Sharp

Fred Schloessinger

Derek Johnson
Janet Thompson
Eugene Evans
Sheilagh Bergeron
Diane Dorsey

Thio

Rita

Kathy Green Walter Skelly Betsy L Angert Timothy Callahan Gordon Lange Johanna Daggett Camella Rodney Bruce Mataczynski

Julianna Nader
John Czachurski
Jennifer Fossen
Diana Alcantara
Kevin Walsh
Linda Burt

Sanda Hernandez
Sally Claar
Carl Bernstein
Leslie Gavin

Susan Farnsworth

Wayne Maye
Sara Stewart
Tri Howard
Joan Hoefer
Wendy Ouellette
Laura Gandolfo

Gloria Roy
Patricia Beetle
Catherine Ekoko
Joyce Bartel
Susan Morris
Margaret Sellers
Felice Farber

Cheryl Hanks-Hicks

Thomas Coe

Karen Valentine David Lawrence Ron Avila Elizabeth loring Mercedes Lackey Elizabeth Paulson Arif Khan Miriam Danu Chapman Jerry

yarrobino erin Wendi Myers Alia Hamid Susan Chandler Lula Conway Aidan Long Marianne Ludwig Alisha Gorden Lane Rolland Monica Takiguchi Martha Staininger Carolyn Poinelli Charles Lowe Russell Blandino Les Aisenman Ruth Boice Angela Cowgill Ingrid Zemanick Patricia hodges Leslie Gold

Keith Hightower Tristan Merritt Sarah Tiers Gina LoBiondo Corrine Gurry Joanne Orange Karly Mintz Εl Williams С Miller Gerald Weaver Gena Pennington Pinckard Elaine Anita Bixenstine Arlene Daniel Joan victor **JONATHAN** repreza Kata Orndorff Cardwell Paul Herby Martin Jamaica Mosley Jim Liljeberg Char'dae Hilliard

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Virginia Hoyt Bree m

Brian Moore Samantha Maxwell Steve Mitchell Ursula Rodriguez Stephanie Stout Juan Rivera Margaret Medford Taihisha Joyner Floyd Amanda Carroll Dartez Charlotte Feck Liz J. Laville Valique Julie Torgeson **KYNA BLAND** Jennifer Smoose Rick Mitchell

Jennifer Smoose
Rick Mitchell
Scott Hubbard
Valerie Stacey
Pat Benegas
Nija Jackson

jean Faison-Malloy

David Klingel
Juanita Rodriguez
James Kottke
Marc & Brenda Newman
Elaine Balgemann

Eric Evans
Harold Meyer
Holly chase
Joyce Lee
Kezi Williams

Marjorie Berk
Anne Donadey
Muriel Stoker
Jamaine Pritchard
Margaret McDonald
Jessica Hernandez
Emma Fisher

Deborah Tiumalu Don Courtney Ralph Francescone

I-Ching Lao

Mary Thibaudeau Judith Raffety Jose Soler Cynthia Allen S Turner Ruba Leech Margaret Johnson Amanda Darer Linda

Thompson Donald Morrison Lauren Clark Caitlin Lonning Charles Morgan Randi Justin Andrew Korkes Bry Adams Sarah Walker Patrick O'Brien Concepcion Elvira Ella Gilbert

Pamela Zwehl-Burke
Geraldin Fogarty
Lela Barnes
Jillian Paragg
Sylvia G
Theresa Lee
Carolyn Davis

Coletta Lloyd Amber Wynn Bill Weg Joanne Lamert Rita Wright Gabriel Kirkpatrick Bob O'Neil Brian Schneden

Robert petrusa
Gail Eamon
Eva Casey
Kara Imm
Frederick Armani
Jonathan Tot

Kolb Jan Judyth Weaver Peter Burval Walther Regina Hillary Davis Terry Frey Marguery Zucker Sharon Visor Υ **TYoung** 

W Stover Cheryle Fink

Jessica Johnston-Walsh

**Patrick** Kennedy Mark Freeman Barbara Sullivan Ben Brislawn **Thomas** Olson Rourke Kennedy Arlene Petite Jean Buchanan Valdes Danishka Todd Clay Charles Valenza **Patrick** Kennedy Beth Robinson

Z W

Patrick McElligott
Roseann Fiore
Rourke Kennedy
Belinda Brayboy
Wallace Elton
Rick Kennedy

Brad El

Carol Posluszny Addie Wat ٧ Roberts Alex Kennedy Lindsay Holeman Alex Waters Tom Cloud Julia Wilson Carrie Bell Kirk Leonard

Doreene McIntosh Richard Bovce Christina Rhode Darriald Morgan Enid Engler Steve Kennedy John Curtis Dina Anderson Angela Kennedy Myron Boswell Krystal Ouriaghli Melissa Johnson Diana **Brower** Barbara Hays Vijay Sheldan Don Gales Michael and Dolores Jackson Gemma Pena Kandessa Meister Linda Stuart Laurie Rowan Kim Hanke Amanda Rewinkel Darlene DeJohnette Diane Martin Joy Rich

Florie Rothenberg Linda Barnett Garry W Spencer Diane DiFante Malini Basu Joceline Reynolds Tika Bordelon Ken Baer ali eldredge Wangongo Gbabu Sheryl Benning Elijah Jean Valerie Klauscher Alexia Vaughan

> Melton Bodwell

Savoy

Alyssa

Nancy Denise Flora Martinez
Dorothy Brooks
Jill Lavallee
Stephanie Daniels-Winn

Leather Rose Joanne Eichinger Sally Small Val Dittrich Janene Pittman Rebecca Burnett Nikia Maye Erinne Brown Ronald Ratner Lamon Henderson Matthew Dean

Matthew Dean
Tia Reeves
Claudia Leff
Robert Jehn
Lydia Green
Lizz B

Yvonne Greenbaum Liz McMaster Trina Nelson

Anne Maiello-Lacey

David Coles

Walter Christensen
Maryann Piccione
Shonnareese Wesley
Ana Campello
Ryan Scates
David Broadwater

Sally Lambert Peter Schultz Margot Mott-Smith Kenneth Winters Conor McCaul Marya Parral David Smith Jane Roberts Duncan Seto Karl Moore Carrie Doyle David Sands

Massey Charles Kimi Wei Sally Burke Janice macarthur Chantel Nelson deb romero John Schreiber Barbara Brown **Phyllis** Golden Theodora Betjemann Michael Kolassa **Alphonso** Dickerson Shaundra **Bryant** Carolyn Cox

Patty Buttenheim

Joanne Sieck Tisdale Karen Lee Roberts Sandra Donahue Sylve Reggie Marion Black Μ Arveson Susan Trivisonno Kristin Smith Doris June Michael Busby

Maria Salomao-Schmidt

Robert Helmick Benjamin Ross jacquita diehl White Mae Allen Rebecca stan hunter Michael Hamilton Eugene Cornelius Fred wright Sandra Monard Robert Weingart Michelle Janus Julie Coker Misty

Brenda wilkerso
Charis Rosales

Jose Cruz
Grace Payne
Candiece Cannon
Mark Bernard
Joanne Groshardt
Mariah Bauman
Jai Poole

Anne Fortenberry
Jennifer Lindberg
Lynne Whitaker
Dinah McKay
Chris jones

Christopher Soriano-Palma
Jack Leishman
Deborah Devers
S Levitt
Phyllis Brault
Gertrude Reeves

Marvelene Bougouneau Don lipsitt

Cobbs Dorothy Christine Piekarski Lou Nigra Mary Garcia Ed Young Lisa halpern Laura Stell Maureen Guilfoyle

Kate Belanger Teira Young Linda Sperber **James** Hope Olga Abella Kathleen Doyle Helena Wilcox Lawrence Tetenbaum

Jane Oakley
Jazmine Cortez
Esther Garvett
Sally Orme
Siraj Mufti
Sun Kim
Valerie Wasson

Milne Catherine Brenda Barbour Kirk Bails Cheryl **Edwards** Susann Engel Kastner Margean Leslie ReelLes Kathryn Eleby Susan McIntosh Rbert Stover Jeffrey Jenkins Anita Caudle James Wilson Benjamin Roberts Charles Wylie Leslie Horst С Moses **Emily** Pitner Michelle Emrich **Eddie and Yvette** Smith

Dana Brenner-Kelley

Ν

Tina Hyde
Kathryn Sullivan
Steve strawitz
Eddie Barnes
Elizabeth B.
Jonathan Wexler

Bea

Julie O'Donnell Elizabeth Lowry Leola Charles Cynthia Katz Evelyn Mitchell Clarence Bolin Develle Williams Alice Pickett

Beth Redwine
Garry Kramchak
Dale Shero
Mary Channon
Donald Goppert
Sandra Sarry
Brady Acheson

Jacqueline Washington Alton Hammond

Alex Hall

Daniel Williams
Leonard Houghtaling
Mary Gonzalez
Richard Fullerton
Yvonne Hardgrave
Diane Fernsler
Drew Peardon

Teresa Madrigal Uribe

Ebony Taylor
Roch Polit
Kimberly Vicente
David McCusker
Diane Boehm
Joan Caiazzo
Martin Sonkin

G Κ Grady Jean Lee Rose Melissa Santucci Judi Weiner Thalia Kelly Dennis Smith Greg Sells Lisa Lewis Linda L Gibson Karen LaForce Barbara George David Finnell Donna Noyes Linda Kane Alice Metz

PhD-ABD Ben Garcia
Joel W. Lake
Cynthia Jaquith
Rachel Kisken
Ruth Thieryung
Sef Magrath
Linda Davies

Sandberg

Dennison

Alexa

Franki

Linda Volheim Leon Cheong jennifer crockett Clinton Akins Chris Kotzer Tyese Hodges W James Mary Terlau Hanks Laura Anton Spivack Shari **OConnor** Lynn Turner Connie **Hupperts** Heidi Bailey Deroiteau Dinique Susan Zimmer Karen Toscos Cindy Petersen Claudia Jessup Cathy Cretser Leslie Jaszczak Sheila Pratt Goodrich D'Arcy LaQuinta Miles Karen Ohland

Robinson

Carolyn

Kathy Hoover-Dempsey

Frederica Cohen Amy Botula Maureen O'Neal Lana Law Joan Johnson Gintzler Janice Antwan Edson Robert **Thoms** Paul Swanke Jeffrey Olds Janice Ninomiya Athena Jones Scott Vizecky Victor Gaspar Lora Jerugim

Wagner

Brenda

Philip Goudeau Schmidt Eugene Joann Kuhar David Savige Patricia Harlow Vertee Jackson Irene O'Neill Allison Fleck Therese clair

Rachel Casparian
Antony Young
Molly Dahlberg
Barbara J. Ginther
Deirdre Butler

Edward Underwood Patricia Dishman Andem Margaret Holland Ann Angela Burgio Karen **Ebeling** Sara Shafaee Tara Porcher Kim Streuli Carl Sutherland

Barbara Hemingway Lee and Sue Scarborough Bonnie German Richard Finkelman Deborah Royalty Gary Thaler Sylvia Rolfs **Emmy** Savage William Carter Don Doolittle Liz Gupton

В w **James** Dinsmore Tobe Martin Sari Rubinstein Scott Ogilvie Alana Fogarty Shahrukh Kureishy Sandra Ragan

Margaret Johnson Motley

Kirsten Andersen
J Penner-Zook

David Bunde Pam Thompson Barbara Williams Simuel Bell Diana Albano Melody Beck Dagmara Kalnins Gamal Moodie Selma Tatum Pamela Anderson Susan Armistead

lashaun arzu
Patti Fink
Martin Green
Linda Rubiano
Otto Onasch
Alannah Farrell
Tim McHugh

Mary Ann and Graffagnino

Elaine Heathcoat Juan Martinez Foschi Patricia Kevin Chiu **PAOLA** TELLEZ Katrina Shortridge Sue Jackson Mary Lebert Betsy Farmer Stephen Harris Т Carey James **Power** Patricia Brech Michael Prymula Marie Weinstein Dewey Jackson Marie Christina Magalas Holland Mara Audrey Noel

Dowell

Feiner

Vivian

Harriet

JeanLocey Locey
Theresa Boracci
Charles Clay

Sandra Stevenson Melissa Vasconcellos

Chris Stange

Regina Williams-Preston

Kathleen McHendry Lorraine Martinez Anna Tattu

Christine Clayton-Stroh

Donald Hunt
Cynthia Casey
Nick Priore
Juanita James
Linda Szymoniak

Leilani Vigil Henry Newhouse Anne Legene Susan Narizny Barth Dianne ellen walsh David Cooper Simone Morie Debra Patsel

Patti Lechmaier Deborah Ryan

Ittikorn Meeboonlue

Kirsten E

Karen Winnubst Tunie Evelyn Andreia Torain Patricia **Norris** Sarah Staley Rachel Doherty Brian Lockhart Sharon Hoffman Perry Hutchison Brian Cochilla David Leddy nona dietrich Alex Perea DrManzer J.Durrani

Sue Carpenter Dorothy Raymond

Jenise Campbell-Means

Ronald Brownlee Kira Derhgawen Halie Hennessey Donald Wolfe Terri Thompson Barbara **Phillips** Nancy Kilgore Αl Ciuffo Nathalie C.

Kathleen McGillicuddy Jack Rosenfeld Deb Kemmerling Janet Hirschhorn Sandra Minnesang Helen Boehme Mary DePrey Pat Dingleberry Siamak Fooladi frank belcastro Courtney Caldwell Virginie Mitchem **Douglass** Merrell Camille Pedersen MaryRose Hollie Maryjane **Daniels** Irene Surmik Donald Erway Jeannine Laverty Robert Schilling Sharon Gogan Judith Burnett Deborah Herdt Mohammed Alsaleh Barbara Strader Sheila Desmond Helen and Alex Mary Wilkins Rachel Wolf Martha Wolberg

**Breiby** 

John

Frank Santangelo Susan Dunham Ray Sterrett Mary Wueste Sheila Spencer Susan Davidson Leroy Stevenson Ralph Fortune Carol Dreiling Krista Jansen Rita Prince AGA **MAJID** Elizabeth Hegarty Julie Gibbs **EILEEN DONNELLY** 

Brett O'Brien Richardson Fay Ann Jones Clare Lentz Karen Berger Linda Woolard Nancy Gold Steve Ditore Williams Karen Marilyn Berkon John Keiser

> Snavely Griffin-Lewin

Robert Gill

Kathie

Anne

Johney Williams
Michael Oaks
Jin Parker
Siedah Smith

Donald Fortenberry
Cathy loewenstein
Laura Huddlestone

Mary Collier
Bruce Tucker
Dirk Kortz
Beatrice C.

Tia Pearson
John Martin
Chelsea Kirtley

James Gilchrist William Canada Diane Petersen Emily Lillywhite Kendler Helene Charles Cofer Susan Heywood Joyce Taylor Becaley Elsie Ellenor Moncrief Neely Yvonne

Malver Haynes Aletheia Toscano Tracy Pease Martin Adams Michael Kerlegon Renee Klein Anne Bucher Crisy Brutus

Jeanne Saint-Amour
Candice Thorpe
N Reed
Jan Szostek

Rachel Becknell
Susan Rose
Lillian Kelly
Brandon Brooks
Monica Coyne
Rachel Comer

Barbara

Amy Burns
Denise Anzelmo
Gabriel Lopez-Allen

Blackwood

Sandra Hixson
Tina Eddy
Norma Wigutoff
Robert Fernandez
Noreen Pingley
Jay Satterwhite

Courtney Weida
Leo Kucewicz
Schuyler Judd
Olga Rivas

Trina Novak
Ronald Albert
Sharon Hackeman
Viirginia Huber
Linda Reilly
Jane Gale

Lily Beaumont
mark tuggle
Tami Fleming
Stacie Hartman
ov russell-white

Marjorie Deane Suzanne Michael Nathaniel Vose Cherylle **Edwards** Corbal Erin Betsy Shapiro Donald **Burgess Nicholas** de Lopes `Charles Blair

Bonnie Engelhardt
Diane Glover
Chris Smith
Renee Ri

Ashley Cameron Roy England

Pamela Sheats-Appleberry

Carol Sandiford
Glen Benjamin
Percy Hicks-Severn

Don Hayes Anna Steele S Nam Allison Lee Norm Stanley Keith Ohler Dee Costley Mark Giordani Iris Moore Philip Baehr Don Davis Joan Stanton William Hewes

Bobbie Carrie

PATRICIA GROSSMAN
Ginger Perowsky
Sherri West
Barbara Crane
Beth Beaverson
Mary Riley

Mary Riley Terry Barney Susan de Nolf Delia Gerhard Michael Bond Cheryl Wells Michelle Dziamba Jennifer Thompson Kathryn Singh Chris Beard

Wayne Goldsboro
Susan Benton
Keith Thomas
Jimmie Hall
Lanie Cox

Kimberly

Joan

Anil

Judy McClung
Jacqueline Wider-Perez

Lowe

Marjorie Berk Jennifer Crum Paul Sakol

**THEODORE WUERSLIN** George Dunsey Marion Corbin Robert Clifton Sleffel Linda Maureen Bohall Ann **Bailor** MJ Ariyanto Lois Anne Deb Hahn Michelle Prather Christine Klunder Deborah Harris Marjorie Castanien

Robinson

Prabhakar

Virginia Pierce Melvin Punch Melvin Armolt Chris Nolasco Koreen Winston Chalonda Colley Francine Bruder Gloria Medina Dori Galton Nancy C.

M Timmins
Maurene Keough
Guillermina Aguirre
Jean Pauley
Janet Wynne
Zoltan Toth

Mark Offerman
Margo Swanson
Lorna Bosnos
Robert Helm
Donielle Workman

Donielle Workman Susan Shoemaker

Cynthia Hall Nicole Creek Sandra Greco Frederick Johnson Steven Boss Patricia Wiley Carol Fabitz Mike chyba **Jeffries** Jo

С S Linda Jones Stephen Simon Jeff Cunha Elisabeth Wertheim Laura Milbury Rosa **Gold-Watts** Gilly Burlingham Grace Wade-Stein

John Lee

Barbara Stevenson MYRA Klockenbrink Nancy Strong
Taki Reese
Darcel Chapman
Charles Butcher
Linda Farley

David Osterhoudt
Veena Kapoor
James Beeler
Robert Leigh

Anita Anthony-Huebert

Alison Ellsworth Leonard Pronko Stephen Moyer

JT Cunningham

Jodie Felice Vicky Gannon Altheria Cox Patricia Vazquez Tom Murray Bork Annette Jeff Reynolds William Baumgartner

Matthew Twomey MaryGrace Brown Elizabeth Osborne Antonie Churg Anne Bailey Eugene Kim-Eng Dori Grasso David Dougherty Barbara Edelstein Anna Kapitman

Breana Wagg
Susan Dyer
Joan Webber
Beverly Bullock
Ann Horwath

MacLaren

Caston-Hicks

H G

Kathy

Julie

Elizabeth Meister
Gail Miller
Justin Rocksund

Alfred Higgins Shannon Hawkins Robert Seigle Hauer Nancy April Jacob Denae Mention Patricia Carrell Miller Anthony Ellen Fox

Christina Singleton Miriam Warwick Rose Nielsen Xynobia Wesson Paul and Kathleen Lanctot **Edward** Mills Chuck Hamilton Basdeo Rajendra Kapila Goodman Gretchen Mary Molseed David English George Gonzalez Maryellen Redish

Marian Baker Gierlach
James Stratman
Paula Plasky
Emily Brandt
Betty Voelker
Kevin Ray
Cynthia Trosclair

Dave Searles Beverly Linton Jahlik Johnson Isabelle Chappuis Sara Walker Laura Stewart Gary Jones Malinda Loyd JoseLuis Sandoval

Kim Mack-Leveille
Ashley Woods
Fred Williams

Shaila Van Sickle Maria Millar Jennifer Elliott Rice Jim Regina Lehman Joyce Brayboy Inez Claxton Barbara Pohl Barbara Singer Donna Gensler Beth O'Brien Talsania Russell Richard Vission Abbie Duay Maura deLisser Guadalupe Yanez Doug Wingeier Marilyn Gockowski valarie nagel Patrice Williams Dora Combest Maria Douglas Ann Frutkin Chelsea Vukovich Erik Schumacher Sara Riggsby Corina Aragon Robin Christopher

Leopold Wray Valerie Coley Deborah Bingham Adjoa **Burrs** Ndika Ijang Pat O'Neill Phebe Schwartz Talbitha Mason Brendan Connell Kyle Hetrick Joseph Cavaco Vivian Baldwin Kristi Harris Trnka Tara Jackie Johnson Robert Leppo Jeffrey Cohen

Reagan Elizabeth Leilani Puerto **DONNETTA** Williams Fox-Kump Margaret Serena Howe Kettell Meg Jill Bailey Joyce Caci Kenny Fincher Mike Kienzle Donald Weigt Judith Farhat Bob and Leslie Weinstein Cassandra Graves Ν **Burrows** Kristen Kavaller Debra George

Francine Julius Edwards

Deanne Moore Chris Kemp Johnnie scott **ALESHA METZGER** Shani Brandon Donna Campbell James Santoro Tammy Shadair Rick Caldwell Linda Voci Michael Murphy Robin Einstein Francine Atkins Lynda Braun S Κ Jennifer Ward William Grannell Shalamar White Elizabeth Herbert Elsa Petersen Dayle Severns

Murdock

Webster

Messam

Morris

Katherine

Joan

Sheila

Ngozi

Eric Stanfield J Moore Eric **Daniels** Susan Fraser Harvinderjit Saran McBride Roslyn Paul Baker Kelvin Pilgrim Mary Weathers Laura Street Brenda Goode R Taylor Toby Sutton Janice **Pulliam** S

G George Sidoti Yusef Green Brian Coppola Kenneth Olson Laura Ziegler Liz Mulford Alison Duncan Judith kornfeld Anthony Davis Maureen Graney JOEL VANHOFF Ixtlan-Wales Isischild Danny Sal Da Na

Lovell

Pryor

Latham

Aguilera

Lexy

Asha

Margie

Onishea

Bena Graffeo Jo Felman Matthew Cleveland Sarah Ann Anderson Pablo Cortez Daryl Kelly Sharon Glassner Melvin Eberle Todd Hack Stephanie Vorse Kathleen Kaysinger Pamela Vasquez Claudia Hanes Samuel Njuguna Margaret Singh Angie Heide Dennis Blain Glynis Smith Vo Jenny

Matt Ruderman Sue Tyler Beverly Harris Sandy Whitley David Regen Shirley Webber Eleanor Wesley Afshan Baig Jim Wilson Marjorie S Wells

Frances Hoenigswald Nina Aronoff Jenna Streeter Kathryn Rose Sandra Medina Rick Harlan Sandra Stark Betty Luoma Marion Wilson Andrea Anderson David Cardillo Andrew Jackson Maia Daniel Tom Thomas Carolyn Campbell Pamela Koscumb Laura Liben Eileen Simon Camille Chong

David Smith
Sandra Laase
Patricia von Alten
Ginger Brewer
Susan Rines
Lorraine Gaines

Susan Johnson Daniel Wilkinson

C B

Mair McNamara
Dana Kv°iser-Davidson

Robert Fox Christina Nillo Butler Roxanne George Tulloch Rich Surdyk Mija Gentes Glasscock. Lynn M Flood Margaret Cheri Riznyk JOE **DONOHOE** Earlene Alcindor Leila Dethlefsen Virginia Iverson Patricia Dellera Morrissey Katie Eric Schmall Alina Azarova Stephanie Weiss Janine Solano Frederick Nicholson

Anitra Р Sheila Keith Ronald Ringler Gretchen LaMotte Joan Harris Barbara Piszczek Paul Nasuti Marshall McKeithen Monika Brodnicka Margie **Parks** Juliette Newton Sean Ruffin Melissa Hathaway

Cronin

Lawrence

Richards

Cathy

Roland

Judith

S R Carolynn Ruth Richard Schultz
Glenda Carper
Craig Parker
Teresa Petersen
Ingrid Little
A A

Michael Arnold
Edna Montague
Joann Tryfon
Melissa Cathcart
Patrice Linton
Rhea Osland

Erica Maranowski

Ilyana Frias Myrna Britton В Dudney Gary Farbstein del Prado Anne Barbara Stone Arety Jameson Claudine Huleva Wendy **Evans** Leslie Potenzo Zack Goetz Mitchell Joshua Shanika Marlow Maureen Saval

Jennifer Eaddy-Garvin

Laura Strong Jane Sparrow

Chris В Rika Wells Robert Albers Gerald Hallead Jean-Louis **DUVAL** Linda Mangum Rachel Jensen Benjamin Bingaman William Brault Carla Cherry Leanna Loomer Shari Sharp Maria Venidis

Jasmine King Theresa Ho-Sang Terry Shetler Van Le Luan Deborah Fobes Stephen Appell Linda Thayer Jameel **Daniels** Halima Foster

Michael Stewart-abernathy

Max **Barlow** Adam Levine Michele Nihipali Jeff Carlson Caitilin Kane Wanda Ballentine Daria Benson **Phyllis** Louie Sasha Jackson Patricia Grames jakie Lewis-Harris

Shannon Joyce Kieya Redden

Teresa Franklin-Harvey

Theresa Medige
Diane Krell-Bates

Rea Zaks William Bader Donna Prinzmetal Pat Chefalo Judith Olson Johnny Roberts Caroline Lajoie Pat Lindsay Nancy Barr Isaac Oster Randy Davis Cynthia Richard Carol Goodwin Alexander Honigsblum

John Jaskot Melissa Gordon Marianne Flanagan Alice Beauchamp Mitchell Marty Dariush Rouhi Elizabeth Olson Amelia Reyes Jeanine Weber Joy Nelson June Campbell Robert Newton Mary Casella Tricia Contreras Sullivan Α Garret Weston John Burdick Margaret White Kate Lindstrom Dale Ryder alan essner Diva North Yamachi Nancy Smith Carlo James Chirillo Lopamudra Mohanty Deb Simmons Philippa Thompson Patricia Spencer Mary Bushur Gwyn Jean Linus Ndonga Carol Detmer Terrance McIntosh Arnaud **DUNOYER** Edric Knight Anthony Lima Alan Grapel Natja Melendez Thea Altman Karen Walker Jennifer Hartman Jeanne Morascini **Nicholas** Johnson Corsover Harry Robson Joanna

Rose Brown
Elizabeth Hormann
Faith LaDue
Jeff Wells
Patricia Baecker
Danielle Singleton
James Schall

Harry Blumenthal **Alexis** Payne Adelle Orton Ε Jay Barbara Brass Lorraine O'Grady Jonci Aguillard Adam Lohrmann Keith Thompson Colin Dunnigan MaryLou Natoli Duffy Kathleen Elizabeth Johnson Titania Baildon James Geisey Cynthia Jones Ramon Moreno Will Richardson Lee Gaylord

Elaine Strassburger William White Robert O'Brien Adele Josepho KΑ Lemon George Theobald MARIA **PRICE** Barbara Schrader Kaye Ree Candace Sinclair Janie Lewis Judy Weaver Chris Kubiak El-Dehaibi Fayten Christine Colleran

Schwegler

Longpockets

Tom

Michael

Mark Schwiebert

Irving Lee

Cameron **Boulware** John Chandler Dawson Margaret LeBlanc Lisa Tom Rowe Reed Betsy Frances Garrett RoiQuista Harrison April Gossett Norman Sams Jeanne Lusignan

С Ρ. White Nancy Joan Sitomer Marilyn Perona Betty Brendel Alejandra Martinez Judith Cohen Crowder Kymberli Dawn Gerbitz Bobbie Kammer Sandra **Phillips** Angelique Hinton John Meeks Gary Wright Lauren Wagner Cager Hart Nan Willis Μ Kamara D. Chalfin Guen Han

Sandra Crawford-Clinch

Vergara

Raven

Ruth Buxman Leslie Langdon Kirk Taylor Carol Lausch Marilyn Scott Michele Shimizu Linda Apton Sherri Harrell

Brooke Bicher

Jacqueline **Grey-Clostio** Julie **Perkins** Norman Dickinson Saajidah Islaam Norah Renken Kathleen Boley Marilyn Hoff SueAndTom W.

