

**From:** [Adams Baker, Marti](#)  
**To:** [Hagelgans, Andrea](#); ["John Del Cecato"](#); [Norvell, Wiley](#); ["Geri Prado"](#); ["Ariel Hayes"](#)  
**Cc:** [Walzak, Phil](#); [Hinton, Karen](#)  
**Subject:** RE: Q&A  
**Date:** Monday, September 28, 2015 5:29:33 PM

---

Median HHI in the Bx neighborhood that we're visiting should be \$21K

---

**From:** Hagelgans, Andrea  
**Sent:** Monday, September 28, 2015 5:28 PM  
**To:** Adams Baker, Marti; 'John Del Cecato'; Norvell, Wiley; 'Geri Prado'; 'Ariel Hayes'  
**Cc:** Walzak, Phil; Hinton, Karen  
**Subject:** Re: Q&A

Karen has made edits on previous version. So what has changed

Sent from my BlackBerry 10 smartphone.

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**From:** Adams Baker, Marti  
**Sent:** Monday, September 28, 2015 5:27 PM  
**To:** 'John Del Cecato'; Norvell, Wiley; 'Geri Prado'; 'Ariel Hayes'  
**Cc:** Hagelgans, Andrea; Walzak, Phil; Hinton, Karen  
**Subject:** RE: Q&A

Please use THIS version of the memo.

I have a few hard copies with me for prep

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**From:** Adams Baker, Marti  
**Sent:** Monday, September 28, 2015 5:04 PM  
**To:** 'John Del Cecato'; Norvell, Wiley; Geri Prado; Ariel Hayes  
**Cc:** Hagelgans, Andrea; Walzak, Phil; Hinton, Karen  
**Subject:** RE: Q&A

And circulating the updated memo for prep

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**From:** John Del Cecato [\[mailto:jfdc@akpdmedia.com\]](mailto:jfdc@akpdmedia.com)  
**Sent:** Monday, September 28, 2015 5:02 PM  
**To:** Norvell, Wiley; Adams Baker, Marti; Geri Prado; Ariel Hayes  
**Cc:** Hagelgans, Andrea; Walzak, Phil; Hinton, Karen  
**Subject:** Re: Q&A

Revised attached

---

**From:** "Norvell, Wiley" <[WNorvell@cityhall.nyc.gov](mailto:WNorvell@cityhall.nyc.gov)>  
**Date:** Monday, September 28, 2015 at 4:25 PM  
**To:** "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, Ariel Hayes <[REDACTED]>

**Cc:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Subject:** RE: Q&A

Can add these too:

Q. What about jobs? How are you fixing unemployment in the South Bronx?

+Bronx unemployment 7.3%, highest in NYC

+What we need: Raise the minimum wage

+What we've done: Raised and expanded NYC's Living Wage and Paid Sick Leave

+What we've done: Overhauled our \$500 million/year workforce training to equip ppl with skills for good, in-demand jobs, not just low-wage employment.

Q. If you're doing so much as a City, why do you need more investment from the federal government?

+Scale: our affordable housing plan—enough for ½ million people, whole population of Atlanta—is biggest in nation's history, but not enough to reach every NYer. Need feds at the table.

+Challenges like infrastructure cannot be achieved without fed transportation bill, federal money.

Q. Don't people in South Bronx care more about things like crime than inequality?

+Bringing police and community closure together

+Overall crime down, NYPD focused on hotspots

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**From:** Adams Baker, Marti  
**Sent:** Monday, September 28, 2015 4:13 PM  
**To:** Norvell, Wiley; 'John Del Cecato'; Geri Prado; Ariel Hayes  
**Cc:** Hagelgans, Andrea; Walzak, Phil; Hinton, Karen  
**Subject:** RE: Q&A

I'd add

Q: what can you do as Mayor to tackle income inequality

Q: re 2016 – Have you heard enough from the candidates on these issues? What else do you want to hear from them?

Q: Obligatory HRC/endorsement question

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**From:** Norvell, Wiley  
**Sent:** Monday, September 28, 2015 4:05 PM  
**To:** 'John Del Cecato'; Geri Prado; Ariel Hayes  
**Cc:** Adams Baker, Marti; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen  
**Subject:** RE: Q&A

JDC—can you put this in the format MBdB uses for Q&A?

Q. [streamlined question]



+Good top-line statement of values (not full sentence)

+Simple supportive figure

---

**From:** John Del Cecato [\[mailto:jfdc@akpdmedia.com\]](mailto:jfdc@akpdmedia.com)

**Sent:** Monday, September 28, 2015 3:38 PM

**To:** Geri Prado; Ariel Hayes

**Cc:** Adams Baker, Marti; Norvell, Wiley; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen

**Subject:** Q&A

My first crack at Q&A for briefing this evening... Let me know what I'm missing

**From:** [Viguers, Jonathan](#)  
**To:** [Hinton, Karen](#); [Leopold, Elana](#); [Adams Baker, Marti](#); [Salazar-Rodriguez, Prisca](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** MBDB: Prep for CNN Interview with Poppy Harlow & CNBC  
**Date:** Monday, September 28, 2015 5:41:27 PM

---

We are delayed.

**MBDB: Prep for CNN Interview with Poppy Harlow & CNBC**

Scheduled: Monday, Sep 28, 2015 from 5:45 PM to 6:30 PM

Location: City Hall, The Mayor's Office

Invitees: Hinton, Karen , Leopold, Elana , Adams Baker, Marti , Salazar-Rodriguez, Prisca , Hagelgans, Andrea , Walzak, Phil , John Del Cecato

sent from a mobile device.

**From:** [Viguers, Jonathan](#)  
**To:** [Hinton, Karen](#); [Leopold, Elana](#); [Adams Baker, Marti](#); [Salazar-Rodriguez, Prisca](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** MBDB: Prep for CNN Interview with Poppy Harlow & CNBC  
**Date:** Monday, September 28, 2015 6:09:52 PM

---

please gather.

**MBDB: Prep for CNN Interview with Poppy Harlow & CNBC**

Scheduled: Monday, Sep 28, 2015 from 5:45 PM to 6:30 PM

Location: City Hall, The Mayor's Office

Invitees: Hinton, Karen , Leopold, Elana , Adams Baker, Marti , Salazar-Rodriguez, Prisca , Hagelgans, Andrea , Walzak, Phil , John Del Cecato

sent from a mobile device.

**From:** [Geri Prado](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Spitalnick, Amy \(OMB\)](#); [Boeglin, Rosemary](#); [Adams Baker, Marti](#)  
**Subject:** Re: public schedule - guidance for Friday  
**Date:** Monday, September 28, 2015 6:45:52 PM

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I agree. I learned from the email AFV sent out they are charging for entry and if it is easier for you all feel free to take out AFV.

It also allows us to focus on the state legislators as an audience.

This is great thanks.

On Sep 28, 2015, at 6:41 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Geri & I are also fine if you feel like taking AFV out for some reason (and just say SiX)

---

**From:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
**Date:** Monday, September 28, 2015 at 6:38 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Boeglin, Rosemary" <[RBoeglin@cityhall.nyc.gov](mailto:RBoeglin@cityhall.nyc.gov)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** "Adams Baker, Marti" <[MAadams@cityhall.nyc.gov](mailto:MAadams@cityhall.nyc.gov)>  
**Subject:** RE: public schedule - guidance for Friday

Here's what I suggested as a rework:

### **Guidance for Friday, October 2, 2015**

*On Friday, the Mayor will travel to Washington, D.C.*

*In the morning, the Mayor will deliver remarks at the State Innovation Exchange & American Family Voices Conference. This event is open press.*

*In the evening, the Mayor will travel to Baltimore to attend the United States Conference of Mayors Fall Leadership Meeting.*

### **Guidance for Saturday, October 3, 2015**

*On Saturday, the Mayor will attend the United States Conference of Mayors Fall Leadership Meeting.*

*In the afternoon, the Mayor will participate in a press conference hosted by United States Conference of Mayors.*

*In the evening, the Mayor will return to New York City.*

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Monday, September 28, 2015 6:37 PM  
**To:** Boeglin, Rosemary; Spitalnick, Amy (OMB); Geri Prado  
**Cc:** Adams Baker, Marti  
**Subject:** Re: public schedule - guidance for Friday

Not quite...

++

---

**From:** "Boeglin, Rosemary" <[RBoeglin@cityhall.nyc.gov](mailto:RBoeglin@cityhall.nyc.gov)>  
**Date:** Monday, September 28, 2015 at 5:59 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>  
**Subject:** public schedule - guidance for Friday

Does this look right to you?

**Guidance for Friday, October 2, 2015**

*On Friday, the Mayor will travel to Washington, D.C. to deliver remarks at the State Innovation Exchange & American Family Voices Conference. This event is open press.*

*In the evening, the Mayor will travel to Baltimore.*

Rosemary Boeglin | Assistant Press Secretary | Mayor's Press Office  
o: (212) 788-3112 | c: (347) 244-9900 | [@RosemaryBoeglin](https://twitter.com/RosemaryBoeglin)

**From:** [Boeglin, Rosemary](#)  
**To:** [Geri Prado](#); [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** Re: public schedule - guidance for Friday  
**Date:** Monday, September 28, 2015 6:55:39 PM

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Will do thanks!

Sent from my BlackBerry 10 smartphone.

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**From:** Geri Prado  
**Sent:** Monday, September 28, 2015 6:50 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** John Del Cecato; Boeglin, Rosemary; Adams Baker, Marti  
**Subject:** Re: public schedule - guidance for Friday

---

Cut it.

On Sep 28, 2015, at 6:43 PM, Spitalnick, Amy (OMB) <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Also fine with me!

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*In the evening, the Mayor will return to New York City.*

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Monday, September 28, 2015 6:42 PM  
**To:** Spitalnick, Amy (OMB); Boeglin, Rosemary; Geri Prado

**Cc:** Adams Baker, Marti  
**Subject:** Re: public schedule - guidance for Friday

Geri & I are also fine if you feel like taking AFV out for some reason (and just say SiX)

---

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**Date:** Monday, September 28, 2015 at 6:38 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Boeglin, Rosemary" <[RBoeglin@cityhall.nyc.gov](mailto:RBoeglin@cityhall.nyc.gov)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>  
**Subject:** RE: public schedule - guidance for Friday

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**Sent:** Monday, September 28, 2015 6:37 PM  
**To:** Boeglin, Rosemary; Spitalnick, Amy (OMB); Geri Prado  
**Cc:** Adams Baker, Marti  
**Subject:** Re: public schedule - guidance for Friday

Not quite...

++

---

**From:** "Boeglin, Rosemary" <[RBoeglin@cityhall.nyc.gov](mailto:RBoeglin@cityhall.nyc.gov)>

**Date:** Monday, September 28, 2015 at 5:59 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>  
**Subject:** public schedule - guidance for Friday

Does this look right to you?

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Rosemary Boeglin | Assistant Press Secretary | Mayor's Press Office  
o: (212) 788-3112 | c: (347) 244-9900 | [@RosemaryBoeglin](https://twitter.com/RosemaryBoeglin)



**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#)  
**Subject:** Re: invitation  
**Date:** Monday, September 28, 2015 7:55:06 PM

---

Invitations to the candidates to attend Presidential forum - keeping it on the down low for now

On Sep 28, 2015, at 6:52 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

Invitation to what? When does it hit?

Karen Hinton

Press Secretary



Follow Me On Twitter @KarenHinton

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Snyder, Thomas](#); [John Del Cecato](#); [Hayley Prim](#)  
**Subject:** Re: Meetings in DC  
**Date:** Monday, September 28, 2015 8:07:18 PM

---

yes. I talked to him about it when we checked in on saturday too

On Sep 28, 2015, at 7:49 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Just want to be 100 because the 3 emails below are going to go out in about an hour.

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Monday, September 28, 2015 7:49 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; John Del Cecato; Hayley Prim  
**Subject:** Re: Meetings in DC

Yes. Looping Hayley as well.

On Sep 28, 2015, at 7:46 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Are these all meetings the Mayor has agreed to?

I am about to start emailing and calling and don't want to look crazy if I have to take them down after-

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Sunday, September 27, 2015 9:24 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; John Del Cecato  
**Subject:** Meetings in DC

Hi PSR:

here are meetings I'd like to set up for the Mayor and me but it would be great if you could reach out for a whole host of reasons. Some I'm laying the ground work for. All are for the purpose of talking about income inequality and The Progressive Agenda Committee and potential partnership, check in. I'm also putting location vicinity in parenthesis as he will be starting out on the Senate side of The Hill. If you wouldn't mind letting them know I'll be staffing so they're not surprised I'd appreciate it. They will all be staffed.

Senator Elizabeth Warren (Senate Side of the Hill)- Main line- 202-224-2543, Chief of Staff Mindy Myers

NEA (Downtown)- President Lily Eskelsen Garcia, Chief of Staff John Stocks. John's office number is 202-822-7523 [jstocks@nea.org](mailto:jstocks@nea.org) and his assistant should pick up. It would be both to talk about NEA and the Democracy Alliance (John leads that)

SEIU (Downtown/Dupont Circle)- Mary Kay Henry- assist Sarah Quickel [sarah.quickel@seiu.org](mailto:sarah.quickel@seiu.org)

UFCW (Downtown)- President Marc Perrone, Angie Almony, [aalmony@ufcw.org](mailto:aalmony@ufcw.org), Christyne Neff, Chief of Staff

I'm setting up two clutches directly after his speaking engagement at the hotel he's speaking at in a side room. The time I gave you is with that built in.

THANK YOU

**From:** [Spitalnick, Amy \(OMB\)](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Hinton, Karen](#); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
**Subject:** Re: De Blasio to travel to Washington for liberal conference - The Washington Post  
**Date:** Monday, September 28, 2015 10:13:58 PM

---

Hm they didn't reach out.

> On Sep 28, 2015, at 9:58 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>  
> FYI  
> [https://www.washingtonpost.com/national/de-blasio-to-travel-to-washington-for-liberal-conference/2015/09/28/32bf3132-6649-11e5-bdb6-6861f4521205\\_story.html](https://www.washingtonpost.com/national/de-blasio-to-travel-to-washington-for-liberal-conference/2015/09/28/32bf3132-6649-11e5-bdb6-6861f4521205_story.html)

**From:** [Geri Prado](#)  
**To:** [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [John Del Cecato](#); [Hinton, Karen](#)  
**Subject:** Re: De Blasio to travel to Washington for liberal conference - The Washington Post  
**Date:** Monday, September 28, 2015 10:23:19 PM

---

Thanks Amy.

On Sep 28, 2015, at 10:22 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Yes, it went out with guidance we discussed, and I have comment I've been giving running down more comprehensive agenda. Just sent to AP to try to update.

---

**From:** Geri Prado  
**Sent:** Monday, September 28, 2015 10:20 PM  
**To:** John Del Cecato  
**Cc:** Hinton, Karen; Spitalnick, Amy (OMB)  
**Subject:** Re: De Blasio to travel to Washington for liberal conference - The Washington Post

---

Did the CH advisory go out? Lux has likely been working the phones and sent to his press list. He's the AFV guy. It will be great to see more than just his group's name.

On Sep 28, 2015, at 9:58 PM, John Del Cecato  
<[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)> wrote:

[https://www.washingtonpost.com/national/de-blasio-to-travel-to-washington-for-liberal-conference/2015/09/28/32bf3132-6649-11e5-bdb6-6861f4521205\\_story.html](https://www.washingtonpost.com/national/de-blasio-to-travel-to-washington-for-liberal-conference/2015/09/28/32bf3132-6649-11e5-bdb6-6861f4521205_story.html)

**From:** [John Del Cecato](#)  
**To:** [Geri Prado](#)  
**Cc:** [Gann, Georgia](#)  
**Subject:** Re: Quick call  
**Date:** Tuesday, September 29, 2015 8:02:44 AM

---

11 works

> On Sep 29, 2015, at 7:25 AM, Geri Prado <geri@progressiveagenda.us> wrote:  
>  
> Georgia and John can we chat at 9:30 or 11?

**From:** [Gann, Georgia](#)  
**To:** ["John Del Cecato"; Geri Prado](#)  
**Subject:** RE: Quick call  
**Date:** Tuesday, September 29, 2015 8:20:41 AM

---

I can do 9:30 as well. Let me know what number to call.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
Sent: Tuesday, September 29, 2015 8:03 AM  
To: Geri Prado  
Cc: Gann, Georgia  
Subject: Re: Quick call

Actually no - 930 works better

> On Sep 29, 2015, at 7:25 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
>  
> Georgia and John can we chat at 9:30 or 11?

**From:** [Gann, Georgia](#)  
**To:** ["Geri Prado"](#)  
**Cc:** ["John Del Cecato"](#)  
**Subject:** RE: Quick call  
**Date:** Tuesday, September 29, 2015 9:38:32 AM

---

I am at my desk

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Gann, Georgia  
Sent: Tuesday, September 29, 2015 8:44 AM  
To: 'Geri Prado'  
Cc: John Del Cecato  
Subject: RE: Quick call

Let's do [REDACTED]

Talk soon!

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
Sent: Tuesday, September 29, 2015 8:42 AM  
To: Gann, Georgia  
Cc: John Del Cecato  
Subject: Re: Quick call

Ok. I can conference you both in together. Georgia should I call your cell?

> On Sep 29, 2015, at 8:20 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:  
>  
> I can do 9:30 as well. Let me know what number to call.  
>  
> Georgia B. Gann  
> Senior Legislative Advisor  
> Transportation and Infrastructure Specialist New York City Office of  
> Federal Affairs  
> 1301 Pennsylvania Ave NW, Suite 350  
> Tel. (202) 624-5912  
> Cell. (347) 497-1740



> ggann@cityhall.nyc.gov  
>  
> -----Original Message-----  
> From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
> Sent: Tuesday, September 29, 2015 8:03 AM  
> To: Geri Prado  
> Cc: Gann, Georgia  
> Subject: Re: Quick call  
>  
> Actually no - 930 works better  
>  
>> On Sep 29, 2015, at 7:25 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
>>  
>> Georgia and John can we chat at 9:30 or 11?

**From:** [Adams Baker, Marti](#)  
**To:** ["jfdc@akpdmedia.com"](mailto:jfdc@akpdmedia.com); [Hagelgans, Andrea](#)  
**Subject:** Re: are you going to CNN?  
**Date:** Tuesday, September 29, 2015 10:50:12 AM

---

Yes

He's scheduled to arrive at 1130

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 10:43 AM  
**To:** Hagelgans, Andrea  
**Cc:** Adams Baker, Marti  
**Subject:** Re: are you going to CNN?

I can do that - should I just go there ?

On Sep 29, 2015, at 10:35 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Wait, it is in studio. Are you going to the studio?  
Marti needs you there

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 10:35 AM  
**To:** Hagelgans, Andrea  
**Subject:** Re: are you going to CNN?

Yes - heading to city hall now

On Sep 29, 2015, at 10:31 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Andrea Hagelgans  
Office of the Mayor  
Direct – 212.341.5372  
Cell – [REDACTED]  
[ahagelgans@cityhall.nyc.gov](mailto:ahagelgans@cityhall.nyc.gov)

**From:** [Gunaratna, Mahen](#)  
**To:** [Hagelgans, Andrea](#); [Hinton, Karen](#); [John Del Cecato](#)  
**Subject:** RE: Talk today?  
**Date:** Tuesday, September 29, 2015 10:59:23 AM

---

Just sent it to your personals

---

**From:** Hagelgans, Andrea  
**Sent:** Tuesday, September 29, 2015 10:57 AM  
**To:** Hinton, Karen; John Del Cecato  
**Cc:** Gunaratna, Mahen  
**Subject:** RE: Talk today?

Mahen—can you send us the recording/transcript of the Molly Ball interview he did in May? I sent you the recording

---

**From:** Hinton, Karen  
**Sent:** Tuesday, September 29, 2015 10:54 AM  
**To:** John Del Cecato; Hagelgans, Andrea  
**Subject:** Re: Talk today?

And, there's no influencing it, right?

Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton

---

**From:** "jfdc@akpdmedia. com" <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Tue, 29 Sep 2015 14:52:25 +0000  
**To:** Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>  
**Subject:** Fwd: Talk today?

FYI

Begin forwarded message:

**From:** Rebecca Katz <[rkatz@hilltoppublicsolutions.com](mailto:rkatz@hilltoppublicsolutions.com)>  
**Date:** September 29, 2015 at 10:30:24 AM EDT  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Fwd: Talk today?

----- Forwarded message -----

From: **Molly Ball** <[molly@theatlantic.com](mailto:molly@theatlantic.com)>

Date: Tue, Sep 29, 2015 at 10:29 AM  
Subject: Re: Talk today?  
To: Rebecca Katz <[rkatz@hilltoppublicsolutions.com](mailto:rkatz@hilltoppublicsolutions.com)>

December issue, closes next week, comes out in mid-Nov. 4pm?

On Tue, Sep 29, 2015 at 10:28 AM, Rebecca Katz <[rkatz@hilltoppublicsolutions.com](mailto:rkatz@hilltoppublicsolutions.com)> wrote:  
yep. Late afternoon?

Is this for November issue?

On Tue, Sep 29, 2015 at 10:27 AM, Molly Ball <[molly@theatlantic.com](mailto:molly@theatlantic.com)> wrote:  
Some NYC odds and ends I want to go over with you.

--

Molly Ball  
Staff writer  
The Atlantic  
202-266-7437 o  
[REDACTED] c  
[molly@theatlantic.com](mailto:molly@theatlantic.com)

[twitter.com/mollyesque](https://twitter.com/mollyesque)

--

Rebecca Kirsner Katz  
(718) 858-7161 — work  
[REDACTED] — cell  
[@RebeccaKKatz](https://twitter.com/RebeccaKKatz)

--

Molly Ball  
Staff writer  
The Atlantic  
202-266-7437 o  
[REDACTED] c  
[molly@theatlantic.com](mailto:molly@theatlantic.com)

[twitter.com/mollyesque](https://twitter.com/mollyesque)

--

Rebecca Kirschner Katz  
(718) 858-7161 — work  
[REDACTED] — cell  
[@RebeccaKatz](#)

**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Hagelgans, Andrea](#)  
**Subject:** Re: Talk today?  
**Date:** Tuesday, September 29, 2015 11:02:58 AM

---

I don't think so - I believe it was put to bed a long time ago

On Sep 29, 2015, at 10:54 AM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

And, there's no influencing it, right?

Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton

---

**From:** "'jfdc@akpdmedia. com'" <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Tue, 29 Sep 2015 14:52:25 +0000  
**To:** Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Karen Hinton  
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(718) 858-7161 — work  
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--

Rebecca Kirsner Katz  
(718) 858-7161 — work  
[REDACTED] — cell  
[@RebeccaKKatz](https://twitter.com/RebeccaKKatz)

**From:** [Adams Baker, Marti](#)  
**To:** ["jfdc@akpdmedia.com"](mailto:jfdc@akpdmedia.com)  
**Subject:** Re: are you going to CNN?  
**Date:** Tuesday, September 29, 2015 11:11:04 AM

---

Yes!

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 10:52 AM  
**To:** Adams Baker, Marti  
**Subject:** Re: are you going to CNN?

You've got the hats?

On Sep 29, 2015, at 10:51 AM, Adams Baker, Marti <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)> wrote:

No I'm heading down from the Bronx. Came up here on the subway

Should be there in 25 min

Sent from my iPhone

On Sep 29, 2015, at 10:50, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

You riding with MBDB?

On Sep 29, 2015, at 10:40 AM, Adams Baker, Marti <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)> wrote:

Mayor arrives at CNN at 11:30 am

---

**From:** Hagelgans, Andrea  
**Sent:** Tuesday, September 29, 2015 10:35 AM  
**To:** 'John Del Cecato' <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Adams Baker, Marti  
**Subject:** RE: are you going to CNN?

Wait, it is in studio. Are you going to the studio?  
Marti needs you there

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 10:35 AM  
**To:** Hagelgans, Andrea  
**Subject:** Re: are you going to CNN?



Yes - heading to city hall now

On Sep 29, 2015, at 10:31 AM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Andrea Hagelgans  
Office of the Mayor  
Direct – 212.341.5372  
Cell – [REDACTED]  
[ahagelgans@cityhall.nyc.gov](mailto:ahagelgans@cityhall.nyc.gov)

**From:** [Viguers, Jonathan](#)  
**To:** [Adams Baker, Marti](#)  
**Cc:** [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** Re: I'm 5-7 min away  
**Date:** Tuesday, September 29, 2015 11:19:49 AM

---

we're here. poppy is with us

sent from a mobile device.

- > On Sep 29, 2015, at 11:17 AM, Adams Baker, Marti <MAadams@cityhall.nyc.gov> wrote:
- >
- > On subway coming down from the Bronx
- >
- > Mayor should proceed to makeup - 7th floor

**From:** [John Del Cecato](#)  
**To:** [Adams Baker, Marti](#)  
**Cc:** [Viguers, Jonathan](#)  
**Subject:** Re: I'm 5-7 min away  
**Date:** Tuesday, September 29, 2015 11:23:26 AM

---

My train is delayed and there are guys working on tracks - for past 12 minutes - I will be late

- > On Sep 29, 2015, at 11:17 AM, Adams Baker, Marti <MAadams@cityhall.nyc.gov> wrote:
- >
- > On subway coming down from the Bronx
- >
- > Mayor should proceed to makeup - 7th floor

**From:** [Geri Prado](#)  
**To:** [Hayley Prim](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [John Del Cecato](#)  
**Subject:** Re: Meetings in DC  
**Date:** Tuesday, September 29, 2015 11:36:50 AM

---

yes- they fund a lot in conjunction with labor, DA. They are pretty close to a few union presidents and the Texas Org Project. We'll make some connections there.

On Sep 29, 2015, at 11:29 AM, Hayley Prim  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Yea-- agreed. They are just such big deals, that would be worth getting them one on one time with BDB if feasible. Could lead to big things

On Tue, Sep 29, 2015 at 11:28 AM, Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

We're going to have them in the clutch at SiX or we can see if they can have a separate meeting and use that time. The more we move off site there the harder to coordinate them.

On Sep 29, 2015, at 10:30 AM, Hayley Prim  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

If they Moystins are in town for this conference, it would absolutely be worth setting up a meeting with BDB and them for Friday during the day

On Tue, Sep 29, 2015 at 10:28 AM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

NEA Garcia said no

Waiting to hear back from Stocks if he can-

---

**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Tuesday, September 29, 2015 10:22 AM

**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; John Del Cecato; Hayley Prim  
**Subject:** Re: Meetings in DC

Let me know who responds. NEA is having their super week this week. I believe there will be conversation about press endorsement so it might be hard for the President to get away. if she CANNOT we should still ask John Stocks if he can meet for the Democracy Alliance though that might be tough too.

On Sep 28, 2015, at 7:49 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Just want to be 100 because the 3 emails below are going to go out in about an hour.

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Monday, September 28, 2015 7:49 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; John Del Cecato; Hayley Prim  
**Subject:** Re: Meetings in DC

Yes. Looping Hayley as well.

On Sep 28, 2015, at 7:46 PM,  
Salazar-Rodriguez, Prisca  
<[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Are these all meetings the Mayor has agreed to?

I am about to start emailing and calling and don't want to look crazy if I have to take them down after-

---

**From:** Geri Prado  
[<mailto:geri@progressiveagenda.us>]  
**Sent:** Sunday, September 27, 2015 9:24 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; John Del Cecato  
**Subject:** Meetings in DC

Hi PSR:

here are meetings I'd like to set up for the Mayor and me but it would be great if you could reach out for a whole host of reasons. Some I'm laying the ground work for. All are for the purpose of talking about income inequality and The Progressive Agenda Committee and potential partnership, check in. I'm also putting location vicinity in parenthesis as he will be starting out on the Senate side of The Hill. If you wouldn't mind letting them know I'll be staffing so they're not surprised I'd appreciate it. They will all be staffed.

Senator Elizabeth Warren (Senate Side of the Hill)- Main line- [202-224-2543](tel:202-224-2543), Chief of Staff Mindy Myers

NEA (Downtown)- President Lily Eskelsen Garcia, Chief of Staff John Stocks. John's office number is [202-822-7523](tel:202-822-7523) [jstocks@nea.org](mailto:jstocks@nea.org) and his assistant should pick up. It would be both to talk about NEA and the Democracy Alliance (John leads that)

SEIU (Downtown/Dupont Circle)-  
Mary Kay Henry- assist Sarah  
Quickel [sarah.quickel@seiu.org](mailto:sarah.quickel@seiu.org)

UFCW (Downtown)- President Marc  
Perrone, Angie Almony,  
[aalmony@ufcw.org](mailto:aalmony@ufcw.org), Christyne Neff,  
Chief of Staff

I'm setting up two clutches directly  
after his speaking engagement at  
the hotel he's speaking at in a side  
room. The time I gave you is with  
that built in.

THANK YOU

--  
Hayley Prim  
c: [REDACTED]

--  
Hayley Prim  
c: [REDACTED]

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["Geri Prado"; Snyder, Thomas](#)  
**Cc:** [John Del Cecato](#); [Hayley Prim](#); [Caquias, Paula](#)  
**Subject:** RE: Meetings in DC  
**Date:** Tuesday, September 29, 2015 11:42:07 AM

---

Send me who to call and their contact info

---

**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Tuesday, September 29, 2015 11:39 AM  
**To:** Snyder, Thomas  
**Cc:** Salazar-Rodriguez, Prisca; John Del Cecato; Hayley Prim; Caquias, Paula  
**Subject:** Re: Meetings in DC

And Shelton.

On Sep 29, 2015, at 11:38 AM, Snyder, Thomas <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

Geri – need more ideas for meetings. Trumka? Other?

---

**From:** Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 11:35 AM  
**To:** 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, Hayley Primm <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>, "Caquias, Paula" <[PCaquias@cityhall.nyc.gov](mailto:PCaquias@cityhall.nyc.gov)>  
**Subject:** Meetings in DC

Updates-

1. Warren – Waiting to hear back from Scheduler
2. NEA – not available
3. SEIU – Not in DC on Friday
4. UFCW – Perrone is out of town on Friday – they are offering UFCW Executive Vice President and RWDSU District Council President Stuart Appelbaum

Any other ones you want me to try to schedule?



**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Sunday, September 27, 2015 9:24 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; John Del Cecato  
**Subject:** Meetings in DC

Hi PSR:

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Chief of Staff Mindy Myers

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UFCW (Downtown)- President Marc Perrone, Angie Almony, [aalmony@ufcw.org](mailto:aalmony@ufcw.org), Christyne Neff, Chief of Staff

I'm setting up two clutches directly after his speaking engagement at the hotel he's speaking at in a side room. The time I gave you is with that built in.

THANK YOU

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["Geri Prado"](#)  
**Cc:** [Hayley Prim](#); [Snyder, Thomas](#); [John Del Cecato](#); [Caquias, Paula](#)  
**Subject:** RE: Meetings in DC  
**Date:** Tuesday, September 29, 2015 12:34:30 PM

---

Contact for Shelton?