Mazeda A.Uddin Elaine Pavlich Marion Yuen Angelique Brake

Arturo de Camacho

Michael and Kathleen Shores
Ashea Mills
Nadine LaVonne
David Neevel
Elizabeth Christensen
Betty Chadwick

R. Leslie Choi

Jo Carpenter Matthew Flannery Frank Roder Judith Martinez Ken Ward Don **Powers** Gaz modi Pamela Parker Rita Surdi **SANDRA** JOHN Leanne Morin tlaloc tokuda Walter Levy William Grosh Andrew Abate Vervalin Peggy Sharon **Nicodemus** Georgianna Neller

Georgianna Neller
Eric Fosburgh
Tonjia Phenicie
Nancy Empson
Rachel Shepard

Sarah Lanzman Margaret Jones Ashley Beaujuin Darren Frale Matthew Winkel Carolyn Jackson Bruce Greene marge adolph Kevin Laliberte Alta Lowe Ricky Quinn Julie McCarthy Caroline Zaworski Sean Ferrer Jean Jost Kay Carey Mike Lyman Tom Trainum Ethan Brown Briahnna **Perkins** Rosemary Hayes Susan Patrick Jennifer Feagin Christina Singleton Michael Malone Barbara **Branges** Steven Lowenthal Kenneth King Denise white Linda Witkowski Jonathan Peter Terrance Stodolka

Dawn Barrett Deborah Kearns Elliot Pliner John Martinez Dick **Barshow** Elise Varon Lynn Glielmi Frederick Dygert Pamela Crane Charles Miller Barb Shepard

Set HR
Wendy St. John
MAZEDA A UDDIN
Taylor Surratt
Blake Wilson
Patrick Hook

Beth Niestemski

Hersha Evans
Miriam Schwartz
Tim Stein
Charles Grantham

Keyon Jeff

Aaron Gayken
Chicara Brassell
Chandra Holsten
Raymond LeClair
Paula Rusterholz

saucedo Angelina Thomas Diehl Jann Thomas michael boshears Robert Daniel Edna Marshall James Donahue Tom Hartley

S Mendon
Lynn Wilbur
Darryl Lewison
Cindy Lance
Joyce Haskins
Marcia McKeever
Glen Wetzel

Wissinger

Stephanie

Jean Rodine
Adrian Mariah
Bettina Riedel
Diane Mogan
Janet Perez

Ruth M..Kaufmann

Rhonda Patern
Arlene iverson
Helen Jones
Betty Keegan

Heather Davidson April Atwood Carolee Tamori Carrie Kenner Melissa Begic Marilyn West **Pauline** Kennedy Ken Gunther Rebecca Dean Carlton Mcquay Jeanie Bein John Satter Martha Henry Jo Chebultz Kevin Littlejohn Sue Paro Ginger Young R Ricardo Garcia Yaakov Bright Alexandra Sale Marguerite Foster Brittany Johnson **Beverley Davis** J Roy Glenn Perez Michael Carney Yuna Solon Ε Lynk Ronald Dibble Cigy Cyriac Carol Lipper Canisha Dewar Janice Jack Gael Tryles

James Waslawski Stephanie rogall Wells Robert Estrella Meeks JD Sherman Shannon Sotomayor Christine Badura ΡJ Blake

**Boston** 

James

Jocelyn Anderson Susan Alves Carlos Arnold Ordell Vee Barbara Bacon Geraldine Chenault Trasoff Stephanie Mary Heiser **Bonnie** Shand Malika Arsalane A Joseph Ross Seraphina Rayhawk Susan Finsterer Delbert Sangster Kay Ross Lowell Green Dave Freeman Bill Strazzullo Brian Miller Tyreece Rogers Christopher Lee Hazel Twelker Jay Sewall LInwood Tauheed

Anderson

Becky

G C

O'Neill Catherine Gerry Milliken Deanna Singletary Christina Platou Alschuler Matthew SÌ√Ånchez Maricela Ketchel Steven Joshua Henderson Reverend E. Lloyd Naim syed Barbara Quinlan

Ronald Hammersley
Jean Miller
Ryan Kauffman
Robert Hamm
Rose Green
Karen Brockunier

Hayli Walker
Krista Owens
Rebecca Johnson
Keren Ortiz
Gail Blumber

Gail Blumberg Gina Merritt Kathy Wilmering Farooq **ANWAR** Joseph MacKenzie Gilbert Lawana Charles Metzger Linda Mansfield Carla Garabedian NkwaAYellowDuke Yellow-Duke Μ Goldstone Lillian **Brooking** 

Milton And Shirley Nelson **Thomas** Foley Garrick Updyke Jack Stansfield Laura Ohanian Jacquelyn Duvernay Josephine Salazar Joseph Hardin

Susan Paul
Tyree Harland
Keren Ortiz
Kevin Krywko
Charles Willis
Yasuhisa Iwakawa

Alsafi kusay Contreras Monique Hoffmann Frank John **Bartels** Ebony Yarger Karla Price Ayanna Watkins Cybele Collins Ricki Newman Kristina Peterson Loretta Kerns Charles Windham Leuise Crumble

Patricia Summers

Ρ. Jessica Marlyn Haber Lois White Arthur Giles Dale Whitney Deborah Sunderman Jennifer Nelson Sandra Kennedy Kathi Haugen Miller Vernice Barbara Turner Yvonne Marley Clairence **Pickens** 

Galen Luna Rosalind Strong-Finch Stephen Wunderlich Michelle Dyer-Long Helene Rouyer Gerry & Louise Fitzgerald Donna Glaser John AND Jean **Fleming** Charles Bahn Jacqueline Stewart Beverly Cotton Vasthi Vastey Wayne **Douglas** Michael Bruckheimer

Caroline McGill Mary Velasquez Anfernee Jones Patricia Jordan Mary Kennedy Linda Karow Mike Whtie Vernetta Taylor Jean Rodine Jacques Levy Dulcy Israel Kate Kenny Mark Thompson Miller Rory Pamela Standridge Jeff Riddle
DVonne Bowman
Lisa Maddox
Arlyne Zwyer
Patrizia Lazzeri

Carlos Otero Acevedo

Caitlyn Wright Victor Alfieri Marisa Dipaola Jon J. Lazzeri Joseph Graves Tate Hilary Janet Graham Mary Chisholm Steven Kranowski

Katy E. Martin Velez Frank Pinto Suzan Ragan S Thompson Tiffany Casler Shalonda Brown Rae Jones Heidi Gould Kyra Humphrey

Susie Duff Valette Johnson Nora Kropp Marion Schulman Barbara McClue Drew Adams Bethany Witthuhn Lilith Rogers Richard Martin Antonio Grijalva Albert Decatur Estelle Hayes Jamie Hines

Dawn Santabarbara

Matthew Franck

Wendy Manson-Myers

Sandra Russell Joe Tricase Anne Corrigan Duncan Brown Steven Sonder Christine Denning Paul Luehrmann **Ebony** Sutherland Nancy Haskett Jack West Javier Nagore Nancy Gathing Bucher Robert Susan **Bowles** Sanchi Seward Lavinia Rogers Barbara Jacoby Theodore Voth

Laura Malchow-Hay

Chris Kermiet Charles Kirk Karanji Kaduma Jarryd Audette Allan Campbell Linda durden David Tvedt Robin White Mayra Hernandez

C G

William Malmros
Thomas Angell
Grace Mueller
Joseph Szabo
Leon Mcclung
Julie Blum

Susan von Schmacht

Jan Hillegas Guy Kenan Anne **Peeters** Rebecca Taylor Vijendra Prasad Tom Anderson Alma Gipson Clara Bakker Michelle Brands

Eugene Majerowicz Russell Novkov Paul Brunelle Caroline Coppola Scott Simonds Paul Schouten Alistair Knox Larisa Long Barbara Montejo Joseph Espinoza Andres Feliciano Johamna Hernandez Alice Petersen Julie Falkenberg

Suzanne Zook Matt Cornell Dunn Joseph Sophie Miranda Laurie Funaroff Judy Carlson Marilyn Rivera Lena Kall

Marijean Snowden Sinkala Angela Jarrod Simmons Janet Frazer James Vallejos Safiyyah Tucci Hank Keeton **Emerald** Goldman Perri Darweesh Frances Enriquez Goidich Katie Monica Roberts Maureen Cram Carolyn Owuor Ruth Clifford Monika Uriel Wills Sheri Patricia King Michael Turner Elizabeth Miranti

Curry

Karen

Dragana Mirkovic Delairre lan Karen Neubauer Winifred **Hopkins** Richard Ross Raul Rayas Russell Ozment D M.

Rowan Everard
Dana Wilson
Cavisha Williams
Lynn Murphy
Dian Lambert

Charlene Cumberbatch Monique Hampton Amos Gvirtz Hiller Dorothy Gloria Badella Carol Frederick Paul **Dumas** Derik Albertson Paige Harriso Agin Pasha Tammy Yazzie Janet Correll

Kathrin Göransson
Tammy Bullock
Susan Stimson
Nadiya Littlewarrior
Michael Olcsvary
Caroline M.

Michael Iltis Andrew Goldman Jonathan Pamplin Kathleen O'Nan Adelina Jaudal Rochelle Jackson Norman Bailey Jordan Susan **BERNADETTE ADGER** Syreta Roberts Jamie Wolf Quentin Fischer

Saudia Tait Jennifer Paulino Sanders Coston Mary Cole Scott Jennings Lily Jenkins Andrew McCormick Kevin McKelvie Marilyn Farrell Skye Peace Sewall Dana Brian faleiro Brendi **Sparks** David Santos Cynthia Sampson R Mack David Downing Kathleen View Ettore pilato Jonathan Tachibana Gary Moore Adrienne pollock Brian Larson Margo Schulter Don Pearce Karen Bridgeman Cherlyn Comer Μ Naciri Dennie Carcelli Rick Christmas Sevenoaks Deni Grajczyk Joyce Karen Collins Willis Andrea

Jeanette Schandelmeier
Don McKelvey

Maurizio Sini
Candice Lowery
Dinandrea Vega
Helen Rizzo
Muhiddin Mascat
Christy Spear
Joshua Steele

Ehrlich Isaac Dee Randolph Ken Ward Kathy simington **Phibbons** Laurie Nick Barcott Carol **Thomas** Jennifer Heise Kelsey Frick Sherry Gaines

Maxim Kolbowski-Frampton

Norma Koenig Jane Kosow Deseri Mcloyd Tahja Miller Stephen Bomber S Lai Jasmine Wilson Willie Carr Melissa Morefield

Grace Lewis Rick Anderson Francesca Moldenhauer Heidi Leonhard Diane Crosby Barbara **Bondurant** Karen Malcolm Karen **Parlette** Arthur Riding Robert Eddy

Lucius Chiaraviglio

Susan Sjolin

Thilo Kumbernuss

Zachary Hall
Barbara Connelly
Aaron Morris
Karl Strandberg

William Huerta
Carly Stocks
Nina Niu-Ok
Anna Medrano
Katrina Wolffe
Ted Silen

Jean Naples Jason Lee

Connie Stomper Holly Stuart Jacklyn Burns Debbie Charnock Michael Klein Miles Francoise Johanna Корр Victor Escobar David Bowen eddie wheby david Ludden Mercy Sidbury Latoya McGhee Johanna Middleton Steele Karen Anna Winroope Kermit Davis

Mario Galvan Gabriella Garofalo G Ray Velma Tate Loretta Johnson Billy Angus Elizabeth Kelly Tracy Mosier Megan Douglas Nick Byrne Roxanne Scott colonel meyer

Mariana Salerno
Edh Stanley
Shari Geistfeld
Yasemin Tulu
Andrew Yuen
Melanie Baldi

Cartwright

Pam

Karen Laakaniemi Robin Goldberg Gail Mershon Robin Beeson Nancy Bengtson Mary White Rich C

Anthony Arcure
Jesse Dellinger
Jeffrey Cohen
Beata RiedImayer

Aurora

Marsha

Matthew Golub
Robert Blair-West
Will Best
Beth Jones

Mata

Heidbrink

F C
Wendy Werner
Staffan Kolhammar
Rachel Richards
Lorna Immel
Kirk Smith

Martha Utz Anna Kolovou

Κ Anna S Neal margie Arikawe Holden Michele Nancy Freedland Eric Wheeler Lyle Collins Jennifer Forston Sue Whitlock

John Hill pat reese Damian Lopez Osborne Lamoree Barbara Roush Quintin Ortiz G. Dale Mathey Becca Notkin **Emily** Morrison

Bob M

Rosalind Rodgers
Virgil E. Matthews
Richard Romanus
Ann Walters

Charles Favorite Don Cooke Traci Ball Randall Turner Nina Pettice David Thometz Rich Pellegrino Julie Cipolla Diane Thomas

Sherri Aurich-Hardy

Tracy Brown Paul Newburn Michael Tadsen Rodriguez Garner Lynne Karson Randy Lopez D Carr David Bruny Peter wilson Zoran Simic Vanessa Bersani Monique van M. **Alexis** Hayward

Dave L.

Charles Johnson Diane Watkins Karen Le Masson Shamethia Lawrence Penelope Johnston J. Michael "Mike" Henderson Georgia Waterrton Jean Olivett Keith Miller Barbara Miyamura Julia Thomas

Carlos De La Garza-Garcia

Mike Butche
Elisabeth Ritter
Dennis Hughes
Vicky Moraiti
Mary Hale
Brian Davis
Judith Dacey

Janice Bartlett Minna Wendin Brenda Gilbert Kathryn Lambros James Richardson Mixon Tyrone Margaret Alexander Celeste Hong Kevin Gallagher Michael Molder Chris Paterson С M

Tymekia Scott Bernhard ΛΛ9lk Theresa Corrigan Guy Liston Jon Singleton Dharma Best Shelly Clapp Yakima Ellison Gerlinde Morris Lionel Ellis

Raquel Barcenilla

Kenneth Sih

Alan Haggard Ellen Beschler

Venkatesan Subramanyan

Kelly Shaw
Nicole' Gellineau
Susan Courtney
Fernando Morv©n
Stewart Cooper
Steven Waldrip

Maria-Celeste Delgado-Librero

Perez Rodolfo
Lawrence Hyde
Julie Cipolla
Maureen Shifflet
Terri Richmond

Inez C

Martha Godchaux Warren Matte Abel Vale Elizabeth Surton
Kara Barton
Lila Berman
Jonathan Whitten
Coleth Eaton

Mizan Chowdhury

John Eddy Sandra Klueger Childrey Joyce James **Barlow** Jill Simon de la Cruz Ramon Hillary Ostrow Maia Woods-Yee Franco Gallardo nanci Leonard Robert Holder Elisa Lorenzetti Heather Merrill Jean Goetinck Alejo Nieto Dody Decker Rox Colby Joe Crompton

Gloria Clements Alexandra Swick daniel smith Aujohnae Dancy Elaine Fischer Madhumita Chatterjee Harry Bahnen Joanne Grossi Pela Tomasello Tammie Croswell

Mitchell

Sebastian Allen Norma Quizi **VALERIE JOSEPHS** Wendi Peters Alina Dollat William Gordon Allen Nathan Deborah Rollings

Gregory

Charlotte Guerin
Marta Saubidet
Dawn Broadbent
Adam Curtis
Rocio Ungaro
Dan Ingall

Karl Zimmerman Jeffery Clifford Montaña Cuadrado Barbara Huggins Candi **DARKWA** Taneisha Young Julie Engelmann Amanda Burdick Claus Erbrecht Sharon **Bolton** Michal Lynch Bill Curtis Christine Tindall Alex Mims Isidora Damm

Erin Lilly-Davison lenzola h bohannon Antoinette Wright

Gwenna Weshinskey

Margaret Gyuro radel Jill Bear Mateja Karen Papa Jeff Hester Sarah Lantto India springs Jean Denst Verhoff Patricia Litsa Katsarou Pamela Scott Hartman george Paul Peter Andrew **Nicholas** Elizabeth Senhen Cigy Simon

Summers

N H

Deana

Charles Casper Sophia Curran Kathy Krenz Lucille Laccavole Sharlette **Peoples** Tom Leppala Jeff Kramer Sharonda Yancey William Brome Christine Kleiman Flint Nancy Robert Owens Elizabeth Mansbridge

Renee Anderson Tami Patterson joseph moore jr **Pontus** Johnsen Michelle Street Barbara rostad robert moeller Letitia Dace

Ainga Dobbelaere
Colleen howard-tabron

Cee Burton
Allison Ragner
Carol Gary
Eva Chien
Edwina Orelus
Ghia Griffin

MaryKay NeumannDuncan

Elana Levinson Nixi Otemba Bongers Maureen **Edwards** Brienne Skees rebecca koo Nancy **Beavers** Marie Thermoise Devon Jones Albert Fahndrick Mary Doherty Blume Charmaine Blair Sheila Bergman

Robin Aitro Brian Sands Guadalupe Vasquez Wilbert Wofford Robert Bisson Vivien Smith Martia Goodson Elisa Worland Philip Hyun Michele Redman Giselle Jones Adria Mason Mallam Karen Susan Ring Maura Graham Rosamaria Picchiura Robert Mehling Kristie Kusch Bettie Reina Lillian Dennis **Alexis** Gray Eusebio Vestias Onaje Asheber Matthew **Boguske** Karen Scotese

Mark Scheunemann

Cynthia Mastro Charles Kelly Jim Fenske Jan kersten Sybille Williams Bradford Cornell **Nicholas** Seaman Celina Fiorino Joyce **Forbes** Beverly Boxley Jani Saari

Anna Magnuson

Deborah WADDLEBROOKS

Janice Mackanic
Sylvia Chatroux
Shirley Ollie
David Doane

Debbie Stinehart
Adolfo Miralles
Tarun Bishop
ALphonso Brundige
Aimee Grieb
Brittany Martin
Susanne Wolf

Raoul Morales-M√°rquez Vesa Kaakkuriniemi

Salli Strauss
Marjorie Powell
Akeem Walker
Mary Cross

Walter Botteldoorne Dianna McCullough

Mary Hart Mary Kraeszig Julia Deasley Keane Taylor Katherine Glatter Alexandra Jacobus Michel Carter Arvind Jadwa Miller Patricia Barbara Hughes Susan **Abrams** Carmen Schultz Carly Cassano Claudia Grasso

Teresa MASIA PERALES

Rev David Reppert
Larry Neiman
Jordan Kelso
Elaine Evask
Colleen McGlone

Noel Orr Akilah Littles Jim Fenske Lou Orr Elisenda Toda Rune Olwen Wilson Lee Toni Howard

Shoshana Katz **BAUSLEY** Bausley Elizabeth smith Carol Ng Rebecca Riley Carolyn Grassi Cheryl Hughes Judith Blish j yudell Rose Cassidy Griffin Naomi

Maurits van Eijnatten Fisher Yvonne Jerry Ferrazza Elizabeth Lempp Zenaida Naveira Pamela Williams Johnson Christine Jacqueline Scott Les Paul Wall Myra Daniel Penzer Susan Ola Charles Byrne Patrice Zboya Judi Wilkinson Marian Lambros Margaret Stambaugh Mark Binzer Marcia Anglarill Barbara Dennis Priscilla Herrington Helen Baynes Terrise Grayson

LG Brumley Raquel Mustaca Beverly Burnett Constance Corbett Tom Nacey Moises Rios Jan Hoyle Vivien Green Julia Albertin

Joanna Hoyt С Williams Gerald Steffe Victoria Hammons Ditra Walsh Stephanie Barnes Julie Grote Jane Herron Anne Caruso Karen Senzig Patricia Heckart Mehmet Can Sharon Reives Lesley Jorgensen Robert Davidson Christopher Willmer Urani Patricia Kathy Aub Sabine Miquelis Judith Hible Shelley Engman HWJ Iedema Eric Staples Webster Stephen Renee Joos joe galdo Margaret Wilbur Donna Commey Claude Jones

Monika Skowronski Sorcha Dannsair Jefferson Lars Smith Corinne Neuffer Susan Melvilyn Hamilton Stephen landau Amy Meltzer Howard Owens Mike Svensson Thelma Myrie Carla Cherry Emanuela Bedendo Pascha Shepard

Richard Kelly
Joan Ellen Mccoy
Randy De Trinis
Peter Smital
Jon Krueger
Susan Dobbelaere

Christine Stancil Clinton Stancil Philip Young Jerry Brees Robin Craft Linda Robbins McErlain Maggie Alex Pohl Jawara Pittman Elma Burnham Antoinette **GILSTRAP** Carlo Decanale Lana fryers Dunford Bridget Carlos Díaz Marlene Hurley **VJRuth** Ruth

Anne Rydlewicz Naomi Parker Janet O'Hare Tiffany Malloy Tracy Williams Elvira Stepinoff Kathy Keller **Anders** Frick Patricia Dennis **Phyllis** SmithStop **THOMAS** MONROE Yvonne Collery Helen Faller Μ Α

Blair Williams
Sandra Beltran
Jane Doherty
Steve Bloom
Jeffrey Murray
Jeanine Hoffer-Diaz

Patricia Fici Diane Nassif Jennifer Edelen Eliza Migdal Dowell Ralph Robert Brown Carrie Keske Irena Nieslony **Dennis** Edgar II Jessica Burlew Terrence Mays Cindy Mahoney Delores Edney Amelia Jones Temple Weste Marianne Alt Andrea Sims Lady Miah Kane Sabine Holm Allen-Bess

Αj

eagle eyes

Pinar Omeroglu Katherine Dander Mary Slegel

Henriet Nadler-cohen

Debra Caudill Raffaela Kane Ben Roller Kathryn Rood Caro **Urquhart** Chismar Nancy Marjut tynkkynen Andy Lupenko Kernique Moore Mary **Nausadis** Ellen Field Mercedes Armillas Odom Donald Brenda Averill Cornelia Jones Shah Junaid Denise Mobilia

de Reyes

Kathleen

Sarah Halsey Luce harrison Usman Akram Judy Grosch Brian Chapman Andre Seawood Kevin Kuljerich Kari Rauti Charlotte **Evans** Μ Wood Maria Baum William HUgel Paul Madzik Robert Slawson Jean Wilhelm Annmari Lundin sylvie agusti Joan Conner Millicent Hamilton Andrea Lumsden Ann Berndt

Kittel

LindyJane

Chantal van Beveren

Chris Taylor
Tammy Evans
Laura Regan
Andy Winger
Pushpa Rao

Michae MacPherson

Jenny Brodd
Jim Cirigliano
Keith Everton
Catherine Pisacano

Jessica Coffrin-St. Julien

Charles Happel Donald Myers Alexandra Racines Mark Smyth Yolanda Bentley Donald Smith MaryEllen Andrews Norie Creates Pamela Epp

Teresa Antela
Judy Sottnick
Keith Kinder
Talita Robinson
Carol Borzotta
Jacqueline Dixon
Gary Sweet

Carol Himmelman Virginia Ramos Rios Lyvonne McAdoo Jennifer Zanger Everia Condon Meg Cater Arthur Stone Tim Ryan Patricia Tholl

RSM Susan Wieczynski Terri LaPenta-Duffek

Currie H.
Tina Tine'
Liz D.