Will ask Emma to weigh in on Stu

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 12:15 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Hayley Prim; Snyder, Thomas; John Del Cecato; Caquias, Paula  
**Subject:** Re: Meetings in DC

UFCW- Applebaum yes but I don't know the NY politics with him. He's a handful but he's taken over the Political operation so I'd say it's a yes.

CWA- Can we see if Chris Shelton can meet?

NEA- neither are available?

Tom and I need to talk for a second and then I potentially have two more.

On Sep 29, 2015, at 11:58 AM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Send me the next batch and contact info and I will reach out ASAP-  
We need stuff on the schedule

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 11:56 AM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Hayley Prim; Snyder, Thomas; John Del Cecato; Caquias, Paula  
**Subject:** Re: Meetings in DC

CWA President Chris Shelton. PSR do you have a number for him or want me to get it?

On Sep 29, 2015, at 11:52 AM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Warren will be home in her district – not in DC on Friday

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 11:44 AM

**To:** Hayley Prim  
**Cc:** Snyder, Thomas; Salazar-Rodriguez, Prisca; John Del Cecato; Caquias, Paula  
**Subject:** Re: Meetings in DC

We should not reach around SiX. Bad form. Hold.

On Sep 29, 2015, at 11:41 AM, Hayley Prim  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Sorry just confirming, do we want to reach out to Mostyns?

this is their firm with contact  
info: <https://mostynlaw.com/team/steve-mostyn/>

I am also happy to reach out, Prisca, if you let me know what times are free for a meeting

On Tue, Sep 29, 2015 at 11:38 AM, Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
And Shelton.

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Other?

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**To:** 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Hayley Primm <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>, "Caquias, Paula" <[PCaquias@cityhall.nyc.gov](mailto:PCaquias@cityhall.nyc.gov)>  
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THANK YOU

--

**Hayley Prim**

c: [REDACTED]

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Wolfe, Emma](#); [Hayley Prim](#); [Snyder, Thomas](#); [John Del Cecato](#); [Caquias, Paula](#)  
**Subject:** Re: Meetings in DC  
**Date:** Tuesday, September 29, 2015 1:57:40 PM

---

On my end he should do Applebaum since he just took over a major part of their national program but I defer to Emma on the local politics.

On Sep 29, 2015, at 12:37 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

+

EW, scheduling DC

We requested a mtg with UFCW Pres Perrone – he is out of town on Friday – they are offering UFCW Executive Vice President and RWDSU District Council President Stuart Appelbaum  
Thoughts?

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
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this is their firm with contact info:  
<https://mostynlaw.com/team/steve-mostyn/>

I am also happy to reach out, Prisca, if you let me know what times are free for a meeting

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On Sep 29, 2015, at 11:38 AM,  
Snyder, Thomas  
<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>  
wrote:

Geri – need more ideas for meetings. Trumka? Other?

---

**From:** Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 11:35 AM  
**To:** 'Geri Prado'

<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** Tom Snyder  
<[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, John  
Del Ceccato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Hayley  
Primm  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>,  
"Caquias, Paula"  
<[PCaquias@cityhall.nyc.gov](mailto:PCaquias@cityhall.nyc.gov)>  
**Subject:** Meetings in DC

Updates-

1. Warren – Waiting to  
hear back from Scheduler
2. NEA – not available
3. SEIU – Not in DC on  
Friday
4. UFCW – Perrone is  
out of town on Friday –  
they are offering UFCW  
Executive Vice President  
and RWDSU District  
Council President Stuart  
Appelbaum

Any other ones you want me to  
try to schedule?

---

**From:** Geri Prado  
[<mailto:geri@progressiveagenda.us>]

**Sent:** Sunday, September 27,  
2015 9:24 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; John Del  
Cecato  
**Subject:** Meetings in DC



Hi PSR:

here are meetings I'd like to set up for the Mayor and me but it would be great if you could reach out for a whole host of reasons. Some I'm laying the ground work for. All are for the purpose of talking about income inequality and The Progressive Agenda Committee and potential partnership, check in. I'm also putting location vicinity in parenthesis as he will be starting out on the Senate side of The Hill. If you wouldn't mind letting them know I'll be staffing so they're not surprised I'd appreciate it. They will all be staffed.

Senator Elizabeth Warren  
(Senate Side of the Hill)- Main line- [202-224-2543](tel:202-224-2543), Chief of Staff Mindy Myers

NEA (Downtown)- President Lily Eskelsen Garcia, Chief of Staff John Stocks. John's office number is [202-822-7523](tel:202-822-7523) [jstocks@nea.org](mailto:jstocks@nea.org) and his assistant should pick up. It would be both to talk about NEA and the Democracy Alliance (John leads that)

SEIU (Downtown/Dupont Circle)- Mary Kay Henry- assist Sarah Quickel [sarah.quickel@seiu.org](mailto:sarah.quickel@seiu.org)

UFCW (Downtown)- President Marc Perrone, Angie Almony, [aalmony@ufcw.org](mailto:aalmony@ufcw.org), Christyne Neff, Chief of Staff

I'm setting up two clutches directly after his speaking engagement at the hotel he's speaking at in a side room. The

time I gave you is with that  
built in.

THANK YOU

--

**Hayley Prim**

c: 

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [John Del Cecato](#); [Hayley Prim](#); [Snyder, Thomas](#)  
**Subject:** Re:  
**Date:** Tuesday, September 29, 2015 2:45:07 PM

---

on it.

On Tue, Sep 29, 2015 at 2:43 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Bernie Sanders comms guy Michael Briggs just called me asking about our forum and the details-

Said it was talked about during their mtg but he wanted to follow up-

Geri his number is [REDACTED]

Prisca Salazar-Rodriguez

Office of The Mayor

[212-341-5016](tel:212-341-5016)

[REDACTED]

**From:** [John Del Cecato](#)  
**To:** [Walzak, Phil](#); [Hinton, Karen](#); [Adams Baker, Marti](#); [Geri Prado](#) [REDACTED]  
**Subject:** Re: from Alan Colmes  
**Date:** Tuesday, September 29, 2015 2:54:02 PM  
**Attachments:** [OutlookEmoji-.png](#)

---

Works for me

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 10:53 AM  
**To:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, "Geri Prado" [REDACTED]  
**Subject:** FW: from Alan Colmes

This is probably a good TPA hit – you guys agree?

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 29, 2015 9:37 AM  
**To:** Walzak, Phil  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** Re: from Alan Colmes

Hey Phil....checking in.

Can we set a date? 😊

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 15, 2015 9:45 AM  
**To:** Colmes, Alan  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Lets stay in touch

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 15, 2015 9:45 AM  
**To:** Walzak, Phil  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** Re: from Alan Colmes

great...thanks very much, Phil

Including my booker and producer, Dani and John here.

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 15, 2015 9:26 AM  
**To:** Colmes, Alan

**Subject:** Re: from Alan Colmes

Yes I am workin on this

Think we will have something

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Colmes, Alan

**Sent:** Tuesday, September 15, 2015 9:25 AM

**To:** Walzak, Phil

**Subject:** Re: from Alan Colmes

Hi Phil....following up....

One other thing of note is that we have a strong presence on social media which helps spread our work. I'd really like to get the mayor's message out there.

Can we arrange something?

Thanks very much for any consideration.

Alan

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>

**Sent:** Tuesday, September 8, 2015 1:33 PM

**To:** Colmes, Alan

**Subject:** RE: from Alan Colmes

Thanks for your message, let me take a look

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]

**Sent:** Tuesday, September 08, 2015 8:56 AM

**To:** Walzak, Phil

**Subject:** from Alan Colmes

Hi Phil,

I caught the tail end of the mayor on Morning Joe before Christie came on and made ridiculous comments that went unchallenged. I'd like to re-extend an invitation for the mayor to appear on my radio show. There are only a few of us on the left who do national shows and we offer a platform that includes about 75 radio stations, Sirius/XM, our app, and online streaming. The power and effectiveness of talk radio is understood and harnessed by conservatives, but I've been trying for years to get more liberals to understand its value.

Can we please arrange an interview?

Best Wishes,

Alan

This message and its attachments may contain legally privileged or confidential information. It is intended solely for the named addressee. If you are not the addressee indicated in this message (or responsible for delivery of the message to the addressee), you may not copy or deliver this message or its attachments to anyone. Rather, you should permanently delete this message and its attachments and kindly notify the sender by reply e-mail. Any content of this message and its attachments that does not relate to the official business of Fox News or Fox Business must not be taken to have been sent or endorsed by either of them. No representation is made that this email or its attachments are without defect.

**From:** [Gann, Georgia](#)  
**To:** ["Geri Prado"](#)  
**Cc:** ["John Del Cecato"](#); [Schwartz, Regina](#)  
**Subject:** RE: Quick call  
**Date:** Tuesday, September 29, 2015 3:14:03 PM  
**Attachments:** [USCM Baltimore Meeting Recommendations 9.28.15 new.docx](#)

---

I need to get Gina recommendations now for this USCM meeting ASAP. I'm sending along the recs here, and if we still have time to add later, we'll include the additional priority!

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care (Zadroga Reauthorization)
- Climate Change/Resiliency
- End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable broadband.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Tuesday, September 29, 2015 10:06 AM  
**To:** 'Geri Prado'  
**Cc:** 'John Del Cecato'  
**Subject:** RE: Quick call

The other flag is that the document includes this bullet: See the context below the bullet. Is this a problem for MBdB?

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

U.S. Metro Areas play a critical role in this sector, accounting for nearly 90% of U.S. exports and providing key infrastructure such as ports and intermodal facilities to efficiently move goods. Global

competition in the areas of port modernization and transportation systems, however, could threaten US ability to advance export growth; and failure to develop global trade deals, which would provide a “level playing” field for U.S. businesses, could put American businesses and workers at a disadvantage. Congressional failure to reauthorize the Export Import Bank, which helps U.S. businesses sell goods overseas, could also deal a blow to our efforts to expand exports.

Port and export related jobs have a 15-18% higher wage level, and therefore contribute to building a sound middle class. The ability to sell American-made products and services to a dramatically expanding global middle class, particularly in Asia, could significantly expand this job sector.

Meanwhile, international travelers stay longer and spend more than domestic travelers – an average of 17.5 nights and nearly \$4,700 per person per trip. For every additional 34 overseas travelers who come to visit the U.S., an American job is created. In 2014, alone, more than 20.3 million travelers arrived through the Visa Waiver Program (VWP) generating \$190 billion in economic output and supporting nearly one million jobs. Therefore, we call on the next President and Congress to:

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Gann, Georgia  
Sent: Tuesday, September 29, 2015 9:57 AM  
To: 'Geri Prado'  
Cc: John Del Cecato  
Subject: RE: Quick call

IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality

Tax-Exempt Municipal Bonds

For more than 100 years, tax-exempt municipal bonds have been the principal means used by state and local governments to finance critical infrastructure: schools, hospitals, water and sewer facilities, roads, mass transit systems and public power projects. Together, state and local



governments are responsible for building and maintaining 75 percent of the nation's infrastructure, which is mostly financed by tax-exempt municipal bonds.

This federal, state, and local partnership represents a fair allocation of the cost between the different levels of governments for infrastructure used by the general public. For several years the President and Congress have introduced proposals to cap or eliminate the tax deduction on interest earnings from tax-exempt bonds. These proposals could significantly drive up the borrowing cost of state and local governments on critical infrastructure projects.

According to a 2013 joint study released by The U.S. Conference of Mayors and other intergovernmental organizations, if a 28% cap had been in place on the deduction between 2003 and 2012, it would have cost state and local governments \$173 billion; and if the exemption had been eliminated during the same period, it would have cost \$495 billion. Mayors call for the next President and Congress to:

- Maintain the current tax-exempt status of municipal bonds and oppose all efforts to cap, limit, eliminate, or replace tax-exempt municipal bonds.
- Make Permanent the Build America Bonds Program not as replacement but as a supplement to tax-exempt municipal bonds. State and local governments that issued these taxable bonds were paid a direct federal subsidy under the 2009 stimulus bill equal to 35 percent of the interest cost, which enabled them to save more than \$12 billion in borrowing cost.

#### Main Street Competitiveness

Under current law (the Supreme Court's 1992 decision in *Quill Corp. v. North Dakota*), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

Therefore, we call for the next President and Congress to:

- Enact legislation that enables state and local governments to level the playing field between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

#### Community Revitalization Incentives

As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

- Pass legislation to raise the federal minimum wage from \$7.25 per hour to \$10.10 per hour

to increase the buying power of low-income working families.

- Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.
- Enact legislation to make permanent the Child Tax Credit to support working families.

#### Wage Gap Reduction

The nation's mayors believe the economic security of their residents is essential to the future prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

- Pass legislation increasing the Earned Income Tax credit to existing recipients.
- Reduce student debt through a mixture of scholarship, repayment, and debt forgiveness programs.
- Provide incentives to increase homeownership by increasing assistance for downpayment and closing costs through increased funding of the Community Development Block Grant program.

#### End Sequestration

Georgia B. Gann

Senior Legislative Advisor

Transportation and Infrastructure Specialist New York City Office of Federal Affairs

1301 Pennsylvania Ave NW, Suite 350

Tel. (202) 624-5912

Cell. (347) 497-1740

[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]

Sent: Tuesday, September 29, 2015 9:13 AM

To: Gann, Georgia

Cc: John Del Cecato

Subject: Re: Quick call

Georgia Can we do 945? John is stuck on a call. Thanks.

> On Sep 29, 2015, at 8:44 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:  
>  
> Let's do 202.624.5912.  
>  
> Talk soon!  
>  
> Georgia B. Gann  
> Senior Legislative Advisor  
> Transportation and Infrastructure Specialist New York City Office of  
> Federal Affairs  
> 1301 Pennsylvania Ave NW, Suite 350  
> Tel. (202) 624-5912  
> Cell. (347) 497-1740  
> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>  
>  
> -----Original Message-----  
> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
> Sent: Tuesday, September 29, 2015 8:42 AM  
> To: Gann, Georgia  
> Cc: John Del Cecato  
> Subject: Re: Quick call  
>  
> Ok. I can conference you both in together. Georgia should I call your cell?  
>  
>> On Sep 29, 2015, at 8:20 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:  
>>  
>> I can do 9:30 as well. Let me know what number to call.  
>>  
>> Georgia B. Gann  
>> Senior Legislative Advisor  
>> Transportation and Infrastructure Specialist New York City Office of  
>> Federal Affairs  
>> 1301 Pennsylvania Ave NW, Suite 350  
>> Tel. (202) 624-5912  
>> Cell. (347) 497-1740  
>> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>>  
>> -----Original Message-----  
>> From: John Del Cecato [<mailto:jfdc@akpdmmedia.com>]  
>> Sent: Tuesday, September 29, 2015 8:03 AM  
>> To: Geri Prado  
>> Cc: Gann, Georgia  
>> Subject: Re: Quick call

>>

>> Actually no - 930 works better

>>

>>> On Sep 29, 2015, at 7:25 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

>>>

>>> Georgia and John can we chat at 9:30 or 11?

## MEMORANDUM FOR THE MAYOR

FROM:

SUBJECT: USCM Baltimore Meeting

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YOU are scheduled to attend the USCM Baltimore leadership meeting this weekend where YOU and the forty attending mayors will finalize and ratify *The Mayor's Compact for A Better America: A 2016 Call to Action (Mayor's Compact)*. This document will define USCM bipartisan priorities for the 2016 presidential and congressional campaigns. The outline/top ten issues are set. Rawlings-Blake will lead the forty attending mayors will have a roundtable discussion, issue-by-issue to flesh out specifics. Each mayor will have a chance to suggest additions, subtractions, etc. Mayors will also discuss next steps to advocate for these priorities. After the session, USCM will announce the top ten outline in a presser.

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care (Zadroga Reauthorization)
- Climate Change/Resiliency
- End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable broadband.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

### 2016 MAYOR'S COMPACT OUTLINE

- I. Rebuild our Nation's Transportation and Water Infrastructure, Investing in Strategic Expansions and Targeting More Resources to Cities and Metro Areas
- II. Educate and Train a 21st Century Competitive Workforce
- III. Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System
- IV. Craft Collaborative Water, Wastewater and Clean Air Policies to Maximize Health, Safety and Affordability
- V. Expand Clean Energy Use to Grow the Economy and Protect the Environment, Using Cities as the Deployment Platform
- VI. Spark Equitable and Sustainable Growth, Community Development and Affordable Housing Investments
- VII. Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities
- VIII. Spur Innovation for Improved Access to Healthcare and the Development of Local Healthy Food Economies
- IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality
- X. Increase the Economic Strength of Metro Economies Through the Promotion of Trade and Exports, and Attraction of International Tourism

## **PRIORITIES AND STRATEGY**

Tier 1

### **9/11 Healthcare**

Goal: Add the *James Zadroga 9/11 Health and Compensation Act* reauthorization to the USCM priority item III: Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System

Rational: With the Zadroga Act needing to be reauthorized this Congress, inclusion in the priorities list of this geographically diverse, bipartisan organization will help political support for the legislation beyond the NYC region. YOU led a 2015 USCM resolution to support the Zadroga Reauthorization which was adopted this summer, thus this is consistent with formal USCM policy. Elevating the policy to the 2016 election cycle priority list is an opportunity to again raise the profile, pressure Congress to act, and showcase your leadership of bringing on your fellow mayors to support this reauthorization which is so important for NYC first responders and survivors as well as others across the 50 states.

Strategy: We recommend YOU call Mayor Michael Nutter (D-Philadelphia) and Mayor Mick Cornett (R-Oklahoma City) for support. Mayor Nutter is a former USCM president who cosponsored your 2015 Zadroga resolution. Mayor Cornett is the current USCM Vice-President and has a number of Oklahoma City first responders who would benefit from the Zadroga reauthorization. As members of USCM top leadership, their support during the Saturday discussion will help secure inclusion in the final document. Staff-to-staff outreach to tee up other mayors.

### **End Sequestration**

Goal: Add ending sequestration to the 2016 priority list.

Rational: Federal government expenditures comprise an important component of local government budgets and USCM policy supports ending sequestration now, yet the 2016 priorities document does not mention sequestration. Republican Presidential candidates are discussing ending sequestration for the military on the campaign trail, but fail to mention ending sequestration for domestic discretionary programs like CDBG, homeless assistance and health research. Including the call to end sequestration in the 2016 priority list will clarify that cities run by both Democrats and Republicans need federal investment, not across-the-board cuts.

Strategy: We recommend YOU call Mayor Mick Cornett (R-Oklahoma City), top USCM Republican leadership and Mayor Michael Nutter (D-Philadelphia). Their bipartisan buy-in buy in will be helpful in adding this big-picture priority. Targets for staff organizing: Mayor Marilyn Strickland (D-Tacoma), Mayor Paul Soglin (D-Madison).

### **Climate Change and Resiliency**

Goal: Expand climate change profile in the 2016 priority list and include resiliency. Specifically, beef up priorities IV and V to include more broad federal action items to combat climate change and improve resiliency. Mayor's Office of Sustainability has informed with specific policy recommendations.

Rational: Climate change is one of the most pressing issues facing our nation and both at the Presidential and Congressional levels, it is a highly partisan issue. However, for mayors, responding to climate change is practical and non-partisan. USCM has policy in support of actions to combat climate change and improve resiliency. Yet, climate change and resiliency are almost glossed over in this priorities document. This is an opportunity to reinforce that we need leadership at the federal level to slow the impact and improve resiliency. This is in line with One New York and NYC's Office of Sustainability work in New

York City and engagement with the United Nations, White House, and other cities and global stakeholders at the September 2015 U.S. – China Climate summit.

Strategy: We recommend YOU call Mayor Nutter, cosponsor of the National Flood Insurance Reauthorization resolution, to support the additions. Mayor Jim Brainard (R-Carmel, IN), co-chair of the USCM Energy Independence and Climate Change Task Force and Staff – mayor outreach for Mayor Jim Brainard.

### **Comprehensive Immigration Reform**

Goal: Clarify call for comprehensive immigration reform with a pathway to citizenship in USCM priority item III: Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System.

Rational: The draft document references immigration reforms, but fails to specifically call for comprehensive immigration reform with a pathway to citizenship. The clarification would make the document's immigration stance more progressive, in line with a top Cities United for Immigration Action priority and piece of The Progressive Agenda. This change would be consistent with USCM policy, as adopted in 2013.

Strategy: Through staff outreach, secure support from mayors engaged in CUIA efforts. Targets include Mayor Stephanie Rawlings-Blake (D-Baltimore), Mayor Javier Gonzales (D- Santa Fe), Mayor Nan Whaley (D-Dayton), Mayor Paul Soglin (D-Madison)

### **Affordable broadband**

Goal: Ensure “affordability” is included as a component of broadband access for all in item VII: Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities. Additionally, add support for modernizing the federal Lifeline Program to subsidize high speed internet access for low income individuals.

Rational: Closing the digital divide requires both access to broadband through infrastructure and affordability. The 2016 draft is a good start, but does not specifically highlight “affordability.” This is a key piece of the USCM Cities of Opportunity platform. In addition, USCM adopted Mayor de Blasio’s Lifeline resolution at the 2015 USCM summer meeting, which calls for federal support to replace the old lifeline program with new provisions that allow for connecting homes in low income communities to help close the homework gap. Adding this lifeline piece would again elevate support for program changes, building on organizing successes on broadband achieved in 2014-2015 through Mayor de Blasio’s Cities of Opportunity Task Force and San Francisco Mayor Lee’s USCM Technology and Innovation Committee.

Strategy: Secure support from Mayor Stephen Benjamin (D-Columbia, SC), who championed our Lifeline resolution at USCM this summer and is Co-chair of the Transportation and Communications committee, and Mayor Paul Soglin (D-Madison), another strong supporter.

**ATTENDEES – 40 MAYORS**

<b>Name</b>	<b>Title</b>	<b>City, State</b>
BRYAN BARNETT	Mayor	Rochester Hills, MI
WILLIAM BELL	Mayor	Birmingham , AL
SHANE BEMIS	Mayor	Gresham, OR
STEPHEN BENJAMIN	Mayor	Columbia, SC
DAVID BERGER	Mayor	Lima, OH
VIRG BERNERO	Mayor	Lansing, MI
RICHARD BERRY	Mayor	Albuquerque, NM
MIKE BODKER	Mayor	Johns Creek, GA
J. CHRISTIAN BOLLWAGE	Mayor	Elizabeth, NJ
MURIEL BOWSER	Mayor	Washington, DC
JIM BRAINARD	Mayor	Carmel, IN
CHRISTOPHER CABALDON	Mayor	West Sacramento, CA
MICHAEL COLEMAN	Mayor	Columbus, OH
MICK CORNETT	Mayor	Oklahoma City, OK
HARDIE DAVIS	Mayor	Augusta, GA
BILL DE BLASIO	Mayor	New York, NY
WILLIAM FINCH	Mayor	Bridgeport , CT
GREG FISCHER	Mayor	Louisville, KY
KAREN FREEMAN-WILSON	Mayor	Gary, IN
JAVIER GONZALES	Mayor	Santa Fe, NM
SYLVESTER JAMES	Mayor	Kansas City, MO
ELIZABETH KAUTZ	Mayor	Burnsville, MN
HARRY LAROSILIERE	Mayor	Plano, TX
MAHER MASO	Mayor	Frisco, TX
KIM MCMILLAN	Mayor	Clarksville, TN



**From:** [John Del Cecato](#)  
**To:** [Gann, Georgia](#); "[Geri Prado](#)"  
**Subject:** Re: Quick call  
**Date:** Tuesday, September 29, 2015 3:21:48 PM

---

I like Student Debt stuff & EITC stuff...

The other tax pieces are above my head...

Flagging that the New Markets Tax Credit \*MAY\* be something that the Bad Old Hedge Fund Guys use to profit personally off charter schools - and something that I personally have spun conspiracy theories about...

But I'm not a policy guy - this should all be run by our policy folks... I will say that the EITC and Student Debt stuff is right in line with The Progressive Agenda

On 9/29/15, 9:57 AM, "Gann, Georgia" <GGann@cityhall.nyc.gov> wrote:

>  
>IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle  
>Class Growth, and Reduce Income Inequality  
>  
>Tax-Exempt Municipal Bonds  
>  
>For more than 100 years, tax-exempt municipal bonds have been the  
>principal means used by state and local governments to finance critical  
>infrastructure: schools, hospitals, water and sewer facilities, roads,  
>mass transit systems and public power projects. Together, state and local  
>governments are responsible for building and maintaining 75 percent of  
>the nation's infrastructure, which is mostly financed by tax-exempt  
>municipal bonds.  
>  
>This federal, state, and local partnership represents a fair allocation  
>of the cost between the different levels of governments for  
>infrastructure used by the general public. For several years the  
>President and Congress have introduced proposals to cap or eliminate the  
>tax deduction on interest earnings from tax-exempt bonds. These proposals  
>could significantly drive up the borrowing cost of state and local  
>governments on critical infrastructure projects.  
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>According to a 2013 joint study released by The U.S. Conference of Mayors  
>and other intergovernmental organizations, if a 28% cap had been in place  
>on the deduction between 2003 and 2012, it would have cost state and  
>local governments \$173 billion; and if the exemption had been had been  
>eliminated during the same period, it would have cost \$495 billion.  
>Mayors call for the next President and Congress to:  
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>● Maintain the current tax-exempt status of municipal bonds and oppose  
>all efforts to cap, limit, eliminate, or replace tax-exempt municipal  
>bonds.  
>  
>● Make Permanent the Build America Bonds Program not as replacement but  
>as a supplement to tax-exempt municipal bonds. State and local  
>governments that issued these taxable bonds were paid a direct federal  
>subsidy under the 2009 stimulus bill equal to 35 percent of the interest  
>cost, which enabled them to save more than \$12 billion in borrowing cost.  
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>Main Street Competitiveness

>

>Under current law (the Supreme Court's 1992 decision in Quill Corp. v. North Dakota), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

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>● Enact legislation that enables state and local governments to level the playing field between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

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>As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

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>● Pass legislation to raise the federal minimum wage from \$7.25 per hour to \$10.10 per hour to increase the buying power of low-income working families.

>

>● Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.

>

>● Enact legislation to make permanent the Child Tax Credit to support working families.

>

>Wage Gap Reduction

>

>The nation's mayors believe the economic security of their residents is essential to the future prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

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>● Pass legislation increasing the Earned Income Tax credit to existing recipients.

>

>● Reduce student debt through a mixture of scholarship, repayment, and debt forgiveness programs.

>

>● Provide incentives to increase homeownership by increasing assistance for downpayment and closing costs through increased funding of the Community Development Block Grant program.

>

>End Sequestration  
>Georgia B. Gann  
>Senior Legislative Advisor  
>Transportation and Infrastructure Specialist  
>New York City Office of Federal Affairs  
>1301 Pennsylvania Ave NW, Suite 350  
>Tel. (202) 624-5912  
>Cell. (347) 497-1740  
>ggann@cityhall.nyc.gov  
>  
>  
>-----Original Message-----  
>From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>Sent: Tuesday, September 29, 2015 9:13 AM  
>To: Gann, Georgia  
>Cc: John Del Cecato  
>Subject: Re: Quick call  
>  
>Georgia Can we do 945? John is stuck on a call. Thanks.  
>  
>> On Sep 29, 2015, at 8:44 AM, Gann, Georgia <GGann@cityhall.nyc.gov>  
>>wrote:  
>>  
>> Let's do [REDACTED].  
>>  
>> Talk soon!  
>>  
>> Georgia B. Gann  
>> Senior Legislative Advisor  
>> Transportation and Infrastructure Specialist New York City Office of  
>> Federal Affairs  
>> 1301 Pennsylvania Ave NW, Suite 350  
>> Tel. (202) 624-5912  
>> Cell. (347) 497-1740  
>> ggann@cityhall.nyc.gov  
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>> -----Original Message-----  
>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>> Sent: Tuesday, September 29, 2015 8:42 AM  
>> To: Gann, Georgia  
>> Cc: John Del Cecato  
>> Subject: Re: Quick call  
>>  
>> Ok. I can conference you both in together. Georgia should I call your  
>>cell?  
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>>> On Sep 29, 2015, at 8:20 AM, Gann, Georgia <GGann@cityhall.nyc.gov>  
>>>wrote:  
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>>> I can do 9:30 as well. Let me know what number to call.  
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>>> Georgia B. Gann  
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>>> Tel. (202) 624-5912  
>>> Cell. (347) 497-1740  
>>> ggann@cityhall.nyc.gov

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>>> -----Original Message-----  
>>> From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
>>> Sent: Tuesday, September 29, 2015 8:03 AM  
>>> To: Geri Prado  
>>> Cc: Gann, Georgia  
>>> Subject: Re: Quick call  
>>>  
>>> Actually no - 930 works better  
>>>  
>>>> On Sep 29, 2015, at 7:25 AM, Geri Prado <geri@progressiveagenda.us>  
>>>>wrote:  
>>>>  
>>>> Georgia and John can we chat at 9:30 or 11?

**From:** [John Del Cecato](#)  
**To:** [Gann, Georgia](#); ["Geri Prado"](#); [Schwartz, Regina](#); [Williams, Dominic](#)  
**Subject:** Re: Quick call  
**Date:** Tuesday, September 29, 2015 3:35:02 PM

---

Adding Dom

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 3:26 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Subject:** RE: Quick call

If this is something that he needs to oppose at USCM and get the conference to strip it out, will you guys please get a memo/write up together, talking points, etc., to prepare him to present his case?

Georgia B. Gann

Senior Legislative Advisor

Transportation and Infrastructure Specialist

New York City Office of Federal Affairs

1301 Pennsylvania Ave NW, Suite 350

Tel. (202) 624-5912

Cell. (347) 497-1740

[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 3:18 PM  
**To:** Gann, Georgia; 'Geri Prado'  
**Subject:** Re: Quick call

This is a good flag. MBDB is against TPP in its current form and has spoken out against it. The devil is in details of language. He MIGHT support a trade deal that actually protected workers' rights and environmental regulations (along with consumers), but he does NOT believe TPP does that (and probably never will).

So, yes - it's a problem for MBDB personally.

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 10:06 AM  
**To:** 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: Quick call

The other flag is that the document includes this bullet: See the context below the bullet. Is this a problem for MBdB?

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with

**enforceable labor and environmental standards.**

U.S. Metro Areas play a critical role in this sector, accounting for nearly 90% of U.S. exports and providing key infrastructure such as ports and intermodal facilities to efficiently move goods. Global competition in the areas of port modernization and transportation systems, however, could threaten US ability to advance export growth; and failure to develop global trade deals, which would provide a “level playing” field for U.S. businesses, could put American businesses and workers at a disadvantage. Congressional failure to reauthorize the Export Import Bank, which helps U.S. businesses sell goods overseas, could also deal a blow to our efforts to expand exports.

Port and export related jobs have a 15-18% higher wage level, and therefore contribute to building a sound middle class. The ability to sell American-made products and services to a dramatically expanding global middle class, particularly in Asia, could significantly expand this job sector.