Lorraine Elletson
Michael Jones
Mike McCool
Geraldine Mattison
Rita-Ann FitzGerald
Lillian Garcia
Frank Lewis

Jo Anne & Godwin

Francisco Ranz Robert Duckson Natasha Johnson Karl Jenny Angela **Bellas** Carolyn Gillis Grace Silva Velverly Caldwell Jennifer Fendya Karen Collins Price Eric Seamus Allman bell Shawnte Smith Roy

Katherine Denison
Iris Peppard
Jennifer Rudolph
Mike Autry
Ann Luft
Linda Sage

Lisa MacMillan
Richard Ordonez
Jennifer Pickett
Kyle Goen
Clarissa Mitchell
Margo Cooper
Vivian finch

Sharonna Lambright Macyle Candela Mary Compean Aultman Reynolds Milton Veronica LaDonna Irby Deborah Martin Alexandra Pappano Geoffrey Ogden Nancy Loftin Freedman Joyce

Jornell Kopp
BEVERLY PEYSER
irma ross

Amy Pemberton

Nowell Blake kathleen brown Byron **Brooks** Rosemary Spatafora Cj Smith Maureen Levier Asfa Aman Nicole ardis Michael **Evans** Elman

David Elman
Kenny Fincher
Marcia Kutz
Gloria Foster
Heather Pelletier
Bill Evans

Thomas Block-Easterday

monica jones Lisa Humes Kevin Klenner Gabriel Bobek Joan Murrell Clancy Mundt Anna Gibson Leslie DePriest tim potter Donna Poland Gabriel Bobek Donald Priest Lisa Kanuteh Martin Weller Russell Brown Madeline Wilson Meredith Needham Joan Kocsis Williams **Pastor** 

Peter R

Aida Marina Herbert Short Laurie Azzoto

Anthony Capobianco Michael Cirrincione

Susan Farro

Camille Spann-Starks Dee Milligan Elisabeth Stawikowski Sidney Gibson Alexandra Sipiora Kelly Larkin Heidi Palmer Adrienne Ochis Danielle Warner

Charles Washington
Ala Salameh
CJhaye Jackson
Belinda Denton
Stefanie Wieland
Greyson Pannill
Isabelle Hayes

Susan Gort

Mostafa Youssfi

Tony McCraney

Martha McNulty

Robert Dorson

Robert Deborah Brown-Ridley Deborah Nesmith David London Iris Mustafa Melissa Thornton Louise Backlund Linda **Brosius** Greta Rossi Evelyn Thacker Richard Taylor Jeremy Whaley **Emilio** Nazario Andreia Cozzens Bryan Haynes Miranda Wildman Leah Moore Tim Fuller Ursula Cohrs Genevieve Stigall Gail Webb Charles Ashley Sasha Hampton Joyce Hawes Valerie Randolph Debra Lancia Linda Gibb Vernon MargaretVernon Chris Jennings Kevin Coombes Mary Freed James Vaughn Shirley Napps

D Pezzotti
Clara White
Kempis Songster
Alisa Gayle

Xlaire Farnsworth
Patricia Marino

Eleanor Weisman Meira Nocella John Geiser Derek Nolan Anderson justin ruben Sam Abrams Stephen Hackney Donna Elms Barbara Steinman

Hazel Donaldson Patricia Grimsley Víctor López Mark Koritz Tati Galli Woodrow Wilson Brian Allen Cassandra Edson Sarah Norrichs James Mazurek Constance brown Eleanor Rodda Andrea Turrentine Nia **Flowers** 

D O'Dowd Gloria Gannaway Aaisha Alphonzo Paul Heloskie Karen Ferrusquia Jane Lazarre Pradeep **Esteves** Chamein Canton Kareen Ambroise Rodney Hinson Kelly Perry

James Melloh Waqas Jawaid Elizabeth Albright Kenneth Canty Ann Achuff Elizabeth Albright Ann Sandritter Plazyk Gary

Lubker

Pam

Alison Conrad Jim Moore Kathleen Button **Alexis** Langelotti Robbins Ralph Sandra Williams Jessica Rothschuh Melek Korel

Diane Eisenhower

Christopher Long Luzzette Slough

John Barraclough Joan Ferrante Dan Volpatti Laurie Sorgen Natasha Clark Sherrie Parker Rochelle Brown John Keim Williams Thomas An curtis Bill Rosenthal Steven Johnson Jack cogswell Shawn Washington Maggie Louden Mark Davis Bridget Spann sturz sara Veronica **Edwards** 

Thomas Horseman Jaclyn Pollan Mark Warren Ted Mann Katherine Tildes Todd Lafleur Judith Mackenzie Emerson **Bouchard** Linda McDougal Pecola Macon Dianne Gove Lee Baker

Perry

Betty

Giguere Gerald Т Hawkins Donna **Francis** Dolcini Jerry Carol **Painter** Geri Savage David Janetos Gary Hubbell Greg Woods Joye Bowman David Plank Camille Elvery Simon Hinds Debra Aronson Michael Kelleher Ann Diamond Andrew Middleton Orelia Hayward Randall Todd Bill **Evans** Suhas Malghan William Clark Amparo Alpanes Christine Crutchfield

Lois Bair **Emery Owens** Halcyone Hurst Lee Davila Cynthia Loewy Mark Schafer Joan Moore Strickland Joseph Мо Kafka Marie Alabiso Lisa Preston Tonya Qualls Leslie Pfost Br SSJE Smith Jan Gloria Claiborne Carol Turner Jeff brown Charles **Iwanusa** 

David Siegel Carol Chappell Kai P√§tzold Stephanie Novak Barbara Regan Vincent Gaines Nicole Avedon Roxanne Ryce-Paul Larry Grimm Amaya Deniz Kim Hall Tom Webster Walker Damita

Tom Bryson Terri Morris Cynthia Clark Sandra Spiegel Sarah Dranoff Juan Canet Pamela Amos Elizabeth Schutt Barry Ergang Nickell Wyse LC Linder

Herbert Hutchinson Anthony Austin Betsy Leopard Elizabeth Zumchak Mary **Troland** Paul Bergren Teri Danos Diane Tinsley Judith Strother Diane Hatchett Shermelle Coleman Cheryl Burnett **Emmy Lou** Cholak Romane LE PEUC'H Deborah Schechter Sean Kinlin Martha Loving

Krokowski

Lafferty

Stephen

Karen

Robin CisneThis
Suzanne Moschini
Brian Ainsley
Matt Matrisciano

Nancy burke Janet Magnani Howard Abron John Sigel Amber Haseltine Sherie Campbell Cate Renner Maggie Callery Katharine Tussing Martin Rosario Caroline Satterfield Angela Castille-O'Keefe

Joseph Poynter
Sarah Dorwin
Shelley Burton
meg reiss
Joanne Black
Tennie Caldwell

Rachel Wilke-Shapiro

Rena Moore

Brandi Robinson-Foster

William Haddad
Lois Seidel
Sann sann
Manuel Sanchez
Marlene. A Jean Noel
Gloria Klaiman
Rebecca Casstevens

Olivia Myers Helen **Jsckson** Marie-Helene Cormier Charelle James Adrienne Tsikewa Linda Long Shelton Raymond Anthony Rivera Ernestine Mosley Elaine Hinds Vera Dykes

Ruth Hoffman Kristin Wiles Maria Petras Black Radio JOHN Hardy Nicole Bennett Jeanne Gallagher Cynthia Fletcher Angela Harris William Conger Mark Clark Ken Grzesiak Marie Kovar Angela Harris Gregory Kruszewski

Barbara Carr

David Banner Covi Deborah Bill Hardy Giovina Ruberti Laura Ceraso Paige Kumm Κ Seddon Russell Fowler Walter Johnson Nancy Crompton Helen Hill Updike Sean Riddell James Lee

Sterling Waterman Sylania Burnett Lanice Jackson Michele Booth Borgeson Dean Timothy Campbell Janell Smith Lauren Hay

Carol Castonguay

Richard Stern
Robin Greene
Julia Apostolos
Sarah Thompson
Sally Chen

Jason Pittman MariePaule Florestal Renv© Pineda Ellen Girone Megan Houlihan Jameson Dave Angela **Owens** Kelena Smith

Leona Pannell-Herbert

SARAH GREEN

Mark Miser

Igor Tandetnik

Edward Walthour

Maurice Johnson

Linda Messatzzia

Giuseppe Fusco

Giuseppe Fusco Sarah Mroz Helen **Bouchard** Akilah Sigler McDade Tracy Hai-Ping Yeh Christopher D'Amico Greg Dorsey Ali Reeves Claude Robert Michael Gilbert Rozlynn Harris

Sipes

Owen

Karan

Ferguson

Deniz

Mary

Josh

Joseph

Jonathan **Fowlkes** Charlana Mullen Wilkins Cythia Veronica Albritton Jillynn Walker Kyair Butts Lydia Rogers Jolean Wegner Lucas Gram Philip Mazzei Charisse Jefferson Aurrita Payne

Sev **Flowers** Hillman Mary Darryl Nelson Sandra Hendricks Naila Jirmanus Judy Gray Rebecca Skalsky Adrian Wilson Nancy Brown Karen Paschal

Tonetta Bailey-Weaver
Donna Dombrowski
Jane Whiteside
Claudia Devinney
Anthony Truesdale
Joan Dick

Lisa Leontovich Randy Diner

Jeremy Stuckwisch Jolita Wainwright Jennifer Sweetland Kate Noble Susan Detato Debra J Havranek Leigh Yeoman Amanda Hebert

Barbara Kestenbaum

Gwen J

Michele Chavez
Vanessa Cole
Sally Wilson
elizabeth Carvalho

Rachel Mantle-Douglas

Jennifer Bendio Eric Zimdars Harold Brown Ann Johnson Crystal Williams Ford Brent Neil Stanton Les and Kathy Frenz Jacob Pietryga LeNoble Nancy

Richard Siegel Jessica Reigelman Nancy TenBroeck Darwin Jones Kevin Kelly Plaxen Barry Jennifer Romans Beverly Ratcliff Eleanor Snyder Martinique Dickey John Armstrong Alan Schlessman Benjamin Adekunle Thomas Boyd Margaret Silvers Brenda Morgan Jasmine Shepard Alisha Hodge Virginia Davis Sandra Graham Kirsten Thiam Carolyn Johnson Nicole Cua

Marybeth Callahan Jasmine Hines Joseph Kirchem Janet Cook Albert Legg Leah Berman Virginia Young Lenore Norman Cathy Cleghorn Elsie Sealander Mary Zimmerer James Gorman Alex Strout Judith Peter Corie Buddin Amy Cave Casady Kemper Robert Petrie Debi stevens Constance Engle

Gilna Nance Rica Harden Jon Karlsson Robert Fletcher Darry Carlstone **Phyllis** Combs Vickie Drake Neil Kent

**TARA** HERLOCHER Maya Gonsalves Ellen Hosford MICHELLE **RIGNEY** Michael Norden Ronald Brown Paul Gianquinto Tom Marinelli Celeste Dorsey Joan Braun Hazel Camargo Mary Zamagni

e W w Durand Kelsie Annick Adjo George Chernetz Patricia Laranco Daniel Ogas Bickford Erin Rob Sackett Liz Davis Deborah Bradley Dannemiller Kathleen Karen Johnson Daniel Dunn Jerry Belter Leeanne **Atkins** Mary Henderson Jennifer Larson

Sara Eldridge
John Chamness
A Wells
JoAnn Rienzie
Barbara Doucet
Jenni Kovich

Maureen Ellis

Donald Retemiah Robert Brady Nieshea Willis

Wendy McConnell
Elizabeth Secord
Jamesena Bounds
Erin Cantu

Karin Hemmingsen

Leslie Rymer Herb Sayas Delores **Fedrick** Ethan Alsruhe Jesse Ashcraft Mike Matcho Shannon Dolan John Murphy Bonnie Smith AudreyMcguire McGuire Craig Simpson Amera Rozier

Spencer Hendrixson
Susan Katz-Murphy

Jeanine Fair Corey Corbin Ken Morrison Kathy Sabin Mike Rosing Heidi Bailey Karen and Will Cleary Patti Martin Grace Strong Athena Savides Terri DeFilippo Rennie Sweet Noelle McGuire Minister lvey

Sarah Deenihan
Sharon Soltzberg
Judy Castillo
Andrea Maxwell

Kisha Evans-Gunter

Mary Wall

Brownfield Harry and Jill Barrow Shellev Terri Lefler Wyman Whipple **Andrew** Mix Dionna Bittle Wayne Flick Beth Minear Landis Lewis Adam Gartrell Lamia Guellati Paige May Nathan Maltz Andrew Rosalsky James shaw Janice Reid

Jerry Mawhorter
Sandy Steers
Barbara Sorgeler
Jacqueline Eliopoulos

ZavV© Martohardjono

Stevie Young Cynthia Williams Kendra **Douglas** Leonard **Fourhawks** Carroll Mccloud Jan Campbell Marina Wade L Schneider Rochelle La Frinere Diana Finnegan Tamara Nance Craig Drew Crystal Smith Cara Sharpes Andrea Illiano Sheila Coughlin Sharon Zayac Melanie Walker Peter Wunderli Nashera Holmes Loren Sackett

Alice Bennahmias

Albert Griego Alana Gee

Robert Vitaglione Betty Butterbaugh

Nancy Colley Sanah Cisse Thomasina Maxwell Nora gerstein Herman Hardy Helen Stuehler Melissa Reid Mandrell Mary Miller **Emily** Jeff Miller Judith Orr Marlene faucher **TERAO** Terumi Karen Friends Williams Robbie Angela Marte **Nicholas** Prychodko Helen Lindsay Matthew Thompson

Todd Janis Robin McKay Elizabeth Plesche Jasmine Reynoso Dorothea Couch Amy Russell Esther Ebey Vivian Brown Chris Seymour Rohlf Gerard Ira Kanter Jonathan Nash Robert Shepherd Anne Moore Melanie Chischilly Arden Atkinson Patricia Nicholson Adraenne Bowe Ellen Chuse Gabriele Reinhart

Gail Keiser Dorothy Hatch Sarah Rowe Elsa LeBlanc Cindy Kroening Miriam Lieberman Jennifer Simpson Ellen Antoniades

Μ Т

Mari McShane Frankie Benniefield Meredith Kent-Berman **Thomas** Ericksen David Kent John lee Bryan Anthony

Norma Goldberg Robert Christian Rachelle McKenzie Vicki Grunwald Janet Hoover Margaret Von Feldt Pamela Paul Wendy **Emmer** 

Hillary S Cheryl Brown Eleanor Lewis Fanny Whitman Krista robinsonlyles Fran Schmidt

Greta James Maxfield

Sharon Cookson Gail Goodell Jenny Collier Κ Watson Carol Broll Susana e William Gaskill Julian Amaker II **MERCEDES LIRIANO** Ryah Belford Chudney Sykes **Phyllis** 

Doyle

Elizabeth Mellen
Muhammad Rahman
Mary DeHoyos
Seth Foss

Jim Fuerholzer Reina Peterson Janet Holden Ben George Megan Williamson Vincent Basile Clifford Juleson Kathryn Wild Mary Costello

Tara Caupain-Wilson

Robert Jakubiec
Jen Raber
Susan edgar
Martha Lipton
Sandra Hill

Jan Edwards Valencia Williams

G C

Britt McFadden Jill Weiler

Jenny Stanley-Baker

Beverly ifill

Sally Mikulas-Serletti

Julia Lawrence
Pedro Hernandez
Jonathan Beshansky
Terrancejohansen Johansen

Eliot Lee
Genevieve Clark
Nina Ross
Linda Francisco

karen lin

Diane Kokowski
Dorothy Hanna
Lesly Nazaire
Henry Baker
Bobby & Beverly Grant
S Davis
M Dillon

Eric Burr

Arkia Armstrong Virginia Douglas Janet Hendrick Kia Davis Aria Lester Anne Desmond Michael Harrison Kim Mack Karen Spradlin Dorothea **Akins** Jenniffer Thusing Karen Kampwirth

Mark Ernst Neal Devine Carmel Martin Roxie Young Halima Johnson Wendy Culp Piersialla Leonard Kathie E Takush Yolanda Mitts Jackie Rice Maura Murphy Karen Hoffmann Ellen Stowers Catherine Albin Tamiko fuote Danielle Turner christopher huggins January Parker James Barrett Joanne Jackson Nicola Schafer patricia herrick

Billy Steele

Barbara

Shauna StoltzLaurie Christopher Bering Rebecca Skalsky

Wiebelhaus

Natarajan Krishnaswami

P Scoville Kathy Kroll Mary Ferrigno
Tracy Frisch
Julie Tonkin

Steven Zimmerman

C W

Т Darden Andrea Ransom Steve Frankham George Forrester Mary Gagliano Linnae Boyer Michael LeFevre Rachel Acosta David Cleveland Sandra Johnson Michael Archer Jo Palmer Hollar Jeffrey Shawn McGibeny Josselin judith Bev Rohlehr David Atwood Steven Groves Josephine Njoroge Placida Rodriguez

Jennifer F

Ann Lemmon Molly Randisi Crystal Jones Catherine Mendoza Karen Adams **Patrick** Lemley Mary Johnson Marvin J Ward Dorothy Rocklin Julia Morgan Margaret luro Royal Graves Doris Filer Dianne Noblett Denise Garrison Catherine Cauthorne Charisa Smith

Kenneth Schilling Shellie Stephens Tia Pearson Linda Fazio Wanda Mourant Ruben Cerrillo Lavina Tomer Dwayne Babb Stephanie Coleman Elizabeth Spiher Rebecca Novak Milton Davis Frances Smith Jim Watkins anthony/sylvia deluca Molly Kaplan L Wilson Gwendolyn Newman Sarah Caplan Haftl Christine Ashe Richards Shawn Meachem Dawn Mason Karen Shepard Jessica Guttenberg Jan harding Savanna Johnson Sam Orlich Tamara Leisey Hinchcliffe Ellen Nicole Eisenschenk

Paulette salfen
Aliyana Thornton
Nancy Hemingway

Vanessa Clark
L G Franklin
Richard Crawford
Pat Jones

Laurence Bourguignon

Laura Chase
Emily Lerner
John Gusmano
Theron Tomicki

Sherman Handberg Donald Neubauer Renee Hardy Linda Fogt Elizabeth Jarquin Laurenthia Gurley Fredric Hefter Andrew Billeb John Considine Kaylee Knowles John Griggs Alexander Pollatsek Sonia Jaffe Lisa covey **BRUCE HIGGINS** Sandy Cromer Paul **Iddings** Kathy Spera Gregory Bower Bradwell Larry Anna Melendez Angela Askew Sherry Call Chad Armijo Eugenia Grignon Monica Jelonnek Peter Hancock Paula Kline

David McPhaden
Jason Smith
Karen Kennedy
Faith Rud
Jennifer Yukl

Irma Tyler-Wood Heidi Parvela Richard & Terry Anderson Barbara Upton Diane Arnal Richard Guier Rodney Regan Michelle Nelson Gloria Pilkington Christina Hewitt

Cheryl Miller-Holmes

Carl Mautner Richard Johnson Sara Hale Allen Mellen **Epifanio** Lugo lan Shelley David George Elissa Weizman Patrick Keiser Marilyn Bailey Walter Fox Tibor Gacs

Thea van der ven
Richard Eshelman
Betty Combs
Travis Rillos

Maddie Nelson-Turner
Vanessa Goddard
Marisa Izzard
Christopher Herd

Sybil Schlesinger

Katy Hall

Lawrence Jacobson Diana Halperin JAN **MAIOLATESI** Mickey Federico Louis Holloway Julia Wade wayne moreland Seifers Joseph Williams George

Gina Mannarelli-Agostine

Joseph Towns Kathy Colton Charles Brocco Meg Emry Lester Baltimore Barbara Holowczak Elizabeth Meister Jackie Harris Julie Norton Lisa Pompa

Lee Bowman Terry Moon Richard Hutchings Beth Baltimore Ira Horowitz Patricia Abbey Sydney McIlhenny Rachel Lowther Kenneth Jones Janvie Cason Lynna Dhanani **Phillips** George Linda Martin Amy Cleveland John Erickson Maxfield Harding Doug and Jan Parker Elena Klements Christine Sleeter Andrew Budziak Bev Hansen Carolyn Dreeszen Gabriela kolman Michael Lopez Valerie Ralston Jk Anderson

Marva Hill Richard Guyton Ned Brown Avery Ainsworth Don Bolanos Michael Hayden Joann Henderson David Kendall Melissa Harris Malissa Wilson Robert Reade Nathaniel Hansen Diana Bain Jeremy Alford Tabitha Μ

Jeffrey Howlett Wilhelm & Sherry Strateff Mary Detrick
Dee Decker
David Peshlakai

Margaret Ellis Luis Lozano Don Brake Alice Rim John Weil Steffany Kraft Shemanne Davis Cynthia Hull Melody Kouba Margaret Garr

Laquitta Redmond-Harris

Allan Hesch Sean Irwin Gies Lisa Fredric Salstrom David Weeks Thomas Higgins Isabel Travesset Adam Matar Yvonne Baab James **Flowers** Patricia Swagart Renee Maxwell Joan Rubin Charlene Stephens Francine Tyler

Geraldine Rohrkemper Gary Putnam Julie Wood Robert Compton Karen Tate Mary pantaleo Paula Minklei Kiora **Brooks** Dawn Brownson Magalie Baron-Jeanty

Joanne Brkich
Robert Yunus
Nicole Wagman
Deshawn Wiggins

Diane Harry Dorothy Parshall

Helena Ponder Stacey Gladys Frantz-Murphy

Michael Chang John Tedeschi Margaret Gullette Danielle Gothie Joseph Homstad Domingo Martin Michael Johnson Br.William Schlosser,sm Kauffman Caryn Gloria Foret Heather Turcotte Nicole **Brooks** Т Н J Atlas

Robert Koopmans Lawrence Crowley Ethel MacDonald James Petkiewicz Hamada Yehya White Cathy Jacqueline Faison Leslie friedman Ronnie **Bolling** Maria de Jesus Dixon Riannon Benezet Maureen Absten Church Ruby Vicki Kondelik Richard McCrary Dini Schipper Jack Hill Donna Knipp Gene Denney Priscilla Liebowitz Rhoda Sharpee Milo Mottola Jennifer Therrien

Daniel

Life

Edwin

Wendy

Kendra Hoard Jerry Atlansky Gabor Szakacs Carole Smith Rachel Ganz John Rosing Eric Bindler Jennifer Bean de la Motte Rudy Montgomery

Christopher **Promis** McConnell Hazen Frank Crespo Darrell Schmidt Brad Miller Meghan MacKenzie Christopher Crawley Dorothy Moloney Susan Day Jody Falconer Marilyn Siddigi **Thomas** Sholly Susan Stewart Joanne Mosley

Alice LeTourneau Michael Hester

Jackie Sylvander-Sodano

Acosta

Lori Grifo
Jo Pa
Lorena Lopez
s m

Belinda J

Robinson Jose Maureen Tucker Alan katzer Harold Honeywell Tamar Schwartz R Teshera Rosemary Harris Carolyn Green Nina Garfinkel Elizabeth Hickman Will Hicks

Alfreda Richardson

Thomas P Wahl Pam Worden Maurice Carter Willis Tayler Judith Ford Aidan Quigley John Erskine Avery Jones Trisha Miller

Molly Pickett-Harner

Irving Spokony Christopher Judge Laura Jurewicz Steven Westlake Fred Karlson Gobbato Gary harris James Tara Buckler Steve Parker Kathy Reid Andrea Pennisi Mckinley Williams Henderson Nancy Karen Wisniewski

Cheryl gunn Eileen Savdiv© Cleola Callahan Glenn Mooney William White Jane Luckey Jeane' Dunbar Karen Holman Maryellen Latas

Debra Broughman Michael Rosenberg Jan Sneider-Brown McCormick **Emily** Jill **Nicholas** Caroline Schnettler Savath Pouv Melissa Jordan Newlove Tina

Sahin Janet Rebecca Freund Lisa Margraf Carolyn Pereyra Edward Bernardin Sabena Stark Patrick Nugent Kristen Martinez Donna Gaskill Bev Glueckert Richard Lamb Sylvia Brown Ryan Pryor Trini Moreno Michael Landess Nolan **Parks** Kathie Swanson Scott Elliott Laurel Ullyette Lisa Joy Mary St John Regina Mason MICHAEL **SHERARD** The Hensel Raymond Newsome Paul Bern Anne Zafis

Georgia Schoonmaker

Hollie

Val Folkerts
Wendy Keller
Robert Logan
Jerry Esperance

Ada

Tracy Bell
Sandra Sheehy
Brain Short
Darlene Jakusz
Chrishana Fields
Benita J. Campbell
Lynn and Kim Allen

Rowan Tucker-Meyer

Gloria Matson Sally Carmany Anita Preer Barb Noble

Henry Bogdanowicz

Don Worley Barbara Josefsson OC **Edwards** Ann Heerey Karen Rusen Sue Staropoli Andrew Vanover Connie Ning Darius Buckner Robert Newman Jo Liggett **Ballard** Boyd Nanette **Betts** Mitch Wilson Sandra Uribe Berta Barillas Donald Myers Arleen Barber Tim mckeithan

Paula Bushkoff
carole balekeley-cole
Brittany Jaramillo
Maria Ciavola
Meghan Frost
Jimmy Bostick
Anthony Correro

Gibson

Naromie J Jessica N

Sue

Shahirah Gillespie

Т С Cornella Clark Amelia Hoy David Connell Marilyn Hynes Walker Mary Rachelle Therrien Vendetta Thornton Val Sanfilippo Angela Roquemore

Steffen August Teri Scheuer Letitia Herndon Jessica **Edwards** Angela Handy Melanie Nettle Karralena Castaway Monica Lett

Annie Sowell Lynzy Hoffler

HEDY KOLOZSVARY

Clarke Lisa Amatallah Saulawa BK Young Μ Moore Joel Szasz Barbara Hoffmann Lynn/Roger Stapes Gina Londono Abdul Pirani Demos Nation

Heidi Thomann Tewarson

Alfred Kroeger Francisco Lorenzo **Brooks** Appelbaum Tim Sylvain Roberta Camhi Kathleen Hall Adrian Barton Phillip Hope Arthur Lisciandro Rose Shania

Jaice Cooperrider
Christopher Moran
Mechelle Gassaway
Cheyenne Weaver
Jean Wyman
Ugochi Madubata

Lisa kuk
Victor Sytzko
Kristian Azyndar
Marlene Reichert
Larry linn

David White Mike Ferguson Peggy Miros Evelyn Griffin Constance Speake JoAnn Bertorelli Nancy Natzke Strelke Robert Thaddeus Hogarth Sarah Striffler

Gabriel Cohen-Glinick

Darren Ginn
Kelly Allison
Jennifer Porter
Olivia Apple
Andrea Kalvesmaki
Pamela Bennett
Michael Sarabia

Lu Roth
Cathy Morrison

Thompson

James

Nancy

Cynthia

Sharon

Jim

Henry Oh William Buss Alexander Dotson

Valentina A Wendell Finch

Sonja Thompson Ganeesh Genus Shelly Simmons Giampaolo Laviano Susan Wilson Shambo **James** Mary Manz J Trinkaus Elizabeth Molchany Val Basom Jackie Critser Brian Keck Carole Morris

Seidler

Hatch

Wong

Slezak

Brian Cocco

Arthur Burzykowski Jill Khoury ٧ Christie Anthony James Hendricks Χ Dave Quayle Miriam Haberfeld Hallie Gammon Karma Johnson Daniel Lord glick Jon Т Brown

Ashaina Cumberbatch William Wollner Theodore Green Linda Janota Joan Saetta Lamia Mitchell Carter Wyatt Leonel James Joyce Suggs Dorothy Golden Chan Jeudy Bruce Olson Ramsay MacLeod Marlene Lammie Sharon Logan Kimberly Turner Christina Latzer Michael Herbert

Cristina Economides
Mike Carafelli
Kyle Cousins
M Phillips
Mitzy Lira
Robert Hirshorn

Peters

Susan

Gabriele Holland
David Kaylor
Jean Cameron
Sarah Hess
Victoria Lam

Howell Sherrod Tamara Schlagel Willie **Betts** Ashley Eldridge Mary Balding Ruthanne Hartman Frances LeBlanc Armendariz Irene Roxane Pajoul Madolyn Rogers Lalescia Hicks Zei Mary Cassandra Reid Debbie Dunn Suresh Damle Landra White Sara Goldberg **Phillip** Crabill Ruth **Evans** Rosemary Ryan Ron Lavender Parker Brown-Nesbit

Adam Mills Marilyn Wienk Alton Roundy Donald Cooney Jean Sommer Rachna Mathur Claudio Dosa Darrel Hostetler Glenn Hinson Corbin Margaret Arthur Payne Ann Hinshaw paula ludwin Kara Young Nico Ρ.