Meanwhile, international travelers stay longer and spend more than domestic travelers – an average of 17.5 nights and nearly \$4,700 per person per trip. For every additional 34 overseas travelers who come to visit the U.S., an American job is created. In 2014, alone, more than 20.3 million travelers arrived through the Visa Waiver Program (VWP) generating \$190 billion in economic output and supporting nearly one million jobs. Therefore, we call on the next President and Congress to:

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

Georgia B. Gann  
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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Gann, Georgia  
Sent: Tuesday, September 29, 2015 9:57 AM  
To: 'Geri Prado'  
Cc: John Del Cecato  
Subject: RE: Quick call

IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality

Tax-Exempt Municipal Bonds

For more than 100 years, tax-exempt municipal bonds have been the principal means used by state and local governments to finance critical infrastructure: schools, hospitals, water and sewer facilities, roads, mass transit systems and public power projects. Together, state and local governments are responsible for building and maintaining 75 percent of the nation's infrastructure, which is mostly financed by tax-exempt municipal bonds.

This federal, state, and local partnership represents a fair allocation of the cost between the different levels of governments for infrastructure used by the general public. For several years the President and Congress have introduced proposals to cap or eliminate the tax deduction on interest earnings from tax-exempt bonds. These proposals could significantly drive up the borrowing cost of state and local governments on critical infrastructure projects.

According to a 2013 joint study released by The U.S. Conference of Mayors and other intergovernmental organizations, if a 28% cap had been in place on the deduction between 2003 and 2012, it would have cost state and local governments \$173 billion; and if the exemption had been eliminated during the same period, it would have cost \$495 billion. Mayors call for the next President and Congress to:

- Maintain the current tax-exempt status of municipal bonds and oppose all efforts to cap, limit, eliminate, or replace tax-exempt municipal bonds.
- Make Permanent the Build America Bonds Program not as replacement but as a supplement to tax-exempt municipal bonds. State and local governments that issued these taxable bonds were paid a direct federal subsidy under the 2009 stimulus bill equal to 35 percent of the interest cost, which enabled them to save more than \$12 billion in borrowing cost.

#### Main Street Competitiveness

Under current law (the Supreme Court's 1992 decision in *Quill Corp. v. North Dakota*), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

Therefore, we call for the next President and Congress to:

- Enact legislation that enables state and local governments to level the playing field between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

#### Community Revitalization Incentives

As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods

and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

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- Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.
- Enact legislation to make permanent the Child Tax Credit to support working families.

#### Wage Gap Reduction

The nation's mayors believe the economic security of their residents is essential to the future prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

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#### End Sequestration

Georgia B. Gann

Senior Legislative Advisor

Transportation and Infrastructure Specialist New York City Office of Federal Affairs

1301 Pennsylvania Ave NW, Suite 350

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Cell. (347) 497-1740

[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

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Sent: Tuesday, September 29, 2015 9:13 AM

To: Gann, Georgia



Cc: John Del Cecato  
Subject: Re: Quick call

Georgia Can we do 945? John is stuck on a call. Thanks.

> On Sep 29, 2015, at 8:44 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>

> Let's do 202.624.5912.

>

> Talk soon!

>

> Georgia B. Gann

> Senior Legislative Advisor

> Transportation and Infrastructure Specialist New York City Office of

> Federal Affairs

> 1301 Pennsylvania Ave NW, Suite 350

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> Cell. (347) 497-1740

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> To: Gann, Georgia

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> Subject: Re: Quick call

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>> To: Geri Prado

>> Cc: Gann, Georgia

>> Subject: Re: Quick call

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>> Actually no - 930 works better

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>>>

>>> Georgia and John can we chat at 9:30 or 11?

**From:** [Geri Prado](#)  
**To:** [Hagelgans, Andrea](#)  
**Cc:** [Spitalnick, Amy \(OMB\)](#); [Hayley Prim](#); [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** Re: AFV Conference Press Release - Please Advise  
**Date:** Tuesday, September 29, 2015 3:37:08 PM

---

One more Q- SiX would like their own photographer. Is this ok? I understand he'll be traveling with the CH photog.

On Sep 29, 2015, at 3:34 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Amy, any concerns with press release? Please also make sure Karen is aware

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 3:34 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

Yes. Hayley is starting it and as we get info it will go around. John is lead on speech with his staff. I will be traveling with the Mayor and Hayley will be point on site.

we will share with you when we can. I think there is a Q/A question somewhere in here. Answer: I haven't gotten to it yet.

On Sep 29, 2015, at 3:32 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Thanks! Are you guys doing a draft of the Mayor's brief?

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 3:31 PM  
**To:** Hagelgans, Andrea; Hayley Prim  
**Cc:** John Del Cecato; Spitalnick, Amy (OMB); Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

yes we had a call with them and did run of show. They're doing a walk through and will let us know about podium etc.

Square room  
290-350 people  
Section for press  
Likely runners with mics for Q/A

They're doing a walk through tomorrow and will get back to us on podium and where exactly press is situated. Press will have ribbons

on.

Run of show

9:45am- AFV joins SiX plenary

10:00am- Nick Rathoud, EC of SiX starts, intros SiX Chair  
- Raj Goyle, Chair of SiX intros MBDB

10:05-10:25- MBDB speech

10:25- 10:40- Moderated Q/A- Mike Lux

Q/A- a few thoughtful questions selected from the crowd and a few spontaneous. All on topic.

On Sep 29, 2015, at 3:22 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Do we know set up of room? How are they moderating?

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 3:22 PM  
**To:** Geri Prado; Hagelgans, Andrea  
**Cc:** Spitalnick, Amy (OMB)  
**Subject:** Re: AFV Conference Press Release - Please Advise

Just to be clear, it would be Q&A from the crowd - not from press. At least that's my understanding.

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Tuesday, September 29, 2015 at 2:39 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
**Subject:** Re: AFV Conference Press Release - Please Advise

Yes. I've talked to him about it and John may have yesterday as well.

On Sep 29, 2015, at 2:14 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Does he know he is doing Q&A?

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 2:13 PM

**To:** Hagelgans, Andrea; Adams Baker, Marti;  
Lauren Windsor  
**Subject:** Fwd: AFV Conference Press Release -  
Please Advise

Lauren, I've copied Andrea Hagelgans who  
is the Communications Director for the  
Mayor. She can work with you on this.

Thanks.

----- Forwarded message -----

**From:** Lauren Windsor

<[REDACTED]>

Date: Tue, Sep 29, 2015 at 2:10 PM

Subject: AFV Conference Press Release -  
Please Advise

To: Geri Prado [REDACTED]

Cc: Mike Lux

<[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)>, Jillian  
Rucker

<[JRucker@progressivestrategies.net](mailto:JRucker@progressivestrategies.net)>, John  
Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

Hi, Geri, below is the press release we  
would like to send out today regarding the  
conference and Mayor de Blasio's keynote.  
Please advise at your earliest convenience,  
as we would like to get this out ASAP.

Thanks,

Lauren Windsor  
Executive Director - American Family  
Voices  
[www.AmericanFamilyVoices.org](http://www.AmericanFamilyVoices.org)  
[@\\_under\\_current](mailto:@_under_current)  
[213.595.8011](tel:213.595.8011)

SUBJECT: PRESS RELEASE: Bill de Blasio  
to Keynote American Family Voices  
Conference

**FOR IMMEDIATE RELEASE**

Sept. 28, 2015

Contact: Jillian Rucker,

[jrucker@progressivestrategies.net](mailto:jrucker@progressivestrategies.net) (202)  
628-7771

## **Bill de Blasio to Keynote American Family Voices Conference**

Washington, D.C. — On Friday, October 2nd, American Family Voices is convening the “Forging an Alliance Between Progressive Leaders and Socially Conscious Businesses” conference, in collaboration with the State Innovation Exchange Legislator Conference, to advance the agenda described in our video launched yesterday, “Fairness AND Growth: the Progressive Economic Alternative.” One of the stars of the video, New York City Mayor Bill de Blasio, will jointly address the AFV and SiX attendees. Mayor de Blasio’s speech will be followed by a Q&A moderated by AFV President Mike Lux. (The “Fairness and Growth” video can be viewed [here](#).)

### Agenda

9:00-9:15 Welcome from AFV President Mike Lux  
9:15-9:25 "Fairness AND Growth: the Progressive Economic Alternative" video, introduction by AFV Executive Director Lauren Windsor.  
9:25-9:35 MaryAnne Howland, Business owner, Ibis Communications in Nashville, TN  
9:35-9:45 Molly Moon Neitzel, Business owner, Molly Moon's Homemade Ice Cream in Seattle  
9:45-10:45 Keynote Speech with New York City Mayor Bill de Blasio, Q&A moderated by AFV President Mike Lux  
10:45-11:45 Leveraging Relationships Between Businesses and Progressives. Moderators: Keith Mestrich (Amalgamated), Becky Bond (Credo)  
11:45-12:00 Break.  
12:00-1:00 Lunch. Speakers: ReShonda Young (Business owner, Iowa), Ben Wikler ([MoveOn.org](#)), Damon Silvers (AFL-CIO)  
1:00-2:00 Building State Power for Progressives and Business Allies. Moderator: Amanda Ballantyne (Mainstreet) Discussants: Samia Bahsoun (business owner, NJ),

Richard Eidlin (ASBC), Naomi Walker  
(AFSCME)

2:00-3:00 A Message that Includes Both  
Business and Progressive Ideals. Moderators:  
Dr. Gabriela Lemus (Progressive Congress),  
Khalid Pitts (Sierra Club), Joel Silberman  
(Democracy Partners)

3:00-3:15 Break.

3:15-4:15 Closing session. What are our  
shared issue priorities? Moderators: Stacy  
Mitchell (Institute for Local Self-Reliance),  
Rashad Robinson (Color of Change)

###

**From:** [John Del Cecato](#)  
**To:** [Gann, Georgia](#); "[Geri Prado](#)"  
**Cc:** [Schwartz, Regina](#)  
**Subject:** Re: Quick call  
**Date:** Tuesday, September 29, 2015 3:37:55 PM

---

Added priority, in my view, should combine two items from The Progressive Agenda:

"Close the carried interest loophole and use the money to expand the Earned Income Tax Credit."

The essence of this would be to truly reward WORK and not just WEALTH. And both the tax and spending measures have bipartisan support.

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 3:14 PM  
**To:** 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Subject:** RE: Quick call

I need to get Gina recommendations now for this USCM meeting ASAP. I'm sending along the recs here, and if we still have time to add later, we'll include the additional priority!

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

<!--[if !supportLists]--> <!--[endif]-->9/11 Health Care (Zadroga Reauthorization)  
<!--[if !supportLists]--> <!--[endif]-->Climate Change/Resiliency  
<!--[if !supportLists]--> <!--[endif]-->End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable broadband.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

Georgia B. Gann  
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**From:** Gann, Georgia  
**Sent:** Tuesday, September 29, 2015 10:06 AM  
**To:** 'Geri Prado'  
**Cc:** 'John Del Cecato'  
**Subject:** RE: Quick call

The other flag is that the document includes this bullet: See the context below the bullet. Is this a problem for MBdB?

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

U.S. Metro Areas play a critical role in this sector, accounting for nearly 90% of U.S. exports and providing key infrastructure such as ports and intermodal facilities to efficiently move goods. Global competition in the areas of port modernization and transportation systems, however, could threaten US ability to advance export growth; and failure to develop global trade deals, which would provide a “level playing” field for U.S. businesses, could put American businesses and workers at a disadvantage. Congressional failure to reauthorize the Export Import Bank, which helps U.S. businesses sell goods overseas, could also deal a blow to our efforts to expand exports.

Port and export related jobs have a 15-18% higher wage level, and therefore contribute to building a sound middle class. The ability to sell American-made products and services to a dramatically expanding global middle class, particularly in Asia, could significantly expand this job sector.

Meanwhile, international travelers stay longer and spend more than domestic travelers – an average of 17.5 nights and nearly \$4,700 per person per trip. For every additional 34 overseas travelers who come to visit the U.S., an American job is created. In 2014, alone, more than 20.3 million travelers arrived through the Visa Waiver Program (VWP) generating \$190 billion in economic output and supporting nearly one million jobs. Therefore, we call on the next President and Congress to:

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Gann, Georgia

Sent: Tuesday, September 29, 2015 9:57 AM

To: 'Geri Prado'

Cc: John Del Cecato

Subject: RE: Quick call

## IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality

### Tax-Exempt Municipal Bonds

For more than 100 years, tax-exempt municipal bonds have been the principal means used by state and local governments to finance critical infrastructure: schools, hospitals, water and sewer facilities, roads, mass transit systems and public power projects. Together, state and local governments are responsible for building and maintaining 75 percent of the nation's infrastructure, which is mostly financed by tax-exempt municipal bonds.

This federal, state, and local partnership represents a fair allocation of the cost between the different levels of governments for infrastructure used by the general public. For several years the President and Congress have introduced proposals to cap or eliminate the tax deduction on interest earnings from tax-exempt bonds. These proposals could significantly drive up the borrowing cost of state and local governments on critical infrastructure projects.

According to a 2013 joint study released by The U.S. Conference of Mayors and other intergovernmental organizations, if a 28% cap had been in place on the deduction between 2003 and 2012, it would have cost state and local governments \$173 billion; and if the exemption had been had been eliminated during the same period, it would have cost \$495 billion. Mayors call for the next President and Congress to:

- Maintain the current tax-exempt status of municipal bonds and oppose all efforts to cap, limit, eliminate, or replace tax-exempt municipal bonds.
- Make Permanent the Build America Bonds Program not as replacement but as a supplement to tax-exempt municipal bonds. State and local governments that issued these taxable bonds were paid a direct federal subsidy under the 2009 stimulus bill equal to 35 percent of the interest cost, which enabled them to save more than \$12 billion in borrowing cost.

### Main Street Competitiveness

Under current law (the Supreme Court's 1992 decision in *Quill Corp. v. North Dakota*), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

Therefore, we call for the next President and Congress to:

- Enact legislation that enables state and local governments to level the playing field between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

#### Community Revitalization Incentives

As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

- Pass legislation to raise the federal minimum wage from \$7.25 per hour to \$10.10 per hour to increase the buying power of low-income working families.
- Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.
- Enact legislation to make permanent the Child Tax Credit to support working families.

#### Wage Gap Reduction

The nation's mayors believe the economic security of their residents is essential to the future prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

- Pass legislation increasing the Earned Income Tax credit to existing recipients.
- Reduce student debt through a mixture of scholarship, repayment, and debt forgiveness programs.
- Provide incentives to increase homeownership by increasing assistance for downpayment and closing costs through increased funding of the Community Development Block Grant program.

#### End Sequestration

Georgia B. Gann

Senior Legislative Advisor

Transportation and Infrastructure Specialist New York City Office of Federal Affairs

1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
Sent: Tuesday, September 29, 2015 9:13 AM  
To: Gann, Georgia  
Cc: John Del Cecato  
Subject: Re: Quick call

Georgia Can we do 945? John is stuck on a call. Thanks.

> On Sep 29, 2015, at 8:44 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>

> Let's do 202.624.5912.

>

> Talk soon!

>

> Georgia B. Gann

> Senior Legislative Advisor

> Transportation and Infrastructure Specialist New York City Office of  
> Federal Affairs

> 1301 Pennsylvania Ave NW, Suite 350

> Tel. (202) 624-5912

> Cell. (347) 497-1740

> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

>

>

> -----Original Message-----

> From: Geri Prado [<mailto:geri@progressiveagenda.us>]

> Sent: Tuesday, September 29, 2015 8:42 AM

> To: Gann, Georgia

> Cc: John Del Cecato

> Subject: Re: Quick call

>

> Ok. I can conference you both in together. Georgia should I call your cell?

>

>> On Sep 29, 2015, at 8:20 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>>

>> I can do 9:30 as well. Let me know what number to call.

>>

>> Georgia B. Gann

>> Senior Legislative Advisor  
>> Transportation and Infrastructure Specialist New York City Office of  
>> Federal Affairs  
>> 1301 Pennsylvania Ave NW, Suite 350  
>> Tel. (202) 624-5912  
>> Cell. (347) 497-1740  
>> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>>  
>> -----Original Message-----  
>> From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
>> Sent: Tuesday, September 29, 2015 8:03 AM  
>> To: Geri Prado  
>> Cc: Gann, Georgia  
>> Subject: Re: Quick call  
>>  
>> Actually no - 930 works better  
>>  
>>> On Sep 29, 2015, at 7:25 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
>>>  
>>> Georgia and John can we chat at 9:30 or 11?

**From:** [Geri Prado](#)  
**To:** [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Hagelgans, Andrea](#); [Hayley Prim](#); [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** Re: AFV Conference Press Release - Please Advise  
**Date:** Tuesday, September 29, 2015 3:38:20 PM

---

Great. For press events? We are locking down smaller meetings but we should discuss those since they're political.

On Sep 29, 2015, at 3:36 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Thanks. I'm traveling with the Mayor too and press staffing him throughout the trip.

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 3:34 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

Yes. Hayley is starting it and as we get info it will go around. John is lead on speech with his staff. I will be traveling with the Mayor and Hayley will be point on site.

we will share with you when we can. I think there is a Q/A question somewhere in here. Answer: I haven't gotten to it yet.

On Sep 29, 2015, at 3:32 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Thanks! Are you guys doing a draft of the Mayor's brief?

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 3:31 PM  
**To:** Hagelgans, Andrea; Hayley Prim  
**Cc:** John Del Cecato; Spitalnick, Amy (OMB); Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

yes we had a call with them and did run of show. They're doing a walk through and will let us know about podium etc.

Square room  
290-350 people  
Section for press  
Likely runners with mics for Q/A

They're doing a walk through tomorrow and will get back to us on podium and where exactly press is situated. Press will have ribbons

on.

Run of show

9:45am- AFV joins SiX plenary

10:00am- Nick Rathoud, EC of SiX starts, intros SiX Chair  
- Raj Goyle, Chair of SiX intros MBDB

10:05-10:25- MBDB speech

10:25- 10:40- Moderated Q/A- Mike Lux

Q/A- a few thoughtful questions selected from the crowd and a few spontaneous. All on topic.

On Sep 29, 2015, at 3:22 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Do we know set up of room? How are they moderating?

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 3:22 PM  
**To:** Geri Prado; Hagelgans, Andrea  
**Cc:** Spitalnick, Amy (OMB)  
**Subject:** Re: AFV Conference Press Release - Please Advise

Just to be clear, it would be Q&A from the crowd - not from press. At least that's my understanding.

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Tuesday, September 29, 2015 at 2:39 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
**Subject:** Re: AFV Conference Press Release - Please Advise

Yes. I've talked to him about it and John may have yesterday as well.

On Sep 29, 2015, at 2:14 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Does he know he is doing Q&A?

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 2:13 PM

**To:** Hagelgans, Andrea; Adams Baker, Marti;  
Lauren Windsor  
**Subject:** Fwd: AFV Conference Press Release -  
Please Advise

Lauren, I've copied Andrea Hagelgans who  
is the Communications Director for the  
Mayor. She can work with you on this.

Thanks.

----- Forwarded message -----

**From: Lauren Windsor**

<[REDACTED]>

Date: Tue, Sep 29, 2015 at 2:10 PM

Subject: AFV Conference Press Release -  
Please Advise

To: Geri Prado [REDACTED]

Cc: Mike Lux

<[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)>, Jillian  
Rucker

<[JRucker@progressivestrategies.net](mailto:JRucker@progressivestrategies.net)>, John  
Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

Hi, Geri, below is the press release we  
would like to send out today regarding the  
conference and Mayor de Blasio's keynote.  
Please advise at your earliest convenience,  
as we would like to get this out ASAP.

Thanks,

Lauren Windsor  
Executive Director - American Family  
Voices  
[www.AmericanFamilyVoices.org](http://www.AmericanFamilyVoices.org)  
@\_under\_current  
[213.595.8011](tel:213.595.8011)

SUBJECT: PRESS RELEASE: Bill de Blasio  
to Keynote American Family Voices  
Conference

**FOR IMMEDIATE RELEASE**

Sept. 28, 2015

**Contact:** Jillian Rucker,



[jrucker@progressivestrategies.net](mailto:jrucker@progressivestrategies.net) (202)  
628-7771

## **Bill de Blasio to Keynote American Family Voices Conference**

Washington, D.C. — On Friday, October 2nd, American Family Voices is convening the “Forging an Alliance Between Progressive Leaders and Socially Conscious Businesses” conference, in collaboration with the State Innovation Exchange Legislator Conference, to advance the agenda described in our video launched yesterday, “Fairness AND Growth: the Progressive Economic Alternative.” One of the stars of the video, New York City Mayor Bill de Blasio, will jointly address the AFV and SiX attendees. Mayor de Blasio’s speech will be followed by a Q&A moderated by AFV President Mike Lux. (The “Fairness and Growth” video can be viewed [here](#).)

### Agenda

9:00-9:15 Welcome from AFV President Mike Lux  
9:15-9:25 "Fairness AND Growth: the Progressive Economic Alternative" video, introduction by AFV Executive Director Lauren Windsor.  
9:25-9:35 MaryAnne Howland, Business owner, Ibis Communications in Nashville, TN  
9:35-9:45 Molly Moon Neitzel, Business owner, Molly Moon's Homemade Ice Cream in Seattle  
9:45-10:45 Keynote Speech with New York City Mayor Bill de Blasio, Q&A moderated by AFV President Mike Lux  
10:45-11:45 Leveraging Relationships Between Businesses and Progressives. Moderators: Keith Mestrich (Amalgamated), Becky Bond (Credo)  
11:45-12:00 Break.  
12:00-1:00 Lunch. Speakers: ReShonda Young (Business owner, Iowa), Ben Wikler ([MoveOn.org](http://MoveOn.org)), Damon Silvers (AFL-CIO)  
1:00-2:00 Building State Power for Progressives and Business Allies. Moderator: Amanda Ballantyne (Mainstreet) Discussants: Samia Bahsoun (business owner, NJ),

Richard Eidlin (ASBC), Naomi Walker  
(AFSCME)

2:00-3:00 A Message that Includes Both  
Business and Progressive Ideals. Moderators:  
Dr. Gabriela Lemus (Progressive Congress),  
Khalid Pitts (Sierra Club), Joel Silberman  
(Democracy Partners)

3:00-3:15 Break.

3:15-4:15 Closing session. What are our  
shared issue priorities? Moderators: Stacy  
Mitchell (Institute for Local Self-Reliance),  
Rashad Robinson (Color of Change)

###

**From:** [Geri Prado](#)  
**To:** [Hagelgans, Andrea](#)  
**Cc:** [Spitalnick, Amy \(OMB\)](#); [Hayley Prim](#); [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** Re: AFV Conference Press Release - Please Advise  
**Date:** Tuesday, September 29, 2015 3:39:36 PM

---

I'm talking about both Andrea and I staffing small political meetings.

On Sep 29, 2015, at 3:39 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

We have to have ours as well.

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 3:37 PM  
**To:** Hagelgans, Andrea  
**Cc:** Spitalnick, Amy (OMB); Hayley Prim; John Del Cecato; Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

One more Q- SiX would like their own photographer. Is this ok? I understand he'll be traveling with the CH photog.

On Sep 29, 2015, at 3:34 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Amy, any concerns with press release? Please also make sure Karen is aware

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 3:34 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti  
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Thanks! Are you guys doing a draft of the Mayor's brief?

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**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]

**Sent:** Tuesday, September 29, 2015 3:31 PM  
**To:** Hagelgans, Andrea; Hayley Prim  
**Cc:** John Del Cecato; Spitalnick, Amy (OMB); Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

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They're doing a walk through and will let us know about podium etc.

Square room  
290-350 people  
Section for press  
Likely runners with mics for Q/A

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**From:** John Del Cecato  
[<mailto:jfdc@akpdmmedia.com>]  
**Sent:** Tuesday, September 29, 2015 3:22 PM  
**To:** Geri Prado; Hagelgans, Andrea  
**Cc:** Spitalnick, Amy (OMB)  
**Subject:** Re: AFV Conference Press Release - Please Advise

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**From:** Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Tuesday, September 29, 2015 at 2:39 PM  
**To:** "Hagelgans, Andrea"  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, John Del  
Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Cc:** "Spitalnick, Amy (OMB)"  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
**Subject:** Re: AFV Conference Press Release -  
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yesterday as well.

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Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
wrote:

Does he know he is doing Q&A?

**From:** Geri Prado  
[mailto: [REDACTED]]  
**Sent:** Tuesday, September 29,  
2015 2:13 PM  
**To:** Hagelgans, Andrea; Adams  
Baker, Marti; Lauren Windsor  
**Subject:** Fwd: AFV Conference  
Press Release - Please Advise

Lauren, I've copied Andrea  
Hagelgans who is the  
Communications Director for  
the Mayor. She can work with  
you on this.

Thanks.  
----- Forwarded message -  
-----

**From:** Lauren Windsor  
< [REDACTED] >  
>  
**Date:** Tue, Sep 29, 2015 at 2:10  
PM  
**Subject:** AFV Conference Press  
Release - Please Advise

To: Geri Prado  
<[REDACTED]>  
Cc: Mike Lux  
<[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)>, Jillian Rucker  
<[JRucker@progressivestrategies.net](mailto:JRucker@progressivestrategies.net)>, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

Hi, Geri, below is the press release we would like to send out today regarding the conference and Mayor de Blasio's keynote. Please advise at your earliest convenience, as we would like to get this out ASAP.

Thanks,

Lauren Windsor  
Executive Director - American Family Voices  
[www.AmericanFamilyVoices.org](http://www.AmericanFamilyVoices.org)  
@\_under\_current  
[213.595.8011](tel:213.595.8011)

SUBJECT: PRESS RELEASE:  
Bill de Blasio to Keynote  
American Family Voices  
Conference

**FOR IMMEDIATE RELEASE**  
Sept. 28, 2015  
**Contact:** Jillian Rucker,  
[jrucker@progressivestrategies.net](mailto:jrucker@progressivestrategies.net) (202) 628-7771

**Bill de Blasio to Keynote  
American Family Voices**

## Conference

Washington, D.C. — On Friday, October 2nd, American Family Voices is convening the “Forging an Alliance Between Progressive Leaders and Socially Conscious Businesses” conference, in collaboration with the State Innovation Exchange Legislator Conference, to advance the agenda described in our video launched yesterday, “Fairness AND Growth: the Progressive Economic Alternative.” One of the stars of the video, New York City Mayor Bill de Blasio, will jointly address the AFV and SiX attendees. Mayor de Blasio’s speech will be followed by a Q&A moderated by AFV President Mike Lux. (The “Fairness and Growth” video can be viewed [here](#).)

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9:35-9:45 Molly Moon Neitzel, Business owner, Molly Moon's Homemade Ice Cream in Seattle  
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11:45-12:00 Break.  
12:00-1:00 Lunch. Speakers:

ReShonda Young (Business owner, Iowa), Ben Wikler ([MoveOn.org](http://MoveOn.org)), Damon Silvers (AFL-CIO)  
1:00-2:00 Building State Power for Progressives and Business Allies. Moderator: Amanda Ballantyne (Mainstreet)  
Discussants: Samia Bahsoun (business owner, NJ), Richard Eidlin (ASBC), Naomi Walker (AFSCME)  
2:00-3:00 A Message that Includes Both Business and Progressive Ideals. Moderators: Dr. Gabriela Lemus (Progressive Congress), Khalid Pitts (Sierra Club), Joel Silberman (Democracy Partners)  
3:00-3:15 Break.  
3:15-4:15 Closing session. What are our shared issue priorities? Moderators: Stacy Mitchell (Institute for Local Self-Reliance), Rashad Robinson (Color of Change)

###



**From:** [Hagelgans, Andrea](#)  
**To:** ["Geri Prado"; Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Hayley Prim](#); [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** RE: AFV Conference Press Release - Please Advise  
**Date:** Tuesday, September 29, 2015 4:02:52 PM

---

Now that we have government events booked it is easier for us to have Amy attend as well.

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 4:02 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

I figured that much though the other day Andrea had said it wasn't the case or you were still deciding.

Amy- it's best if I explain the SiX/AFV situation. AFV is not the lead and I don't want that to be the case. SiX is in control and doing a good job- have a good advance set up. Re press, he doesn't have Q/A with the press but I'd rather you deal directly with Patty Kupfer.

On Sep 29, 2015, at 3:56 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

I think some wires got crossed. Press tends to follow the Mayor around when he travels, whether an event is open press or not. Press staff travels with him throughout for that reason.

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 3:53 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

Also to be clear- AFV is not lead on this event and we want to make sure that doesn't happen. I'm not sure what you're looking for or why Amy will need to bounce a meeting with a union president, but give me a call at [REDACTED].

On Sep 29, 2015, at 3:47 PM, Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Hey- can we coordinate this if you're going to reach in? This is going to get messy otherwise.

On Sep 29, 2015, at 3:42 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Will do.

---

**From:** Hagelgans, Andrea  
[mailto:[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)]  
**Sent:** Tuesday, September 29, 2015 3:42 PM  
**To:** Spitalnick, Amy (OMB); 'Geri Prado'  
**Cc:** Hayley Prim; John Del Cecato; Adams Baker, Marti  
**Subject:** RE: AFV Conference Press Release - Please Advise

Amy- Can you respond and indicate that to organizers? Want to set you up as press lead

---

**From:** Spitalnick, Amy (OMB)  
[mailto:[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)]  
**Sent:** Tuesday, September 29, 2015 3:40 PM  
**To:** 'Geri Prado'  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti  
**Subject:** RE: AFV Conference Press Release - Please Advise

Yes, but also press bouncing at non-press events I'm sure!

On release – should we have them say “audience Q&A...” in both Q&A mentions? I'm good otherwise.

---

**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Tuesday, September 29, 2015 3:38 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

Great. For press events? We are locking down smaller meetings but we should discuss those since they're political.

On Sep 29, 2015, at 3:36 PM, Spitalnick, Amy (OMB) <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Thanks. I'm traveling with the Mayor too and press staffing him throughout the trip.

---

**From:** Geri Prado  
[mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Tuesday, September 29, 2015 3:34 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

Yes. Hayley is starting it and as we get info it will go around. John is lead on speech with his staff. I will be traveling with the Mayor and Hayley will be point on site.

we will share with you when we can. I think there is a Q/A question somewhere in here.  
Answer: I haven't gotten to it yet.

On Sep 29, 2015, at 3:32 PM,  
Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
wrote:

Thanks! Are you guys doing a  
draft of the Mayor's brief?

---

**From:** Geri Prado  
[<mailto:geri@progressiveagenda.us>]

**Sent:** Tuesday, September 29,  
2015 3:31 PM  
**To:** Hagelgans, Andrea; Hayley  
Prim  
**Cc:** John Del Cecato; Spitalnick,  
Amy (OMB); Adams Baker, Marti  
**Subject:** Re: AFV Conference  
Press Release - Please Advise

yes we had a call with them  
and did run of show. They're  
doing a walk through and will  
let us know about podium etc.

Square room  
290-350 people  
Section for press  
Likely runners with mics for  
Q/A

They're doing a walk through  
tomorrow and will get back to  
us on podium and where  
exactly press is situated. Press  
will have ribbons on.

Run of show

9:45am- AFV joins SiX plenary  
10:00am- Nick Rathoud, EC of

SiX starts, intros SiX Chair  
- Raj Goyle,  
Chair of SiX intros MBDB  
10:05-10:25- MBDB speech  
10:25- 10:40- Moderated Q/A-  
Mike Lux

Q/A- a few thoughtful  
questions selected from the  
crowd and a few spontaneous.  
All on topic.

On Sep 29, 2015, at  
3:22 PM,  
Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)  
> wrote:

Do we know set up  
of room? How are  
they moderating?

---

**From:** John Del  
Cecato  
[<mailto:jfdc@akpdmedia.com>]

**Sent:** Tuesday,  
September 29, 2015  
3:22 PM  
**To:** Geri Prado;  
Hagelgans, Andrea  
**Cc:** Spitalnick, Amy  
(OMB)  
**Subject:** Re: AFV  
Conference Press  
Release - Please  
Advise

Just to be clear, it  
would be Q&A  
from the crowd -  
not from press. At  
least that's my  
understanding.

---


**From:** Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
>

**Date:** Tuesday,  
September 29, 2015  
at 2:39 PM  
**To:** "Hagelgans,  
Andrea"  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)  
>, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
>  
**Cc:** "Spitalnick, Amy  
(OMB)"  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)  
>  
**Subject:** Re: AFV  
Conference Press  
Release - Please  
Advise

Yes. I've talked to him  
about it and John may  
have yesterday as  
well.

On Sep  
29,  
2015, at  
2:14  
PM,  
Hagelgans,  
Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)  
> wrote:

Does  
he  
know  
he is  
doing  
Q&A?

**From:**  
Geri  
Prado  
[mailto:

**Sent:**

Tuesday,  
September  
29,  
2015  
2:13 PM

**To:**

Hagelgans,  
Andrea;  
Adams  
Baker,  
Marti;  
Lauren  
Windsor

**Subject:**

Fwd:  
AFV  
Conference  
Press  
Release  
- Please  
Advise

Lauren,  
I've  
copied  
Andrea  
Hagelgans  
who is  
the  
Communications  
Director  
for the  
Mayor.  
She  
can  
work  
with  
you on  
this.

Thanks.

-----

--

Forwarded  
message

-----

--

From:  
**Lauren  
Windsor** <

>

Date:  
Tue,

Sep 29,  
2015 at  
2:10  
PM  
Subject:  
AFV  
Conference  
Press  
Release

-  
Please  
Advise  
To:  
Geri  
Prado

[REDACTED]

>  
Cc:  
Mike  
Lux  
<[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)>  
>,  
Jillian  
Rucker  
<[JRucker@progressivestrategies.net](mailto:JRucker@progressivestrategies.net)>  
>,  
John  
Del  
Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
>

Hi,  
Geri,  
below  
is the  
press  
release  
we  
would  
like to  
send  
out  
today  
regarding

the  
conference  
and  
Mayor  
de  
Blasio's  
keynote.  
Please  
advise  
at your  
earliest  
convenience,  
as we  
would  
like to  
get this  
out  
ASAP.

Thanks,

Lauren  
Windsor  
Executive  
Director

-

American  
Family  
Voices

[www.AmericanFamilyVoices.org](http://www.AmericanFamilyVoices.org)

@\_under\_current

[213.595.8011](tel:213.595.8011)

SUBJECT:  
PRESS  
RELEASE:  
Bill de  
Blasio  
to  
Keynote  
American  
Family  
Voices  
Conference

**FOR  
IMMEDIATE  
RELEASE**  
Sept.



28,  
2015

**Contact**

: Jillian

Rucker, [jrucker@progressivestrategies.net](mailto:jrucker@progressivestrategies.net)

(202)

628-

7771

**Bill de**

**Blasio**

**to**

**Keynote**

**American**

**Family**

**Voices**

**Conference**

Washington,

D.C. —

On

Friday,

October

2nd,

American

Family

Voices

is

convening

the

“Forging

an

Alliance

Between

Progressive

Leaders

and

Socially

Conscious

Businesses”

conference,

in

collaboration

with

the

State

Innovation  
Exchange  
Legislator  
Conference,  
to  
advance  
the  
agenda  
described  
in our  
video  
launched  
yesterday, "Fairness  
AND  
Growth: the  
Progressive  
Economic  
Alternative."  
One of  
the  
stars  
of the  
video,  
New  
York  
City  
Mayor  
Bill de  
Blasio,  
will  
jointly  
address  
the  
AFV  
and  
SiX  
attendees.  
Mayor  
de  
Blasio's  
speech  
will be  
followed  
by a  
Q&A  
moderated  
by AFV  
President  
Mike  
Lux.  
(The "Fairness  
and  
Growth"

video  
can be  
viewed [here](#)  
.)

#### Agenda

9:00-

9:15

Welcome

from

AFV

President

Mike

Lux

9:15-

9:25

"Fairness

AND

Growth:

the

Progressive

Economic

Alternative"

video,

introduction

by AFV

Executive

Director

Lauren

Windsor.

9:25-

9:35

MaryAnne

Howland,

Business

owner,

Ibis

Communications

in

Nashville,

TN

9:35-

9:45

Molly

Moon

Neitzel,

Business

owner,

Molly

Moon's

Homemade

Ice

Cream

in  
Seattle  
9:45-  
10:45  
Keynote  
Speech  
with  
New  
York  
City  
Mayor  
Bill de  
Blasio,  
Q&A  
moderated  
by AFV  
President  
Mike  
Lux  
10:45-  
11:45  
Leveraging  
Relationships  
Between  
Businesses  
and  
Progressives.  
Moderators:  
Keith  
Mestrich  
(Amalgamated),  
Becky  
Bond  
(Credo)  
11:45-  
12:00  
Break.  
12:00-  
1:00  
Lunch.  
Speakers:  
ReShonda  
Young  
(Business  
owner,  
Iowa),  
Ben  
Wikler  
([MoveOn.org](http://MoveOn.org)  
),  
Damon  
Sillers  
(AFL-

CIO)  
1:00-  
2:00  
Building  
State  
Power  
for  
Progressives  
and  
Business  
Allies.  
Moderator:  
Amanda  
Ballantyne  
(Mainstreet)  
Discussants:  
Samia  
Bahsoun  
(business  
owner,  
NJ),  
Richard  
Eidlin  
(ASBC),  
Naomi  
Walker  
(AFSCME)  
2:00-  
3:00 A  
Message  
that  
Includes  
Both  
Business  
and  
Progressive  
Ideals.  
Moderators:  
Dr.  
Gabriela  
Lemus  
(Progressive  
Congress),  
Khalid  
Pitts  
(Sierra  
Club),  
Joel  
Silberman  
(Democracy  
Partners)  
3:00-  
3:15

Break.  
3:15-  
4:15  
Closing  
session.  
What  
are our  
shared  
issue  
priorities?  
Moderators:  
Stacy  
Mitchell  
(Institute  
for  
Local  
Self-  
Reliance),  
Rashad  
Robinson  
(Color  
of  
Change)

###

**From:** [John Del Cecato](#)  
**To:** [Hagelgans, Andrea](#); [Hinton, Karen](#); [Walzak, Phil](#)  
**Subject:** Fwd: The Atlantic's November Issue  
**Date:** Tuesday, September 29, 2015 4:24:55 PM

---

Looks like we get another bite at the apple.

I told Team TPA that another 5 min of BDB's time was a non-starter. Who wants to take from here - just to give an update on what's happened since May - rent freeze, housing, OneNYC, etc?

Begin forwarded message:

**From:** Rebecca Katz <[rkatz@hilltoppublicsolutions.com](mailto:rkatz@hilltoppublicsolutions.com)>  
**Date:** September 29, 2015 at 4:21:13 PM EDT  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** The Atlantic's November Issue

Ok, this is finally happening.

They reopened piece to try and get some new news in there -- She wants a bit more background on what has changed in New York. This should be where we give her some stories about how BdB has taken on inequality in all areas.

That Juan column seemed to have resonated and we need to keep that going in terms of how lives have been changed.

Who is the best person for her to talk to? You? Phil? Andrea?

She also may be coming to the event in DC on Friday. And -- of course -  
- wants 5 min.

--

Rebecca Kirsner Katz  
(718) 858-7161 — work  
[REDACTED] — cell  
[@RebeccaKKatz](mailto:@RebeccaKKatz)

**From:** [Gann, Georgia](#)  
**To:** ["John Del Cecato"](#); ["Geri Prado"](#)  
**Cc:** [Schwartz, Regina](#)  
**Subject:** RE: Quick call  
**Date:** Tuesday, September 29, 2015 8:00:41 PM  
**Attachments:** [USCM Baltimore Mayors 092815.docx](#)

---

John,

I just noticed that I didn't include you in the updated rec I sent to Gina. I will forward. There wasn't time to include this.

Will it have bipartisan support from the attending mayors? See the list attached. If you guys have mayors on board that will be attending that will voice support, it could be worth organizing around and adding. USCM doesn't have current policy on closing the carried interest loophole, so it will be a big lift. I've done some research and found something from 2001 on expanding EITC though.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** John Del Cecato [mailto:[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)]  
**Sent:** Tuesday, September 29, 2015 3:38 PM  
**To:** Gann, Georgia; 'Geri Prado'  
**Cc:** Schwartz, Regina  
**Subject:** Re: Quick call

Added priority, in my view, should combine two items from The Progressive Agenda:

"Close the carried interest loophole and use the money to expand the Earned Income Tax Credit."

The essence of this would be to truly reward WORK and not just WEALTH. And both the tax and spending measures have bipartisan support.

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 3:14 PM  
**To:** 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Subject:** RE: Quick call

I need to get Gina recommendations now for this USCM meeting ASAP. I'm sending along the recs



here, and if we still have time to add later, we'll include the additional priority!

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care (Zadroga Reauthorization)
- Climate Change/Resiliency
- End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable broadband.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Tuesday, September 29, 2015 10:06 AM  
**To:** 'Geri Prado'  
**Cc:** 'John Del Cecato'  
**Subject:** RE: Quick call

The other flag is that the document includes this bullet: See the context below the bullet. Is this a problem for MBdB?

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

U.S. Metro Areas play a critical role in this sector, accounting for nearly 90% of U.S. exports and providing key infrastructure such as ports and intermodal facilities to efficiently move goods. Global competition in the areas of port modernization and transportation systems, however, could threaten US ability to advance export growth; and failure to develop global trade deals, which would provide a "level playing" field for U.S. businesses, could put American businesses and workers at a disadvantage. Congressional failure to reauthorize the Export Import Bank, which helps U.S. businesses sell goods overseas, could also deal a blow to our efforts to expand exports.

Port and export related jobs have a 15-18% higher wage level, and therefore contribute to building a

sound middle class. The ability to sell American-made products and services to a dramatically expanding global middle class, particularly in Asia, could significantly expand this job sector.

Meanwhile, international travelers stay longer and spend more than domestic travelers – an average of 17.5 nights and nearly \$4,700 per person per trip. For every additional 34 overseas travelers who come to visit the U.S., an American job is created. In 2014, alone, more than 20.3 million travelers arrived through the Visa Waiver Program (VWP) generating \$190 billion in economic output and supporting nearly one million jobs. Therefore, we call on the next President and Congress to:

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Gann, Georgia  
Sent: Tuesday, September 29, 2015 9:57 AM  
To: 'Geri Prado'  
Cc: John Del Cecato  
Subject: RE: Quick call

IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality

Tax-Exempt Municipal Bonds

For more than 100 years, tax-exempt municipal bonds have been the principal means used by state and local governments to finance critical infrastructure: schools, hospitals, water and sewer facilities, roads, mass transit systems and public power projects. Together, state and local governments are responsible for building and maintaining 75 percent of the nation's infrastructure, which is mostly financed by tax-exempt municipal bonds.

This federal, state, and local partnership represents a fair allocation of the cost between the different levels of governments for infrastructure used by the general public. For several years the President and Congress have introduced proposals to cap or eliminate the tax deduction on interest earnings from tax-exempt bonds. These proposals could significantly drive up the borrowing cost of

state and local governments on critical infrastructure projects.

According to a 2013 joint study released by The U.S. Conference of Mayors and other intergovernmental organizations, if a 28% cap had been in place on the deduction between 2003 and 2012, it would have cost state and local governments \$173 billion; and if the exemption had been had been eliminated during the same period, it would have cost \$495 billion. Mayors call for the next President and Congress to:

- Maintain the current tax-exempt status of municipal bonds and oppose all efforts to cap, limit, eliminate, or replace tax-exempt municipal bonds.
- Make Permanent the Build America Bonds Program not as replacement but as a supplement to tax-exempt municipal bonds. State and local governments that issued these taxable bonds were paid a direct federal subsidy under the 2009 stimulus bill equal to 35 percent of the interest cost, which enabled them to save more than \$12 billion in borrowing cost.

#### Main Street Competitiveness

Under current law (the Supreme Court's 1992 decision in *Quill Corp. v. North Dakota*), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

Therefore, we call for the next President and Congress to:

- Enact legislation that enables state and local governments to level the playing field between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

#### Community Revitalization Incentives

As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

- Pass legislation to raise the federal minimum wage from \$7.25 per hour to \$10.10 per hour to increase the buying power of low-income working families.
- Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.

- Enact legislation to make permanent the Child Tax Credit to support working families.

#### Wage Gap Reduction

The nation's mayors believe the economic security of their residents is essential to the future prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

- Pass legislation increasing the Earned Income Tax credit to existing recipients.
- Reduce student debt through a mixture of scholarship, repayment, and debt forgiveness programs.
- Provide incentives to increase homeownership by increasing assistance for downpayment and closing costs through increased funding of the Community Development Block Grant program.

#### End Sequestration

Georgia B. Gann

Senior Legislative Advisor

Transportation and Infrastructure Specialist New York City Office of Federal Affairs

1301 Pennsylvania Ave NW, Suite 350

Tel. (202) 624-5912

Cell. (347) 497-1740

[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]

Sent: Tuesday, September 29, 2015 9:13 AM

To: Gann, Georgia

Cc: John Del Cecato

Subject: Re: Quick call

Georgia Can we do 945? John is stuck on a call. Thanks.

> On Sep 29, 2015, at 8:44 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>

> Let's do [REDACTED]

>

> Talk soon!

>

> Georgia B. Gann  
> Senior Legislative Advisor  
> Transportation and Infrastructure Specialist New York City Office of  
> Federal Affairs  
> 1301 Pennsylvania Ave NW, Suite 350  
> Tel. (202) 624-5912  
> Cell. (347) 497-1740  
> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>  
>  
> -----Original Message-----  
> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
> Sent: Tuesday, September 29, 2015 8:42 AM  
> To: Gann, Georgia  
> Cc: John Del Cecato  
> Subject: Re: Quick call  
>  
> Ok. I can conference you both in together. Georgia should I call your cell?  
>  
>> On Sep 29, 2015, at 8:20 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:  
>>  
>> I can do 9:30 as well. Let me know what number to call.  
>>  
>> Georgia B. Gann  
>> Senior Legislative Advisor  
>> Transportation and Infrastructure Specialist New York City Office of  
>> Federal Affairs  
>> 1301 Pennsylvania Ave NW, Suite 350  
>> Tel. (202) 624-5912  
>> Cell. (347) 497-1740  
>> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>>  
>> -----Original Message-----  
>> From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
>> Sent: Tuesday, September 29, 2015 8:03 AM  
>> To: Geri Prado  
>> Cc: Gann, Georgia  
>> Subject: Re: Quick call  
>>  
>> Actually no - 930 works better  
>>  
>>> On Sep 29, 2015, at 7:25 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
>>>  
>>> Georgia and John can we chat at 9:30 or 11?

THE UNITED STATES CONFERENCE OF MAYORS

## Fall Leadership Meeting

October 2-4, 2015 in Baltimore at the Hilton Baltimore

Name	Title	City, State
BRYAN BARNETT	Mayor	Rochester Hills, MI
WILLIAM BELL	Mayor	Birmingham , AL
SHANE BEMIS	Mayor	Gresham, OR
STEPHEN BENJAMIN	Mayor	Columbia, SC
DAVID BERGER	Mayor	Lima, OH
VIRG BERNERO	Mayor	Lansing, MI
RICHARD BERRY	Mayor	Albuquerque, NM
MIKE BODKER	Mayor	Johns Creek, GA
J. CHRISTIAN BOLLWAGE	Mayor	Elizabeth, NJ
MURIEL BOWSER	Mayor	Washington, DC
JIM BRAINARD	Mayor	Carmel, IN
CHRISTOPHER CABALDON	Mayor	West Sacramento, CA
MICHAEL COLEMAN	Mayor	Columbus, OH
MICK CORNETT	Mayor	Oklahoma City, OK
HARDIE DAVIS	Mayor	Augusta, GA
BILL DE BLASIO	Mayor	New York, NY
WILLIAM FINCH	Mayor	Bridgeport , CT
GREG FISCHER	Mayor	Louisville, KY
KAREN FREEMAN-WILSON	Mayor	Gary, IN
JAVIER GONZALES	Mayor	Santa Fe, NM
SYLVESTER JAMES	Mayor	Kansas City, MO
ELIZABETH KAUTZ	Mayor	Burnsville, MN
HARRY LAROSILIERE	Mayor	Plano, TX
MAHER MASO	Mayor	Frisco, TX
KIM MCMILLAN	Mayor	Clarksville, TN

JONATHAN MITCHELL	Mayor	New Bedford , MA
MICHAEL NUTTER	Mayor	Philadelphia, PA
FRANK ORTIS	Mayor	Pembroke Pines, FL
ED PAWLOWSKI	Mayor	Allentown, PA
MIKE RAWLINGS	Mayor	Dallas, TX
STEPHANIE RAWLINGS BLAKE	Mayor	Baltimore, MD
KASIM REED	Mayor	Atlanta, GA
PEDRO SEGARRA	Mayor	Hartford, CT
PAUL SOGLIN	Mayor	Madison, WI
MARK STODOLA		Little Rock, AR
MARILYN STRICKLAND	Mayor	Tacoma, WA
BRIAN WAHLER	Mayor	Piscataway, NJ
SETTI WARREN	Mayor	Newton, MA
NAN WHALEY	Mayor	Dayton, OH
DENNIS P. WILLIAMS	Mayor	Wilmington, DE

*There are 40 mayors registered online.*

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [John Del Cecato](#); [Hayley Prim](#); [Snyder, Thomas](#)  
**Subject:** Re:  
**Date:** Tuesday, September 29, 2015 10:07:55 PM

---

Closing the loop- I had the conversation

On Sep 29, 2015, at 2:43 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Bernie Sanders comms guy Michael Briggs just called me asking about our forum and the details-

Said it was talked about during their mtg but he wanted to follow up-

Geri his number is [REDACTED]

Prisca Salazar-Rodriguez  
Office of The Mayor  
212-341-5016  
[REDACTED]



**From:** [B](#)  
**To:** ["geri@progressiveagenda.us"](mailto:geri@progressiveagenda.us)  
**Cc:** [Hinton, Karen](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#); [Snyder, Thomas](#); ["jfdc@akpdmedia.com"](mailto:jfdc@akpdmedia.com)  
**Subject:** Re: Iowa Forum/Politico  
**Date:** Tuesday, September 29, 2015 10:08:59 PM

---

Your reasoning is strong, Geri. While I'm frustrated that this very long, slow process left too much possibility for leaks, I do agree that we can get momentum back here. The advantage of us not responding and keeping temperature low is to maximize the chance of keeping your current line-up intact.

---

**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Tuesday, September 29, 2015 10:01 PM  
**To:** B  
**Cc:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma; Snyder, Thomas; John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: Iowa Forum/Politico

We are still on track for what you and I discussed re strategy. This is a bump in the road but we are still on track to roll out invites soon. Issue is we are talking to Simpson et al about the partisan appearance and that its you alone and not the broader coalition and both members.

I don't think we should completely react differently than what was intended. We do this in a methodical way and invite all candidates at once (invite being approved by legal). We get a few definites (sanders almost definite w/o a formal invite and I am calling the GOP hopefully with young).

Every step of the way we push to reporters positive messages about who's on board and about the issues. We get stiglitz and AEI. Plan B is lined up. Plan C is lined up.

I think the worse thing we can do is panic and do this wrong.

Worse thing is Simpson pulls back which we are working on now and we go to University of Iowa immediately.

Timeline all is end of this week or beginning of next.

Next step is call w comms team and call w city hall on criteria as soon as I get legal sign off which will be tomorrow morning.

On Sep 29, 2015, at 8:28 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

My question wasn't meant to suggest that the only option is full disclosure now. My point is that we no longer can rest on the laurel of secrecy. Assume more will come out

and simpson and/or the congressmen will get spooked. I just want to hear a vision for what we do now. Pls recommend

---

**From:** John Del Cecato [[mailto:\[REDACTED\]](mailto:[REDACTED])]  
**Sent:** Tuesday, September 29, 2015 08:17 PM  
**To:** B  
**Cc:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma;  
[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us) <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>; Snyder, Thomas  
**Subject:** Re: Iowa Forum/Politico

Serious question. Do we want to let a story with 5 factual inaccuracies force us to put out more details, or are we going to stick to our "we'll give you a report when there's something to report" rule?

I'm fine with either. If we want to put out the unconfirmed pieces, I would recommend going to the Times, to whom we have been promising the scoop.

On Sep 29, 2015, at 7:46 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

John/Geri, allow me to state the obvious: instead of playing the ball, you have let the ball play you. So what are we going to do to make the most of this situation?

---

**From:** Hinton, Karen  
**Sent:** Tuesday, September 29, 2015 07:30 PM  
**To:** B  
**Cc:** Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma  
**Subject:** Iowa Forum/Politico

FYI — It's out.

New York City Mayor de Blasio makes Iowa play  
By ANNIE KARNI 09/29/15 06:23 PM EDT  
[Share on Facebook](#) [Share on Twitter](#)

Iowans expect to see a lot of politicians in the fall of 2015—just not necessarily the mayor of New York City.

But Bill de Blasio is looking at the early-voting state, more than 1,000 miles away from the city he represents, as the location for his planned presidential forum on income inequality, multiple sources told POLITICO.

De Blasio has sought to become a standard-bearer of the left and influence the income-inequality debate within the Democratic Party.

De Blasio, former campaign manager on Clinton's 2000 Senate race who worked under former President Bill Clinton at HUD, has so far withheld any endorsement in the race. He has complimented Vermont Sen. Bernie Sanders' campaign, and said he needs to hear more from Clinton.

"With each passing week, she has added to her vision in a very compelling manner," he said in a television appearance Tuesday. "There are still a few areas where I think we have to fill in the blanks and get a better sense of where things are going."

Sanders has said in the past that he hopes to participate in de Blasio's forum. A Clinton campaign spokesman did not respond to a request for comment.

An O'Malley spokeswoman said the campaign had received no formal invitation.

The public policy center at Simpson College, in Indianola, has been working on organizing a presidential forum, but no date has been set and details have yet to be finalized. A Simpson College spokeswoman would not confirm that forum would be hosted by de Blasio.

A spokeswoman for City Hall also did not respond a request for comment.

Read more: <http://www.politico.com/story/2015/09/bill-de-blasio-iowa-new-york-city-214237#ixzz3nAo620iz>

Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [B; jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Walzak, Phil](#); [REDACTED]  
**Subject:** Re: Quote for forum  
**Date:** Tuesday, September 29, 2015 10:12:42 PM

---

One more thing: Simpson got a call from Politico and said she heard about it from the Mayors office.

On Sep 29, 2015, at 9:32 PM, Snyder, Thomas <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

Stating the obvious we did say long ago that we intended to hold such a forum

Sent from my iPhone

On Sep 29, 2015, at 9:17 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

Amen!

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 09:14 PM  
**To:** B; '[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** Snyder, Thomas; Walzak, Phil; [REDACTED]  
<[REDACTED]>  
**Subject:** Re: Quote for forum

We will put our heads together tomorrow & try to regain the offensive here

---

**From:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 7:47 PM  
**To:** "[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)" <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Andrea Hagelgans <[REDACTED]>  
**Subject:** Re: Quote for forum

Fine, but I think we should try to take the bull by the horns more. Instead of limping to an announcement, is there a way to do something positive?

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 07:21 PM  
**To:** B  
**Cc:** Snyder, Thomas; Walzak, Phil; John Del Cecato

<jfdc@akpdmedia.com>; Andrea Hagelgans <

**Subject:** Quote for forum

Hi Mayor:

As you may have seen the story about the forum broke and we're getting several calls from reporters. We're putting this statement out from me:

"As previously announced, The Progressive Agenda Committee is planning a bipartisan presidential forum on income inequality, one of the most important issues facing our country today. It is a critical issue for both party's presidential candidates to address and we are going to invite both sides to communicate their views to the voters. Details have not yet been finalized, but invitations will be going out in the days to come."

Geri

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#); [John Del Cecato](#)  
**Subject:** Fwd: Iowa Forum/Politico  
**Date:** Tuesday, September 29, 2015 10:33:45 PM

---

Not the intent but there is too much going on. If he wasn't going to read this in the WSJ which was the worst of it ok.

Begin forwarded message:

**From:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Date:** September 29, 2015 at 10:20:40 PM EDT  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** Re: Iowa Forum/Politico

Yeah, you just lit a match but he would have asked how it got out regardless

Sent from my BlackBerry 10 smartphone.

---

**From:** Geri Prado  
**Sent:** Tuesday, September 29, 2015 10:16 PM  
**To:** Hagelgans, Andrea  
**Subject:** Re: Iowa Forum/Politico

---

I just accidentally responded to the wrong string.

Politico called Simpsons PR person. They were told this info came from city hall. We are assuring there are politics at play but these details were not given to the candidates. So I don't know but that combined w aides not wanting it are forcing them to ask what is going on.

On Sep 29, 2015, at 10:09 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Yeah. I also questioned the line about "top aides not supporting".

Sent from my BlackBerry 10 smartphone.

---

**From:** Geri Prado  
**Sent:** Tuesday, September 29, 2015 10:01 PM  
**To:** Hagelgans, Andrea  
**Subject:** Re: Iowa Forum/Politico

---

I don't think so. They didn't have all these details.

On Sep 29, 2015, at 8:35 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Possible it was one of the candidate's teams?

---

**From:** Geri Prado [[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Tuesday, September 29, 2015 8:28 PM  
**To:** Snyder, Thomas  
**Cc:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma; [REDACTED]  
**Subject:** Re: Iowa Forum/Politico

I'd like to know.

On Sep 29, 2015, at 8:18 PM, Snyder, Thomas  
<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

Minus B  
How did this get to Politico?

Sent from my iPhone

On Sep 29, 2015, at 7:46 PM, B  
<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

John/Geri, allow me to state the obvious: instead of playing the ball, you have let the ball play you. So what are we going to do to make the most of this situation?

---

**From:** Hinton, Karen  
**Sent:** Tuesday, September 29, 2015 07:30 PM  
**To:** B  
**Cc:** Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma  
**Subject:** Iowa Forum/Politico

FYI — It's out.

New York City Mayor de Blasio makes Iowa play  
By ANNIE KARNI 09/29/15  
06:23 PM EDT  
Share on Facebook Share on Twitter

Iowans expect to see a lot of politicians in the fall of 2015—just not necessarily the mayor of New York City.

But Bill de Blasio is looking at the early-voting state, more than 1,000 miles away from the city he represents, as the location for his planned presidential forum on income inequality, multiple sources told POLITICO.

De Blasio has sought to become a standard-bearer of the left and influence the income-inequality debate within the Democratic Party.

De Blasio, former campaign manager on Clinton's 2000 Senate race who worked under former President Bill Clinton at HUD, has so far withheld any endorsement in the race. He has complimented Vermont Sen. Bernie Sanders' campaign, and said he needs to hear more from Clinton.

"With each passing week, she has added to her vision in a very compelling manner," he said in a television appearance Tuesday. "There are still a few areas where I think we have to fill in the blanks and get a better sense of where things are going."

Sanders has said in the past that he hopes to participate in de Blasio's forum. A Clinton campaign spokesman did not respond to a request for comment.

An O'Malley spokeswoman



said the campaign had received no formal invitation.

The public policy center at Simpson College, in Indianola, has been working on organizing a presidential forum, but no date has been set and details have yet to be finalized. A Simpson College spokeswoman would not confirm that forum would be hosted by de Blasio.

A spokeswoman for City Hall also did not respond a request for comment.

Read more:

<http://www.politico.com/story/2015/09/bill-de-blasio-iowa-new-york-city-214237#ixzz3nAo620iz>

Karen Hinton  
Press Secretary



Follow Me On Twitter  
@KarenHinton

**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#)  
**Subject:** FW: State of the City meetings  
**Date:** Wednesday, September 30, 2015 8:27:46 AM  
**Attachments:** [BDB\\_Schedule.pdf](#)

---

---

**From:** "Kaplan, Thomas" <[thomas.kaplan@nytimes.com](mailto:thomas.kaplan@nytimes.com)>  
**Date:** Friday, September 25, 2015 at 1:09 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** State of the City meetings

John,

Nice to chat the other day.

Attached is a PDF with a couple pages of the Mayor's schedules from late Jan / early Feb this year. I'd like to describe in my story a little bit about your interactions with the Mayor before the State of the City, just to give a taste of the role you play in advising him. Hoping this might jog your memory a little bit. Happy to chat early next week if you have a few minutes.