Nancy LaGratta
Michael Collins
Roy Nemko
Richard Selleseth
Stephen Oviatt
Holger Mathews

Michael McMahan Joe Stoner Camille Yarbrough Theresa McEvoy Lorna Frank Michelle Graves jude thomas Patricia Youngson Shonell Riley

Marcia Melendez
Susan Minter
Dana May
Suzanne Ward

Leah Froemsdorf Crispin Burnham Anne Chilson Glenn Krakower Donna Pearson Mia Roozen Dominique Brewer Frederick Klein Wendy Wolfe Deidre **Edwards** Richard Fochtmann Amy Favaro

Amy Favaro
Debayani Kar
Beth Merrill
Mary Hahn
Margo Stone

Sophia Weissmann

Carla Tuke Carolyn Trindle Hicks Jerry Aaron Sheiman Jon Wishnuff Marcus Byron Camella Brown J cannon Cecile Sherman Chris MacDevitt Anduril White Sobus Katelynn Ann Holmes

Jeanne Acosta-Caipe

William Scott Mickey Beltran William **Edwards** Miller Lara Lynn Elliott Mary de Lyrot Sandra Williams Linda Linton Norm Wilkinson Carolyn Weinberg Jim Gehman Julie Ozias Kathleen Yuhasz Evangeline Mirville Michael Vickers Hipolto Arriaga Connie Miller Edward Rengers Adriane Hanson La Fleur Virginia Lisa Dumin Tanya Nieri Sheri Ambrose Wendy Wark Dion Kliner Isabelle **Pastin** Mary McKenna Dorothy Knudson Susan Barber **Phyllis** Roth Melissa Meyer Norma Madison Saad Siddiqui keith brooks Janelle Murphy EDWARD G. **MRKVICKA** Mauria McClay Thompson Jessica Maggie Shields Charles **JASNOSZ** Veronique Sanson Pat Thompson

Michael Heinsohn Greg Zvzanski Beth Fidscher Janet Donaldson Jeremy Hasson Bruce Cratty Jamie **Thomas** Shannon Jacobs Beth Goode Carrie Watson Asha Sharma Anne Wolowiec Scherf Theresa Wanda Berry Mary Konecny Buff Rogers Allison Fradkin Terrence Willitts Patricia **Emmert** Jennifer Calvert Robert Fischoff Caitlin Hunt James Dumphy Elijah Wade Carol Chowdhry Cheryl Stewart Leslie Smith James Hickey Brandon Look

Kathleen Nummerdor Decie Wilson-James

Gills Panelle Shiffrin Joyce **Edrice** Tozier David Eye Andrea Doman Alta Dauel Melanie Roby Samuel Springer Kathleen Mazzetti Neada Holliday Char Esser Erica Himes

John Porinchak
Arthur Fawcett
mark mendoza
Maya Escobar
rob and colleen m.

Kimberly Williams
H Hodge
Thomas Douglas
Victoria Jensen
Megan Allen
Walter Gutherie
Tess Elliott

Nilah MacDonald

Kathryn Wade
Tajeer Robinson
Sally Seckman
Anthony Howard
Frances Babic

De Almeida Alison Owen Kunkle Stephen Mudrick Srijan Chakraborty Anna Marback Suzanne Koury Lori Jirak Jamie Bunson Shamaka Schumake Jim Whitworth Kathleen Anderson John Jones Pat Launer Leslie Smith Jorge **Flores** Susan **Evans** Carl Gendvil Eldon McKie Robert Saul Morgan Brenner

Pauline Morgar
Natasha Brenne
Sharon Pauley
Lora Smith
Rosemarie Kistler
Paula Lepore

D Gryk Carl Nancy Norman Roz Judith Coggins Tangie **Scales** Olan Kay Tom Grych Soledad Vera Lucy Duroche Harry McNally Mendee Stroud Kimberly Hart

Grayson Henderson David Ruffner Α Ludwick Carol pucak Peggy Feldman Hannah Stanton Lisa Schoultz Miller David

Gail van ekeren Claudia Bainbridge Jane Davidson Shirlee Perlow Greta Alvarado **Nicholas** Maddaloni Terri Pettaway Sarah Reinken Bruce Denning Corita Forster Brad Miller Pat WARSTLER

Jaquelynne Mauvais
Ivonne Walters
Steve Wise
Katherine Hatch
Stephanie Sylvain
C M

Joseph Werzinski
Judith Layman
Jonathan McCann
k Perkins
Cynthia Edney

Kathy Anderson Hattie Vanner Jo Anna Hebberger Dressler Rosemary Kathryn McKinney Tom Calderone Catherine Kilgore Lloyd Schutzman Maria Hernandez Petrea Mannello Ida Lindsey John Wilson Carol White

William McGunagle Herb Caesar Rane Richardson Valerie Snyder Fermin Morales Daniel Gonzales

Pamela Raup-Kounovsky

J Woodhull Michael Congdon Nancy Nix-Rice Bible Lee Devin Abraham Lauren Mangini Loretta Kilby Carol W Marjorie Kiefer Kia medina Ellen Garza Kamton Woodard Knibb Jana Jacqueline Bishop Camille Singaraju Cathy Johnson Bill Chockla

Jacqueline Suriyamongkol Marge Frank **B.Anderson** Stephan Braemer S Layden **Fuller** Patricia

Curtis

Honora-Bright Aere
Corinne Monk
Robin Nussbaum
Dhyana Westfall
MaryKay Rodarte
Thi TonOlshaskie

Claude Lasporte
Christopher Martens
K Artz
Michael cole
Robert Raines
Builder Levy
Michael Chutich

Yitzhak Husbands-Hankin

Jeanie Glockner
Janice Biederman
William Obrien
nathaniel johnson
Kathy Watson
Joan Columbus
Jim Mee

Derrick Heyward Rebecca Marshall Caroline Brown Pamela driessen Christine Staight Ebony Smith Nicole livingston Donna Charlap Marlene Dick Jonathan Beiler Т Harrison Meredith Mohr Darielleshears Shears Jan E. Vaughan

James lumpkin
Niikai Cannon
Lesley Stephens
Jasmine Mahmoud
Kevin Curtin
Joseph Micketti
Marie Gary

Kathlene Ford-Walters

Jennifer Soltero Randall Herz

Richard Mansfield David Serino Anita Buffer Suzanne Einhorn Mary Randell David Mayer Clarence Robertson Suzanne Avichai Kathleen Parajecki George F. Klipfel II, CLS Jamal Khoury Rakesh Naik Harriet Jernquist Moya Satterwhite

JC d

Edwina White

Esther Diamondstone

Kernan Eugene David Smith Brandon Jenkins David Lindberg Bruce **Davies** Janice Blake Michelle Logan Diambu Smith Anthony Albert **Phyllis** Orner Harry Russell Vannoy Tamara Hoffman Margaret Glenn Haig

Diane George Lynn Anderson Davidson Angus William McGoldrick Dennis/April Clobes Jay Lazerwitz Terry Akana Alan LaPayover Darrell House

Beck

Costella

Gabi Frankel

Helen & Paul Baumgartner

Allen Hunter
Andrew Ball
Tina Drake
Anne Flanz
Caroline Hair
Mary Connelly

Kerstin Magnusson sandy young
Linsi Deyo
Anita Rhynes
Em Crone
Amy Scher
Joyce E

Marie Sweeney Jennifer Pullar graham Ford Rosemary French Manning Mary Natalie Helms Myrna Freeman Jay Pfeil Elizabeth Howell Maryanne Jerome Faber Megan Felicia Harris

Klaus Steinbrecher

Joe Kaleel Elizabeth Boynton Janet Moser

Deborah Hunter-Jones

James Bashkin
Sandra Collazo
Linda Curtin
Ray Felder
Andrea Snyder
Elaine Golden
Myles Robertson
TRACEY ROSE

TRACEY ROSE
Sandy Rolland
Cheryl Highland
William Patton

Alenka Figa
Eva Hedberg
Suzanne Salerno
James Taylor
Mary Salerno

Arlene Goodenough Robert Harrison Barbara Gelder Daniel Hughes Lori Pierce Scott Norris Karen Clemente Kathleen Stinson Marcia Jackson Rachael Pappano Jill Fogg Laurel Cameron Gerrol Helmut Platzer

peloza amy Lois Clymer Juanita Dubry Terry Akana Annette **Dubois** Arthur Bjork Jeanne Deane Ashley Vowles Geneva Lupton Trisha Jachlewski Susie Trenka

Tiffaney Derreumaux

Thompson

Russell

Regina Ashby Moya Bailey W. C.

Maydine

Rick

Blaine Nowak
Dan Hubbard
Penelope Andrews
Karly Larson
Nikhil Shimpi
Karen Owens
T Garmon

Curtis Rayborn
Francine Hodovan
Casey Remy
Juliana Bognar
Diane Horner
Karolyn Beebe

Karolyn Clare Smith-Larson Michael Salzmann Catherine Smith Mary Reeves Julia Doucette A. Marbro Rush-Osborn Joseph Wasserman Kristin Blalack Kristin Arioli Leroy Frankel Le Noir Luc Carole Anderson Adrianne Padula Melinda Turner Donna kalil S Rand Dee Weber D Dain Sue Smith Willie Gardner Sandra **Boylston** Zareth Jones mushtaq syed

Evy Mayer Trevanne Foxton Barbara Reitmeyer Т Wafer Ilias Rahimi Sabine Caspar Joan Harding Piche' Joel Ann Stern George Herendeen

Elf

Pamela

William Willis
Kathleen Eaton
Annika Bentley

**Thomas** Wilson David Matz Ronald Stow Barber jim Leigh Clark Barbara Lenarcic **Thomas** Rewoldt Amber Ford Caroline Luft Bernard Printz Donald Hanek Richard Berggren Eula Rice Cynthia Funk DeAngelia King Frank Rhodes Enola Aird Jodie Shapiro Lorraine Klein Rolland Bell Patricia Lennox Jonathan Hebert johnson g **RAFE DIMMITT** Christie Bradley Lorenza Brown Giacobbe Kevin Matt Geer Patti Garrett Stephen Dutschke Juanita Montano

Elizabeth S

Ginny Ansbergs Juanita Jefferson John Springer Norman Feaster Stephen Kahne Gordon Andrews Anup Sircar Erica Lann-Clark Dorene Robinson **Emily** Keeler Samuel Morningstar George Bent Sandra Dudley Marcella **Briones** Fanny Yang Judy johnson vicky bates Donna Nowell David Kronheim Annette Lilly

Cara Morris Gibson Janice L Mike Hallmark Anna Cowen Claudia Sabine Janice Stacy Valli Cohen Linda Bolduan Bianca Walters Charlotte Mullen **Phillips** Morris Richard Freeman Samantha Keogh Jessica VanHook Leslie Trimble Dawn Nye

Hope Jacobson
Ana Tamara
Kelly Hurlbut
Jovita Tieso
Melvyn Levrant
Jacqueline McFadden

Dolores K
Alice Ciuffo
Cathy Lewis
Jonathan Holland
Susan Proietta
Alvin Marshburn
Ker Cleary

Ker Cleary
Cindy Snyder
Fred S

Chevon Bostick
Teresa Davis
Kimah Beach

Bertha Bikulcs
Eliot Tigerlily
Cama Merritt
juanita johnson
Eileen Gerdes
Stephanie Benites
Caroline Kern

Antwan Chambers Jeff Horejsi Roger Olmsted Jackson lvory Krystal McAllister Patricia MacDonald Jim Khoury Kurt Cruger Tiffany C

Larry Schlessinger
Shanta' Brown
C S
Avery Lee

Caitlin Hanrahan
Lawrence Newman
Martha Mallicote
JManley Manley
Gail Ryall
Jc C
Karen Inman

Paulette Messenheimer

Barbara Bogart Horace Hendricks Williams Douglas Hannah Borst Thomas Blazier Shane McCune Joanne D'Esposito Celinda Sanchez Rodrigo Fernandez Marie Frances Carini LaBeaud Wayne

Connie K

Barbara Silverman Murry Caetano Dorothy Carlson Penny Leboeuf Juliette Blount Rita Pesini

Raechel Chabot-Weingart

Bernadette Farmer
Eithne Clarke
Kristin Gabella
Esther Lable
Sheldon and Doris Kerbel
Gretchen Crawford
Hebe Martorella

Darlene Bland Louise Mann Ralph Tucci Cynthia parsons Gayle Ferioli cris reilly edward hampton joan Leavitt **OShea** Branwen Kristin Lortie Lawana Ducker Tanya Bergstrom Golden Susan Patricia Scott Karen Angel Katherine Dooley

James Long
Dani Schlenker
Pricilla Smith
Suzanne Bundy
meri rei

Lacey

Jahney

Schneider Ginny Gary Russell Н Hopfe Frank Mores Janet Uhl Sue Dean Cathy Scott Brit Rosso Hadcock Mary Anderson Jeanne

Malisa Matthews
Lynn Merle
Carol Shimek
Norma Moore
Dave Frank

Cheryl Von Ehrenkrook

Marcy Lauer Jesse Mallory Mercedes Suarez Thomas Grill Patricia **Thomas** Lorraine Bethka Tiffani Logan Samantha Bond Sarah Bates Arthur **Daniels** Jeanne Tanke Andrea Hicklin

Carla Hasegawa-Ahrendt

Martin Iseri Jean Rossi Eva Areces Kosta Ziakas Harkrider Lea Priscilla Skerry Sarah Waller Raymond Tate

Reynald Pierre-Charles

Rick Vance Haydee Stella

Angelosanto Joan Sherry Rubinstein Paul Novak Carlos Fiol-Matta Colin Bennett Nancy Woolner C Hilsman Teresa Bray Claire Kusskabe Gregory Forcier Aurelie Ward Leone Lewis Deezo Brown

Jackie Oswald
Bo Bergstrom
Tom Csuhta
Sasimar Sangchantr
JoAnn Riley

Carol Kruschke Leonard Incristo Leonard Townes Deirdre Scott Cara Kulwicki **Nicholas** Monitto Elaine Holder Richard Blackford lan Nelson Don warfield

Hanan Abdus-Salaam

Joel Gort
Arthur noble
Deborah Jenkins
Ayinde Flores
Betty H

George Hartman Christopher Benjamin Daniel Smith James Keats Susan **Edwards** Barbara Laxon Juanita Rosene Janeth Mallory Lasharn Griffin Tom Hougham Nancy and Craig **Phillips** Wallace Webb Tamika Baker Allison Cheng Nancy Nickerson Beulah White Justine Huffman Kilburg Lou Joe Sokolinsky

Margaret Turcich katia scaglia

Albuquerque

Andressa

Tommelleo Mary Sheila Rosart Mark Lavrenz Anne Padilla Stephanie Christoff Norine McQueeney Toni McGovern Lewis Hawley Lorraine Socorro Sandra Smith Mirella Laure Colleen Winters Jordan Andrea Mickie Lynn Kevin Loreque Marcelle Cline Maria Arnandis Rita Gates Maya Alvarez Cerkvenik Donna Kathryn Van Note Jill Wittenbrader

Nicholas Kurek
Tina Dampier
Miranda Vorhees
Maria Maloney
Hazel Cespedes

Anne See

Evan McDermit Terry Travis Abe & Barbara Moore Paolo **Pagotto** Gary King Mary Mutch maija ekey Patrice Wallace Sara-jane wilson Geoffrey Fisher Giardino Mary Paul Runion

Alana Hollister-Bates

DeAndre Houston Vince Snowberger Robert Lee Paula Wells Paul Scott Barb Greene David Morin carmelita block Lee-Ann Johnson Marcia **Taylor** Amy Moreno **Edward** LeBlanc Carrine Michel Sylla Barbara Jeffery Dorer J **Edwards** ProfPaolo Longo Clancy Little Sue Lundquist Ann Galloway Helen McArdle Godfrey jordan Guy Albertine Fran Aguirre Kathryn Vitek Dorothy Tharsing

Dale Hendel Mary **Proctor** Joseph Allen Madelyn Banks David Mason Jennifer Marana Jackie Stolfi Jack Ray Edna Miller Paul Turner LeeRoy Sherwood Barbara Wood Austin Robinson porcelli peggy Elizabeth Siarny David Lafond Diane Catches Heather Dale de la Tour Sacha

David **Bigwood** Cheron Scott Mafalda Castro Nancy Carey Noel Barnes Kirk Zinkowski Jarle Berge Joan Ollom Pieter Hull Linda Veiga tungseth jack

Christina Hicks-Goldston
Aleksandra Kowalczyk
Brett Collins
Linda Patzke
Marta Thornburg
Jared Wright
Sakinah Abdussamad

Brandon Shimoda Gene Ray Kelley k

Chris Kaihatsu Richard Bright Sylvia Marie Amanda Smock Ann Corey Morgan Bowman Diana Emerich Julia Sutton Julie Sporny Christine Koehler Samuelson Georgeanne Maritte Rahav Sandra Cobb Myranda Rusie Kay Drache Brandon Morrow Macrina Rodriguez Stuart Greenspan Bryan Dunphy Leslie Klein Raymond Moody

Joseph

Joann

Greg Puppione Jessica Letourneau

Susanne **Eules** Susan Tucker Pat Ament Seraphina Kafane Brenda Carmichael Connie Allison Logan Paul John Holmes Virginia Breza

George & Linda V. Willioams

Erin Strelec
Thomas Crown
Tanisa Brown
Leigha Henson

D Μ Derald Myers RIc **Evans** Keylin Margaret Jose Garcia Jackie Kinsley Bruce Carroll Michael Sodos **Phyllis** Ohlstein Adrienne Harvey Ernest Allen Nancie evoniuk Micah Woods Ryan Suleiman Arturo Garcia

Tobubu Marilyn Gary Cook Penny Arken Ruth Ann Orlansky Sharon Miller Mariana **Palacios** Joyce ansari Joyce Green Laura Anderson Claire Fincher

Richardson

Young

Jessica

Carvonda

Wendy Scherer

Arlene Ahmed-Jefferson

Shazzia Hines Leo Douglas Maryellen Molnar David Ruppert Chris Cole Louise Heiss Laurie **Devers** Robin Shepard Terri Jones Gary Gall Janet Noonen william insley Kathryn Rogers J Adams Mary Leon Natalie **Bryant** Chuck Hutaff Tito Santiago Amy Dawson Michael Gary Paco Smith Vic Bostock Fred Ponder Brenda Pereira bob Bartlett Michael Glasheen Adam Ludwig anne petrokubi Tedd Ward R Perez Sara Valade Ahsha Grace Margot Morgan Nancy Thelot Chad Giblin Robert Zeller Erin Harney Iliana Alcantar Thomas **Davies** janice carolina

Semley

Pearl

Eileen Greenwalt Antonio Willis

Jennifer Anthony-Bogue

Moody Jay Gioseffi **Dorothy Daniela** Fiffert ien Eleanor Breinan Hal Case Larry Wenberg Michael LeMay James Drahovzal Alexandra Wijk

Martin Micheelsen Mike Shunney Alison Frankel Chirag Patel Barbara Hirsch Michael Stevens Dan Krauss Rahatzad Raumene Lugo Valentina Susan Williams Ann deVere Joyce Cousino **Phyllis** Honig S Parrish William Nusbaum William Reineke Elizabeth Zettler Nancy Gregory Ibn-Umar Abbasparker

Catherine Meau
Dorothy Felton
Kelly Feibes
Gloria Callaci

Philip Oppenhemer

Sharon Kurach
Bryon Smith
Regina Younge
Shantelle Fullenwiley
Lori Shannon
Larry Weiss
Jeffrey Erwin

Michelle Graham Christopher Szecsev ricardo gangarossa Jessica Gookin Tami Spahr Ann Collins Bianca Dorsey Monique **TONET** Regina Hudgins Thomas Schmitz John Englesby Kathy Harrop Brian Gottejman Jeanne Young Wania Howard Janice Goff Lauren Cocilova Alice Johnson С Stevens herbert hasan David Gross rebecca krueger Jennifer Ire Susan Starr С Green James Scarabin Jeff Freels Arnold Ruiz Jim Thomas Stacie Slay Carol Pawlak Joe R. Bell Lauren

Joan DeYoung Gavi Stevens Corbett Kroehler Den Oneill Althea Wright Gregory Mucci Rachel Henning Fayaz Kabani Marty Saitta Jennifer Rhein

Shomla Begum Adrien Logsdon Gail Burns Florence Wright Mary Owens Ric Rodgers Merideth Anderson Natalie DeNatale Kathleen Boudreau Larry Powell Alissa Stoehr Graham Bridgman Suzannah Callaghan Helen Anderson Elizabeth Congdon Judi Bucholtz

S B
Dennis Black
Michael Ulrich

Maddie Zimmerman sheila johnson Jeninne McNeill Susan Marino **Emmanuel** Vandendijck Terry Roberts Stephanie MacRae **Patrick** McGill Aaron Wagner Sandra Kelley

Ph Peter Brennan

Trout

Suokass Suokass Philip Kritzman

Lara

Kate Н Lancell Lindo Rebecca Frey Pat Benabe Christopher Riff Huzenis Audrey Vanessa Wilson Sharon Lynch Bob Watland Kenneth Sanders

Christy Giesick Kathleen Lawrence Lorraine Fontana Audrey Kucer Courtney Wells Belfield Steven Joan Grossman Eugene Mason David Gubernick Wodeanyene Addo Annaleah Brown Matthew Blackwood Karen Tinner Brandon Baxter Deborah Baker Carol Murray Karis Wilkerson Joana Harris Jim Johnston Friend Gary Anthony McCradic Shanno Trebus **Thomas** Crothers Bowdan Elizabeth Louise Calabro Thomas Crothers Simone Conway-York

Brenda Holly Andrew **Spiers** Tiffany Daniiella Pablo Herrero Coleen Gowans Hannah Kirkner Mitzi Priest Parker Larry Jackie Fritch Kate Hardwick John Stull

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Patricia Cox
judy baird
Lynn Lawrence
Charles Pinderhughes

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Paola Scodellari Francine Traniello Tricia Kob Dana Sklar Linda Hoover Mary Romanek Steven Keleti Robert Gunther Florence Saeger Alana Н

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Мо

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Marc Kelberman Ray Wager

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Hondo Martinez

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Arnaisia Vargas
Debbie Thorn
Jeanene Lorey
zita fox

Ellen Laverdure DeEtta G Breitwieser

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Betsy cousins-coleman

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Carmen Ramos-Kennedy

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Kawinwit Kittipalawattanapol

Norene Bailey
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Bonnie Stillwater Laverne Lindsay Steinbock Reguel Cécile Pleah Carline Barnes Jane Stenger Salone Joseph Cassandra Morgan kathleen Johndrow Katherine Castro Linda Mahome

Linda Ng William Nelson Debera Mokobia White Melissa Marc Carrella Jamila **Parsons Emily** Dennis Rebecca Howells Mauro Bagaini Monique Fletcher Tiffany Stephenson Rita Raftery Katharine Kissingford Elisabeth Stiglic Colette Luscomb Mal Thorpe

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Scott Elliott
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Frances Dunham

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Amy Roberts

Hillary Montgomery

Kevin Frank Janide Pearman Melanie Mack Sandra Geyer Carol Gorecki Jason Taylor Marc **Rodrigues** Susan Dimmock Tracey Mitchell Nancy Klein Elena Carleo catherine garneski Brandi Vincent Joanna Liao Bonnie Talbot Jo Hawkins Μ Parker Sierra Whitlock Ken Owen Justin **Freitas** Angela Rodriguez Sarah Royal Libby McCollin Melissa Krause Karen Boehler Brey Mary Campbell Nora Laura Sewell Mary O'Neill Tess Smith Ruth LaMar Κ Bason

Julie Vanderbeck Kenneth Vaughan John Sywak

Lawson

Austin

Bartley

Adrain

Susan Williams
James Forte
J Diaz
David Yale
Russell Gordon
John Ota

Michela Colosimo
Doretta Miller
jeff deischer
Ghulam Hasnain
James Elzinga
Toddy Perryman
James Zelbacher

Jessica Marquez-Gates

George and Carolyn Alexander

Mon Mor Carole Hyams Chastity Tate

Jon Steenhoven
Lona Landauer
Pasi Ilkka
Joseph Quirk

Robert Worthington
Kristine Andarmani
CC Halitsky
Karen Matthews

Paula Lim Orion Cooper Elizabeth Garcia Dona Carbone Edith Frank Margaret Donovan Todd Hildebrandt Naomi Copeland Jessica Bathurst Linnea Whitman Laura Thompson

Patricia Jaffee
Kate Boxeth
Maryam Grant
Philip Koster
Kevin Leveret
Graeme Magruder

Hornemann Hornemann

Randall Tabor
Abigail Houghton
Margaret McNeil
Emily Hall

Ron Robinson
Louise Sperr
Anthony Johnson
Alisha Davis

Eileen Colquitt-Rey Melissa Fredricks Anthony Simmons Angela Rasmussen

Susan Earle Brianne Wall

Brittany Dickerson Jennifer Ponte Adam Loza **Emily** Hall Susan Crowle Holly Muller Linda Robinson Laura White Linda Robinson Susan Lewis S **Fisher** April Goral

Deborah Parker Roland Creswell Toni Wiker Dickinson Matthew Francisco Salazar Francine Greenidge Katya Lobanova Emma Kaywin Dawson Sue

Speller

Shandi

David Magagnosc
Perry Harris
Gary goodwin
Allen Salyer
Nathaniel Jackson
Erik Garcia

Megan Holmberg Den Kirby Arthur Cortez Holly Hall Nina **Flowers** Julie Testin Anne Mason Danielle **Parras** Mary La Mura Louise Fitzgerald Charles Ralston Hillary Butler Deborah Chassler Justin Kaluza Deborah Costas Marian Swerrdlow Jerry Roahrig

Abbie Lathrop-Savad

Danielle Cione Andrea Hasara Smith James Danielle Rainforth Brandon Juhl Andrew Sledd Nick **Engelfried** Patricia Parrish Dianna Rutter Richard Shipps Adam Flogel lisa

Hartzke **Emily** van Alyne Dan Sabatinelli Stephanie Dawson Berit Pratt **Andres** Venegas Kerri magee Eugene Marner Desiree Atkinson Stephen **Hopkins** Phillip Brehm Dorothy Glew Ryan Chaglasian

David

Betty

andrea Feig Adam Flogel Marie Garescher Heike Schotten Ikenna Obasi Cristina Rodriguez Erin Mcgee Jennifer Burr Victoria Smith **Beatrice** Greene Maria Thiessen Sister Kinney

Kyle de Beausset

Hannah Moats **CLIFFORD** ASH Chris ryan Shelly Brady Elsa Coronel Philip Power Ben Wexler Hoffman Nancy Robert Peters Becky Barkman Cassandre **Esperance** Ella Forbes Elizabeth Cano :Ireneusz-Jan :Kryczka Jim Wagner Lina Van Brunt Merry Guben Wilma Ellis Α McNeil Elisse Antczak Cindy Janac

Alexa McMahan Elizabeth Book John Tolman Cate Cabot David Nikkel Dr Anna Maria Thomas Willa Simmons Matthew Teeters Rita Kiley

Manfred and Pat **Fuchs** Leilani Rothrock Susan Johnston Irene Staton Jeff **Bourgeois** brachfeld Casye Cg Gallegos Jorge **Rodrigues** Terry Mercury Philip Traynor Andrew Friedman Crystal Hawley Tanya Carter Shinann Earnshaw Elaine Peters Elsie **Rawlins** Diane Brown **EDuncan** Ш

Fizale Franklin Kevin Prange Janet Gooch Ray Buckner Jessica Brownell Wilder Stephanie Glassman Irene Trudi Rust Peter Nelson Betty Platt

Victoria Moore-Santiago

Lynn L Brian K Sutton Arthur Rosenberg Barclay Hauber Kelly Mattice Susan Shaw Jacqueline Schmidt Gene Davis Elaine Livingston

Donald Martin
Carl Tyndall
Scott Flood
Sheila Kojm
Abby Berman

George Caccamise Kav Johnson Anne Marie Mandell Lawrence Levens Helen Newton Hal Pillinger Connie Nojeim **Ashley** Shevenell Paula Kosted

Eugina Cobb-Leftenant

Shirley Jenkins
Ellen Halbert
Linda Snouffer
Michelle Lerner
f. j.