Tom

Thomas Kaplan  
The New York Times  
212-556-4150 office  
[REDACTED] cell  
Twitter: [@thomaskaplan](#)

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK**

**Thursday, January 29, 2015**

<b>10:00 - 10:15 AM</b>	<b>CALL WITH PRIME MINISTER OF GREECE, MR. ALEXIS TSIPRAS</b>
<b>10:30 - 12:00 PM</b>	<b>BRIEFING</b> Location: The Mayor's Office Attendees: First Deputy Mayor Tony Shorris, Dominic Williams, Emma Wolfe, Jon Paul Lupo, Dean Fuleihan, Amy Spitalnick
<b>1:00 - 1:30 PM</b>	<b>MEETING</b> Location: The Mayor's Office Attendees: Norman Seabrook
<b>2:00 - 2:30 PM</b>	<b>MEETING</b> Location: The Mayor's Office Attendees: Deputy Mayor Richard Buery, Alexis Confer
<b>2:30 - 4:00 PM</b>	<b>PREP</b> Location: The Mayor's Office Attendees: John Del Cecato, Peter Ragone, Dom Williams, Emma Wolfe, First Deputy Mayor Tony Shorris, Deputy Mayor Glen, James Patchett, Andrea Hagelgans, Jon Fromowitz
<b>4:30 - 5:30 PM</b>	<b>MEETING</b> Location: The Mayor's Office Attendees: Commissioner Bratton, First Deputy Mayor Anthony Shorris
<b>6:00 - 6:30 PM</b>	<b>REMARKS AT MV-1 EVENT</b> Location: Manhattan Classic Car Club, 250 Hudson Street Attendees: Public Advocate Tish James, Commissioner Meera Joshi
<b>7:00 - 8:30 PM</b>	<b>MEETING</b> Location: 11 West 60 <sup>th</sup> St Attendees: Attorney General Schneiderman

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK**

**Friday, January 30, 2015**

**10:30 - 12:00 PM**

**YMI ANNOUNCEMENT**

Location: Jobs Plus, 330 Powell Street, Brooklyn, NY 11212

Attendees: Deputy Mayor Richard Buery, YMI Director Cyrus Garrett, Chief Carlos Gomez, Speaker Melissa Mark-Viverito, Borough President Eric Adams, Patricia Brooks, Jobs Plus Site Director, Sheroma Jacobs, Brownsville Jobs Plus Business Services Manager, Alaquannah Bell, YMI participant at Jobs Plus

**12:00 - 12:30 PM**

**IN PERSON INTERVIEW WITH MOLLY BALL, NEW YORK TIMES**

Location: Jobs Plus, 330 Powell Street, Brooklyn, NY 11212

**3:30 - 5:30 PM**

**PREP**

Location : The Mayor's Office

Attendees: John Del Cecato

**6:30 - 7:15 PM**

**MEETING**

Location: River Cafe, 1 Water Street, Brooklyn, NY 11201

Attendees: Chairwoman Debbie Wasserman Schultz

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK**

**Saturday, January 31, 2015**

**1:30 - 2:00 PM**

**THANK VOLUNTEERS AND BRIEF REMARKS AT EITC EVENT**

Location: 9 Metro Tech, FDNY

Attendees: Public Advocate Tish James, Borough President Eric Adams, Council Member Rafael Espinal, Assemblywoman Jo Anne Simon, U.S. Rep. Nydia Velazquez, (T) Council Member Steve Levin, (T) U.S. Rep. Hakeem Jeffries

**2:30 - 3:00 PM**

**REMARKS AT SONS AND DAUGHTERS OF THE CITY CELEBRATE A SAGE HONORING THE LIFE AND LEGACY OF REVEREND HERBERT DAUGHTRY**

Location: The House of the Lord Church, 415 Atlantic Avenue, Brooklyn

**3:45 - 4:15 PM**

**MEETING**

Location: Gracie Mansion

Attendees: Gianni Pittella, President Of The European Parliament

**5:00 - 6:30 PM**

**MEETING**

Location: Gracie Mansion, The Dining Room

Attendees: First Deputy Mayor Anthony Shorris, Simonia Brown, Kristine Ryan, Amy Spitalnick

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, February 01, 2015**

**12:00 - 2:00 PM**

**PREP**

Location: Gracie Mansion

Attendees: John Del Cecato, Jon Fromowitz

**3:00 - 4:00 PM**

**PRESS CONFERENCE ON WEATHER**

Location: Gracie Mansion

**4:00 - 6:00 PM**

**PREP**

Location: Gracie Mansion

Attendees: John Del Cecato

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, February 02, 2015**

**7:00 - 7:45 AM**

**STATEN ISLAND GROUNDHOG DAY CEREMONY**

Location: Staten Island Zoo - Main Entrance, 614 Broadway, Staten Island, NY  
Attendees: Public Advocate Tish James, DCA Commissioner Tom Finkelparl,  
Deputy Borough President Ed Burke, William J. Frew, Jr., President  
of the SI Zoological Society

**11:00 - 2:00 PM**

**PREP**

Location: The Mayor's Office  
Attendees: John Del Cecato, Jon Fromowitz

**2:30 - 3:00 PM**

**MEETING**

Location: The Mayor's Office  
Attendees: Speaker Melissa Mark-Viverito

**3:00 - 3:30 PM**

**MEETING**

Location: The Mayor's Office  
Attendees: First Deputy Mayor Tony Shorris, Amanda Howe, Chloe Drew

**4:00 - 4:30 PM**

**CALL**

Attendees: Randy Levine

**7:00 - 8:30 PM**

**DROP BY JESSE HAGOPIAN'S BOOK DISCUSSION "MORE THAN A  
SCORE: THE NEW UPRISING AGAINST HIGH-STAKES TESTING"**

Location: powerHouse Arena, 37 Main St, Brooklyn, NY 11201

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, February 03, 2015**

**11:00 - 12:30 PM**

**2015 STATE OF THE CITY**

Location: Baruch College, 17 Lexington Avenue

**4:00 - 4:30 PM**

**TAPING WITH JORGE RAMOS**

Location: ABC News, 47 West 66th, New York

**5:00 - 6:00 PM**

**MEETING**

Location: City Hall, The Blue Room

Attendees: Amy Spitalnick, First Deputy Mayor Anthony Shorris, Dominic Williams, Reggie Thomas, Dean Fuleihan

**8:00 - 9:30 PM**

**REMARKS AND ATTEND OPENING OF KINGS THEATER**

Location: 1027 Flatbush Avenue

Attendees: First Lady Chirlane McCray, Diana Ross



**From:** [Hinton, Karen](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re: State of the City meetings  
**Date:** Wednesday, September 30, 2015 9:03:08 AM

---

got it.

Karen Hinton  
Press Secretary  
[REDACTED]

Follow Me On Twitter @KarenHinton

---

**From:** "jfdc@akpdmedia. com" <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Wed, 30 Sep 2015 12:27:38 +0000  
**To:** Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>  
**Subject:** FW: State of the City meetings

---

**From:** "Kaplan, Thomas" <[thomas.kaplan@nytimes.com](mailto:thomas.kaplan@nytimes.com)>  
**Date:** Friday, September 25, 2015 at 1:09 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** State of the City meetings

John,

Nice to chat the other day.

Attached is a PDF with a couple pages of the Mayor's schedules from late Jan / early Feb this year. I'd like to describe in my story a little bit about your interactions with the Mayor before the State of the City, just to give a taste of the role you play in advising him. Hoping this might jog your memory a little bit. Happy to chat early next week if you have a few minutes.

Tom

Thomas Kaplan  
The New York Times  
212-556-4150 office  
[REDACTED] cell  
Twitter: [@thomaskaplan](#)

**From:** [Gann, Georgia](#)  
**To:** [Schwartz, Regina](#); [Geri Prado](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** RE: Quick call  
**Date:** Wednesday, September 30, 2015 9:18:17 AM  
**Attachments:** [USCM Baltimore Meeting Recommendations 9.28.15 new.docx](#)

---

All – for the sake of time, I will add now as an optional “you may want to discuss.” TPA can further define and decide later.

Gina – have you updated the memo at all from the one I sent yesterday evening? Here is my latest.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Schwartz, Regina  
**Sent:** Wednesday, September 30, 2015 9:14 AM  
**To:** Geri Prado  
**Cc:** John Del Cecato; Gann, Georgia  
**Subject:** Re: Quick call

I need this brief to him today this am so if we are adding please do now and you can update when you see him Friday.

On Sep 30, 2015, at 9:01 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Sounds good.

On Sep 30, 2015, at 8:58 AM, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

I guess I'd prefer that we actually expand those who are eligible - like childless workers.  
Geri - maybe we can ponder a bit more on this?

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 8:45 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Schwartz, Regina"  
<[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** RE: Quick call

Ok – I've seen the same thing from my research.

UPK is solidly in there – so good on that front. I'll be prepped to have him back it remaining in IF anyone offers to strip.

Is the EITC language good as is? See below. If we need to change, will you mark it up and then send TPs for MBdB to present sell to the group of mayors (they'll be in a roundtable discussion) and some background on the policy to help inform him?

- Pass legislation increasing the Earned Income Tax credit to existing recipients.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, September 30, 2015 8:40 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** Gann, Georgia  
**Subject:** Re: Quick call

Yeah, it looks like the USCM has actually been recruited by the private equity/hedge fund guys in the past to stand up FOR the carried interest loophole... I suppose Wall Street has its claws pretty deeply dug into a lot of mayors...

Maybe we just focus on expanding EITC and UPK? I'm all for MBDB fighting the good fight - but sounds like a bipartisan group of mayors is going to be unreceptive to tax fairness

---

**From:** "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 8:26 AM  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: Quick call

It more a question of what you want to add so this best serves your needs.

On Sep 29, 2015, at 10:35 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

We've been sucked into an 8 hour waste of time with a story.  
Apologies on this.

Georgia are you good?

On Sep 29, 2015, at 8:00 PM, Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

John,

I just noticed that I didn't include you in the updated rec I sent to Gina. I will forward. There wasn't time to include this.

Will it have bipartisan support from the attending mayors? See the list attached. If you guys have mayors on board that will be attending that will voice support, it could be worth organizing around and adding. USCM doesn't have current policy on closing the carried interest loophole, so it will be a big lift. I've done some research and found something from 2001 on expanding EITC though.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** John Del Cecato  
[<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 3:38 PM  
**To:** Gann, Georgia; 'Geri Prado'  
**Cc:** Schwartz, Regina  
**Subject:** Re: Quick call

Added priority, in my view, should combine two items from The Progressive Agenda:

"Close the carried interest loophole and use the money to expand the Earned Income Tax Credit."

The essence of this would be to truly reward WORK and not just WEALTH. And both the tax and spending measures have bipartisan support.

---

**From:** "Gann, Georgia"  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 3:14 PM  
**To:** 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Schwartz, Regina"  
<[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Subject:** RE: Quick call

I need to get Gina recommendations now for this USCM meeting ASAP. I'm sending along the recs here, and if we still have time to add later, we'll include the additional priority!

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care (Zadroga Reauthorization)
- Climate Change/Resiliency
- End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable broadband.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

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Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Tuesday, September 29, 2015 10:06 AM  
**To:** 'Geri Prado'  
**Cc:** 'John Del Cecato'  
**Subject:** RE: Quick call

The other flag is that the document includes this bullet: See the context below the bullet. Is this a problem for MBdB?

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

U.S. Metro Areas play a critical role in this sector, accounting for nearly 90% of U.S. exports and providing key infrastructure such as ports and intermodal facilities to efficiently move goods. Global competition in the areas of port modernization and transportation systems, however, could threaten US ability to advance export growth; and failure to develop global trade deals, which would provide a “level playing” field for U.S. businesses, could put American businesses and workers at a disadvantage. Congressional failure to reauthorize the Export Import Bank, which helps U.S. businesses sell goods overseas, could also deal a blow to our efforts to expand exports.

Port and export related jobs have a 15-18% higher wage level, and therefore contribute to building a sound middle class. The ability to sell

American-made products and services to a dramatically expanding global middle class, particularly in Asia, could significantly expand this job sector.

Meanwhile, international travelers stay longer and spend more than domestic travelers – an average of 17.5 nights and nearly \$4,700 per person per trip. For every additional 34 overseas travelers who come to visit the U.S., an American job is created. In 2014, alone, more than 20.3 million travelers arrived through the Visa Waiver Program (VWP) generating \$190 billion in economic output and supporting nearly one million jobs. Therefore, we call on the next President and Congress to:

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

Georgia B. Gann  
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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Gann, Georgia  
Sent: Tuesday, September 29, 2015 9:57 AM  
To: 'Geri Prado'  
Cc: John Del Cecato  
Subject: RE: Quick call

IX. Re-Direct Tax Policy to Promote  
Investment in Cities, Advance Middle Class  
Growth, and Reduce Income Inequality

Tax-Exempt Municipal Bonds

For more than 100 years, tax-exempt municipal bonds have been the principal means used by state and local governments to finance critical infrastructure: schools, hospitals, water and sewer facilities, roads, mass transit systems and public power projects. Together, state and local governments are responsible for building and maintaining 75 percent of the nation's infrastructure, which is mostly financed by tax-exempt municipal bonds.

This federal, state, and local partnership represents a fair allocation of the cost between the different levels of governments for infrastructure used by the general public. For several years the President and Congress have introduced proposals to cap or eliminate the tax deduction on interest earnings from tax-exempt bonds. These proposals could significantly drive up the borrowing cost of state and local governments on critical infrastructure projects.

According to a 2013 joint study released by The U.S. Conference of Mayors and other intergovernmental organizations, if a 28% cap had been in place on the deduction between 2003 and 2012, it would have cost state and local governments \$173 billion; and if the exemption had been eliminated during the same period, it would have cost \$495 billion. Mayors call for the next President and Congress to:

- Maintain the current tax-exempt status of municipal bonds and oppose all efforts to cap, limit, eliminate, or replace tax-exempt municipal bonds.
- Make Permanent the Build America Bonds Program not as replacement but as a supplement to tax-exempt municipal bonds. State and local governments that issued these taxable bonds were paid a direct federal



subsidy under the 2009 stimulus bill equal to 35 percent of the interest cost, which enabled them to save more than \$12 billion in borrowing cost.

#### Main Street Competitiveness

Under current law (the Supreme Court's 1992 decision in *Quill Corp. v. North Dakota*), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

Therefore, we call for the next President and Congress to:

- Enact legislation that enables state and local governments to level the playing field between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

#### Community Revitalization Incentives

As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

- Pass legislation to raise the federal minimum wage from \$7.25 per hour to \$10.10 per hour to increase the buying power of low-income working families.

- Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.
- Enact legislation to make permanent the Child Tax Credit to support working families.

#### Wage Gap Reduction

The nation's mayors believe the economic security of their residents is essential to the future prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

- Pass legislation increasing the Earned Income Tax credit to existing recipients.
- Reduce student debt through a mixture of scholarship, repayment, and debt forgiveness programs.
- Provide incentives to increase homeownership by increasing assistance for downpayment and closing costs through increased funding of the Community Development Block Grant program.

#### End Sequestration

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Senior Legislative Advisor  
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Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Geri Prado  
[<mailto:geri@progressiveagenda.us>]  
Sent: Tuesday, September 29, 2015 9:13 AM  
To: Gann, Georgia  
Cc: John Del Cecato  
Subject: Re: Quick call

Georgia Can we do 945? John is stuck on a call.  
Thanks.

> On Sep 29, 2015, at 8:44 AM, Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>

> Let's do [REDACTED].

>

> Talk soon!

>

> Georgia B. Gann  
> Senior Legislative Advisor  
> Transportation and Infrastructure Specialist  
> New York City Office of  
> Federal Affairs  
> 1301 Pennsylvania Ave NW, Suite 350  
> Tel. (202) 624-5912  
> Cell. (347) 497-1740  
> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

>

>

> -----Original Message-----

> From: Geri Prado  
> [<mailto:geri@progressiveagenda.us>]  
> Sent: Tuesday, September 29, 2015 8:42 AM  
> To: Gann, Georgia  
> Cc: John Del Cecato

> Subject: Re: Quick call  
>  
> Ok. I can conference you both in together.  
Georgia should I call your cell?  
>  
>> On Sep 29, 2015, at 8:20 AM, Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:  
>>  
>> I can do 9:30 as well. Let me know what  
number to call.  
>>  
>> Georgia B. Gann  
>> Senior Legislative Advisor  
>> Transportation and Infrastructure Specialist  
New York City Office of  
>> Federal Affairs  
>> 1301 Pennsylvania Ave NW, Suite 350  
>> Tel. (202) 624-5912  
>> Cell. (347) 497-1740  
>> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>>  
>> -----Original Message-----  
>> From: John Del Cecato  
<<mailto:jfdc@akpdmedia.com>>  
>> Sent: Tuesday, September 29, 2015 8:03 AM  
>> To: Geri Prado  
>> Cc: Gann, Georgia  
>> Subject: Re: Quick call  
>>  
>> Actually no - 930 works better  
>>  
>>> On Sep 29, 2015, at 7:25 AM, Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
>>>  
>>> Georgia and John can we chat at 9:30 or  
11?  
<USCM Baltimore Mayors 092815.docx>

## MEMORANDUM FOR THE MAYOR

FROM: Georgia Gann

SUBJECT: USCM Baltimore Meeting

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YOU are scheduled to attend the USCM Baltimore leadership meeting this weekend where YOU and the forty attending mayors will finalize and ratify *The Mayor's Compact for A Better America: A 2016 Call to Action (Mayor's Compact)*. This document will define USCM bipartisan priorities for the 2016 presidential and congressional campaigns. The outline/top ten issues are set. Rawlings-Blake will lead the forty attending mayors will have a roundtable discussion, issue-by-issue to flesh out specifics. Each mayor will have a chance to suggest additions, subtractions, etc. Mayors will also discuss next steps to advocate for these priorities. After the session, USCM will announce the top ten outline in a presser.

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care (Zadroga Reauthorization)
- Climate Change/Resiliency
- End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable Broadband.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

### 2016 MAYOR'S COMPACT OUTLINE

- I. Rebuild our Nation's Transportation and Water Infrastructure, Investing in Strategic Expansions and Targeting More Resources to Cities and Metro Areas
- II. Educate and Train a 21st Century Competitive Workforce
- III. Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System
- IV. Craft Collaborative Water, Wastewater and Clean Air Policies to Maximize Health, Safety and Affordability
- V. Expand Clean Energy Use to Grow the Economy and Protect the Environment, Using Cities as the Deployment Platform
- VI. Spark Equitable and Sustainable Growth, Community Development and Affordable Housing Investments
- VII. Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities
- VIII. Spur Innovation for Improved Access to Healthcare and the Development of Local Healthy Food Economies
- IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality
- X. Increase the Economic Strength of Metro Economies Through the Promotion of Trade and Exports, and Attraction of International Tourism

## **PRIORITIES AND STRATEGY**

Tier 1

### **9/11 Healthcare**

Goal: Add the *James Zadroga 9/11 Health and Compensation Act* reauthorization to the USCM priority item III: Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System

Rational: With the Zadroga Act needing to be reauthorized this Congress, inclusion in the priorities list of this geographically diverse, bipartisan organization will help political support for the legislation beyond the NYC region. YOU led a 2015 USCM resolution to support the Zadroga Reauthorization which was adopted this summer, thus this is consistent with formal USCM policy. Elevating the policy to the 2016 election cycle priority list is an opportunity to again raise the profile, pressure Congress to act, and showcase your leadership of bringing on your fellow mayors to support this reauthorization which is so important for NYC first responders and survivors as well as others across the 50 states.

Strategy: We recommend YOU call Mayor Michael Nutter (D-Philadelphia) and Mayor Mick Cornett (R-Oklahoma City) for support. Mayor Nutter is a former USCM president who cosponsored your 2015 Zadroga resolution. Mayor Cornett is the current USCM Vice-President and has a number of Oklahoma City first responders who would benefit from the Zadroga reauthorization. As members of USCM top leadership, their support during the Saturday discussion will help secure inclusion in the final document. Staff-to-staff outreach to tee up other mayors.

### **End Sequestration**

Goal: Add ending sequestration to the 2016 priority list.

Rational: Federal government expenditures comprise an important component of local government budgets and USCM policy supports ending sequestration now, yet the 2016 priorities document does not mention sequestration. Republican Presidential candidates are discussing ending sequestration for the military on the campaign trail, but fail to mention ending sequestration for domestic discretionary programs like CDBG, homeless assistance and health research. Including the call to end sequestration in the 2016 priority list will clarify that cities run by both Democrats and Republicans need federal investment, not across-the-board cuts.

Strategy: We recommend YOU call Mayor Mick Cornett (R-Oklahoma City), top USCM Republican leadership and Mayor Michael Nutter (D-Philadelphia). Their bipartisan buy-in buy in will be helpful in adding this big-picture priority. Targets for staff organizing: Mayor Marilyn Strickland (D-Tacoma), Mayor Paul Soglin (D-Madison).

### **Climate Change and Resiliency**

Goal: Expand climate change profile in the 2016 priority list and include resiliency. Specifically, beef up priorities IV and V to include more broad federal action items to combat climate change and improve resiliency. Mayor's Office of Sustainability has informed with specific policy recommendations.

Rational: Climate change is one of the most pressing issues facing our nation and both at the Presidential and Congressional levels, it is a highly partisan issue. However, for mayors, responding to climate change is practical and non-partisan. USCM has policy in support of actions to combat climate change and improve resiliency. Yet, climate change and resiliency are almost glossed over in this priorities document. This is an opportunity to reinforce that we need leadership at the federal level to slow the impact and improve resiliency. This is in line with One New York and NYC's Office of Sustainability work in New

York City and engagement with the United Nations, White House, and other cities and global stakeholders at the September 2015 U.S. – China Climate summit.

Strategy: We recommend YOU call Mayor Nutter, cosponsor of the National Flood Insurance Reauthorization resolution, to support the additions. Mayor Jim Brainard (R-Carmel, IN), co-chair of the USCM Energy Independence and Climate Change Task Force and Staff – mayor outreach for Mayor Jim Brainard.

### **Comprehensive Immigration Reform**

Goal: Clarify call for comprehensive immigration reform with a pathway to citizenship in USCM priority item III: Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System.

Rational: The draft document references immigration reforms, but fails to specifically call for comprehensive immigration reform with a pathway to citizenship. The clarification would make the document's immigration stance more progressive, in line with a top Cities United for Immigration Action priority and piece of The Progressive Agenda. This change would be consistent with USCM policy, as adopted in 2013.

Strategy: Through staff outreach, secure support from mayors engaged in CUIA efforts. Targets include Mayor Stephanie Rawlings-Blake (D-Baltimore), Mayor Javier Gonzales (D- Santa Fe), Mayor Nan Whaley (D-Dayton), Mayor Paul Soglin (D-Madison)

### **Affordable broadband**

Goal: Ensure “affordability” is included as a component of broadband access for all in item VII: Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities. Additionally, add support for modernizing the federal Lifeline Program to subsidize high speed internet access for low income individuals.

Rational: Closing the digital divide requires both access to broadband through infrastructure and affordability. The 2016 draft is a good start, but does not specifically highlight “affordability.” This is a key piece of the USCM Cities of Opportunity platform. In addition, USCM adopted Mayor de Blasio’s Lifeline resolution at the 2015 USCM summer meeting, which calls for federal support to replace the old lifeline program with new provisions that allow for connecting homes in low income communities to help close the homework gap. Adding this lifeline piece would again elevate support for program changes, building on organizing successes on broadband achieved in 2014-2015 through Mayor de Blasio’s Cities of Opportunity Task Force and San Francisco Mayor Lee’s USCM Technology and Innovation Committee.

Strategy: Secure support from Mayor Stephen Benjamin (D-Columbia, SC), who championed our Lifeline resolution at USCM this summer and is Co-chair of the Transportation and Communications committee, and Mayor Paul Soglin (D-Madison), another strong supporter.

**ATTENDEES – 40 MAYORS**

<b>Name</b>	<b>Title</b>	<b>City, State</b>
BRYAN BARNETT	Mayor	Rochester Hills, MI
WILLIAM BELL	Mayor	Birmingham , AL
SHANE BEMIS	Mayor	Gresham, OR
STEPHEN BENJAMIN	Mayor	Columbia, SC
DAVID BERGER	Mayor	Lima, OH
VIRG BERNERO	Mayor	Lansing, MI
RICHARD BERRY	Mayor	Albuquerque, NM
MIKE BODKER	Mayor	Johns Creek, GA
J. CHRISTIAN BOLLWAGE	Mayor	Elizabeth, NJ
MURIEL BOWSER	Mayor	Washington, DC
JIM BRAINARD	Mayor	Carmel, IN
CHRISTOPHER CABALDON	Mayor	West Sacramento, CA
MICHAEL COLEMAN	Mayor	Columbus, OH
MICK CORNETT	Mayor	Oklahoma City, OK
HARDIE DAVIS	Mayor	Augusta, GA
BILL DE BLASIO	Mayor	New York, NY
WILLIAM FINCH	Mayor	Bridgeport , CT
GREG FISCHER	Mayor	Louisville, KY
KAREN FREEMAN-WILSON	Mayor	Gary, IN
JAVIER GONZALES	Mayor	Santa Fe, NM
SYLVESTER JAMES	Mayor	Kansas City, MO
ELIZABETH KAUTZ	Mayor	Burnsville, MN
HARRY LAROSILIERE	Mayor	Plano, TX
MAHER MASO	Mayor	Frisco, TX
KIM MCMILLAN	Mayor	Clarksville, TN



**From:** [Gann, Georgia](#)  
**To:** [Schwartz, Regina](#); [Geri Prado](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** RE: Quick call  
**Date:** Wednesday, September 30, 2015 9:25:56 AM  
**Attachments:** [USCM Baltimore Meeting Recommendations 9.28.15 new.docx](#)

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Here you go – updated with this:

**Equitable Task Policy – Earned Income Tax Credit**

Goal: Expand Earned Income Tax Credit

Rational: This would push the Mayor's Compact to be more line with YOUR work on TPA reward work not just wealth. EITC is one of the more bipartisan tax aspects of TPA, thus the most likely for inclusion.

Strategy: Target Mayor Soglin, Strickland, and other progressive mayors.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Wednesday, September 30, 2015 9:18 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** John Del Cecato  
**Subject:** RE: Quick call

All – for the sake of time, I will add now as an optional “you may want to discuss.” TPA can further define and decide later.

Gina – have you updated the memo at all from the one I sent yesterday evening? Here is my latest.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
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---

**From:** Schwartz, Regina  
**Sent:** Wednesday, September 30, 2015 9:14 AM

**To:** Geri Prado  
**Cc:** John Del Cecato; Gann, Georgia  
**Subject:** Re: Quick call

I need this brief to him today this am so if we are adding please do now and you can update when you see him Friday.

On Sep 30, 2015, at 9:01 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Sounds good.

On Sep 30, 2015, at 8:58 AM, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

I guess I'd prefer that we actually expand those who are eligible - like childless workers.  
Geri - maybe we can ponder a bit more on this?

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 8:45 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Schwartz, Regina"  
<[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** RE: Quick call

Ok – I've seen the same thing from my research.

UPK is solidly in there – so good on that front. I'll be prepped to have him back it remaining in IF anyone offers to strip.  
Is the EITC language good as is? See below. If we need to change, will you mark it up and then send TPs for MBdB to present sell to the group of mayors (they'll be in a roundtable discussion) and some background on the policy to help inform him?

- Pass legislation increasing the Earned Income Tax credit to existing recipients.

Georgia B. Gann  
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Tel. (202) 624-5912  
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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, September 30, 2015 8:40 AM  
**To:** Schwartz, Regina; Geri Prado

**Cc:** Gann, Georgia  
**Subject:** Re: Quick call

Yeah, it looks like the USCM has actually been recruited by the private equity/hedge fund guys in the past to stand up FOR the carried interest loophole... I suppose Wall Street has its claws pretty deeply dug into a lot of mayors...

Maybe we just focus on expanding EITC and UPK? I'm all for MBDB fighting the good fight - but sounds like a bipartisan group of mayors is going to be unreceptive to tax fairness

---

**From:** "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 8:26 AM  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: Quick call

It more a question of what you want to add so this best serves your needs.

On Sep 29, 2015, at 10:35 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

We've been sucked into an 8 hour waste of time with a story.  
Apologies on this.

Georgia are you good?

On Sep 29, 2015, at 8:00 PM, Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

John,

I just noticed that I didn't include you in the updated rec I sent to Gina. I will forward. There wasn't time to include this.

Will it have bipartisan support from the attending mayors? See the list attached. If you guys have mayors on board that will be attending that will voice support, it could be worth organizing around and adding. USCM doesn't have current policy on closing the

carried interest loophole, so it will be a big lift.  
I've done some research and found something  
from 2001 on expanding EITC though.

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**From:** John Del Cecato  
[<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 3:38 PM  
**To:** Gann, Georgia; 'Geri Prado'  
**Cc:** Schwartz, Regina  
**Subject:** Re: Quick call

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two items from The Progressive Agenda:

"Close the carried interest loophole and  
use the money to expand the Earned Income  
Tax Credit."

The essence of this would be to truly reward  
WORK and not just WEALTH. And both the tax  
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support.

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<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 3:14 PM  
**To:** 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>,  
"Schwartz, Regina"  
<[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Subject:** RE: Quick call

I need to get Gina recommendations now for  
this USCM meeting ASAP. I'm sending along the  
recs here, and if we still have time to add later,  
we'll include the additional priority!

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care (Zadroga Reauthorization)
- Climate Change/Resiliency
- End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable broadband.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Tuesday, September 29, 2015 10:06 AM  
**To:** 'Geri Prado'  
**Cc:** 'John Del Cecato'  
**Subject:** RE: Quick call

The other flag is that the document includes this bullet: See the context below the bullet. Is this a problem for MBdB?

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

U.S. Metro Areas play a critical role in this sector, accounting for nearly 90% of U.S. exports and providing key infrastructure such as ports and intermodal facilities to efficiently move goods. Global competition in the areas of port modernization and transportation systems, however, could threaten US ability to advance export growth; and failure to develop global trade deals, which would provide a “level playing” field for U.S. businesses, could put American businesses and workers at a disadvantage. Congressional failure to reauthorize the Export Import Bank, which helps U.S. businesses sell goods overseas, could also deal a blow to our efforts to expand exports.

Port and export related jobs have a 15-18% higher wage level, and therefore contribute to building a sound middle class. The ability to sell American-made products and services to a dramatically expanding global middle class, particularly in Asia, could significantly expand this job sector.

Meanwhile, international travelers stay longer and spend more than domestic travelers – an average of 17.5 nights and nearly \$4,700 per person per trip. For every additional 34 overseas travelers who come to visit the U.S., an American job is created. In 2014, alone, more than 20.3 million travelers arrived through the Visa Waiver Program (VWP) generating \$190 billion in economic output and supporting nearly one million jobs. Therefore, we call on the next President and Congress to:

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Gann, Georgia  
Sent: Tuesday, September 29, 2015 9:57 AM  
To: 'Geri Prado'  
Cc: John Del Cecato  
Subject: RE: Quick call

IX. Re-Direct Tax Policy to Promote  
Investment in Cities, Advance Middle Class  
Growth, and Reduce Income Inequality

#### Tax-Exempt Municipal Bonds

For more than 100 years, tax-exempt municipal bonds have been the principal means used by state and local governments to finance critical infrastructure: schools, hospitals, water and sewer facilities, roads, mass transit systems and public power projects. Together, state and local governments are responsible for building and maintaining 75 percent of the nation's infrastructure, which is mostly financed by tax-exempt municipal bonds.

This federal, state, and local partnership represents a fair allocation of the cost between the different levels of governments for infrastructure used by the general public. For several years the President and Congress have introduced proposals to cap or eliminate the tax deduction on interest earnings from tax-exempt bonds. These proposals could significantly drive up the borrowing cost of state and local governments on critical infrastructure projects.

According to a 2013 joint study released by The U.S. Conference of Mayors and other intergovernmental organizations, if a 28% cap had been in place on the deduction between 2003 and 2012, it would have cost state and local governments \$173 billion; and if the exemption had been eliminated during the same period, it would have cost \$495 billion. Mayors call for the next President and Congress to:

- Maintain the current tax-exempt status of municipal bonds and oppose all efforts to cap, limit, eliminate, or replace tax-exempt municipal bonds.
- Make Permanent the Build America Bonds Program not as replacement but as a supplement to tax-exempt municipal bonds. State and local governments that issued these taxable bonds were paid a direct federal subsidy under the 2009 stimulus bill equal to 35 percent of the interest cost, which enabled them to save more than \$12 billion in borrowing cost.

#### Main Street Competitiveness

Under current law (the Supreme Court's 1992 decision in *Quill Corp. v. North Dakota*), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

Therefore, we call for the next President and Congress to:

- Enact legislation that enables state and local governments to level the playing field



between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

#### Community Revitalization Incentives

As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

- Pass legislation to raise the federal minimum wage from \$7.25 per hour to \$10.10 per hour to increase the buying power of low-income working families.
- Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.
- Enact legislation to make permanent the Child Tax Credit to support working families.

#### Wage Gap Reduction

The nation's mayors believe the economic security of their residents is essential to the future prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty

percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

- Pass legislation increasing the Earned Income Tax credit to existing recipients.
- Reduce student debt through a mixture of scholarship, repayment, and debt forgiveness programs.
- Provide incentives to increase homeownership by increasing assistance for downpayment and closing costs through increased funding of the Community Development Block Grant program.

End Sequestration  
Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
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Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Geri Prado  
[<mailto:geri@progressiveagenda.us>]  
Sent: Tuesday, September 29, 2015 9:13 AM  
To: Gann, Georgia  
Cc: John Del Cecato  
Subject: Re: Quick call

Georgia Can we do 945? John is stuck on a call.  
Thanks.

> On Sep 29, 2015, at 8:44 AM, Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:  
>

> Let's do [REDACTED]  
>  
> Talk soon!  
>  
> Georgia B. Gann  
> Senior Legislative Advisor  
> Transportation and Infrastructure Specialist  
> New York City Office of  
> Federal Affairs  
> 1301 Pennsylvania Ave NW, Suite 350  
> Tel. (202) 624-5912  
> Cell. (347) 497-1740  
> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>  
>  
> -----Original Message-----  
> From: Geri Prado  
> [<mailto:geri@progressiveagenda.us>]  
> Sent: Tuesday, September 29, 2015 8:42 AM  
> To: Gann, Georgia  
> Cc: John Del Cecato  
> Subject: Re: Quick call  
>  
> Ok. I can conference you both in together.  
> Georgia should I call your cell?  
>  
>> On Sep 29, 2015, at 8:20 AM, Gann, Georgia  
>> <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:  
>>  
>> I can do 9:30 as well. Let me know what  
>> number to call.  
>>  
>> Georgia B. Gann  
>> Senior Legislative Advisor  
>> Transportation and Infrastructure Specialist  
>> New York City Office of  
>> Federal Affairs  
>> 1301 Pennsylvania Ave NW, Suite 350  
>> Tel. (202) 624-5912  
>> Cell. (347) 497-1740  
>> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>>  
>> -----Original Message-----  
>> From: John Del Cecato  
>> [<mailto:jfdc@akpdmedia.com>]

>> Sent: Tuesday, September 29, 2015 8:03 AM  
>> To: Geri Prado  
>> Cc: Gann, Georgia  
>> Subject: Re: Quick call  
>>  
>> Actually no - 930 works better  
>>  
>>> On Sep 29, 2015, at 7:25 AM, Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
>>>  
>>> Georgia and John can we chat at 9:30 or  
11?  
<USCM Baltimore Mayors 092815.docx>

## MEMORANDUM FOR THE MAYOR

FROM: Georgia Gann

SUBJECT: USCM Baltimore Meeting

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YOU are scheduled to attend the USCM Baltimore leadership meeting this weekend where YOU and the forty attending mayors will finalize and ratify *The Mayor's Compact for A Better America: A 2016 Call to Action (Mayor's Compact)*. This document will define USCM bipartisan priorities for the 2016 presidential and congressional campaigns. The outline/top ten issues are set. Rawlings-Blake will lead the forty attending mayors will have a roundtable discussion, issue-by-issue to flesh out specifics. Each mayor will have a chance to suggest additions, subtractions, etc. Mayors will also discuss next steps to advocate for these priorities. After the session, USCM will announce the top ten outline in a presser.

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care (Zadroga Reauthorization)
- Climate Change/Resiliency
- End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable Broadband, and Equitable Tax Policy.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

### 2016 MAYOR'S COMPACT OUTLINE

- I. Rebuild our Nation's Transportation and Water Infrastructure, Investing in Strategic Expansions and Targeting More Resources to Cities and Metro Areas
- II. Educate and Train a 21st Century Competitive Workforce
- III. Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System
- IV. Craft Collaborative Water, Wastewater and Clean Air Policies to Maximize Health, Safety and Affordability
- V. Expand Clean Energy Use to Grow the Economy and Protect the Environment, Using Cities as the Deployment Platform
- VI. Spark Equitable and Sustainable Growth, Community Development and Affordable Housing Investments
- VII. Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities
- VIII. Spur Innovation for Improved Access to Healthcare and the Development of Local Healthy Food Economies
- IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality
- X. Increase the Economic Strength of Metro Economies Through the Promotion of Trade and Exports, and Attraction of International Tourism

## **PRIORITIES AND STRATEGY**

Tier 1

### **9/11 Healthcare**

Goal: Add the *James Zadroga 9/11 Health and Compensation Act* reauthorization to the USCM priority item III: Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System

Rational: With the Zadroga Act needing to be reauthorized this Congress, inclusion in the priorities list of this geographically diverse, bipartisan organization will help political support for the legislation beyond the NYC region. YOU led a 2015 USCM resolution to support the Zadroga Reauthorization which was adopted this summer, thus this is consistent with formal USCM policy. Elevating the policy to the 2016 election cycle priority list is an opportunity to again raise the profile, pressure Congress to act, and showcase your leadership of bringing on your fellow mayors to support this reauthorization which is so important for NYC first responders and survivors as well as others across the 50 states.

Strategy: We recommend YOU call Mayor Michael Nutter (D-Philadelphia) and Mayor Mick Cornett (R-Oklahoma City) for support. Mayor Nutter is a former USCM president who cosponsored your 2015 Zadroga resolution. Mayor Cornett is the current USCM Vice-President and has a number of Oklahoma City first responders who would benefit from the Zadroga reauthorization. As members of USCM top leadership, their support during the Saturday discussion will help secure inclusion in the final document. Staff-to-staff outreach to tee up other mayors.

### **End Sequestration**

Goal: Add ending sequestration to the 2016 priority list.

Rational: Federal government expenditures comprise an important component of local government budgets and USCM policy supports ending sequestration now, yet the 2016 priorities document does not mention sequestration. Republican Presidential candidates are discussing ending sequestration for the military on the campaign trail, but fail to mention ending sequestration for domestic discretionary programs like CDBG, homeless assistance and health research. Including the call to end sequestration in the 2016 priority list will clarify that cities run by both Democrats and Republicans need federal investment, not across-the-board cuts.

Strategy: We recommend YOU call Mayor Mick Cornett (R-Oklahoma City), top USCM Republican leadership and Mayor Michael Nutter (D-Philadelphia). Their bipartisan buy-in buy in will be helpful in adding this big-picture priority. Targets for staff organizing: Mayor Marilyn Strickland (D-Tacoma), Mayor Paul Soglin (D-Madison).

### **Climate Change and Resiliency**

Goal: Expand climate change profile in the 2016 priority list and include resiliency. Specifically, beef up priorities IV and V to include more broad federal action items to combat climate change and improve resiliency. Mayor's Office of Sustainability has informed with specific policy recommendations.

Rational: Climate change is one of the most pressing issues facing our nation and both at the Presidential and Congressional levels, it is a highly partisan issue. However, for mayors, responding to climate change is practical and non-partisan. USCM has policy in support of actions to combat climate change and improve resiliency. Yet, climate change and resiliency are almost glossed over in this priorities document. This is an opportunity to reinforce that we need leadership at the federal level to slow the impact and improve resiliency. This is in line with One New York and NYC's Office of Sustainability work in New

York City and engagement with the United Nations, White House, and other cities and global stakeholders at the September 2015 U.S. – China Climate summit.

Strategy: We recommend YOU call Mayor Nutter, cosponsor of the National Flood Insurance Reauthorization resolution, to support the additions. Mayor Jim Brainard (R-Carmel, IN), co-chair of the USCM Energy Independence and Climate Change Task Force and Staff – mayor outreach for Mayor Jim Brainard.

### **Comprehensive Immigration Reform**

Goal: Clarify call for comprehensive immigration reform with a pathway to citizenship in USCM priority item III: Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System.

Rational: The draft document references immigration reforms, but fails to specifically call for comprehensive immigration reform with a pathway to citizenship. The clarification would make the document's immigration stance more progressive, in line with a top Cities United for Immigration Action priority and piece of The Progressive Agenda. This change would be consistent with USCM policy, as adopted in 2013.

Strategy: Through staff outreach, secure support from mayors engaged in CUIA efforts. Targets include Mayor Stephanie Rawlings-Blake (D-Baltimore), Mayor Javier Gonzales (D- Santa Fe), Mayor Nan Whaley (D-Dayton), Mayor Paul Soglin (D-Madison)

### **Affordable broadband**

Goal: Ensure “affordability” is included as a component of broadband access for all in item VII: Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities. Additionally, add support for modernizing the federal Lifeline Program to subsidize high speed internet access for low income individuals.

Rational: Closing the digital divide requires both access to broadband through infrastructure and affordability. The 2016 draft is a good start, but does not specifically highlight “affordability.” This is a key piece of the USCM Cities of Opportunity platform. In addition, USCM adopted Mayor de Blasio’s Lifeline resolution at the 2015 USCM summer meeting, which calls for federal support to replace the old lifeline program with new provisions that allow for connecting homes in low income communities to help close the homework gap. Adding this lifeline piece would again elevate support for program changes, building on organizing successes on broadband achieved in 2014-2015 through Mayor de Blasio’s Cities of Opportunity Task Force and San Francisco Mayor Lee’s USCM Technology and Innovation Committee.

Strategy: Secure support from Mayor Stephen Benjamin (D-Columbia, SC), who championed our Lifeline resolution at USCM this summer and is Co-chair of the Transportation and Communications committee, and Mayor Paul Soglin (D-Madison), another strong supporter.

### **Equitable Task Policy – Earned Income Tax Credit**

Goal: Expand Earned Income Tax Credit

Rational: This would push the Mayor’s Compact to be more line with YOUR work on TPA reward work not just wealth. EITC is one of the more bipartisan tax aspects of TPA, thus the most likely for inclusion. Strategy: Target Mayor Soglin, Strickland, and other progressive mayors.

**ATTENDEES – 40 MAYORS**

<b>Name</b>	<b>Title</b>	<b>City, State</b>
BRYAN BARNETT	Mayor	Rochester Hills, MI
WILLIAM BELL	Mayor	Birmingham , AL
SHANE BEMIS	Mayor	Gresham, OR
STEPHEN BENJAMIN	Mayor	Columbia, SC
DAVID BERGER	Mayor	Lima, OH
VIRG BERNERO	Mayor	Lansing, MI
RICHARD BERRY	Mayor	Albuquerque, NM
MIKE BODKER	Mayor	Johns Creek, GA
J. CHRISTIAN BOLLWAGE	Mayor	Elizabeth, NJ
MURIEL BOWSER	Mayor	Washington, DC
JIM BRAINARD	Mayor	Carmel, IN
CHRISTOPHER CABALDON	Mayor	West Sacramento, CA
MICHAEL COLEMAN	Mayor	Columbus, OH
MICK CORNETT	Mayor	Oklahoma City, OK
HARDIE DAVIS	Mayor	Augusta, GA
BILL DE BLASIO	Mayor	New York, NY
WILLIAM FINCH	Mayor	Bridgeport , CT
GREG FISCHER	Mayor	Louisville, KY
KAREN FREEMAN-WILSON	Mayor	Gary, IN
JAVIER GONZALES	Mayor	Santa Fe, NM
SYLVESTER JAMES	Mayor	Kansas City, MO
ELIZABETH KAUTZ	Mayor	Burnsville, MN
HARRY LAROSILIERE	Mayor	Plano, TX
MAHER MASO	Mayor	Frisco, TX
KIM MCMILLAN	Mayor	Clarksville, TN



**From:** [Hinton, Karen](#)  
**To:** [John Del Cecato](#); [Walzak, Phil](#); [Hagelgans, Andrea](#)  
**Subject:** Re: New York Magazine article  
**Date:** Wednesday, September 30, 2015 10:47:22 AM

---

He is doing a two-year accomplishment piece. You shouldn't talk to him. We want him focusing on policy.

Karen Hinton  
Press Secretary




Follow Me On Twitter @KarenHinton

---


**From:** "'jfdc@akpdmedia. com'" <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Wed, 30 Sep 2015 14:38:10 +0000  
**To:** Phil Walzak <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>  
**Subject:** FW: New York Magazine article

Let me know if you want me to talk to him or not - otherwise defer to you guys

---

**From:** Andrew Rice <>  
**Date:** Wednesday, September 30, 2015 at 10:06 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** New York Magazine article

Hi there. I am a contributing editor at New York Magazine and I am getting in touch because I am working on an article about the De Blasio administration, timed to coincide with the two-year anniversary of his election in November. The story is still in its early stages, but basically, what I'm going to be trying to answer the old Ed Koch question: How is he doing? I am looking at three distinct areas: politics, policy and (perhaps most importantly) management--how the day-to-day functioning of city government has changed, if at all, under this administration.

I've obviously been in touch with Karen Hinton and Wiley Norvell, and we're talking about how to proceed with access, but in the meantime I'm getting things going by talking to a wide variety of people who have been dealing with City Hall, both inside and outside government. I thought you would be an obvious person to talk to as a political adviser to the mayor. I'd love to talk if you're up for it, either on or off the record. My number is  or I would be happy to call you at a time of your convenience. We could also meet in person if that is preferable. Hope we get a chance to talk.

Best,

Andrew

--

[www.andrewrice.net](http://www.andrewrice.net)

**From:** [Gann, Georgia](#)  
**To:** [Schwartz, Regina](#); [Geri Prado](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** RE: Quick call  
**Date:** Wednesday, September 30, 2015 11:39:23 AM  
**Attachments:** [USCM Baltimore Meeting Recommendations 9.28.15 new.docx](#)

---

In case you haven't sent yet, here an doc with updated RSVPs – list was sent out this am from USCM

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
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Tel. (202) 624-5912  
Cell. (347) 497-1740  
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---

**From:** Gann, Georgia  
**Sent:** Wednesday, September 30, 2015 9:26 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** John Del Cecato  
**Subject:** RE: Quick call

Here you go – updated with this:

**Equitable Task Policy – Earned Income Tax Credit**

Goal: Expand Earned Income Tax Credit

Rational: This would push the Mayor's Compact to be more line with YOUR work on TPA reward work not just wealth. EITC is one of the more bipartisan tax aspects of TPA, thus the most likely for inclusion.

Strategy: Target Mayor Soglin, Strickland, and other progressive mayors.

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Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
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Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Wednesday, September 30, 2015 9:18 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** John Del Cecato  
**Subject:** RE: Quick call

All – for the sake of time, I will add now as an optional “you may want to discuss.” TPA can further define and decide later.

Gina – have you updated the memo at all from the one I sent yesterday evening? Here is my latest.

Georgia B. Gann  
Senior Legislative Advisor  
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New York City Office of Federal Affairs  
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Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

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**From:** Schwartz, Regina  
**Sent:** Wednesday, September 30, 2015 9:14 AM  
**To:** Geri Prado  
**Cc:** John Del Cecato; Gann, Georgia  
**Subject:** Re: Quick call

I need this brief to him today this am so if we are adding please do now and you can update when you see him Friday.

On Sep 30, 2015, at 9:01 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Sounds good.

On Sep 30, 2015, at 8:58 AM, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

I guess I'd prefer that we actually expand those who are eligible - like childless workers.  
Geri - maybe we can ponder a bit more on this?

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 8:45 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** RE: Quick call

Ok – I've seen the same thing from my research.

UPK is solidly in there – so good on that front. I'll be prepped to have him back it remaining in IF anyone offers to strip.  
Is the EITC language good as is? See below. If we need to change, will you mark it up and then send TPs for MBdB to present sell to the group of mayors (they'll be in a roundtable discussion) and some background on

the policy to help inform him?

- Pass legislation increasing the Earned Income Tax credit to existing recipients.

Georgia B. Gann  
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Transportation and Infrastructure Specialist  
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Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, September 30, 2015 8:40 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** Gann, Georgia  
**Subject:** Re: Quick call

Yeah, it looks like the USCM has actually been recruited by the private equity/hedge fund guys in the past to stand up FOR the carried interest loophole... I suppose Wall Street has its claws pretty deeply dug into a lot of mayors...

Maybe we just focus on expanding EITC and UPK? I'm all for MBDB fighting the good fight - but sounds like a bipartisan group of mayors is going to be unreceptive to tax fairness

---

**From:** "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 8:26 AM  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: Quick call

It more a question of what you want to add so this best serves your needs.

On Sep 29, 2015, at 10:35 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

We've been sucked into an 8 hour waste of time with a story.  
Apologies on this.

Georgia are you good?

On Sep 29, 2015, at 8:00 PM, Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

John,

I just noticed that I didn't include you in the updated rec I sent to Gina. I will forward. There wasn't time to include this.

Will it have bipartisan support from the attending mayors? See the list attached. If you guys have mayors on board that will be attending that will voice support, it could be worth organizing around and adding. USCM doesn't have current policy on closing the carried interest loophole, so it will be a big lift. I've done some research and found something from 2001 on expanding EITC though.

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Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** John Del Cecato  
[<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 3:38 PM  
**To:** Gann, Georgia; 'Geri Prado'  
**Cc:** Schwartz, Regina  
**Subject:** Re: Quick call

Added priority, in my view, should combine two items from The Progressive Agenda:

"Close the carried interest loophole and use the money to expand the Earned Income Tax Credit."

The essence of this would be to truly reward WORK and not just WEALTH. And both the tax and spending measures have bipartisan

support.

---

**From:** "Gann, Georgia"  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 3:14 PM  
**To:** 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Schwartz, Regina"  
<[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Subject:** RE: Quick call

I need to get Gina recommendations now for this USCM meeting ASAP. I'm sending along the recs here, and if we still have time to add later, we'll include the additional priority!

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care (Zadroga Reauthorization)
- Climate Change/Resiliency
- End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable broadband.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912

Cell. (347) 497-1740

[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Tuesday, September 29, 2015 10:06 AM  
**To:** 'Geri Prado'  
**Cc:** 'John Del Cecato'  
**Subject:** RE: Quick call

The other flag is that the document includes this bullet: See the context below the bullet. Is this a problem for MBdB?

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

U.S. Metro Areas play a critical role in this sector, accounting for nearly 90% of U.S. exports and providing key infrastructure such as ports and intermodal facilities to efficiently move goods. Global competition in the areas of port modernization and transportation systems, however, could threaten US ability to advance export growth; and failure to develop global trade deals, which would provide a “level playing” field for U.S. businesses, could put American businesses and workers at a disadvantage. Congressional failure to reauthorize the Export Import Bank, which helps U.S. businesses sell goods overseas, could also deal a blow to our efforts to expand exports.

Port and export related jobs have a 15-18% higher wage level, and therefore contribute to building a sound middle class. The ability to sell American-made products and services to a dramatically expanding global middle class, particularly in Asia, could significantly expand this job sector.

Meanwhile, international travelers stay longer and spend more than domestic travelers – an average of 17.5 nights and nearly \$4,700 per



person per trip. For every additional 34 overseas travelers who come to visit the U.S., an American job is created. In 2014, alone, more than 20.3 million travelers arrived through the Visa Waiver Program (VWP) generating \$190 billion in economic output and supporting nearly one million jobs. Therefore, we call on the next President and Congress to:

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Gann, Georgia  
Sent: Tuesday, September 29, 2015 9:57 AM  
To: 'Geri Prado'  
Cc: John Del Cecato  
Subject: RE: Quick call

IX. Re-Direct Tax Policy to Promote  
Investment in Cities, Advance Middle Class  
Growth, and Reduce Income Inequality

Tax-Exempt Municipal Bonds

For more than 100 years, tax-exempt municipal bonds have been the principal means used by state and local governments to finance critical infrastructure: schools, hospitals, water and sewer facilities, roads, mass transit systems and public power projects. Together, state and local governments are responsible for building and

maintaining 75 percent of the nation's infrastructure, which is mostly financed by tax-exempt municipal bonds.

This federal, state, and local partnership represents a fair allocation of the cost between the different levels of governments for infrastructure used by the general public. For several years the President and Congress have introduced proposals to cap or eliminate the tax deduction on interest earnings from tax-exempt bonds. These proposals could significantly drive up the borrowing cost of state and local governments on critical infrastructure projects.

According to a 2013 joint study released by The U.S. Conference of Mayors and other intergovernmental organizations, if a 28% cap had been in place on the deduction between 2003 and 2012, it would have cost state and local governments \$173 billion; and if the exemption had been eliminated during the same period, it would have cost \$495 billion. Mayors call for the next President and Congress to:

- Maintain the current tax-exempt status of municipal bonds and oppose all efforts to cap, limit, eliminate, or replace tax-exempt municipal bonds.
- Make Permanent the Build America Bonds Program not as replacement but as a supplement to tax-exempt municipal bonds. State and local governments that issued these taxable bonds were paid a direct federal subsidy under the 2009 stimulus bill equal to 35 percent of the interest cost, which enabled them to save more than \$12 billion in borrowing cost.

Main Street Competitiveness

Under current law (the Supreme Court's 1992

decision in *Quill Corp. v. North Dakota*), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

Therefore, we call for the next President and Congress to:

- Enact legislation that enables state and local governments to level the playing field between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

#### Community Revitalization Incentives

As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

- Pass legislation to raise the federal minimum wage from \$7.25 per hour to \$10.10 per hour to increase the buying power of low-income working families.
- Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.

- Enact legislation to make permanent the Child Tax Credit to support working families.

#### Wage Gap Reduction

The nation's mayors believe the economic security of their residents is essential to the future prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

- Pass legislation increasing the Earned Income Tax credit to existing recipients.
- Reduce student debt through a mixture of scholarship, repayment, and debt forgiveness programs.
- Provide incentives to increase homeownership by increasing assistance for downpayment and closing costs through increased funding of the Community Development Block Grant program.

#### End Sequestration

Georgia B. Gann

Senior Legislative Advisor

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Cell. (347) 497-1740

[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Geri Prado

[<mailto:geri@progressiveagenda.us>]

Sent: Tuesday, September 29, 2015 9:13 AM

To: Gann, Georgia

Cc: John Del Cecato

Subject: Re: Quick call

Georgia Can we do 945? John is stuck on a call.  
Thanks.

> On Sep 29, 2015, at 8:44 AM, Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>

> Let's do 202.624.5912.

>

> Talk soon!

>

> Georgia B. Gann

> Senior Legislative Advisor

> Transportation and Infrastructure Specialist

> New York City Office of

> Federal Affairs

> 1301 Pennsylvania Ave NW, Suite 350

> Tel. (202) 624-5912

> Cell. (347) 497-1740

> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

>

>

> -----Original Message-----

> From: Geri Prado

> [<mailto:geri@progressiveagenda.us>]

> Sent: Tuesday, September 29, 2015 8:42 AM

> To: Gann, Georgia

> Cc: John Del Cecato

> Subject: Re: Quick call

>

> Ok. I can conference you both in together.  
Georgia should I call your cell?

>

>> On Sep 29, 2015, at 8:20 AM, Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>>

>> I can do 9:30 as well. Let me know what number to call.  
>>  
>> Georgia B. Gann  
>> Senior Legislative Advisor  
>> Transportation and Infrastructure Specialist  
>> New York City Office of  
>> Federal Affairs  
>> 1301 Pennsylvania Ave NW, Suite 350  
>> Tel. (202) 624-5912  
>> Cell. (347) 497-1740  
>> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>>  
>> -----Original Message-----  
>> From: John Del Cecato  
>> [<mailto:jfdc@akpdmedia.com>]  
>> Sent: Tuesday, September 29, 2015 8:03 AM  
>> To: Geri Prado  
>> Cc: Gann, Georgia  
>> Subject: Re: Quick call  
>>  
>> Actually no - 930 works better  
>>  
>>> On Sep 29, 2015, at 7:25 AM, Geri Prado  
>>> <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
>>>  
>>> Georgia and John can we chat at 9:30 or  
>>> 11?  
>>>  
>>> <USCM Baltimore Mayors 092815.docx>

## MEMORANDUM FOR THE MAYOR

FROM: Georgia Gann

SUBJECT: USCM Baltimore Meeting

---

YOU are scheduled to attend the USCM Baltimore leadership meeting this weekend where YOU and the forty attending mayors will finalize and ratify *The Mayor's Compact for A Better America: A 2016 Call to Action (Mayor's Compact)*. This document will define USCM bipartisan priorities for the 2016 presidential and congressional campaigns. The outline/top ten issues are set. Rawlings-Blake will lead the forty attending mayors will have a roundtable discussion, issue-by-issue to flesh out specifics. Each mayor will have a chance to suggest additions, subtractions, etc. Mayors will also discuss next steps to advocate for these priorities. After the session, USCM will announce the top ten outline in a presser.

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We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

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- II. Educate and Train a 21st Century Competitive Workforce
- III. Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System
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- V. Expand Clean Energy Use to Grow the Economy and Protect the Environment, Using Cities as the Deployment Platform
- VI. Spark Equitable and Sustainable Growth, Community Development and Affordable Housing Investments
- VII. Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities
- VIII. Spur Innovation for Improved Access to Healthcare and the Development of Local Healthy Food Economies
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- X. Increase the Economic Strength of Metro Economies Through the Promotion of Trade and Exports, and Attraction of International Tourism

## **PRIORITIES AND STRATEGY**

Tier 1

### **9/11 Healthcare**

Goal: Add the *James Zadroga 9/11 Health and Compensation Act* reauthorization to the USCM priority item III: Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System

Rational: With the Zadroga Act needing to be reauthorized this Congress, inclusion in the priorities list of this geographically diverse, bipartisan organization will help political support for the legislation beyond the NYC region. YOU led a 2015 USCM resolution to support the Zadroga Reauthorization which was adopted this summer, thus this is consistent with formal USCM policy. Elevating the policy to the 2016 election cycle priority list is an opportunity to again raise the profile, pressure Congress to act, and showcase your leadership of bringing on your fellow mayors to support this reauthorization which is so important for NYC first responders and survivors as well as others across the 50 states.

Strategy: We recommend YOU call Mayor Michael Nutter (D-Philadelphia) and Mayor Mick Cornett (R-Oklahoma City) for support. Mayor Nutter is a former USCM president who cosponsored your 2015 Zadroga resolution. Mayor Cornett is the current USCM Vice-President and has a number of Oklahoma City first responders who would benefit from the Zadroga reauthorization. As members of USCM top leadership, their support during the Saturday discussion will help secure inclusion in the final document. Staff-to-staff outreach to tee up other mayors.

### **End Sequestration**

Goal: Add ending sequestration to the 2016 priority list.

Rational: Federal government expenditures comprise an important component of local government budgets and USCM policy supports ending sequestration now, yet the 2016 priorities document does not mention sequestration. Republican Presidential candidates are discussing ending sequestration for the military on the campaign trail, but fail to mention ending sequestration for domestic discretionary programs like CDBG, homeless assistance and health research. Including the call to end sequestration in the 2016 priority list will clarify that cities run by both Democrats and Republicans need federal investment, not across-the-board cuts.

Strategy: We recommend YOU call Mayor Mick Cornett (R-Oklahoma City), top USCM Republican leadership and Mayor Michael Nutter (D-Philadelphia). Their bipartisan buy-in buy in will be helpful in adding this big-picture priority. Targets for staff organizing: Mayor Marilyn Strickland (D-Tacoma), Mayor Paul Soglin (D-Madison).

### **Climate Change and Resiliency**

Goal: Expand climate change profile in the 2016 priority list and include resiliency. Specifically, beef up priorities IV and V to include more broad federal action items to combat climate change and improve resiliency. Mayor's Office of Sustainability has informed with specific policy recommendations.

Rational: Climate change is one of the most pressing issues facing our nation and both at the Presidential and Congressional levels, it is a highly partisan issue. However, for mayors, responding to climate change is practical and non-partisan. USCM has policy in support of actions to combat climate change and improve resiliency. Yet, climate change and resiliency are almost glossed over in this priorities document. This is an opportunity to reinforce that we need leadership at the federal level to slow the impact and improve resiliency. This is in line with One New York and NYC's Office of Sustainability work in New



York City and engagement with the United Nations, White House, and other cities and global stakeholders at the September 2015 U.S. – China Climate summit.

Strategy: We recommend YOU call Mayor Nutter, cosponsor of the National Flood Insurance Reauthorization resolution, to support the additions. Mayor Jim Brainard (R-Carmel, IN), co-chair of the USCM Energy Independence and Climate Change Task Force and Staff – mayor outreach for Mayor Jim Brainard.

### **Comprehensive Immigration Reform**

Goal: Clarify call for comprehensive immigration reform with a pathway to citizenship in USCM priority item III: Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System.

Rational: The draft document references immigration reforms, but fails to specifically call for comprehensive immigration reform with a pathway to citizenship. The clarification would make the document's immigration stance more progressive, in line with a top Cities United for Immigration Action priority and piece of The Progressive Agenda. This change would be consistent with USCM policy, as adopted in 2013.

Strategy: Through staff outreach, secure support from mayors engaged in CUIA efforts. Targets include Mayor Stephanie Rawlings-Blake (D-Baltimore), Mayor Javier Gonzales (D- Santa Fe), Mayor Nan Whaley (D-Dayton), Mayor Paul Soglin (D-Madison)

### **Affordable broadband**

Goal: Ensure “affordability” is included as a component of broadband access for all in item VII: Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities. Additionally, add support for modernizing the federal Lifeline Program to subsidize high speed internet access for low income individuals.

Rational: Closing the digital divide requires both access to broadband through infrastructure and affordability. The 2016 draft is a good start, but does not specifically highlight “affordability.” This is a key piece of the USCM Cities of Opportunity platform. In addition, USCM adopted Mayor de Blasio’s Lifeline resolution at the 2015 USCM summer meeting, which calls for federal support to replace the old lifeline program with new provisions that allow for connecting homes in low income communities to help close the homework gap. Adding this lifeline piece would again elevate support for program changes, building on organizing successes on broadband achieved in 2014-2015 through Mayor de Blasio’s Cities of Opportunity Task Force and San Francisco Mayor Lee’s USCM Technology and Innovation Committee.

Strategy: Secure support from Mayor Stephen Benjamin (D-Columbia, SC), who championed our Lifeline resolution at USCM this summer and is Co-chair of the Transportation and Communications committee, and Mayor Paul Soglin (D-Madison), another strong supporter.

### **Equitable Task Policy – Earned Income Tax Credit**

Goal: Expand Earned Income Tax Credit

Rational: This would push the Mayor’s Compact to be more line with YOUR work on TPA reward work not just wealth. EITC is one of the more bipartisan tax aspects of TPA, thus the most likely for inclusion. Strategy: Target Mayor Soglin, Strickland, and other progressive mayors.