R Griffith
Ahmad Collins
Stephen Leighton
Steve Lovelace
Linda Delaney
Thomasin Kellermann

Gretel Graf Glenn F

Susan Kiplinger Marceya Kagan Marc LeMaire Janice Wall Melissa Hoving Sara Matthiesen Dan Blakey Carolyn LaBerta Erin McCabe Miles Kathryn Brenda Hanson nancyll lewandoski Russell Paulin melvin cooper

Sarah Lalchan
Mary Funari
Francis Bostock
Barbara walker
Bernice Spier
Mike Wolfson

Andrew Smith
Cecilia Banner
Henry Morgen
Terrance Hyk

Maya Wahrman
Jennifer Hoffman
Ann Ledley

Serena C

Robert Bolden

Janetta Morris-Scarlett
Alfred Dabrowski
Latasha Morton
Charlie Speno
Hannah Grace
Jesse Ortiz

Judy Whitehouse
Claudia Feldhaus
Franco Ortega
Heather Beaird
Martha Ellison

Adrien Schless-Meier

Janet Lyon
Sharon Dorisio
Edwina Vogan
Rosanne Neri

Michelle Gutierrez Alicia McGhee Robert Noble Tina Paloskey Armani Davidson Peter Laukoter Marie **Burns** Julie Sears richards maryse Suzanne Schaem Nicole **Everling** Ilana Friedman

Elizabeth Allen-Restrepo

Laura M
William Cave
Dick Roop
Ann Pelishek
Chris Mahan

Regina Stroud Lachance Marcey Linda Murtfeldt Wendell Williamson Marilyn Mason **Bobbie** Floyd Catherine Williams Kristin Toscano Baki Torbacioglu William Brummett Renae Suberg Pamela Ohman Victoria Wu Judy Skog Carolyn Goodman Patricia Keefe Sandra **Perkins** Bruce Leiby Jan Bond Ann Purdy Angie Gardner Katherine Wulwick **Firdaws** Roufai Rhode Christina Elaine Murphy Dennis Wright sharleen solares Sheila Westfall Linda Coverson Mary Howell Alethea Raynor Gary Barton

Kay Darwin
Elaine Eaton
MaryJo Mosca
j Schieffer
Kyle Jones
Rosalind Snider
Michele R

Sinclair

Barr

**Dolores** 

Marsha

Alfreda Stokes Elvira Arias Donna Louis Jennifer Petzen Trina Seefeldt Pat Blair Angela Floyd Brooke Prim Victor Gomez Leana Bosley Hanifah Murfin LAUra С Cox Thomas

Sylvana Arguello Gill James Lois Jordan Kelsey Cramer Κ Watts **Thomas** Murphy Alexandria Battle Jeannie Morgan D Drynan

Joe Gramelspacher

Ryan Acquaotta Wendy Pfile Gania **Barlow** Bridgette Hartung Julie **Butler** Aaron Keniski Daniel Ross Marilyn Webster Brett Robert McDonald Judy Brown Nancy Griffiths Lois Mary Warren Α Paul Carla Cicchi Vincent Brown Stephanie Watts **GERTRUDE KELSO** 

Aleatha Thorn Gillian Sobocinski

Gottlieb

**Brooks** 

Michael

Janet

Jason Heyward
Karin Lindstrom
Sheila Crittenden
Dawn Rosenberg
Kathy Popoff
Aldo Gonzalez
Sara Katz

Shameeka Anderson-Howard

Kaaren Zvonik Michael and Barbara Hill Lisa **Bostick** Rruth Harmon Anselmo **Boles** Bob Steininger С Kasey Rich Feit MICHAEL R. **HOOKER** Sharon Rothe Lourdes Contreras

Michelle M

sarah safford Christian Sylvain digiacomo tracey Amanda Loyola Bill Bookland Glenn Wright Arielle Wolff Judy Taylor

Wanda Hammonds Alex Fierro-Clarke

Dawson

Marsh

Molly Ludden
Kim Floyd
Marina Lee
Joann Williams
Tyler Stephen
Ari Meyer

Shaunta

Edward

Ron S.
Sheena Cowley
Rosa Steverson
Callie Slater
Sammie Cooper

Randi Lorah H Ford Steven Florence Crawford Katherine Jones Sarah Tyriver Rai Montalvo Rebecca Fleming Patricia Appel Craig James Ricardo Gonz√°lez Dayna Seman Vicki Barnes Ashley Tose Patricia Brown Kean **Pitts** Mychi Huynh Peter Kahigian Abbie Galloway Patricia Roberts Olmo Correa Maggie

Jonathan Karpf Jeff Nygaard Richard Walsh David Clifford Jessica Kurose Thelma Hawkins Shearle **Furnish** Babs Breehl

Jermaine Muhammad
Joanne Gruber
Linda Kipnes
Rosemary Sadowske
Katherine Williams
James Brewer

Katie Murphy-Darling

Mel Bee

David Alexander
Bertha Hope Hope
Marilyn Sears
Sarah Bennett
Charles Craft
Bill Martens
Crestalee Meyer

Diana Brunswig-Bosso

Todd Shelton Julie Martin Cassandra Roberson Robin Buco Lori Bryan Sharon Jones Mary Chisholm Cecile Adams Jonathan Tholl Regan Green Marisa Strange Amanda Chara Leona Woelk Susan Whipple Ken and Glenda Ledbetter Barbara Harris April **Abrams** Anna Driskill Bill Stringer Karrie Spicer Nadine ivy

Libby Haycock Joy Ziegeweid

shelley campbell-rorvick

Rachel Neeley Rebecca Morris Tommy Albanese Analisa **Freitas** 

Timothy Stoltzfus-Dueck

Diann Jenkins Raffel Sarah Arnold Hayes Lynn Farley Joyce Hamilton John Kellermeier

Aaron Н

Workman Eulalia Maryellen Suits Pam Geller Michael Bergman Laura Eagle

Judy Rabinowitz Kenneth Chin-Onn Sarah Stretton Pennon Lockhart Susan Kulis Suzanne Bowman Babara Inglin Charlene Lauzon Heather Windeler Claudia Slater

Anita Wald-Tuttle
Debbie McCarthy
C Foglietta

Dena Hernandez-Kosche

Jan Ulner
Lily Rocco
Mark Chinn
Joan Fellin
Sherrie Raymond
Peter Kahigian
Gebette Taylor-Goode

Cheryl ONeal Susan Kronenfeld Harold Watson Carlos pérez Amber Gulvin Nalei Kahakalau L Dumah Alex Howe Ginette Andrus Anne Arias Gilda **Fusilier** James Banfield Sellers Nancy Delia Hernandez Sherry Stischok Kandida barnes Kathy Moseley Patrik1 Sherwood Leora Troyer Richard Friedberg Karlee Walther

Amy

Steph

Chisholm

Randall

Anita Sirsi

Ella Alexander
Raushanah Bullard
Hilkka Vanhapelto
Linda Dryden
Ernesto Morales
Mary James

Lolita Reyes-Montoya

Jane McGraw
Faye Bartlett
Cathy Bridges
Timothy Porter
Ellen Harrington
Marya Spont-Lemus

Claudia Powell David Rose

Sandy Commons Irene Mauer Bill Mauer Linda Locke Dorothy Herzog Tyler Huntley Ismael Rivera Paul Seer Carla Gahm Michelle Krupkin Kiera Manning

Comunidad C.

JONATHAN GRIGGS Isha Holder Valerie Wald

**James** McManus Shelly Chermack Ann Ambia Bert newsom Norma Colon Danielle Shannon Antonia Chianis Jennifer Walters Richard Walter William Franz Jeanne Martin Clarise Dean

Matthew Howell Christopher Doney TINA Adiska George Jarrett A. M. Shanahan Claire Lavagnino Sean Brown Nicole Jekich Sharon Paltin Jaiden Mccoy Kamarina Delaney Franie Heeren Lisa Lipshires Kevin Crupi Anita Cherlin Barbara Stamp Kimberly Mackey Wesley Barton Connie Haack Dawnell DM

Janine Freedlund
Russell Worth
Gaylord King
Gwen Dooley
Shawn Rorke-Davis

**Douglass** Turner Peter Tesoro Jill Dunham Tracey Holmes Cynthia Simonian Paula Osburn Elaina Caner Medeina O'Neal Barbara Angove Adam Weidner Rhonda McDade Ken Hales Jonathan Sullivan Nicole W

Babs Eggleston
Evie Shockley
catherine johnson
Adelia Sorge

Charles Hochberg Marsha Adams Daniel Rozman Dijon Thomas Joan **Bowers** Dolores O'Connor L Parker Jennifer Gordon Delaina Foster Leigh Steele Jamila Osman **Ibrahim** Kareem Stephanie Pierce Shauntece Laurant Llew Taylor Louise Dahl Shanovia Escoe Annie Davis Robert **Edwards** Jenna Harper Manny Garcia **KATHERINE CURTIS** Cookie **ATKINS** John Buckley Cindy Tucker Patricia Szot Justin stricker **EVELYN T ROBINSON** Martin Watts Kelly **Dubois** Eric Robson Patti Knighton

Lorraine Jones Omar Gomez Andrei Smarandoiu Peter Leeftink Allen Price Barbara Johns Dorothy Nelson Nicole DeNuccio Sandra Lady

Gayhead

Goode

Melanie

Kimberly

Shelby Edlund William Schoene Carmen Hinojosa

Ioseba Amatriain Losa

Kate Lenthall

Maria De Laurentiis
Ramune Pekkinen
konstantina Balaska
Daniel Marston
Allan Mousallem
Harriet Crews

Harriet Crews
Barbara Bezjak
Philip Rakus
Larry Tyrrell
Iwona Krzeminska
Kellie Swigger

ESPERANZA Porrero
Yaman Ogut
Ron Atkins
Frank Giliberti
jennifer schultz
Brianna Olson
Sandra DeSmedt

Sandra DeSmedt
Lin Marie
Tris Palmgren
Marianna Reid
Juan Sanchez
Valery Davis

Lan

Witmer

Rebecca Moffitt
Linda Pachter
Sharone Tomer
Todd LaRue
Michael Solis
Oscar Revila
Oscar Revilla

Jim

Tiffany

Silvia Bertano
Aleece Mann
Clark Crowe
Sara Lerner
Latosha Williams
Stratton McAllister

**Thomas** Sullivan Fischer Laura Elsabetta Bevilacqua Karen Smith Kathryn Mosher Tyrone Randolph Chris Rzonca Burke Megan Arnethea Coman Nicole Gillespy Rosalynn White Guy Telemaque

Wilhamina Hayes Olivia Cummings Kimberly Richey William Malcom Charise Lewis Tonya Sanders Tina Mitcham Martin Renee Torre Clay Cati Vawda

theresa barth
Maame Bonsu
Pamela Collins

Nikki

Diana Lysholm

Natashia Sanders-Southall

Vaynshteyn

Denise Hawkins
Osceola Herbert
Eleanor Parisi-Shaw

Ann Sarti Danielle LeBlanc ramona self Geoffrey Eargle Vanetta Satchell Sandra Bradley Kenneth Clyburn Quaneisha Morris Anginette Coleman Farah Pierre Cheryl Paul Piet Ross

Vickey Paris
Julie Nash
Lisa Stimpson
Douglas Long

Candice Wehrman
Carrie Montgomery
Jamia Shepherd

Marina Cruz

Vonn Washington Valerie Tillman Barb Penzato Becca Greenstein Kendall Parker Reginald jones Anu Garg Dave McNeely Kim Shaub Pat Raines Robert Mason Stevie Horton Christine Reeder Anne Steitz Ryan Senser С Patricia

Buena williams Sonia Richardson Ashia Castendyk Sue Wick Adam Anderson Lydia Camacho Patricia Cherry Kimberly Kaufmann Mollie Schierman Adam Vrbanic Matthew De Murga **ASTRID** JIRKA Dixie Parker Kiaina **Phillips** 

> McCloud Verfaille

Brown

Fletcher

Herring

Glenis

Johey

Barbara

Regina

Christopher

Mark Baker Brian Inzer Sylvester Knnox Celina De Leon Jill Reinhardt Latrice Curry Colleen Wilkerson Daniel Jones Christina Perella Zoe Bird Anna Hartzell Gordon Foster Monica Fly

Gary Albright Dana Astmann Alicetine Long Robin Lenogue Cody Hulme Ν Swift Carol Coles Lisa Love

Katherine Ouellette
Richa [no last name]

Tinoco Lucy Thomas Metcalf William Tracy Annette Beatty Christopher Hightower Forrest Sung Mike Spring Р **Swopes** Kari Pohl Jennifer Thornton

James Pruite
Julie Klein
Danielle Wilson
Stephanie E.

Wasserman

**Pauline** 

Anita Sherron
Dawn Downer
Paula Dugin
Margaret Scanlon
Dilesha Walker

Hoffman **Emily** Lipscomb Laquita Eric **Funke** Sharon Wilson Byron Boldrini Germaine Rumph Padfield Katherine Agnes Hetzel Carol Allen Marcia Reau Clifia Α

Rakesh Chandranatha Carolyn Sampley Jannett **Parris** Carmela Davis Kelly Dryden Myles Audrey Carl Riehl Kula Patricia Thelot Nancy Garfield Joanne Latoya Mixon Andrea Rugg Cheryl Williams David Fenner alyson shotz

Jacque Thompson-McKeever

Madalene Zale

Joseph & Sandra Windwalker
Erdene Greene
Julia Colingsworth

Evelyn Castillo
William Weaver
Erin Frey
Shanee Osher
Tracey Williams

Christian de Dampierre Raimondi

Crheston Mitchell
Erik Nielsen
Whitney Cloud
Michael Millhollen
Omar Martin
Jennifer Richard

Stephanie Thomas Donald Mackler June Thiemann Sabrina Santos Carrie DeHaven Franklin Matias Danny Dyche Elizabeth Conn Keith Havens Sara Ortiz Jennifer Zielinski Susan Greenberg John Bromer Bridget Moore Gary Lebeau Robin Martin Jimmy Doty Paula Garofalo Brett Schultz **FOGEL DENISE** Lawrence Ploscowe Susan Guma Claire McKay Tom Tongier yasser saleh Sarah Kuhn Tammy Jones Leah Simmons Lakesha Sanders Allen Kahan John Hill Jova Coleman

Matt B

Catherine Schramm
STACEY WADE
Anne Boschert
Chris Curran
Tiana Brachel
Tanya Ellman
Camille Cooper

Makesha Gairy Newbolt

Sarah Williams angela depina Catherine Hollie Phyllis Scott

Lori Colina-Lee
Tina Maurice
Joan Wilce
Angela Bowie
Akyiaa Wilson
Michelle Gleeson
Julianne Meehan

Lily Bushman-Copp Isabella Cross-Najafi

Sandy Lynn Mickey Glick William Skwersky Darlene Elkanick Don and Joyce Faulk Grantley Payne Amy Smardz Erika **Bright** Christopher Cosgrove Barbara Graham Phil Sherry Lauren Glover Marlv@ne Knight Rose Michel Joan Kroll martha Barnes Sean Marquis Bettina Nicholson Kiersten Densley Neville Bruce Cynthia Mincey Carolina Serrano Lorna Sorrell

Lisema Lekhooana
Thomas Lawrence
Rebecca Libsack
Marjorie Isabel
tami schreurs
Britton Jalal
Lourdes Guzman

Lewis

Wells

Tanisha

Marie

Cameron Snow Saunders LaRonna Tamara Adams Patricia Good Azfar Ali Marcia Huber Μ Leach Michelle Gobely Lanna Hill Chris Zdenek Megan Bascone Patricia Zimmerman Nathan Osorio Lin Provost David Blickenstaff Nancy Wangler Patrick Kelly

Shaketha Broadway Zainab Sesay Henrietta Stewart Vikke Baron Gary Frazier Ilana Laporte Suzanne Kneeland Patricia Soper-Oakes

Regina Prince Billy Johnson Curtis **Flowers** Sharon gooding Destiny Willingham Deborah and David MacLeod Rachel Goldstein Juanita Charleston Rita Lethert Daron Gardner Luz Alvarez Rose Marie Tresp **Emily** Moran Lowell Joy

Francois Bezuidenhout
Tanya Washington
Laurel Witting
C Argall

Michael King

Nathan Simmonds June Pryor Mark Jerome Vallyn Anderson Melander Nick Kae Barron Diana Nielsen Franceska Munice Herminia Mendoza

Corinne Swass-Fogarty

Logan Welde Liz Asphodel Selina Barnes Carol Paterson Diel Louisgene Dorothy McQuillan Kim Misso Ryan White Christopher Kornmann Patrice Elliott Luí sa Pedroso Becky Richardson Aspen **Brooks** Destanie McAllister Renee Burgan Jessica Howard Stephen Schwausch Mike Franke Franklin E Rutledgw Bob Johns Leah Arthur Michael Morgan

Clarence Cunningham adam cantwell Judy Bierbaum Colby Davis Danielle Rowland Mark Molloy Linda Mason Gretchen Craig

Avellan

Nealy

Mark

Marvin

Susan Curtiss Catherine Kevs Elaine Williams Phil Wells Rhonda Wilson Robert Gore Tressy Murray Lauren Budabin Mark Schroeder Sherry Halbrook Amanda **Douglass** Paul Anshus Stephanie Tresso Michael Kinner Lauren Carr Wend Peterson Morrell Cynthia Stephen Gliva Kurt Kessner Nora Gaines Jessica Reyes Mary Sue Baker Matthew Gonzales Travis Fritsch AnneMarie Cantave Patricia Kinner Criage Althage Maria Colon Carol Adams

Calton Stephenson

Jennifer Scott Velma Hubbard Monique Davis Rodney Lee Barbara Loe Ronald Holland Janie Macfarland Feldmeier Jeffrey Booker Gayle Maryam Μ Amie G

Margaret Bogdan
Mara Francisco

Loretta Sanders Dawn Cline Μ р Kelly Lynn Amy Kroin Marianne Gordon Kathleen Bentley Michele Langston Gina Stagliano Kristyn MacPhail Melora Miller Frazier Diana Margaret Alexander Steve Kane

OSF Mary Kay Flanigan

Meghan Tracy
Carol maas
Karen Seeberg
Karey Haj

Arielle Black-Foley

Tim Ball Elisabeth Genaux Katherine Rhoda Kellie Searl Tarrence Taylor Christine Prehn Sheila Orlowski Liana Lovas Rally Ershig Bettye Thompson Tina Horowitz Perez-Wallach Ariela

Ruthie Rainey Rebecca Brooks

Heather Bungard-Janney

Edgar Castaneda
Colin Fredericks
Ken Glanden
Kenneth Roberts
Carolina Oteiza
Barbara Zaha

Dietra Middketon Shirley Duprey Lauren Levitan
Erin Orozco
Daniel Dotson
Daesha Harris
Frank Wilson
Derrick Dixon
Courtney Christoffer

Wolf Cathryn Barbara Majors Christine Landon Evelyn **Flowers** Smith Justin Hoffman Wayne Elizabeth Merz Miller Jane Kristina Fukuda Valentina Α

Theresa Drummond
Carolyn Hawk
George Liebowitz
Cynthia Bowen

Georgene Schumacher Hannah Thandi Taisy Conk **EVA CORBITT** Jessica Jones Vanessa Olesen marilyn Mendoza Kelsey Sampson Kathleen Bowman Jillea Dickinson-Fry

Lisa **Fortes** Nik Ewing Rachel Rose Peter Kuhn Julie Kaufman Nick Papworth Sandra Friedman Donna Knepp Stephanie Colet Wayne Smith Alicia Arrington Derrick Owens

Angelica Otero Α Jones Linda Banta Ryan Nelson Kent Johnstone Kyle Peterson Adam Roberts Josef Harrison David Griswold Sonia Mendoza Linda Gibbs Amanda VanNatta Sharon **Pataky** luis serna Chauncy Young Lillian Emenogu Peter Raich Alan Strauss Onjil Vaughn Chris Teague Wilcox David John Kaplan Maria Walker Robin Rapley Daniel Hauck Anthony Robinson **Nicholas** Littlefield Randall Sullivan Kiana Miller Donna Thelander Mead Lucy Iris Guzman Infini Sanner Sharon Miller Marilyn Maurer Pierina Provenzano Laura McMullen Denyse Corelli Phil and Kathe Yokers Willoe Traver Erin Strauss Kenneth Gallagher **DAVID MULLER** 

Jenina Podulka James Ferguson Adrienne Hall Bibi Prival Steve Dennis Daniel Gallo Fred Favetta Jillienne Junes Crystal Vizcaíno Kendall Jackman Rosie Brown Njeri Huggins

Rodrick Hudson Brandon Perras Ras Abraham Theodora Messalas Tamara Mason Wandra Green Μ Steere Douglas Howard Robert **NERGER** otis g

Barbara Minnis
Amy Schneider
Susan Cooper
Eric Haskins
Steven Lester

van MD

Dan

Carter

Jesse Whitworth Virginia Cutshall Timothy Gabriele **Emilie** Pichot Linda Griebsch Amelia Aceves Aaron Faris Keith Garrett Barry Shook Marilyn McGrover Diane Stewart Jim Loveland christine Somerville Danita Strand

Neal

vanleeuwen suzanne

Shannon Kellev Christy Galioto Andrew Joseph Regina Moore Deyalyn Batista

Mitzy L

Sara Wright Karen Whitt Stephani Gray James Joy Kellie Smith Nicole Job Gina **Pantier** Michele Paxson Eric Sandoval Anne Autry Dick Brown Ingrid Harrell cribb karen Jonathan Newton Voorhees Rachel Andy Washington Jon Nachman Sophia Williams Michael Monroe Latoya Moore Evelyn Sardina Abraham Kayne Eva Simpson **Nicklous** Haynes Jacqueline Poncin

Summerford Т

Christina Eater William Hallinan David Sams Sarah Eisenstein Yolonda Smith Lisa Covington **Phyllis** Cole-Dai Mattie McDaniels

Matthew Katz

Holly McEntyre Kaitlyn Mills Mytch Meadows Morlin Brown

Nicholas Genger-Boeldt

Mark **Nuckols** Bye Roger Karen Fangue Aaron Brunette Betty\_Ann Duggan Friedman Marya Margaret Zainer Lauren Rapp John R Long

John macunovich Stacey Booker Karen Kujala White Vanessa Α Perry Isabel ONeal Luke Davenport Annie Bien Sharon Feissel Antonio Taylor DePond Connie

Judy Dombrowski

Jones

McCall

Martha

**James** 

Hilde Borgir Anthonine Pierre Twila Gross Mark Sentesy Amanda lyon Deborah Dudek Van Fleet Janet Jay **Evans** Moody Peggy Penni Wells amy Lew Mark Erickson Ana Luna James Thoman Joyce Wyatt Joan Kirchoff

Eric Parker
Tammy Paulson
John Davis
George Wolf

GoddessMother SupaQueen

Filee Ellis

McLaughlan lan Vida Spears tracey levy Kathy Heikel aiysha guerrero Corinna (Myself) Allison Luciano Sarah Lindsey Diane Moan Melody Eyres

Bertram Montgomery

Ashley Rowley
Lucy Porter
Christine Newport
Lois Forman
El Strangstad

Chaia Ross Denise Maxwell Dahlia Visconti John Harter Bernice Scott John Keiser Vincent Prudente Deloris Culpepper Lindsey Caudill Cheryl **Fruits** Linda Padgett Susan Brown mark lopes

Carolyn Camputaro Zainab Fernandez Kim Fitzgerald Watkins Nathaniel Benjamin Lane Robert Tefft Judy Leggett Gorenflo Sarah

Danette Lipten Diane Abel-Bey Henry Walker Meriwether Lyman J Follett Ruth Curtis Ryan **Edwards** Donna Thomas Sandra Fernandez Jay Wolff Steve Gould Sherry Bullock Brenda Martin Melvin Taylor Diane Meyrick Α Fallon Sheriff Brynne Francine Hyppolite ВА Mack **Alexis** Nixon Elena Schaef Lynne Weborg Bert Morris Linda Dodson Heather Roberts Nasriah Morrison Lisa Liggins Oliver Cannell Patricia Vance J. McGuire Eleni Galiza-Foster Brita Skarbrevik Witkus Karen Cyrene Crooms Lauren Jones S Whiteside Mike Lynxwiler LN Gregory Dickmeyer Henry Virgil Salzman Jennifer Harris John Murphy

de Nijs

Sacha

David Carey-Kearney

Jeffrey Hinkle

Jonathan Shinabarger

Laura Suriel
John Primrose
Daniel Thomas
Alexi Bolton
Eric Dills
John Foreman

Debra Gleason Toney Blanks Tsantes Demetra **Thomas** Payton Maria Magana Frances **Ivester** Naomi Sharlin Kim Wodiska Karen Bednarek Laura Newton Yolanda Joiner Maryann Mariani

Kit Myers
Dewey Hudson
Ella Nunn
N E.