## **ATTENDEES – 40 MAYORS**

Stephanie Rawlings-Blake, Baltimore, MD – USCM President

Mick Cornett, Oklahoma City, OK – USCM Vice President

Elizabeth Kautz, Burnsville, MN – USCM Past President

Bryan Barnett, Rochester Hills, MI

William Bell, Birmingham, AL

Shane Bemis, Gresham, NJ

Stephen Benjamin, Columbia, SC

David Berger, Lima, OH

Virg Bernero, Lansing, MI

Richard Berry, Albuquerque, NM

Mike Bodker, John Creek, GA

Muriel Bowser, Washington, DC

Michael Coleman, Columbus, OH

Hardie Davis, Augusta Richmond Cty, GA

Bill de Blasio, New York, NY

Greg Fischer, Louisville, KY

Karen Freeman-Wilson, Gary, IN

Javier Gonzales, Santa Fe, NM

Sylvester James, Kansas City, MO

Harry Larosiliere, Plano, TX

Maher Maso, Frisco, TX

Kim McMillan, Clarksville, TN

Jonathan Mitchell, New Bedford, MA

Frank Ortis, Pembroke Pines, FL

Ed Pawlowski, Allentown, PA

Mike Rawlings, Dallas, TX

Kasim Reed, Atlanta, GA

Pedro Segarra, Hartford, CT

Paul Soglin, Madison, WI

Mark Stodola, Little Rock, AR

Marilyn Strickland, Tacoma, WA

Brian Wahler, Piscataway, NJ

Setti Warren, Newton, MA

Nan Whaley, Dayton, OH

**From:** [Gann, Georgia](#)  
**To:** [Schwartz, Regina](#)  
**Cc:** [Sevillia, Max](#); [Spitalnick, Amy \(OMB\)](#); [Hakim, Omar](#); ["geri@progressiveagenda.us"](#); [Mesa, Nilda](#); [John Del Cecato](#)  
**Subject:** RE: USCM Baltimore Mayors Compact  
**Date:** Wednesday, September 30, 2015 11:40:38 AM  
**Attachments:** [USCM Baltimore Meeting Recommendations 9.28.15 new.docx](#)

---

Team,

Here is the latest rec. with TPA updates and the most current list of RSVPs.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
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---

**From:** Gann, Georgia  
**Sent:** Tuesday, September 29, 2015 4:17 PM  
**To:** Schwartz, Regina  
**Cc:** Sevilla, Max; Spitalnick, Amy (OMB); Hakim, Omar; 'geri@progressiveagenda.us'; Mesa, Nilda  
**Subject:** RE: USCM Baltimore Mayors Compact

Gina,

Here you go with streamlined recommendations. I just heard back on a tax policy rec. from TPA – I'll flesh out and if there's space to add, we can come back to it.

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care (Zadroga Reauthorization)
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---

**From:** Gann, Georgia  
**Sent:** Monday, September 28, 2015 10:49 PM  
**To:** Yazgi, Stephanie; Schwartz, Regina  
**Cc:** Sevilla, Max; Spitalnick, Amy (OMB); Hakim, Omar; 'geri@progressiveagenda.us'; Mesa, Nilda  
**Subject:** Re: USCM Baltimore Mayors Compact

I'll call

Georgia B. Gann  
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---

**From:** Yazgi, Stephanie  
**Sent:** Monday, September 28, 2015 10:37 PM  
**To:** Gann, Georgia; Schwartz, Regina  
**Cc:** Sevilla, Max; Spitalnick, Amy (OMB); Hakim, Omar; [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>; Mesa, Nilda  
**Subject:** Re: USCM Baltimore Mayors Compact

What exactly is needed from CUIA  
I am available on cell if someone wants to call me.

[REDACTED]

---

**From:** Gann, Georgia  
**Sent:** Monday, September 28, 2015 5:36 PM  
**To:** Schwartz, Regina  
**Cc:** Sevilla, Max; Spitalnick, Amy (OMB); Yazgi, Stephanie; Hakim, Omar; [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us);  
Mesa, Nilda  
**Subject:** USCM Baltimore Mayors Compact

Gina and team,

Here is the next iteration of the USCM recommendation for the 2016 Mayors Compact. It includes

CUIA's rec as well as Mayors Office of Sustainability. Thus far, TPA hasn't had specific policy recommendations to include or oppose, but did get over framing for TPs that I will incorporate into later briefing documents. If we should include additional items based on TPA, we'll go back and re-work to keep the number of recommended changes reasonable.

Amy – please take a look from the press perspective. We thought this might be a way to highlight Zadroga/911.

**Recommendation:** We recommend YOU fight to ensure that the following issues are added to the 2016 agenda for the nation's mayors:

- 9/11 Health Care (Zadroga Reauthorization)
- Comprehensive Immigration Reform
- Climate Change/Resiliency
- End Sequestration
- Affordable broadband

Georgia B. Gann  
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Goal: Expand climate change profile in the 2016 priority list and include resiliency. Specifically, beef up priorities IV and V to include more broad federal action items to combat climate change and improve resiliency. Mayor's Office of Sustainability has informed with specific policy recommendations.

Rational: Climate change is one of the most pressing issues facing our nation and both at the Presidential and Congressional levels, it is a highly partisan issue. However, for mayors, responding to climate change is practical and non-partisan. USCM has policy in support of actions to combat climate change and improve resiliency. Yet, climate change and resiliency are almost glossed over in this priorities document. This is an opportunity to reinforce that we need leadership at the federal level to slow the impact and improve resiliency. This is in line with One New York and NYC's Office of Sustainability work in New

York City and engagement with the United Nations, White House, and other cities and global stakeholders at the September 2015 U.S. – China Climate summit.

Strategy: We recommend YOU call Mayor Nutter, cosponsor of the National Flood Insurance Reauthorization resolution, to support the additions. Mayor Jim Brainard (R-Carmel, IN), co-chair of the USCM Energy Independence and Climate Change Task Force and Staff – mayor outreach for Mayor Jim Brainard.

### **Comprehensive Immigration Reform**

Goal: Clarify call for comprehensive immigration reform with a pathway to citizenship in USCM priority item III: Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System.

Rational: The draft document references immigration reforms, but fails to specifically call for comprehensive immigration reform with a pathway to citizenship. The clarification would make the document's immigration stance more progressive, in line with a top Cities United for Immigration Action priority and piece of The Progressive Agenda. This change would be consistent with USCM policy, as adopted in 2013.

Strategy: Through staff outreach, secure support from mayors engaged in CUIA efforts. Targets include Mayor Stephanie Rawlings-Blake (D-Baltimore), Mayor Javier Gonzales (D- Santa Fe), Mayor Nan Whaley (D-Dayton), Mayor Paul Soglin (D-Madison)

### **Affordable broadband**

Goal: Ensure “affordability” is included as a component of broadband access for all in item VII: Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities. Additionally, add support for modernizing the federal Lifeline Program to subsidize high speed internet access for low income individuals.

Rational: Closing the digital divide requires both access to broadband through infrastructure and affordability. The 2016 draft is a good start, but does not specifically highlight “affordability.” This is a key piece of the USCM Cities of Opportunity platform. In addition, USCM adopted Mayor de Blasio’s Lifeline resolution at the 2015 USCM summer meeting, which calls for federal support to replace the old lifeline program with new provisions that allow for connecting homes in low income communities to help close the homework gap. Adding this lifeline piece would again elevate support for program changes, building on organizing successes on broadband achieved in 2014-2015 through Mayor de Blasio’s Cities of Opportunity Task Force and San Francisco Mayor Lee’s USCM Technology and Innovation Committee.

Strategy: Secure support from Mayor Stephen Benjamin (D-Columbia, SC), who championed our Lifeline resolution at USCM this summer and is Co-chair of the Transportation and Communications committee, and Mayor Paul Soglin (D-Madison), another strong supporter.

### **Equitable Task Policy – Earned Income Tax Credit**

Goal: Expand Earned Income Tax Credit

Rational: This would push the Mayor’s Compact to be more line with YOUR work on TPA reward work not just wealth. EITC is one of the more bipartisan tax aspects of TPA, thus the most likely for inclusion. Strategy: Target Mayor Soglin, Strickland, and other progressive mayors.



## **ATTENDEES – 40 MAYORS**

Stephanie Rawlings-Blake, Baltimore, MD – USCM President

Mick Cornett, Oklahoma City, OK – USCM Vice President

Elizabeth Kautz, Burnsville, MN – USCM Past President

Bryan Barnett, Rochester Hills, MI

William Bell, Birmingham, AL

Shane Bemis, Gresham, NJ

Stephen Benjamin, Columbia, SC

David Berger, Lima, OH

Virg Bernero, Lansing, MI

Richard Berry, Albuquerque, NM

Mike Bodker, John Creek, GA

Muriel Bowser, Washington, DC

Michael Coleman, Columbus, OH

Hardie Davis, Augusta Richmond Cty, GA

Bill de Blasio, New York, NY

Greg Fischer, Louisville, KY

Karen Freeman-Wilson, Gary, IN

Javier Gonzales, Santa Fe, NM

Sylvester James, Kansas City, MO

Harry Larosiliere, Plano, TX

Maher Maso, Frisco, TX

Kim McMillan, Clarksville, TN

Jonathan Mitchell, New Bedford, MA

Frank Ortis, Pembroke Pines, FL

Ed Pawlowski, Allentown, PA

Mike Rawlings, Dallas, TX

Kasim Reed, Atlanta, GA

Pedro Segarra, Hartford, CT

Paul Soglin, Madison, WI

Mark Stodola, Little Rock, AR

Marilyn Strickland, Tacoma, WA

Brian Wahler, Piscataway, NJ

Setti Warren, Newton, MA

Nan Whaley, Dayton, OH

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [Leopold, Elana](#); [Kayla Arslanian](#); [John Del Cecato](#)  
**Subject:** Penultimate versions for the FORUM  
**Date:** Wednesday, September 30, 2015 12:53:06 PM  
**Attachments:** [FINAL TPAC Forum Legal Invite guidelines \(9-30-15\).docx](#)  
[DRAFT Forum Invite Revised \(9-30-15\).docx](#)

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Mayor et al:

Attached are two documents. The first is a legal memo that explains the criteria we must follow. This is a background document and is FINAL. I will be sharing with the senior city hall team.

Second is the penultimate version of the invite. We are sending to Simpson, Young, Loeb sack after a call we had this morning and a second follow up call is scheduled later today.

The invite itself MUST contain the process and criteria. And as a flag, to get the best candidates invited, we want to wait a reasonable period to get the most recent polling. Invite be accompanied by the legal memo. Please let me know your edits, overall thoughts.

September 25, 2015

Senator Ted Cruz

Cruz for President

Dear Senator Cruz:

Right now, the issue of income inequality is front and center in the national conversation.

As a recent New York Times poll demonstrates, the American people – Republicans, Democrats, and Independents alike -- are focused on income inequality like never before, and they are eager to hear from their leaders on how to tackle it.

What's been lacking is a set of proposals to actually address it.

On the left, progressives are coalescing behind an agenda that includes a \$15

minimum wage, paid sick and paid family leave, Universal Pre-K, expanding Social Security, and closing tax loopholes that benefit the wealthy.

On the right, conservatives have discussed expanding the Earned Income Tax Credit, reducing spending and government bureaucracy, reining in the national debt, means-testing entitlements, and a combination of broadening the tax base while lowering tax rates.

Tackling the issue of income inequality will be a central part of the presidential campaign debate.

This is the reason we have joined together to host a forum, which will give presidential candidates from both sides of the aisle an opportunity to discuss their vision for how to combat income inequality and answer questions from Iowa caucus-goers before they make their decision on February 1<sup>st</sup>.

Sunday, December 6th from 7:00 pm -10:00 pm

Simpson College

7 North C

Indianola, Iowa

The presidential forum will focus squarely on combatting income inequality, covering topics that are solutions such as: improving wages and benefits, enhance retirement security, reform the tax code, and reshape the size and scope of government, among others.

We hope you are able to participate, as we believe it will be a substantive, fair and essential platform for discussing income inequality, not only for those Iowa caucus-goers, but also for voters around the country.

The forum will give each participant an opportunity to discuss income inequality in a meaningful way and have the chance to speak directly to the questions and concerns put forth by the moderator and audience.

The timeframe allows for a maximum of 10 candidates to participate. The top 5

candidates from each side will be invited to participate in this forum. The ranking will be determined by the 5 most recent statewide polls leading up to November 13, 2015 at 5 p.m. CST. A memo outlining our criteria is attached to this notice.

Please respond by October 20th to indicate your interest in participating. We will be reaching out to you via phone as well. If you have any questions in the meantime, please call Geri Prado at xxx-xxx-xxxx.

Thank you and we look forward to hearing from you.

Respectfully,

Simpson College

Congressman David Loeb sack

Congressman David Young

The Progressive Agenda Committee

Attachments

## Memorandum

To: Forum Partners  
From: The Progressive Agenda Committee  
Date: September 30, 2015  
RE: Forum Criteria

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### Objective Criteria for Participant Invitation

*The forum's focus is singularly centered on income inequality and ideas around solutions. The Progressive Agenda Committee (TPAC) and its partners will invite Democratic and Republican presidential candidates to discuss how they plan to combat inequality and bring economic security/stability to the nation. To receive an invitation to the income inequality forum, a candidate must satisfy the following criteria:*

- Fulfill the requirements in Article II, Section 1 of the U.S. Constitution;
- File a Statement of Candidacy, or publicly state that a Statement of Candidacy will be filed, with the Federal Election Commission by November 13, 2015.
- In the 5 most recent **Iowa Statewide** polls released and recognized by **TPAC and Simpson College prior to November 13, 2015** at 5 p.m. CT a candidate must: (1) place in the top 5 of an average of the polls and (2) receive at least 1% support on average of the polls. Polls will be used if they are by major, nationally recognized organizations that use standard methodological techniques.
- In the event that a top 5 candidate declines the invitation to participate, slots will be extended in order, up to the **7th** place candidate.
- Invitations will be sent in writing via registered mail to all candidates with a description of the objective criteria.

### Forum Operational Guidelines

- The questions for the candidates will be prepared and presented by an independent non-partisan panel or moderator.
- Each candidate will be given an equal opportunity to present his or her view on each of the issues discussed.
- The moderator will not comment in a manner that implies any preference, approval or disapproval of a candidate.

September 25, 2015

Senator Ted Cruz  
Cruz for President

Dear Senator Cruz:

Right now, the issue of income inequality is front and center in the national conversation.

As a recent New York Times poll demonstrates, the American people – Republicans, Democrats, and Independents alike -- are focused on income inequality like never before, and they are eager to hear from their leaders on how to tackle it.

What's been lacking is a set of proposals to actually address it.

On the left, progressives are coalescing behind an agenda that includes a \$15 minimum wage, paid sick and paid family leave, Universal Pre-K, expanding Social Security, and closing tax loopholes that benefit the wealthy.

On the right, conservatives have discussed expanding the Earned Income Tax Credit, reducing spending and government bureaucracy, reining in the national debt, means-testing entitlements, and a combination of broadening the tax base while lowering tax rates.

Tackling the issue of income inequality will be a central part of the presidential campaign debate.

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Simpson College  
7 North C  
Indianola, Iowa

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The forum will give each participant an opportunity to discuss income inequality in a meaningful way and have the chance to speak directly to the questions and concerns put forth by the moderator and audience.

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Please respond by October 20th to indicate your interest in participating. We will be reaching out to you via phone as well. If you have any questions in the meantime, please call Geri Prado at xxx-xxx-xxxx.

Thank you and we look forward to hearing from you.

Respectfully,

Simpson College  
Congressman David Loeb sack  
Congressman David Young  
The Progressive Agenda Committee

Attachments

**From:** [Snyder, Thomas](#)  
**To:** [Geri Prado](#); [Salazar-Rodriguez, Prisca](#); [John Del Ceccato](#)  
**Subject:** Re: heads up  
**Date:** Wednesday, September 30, 2015 1:12:17 PM

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Standard procedure. If it looks like a hurricane is coming to NYC or DC Friday or Saturday, or in the event there is a forecast of severe flooding in NYC, we will have to re-evaluate his travel. We plan to assess that late tomorrow and make the call then.

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**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Wednesday, September 30, 2015 at 1:08 PM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>  
**Subject:** Fwd: heads up

?

Begin forwarded message:

**From:** Andrea Hagelgans <[REDACTED]>  
**Subject:** heads up  
**Date:** September 30, 2015 at 12:58:16 PM EDT  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>

Heads up, this potential hurricane may change DC travel. Tom and Tony are briefing Mayor and will be in contact with you. We may need to be flexible



**From:** [Walzak, Phil](#)  
**To:** ["John Del Cecato"](#); [Norvell, Wiley](#); [Klein, Monica](#); [Hinton, Karen](#)  
**Cc:** [Geri Prado](#); [REDACTED]; [Adams Baker, Marti](#); [Hagelgans, Andrea](#)  
**Subject:** RE: Progressive Agenda inequality forum  
**Date:** Wednesday, September 30, 2015 2:23:41 PM

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+KH

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**From:** John Del Cecato [<mailto:jfdc@akpdmmedia.com>]  
**Sent:** Wednesday, September 30, 2015 2:22 PM  
**To:** Walzak, Phil; Norvell, Wiley; Klein, Monica  
**Cc:** Geri Prado ([REDACTED]); Adams Baker, Marti; Hagelgans, Andrea  
**Subject:** Re: Progressive Agenda inequality forum

I defer to Geri - but my vote would be yes.

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**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 2:19 PM  
**To:** John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, "Norvell, Wiley" <[WNorvell@cityhall.nyc.gov](mailto:WNorvell@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>  
**Cc:** "Geri Prado" ([REDACTED]) <[REDACTED]>, "Adams Baker, Marti" <[MAadams@cityhall.nyc.gov](mailto:MAadams@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Subject:** RE: Progressive Agenda inequality forum

And you want to say this on rec?

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**From:** John Del Cecato [<mailto:jfdc@akpdmmedia.com>]  
**Sent:** Wednesday, September 30, 2015 2:17 PM  
**To:** Walzak, Phil; Norvell, Wiley; Klein, Monica  
**Cc:** Geri Prado ([REDACTED])  
**Subject:** Re: Progressive Agenda inequality forum

Agreed. But moving on, my two cents:

1. No. It's being organized by The Progressive Agenda Committee. The hosts will be announced in the days to come.
2. TPAC is dedicated to combatting income inequality by creating a national conversation on specific solutions. This forum will help push that conversation forward.
3. Mayor de Blasio is doing everything in his power to combat income inequality here in New York City. But as he's said, he needs Washington to be a partner - by passing federal legislation that helps New York City. These changes include a \$15 federal minimum wage, national paid sick and paid family leave laws, and closing federal tax loopholes that allow big corporations and billionaires to pay less than their fair share in taxes. With the additional federal money generated by these national legislative changes, New York City will be able to do more to build our middle class and lift people out of poverty.
4. It will be bipartisan. Details on invitees will be released in the days to come. (ALT: might

want to give a nod to the fact that even Republicans are discussing income inequality. There have been a ton of stories on this.)

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**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 2:00 PM  
**To:** "Norvell, Wiley" <[WNorvell@cityhall.nyc.gov](mailto:WNorvell@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>  
**Cc:** "Geri Prado" [REDACTED] John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Subject:** RE: Progressive Agenda inequality forum

So fucking annoying

++

Dunno what you want to do here we are prolly fucked

Really goddamn wish this hadn't leaked out yest...fiasco

**From:** Adam Brodsky [<mailto:abrodsky@nypost.com>]  
**Sent:** Wednesday, September 30, 2015 1:55 PM  
**To:** Walzak, Phil; Norvell, Wiley; Klein, Monica  
**Subject:** Progressive Agenda inequality forum

I'm writing an editorial for tomorrow's NY Post on this income-inequality forum planned for Iowa.

- 1) Is the mayor going to host it, as was reported today?
- 2) Can you explain why?
- 3) Can you tell me if the event has anything to do with NYC?
- 4) It was reported to be a "bipartisan" forum, but who -- realistically -- is expected to attend? Any Republicans?

Thanks for your help.

Adam Brodsky  
NY Post  
Editorial Page

**From:** [Gann, Georgia](#)  
**To:** ["Geri Prado"](#)  
**Cc:** [Schwartz, Regina](#); [John Del Cecato](#)  
**Subject:** RE: Quick call  
**Date:** Wednesday, September 30, 2015 3:27:28 PM

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Trying to get to a final here on documents. Here is what I have so far. Geri and John – will you please edit these TPs I've drafted and then get me background material so I can have some substantive knowledge of this issue for briefing/staffing?

**PROPOSAL:** Expand earned income tax credit

**TALKING POINTS:**

- Across the country we are seeing an influx of people moving back to cities
- That raises important questions for municipal government - namely: how do we build a bigger middle class in our cities?
- One thing we can need is a federal tax code that rewards work, not just wealth
- We can do that by expanding the Earned Income Tax Credit

**USCM POLICY:** 69<sup>th</sup> Annual Conference resolution - Expansion and Simplification of the Earned Income Tax Credit

Proposed Language (changes in red)

Pass legislation **expanding and** increasing the Earned Income Tax credit to existing recipients.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 1:15 PM  
**To:** Gann, Georgia  
**Cc:** Schwartz, Regina; John Del Cecato  
**Subject:** Re: Quick call

Small point we're trying to change to The Progressive Agenda Committee. Reason is as you all know TPA is too associated with Fast Track and Trade and it's noted by organizations. thanks.

On Sep 30, 2015, at 11:39 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

In case you haven't sent yet, here an doc with updated RSVPs – list was sent out this am from USCM

Georgia B. Gann  
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Transportation and Infrastructure Specialist  
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Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Wednesday, September 30, 2015 9:26 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** John Del Cecato  
**Subject:** RE: Quick call

Here you go – updated with this:

**Equitable Task Policy – Earned Income Tax Credit**

Goal: Expand Earned Income Tax Credit

Rational: This would push the Mayor's Compact to be more line with YOUR work on TPA reward work not just wealth. EITC is one of the more bipartisan tax aspects of TPA, thus the most likely for inclusion.

Strategy: Target Mayor Soglin, Strickland, and other progressive mayors.

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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Wednesday, September 30, 2015 9:18 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** John Del Cecato  
**Subject:** RE: Quick call

All – for the sake of time, I will add now as an optional “you may want to discuss.” TPA can further define and decide later.

Gina – have you updated the memo at all from the one I sent yesterday evening? Here is my latest.

Georgia B. Gann  
Senior Legislative Advisor  
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Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Schwartz, Regina  
**Sent:** Wednesday, September 30, 2015 9:14 AM  
**To:** Geri Prado  
**Cc:** John Del Cecato; Gann, Georgia  
**Subject:** Re: Quick call

I need this brief to him today this am so if we are adding please do now and you can update when you see him Friday.

On Sep 30, 2015, at 9:01 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Sounds good.

On Sep 30, 2015, at 8:58 AM, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

I guess I'd prefer that we actually expand those who are eligible - like childless workers. Geri - maybe we can ponder a bit more on this?

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 8:45 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** RE: Quick call

Ok – I've seen the same thing from my research.

UPK is solidly in there – so good on that front. I'll be prepped to have him back it remaining in IF anyone offers to strip. Is the EITC language good as is? See below. If we need to change, will you mark it up and then send TPs for MBdB to present sell to the group of mayors (they'll be in a roundtable discussion) and some background on the policy to help inform him?

- Pass legislation increasing the Earned Income Tax credit to existing recipients.

Georgia B. Gann  
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Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, September 30, 2015 8:40 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** Gann, Georgia  
**Subject:** Re: Quick call

Yeah, it looks like the USCM has actually been recruited by the private equity/hedge fund guys in the past to stand up FOR the carried interest loophole... I suppose Wall Street has its claws pretty deeply dug into a lot of mayors...

Maybe we just focus on expanding EITC and UPK? I'm all for MBDB fighting the good fight - but sounds like a bipartisan group of mayors is going to be unreceptive to tax fairness

---

**From:** "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 8:26 AM  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: Quick call

It more a question of what you want to add so this best serves your needs.

On Sep 29, 2015, at 10:35 PM, Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

We've been sucked into an 8 hour waste of time with a story. Apologies on this.

Georgia are you good?

On Sep 29, 2015, at 8:00 PM, Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

John,

I just noticed that I didn't include you in the updated rec I sent to Gina. I will forward. There wasn't time to include this.

Will it have bipartisan support from the attending mayors? See the list attached. If you guys have mayors on board that will be attending that will voice support, it could be worth organizing around and adding. USCM doesn't have current policy on closing the carried interest loophole, so it will be a big lift. I've done some research and found something from 2001 on expanding EITC though.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure  
Specialist  
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350  
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---

**From:** John Del Cecato  
[<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29,  
2015 3:38 PM  
**To:** Gann, Georgia; 'Geri Prado'  
**Cc:** Schwartz, Regina  
**Subject:** Re: Quick call

Added priority, in my view, should

combine two items from The Progressive Agenda:

"Close the carried interest loophole and use the money to expand the Earned Income Tax Credit."

The essence of this would be to truly reward WORK and not just WEALTH. And both the tax and spending measures have bipartisan support.

---

**From:** "Gann, Georgia"  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29, 2015 at 3:14 PM  
**To:** 'Geri Prado'  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** John Del Cecato  
<[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>,  
"Schwartz, Regina"  
<[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Subject:** RE: Quick call

I need to get Gina recommendations now for this USCM meeting ASAP. I'm sending along the recs here, and if we still have time to add later, we'll include the additional priority!

**Recommendation:** YOU may want to want to influence a number of the document components based on NYC positions and organizing efforts. We strongly suggest YOU add the following issues to the 2016 agenda to advance NYC priorities and elevate bipartisan support for issues that are highly partisan in D.C.

- 9/11 Health Care  
(Zadroga Reauthorization)



- Climate Change/Resiliency
- End Sequestration

YOU may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform and Affordable broadband.

We are organizing support from targets this week will present an updated memo with key supporters on Friday. We also recommend you call Mayor Nutter and Mayor Cornett for a principal-principal touch to help secure support on top tier issues.

Georgia B. Gann  
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Transportation and Infrastructure Specialist  
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Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Tuesday, September 29, 2015 10:06 AM  
**To:** 'Geri Prado'  
**Cc:** 'John Del Cecato'  
**Subject:** RE: Quick call

The other flag is that the document includes this bullet: See the context below the bullet. Is this a problem for MBdB?

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

U.S. Metro Areas play a critical role in this sector, accounting for nearly 90% of U.S. exports and providing key infrastructure such as ports and intermodal facilities to efficiently move goods. Global competition in the areas of port modernization and transportation systems, however, could threaten US ability to advance export growth; and failure to develop global trade deals, which would provide a “level playing” field for U.S. businesses, could put American businesses and workers at a disadvantage. Congressional failure to reauthorize the Export Import Bank, which helps U.S. businesses sell goods overseas, could also deal a blow to our efforts to expand exports.

Port and export related jobs have a 15-18% higher wage level, and therefore contribute to building a sound middle class. The ability to sell American-made products and services to a dramatically expanding global middle class, particularly in Asia, could significantly expand this job sector.

Meanwhile, international travelers stay longer and spend more than domestic travelers – an average of 17.5 nights and nearly \$4,700 per person per trip. For every additional 34 overseas travelers who come to visit the U.S., an American job is created. In 2014, alone, more than 20.3 million travelers arrived through the Visa Waiver Program (VWP) generating

\$190 billion in economic output and supporting nearly one million jobs. Therefore, we call on the next President and Congress to:

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.

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Specialist  
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350  
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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

-----Original Message-----

From: Gann, Georgia  
Sent: Tuesday, September 29,  
2015 9:57 AM  
To: 'Geri Prado'  
Cc: John Del Cecato  
Subject: RE: Quick call

IX. Re-Direct Tax Policy to  
Promote Investment in Cities,  
Advance Middle Class Growth,  
and Reduce Income Inequality

Tax-Exempt Municipal Bonds

For more than 100 years, tax-exempt municipal bonds have been the principal means used by state and local governments to finance critical infrastructure:

schools, hospitals, water and sewer facilities, roads, mass transit systems and public power projects. Together, state and local governments are responsible for building and maintaining 75 percent of the nation's infrastructure, which is mostly financed by tax-exempt municipal bonds.

This federal, state, and local partnership represents a fair allocation of the cost between the different levels of governments for infrastructure used by the general public. For several years the President and Congress have introduced proposals to cap or eliminate the tax deduction on interest earnings from tax-exempt bonds. These proposals could significantly drive up the borrowing cost of state and local governments on critical infrastructure projects.

According to a 2013 joint study released by The U.S. Conference of Mayors and other intergovernmental organizations, if a 28% cap had been in place on the deduction between 2003 and 2012, it would have cost state and local governments \$173 billion; and if the exemption had been had been eliminated during the same period, it would have cost \$495 billion. Mayors call for the next President and Congress to:

- Maintain the current tax-exempt status of municipal bonds and oppose all efforts to cap, limit, eliminate, or replace tax-

exempt municipal bonds.

- Make Permanent the Build America Bonds Program not as replacement but as a supplement to tax-exempt municipal bonds. State and local governments that issued these taxable bonds were paid a direct federal subsidy under the 2009 stimulus bill equal to 35 percent of the interest cost, which enabled them to save more than \$12 billion in borrowing cost.

#### Main Street Competitiveness

Under current law (the Supreme Court's 1992 decision in *Quill Corp. v. North Dakota*), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

Therefore, we call for the next President and Congress to:

- Enact legislation that enables state and local governments to level the playing field between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

## Community Revitalization Incentives

As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

- Pass legislation to raise the federal minimum wage from \$7.25 per hour to \$10.10 per hour to increase the buying power of low-income working families.
- Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.
- Enact legislation to make permanent the Child Tax Credit to support working families.

## Wage Gap Reduction

The nation's mayors believe the economic security of their residents is essential to the future

prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

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- Reduce student debt through a mixture of scholarship, repayment, and debt forgiveness programs.
- Provide incentives to increase homeownership by increasing assistance for downpayment and closing costs through increased funding of the Community Development Block Grant program.

End Sequestration  
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-----Original Message-----

From: Geri Prado  
[<mailto:geri@progressiveagenda.us>]  
Sent: Tuesday, September 29,  
2015 9:13 AM  
To: Gann, Georgia  
Cc: John Del Cecato  
Subject: Re: Quick call

Georgia Can we do 945? John is  
stuck on a call. Thanks.