Michael Finley
D Frank
Mary MacKeen
Marge Dakouzlian

Patricia Likely Amanda Green Katharine Parson

Joseph Caramanno
Tara Saunders
Tracy Peel

Mubarak Abdul-Aziz Christyann Smith Dina Gibson Angela Moore Huda Ghaibeh **ALANA** Lamar Kara **Tennis** Charissa Ahlstrom

Molly Delano Sarah Sisco Marchita Masters Craig Hart Joan Hobbs Diane Ballard Felicia Fitzmeyer Αl Romanowski Sheila Murphy Thorin Daye Nicole Davis Ellen Piascik Polk-Davis Janice Samantha **Bohmer** Melinda Pruitt Ray **Torres** Bucklin Mary Krystal Perez Trudy Brown Sandy Dumke

Kristi В Layla Weide Katharine B. Wolpe Patricia Catterson Timothy Baures Nicole DiVirgilio Yael Webber Jackie Penner Donna Fine

Heather Stuhlmann Leslie Fleming Jamaal Arrington Crittendon Jacqueline Paige Thompson Heather Tausig Matthew Agen Chris Sully Theresa Forrester **LSimon** Chrysler John Sudds Monique Taylor Graffin Jeanne cleveland laticka

Joe Meyer
Jennifer Thomas
Veronica DeLuze
Pat Kelly
Princess Farris

Dale LaCognata Nick Nickerson Ingrid Alpha Soare Julia John Lillig emma craig Р Luisa Illades Jane

Jane Illades
Samira Annabi
Steven Priovolos
Maudie Valero
Joel Barlow
Louise Perini
Louise Knapp

Kylie Grove-Peattie

Verrill Evelyn Jared Alford james sharp Sarah Petzel Donna Raceles Jonathan Maschke Rohana Wolf Deborah Green Lisa James Antonio Wickliffe Carson Dawn Т Walton Aaron Skinner Angelina Garcia jon yeong Mark Harris Charles Lange Weeks

John Weeks
R Dominguez
Andy Andryshak
Susan Harris
Margaret Keene
Joanne McGrath

Jeff Altaffer Patricia Estes Winston Huang Anette H√§gele Janie Walker John Morgan Nancy Barcellona Andrea Fisher Cristina Silva Nicole Κ Jerold Block Kelsey Mitchell Mattie Little Aleda D'Anza Christopher Preu Leti vale Kelly Clair Barbara Fair

Jasmilka Gonzalez

Alecia Collins-Andrews Atiya Muhammad

Jocelyn Lillis Kathryn Keenan Jimmie Cartwright Joaquim Pujals Toni Stanley Patricia Sauvageau Riley Canada laura marie **Thompson** Theila Smith Jeanne Houlihan Julie Martin Jacquie Hicks Debra Moore Chlov@ Wallace Dorothy Libring Matthew Glock Quentin Johnson Desmond Jones

Kiesel

Wolf

Robinson

Maunder

Jessica

Sadia

Brian

Katie

Sharon Jones Steven **Norris** Sofia Radice Vickie Brown Rebecca Wilk Rochelle Adams **Emily** Leitner Giselle Roberts Suzanne Lamborn Janessa Lidge Shirley Morris Nakia Quarles Costoff Sue Brittny Krone mari koorhan Janna Rhodes West Jeanette Manuel Wong Alexandra MacWade Roosevelt Scruggs Caitlin Krenn Debra Evon christina kolb Edward Alvarado Gwan Yip Hansen Carole Anthony Gallatin Stefanie Leon Karolin Mondesir

Alice Washington

brown

Michael

Hill Norman Terrance Loewl ben Ortiz Jonathan Rose gerald styer Carlos Herrera Nick Hyer Carlis Polk Briana Sabia Frank Melchoni Logan Johnson Bethany Strunk

Ed Perry
Amanda Summers
Dwayne Brome
Aimar Elustondo
Eric Benson
Elena Gutiv@rrez

Petra Reitz Austin Greitz J Antalan Maria Baetti Catherine Berndt roslyn sylvester Sharon Howard Louise Sawyer Ed Werth Stacie Ashley Vickie Shearer Linda Wasson Tia Keenan Dania Myhand Dat Tran Noemi Arcon stephanie Proctor Mary Dosch branch sue Cencula Lindsey Lauren Blackmon Louis Jasper

Marion Gregg-Whited

j p Michael Adkins Holly Chadwin Marlon Castro

Nymare Amenemhet El Jarrett Morrieson Linda Robbins Alejandra Alvarez Ulises olivares Vanda Jaggard Melissa Gundlach Joy Robison Arielle Wolterink Morales Thrall Courtney

Μ Pearson Christina Miller Natasha Broome Angie Kung ada rajkovic Tina Cantu Cady Berkel Albert Εl

Stephanie stephan
Vivian Barro
Rebecca Barfield
Lauri Woodard
Emily Vandendaele

IbeBonillaBabouChamDebraWalser

Chloe Washington
Ursula Villarreal-Moura

AnnMarie Wilson Monique English

Zuleikha Erbeldinger-Bjork

Percy Hilo
Annette Combs
Rey Diego
Amanda Melrood
Margaret Cunningham

Julia Parr
Juliana Maia
David Turnquist
Alisa Tippie
Geri Harris-Head

Christina Irving
Llauren Peralta
Alexandra Levitt
Linda Hubbard
Claire Kirchhoff
Ana Posada

Hatuey Ramos-Fermin

Donato Perreca Noelle Files

Peggy Smith-Puckett Jessica Wardlaw Jadranka Suster sarah klevan Edward Davidson Shawanda Stallworth Yelena **Furman** Matthew Weaver Kathleen Hutchins Chris King Barbara Ballenger Samantha Allen Armanda Roberts Janet Court Sandy Pierrelus Onello Joseph Joahan Suarez Brett Golightly Dawn Lillis Yaakov Bradley Alex Cuff Elizabeth Elk Mitchell

Sidney Husband Clarice Joan Pelc Margaret Davis Maja Obreza Jesse Leong Chandler Biddle Jennie Encalada Raemie Bruno Monica Kessler Mark van Rossen Erika Navarro Erin Gieder Beverly Marshack

Juanita Dawson-Rhodes

Jean Vischulis Betsey Porter Emily Garza Margaret Reiter Deborah Colotti Khari Brown Anil Pandya Washington Linda O'Connell Kerry

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Colleen Downs
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Robins Lucy De Oca Dayanara Felicia Dupree Morgan **Paulus** Judy Davis-Lewis Starr Jackson Marlie Ranslam Ameen Wahba sylvia petrie Anice Johnson Lillie Linear Janet Petermann Barbara Marks daniele martarelli Abigail Heiser

Luis Lerma Raimo Kangasniemi

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Rosemary Gay William Watkins Barbara Langan William Lewis Ramona Johnson Takefumi Takuma Harriette Simpson Elizabeth Songalia Joanne klein Lori Weber F Hume Nardina Turner Feleshia Killen Leslie Harper Maria Smietana Keith Saunders
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Nicole Dobrowolski

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Marni Pumper
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Meaghan Simpson
Jill Shepherd
Ralph Guay

Maggie Cunningham

Gary Grice Arly Crawte Brianna Tooley Sarah Young Laura Devitt Karen Suyemoto Lina Berrio Dr. Demian kamau ngom Shangwe Parker Kelly Harrell Bethany Meyer Carrie Black Nikki Shepherd Eugenia Vookles Adrian Pouthier

Mike Vanlandingham

**BOYD** 

BARBARA LEE
Douglas Bender
Desiree Murray
Mardou Wong
Teresa Jaeger

**MARIO** 

Mary Bissell Melodie Lambert Katie Reitel Thomas & Rosemary Edwards Nezka Pfeifer King David Salome Mayo rodney Moulton Jan Wright Janessa Wilkins Eva Passerini **Emily** Nguyen Caiphia Rolle Rebecca Dürr Carri Woolsey Cathrine Spencer Ramiro Charo Amanda Graham Vigeana Sanon Nicole Α Daniel Ibarra Kaylani Cintron Tod Spoerl Keosha Bond

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Mary Polak
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Christine Spalding
Jim McElroy
Gregory Hill

Michelle VanDeRee Shannon Poland Ryan Schrader Desines Rodriguez Malvina Gregory Jacek Sadkowski Rebecca Berry Marco Pardi Frantz Michaud Birkett Courtney Jamila **Parsons** Ann Larimer Galli Anthony Tyler Scheib Anne Jenkins Michael Twitty

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Bobbie Coleman
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Misty Stoneburner Rob Nephew Michael Rotcher Marion Martin Roderick Adams Misty **Thomas** Lili Munoz pam Palencia janet aptaker Kerry Thompson Alexandra Grant Wilborn Rebecca Ocheze Amuzie

Astley George Pessoa III

Kelsey Spear

Victoria Quiroz Becerra Paulette Switzer-Tatum

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Richard Cooley Bertha Cooper Maureen Murphy Judd Stark Keiko Kishaba Danielle Hilkin T. Elzora Cleveland G Pogel Andrea Acosta Lori Langley Α Obermeier Michael Weaver Marilyn Head Alicia Polacok Megan Rast

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Kevin Brown KENNETH **MCINNIS** Angela Cole Jamie Joy Khalifa Khaliq Brenda Boyen M.R. Reeves Margie Watanabe Bob Lentz Ashley Beck Joel **Perkins** Edith Borie

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Kristeb Chappell Beth Yurosko Brandon Ballinger Frederika Bain Carolyn Eden Sharif Aziz Shunahsii Rose Kathleen Casey

Margaret Richardson Haley Cheek Sharon Luther Bethanni Grecynski Mark Russell Stanley McDonald Anne **Bekkers** Cal Gagnon Raphav'l **PONCE** Danasia Watts Lauren Collins frank santora Sheilah Ball

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Tywanna Daniel-John Johnnie Truesdale Karl Pettus Elizabeth Roeske Martha Lankton Lois Harris Zephyr Alleshouse Lancaster Lana

Barbara Hardwick
Lindsay Pugh
Rebecca Augustin
Linda Sebring

Prameet Sirisachdecha

Ruth Milas Pilar Millhollen Tammy Fisher Jascha Moie Estella Brown Sarah Roberts Thrasher Jamey Pamela Kelly Marie Tsurgeon Shaun Carson Bernhard Wahr Claire Morin Aminah Lucio James Owens Josv© Carlos Romero Courtney Chennai **Emily** Gage

Diane LaMagdeleine
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Ethan Osman
Ann Moffat
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Cheyenne Morse
Haley Marino
Patricia Auer
American Oz
Mary Evans

Amber MacPherson

Amanda Percy
Valerie Allen
Chris Lovejoy
Clove Haviva
Portia Cherry
Mychal Johnson

Debbie Zarr Carol Hill Christopher Boyd Chris Noyes AC McGarry Patricia Walters Michelle Anderson Faye Mcgeary Allysa Rettler Alyssa Solazzo Weber Lore Sheila Mandell **Alexis** Brauner Thelma Taylor Rachael Lang Aaron Lampe Kate Goetz Jennifer Dyck

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Evan Feldberg-Bannatyne

Natiel Barron melvinia mcgill Kip Jones Amy Breakwell

Susan Khalsa-Wyborski

Betty Craddock
Cynthia Vartenuk
Michael Mulligan
Duane McLemore

Ε Wolford Damian Jones Abigail Lubin Anthony Jennaro Cheryl Rockwell Weide Layla Katherine Kenneally Yesenia Rodriguez Karen Bennett Casey Smith lan Hayes

Lucas Suarez Field Sarah Koolsbergen

Claudia Parker Siena Chrisman Charlene Morris Bathsheba Rook Theresa Hospodka Carol + Al Frechette Celeste Larson Siggers Kimberly Carolyn Canty Madia James Sheila Stone Mikel Sola

Drew Musgrave Julie Phalen Carmilla Williams Barbara Lewis Talon Boeve Elizabeth Kelson Etienne Wasson Eric Baumheier Jasmen Watt

Denise Cameron Lisa Rummler Cassie Kamradt Wilks Tarin Flake Morgan Esther Juhl Sarah Stiles Susan Lawrence Leslie Sargent

Anthony Bell

Claudia Abbott-Barish George Thompson, Sr.

MaryAnn Denning Sam Hamer Elaine Johnson Ashley Gruba Lucy Johnson Erica Sohl Robert Levitt Khoe Corwin

Paul Deiana-Molnar

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Lena Turhan

Cadee Murray
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Susan Mayer
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Karen Oldani **Amandes** Sarah Enrica Carabelli Brandon Bohlen Kara Sherer Sean **Drakes** Cassie Hamer LG Jen

Sarah Ragalyi
Suzette Williams
Heather Phipps

Pauline Thomas-Brown

Kaitlin Fitch

Ellie Meservey Nora Dyster Nicole St Clair Engelhardt Nancy Anne Lorenzo Kelli Oldani Janine Butcher Fran Vanier Tamara Isaac Zenobia Skinner Jean Standish Amar Sivan Brenda Hill

Neal Marchuk Blake McLean Maite Ascon

Kate Brotherton Charlie O'Donohue D Rincon Margaret Jenkins bill nierstedt Marchetta Walton Babette Puzey Norman Walton Rachel Imholte

Denise Anderson-Gaines

Lipford

Benita

Audrey Schwartz Carla Hernandez

Ambrosia Danu Tara Mae Amanda Dwine J.B. Sacks Herman Simms Charles Johnson Elizabeth Lowell Joycelyn Hancock **Annagine** Lewis Kristina Tramel Miriam Burstein Brichelle Johnson Blakley Stretch Betty Roberts Jasha **Thomas** Jasmine Williamson Zachary Malter Mindy Rosier Chante Jennings Baba Stukes Nancy Valdez

Ellman-Golan Sophie

Marí Carmen Sandra Mitchell Penelope Mazza Ionie Latham Norma Ginez Victor Almanzar Manthia Dembele

В Vaishnavi Michele Israel Angela Barnes Belline Manopla Т Hoskins Valeria Burkes Barbara Gross Liz Koenig Adey Fisseha Laurel Brewer

Lynch-Oasen

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Raul Rothblatt cori parrish Jennifer Friedman Diana Noriega Kruti Suba Leonore Gordon Marie Drummond Crystal Summers Georgiann Young Jeff Bohan Κ Rockwell Wortham Gregory Orlando **Torres** Linton Wong Samuel Z Terry Kalb Bernard Sophia Rachel Schulman mark novotny Dana Clinton Martha Rodgera Samuel Clark Andrelene **Babbitt** Franklin Doug Carol Wise Denise Lytle Lynnette Simon Paul Vasser Angela McClendon Sarah Smith Stephen Maxwell

Marian Vargas Ronald Sonesen Adrian Cerrato Heather Hall Kyle Haines Joanne Sampson Judy Silverstein Susan Osada Valerie **Garvin Davis** 

Ana Duque
Kayla Thompson
Michelle REYES

John Browner

Mary Lassett-Egbert Ethan Middlebrooks

Mahogany Brim
Julian Laboriel
Lara Alexander
Bravizee Ravizee
Matthew Matamoros
Omawattie Rangasammy

Joshua Lagares Burko Shayna Brian Habenicht Anna Hessel Yafreisy Ruiz Cathrine Wiggins Amanda collins Cheryl Sealey Kathleen Wheeler Andrew Frett Walter **Phillips** Jose Vilson Kelly Hurst Karah Bonner Angelina Amsalen Wendy Menard Mark Chenevey michelle rieman

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Natasha Varner Mirja Blixt Denis Hawkins Sarika Kumar Anita Gundanna Trina Rowles Alex Stavis Α Sallev© Lauren Cardella Daniel G Mortenson Rosalee Lamm Lindsey Olsen Michelle Cundiff Natia Johnson Vivian Howat Cathy Caldie Sasha Kay Klein Kelyn Andrew Hume R Zager Penny Patterson Marcey Gayer Robin Howland Brendan Curran Aaron williams Linda Collins Terry King Bryer Marnin Bonnie Stockdale

Shanell Merriweather

McKenna

McNeil Jordan

Tsotetsi

Tyoe

Sharon

Dionne

Danny Andrea

Dee





### To: NYC Mayor de Blasio

# Tell NYC Mayor to Stop Tolerating Racism in Schools

We call on NYC Mayor De Blasio to immediately expand Culturally Responsive Education across the NYC public school system:

- 1. Expand cultural competency training for thousands of teachers, principals and school staff
- 2. Create multicultural curriculum in all grades and subjects
- 3. Create an Office of Culturally Responsive Education in the NYC Department of Education

### Why is this important?

It's been more than a month since the Daily News broke a story about a white teacher in the Bronx who, in a lesson on slavery and the Middle Passage, made Black students in several classes lay face down on the floor and even stepped on a female student while asking "see how it feels to be a slave?"

It's been more than a month, and the city has still not taken any steps to ensure that this type of degrading and traumatic incident will not occur again.

When asked by press about what the city is doing to make sure this type of incident never occurs again, Mayor de Blasio has said that the city already offers training on cultural competency. The truth is that those trainings are currently offered to just 450 out of 77,000 teachers - less than 1% of NYC teachers.

For over a year, parents have been demanding that Mayor de Blasio provide leadership in our schools and implement a comprehensive program of Culturally Responsive Education, including cultural competency trainings for teachers and school staff, in order to avoid just this kind of traumatic incident. Now, the responsibility for this incident rests firmly on the Mayor's shoulders.

We know that racism and bias in schools is a national crisis.

- White teachers have lower expectations for students of color, and are significantly less likely to expect Black students to finish high school and college
- School staff frequently perceive Black boys as threatening and dangerous for the same behaviors that are seen as innocent for White students.
- In 2015, only 15% of children's books were written by African-American or Latino authors, or focused on African-American or Latino characters
- Over 80% of public school teachers nationally are White women, though a majority of public school students are people of color. In New York City, for example, 266 NYC schools have 0 or just 1 Latino teacher, 327 have 0 or just 1 Black teacher, and 690 have 0 or just 1 Asian teacher

Given these statistics, in how many other classrooms across the city are Black children are learning about slavery in a degrading way? And in how many classrooms across the city are Black children learning that their ancestors were kings and queens, fighters against enslavement, strategists and spies, scientists and inventors, doctors, healers and entrepreneurs?

Culturally Responsive Education is a research-based strategy that helps teachers build social and emotional connections with their students across racial and cultural differences, and root learning in students' culture and prior experiences. It has shown to have impressive impacts on student achievement in Tucson, San Francisco, and other districts across the country. But Mayor de Blasio, who claims to be a national progressive leader, has dragged his feet and been slow and timid to embrace this approach. Parents need him to step up and take action, to get justice for those students in the Bronx, and to make sure no child has to experience that again.

Dear Mayor de Blasio,

Since the beginning of February, stories about racial bias in schools across New York City have made national news, drawing outrage, anger and protests from parents, students and community members. As elected officials representing the diverse communities of New York City, we will not allow students to continue to be demeaned and degraded in our schools. We know that New York City is better than this.

The Mayor's response to these incidents has been that the city is already providing training on cultural competency. But the truth is that those trainings are currently offered to just 450 out of 77,000 teachers – less than 1% of NYC teachers. During his State of the City address, Mayor de Blasio stated that our school system was built on systemic racism. But a systemic problem needs a systemic solution.

Culturally responsive education is a research-based strategy that relates academic study to students' experiences and cultures, fosters positive academic, racial and cultural identities, and develops the ability to connect across cultures. This method is proven to address biases, engage students of all backgrounds, decrease dropout rates and suspensions, and improve academic achievement. Mayor de Blasio must step up and take leadership to make culturally responsive education a major part of his education agenda. His first steps should be:

### 1. Expand cultural competency trainings to thousands of teachers, administrators and school staff.

When these trainings are regular, ongoing and connected to classroom instruction, they raise awareness of our biases and how to combat them, deepen understanding of equity research, and help staff increase equity in classroom practices and school policies such as discipline, special education referrals, and advanced placement.

### 2. Develop curriculum and resource materials that engage students with diverse voices and perspectives in every subject, every grade, every day.

Convene a committee of teachers to revamp curricula in various disciplines and grades to better represent the histories and cultures of African, Latino, Asian, Middle Eastern and Native heritage people, and the intersections with gender, LGBTQ, disability, and religious diversity.

### 3. Create and staff an Office of Culturally Responsive Education to help integrate Culturally Responsive Education throughout the school system

There are numerous efforts in this area scattered across the Department of Education, but they are not coordinated or aligned with each other. An Office of Culturally Responsive Education will allow the DOE to strategize, lead, and learn from all the valuable work that is already happening.

Racism and bias in schools cannot be ignored until the next scandal hits the news; it must be confronted courageously and ambitiously. Neglecting these issues --- during Black History Month no less -- would be a slap in the face to parents of color whose children comprise nearly 85% of NYC public school students. We are looking to our Mayor to show his commitment and leadership.

#### Signed,

Councilmember Mark Treyger, Chair of the Education Committee

Councilmember Daniel Dromm, Chair of the Finance Committee

Councilmember Diana Ayala, Co-chair of the Progressive Caucus

Councilmember Ben Kallos, Co-chair of the Progressive Caucus

Councilmember Vanessa Gibson

Councilmember Keith Powers

Councilmember Carlos Menchaca

Councilmember Brad Lander

Councilmember Robert Cornegy

Councilmember Helen Rosenthal

Councilmember Ritchie Torres

Councilmember Alicka Ampry-Samuels

Councilmember Deborah Rose

Councilmember Daneek Miller

Councilmember Antonio Reynoso

Councilmember Stephen Levin

Councilmember Jimmy Van Bramer

Councilmember Jumaane Williams

Councilmember Ydanis Rodriguez

Councilmember Adrienne E. Adams

Councilmember Margaret Chin

Progressive Caucus of the New York City Council



### **CEJ's 2018 Educational Justice Priorities**

With at least half a million students in NYC schools whose families are immigrants to this country, and hundreds of thousands of Muslim students, undocumented students, LGBTQ students, Jewish students, students with disabilities, girls and other identities that have been targets in the current political climate, there is a moral imperative for the NYC Department of Education to help schools develop expertise in confronting racism and bias, and building a culture in which students are honored for all aspects of their identities.

One critical way to do that, and to make New York City schools free from racism, sexism, xenophobia, Islamophobia, homophobia, ableism and other biases, is Culturally Responsive Education (CRE). CRE is a research-based method of rigorous, student-centered education that relates academic study to students' experiences and cultures; fosters positive academic, racial and cultural identities; develops students' ability to connect across cultures; empowers students as agents of social change; cultivates critical thinking, and inspires students to fall in love with learning. CRE is grounded in brain science and learning development.

In 2018, parents of the NYC Coalition for Educational Justice (CEJ) challenge Mayor de Blasio to make Culturally Responsive Education a major part of his education agenda:

- 1. Expand anti-bias trainings to thousands of teachers, administrators and school staff. When these trainings are regular, ongoing and connected to pedagogy, they raise awareness of our biases and how to combat them, deepen understanding of equity research, and help staff develop an equity lens on classroom practices and school policies such as discipline, special education referrals, and advanced placement.
- 2. Develop curriculum, resource materials and courses that engage students with diverse voices and perspectives in every subject, every grade, every day.

  Using the model of the DOE's new K-8 Social Studies Curriculum, convene teachers to revamp curricula in various disciplines and grades to better represent the histories and cultures of African, Latino, Asian, Middle Eastern and Native heritage people, and the intersections with gender, LGBTQ, disability, and religious diversity.
- 3. Create and staff an Office of Culturally Responsive Education to help integrate Culturally Responsive Education throughout the school system

  There are numerous CRE efforts scattered across the Department of Education, but they are not coordinated or aligned with each other. An Office of CRE will allow the DOE to strategize, lead, and learn from all the valuable CRE work that is already happening.

McNally, Matthew From:

To:

O"Brien, Kevin; Casca, Michael; Goldstein, Freddi; Hagelgans, Andrea; Phillips, Eric; Wolfe, Emma; Kagan, Rebecca; Green, Jon; Kopel, Alexandra Cc:

Subject:

Date: Monday, October 02, 2017 8:00:58 PM





Trump is proposing big tax hikes on vulnerable House Republicans' constituents <a href="https://www.vox.com/policy-and-politics/2017/9/30/16380578/salt-vulnerable-house-republicans">https://www.vox.com/policy-and-politics/2017/9/30/16380578/salt-vulnerable-house-republicans</a>

There are a lot of known unknowns about the Republican tax reform framework that was rolled out this week, but one thing that seems clear is they want to eliminate the state and local tax deduction (SALT). And rank-and-file party members are already grumbling about it

Republicans want to do this to help raise revenue that can be poured into important causes like lowering the top tax rate, eliminating the state tax, and exempting multinational corporations' foreign earnings from all taxation. They've talked themselves into this idea largely on the theory that it's a tax that hits blue states.

### D.C. Republicans' big tax overhaul hinges on killing one of Minnesota's favorite deductions

https://www.minnpost.com/politics-policy/2017/10/dc-republicans-big-tax-overhaul-hinges-killing-one-minnesota-s-favorite-dedu

Minnesota is well above-average in the number of residents who claim some SALT deduction — roughly a third of tax filers in Minnesota do. The policy's importance in the North Star State is fomenting interesting politics in Washington, with Minnesota Democrats generally in favor keeping a tax break primarily claimed by wealthy filers; Republicans, under pressure to back their party's tax initiative, have been harder to pin down on the fate of the SALT deduction.

#### The Political Land Mine in the Republican Tax Plan

https://www.theatlantic.com/politics/archive/2017/10/the-political-land-mine-in-the-republican-tax-plan/541557/

There are any number of provisions that could bring down the far-reaching Republican tax plan between now and when the House and Senate hope to vote on the legislation later this fall. But one proposal in particular has quickly become a political land mine for the GOP, and whether it makes it into the final bill could determine if the legislation passes or fails and whether millions of Americans in several of the nation's largest states see a tax cut or a tax increase as a result. To offset the enormous cost of reducing tax rates for the wealthy and

businesses, top Republicans want to prohibit people from deducting their state and local taxes from their federal bill.

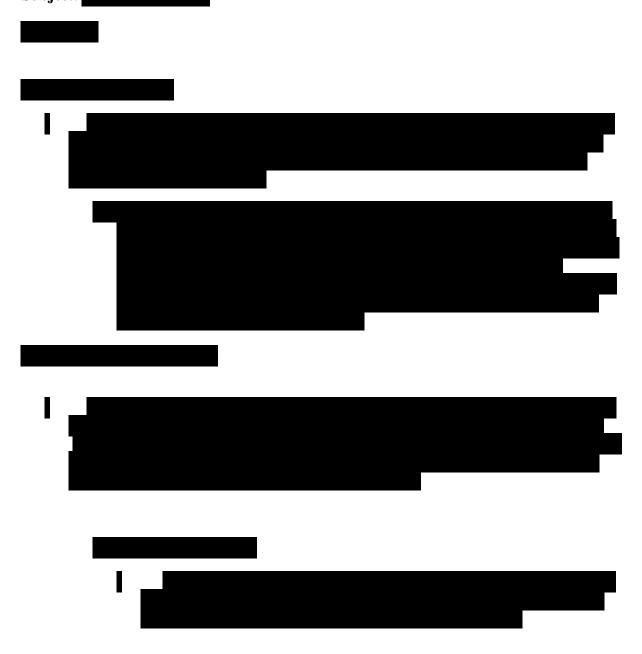
State and local tax deduction fight poses dilemma for Philly area Republicans <a href="http://www.philly.com/philly/news/politics/trump-tax-reform-state-local-deduction-pennsylvania-new-jersey-20171002.html">http://www.philly.com/philly/news/politics/trump-tax-reform-state-local-deduction-pennsylvania-new-jersey-20171002.html</a>

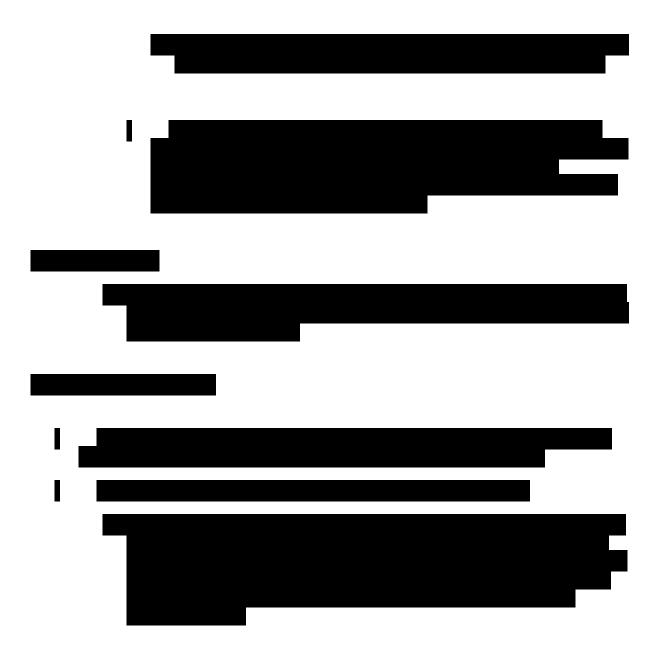
The tax overhaul rolled out last week by President Trump and congressional Republicans would cost New Jersey and Pennsylvania residents a tax break that can save them thousands of dollars a year — and the idea is already shaping up as a major political threat to the GOP's top agenda item.

From: Kagan, Rebecca

**Sent:** Monday, October 02, 2017 5:05 PM

**Subject:** 





#### **News of Note:**

Trump is proposing big tax hikes on vulnerable House Republicans' constituents <a href="https://www.vox.com/policy-and-politics/2017/9/30/16380578/salt-vulnerable-house-republicans">https://www.vox.com/policy-and-politics/2017/9/30/16380578/salt-vulnerable-house-republicans</a>

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State and local tax deduction fight poses dilemma for Philly area Republicans <a href="http://www.philly.com/philly/news/politics/trump-tax-reform-state-local-deduction-pennsylvania-new-jersey-20171002.html">http://www.philly.com/philly/news/politics/trump-tax-reform-state-local-deduction-pennsylvania-new-jersey-20171002.html</a>

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### Rebecca Kagan Sternhell

Deputy Director and General Counsel New York City Mayor's Office of Federal Affairs 601 New Jersey Ave NW, Suite 410 | Washington DC 20001

Desk: 202.624.5906

Cell:

 From:
 Lynch Jeff

 To:
 B

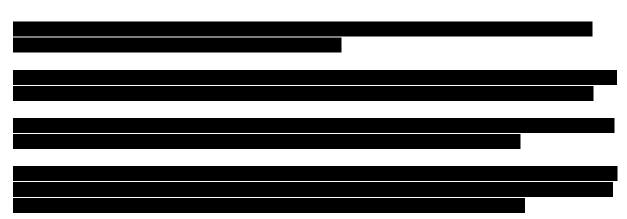
 Cc:
 Carrion Marco A.

 Subject:
 Atlantic Yards Follow-Up

Date: Friday, November 03, 2017 3:20:26 PM

Attachments: image002.png

Sir -



Jeff

### With 421-a Maneuver, Pacific Park Developer Could Save Buyers \$50 Million More in Taxes

By Norman Oder | October 23, 2017

A view of 535 Carlton Avenue (right of frame) and 550 Vanderbilt Avenue (left of frame) from Atlantic Avenue in Brooklyn. The developer wants to treat them as part of the same zoning lot in order to enjoy a bigger tax break.

Developers of 550 Vanderbilt, the first condominium building in the long-gestating Pacific Park (formerly Atlantic Yards) project, seem poised to turn a sweet deal into a bonanza, thanks to real-estate alchemy that super-sizes an already large tax break.

When Greenland Forest City Partners in 2015 prepared the Offering Plan for buyers at 550 Vanderbilt, the pending 421-a tax abatement meant an overall yearly tax bill of \$\frac{\mathbf{S}1.2 million}{\mathbf{million}}\$, a 69 percent discount off the annual property-tax hit that would have occurred without the tax break.

Now, however, owners at the 278-unit luxury building would collectively pay less than \$123,000, a 97 percent discount.

But that \$1.1 million increase in savings would be just the start. Since the new tax break would last 25 years, not 15 years like the initial one, plus remove an assessed value (AV) cap, owners could save a cumulative \$86.5 million over the life of the tax benefit, by City Limits' calculations. That would be \$50 million more than in the earlier projection. (Neither the city nor the developer would address this estimate, which assumes static tax rates and assessments.)

How can they do this? By treating the luxury condo building and an affordable rental building down the block as a single "affordable project," though several hundred feet and two future building sites separate the two. This allows the developer to avoid constraints that, under the version of 421-a in effect when construction started in 2015, applied to buildings in a broad zone of Brooklyn lacking affordable units.

The move delivers no new affordable units, because the apartments in 550's partner building were already approved and subsidized, though it does prompt an uptick in affordability in 11 of those units. The administration of Mayor Bill de Blasio seems dismayed by the developer's request but hamstrung by the fact that the change appears within the boundaries of the law that existed at the time shovels hit ground.

The 421-a application remains pending. The Department of Housing Preservation and Development responded to City Limits' queries with a statement: "While approval will be based on whether all of the requirements have been met, this project underscores the reasons we fought so hard to reform 421-a to stop subsidizing luxury condos and incentivize the kind of rental housing our city badly needs." (The new Affordable New York program requires 25 percent to 30 percent affordability in rental buildings, with various income mixes, limits the tax exemption to condo buildings with six to 35 units, and imposes an AV cap.)

Informed of the tax break and City Limits' calculations, Michelle de la Uz, executive director of Fifth Avenue Committee, which has called for deeper affordability at the project, called it "ridiculous." The developer, she said, "devised a way to substantially reduce their tax burden" while offering "extremely limited improvement in the affordability levels" in a project "whose 'affordable housing' is too expensive for most New Yorkers in need of housing... When will Governor Cuomo and Mayor de Blasio say enough is enough?"

For the developer, though, it's good news. "The joint application results in 10 additional years of exemption with no residential cap on the 421-a exemption and is a far better benefit than... in the original offering plan," lawyer Paul Korngold wrote in a letter included among the changes to the Offering Plan, known as amendments.

Asked several questions related to this 421-a application and 550 Vanderbilt, the developer responded with a general statement: "Greenland and Forest City are proud to have completed nearly 800 affordable homes to date, working across business cycles and evolving policy regulations to meet our commitments. We continue to partner with the City and State to deliver on our shared vision for growing a vibrant mixed-income community at Pacific Park."

\*\*\*

Greenland Forest City (owned 70 percent by Greenland USA, an arm of Shanghai-based Greenland Holdings) surely faces pressure to sell apartments at or above listed prices, as its projected profit has seemingly shrunk.

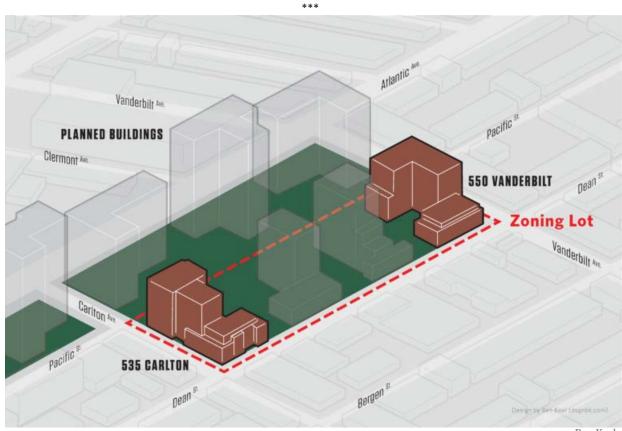
In June 2015, Forest City Realty Trust (parent of Forest City New York, the original Atlantic Yards developer, and current 30 percent owner) <a href="mailto:estimated \$361.6 million">estimated \$361.6 million</a> in overall building costs, with a projected sell-through of \$388.6 million, suggesting an expected profit of \$27 million.

This past August, however, it <u>estimated \$388 million</u> in costs, with a projected sell-through—after minor price increases—of \$391.1 million. That would seemingly leave a tiny \$3.1 million profit, plus rental income from three retail units.

Lowered taxes reduce the cost of ownership without changing the sticker price—essentially a covert price cut. While Greenland Forest City told The Real Deal in July that two-thirds of the units had sold, more than half the building's value—larger units representing more than \$200 million—remained available.

The 421-a switch would especially boost the allure of the most expensive units, vaporizing taxes thanks to the removal of the cap. For example, the four-bedroom, 4.5-bath Penthouse West, priced at \$6.86 million, was formerly projected to require annual taxes of \$42,711 (already a 20 percent discount off taxes without 421-a). Now, annual taxes would be just \$1.665. The buyer would save nearly \$1 million more over 25 years, by City Limits' calculations. Whether because of the anticipated bigger tax break or not, the joint venture recently raised prices slightly on five units.

Though no definitive database exists, the building's overall \$3.76 million annual savings seems unusually large for condos gaining a 25-year abatement. As of 2014, according to City Limits' analysis of data compiled by the Municipal Art Society, the single largest annual saving in a 25-year condo abatement was \$3.46 million. (Several condo and rental buildings in Manhattan, with either more units or valuable locations, had much larger annual abatements, but over a shorter time period.)



Ben Keel

535 Carlton and 550 Vanderbilt are the only buildings constructed at the eastern end of the project site.

How can <u>550 Vanderbilt</u>, long promoted as a market-rate building standing solo on Vanderbilt Avenue between Dean and Pacific streets in Prospect Heights, be part of what attorney Korngold stated would "be deemed to be an 'affordable project' by HPD"?

For the tax break, 550 Vanderbilt would be paired with <u>535 Carlton</u>, a rental tower with 100 percent affordable housing at the far end of a long block, separated by two sites for yet-unbuilt Pacific Park towers. The pairing can qualify, according to Korngold's letter, because both buildings were built at the same time and they share the same "zoning lot," which the city <u>defines</u> as "a tract of land comprising a single tax lot or two or more adjacent tax lots within a block."

The boundaries of that zoning lot were not publicly stated in the Atlantic Yards General Project Plan prepared by Empire State Development, the state economic development authority, which makes reference to multiple zoning lots. HPD says that the two buildings may be treated as one zoning lot because they are on the same block.

It is unclear—and neither the city nor the developer would say—how many affordable projects have taken advantage of such zoning-lot flexibility, though Ashley Cotton of Forest City New York said at an Oct. 17 public meeting that "we're just applying like any other building under existing law, under the regulations that exist." A project like Extell's One Manhattan Square contains an affordable building adjacent to a

market-rate building, without intervening building sites. After the rezoning in Greenpoint and Williamsburg, waterfront "development parcels" contained adjacent market-rate and affordable buildings.

\*\*\*

Atlantic Yards, renamed Pacific Park in 2014, had already gained special treatment. Reform of the 421-a program in 2007, based on the widespread criticism that many subsidized buildings needed no tax incentives, expanded the zone in which onsite affordable housing was required in exchange for the tax break.

But the legislation offered Atlantic Yards—expected to contain 2,250 below-market units and 4,180 market-rate ones—what was widely called a <u>"carve-out."</u> It allowed any exclusively market-rate buildings 421-a benefits as long as the project met an overall goal: 20 percent of the total units would be affordable to households averaging no more than 90 percent of Area Median Income (AMI).

That proposal was criticized by the administration of Mayor Mike Bloomberg, otherwise a strong supporter of the project, so it was <u>pared back</u> to 15 years from 25 years, reducing the estimated benefit by at least \$100 million. Indeed, 550 Vanderbilt, according its <u>2015 Offering Plan</u>, was slated to get a 15-year tax break.

After the passage of Affordable New York this year, however, Greenland Forest City recognized that the condo building could not get the 15-year tax break, Cotton said, apparently because the Atlantic Yards/Pacific Park "carve-out" wouldn't be triggered until a cumulative 1,500 units were built. Instead, they pulled a rabbit out of a hat, concluding 550 Vanderbilt could take advantage of other 421-a provisions that few, if any, expected would be invoked for market-rate buildings in this project.

"Since this project commenced prior to January 1, 2016, it is covered by the 421-a law that was in effect at the time," Korngold wrote, citing "require[ments] that 20 percent of the units in the application for 421-a benefits be made available for onsite affordable housing."

Indeed, the 2007 legislation allowed "any multiple dwelling" within Atlantic Yards to gain the 25-year tax break, as long as it contained 20 percent affordable housing. Instead of having the tax break phase out over four years, starting in year 11, it would start in year 21. It also represents a vastly larger benefit, given the elimination of the AV cap, which as of 2017/18 set an \$84,810 limit on the assessed value of an apartment seeking the tax exemption. Owners typically pay taxes on the value above the cap.

\*\*\*

The increased tax break could be seen to raise the overall public cost for 535 Carlton because the city will now forgo more revenue in exchange for the same number of affordable apartments. Indeed, had the extended 421-a benefit surfaced before the July 2017 disclosure in an amendment to the Offering Plan, it could have put a damper on <a href="the city's announcement">the city's announcement</a> a month earlier hailing the 535 Carlton opening, which Mayor de Blasio said was "delivering on the affordable housing this community was promised."

The creation of a separate building with affordable housing in a sense recreates the "poor door," a concept that Bruce Ratner, executive chairman of Forest City New York, has <u>roundly decried</u>, at least while highlighting plans for Pacific Park buildings with 50 percent affordable units.

Not only was the increased tax exemption not known when the 535 Carlton opened, there's been no requirement to inform Brooklyn Community Board 8. HPD last year received confirmation that the an earlier 421-a application had been disclosed, as required, to the community board. But if the application is later amended—as happened in September—the sponsor is not required to resubmit it.

The "affordable project" has some curious aspects. Though 535 Carlton has been promoted as "100 percent affordable," the 298-unit building contains mostly middle-income units too pricey to trigger the 421-a benefits for its zoning lot associate. It must supply 116 units, in various sizes, renting below 120 percent of AMI, to meet the required 20 percent affordability in the 576-unit pairing.

But the building has just 30 two-bedroom units and six three-bedroom units renting below 120 percent of AMI, while while 38 and nine are required, respectively. So eight two-bedrooms (previously said to rent at \$2,611, or 130 percent of AMI) and three three-bedrooms (two at \$3,009, 130 percent of AMI, and one at \$3,716, 160 percent of AMI) must be reclassified at lower rents.

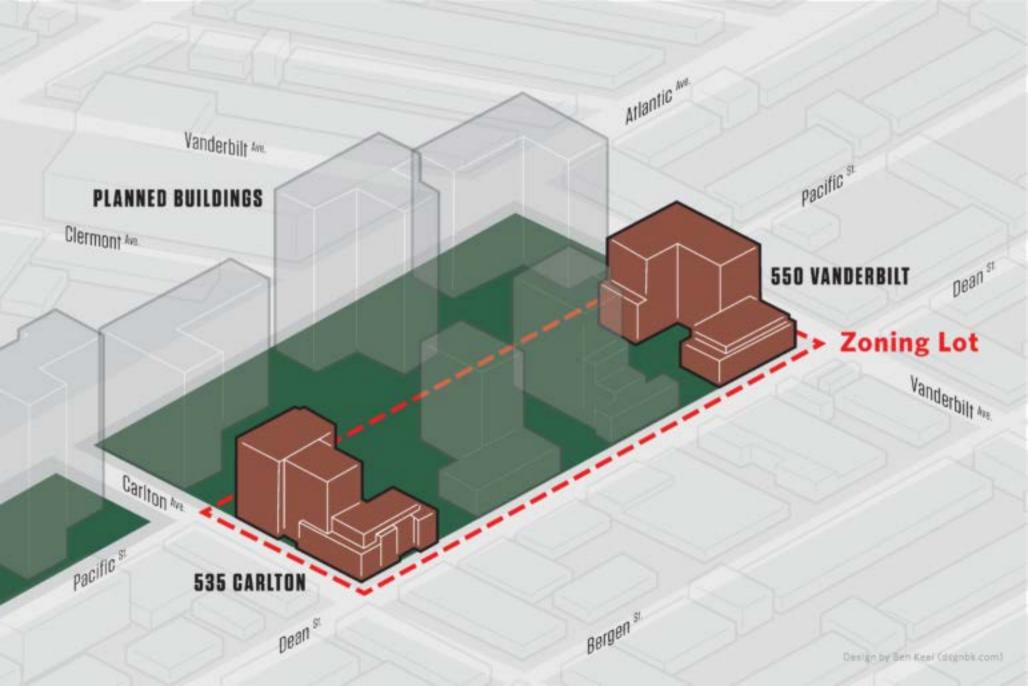
"[W]e had to make B14 [535 Carlton] more affordable, so the benefit on the affordability side is there," Cotton said at the meeting. "But, in addition, another good benefit, depending on who you care about, is that B11 [550 Vanderbilt] has a 25-year abatement." (Affordable housing advocate Barika Williams, who raised the issue at the Oct. 17 meeting, soon countered that "this vastly changes the amount of tax revenue these buildings will produce.")

Cotton suggested that changes in 421-a had upended the developer's plans for the Pacific Park, which is well behind schedule: "Getting a benefit for condos ever again is something we had counted on... and we no longer have that," given that large condo buildings are excluded.

Even more strangely, after Greenland Forest City Partners in July announced a new real estate broker for 550 Vanderbilt, advertising for 550 Vanderbilt condos on the three web sites—550 Vanderbilt.com, new broker <a href="Nest Seekers International">Nest Seekers International</a>, and the database Street Easy—for weeks claimed owners would owe just \$1 in monthly taxes, not the newly-shrunken figures disclosed in the developer's documents.

When queried about this in July, the developer and broker didn't respond. The \$1 tax deal lasted for weeks on both Nest Seekers and StreetEasy, and still appears on 550Vanderbilt.com today, well after this reporter's second round of inquiries.

Jeff Lynch
First Deputy Commissioner
Community Affairs Unit
Office of the Mayor
jlynch@cityhall.nyc.gov
212-748-0311



From:

To: <u>Bill de Blasio</u>

Subject: Fw: NYT Article re: Two Bridges Neighborhood Date: Sunday, December 10, 2017 8:39:14 PM

From: Dann-Allel, Gabrielle < GDannAllel@cityhall.nyc.gov>

Sent: Sunday, December 10, 2017 6:42 PM

**To**: B

Cc: Carrion, Marco A.

Subject: NYT Article re: Two Bridges Neighborhood

Sir,

Gaby Dann-Allel

https://www.nytimes.com/2017/12/06/realestate/living-in-two-bridges-lower-east-side.html

Two Bridges: Once Quiet, Now at the Edge of Change

By <u>C. J. Hughes</u>, Dec. 6, 2017

Two Bridges, by the East River, may be tiny. But massive developments often seem to wash up there.

In the 1930s, about 100 buildings considered slums were razed to make way for Knickerbocker Village, a red-brick, 12-building, middle-income complex that was among the first in the country to be subsidized by the federal government.

Even larger undertakings followed, including sprawling public-housing developments. In many ways, that thinking-big era lasted until the late 1990s, when 82 Rutgers Slip, a 198-unit apartment building with income restrictions — the final piece of a multi-block effort that began in the 1970s — welcomed its first renters.

But for all the attention, this middle-class area, which has never really had its turn as a fashionable neighborhood, could seem like a land the city forgot.

"It felt very isolated," said Dr. Audrey Abatemarco, 51, a podiatrist who grew up in Knickerbocker Village and, after stints on Staten Island and the Upper West Side, moved back to the complex in the early 1990s.

"And yet, it was a neighborhood where people looked after you," said Dr.

Abatemarco, who rents a one-bedroom and also has an office in the complex.

If the 20th century was about spreading out — the complexes are threaded with gardens, wide walkways, playgrounds and parking lots — the new phase of construction is more vertically focused.

First to stretch skyward is One Manhattan Square, whose 823-foot spire, with 815 market-rate condo units, is currently taking shape. At least three projects with similar towers from other developers — all of them a mix of luxury and affordable rental apartments — are planned nearby.

While the high-rises promise to add stores, parks and hundreds of units of affordable housing in an area where below-average salaries are common, many neighborhood residents oppose them. Not only are they too tall, critics say, but also the new wealthy residents will encourage retail landlords to install fancy, out-of-reach shops.

And thousands of those new residents, they add, could strain infrastructure like public transportation.

"This was a sleepy little town for a while," said Trever Holland, 51, a lawyer and a founder of Tenants United Fighting for Lower East Side, or TUFF-LES, one of several local groups pushing for changes that include a rezoning that would cap buildings at 350 feet, or about 35 stories.

"What we're trying to make sure of is not only that the area is properly zoned, but properly planned," said Mr. Holland, who left New Jersey in 1997 for a one-bedroom unit in a rent-regulated building where apartments generally lease for between \$1,300 and \$1,600 a month (he declined to provide his rent).

But the public process required for any rezoning, which can be lengthy, wouldn't begin until next year, proponents say, and time might not be on their side. At the same time, the developers behind the planned towers are working jointly to gain city approvals, which will be based on the projects' impact on pedestrians and other factors.

One person's oversized tower, of course, is another's prized aerie, and Dr. Mathew Ulahannan, 65, an internist from New Hartford, in upstate New York, said he chose One Manhattan Square in part for the views.

His two-bedroom, two-bath unit in the building, which opens in 2018, cost \$2.3 million, said Dr. Ulahannan, who expects to use it as a once-a-month pied-à-terre with his wife, Leena. His daughter, Netha, 32, who is studying to be a doctor in New York, will likely live there full-time, he said.

"Change is inevitable, especially in Manhattan," said Dr. Ulahannan, adding that he is sympathetic about rising living costs. "But there is not a lot of room for everybody that wants to come to New York."

#### What You'll Find

Two Bridges, naturally, is near a pair of spans: the Manhattan and Brooklyn Bridges, whose tall stone undersides offer majestic passageways.

Based on business names and residents' opinions, the neighborhood's borders roughly correspond with Montgomery Street, East Broadway, Division Street and St. James Place, although some areas may overlap with the Lower East Side and Chinatown.

Classic tenement-style walk-ups, with stores at the base and facades zigzagged with fire escapes, are on full display on Madison Street. Some of the older buildings are being upgraded, like 207 Madison Street, which now has amenities like a game room.

Facing the walk-ups is an example of the housing type that prompted the bulldozing of similar tenements: the sweeping La Guardia public housing development from 1957, where 1,094 apartments are populated by 2,513 residents.

The new crop of towers is taking aim at those 20th-century blocks. At 252 South Street is One Manhattan Square, a condominium from Extell Development Company, whose president, Gary Barnett, lived as a child in an apartment on Pike Street. The development, which replaced a popular Pathmark grocery store, is also adding a 205-unit income-restricted rental building next door, at 229 Cherry Street.

On a narrow site a few paces away, at 247 Cherry Street, JDS Development Group has proposed a 1,008-foot rental with up to 660 units, 25 percent of them with below-market rents. And close by, at 259 Clinton Street, Starrett Development has unveiled a 724-foot, 62-story tower with 765 rentals, a quarter of which the developer said will be affordable.

There is also a project with two spires — the tallest at 798 feet — from L & M Development Partners and CIM Group. The project, which will have 1,350 rental units, a quarter of them affordable, is planned for 260 South Street, currently a parking lot.

All of these developers are promising to include stores, and to replace that sorely missed Pathmark, a spokeswoman for Extell said a grocery is coming.

In a market dominated by rentals, condos are scattered and modest. They also tend to be in the northern blocks, which since the 1980s have been home to immigrants from the Fujian province of China. Those units are frequently owned by investors and rented out, said John W. Chang, an associate broker with Sotheby's International Realty, who has worked in the area.

"Gentrification is happening," Mr. Chang said. But with the large number of rentregulated units, he added, the neighborhood probably won't turn into an affluent address overnight.

Still, even if gradual, "low-income and long-term residents are being increasingly pushed out," said Christopher Kui, the executive director of Asian Americans for Equality, a social services group based in the neighborhood.

Tenants in tenements are being harassed by landlords so they might move, to clear their homes for redevelopment, he said. Also, it's been harder for residents to find places where they might buy "a nice \$5 lunch," as store rents rise, Mr. Kui added.

### What You'll Pay

With for-sale properties scarce, inventory is minimal, so market trends can be tough to identify. Still, a handful of condos offer some insight.

At 175 East Broadway, an ornate former office that went condo about a decade ago, the average price of the three sales this year was \$1.59 million, according to StreetEasy.

A similar conversion is at 142 Henry Street, where units have exposed bricks and beamed ceilings, and where a one-bedroom with a bath and a home office sold this year for \$960,000, according to public records. And at 48 Market Street, a newly constructed one-bedroom, one-bath condo sold this year for \$625,000, according to StreetEasy.

Rentals can seem attractively discounted relative to those in comparable neighborhoods. A two-bedroom in a prewar walk-up building that might cost \$4,000 a month in the East Village, for example, could be had in Two Bridges for \$2,800, said Todd Orwicz, a salesman with Warren Real Estate, who works in both places.

#### The Vibe

Over the years, immigrants from various countries have moved through the area, including Irish, Italians and Chinese. Consequently, some buildings can seem like cultural Venn diagrams: A drugstore at Oliver and Madison Streets is identified with at least three signs — one in Chinese characters, another reading "farmacia" and a third that says "Generation Pharmacy."

But now signifiers of neighborhood cool — coffee shops, interesting restaurants, places to buy art and music — are beginning to appear as well. Many owners of those businesses are taking pains to be joiners rather than disrupters.

"We all want to be integrated into the Chinatown community," said David Fierman, 34, who moved his art gallery to Henry Street from the Lower East Side in 2016, and moved himself into a studio rental soon after. Mr. Fierman said he makes sure to put out news releases in Mandarin about upcoming shows.

Some attempts at introducing hipster culture in the neighborhood have led to interesting juxtapositions. The book and record store 2 Bridges Music Arts is on East Broadway, in a small mall where the hair salons, jewelry shops and clothing stores cater mostly to Chinese customers. "The idea was to be located in a place that forces you to step outside yourself and your comfort zone," said the owner, Simon Greenberg, of his decision to open the store there last year. One of the things he has done to appeal to locals, he said, is to display Chinese-language books prominently among the English-language titles.

While arrivals to Two Bridges might be sincerely trying to assimilate, their presence is still controversial, said Mr. Kui, who added that upscale shops are a tough fit in a working-class area.

"I'm not saying these are bad people," he said, of the new crop of retailers. "Some of them are probably here because they're facing the same cycles of gentrification as well."

#### The Schools

A zoned option is Public School 1, on Henry Street, which enrolls about 350 students in prekindergarten through fifth grade. On state exams last school year, 50 percent of students met standards in English, versus 40 percent citywide; in math, 59 percent met standards, versus 42 percent citywide.

For sixth through eighth grades, there is Middle School 131, just outside the neighborhood, which enrolls about 450 students. On state exams last year, 33 percent met standards in English, versus 41 percent citywide, while 53 met standards in math, versus 33 percent citywide.

Area students are given priority admission to Millennium High School in the financial district, which has about 640 students. On 2016 SAT exams, average scores were 562 in reading, 583 in math and 564 in writing, compared with 446, 466 and 440 citywide.

#### The Commute

Subway trains may clatter across the Manhattan Bridge, but they do not stop in Two Bridges. The only line that serves the neighborhood is the F, at East Broadway. The M9, M15 and M22 bus lines are also options.

### The History

The neighborhood's name was coined in 1954 by the founders of the Two Bridges Neighborhood Council, which today is a social services organization and affordable-housing developer, said Victor Papa, 72, the current president.

An earlier era is recalled at the Chatham Square Cemetery on St. James Place, also known as the First Cemetery of the Spanish and Portuguese Synagogue. Revolutionary War veterans are buried in the graveyard, which had its first interment in 1683, according to the Congregation First Shearith.

The nearby 25 Oliver Street, a weathered three-story rowhouse, was a longtime residence of Alfred E. Smith, the New York governor and 1928 Democratic candidate for President.

A version of this article appears in print on December 10, 2017, on Page RE8 of the New York edition with the headline: A Land That the City Seems to Have Forgotten.

From: <u>Doris, Jonnel</u>

To:

Cc: Buery, Richard; Wolfe, Emma; Confer, Alexis
Subject: M/WBE State Bill Signing and Media Coverage
Date: Friday, January 05, 2018 9:40:10 AM

Attachments: <u>image001.png</u>

Sir,



### [UPDATED] Cuomo Signs Bill to Boost Minority Contracting

CITY LIMITS - Jarrett Murphy

https://citylimits.org/2017/12/21/update-cuomo-asked-to-sign-bill-to-boost-minority-contracting/

### CUOMO SIGNS ONE MWBE BILL AND VETOES ANOTHER

CITY & STATE - Rebecca Lewis

 $\frac{http://cityandstateny.com/articles/policy/diversity/cuomo-signs-one-mwbe-bill-and-vetoes-another.html\#.WkwPOVWnE-U$ 

### **Cuomo Blasted for Keeping Personal Net Worth Cap for Minority- and Women-Owned Firms**

**OBSERVER NY - Madina Toure** 

http://observer.com/2018/01/andrew-cuomo-rodneyse-bichotte-minority-women-firms/

### Cuomo Signs Bill to Let Minority, Women-owned Firms Apply for More NYC Business Bond Buyer – Chip Barnett

 $\frac{https://www.bondbuyer.com/news/ny-gov-cuomo-signs-bill-to-let-mwbes-apply-for-more-nyc-business}{}$ 

### More City Money For Minority, Women-Run Businesses Under New Law

Patch - Danielle Woodward

https://patch.com/new-york/queens/more-city-money-minority-women-run-businesses-under-new-law

Minority, women-owned firms may vie for more NYC business

### BOND BUYER - Chip Barnett

https://www.bondbuyer.com/news/bill-would-let-minority-and-women-owned-firms-vie-for-more-business-with-nyc

### City Eager to See Cuomo Sign M/WBE Contracting Bill Now on His Desk

GOTHAM GAZETTE - Samar Khurshid

http://www.gothamgazette.com/city/7385-city-eager-to-see-cuomo-sign-m-wbe-contracting-bill-now-on-his-desk

#### **Cuomo Asked to Sign Bill to Boost Minority Contracting**

CITY LIMITS - Jarrett Murphy

https://citylimits.org/2017/12/21/update-cuomo-asked-to-sign-bill-to-boost-minority-contracting/

### Monday's with the Mayor on NY1 – Topper on M/WBE State Bill

http://www.ny1.com/nyc/all-boroughs/politics/2017/12/19/mondays-with-the-mayor-bill-de-blasio-interview-school-closings-nyc

### City urges Cuomo to sign bill that helps businesses owned by minorities, women obtain contracts

DAILY NEWS - Kenneth Lovett

http://www.nydailynews.com/news/politics/city-urges-cuomo-sign-bill-helps-minority-businesses-article-1.3707631

### CUOMO NOT COMMITTED TO SIGNING BILL TO MORE EASILY GIVE CONTRACTS TO BUSINESSES OWNED BY WOMEN, MINORITIES

NY1 - Zack Fink

http://www.ny1.com/nyc/all-boroughs/politics/2017/12/19/andrew-cuomo-has-not-committed-signing-mwbe-bill-bill-de-blasio-priority

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Jonnel Doris
Senior Advisor and Director of the Mayor's Office for M/WBE
Office of the Mayor
212-341-5043

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To: Green, Jon; B Wolfe, Emma; Arslanian, Kayla; McNally, Matthew; O"Brien, Kevin; Lupo, Jon Paul; Poe-Kest, Anna; Phillips, Cc: Subject: Date: Wednesday, January 31, 2018 10:37:51 PM **From:** Goldstein, Freddi Sent: Wednesday, January 31, 2018 10:36 PM To: Green, Jon; B Cc: Wolfe, Emma; Arslanian, Kayla; McNally, Matthew; O'Brien, Kevin; Lupo, Jon Paul; Poe-Kest, Anna; Phillips, Eric Subject: RE:

From:

Goldstein, Freddi

### Some Mayors Skip Meeting With Trump Amid New Pressure on Sanctuary Cities WSJ - Alicia A. Caldwell, Louise Radnofsky

https://www.wsj.com/articles/justice-department-threatens-to-subpoena-23-sanctuary-states-cities-1516816531

Several mayors pulled out of a planned meeting Wednesday with President Donald Trump, in response to a move by the Justice Department to pressure sanctuary cities to comply with federal immigration demands.

Bill de Blasio, the Democratic mayor of New York, said in a tweet that he wouldn't be going to the meeting. Others who will skip the meeting, according to the mayors' conference,

include Mitch Landrieu, Democratic mayor of New Orleans and head of the mayors group, Republican Elizabeth Kautz of Burnsville, Minn., and Democrat Steve Benjamin of Columbia, S.C.

"Unfortunately, the Trump administration's decision to threaten mayors and demonize immigrants yet again—and use cities as political props in the process—has made this meeting untenable," said Mr. Landrieu.

The move came after the Justice Department Wednesday sent letters to 23 state and local governments in which it threatened to subpoen them for documents proving they are in line with requirements to cooperate with immigration officials in order to keep some federal grants. The threat marked the latest effort by the Trump administration to pressure sanctuary cities, which don't fully assist federal authorities seeking to remove illegal immigrants.

The White House said that the meeting would go ahead anyway.

"We are disappointed that a number of mayors have chosen to make a political stunt instead of participating in an important discussion with the president and his administration," said spokeswoman Lindsay Walters. "President Trump is committed to tackling the challenges facing this country and looks forward to visiting with a large bipartisan group of mayors that represent both rural and urban municipalities."

Eric Garcetti of Los Angeles and Rahm Emanuel of Chicago, both high-profile Democrats on the national stage, would also not attend, the conference said. The White House hadn't included them on a list of dozens of anticipated guests sent Wednesday morning.

In his tweet announcing that he wouldn't attend the meeting, which focused on infrastructure, New York's Mr. de Blasio cited what he called the administration's "racist assault on our immigrant communities."

But it wasn't clear that Mr. de Blasio's decision to skip the meeting Wednesday was triggered by the administration's move to pressure sanctuary cities. Mr. de Blasio told a conference call of mayors Monday that he wouldn't be attending the White House event, according to a person familiar with the contents of the call. The reason, Mr. de Blasio told the other mayors, was that he had previously met with White House officials on infrastructure, and that their assurances couldn't be trusted, this person said.

Most of the cities, counties and states targeted in the latest letters are run by Democratic elected officials.

A Justice Department official said the timing of the mayors' meeting with the White House was not a factor in the decision to issue the demand letters Wednesday.

Last year, the Justice Department notified 29 jurisdictions that they could be out of compliance and asked for records to show that local law enforcement properly share information with U.S. Immigration and Customs Enforcement, the Homeland Security agency in charge of arresting and deporting immigrants living in the country illegally.

Mr. Trump signed an executive order last year directing the Justice Department to withhold some grant money to jurisdictions that don't fully cooperate with federal immigration

authorities. That order has been challenged across the country and in November a federal judge in San Francisco ruled that the order was unconstitutional and issued a permanent, nationwide injunction blocking the order from being enforced.

That ruling and others have temporarily slowed the awarding of some grant money approved for the 2017 budget year that ended in September, according to the Justice Department. The agency has argued that fully sharing information about immigrants being held in local jails is a requirement of the Justice Department's Edward Byrne Memorial Justice Assistance Grants Program.

Many of the targeted jurisdictions, including the state of Illinois and the city of Los Angeles, have previously denied breaking any federal laws. The state of California, a frequent target of the Trump administration's effort to crack down on sanctuary jurisdictions, sued the administration last year to block efforts to curb grant money based on local immigration rules.

Nonetheless, a senior Justice Department official said Wednesday that the government has the authority to demand evidence of compliance with the information sharing law. The letters demanding the records, including copies of publicly available local laws and any written directives to local law enforcement that outline rules about communicating with immigration authorities, also include renewed warnings that noncompliant jurisdictions could face losing grant money.

"I continue to urge all jurisdictions under review to reconsider policies that place the safety of their communities and their residents at risk," Attorney General Jeff Sessions said in a statement.

The jurisdictions have until Feb. 23 to comply with the records request. The Justice Department is demanding that the jurisdictions provide documents showing rules about how officials are to share, or not, information about immigrants being held in local jails.

From: Green, Jon
Sent: Wednesday, January 31, 2018 10:29 PM
To: B
Cc: Wolfe, Emma; Arslanian, Kayla; McNally, Matthew; O'Brien, Kevin; Lupo, Jon Paul; Poe-Kest, Anna; Goldstein, Freddi; Phillips, Eric
Subject: Re:

+ Freddi and Eric.

Sent from my iPhone

On Jan 31, 2018, at 9:44 PM, B <

wrote:

From: Green, Jon Sent: Wednesday, January 31, 2018 8:44 PM Cc: Wolfe, Emma; Arslanian, Kayla; McNally, Matthew; O'Brien, Kevin; Lupo, Jon Paul; Poe-Kest, Anna Subject:

Jon Green
Senior Advisor for Strategic Initiatives
Mayor Bill de Blasio, New York City
(cell)

From: <u>LES Organized Neighbors</u>

To: <a href="mailto:iris.quinones">iris.quinones</a>; <a href="mailto:crivera@council.nyc.gov">crivera@council.nyc.gov</a>; <a href="mailto:rearright: partiste">partiste</a>, <a href="mailto:Erica">Erica</a> (ManhattanBP)</a>; <a href="mailto:andrewlombardi">andrewlombardi</a>; <a href="mailto:andrewlombardi">andrewlombardi</a>;

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jpetro@pubadvocate.nyc.gov

Subject: Media Release: Community Leaders and Chinatown Working Group issue Open Letter to DCP: Pass the Full

Chinatown Working Group Rezoning Plan

**Date:** Thursday, April 26, 2018 8:26:33 PM

#### LESON

## Community Leaders and Chinatown Working Group Issue Open Letter to DCP: Pass the Full Chinatown Working Group Rezoning Plan

### Press Release

Date: Thursday April 26, 2018

Contact: Tony Queylin, 917-613-9226

### \*Open Letter can be found below this release\*

Lower East Side Organized Neighbors (LESON) is submitting an open letter to the Department of City Planning, calling on the agency to adopt the Chinatown Working Group Rezoning Plan in its entirety as its mitigation strategy for the ongoing Two Bridges LSRD EIS. In recent months, LESON has demonstrated that the 4 proposed "megatowers" on the LES waterfront, would result in mass displacement and adverse environmental impact on the surrounding community and its infrastructure. This has caused the EIS process and the release of its Final Scope of Work to be delayed by several months. The Chinatown Working Group rezoning plan would resolve the crisis of displacement and protect the environment by stemming real estate speculation and the influx of luxury development in Chinatown and LES. LESON is also calling on all community groups and members to join the fight to get the entire rezoning plan passed.

"It is clear that the Two Bridges LSRD EIS is long delayed because LESON exposed that these developments cannot meet Zoning Resolution Article VII, Chapter 8," says Tanya Castro, member of LESON and president of Land's End II Resident Association. "To qualify for special permits/authorizations under this law, any new development in the Two Bridges Large Scale Residential Development (LSRD) Site cannot produce detrimental building bulk and result in adverse

environmental impact, such as restricted light/air, total alteration of neighborhood character and traffic, etc."

Tony Queylin, resident of Two Bridges Tower and LESON member says "DCP must pass the Chinatown Working Group plan in its entirety to mitigate the destructive impact that the massive amount of luxury development, like the Extell tower, has had on our community. Just the Extell tower alone has caused the air quality in Two Bridges to deteriorate; the construction has caused our streets to literally sink by two inches. Imagine what almost 4,000 more units of luxury housing being built nearby would do! There is no way we can raise our families in a safe and secure environment if the city does not put an end to the luxury development destroying our neighbohood."

David Nieves, resident of Seward Park Houses and LESON member says "There are some who are proposing a waterfront only rezoning, and a text amendment to put the megatowers through ULURP. This is a diversion from the real problem. What good is getting a few more units of "affordable housing" that is not affordable? Rezoning just one part of the community will leave the rest of Chinatown and LES unprotected. This is especially troubling for NYCHA residents, as the City is proposing to privatize NYCHA's open land to build luxury housing. The Chinatown Working Group Rezoning Plan would protect the entirety of our community, including its public housing."

For more information about LESON, please visit <a href="https://www.leson-nyc.org">www.leson-nyc.org</a> or <a href="https://www.leson-nyc.org">https://www.leson-nyc.org</a> or <a hre

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### LESON (LOWER EAST SIDE ORGANIZED NEIGHBORS) and the Chinatown Working Group

TO: Marisa Lago, Director Offce of City Planning 120 Broadway, New York, N.Y. 10271 May 25, 2017

We, the undersigned, call on DCP to adopt the Chinatown Working Group rezoning plan in its entirety as the mitigation strategy for the ongoing Two Bridges LSRD EIS. Furthermore, we call on DCP to convert the current EIS for the Two Bridges LSRD development to an analysis of the CWG Plan.

It has been demonstrated that the proposed Megatowers cannot meet the requirements necessary to secure the authorizations and/or special permits under Zoning Resolution Article VII, Chapter 8. Furthermore, the developments would exacerbate the City's inability to comply with Federal and State water pollution laws, including the Federal Clean Water Act. The adverse environmental effects of the proposed megatowers cannot be mitigated without considering the cumulative impact of all the development happening in the surrounding community. Therefore, it is only reasonable for DCP to adopt the Chinatown Working Group rezoning plan in its entirety as the mitigation strategy.

The Lower East Side and Chinatown community has long faced a crisis of mass displacement and gentrification, of which the proposed Megatowers is a prime example of. "Mitigation" of this crisis cannot be done by rezoning the community piece by piece. Rather, such a proposal, as the history of the East Village rezoning demonstrates, will leave most of our community unprotected and push development pressures into its most vulnerable parts, greatly accelerating evictions, rent increases, real estate speculation and development.

DCP once rejected the Chinatown Working Group rezoning plan, claiming that it was too large in scale and too

"ambitious" to implement. In reality, there have been several rezonings passed within the last decade that are much larger in scale and more ambitious than our own. These rezonings, which were predominantly downzonings, include: Ozone Park- 530 blocks, Richmond Hill-Kew Gardens- 140 blocks, Richmond Hill-Woodhaven- 229 blocks. Our request that the plan be passed is a call for equality: that our community, predominantly low-income and people of color, be afforded the same treatment as these communities, which majority are wealthy.

We remind DCP that the Chinatown Working Group plan was crafted over the past 8 years with overwhelming community participation and support. Almost 60 groups participated in its creation. Thousands in the community have signed petitions and marched to City Hall calling for the passage of the plan in its entirety.

We call on DCP:

- 1. Adopt the CWG plan in its entirety
- 2. Convert the current Two Bridges LSRD EIS to an analysis for the Chinatown Working Group plan
- 3. Comply with the LSRD Zoning Resolution Article VII, Chapter 8 and stop the megatowers from being built

Please contact Tony Queylin at 1-917-613-9226 or <a href="mailto:lesorganizedneighbors@gmail.com">lesorganizedneighbors@gmail.com</a> to discuss this matter further.

#### **Lower East Side Organized Neighbors**

Tanya Castro-Negron, Land's End II Resident Association
David Nieves, Seward Park Ext. & National Mobilization Against Sweatshops
Tony Queylin, Two Bridges Tower & National Mobilization Against Sweatshops
Zishun Ning, Chinese Staff and Workers' Association
David Tieu, Chinese Staff and Workers' Association
Richard Yuen, LES resident

and the

#### **Chinatown Working Group**

CC: Bill de Blasio, Mayor,
Nydia Velasquez, U.S. Congresswoman, 10th District of New York
Gale Brewer, Manhattan Borough President
Margaret Chin, City Council District 1
Carlina Rivera- City Council District 2
Brian Kavanagh, New York State Senate
Yuh-Line Niou, New York State Assembly
Corey Johnson- Chair, City Council
Robert Dobruskin, AICP, Director

Lower East Side Organized Neighbors, c/o NMASS, <u>345 Grand Street</u>, <u>New York</u>, <u>NY 10002</u>

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From: Wolfe, Emma

To:

Subject: Fwd: MAYOR DE BLASIO AND SPEAKER JOHNSON ANNOUNCE ADVISORY COMMISSION TO RECOMMEND

REFORMS TO NEW YORK CITY'S PROPERTY TAX SYSTEM

**Date:** Thursday, May 31, 2018 4:48:59 PM

Attachments: <u>image001.png</u>

### Begin forwarded message:

**From:** Mayor's Press Office < pressoffice@cityhall.nyc.gov >

Date: May 31, 2018 at 4:47:20 PM EDT

To: Mayor's Press Office < <a href="mailto:pressoffice@cityhall.nyc.gov">pressoffice@cityhall.nyc.gov</a> > Subject: MAYOR DE BLASIO AND SPEAKER JOHNSON

ANNOUNCE ADVISORY COMMISSION TO RECOMMEND REFORMS

TO NEW YORK CITY'S PROPERTY TAX SYSTEM



### THE CITY OF NEW YORK OFFICE OF THE MAYOR NEW YORK, NY 10007

FOR IMMEDIATE RELEASE: May 31, 2018

**CONTACT:** pressoffice@cityhall.nyc.gov, (212) 788-2958

### MAYOR DE BLASIO AND SPEAKER JOHNSON ANNOUNCE ADVISORY COMMISSION TO RECOMMEND REFORMS TO NEW YORK CITY'S PROPERTY TAX SYSTEM

Commission, to be co-chaired by Vicki Been and Marc Shaw, will develop proposals to make property taxes more fair, straightforward, and transparent

**NEW YORK**—Today, Mayor de Blasio and Council Speaker Johnson announced the formation of a new advisory commission, co-chaired by Vicki Been and Marc Shaw, to develop recommendations to reform New York City's property tax system to make it simpler, clearer, and fairer, while ensuring that there is no reduction in revenue used to fund essential City services. The commission will solicit input from the public by holding at least 10 public hearings. The last in-depth review of the system by a government-appointed commission was in 1993.

The Commissioner of the Department of Finance Jacques Jiha, Director of the Office of Management and Budget Melanie Hartzog, Director of the City Council Finance Division Latonia McKinney, and Deputy Director and Chief

Economist Council Finance Division Raymond Majewski will serve as non-voting ex-officio members.

"To be the fairest big city, you need a fair tax system. For too long, New York City taxpayers have had to grapple with a property tax system that is too opaque, too complex, and just feels unfair," said **Mayor Bill de Blasio.** "New Yorkers need property tax reform, and this advisory commission will put us on the road to achieve it."

"This is an important first step towards addressing inequities in this city's broken property tax system. It is crucial that we work to bring clarity and fairness to this process, which has long perplexed the public and left many feeling hoodwinked by the city government tasked with representing them. The Council looks forward to rolling up our sleeves and addressing this long-standing problem," said **Council Speaker Corey Johnson**.

**Vicki Been** is the Boxer Family Professor of Law at NYU School of Law, an Affiliated Professor of Public Policy of the NYU Wagner Graduate School of Public Service and Faculty Director of NYU's Furman Center for Real Estate and Urban Policy. Previously Been served for three years as Commissioner of Housing Preservation and Development for the City of New York, where she led the 2400-person agency in: designing and implementing Housing New York, a comprehensive strategy for addressing the City's need for affordable housing. Been has written extensively about New York City's property tax system and its primary abatement and exemption programs.

**Marc V. Shaw** is the Interim Chief Operating Officer for CUNY. Shaw also serves as the Senior Advisor to the Chancellor for Budget, Finance, and Fiscal Policy, as well as Chair of the CUNY Institute for State and Local Governance. Previously, he served as a Senior Advisor to Governor David Paterson, Executive Vice President for Strategic Planning at Extell Development Company and First Deputy Mayor to Michael Bloomberg.

Also announced today, advisory commission members include:

Carol O'Cleireacain is an Adjunct Professor at the Milano Graduate School for Mangement & Urban Policy at the New School, a Senior Consultant to the Brookings Institution's Task Force on the State Budget Crisis, and Of Counsel to the LIATI Group, a boutique merchant bank, which focuses on public infrastructure investments. O'Cleireacain has a long history in public service, with appointments as Deputy Mayor for Economic Policy Planning and Strategy (Detroit), Deputy State Treasurer (NJ), Director of the NYC Mayor's Office of Management & Budget, and Commissioner of the NYC Department of Finance.

**Felice Michetti** is Chairperson and CEO of Grenadier Realty Corp, one of the largest affordable housing owner and operators in New York State. Michetti also serves on the board of the Community Preservation Corporation. Previously, she served as Commissioner of the Department of Housing Preservation under Mayors Dinkins and Giuliani. Michetti served as First Deputy Commissioner of the Department of Housing Preservation under Mayor Koch.

James Parrott is Director of Economic and Fiscal Policies at The Center for New York City Affairs at The New School. In previous positions, Parrott worked for the Fiscal Policy Institute, the Office of the State Deputy Comptroller for New York City, the City of New York (as chief economist for economic development), and for the International Ladies' Garment Workers' Union.

Gary Rodney is Chairman of City Real Estate Advisors (CREA LLC), a low-income housing tax credit syndicator. As Chairman, Rodney works with the senior management team of CREA and its partners to help finance quality affordable housing in cities across the country. Prior to assuming this role, Rodney served as the President of the New York City Housing Development Corporation.

**Elizabeth Velez** is President and Chief Contract Administrator of the Velez Organization and is on a number of construction-related boards, including the New York Building Congress, the National Hispanic Business Group, the Association of Minority Enterprises of New York (AMENY), the Mayor's Commission on Construction Opportunity, the Board of ACE Mentor of New York and the NYC Department of Business Services Advisory Board.

The advisory commission will evaluate all aspects of the current property tax system with an eye to transparency, efficiency and fairness. Its comprehensive review will include, but not be limited to:

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<!--[if !supportLists]-->• <!--[endif]-->The tax classification system;
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- <!--[if !supportLists]-->• <!--[endif]-->The methods of determining property market values and assessments;
- <!--[if !supportLists]-->• <!--[endif]-->Treatment of property value increases;
- <!--[if !supportLists]-->• <!--[endif]-->Relief for low-income and senior homeowners; and
- <!--[if !supportLists]-->• <!--[endif]-->Method of calculating tax rates.

The advisory commission's recommendations may include changes that could be made at the City level, as well as those that would require state legislation. The commission will also review comparable property tax systems across the nation, including different methods for property valuation and homeowner protections.

Property taxes are an important component of a local government's tax base – in New York City, they make up 45 percent of the local tax base – and are essential to quality service delivery. New York City's current property tax system is set forth in state law and has been in existence for nearly four decades. Its complex structure classifies properties into multiple categories, referred to as tax classes, and contains provisions that govern fractional assessments, market valuation restrictions, and caps on growth, among other things. Application of the various provisions of state law can result in differences in taxes paid on properties, which may become more pronounced with the passage of time.

"New York City's property tax system has long been the subject of criticism and

controversy," said **Commission Co-Chair Vicki Been**. "I look forward to the opportunity to work with Mayor de Blasio, the City Council, Co-Chair Marc Shaw, and this smart, thoughtful, balanced, and pragmatic group of experts to propose reforms to make the system fairer for all New Yorkers."

"Twenty five years ago, I served on a joint commission to address the city's tax system. Much has changed since then and many issues have arisen that need to be resolved. I applaud Mayor de Blasio and City Council Speaker Corey Johnson for committing themselves to the difficult task of reforming the system together. It won't be easy, but the cooperative nature of this joint commission indicates to me that both sides are serious about the need for change. I am honored to be a part of this commission and excited to begin the hard work necessary to enact change," said **Commission Co-Chair Mark Shaw**.

"As the Commissioner of the City agency responsible for administering the NYC property tax, I look forward to assisting the Commission in its mission to study the property tax system and make recommendations to make the property tax system fairer, more predictable and more transparent," said **Department of Finance Commissioner Jacques Jiha**.

"The City is taking a hard look at our property tax system to ensure that hardworking taxpayers – our fellow New Yorkers – are being treated fairly. Our goal is to provide more transparency to a system that has for decades left New Yorkers in confusion," said **Office of Management and Budget Director Melanie Hartzog**. "This commission will provide much needed clarity for homeowners and help us take steps to create a fairer city."

"Property tax reform is one of the most pressing issues facing New York today and has been a focus of the Council Finance Division for decades. The current system is in many ways unfair and fails to meet the needs of everyday New Yorkers. This joint Commission will seek to answer the classic questions of tax policy; can we make the system fairer? Can we make it work better with the City's economy? Can we make it more transparent and easier for the public to understand? We look forward to finding solutions that can have a direct impact for homeowners," said **Council Finance Division Director Latonia McKinney**.

"It has been a quarter century since the City last took a systematic look at its property tax system, and there is bipartisan consensus in the Council that such a look is long overdue. And while we all agree the work is necessary, we also know it won't be easy. Our goal is to address years of inequities while remaining revenue neutral. I am honored to be part of this ambitious undertaking, and excited to begin finding solutions that help New York," said **Deputy Director and Chief Economist Council Finance Division Raymond Majewski**.

"Throughout the budget process we have heard over and over again about the financial pain caused by the unfair and overly complex property tax system currently in place. We simply must do better. This is an opportunity to make real strides on an important issue as we work to improve this system for our neighbors and the entire city," said **City Council Member Daniel Dromm, Chair of the Council's Finance Committee**.

"For years, my colleagues and I have been pushing for a commission to address the glaring inequities of this city's arcane property tax system. Today, we finally begin that process. While I expect this will be neither fast nor easy, I am hopeful that at the end of this process this advisory commission will propose some meaningful, long-term solutions to make this city's property tax system more fair and just. I am grateful for Speaker Johnson's strong support on this issue and to Mayor de Blasio for working with us to make this happen," said **Council Minority Leader Steven Matteo**.

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