> On Sep 29, 2015, at 8:44 AM,  
Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>  
> Let's do 202.624.5912.  
>  
> Talk soon!  
>  
> Georgia B. Gann  
> Senior Legislative Advisor  
> Transportation and  
Infrastructure Specialist New York  
City Office of  
> Federal Affairs  
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Suite 350  
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> Cell. (347) 497-1740  
> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

>  
>  
> -----Original Message-----  
> From: Geri Prado  
[<mailto:geri@progressiveagenda.us>]  
>  
> Sent: Tuesday, September 29,  
2015 8:42 AM  
> To: Gann, Georgia



> Cc: John Del Cecato  
> Subject: Re: Quick call  
>  
> Ok. I can conference you both  
in together. Georgia should I call  
your cell?  
>  
>> On Sep 29, 2015, at 8:20 AM,  
Gann, Georgia  
<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:  
>>  
>> I can do 9:30 as well. Let me  
know what number to call.  
>>  
>> Georgia B. Gann  
>> Senior Legislative Advisor  
>> Transportation and  
Infrastructure Specialist New York  
City Office of  
>> Federal Affairs  
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>> Cell. (347) 497-1740  
>> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>>  
>> -----Original Message-----  
>> From: John Del Cecato  
>> [<mailto:jfdc@akpdmedia.com>]  
>> Sent: Tuesday, September 29,  
2015 8:03 AM  
>> To: Geri Prado  
>> Cc: Gann, Georgia  
>> Subject: Re: Quick call  
>>  
>> Actually no - 930 works better  
>>  
>>> On Sep 29, 2015, at 7:25 AM,  
Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
wrote:  
>>>  
>>> Georgia and John can we chat  
at 9:30 or 11?  
<USCM Baltimore Mayors

092815.docx>

<USCM Baltimore Meeting Recommendations 9.28.15 new.docx>

**From:** [Gann, Georgia](#)  
**To:** ["John Del Cecato"](#); ["Geri Prado"](#)  
**Cc:** [Schwartz, Regina](#)  
**Subject:** RE: Quick call  
**Date:** Wednesday, September 30, 2015 3:30:54 PM

---

Great. Then I'll hold for background material from you guys on what expanding the tax credit means, to whom, and why it's good.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** John Del Cecato [mailto:[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)]  
**Sent:** Wednesday, September 30, 2015 3:30 PM  
**To:** Gann, Georgia; 'Geri Prado'  
**Cc:** Schwartz, Regina  
**Subject:** Re: Quick call

Good by me

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 3:27 PM  
**To:** 'Geri Prado' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: Quick call

Trying to get to a final here on documents. Here is what I have so far. Geri and John – will you please edit these TPs I've drafted and then get me background material so I can have some substantive knowledge of this issue for briefing/staffing?

**PROPOSAL:** Expand earned income tax credit  
**TALKING POINTS:**

- Across the country we are seeing an influx of people moving back to cities
- That raises important questions for municipal government - namely: how do we build a bigger middle class in our cities?
- One thing we can need is a federal tax code that rewards work, not just wealth
- We can do that by expanding the Earned Income Tax Credit

**USCM POLICY:** 69<sup>th</sup> Annual Conference resolution - Expansion and Simplification of the Earned Income Tax Credit

Proposed Language (changes in red)

Pass legislation **expanding and** increasing the Earned Income Tax credit to existing recipients.

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---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Wednesday, September 30, 2015 1:15 PM  
**To:** Gann, Georgia  
**Cc:** Schwartz, Regina; John Del Cecato  
**Subject:** Re: Quick call

Small point we're trying to change to The Progressive Agenda Committee. Reason is as you all know TPA is too associated with Fast Track and Trade and it's noted by organizations. thanks.

On Sep 30, 2015, at 11:39 AM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

In case you haven't sent yet, here an doc with updated RSVPs – list was sent out this am from USCM

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---

**From:** Gann, Georgia  
**Sent:** Wednesday, September 30, 2015 9:26 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** John Del Cecato  
**Subject:** RE: Quick call

Here you go – updated with this:

## **Equitable Task Policy – Earned Income Tax Credit**

Goal: Expand Earned Income Tax Credit

Rational: This would push the Mayor's Compact to be more line with YOUR work on TPA reward work not just wealth. EITC is one of the more bipartisan tax aspects of TPA, thus the most likely for inclusion.

Strategy: Target Mayor Soglin, Strickland, and other progressive mayors.

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---

**From:** Gann, Georgia  
**Sent:** Wednesday, September 30, 2015 9:18 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** John Del Cecato  
**Subject:** RE: Quick call

All – for the sake of time, I will add now as an optional “you may want to discuss.” TPA can further define and decide later.

Gina – have you updated the memo at all from the one I sent yesterday evening? Here is my latest.

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---

**From:** Schwartz, Regina  
**Sent:** Wednesday, September 30, 2015 9:14 AM  
**To:** Geri Prado  
**Cc:** John Del Cecato; Gann, Georgia  
**Subject:** Re: Quick call

I need this brief to him today this am so if we are adding please do now and you can update when you see him Friday.

On Sep 30, 2015, at 9:01 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Sounds good.

On Sep 30, 2015, at 8:58 AM, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

I guess I'd prefer that we actually expand those who are eligible - like childless workers. Geri - maybe we can ponder a bit more on this?

---

**From:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 8:45 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** RE: Quick call

Ok – I've seen the same thing from my research.

UPK is solidly in there – so good on that front. I'll be prepped to have him back it remaining in IF anyone offers to strip. Is the EITC language good as is? See below. If we need to change, will you mark it up and then send TPs for MBdB to present sell to the group of mayors (they'll be in a roundtable discussion) and some background on the policy to help inform him?

- Pass legislation increasing the Earned Income Tax credit to existing recipients.

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---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, September 30, 2015 8:40 AM  
**To:** Schwartz, Regina; Geri Prado  
**Cc:** Gann, Georgia  
**Subject:** Re: Quick call

Yeah, it looks like the USCM has actually been recruited by the

private equity/hedge fund guys in the past to stand up FOR the carried interest loophole... I suppose Wall Street has its claws pretty deeply dug into a lot of mayors...

Maybe we just focus on expanding EITC and UPK? I'm all for MBDB fighting the good fight - but sounds like a bipartisan group of mayors is going to be unreceptive to tax fairness

---

**From:** "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>

**Date:** Wednesday, September 30, 2015 at 8:26 AM

**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>

**Cc:** "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

**Subject:** Re: Quick call

It more a question of what you want to add so this best serves your needs.

On Sep 29, 2015, at 10:35 PM, Geri Prado

<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

We've been sucked into an 8 hour waste of time with a story. Apologies on this.

Georgia are you good?

On Sep 29, 2015, at 8:00 PM, Gann, Georgia

<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

John,

I just noticed that I didn't include you in the updated rec I sent to Gina. I will forward. There wasn't time to include this.

Will it have bipartisan support from the attending mayors? See the list attached. If you guys have mayors on board that will be attending that will voice support, it could be worth organizing around and adding. USCM doesn't have current policy on closing the carried interest loophole, so it will

be a big lift. I've done some research and found something from 2001 on expanding EITC though.

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**From:** John Del Cecato  
[\[mailto:jfdc@akpdmedia.com\]](mailto:jfdc@akpdmedia.com)  
**Sent:** Tuesday, September 29,  
2015 3:38 PM  
**To:** Gann, Georgia; 'Geri Prado'  
**Cc:** Schwartz, Regina  
**Subject:** Re: Quick call

Added priority, in my view, should  
combine two items from The  
Progressive Agenda:

"Close the carried interest  
loophole and use the money to  
expand the Earned Income Tax  
Credit."

The essence of this would be to  
truly reward WORK and not just  
WEALTH. And both the tax and  
spending measures have  
bipartisan support.

---

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<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>  
**Date:** Tuesday, September 29,  
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**To:** 'Geri Prado'



<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>

**Cc:** John Del Cecato

<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>,

"Schwartz, Regina"

<[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>

**Subject:** RE: Quick call

I need to get Gina  
recommendations now for this  
USCM meeting ASAP. I'm sending  
along the recs here, and if we still  
have time to add later, we'll  
include the additional priority!

**Recommendation:** YOU may  
want to want to influence a  
number of the document  
components based on NYC  
positions and organizing efforts.  
We strongly suggest YOU add  
the following issues to the 2016  
agenda to advance NYC priorities  
and elevate bipartisan support for  
issues that are highly partisan in  
D.C.

- 9/11 Health Care  
(Zadroga Reauthorization)
- Climate  
Change/Resiliency
- End Sequestration

YOU may also want to  
strengthen the *Mayor's*  
*Compact* on Comprehensive  
Immigration Reform and  
Affordable broadband.

We are organizing support from  
targets this week will present an  
updated memo with key  
supporters on Friday. We also  
recommend you call Mayor  
Nutter and Mayor Cornett for a  
principal-principal touch to help  
secure support on top tier issues.

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Advance Middle Class Growth,  
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[\[mailto:geri@progressiveagenda.us\]](mailto:geri@progressiveagenda.us)  
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 Sent: Tuesday, September 29,  
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 To: Gann, Georgia  
 Cc: John Del Cecato  
 Subject: Re: Quick call

Georgia Can we do 945? John is stuck on a call. Thanks.

> On Sep 29, 2015, at 8:44 AM,  
 Gann, Georgia



<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>

> Let's do 202.624.5912.

>

> Talk soon!

>

> Georgia B. Gann

> Senior Legislative Advisor

> Transportation and

Infrastructure Specialist New York

City Office of

> Federal Affairs

> 1301 Pennsylvania Ave NW,

Suite 350

> Tel. (202) 624-5912

> Cell. (347) 497-1740

> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

>

>

> -----Original Message-----

> From: Geri Prado

[<mailto:geri@progressiveagenda.us>

]

> Sent: Tuesday, September 29,  
2015 8:42 AM

> To: Gann, Georgia

> Cc: John Del Cecato

> Subject: Re: Quick call

>

> Ok. I can conference you both  
in together. Georgia should I call  
your cell?

>

>> On Sep 29, 2015, at 8:20 AM,  
Gann, Georgia

<[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

>>

>> I can do 9:30 as well. Let me  
know what number to call.

>>

>> Georgia B. Gann

>> Senior Legislative Advisor

>> Transportation and

Infrastructure Specialist New York

City Office of

>> Federal Affairs  
>> 1301 Pennsylvania Ave NW,  
Suite 350  
>> Tel. (202) 624-5912  
>> Cell. (347) 497-1740  
>> [ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)  
>>  
>> -----Original Message-----  
>> From: John Del Cecato  
[<mailto:jfdc@akpdmedia.com>]  
>> Sent: Tuesday, September 29,  
2015 8:03 AM  
>> To: Geri Prado  
>> Cc: Gann, Georgia  
>> Subject: Re: Quick call  
>>  
>> Actually no - 930 works better  
>>  
>>> On Sep 29, 2015, at 7:25 AM,  
Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
wrote:  
>>>  
>>> Georgia and John can we chat  
at 9:30 or 11?  
  
<USCM Baltimore Mayors  
092815.docx>

<USCM Baltimore Meeting Recommendations 9.28.15 new.docx>

**From:** [Walzak, Phil](#)  
**To:** ["John Del Cecato"; Geri Prado](#)  
**Cc:** [Norvell, Wiley](#); [Klein, Monica](#); [Adams Baker, Marti](#)  
**Subject:** RE: Progressive Agenda inequality forum  
**Date:** Wednesday, September 30, 2015 3:56:45 PM

---

CNN airs thurs (poppy harlow)  
Is there some early look we can give him?

---

**From:** John Del Cecato [mailto:jfdc@akpdmmedia.com]  
**Sent:** Wednesday, September 30, 2015 3:30 PM  
**To:** Walzak, Phil; Geri Prado  
**Cc:** Norvell, Wiley; Klein, Monica  
**Subject:** Re: Progressive Agenda inequality forum

BTW, I only answered the call because I thought it was Tom Kaplan calling... I have been referring all forum stuff to RKK...

Here's my rundown of my fairly short & hopefully not too messed-up conversation:

- \* Said he heard Loeb sack was a sponsor - wanted to know what BDB relationship with Loeb sack was... I didn't say anything..
- \* Asked me where Simpson College was located... I said "do you want me to google that for you."
- \* Asked whether Friday visit was in part TPAC (I didn't answer - although we might want to give him that)
- \* Said he was going to mention Russ Feingold email (which he understood was a campaign thing & not a TPAC thing)
- \* Talked to him about TPAC the name (just in a friendly way - said it wasn't TPA anymore because of Fast Track confusion)
- \* He wants to get together with Geri at some point
- \* I mentioned Robert Reich thing yesterday (how it related TPAC to NYC - affordable housing - etc) - he didn't seem to know about it...

Basically he's writing a "straightforward" piece that combines forum, Feingold, Friday speech, etc to show that BDB is going back at the national stuff... I urged him to bring it back to NYC (like with carried interest) - to which he asked if carried interest would be a topic at the forum (something I couldn't really answer since we haven't gotten that far yet)

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 3:23 PM  
**To:** Geri Prado [REDACTED] John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Cc:** "Norvell, Wiley" <[WNorvell@cityhall.nyc.gov](mailto:WNorvell@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>  
**Subject:** Re: Progressive Agenda inequality forum

Have u heard from Grynbaum on this?  
Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Geri Prado

**Sent:** Wednesday, September 30, 2015 3:20 PM  
**To:** John Del Cecato  
**Cc:** Walzak, Phil; Norvell, Wiley; Klein, Monica  
**Subject:** Re: Progressive Agenda inequality forum

We should also point to work at the TPAC partners.

All, as much as we can start drawing a clear separation between TPAC and the Mayor (knowing he's pushing it and the founder, etc), the better. Anything around it can go to me. I am racing to get these invites finalized and hold onto our GOP after the de Blasio, Dem headlines but we're getting there. In addition, I'm trying to get leaders since we're still not on the co-chairs issue with the Mayor to help step up and take on parts.

On Wed, Sep 30, 2015 at 2:17 PM, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)> wrote:  
Agreed. But moving on, my two cents:

1. No. It's being organized by The Progressive Agenda Committee. The hosts will be announced in the days to come.
2. TPAC is dedicated to combatting income inequality by creating a national conversation on specific solutions. This forum will help push that conversation forward.
3. Mayor de Blasio is doing everything in his power to combat income inequality here in New York City. But as he's said, he needs Washington to be a partner - by passing federal legislation that helps New York City. These changes include a \$15 federal minimum wage, national paid sick and paid family leave laws, and closing federal tax loopholes that allow big corporations and billionaires to pay less than their fair share in taxes. With the additional federal money generated by these national legislative changes, New York City will be able to do more to build our middle class and lift people out of poverty.
4. It will be bipartisan. Details on invitees will be released in the days to come. (ALT: might want to give a nod to the fact that even Republicans are discussing income inequality. There have been a ton of stories on this.)

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 2:00 PM  
**To:** "Norvell, Wiley" <[WNorvell@cityhall.nyc.gov](mailto:WNorvell@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>  
**Cc:** "Geri Prado" [REDACTED] John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Subject:** RE: Progressive Agenda inequality forum

So fucking annoying

++

Dunno what you want to do here we are prolly fucked

Really goddamn wish this hadn't leaked out yest...fiasco

**From:** Adam Brodsky [<mailto:abrodsky@nypost.com>]

**Sent:** Wednesday, September 30, 2015 1:55 PM  
**To:** Walzak, Phil; Norvell, Wiley; Klein, Monica  
**Subject:** Progressive Agenda inequality forum

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- 1) Is the mayor going to host it, as was reported today?
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Thanks for your help.

Adam Brodsky  
NY Post  
Editorial Page

**From:** [Walzak, Phil](#)  
**To:** ["Geri Prado"; John Del Cecato](#)  
**Cc:** [Norvell, Wiley](#); [Klein, Monica](#)  
**Subject:** RE: Progressive Agenda inequality forum  
**Date:** Wednesday, September 30, 2015 3:57:35 PM

---

Im sending this to NYP then  
Geri should I CC you?

**From:** Geri Prado [mailto:████████████████████]  
**Sent:** Wednesday, September 30, 2015 3:20 PM  
**To:** John Del Cecato  
**Cc:** Walzak, Phil; Norvell, Wiley; Klein, Monica  
**Subject:** Re: Progressive Agenda inequality forum

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**Cc:** "Geri Prado" ██████████, ██████████, ██████████, John Del Cecato

<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

**Subject:** RE: Progressive Agenda inequality forum

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NY Post  
Editorial Page

**From:** [Geri Prado](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [John Del Cecato](#); [Norvell, Wiley](#); [Klein, Monica](#)  
**Subject:** Re: Progressive Agenda inequality forum  
**Date:** Wednesday, September 30, 2015 4:07:25 PM

---

Please and thanks.

On Wed, Sep 30, 2015 at 3:57 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Im sending this to NYP then

Geri should I CC you?

**From:** Geri Prado [mailto:████████████████████]  
**Sent:** Wednesday, September 30, 2015 3:20 PM  
**To:** John Del Cecato  
**Cc:** Walzak, Phil; Norvell, Wiley; Klein, Monica  
**Subject:** Re: Progressive Agenda inequality forum

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NY Post

Editorial Page

**From:** [Geri Prado](#)  
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**Cc:** [John Del Cecato](#); [Norvell, Wiley](#); [Klein, Monica](#)  
**Subject:** Re: Progressive Agenda inequality forum  
**Date:** Wednesday, September 30, 2015 4:33:34 PM

---

Agreed.

On Wed, Sep 30, 2015 at 3:59 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Also I think straight up media inquiries abt TPA activities should be handled by TPA? Feel like we have a telephone game going

**From:** Geri Prado [mailto:[\[REDACTED\]](#)]  
**Sent:** Wednesday, September 30, 2015 3:20 PM  
**To:** John Del Cecato  
**Cc:** Walzak, Phil; Norvell, Wiley; Klein, Monica  
**Subject:** Re: Progressive Agenda inequality forum

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**Cc:** "Geri Prado" <[REDACTED]> <[REDACTED]> John Del Cecato  
<[ifdc@akpdmmedia.com](mailto:ifdc@akpdmmedia.com)>

**Subject:** RE: Progressive Agenda inequality forum

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Thanks for your help.

Adam Brodsky

NY Post

Editorial Page

**From:** [Geri Prado](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [Hinton, Karen](#); [John Del Cecato \(jfdc@akpdmedia.com\)](#)  
**Subject:** Re: FW: Iowa  
**Date:** Wednesday, September 30, 2015 4:45:02 PM

---

yes and if they ask any questions about the forum, TPAC, who what or when send them to me and or RKK

On Wed, Sep 30, 2015 at 4:30 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

We need to say

Details on the forum are being worked on. No plans formalized. When there is info it will be shared.

And then encourage him to attend Parents Nite tonight

**From:** Michael Gartland [mailto:[mgartland@nypost.com](mailto:mgartland@nypost.com)]  
**Sent:** Wednesday, September 30, 2015 4:25 PM  
**To:** Walzak, Phil; Hinton, Karen  
**Subject:** Fwd: Iowa

Checking to see if I can expect answers to these questions by 5:

----- Forwarded message -----  
**From:** **Michael Gartland** <[mgartland@nypost.com](mailto:mgartland@nypost.com)>  
**Date:** Wed, Sep 30, 2015 at 11:10 AM  
**Subject:** Iowa  
**To:** Karen Hinton <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, Dan Levitan <[dan@berlinrosen.com](mailto:dan@berlinrosen.com)>

hey there--

Who's fielding questions on Iowa today?

We're trying to get projections on how much the trip will cost, which city staffers will be accompanying the mayor, who else he'll be travelling with etc.

Have dates been hammered out yet? Any sense of how many days he'll be out of town?

Also, does he plan to host any town hall-style meetings before year's end? Any explanation for why he hasn't hosted one yet?

5 pm's my deadline.

--

Michael Gartland

NY Post

[551-208-6570](tel:551-208-6570)

[mgartland@nypost.com](mailto:mgartland@nypost.com)

@michaelgartland

--

Michael Gartland

NY Post

[551-208-6570](tel:551-208-6570)

[mgartland@nypost.com](mailto:mgartland@nypost.com)

@michaelgartland

**From:** [Geri Prado](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [Kayla Arslanian](#); [Snyder, Thomas](#); [John Del Cecato](#); [Leopold, Elana](#)  
**Subject:** Re: YOUR role in the forum- quote to NY Post  
**Date:** Wednesday, September 30, 2015 5:43:20 PM

---

OK. I like your quote.

On Sep 30, 2015, at 5:42 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

We can go back to them

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Geri Prado  
**Sent:** Wednesday, September 30, 2015 5:40 PM  
**To:** Kayla Arslanian  
**Cc:** Walzak, Phil; Snyder, Thomas; John Del Cecato; Leopold, Elana  
**Subject:** Re: YOUR role in the forum- quote to NY Post

---

They already wrote.

On Sep 30, 2015, at 5:38 PM, Kayla Arslanian  
<[REDACTED]> wrote:

Hi Geri -  
Pls hold re: NY Post. Tom is going to connect with you shortly

On Wed, Sep 30, 2015 at 5:29 PM, Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Definitely not reactive except to the deadline but your wording on "no role envisioned.." is better. Our strategy is the same- keep moving forward as planned, release invite, sign on conservatives then deal with solidifying program next.

> On Sep 30, 2015, at 5:23 PM, B  
> <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

>  
>

> Again, I want a strategy here -- don't want anything determined by needing to answer the ny post. We haven't decided as a team if there's a role for me or anyone else. I'm open to saying there's no specific role envisioned for me at this time, but want us to make sure we know why we're saying that -- not just that we're being reactive

>  
>



> ----- Original Message -----  
> From: Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
> Sent: Wednesday, September 30, 2015 04:41 PM  
> To: B  
> Cc: Walzak, Phil; Snyder, Thomas; John Del Cecato  
> <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Kayla Arslanian  
> <[REDACTED]> Leopold, Elana  
> Subject: YOUR role in the forum- quote to NY Post  
>  
> Mayor:  
>  
> Are you ok with me telling the NY post you will have no  
> formal role in the forum?  
>  
> Kayla and Elena- this is time sensitive  
>  
>  
>  
>

**From:** [Snyder, Thomas](#)  
**To:** [Geri Prado](#); [Walzak, Phil](#); [John Del Ceccato](#)  
**Subject:** 6 PM  
**Date:** Wednesday, September 30, 2015 5:46:45 PM

---

I meant 6pm.

---

**From:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Date:** Wednesday, September 30, 2015 at 5:43 PM  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Call

Please get on a call at 7pm on this number:

Meeting ID:

**From:** [B](#)  
**To:** [Walzak, Phil](#); "[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)"  
**Cc:** [Snyder, Thomas](#); "[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)"; [REDACTED] [Leopold, Elana](#)  
**Subject:** Re: YOUR role in the forum- quote to NY Post  
**Date:** Wednesday, September 30, 2015 6:03:48 PM

---

Phil's summation is largely true, but of course we've not determined if any role because we don't have a full plan yet. My gut is I will attend but not have a formal speaking role -- and will of course talk to media about the forum. But, as we've often said: let's not give answers to the NY Post. Let's say that via an exclusive with a reporter we like. Tom/Phil, pls align this to our larger comms strategy. Want us to be pro-active not reactive here

----- Original Message -----

**From:** Walzak, Phil  
**Sent:** Wednesday, September 30, 2015 05:39 PM  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>; B  
**Cc:** Snyder, Thomas; John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Kayla Arslanian <[REDACTED]> Leopold, Elana  
**Subject:** Re: YOUR role in the forum- quote to NY Post

Here is my take

Mayor as a member of TPAC will help and coordinate forum...likely to attend...unlikely to host moderate or participate in actual event

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

Original Message

**From:** Geri Prado  
**Sent:** Wednesday, September 30, 2015 5:29 PM  
**To:** B  
**Cc:** Walzak, Phil; Snyder, Thomas; John Del Cecato; Kayla Arslanian; Leopold, Elana  
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> **Sent:** Wednesday, September 30, 2015 04:41 PM  
> **To:** B  
> **Cc:** Walzak, Phil; Snyder, Thomas; John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Kayla Arslanian <[REDACTED]> Leopold, Elana  
> **Subject:** YOUR role in the forum- quote to NY Post  
>

- > Mayor:
- >
- > Are you ok with me telling the NY post you will have no formal role in the forum?
- >
- > Kayla and Elena- this is time sensitive
- >
- >
- >
- >

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Walzak, Phil](#); [Snyder, Thomas](#); [John Del Cecato](#); [Kayla Arslanian](#); [Leopold, Elana](#)  
**Subject:** Re: YOUR role in the forum- quote to NY Post  
**Date:** Wednesday, September 30, 2015 6:06:19 PM

---

Yes, understand.

> On Sep 30, 2015, at 6:04 PM, B <BCCD@cityhall.nyc.gov> wrote:

>

>

> And Geri, a NY Post deadline is for us a thing to ignore not a thing to be led by. We've learned that from painful experience

>

>

>

>

> ----- Original Message -----

> From: Geri Prado [<mailto:geri@progressiveagenda.us>]

> Sent: Wednesday, September 30, 2015 05:29 PM

> To: B

> Cc: Walzak, Phil; Snyder, Thomas; John Del Cecato <jfdc@akpdmedia.com>; Kayla Arslanian

<[REDACTED]> Leopold, Elana

> Subject: Re: YOUR role in the forum- quote to NY Post

>

> Definitely not reactive except to the deadline but your wording on "no role envisioned.." is better. Our strategy is the same- keep moving forward as planned, release invite, sign on conservatives then deal with solidifying program next.

>

>

>> On Sep 30, 2015, at 5:23 PM, B <BCCD@cityhall.nyc.gov> wrote:

>>

>>

>> Again, I want a strategy here -- don't want anything determined by needing to answer the ny post. We haven't decided as a team if there's a role for me or anyone else. I'm open to saying there's no specific role envisioned for me at this time, but want us to make sure we know why we're saying that -- not just that we're being reactive

>>

>>

>> ----- Original Message -----

>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]

>> Sent: Wednesday, September 30, 2015 04:41 PM

>> To: B

>> Cc: Walzak, Phil; Snyder, Thomas; John Del Cecato <jfdc@akpdmedia.com>; Kayla Arslanian

<[REDACTED]> Leopold, Elana

>> Subject: YOUR role in the forum- quote to NY Post

>>

>> Mayor:

>>

>> Are you ok with me telling the NY post you will have no formal role in the forum?

>>

>> Kayla and Elena- this is time sensitive

>>

>>

>>

>>

>



**From:** [Hayley Prim](#)  
**To:** [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Geri Prado](#); [Hagelgans, Andrea](#); [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** Re: AFV Conference Press Release - Please Advise  
**Date:** Wednesday, September 30, 2015 6:12:54 PM  
**Attachments:** [10-02-15 SIX AFV Conference Memo v3.docx](#)

---

Hi All--

Attached is memo for Friday including TPs, Q&A, etc. Will want to run this by Phil and Emma as well. Do you want me to send to them directly, or will you guys handle that?

Also I am putting together bios for the clutch, but won't have that done until tomorrow. That is very straight forward though-- meet and greet with 15 or so people.

Please let me know about Emma/Phil

Thanks,  
Hayley

On Wed, Sep 30, 2015 at 1:15 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Yes – like three short pithy talking points he can come back to no matter the question.

Some people also call it a message triangle.

I can help edit it too!

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 1:14 PM

**To:** Spitalnick, Amy (OMB)  
**Cc:** Geri Prado; Hagelgans, Andrea; John Del Cecato; Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

Sorry-- can you explain the homebase part to me more? Are those just a few basic messages you want to insure that he delivers?

On Wed, Sep 30, 2015 at 12:55 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Thank you!!!

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 12:55 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Geri Prado; Hagelgans, Andrea; John Del Cecato; Adams Baker, Marti

**Subject:** Re: AFV Conference Press Release - Please Advise

Thanks Amy.

Working on this now, and will send to you by end of the day.

On Wed, Sep 30, 2015 at 9:58 AM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Hi,

Just want to make sure you guys have the template for briefings – particularly the short homebases that go on top of Q&A. I've attached an example.

Possible to send me your draft briefing by COB today and I will finalize it?

Thank you!

---

**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Tuesday, September 29, 2015 3:34 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti

**Subject:** Re: AFV Conference Press Release - Please Advise



Yes. Hayley is starting it and as we get info it will go around. John is lead on speech with his staff. I will be traveling with the Mayor and Hayley will be point on site.

we will share with you when we can. I think there is a Q/A question somewhere in here. Answer: I haven't gotten to it yet.

On Sep 29, 2015, at 3:32 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Thanks! Are you guys doing a draft of the Mayor's brief?

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Tuesday, September 29, 2015 3:31 PM  
**To:** Hagelgans, Andrea; Hayley Prim  
**Cc:** John Del Cecato; Spitalnick, Amy (OMB); Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

yes we had a call with them and did run of show. They're doing a walk through and will let us know about podium etc.

Square room

290-350 people

Section for press

Likely runners with mics for Q/A

They're doing a walk through tomorrow and will get back to us on podium and where exactly press is situated. Press will have ribbons on.

Run of show

9:45am- AFV joins SiX plenary

10:00am- Nick Rathoud, EC of SiX starts, intros SiX Chair

- Raj Goyle, Chair of SiX intros MBDB

10:05-10:25- MBDB speech

10:25- 10:40- Moderated Q/A- Mike Lux

Q/A- a few thoughtful questions selected from the crowd and a few spontaneous. All on topic.

On Sep 29, 2015, at 3:22 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Do we know set up of room? How are they moderating?

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 3:22 PM  
**To:** Geri Prado; Hagelgans, Andrea  
**Cc:** Spitalnick, Amy (OMB)  
**Subject:** Re: AFV Conference Press Release - Please Advise

Just to be clear, it would be Q&A from the crowd - not from press. At least that's my understanding.

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Tuesday, September 29, 2015 at 2:39 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
**Subject:** Re: AFV Conference Press Release - Please Advise

Yes. I've talked to him about it and John may have yesterday as well.

On Sep 29, 2015, at 2:14 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Does he know he is doing Q&A?

**From:** Geri Prado [<mailto:>]  
**Sent:** Tuesday, September 29, 2015 2:13 PM  
**To:** Hagelgans, Andrea; Adams Baker, Marti; Lauren Windsor  
**Subject:** Fwd: AFV Conference Press Release - Please Advise

Lauren, I've copied Andrea Hagelgans who is the Communications Director for the Mayor. She can work with you on this.

Thanks.

----- Forwarded message -----

**From:** Lauren Windsor <[REDACTED]>  
**Date:** Tue, Sep 29, 2015 at 2:10 PM  
**Subject:** AFV Conference Press Release - Please Advise  
**To:** Geri Prado <[REDACTED]>  
**Cc:** Mike Lux <[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)>, Jillian Rucker <[JRucker@progressivestrategies.net](mailto:JRucker@progressivestrategies.net)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

Hi, Geri, below is the press release we would like to send out today regarding the conference and Mayor de Blasio's keynote. Please advise at your earliest convenience, as we would like to get this out ASAP.

Thanks,

Lauren Windsor

Executive Director - American Family Voices

[www.AmericanFamilyVoices.org](http://www.AmericanFamilyVoices.org)

@\_under\_current

[213.595.8011](tel:213.595.8011)

SUBJECT: PRESS RELEASE: Bill de Blasio to  
Keynote American Family Voices Conference

**FOR IMMEDIATE RELEASE**

Sept. 28, 2015

**Contact:** Jillian

Rucker, [jrucker@progressivestrategies.net](mailto:jrucker@progressivestrategies.net) (202)  
[628-7771](tel:628-7771)

**Bill de Blasio to Keynote American Family  
Voices Conference**

Washington, D.C. — On Friday, October 2nd, American Family Voices is convening the “Forging an Alliance Between Progressive Leaders and Socially Conscious Businesses” conference, in collaboration with the State Innovation Exchange Legislator Conference, to advance the agenda described in our video launched yesterday, “Fairness AND Growth: the Progressive Economic Alternative.” One of the stars of the video, New York City Mayor Bill de Blasio, will jointly address the AFV and SiX attendees. Mayor de Blasio’s speech will be followed by a Q&A moderated by AFV President

Mike Lux. (The "Fairness and Growth" video can be viewed [here](#).)

### Agenda

9:00-9:15 Welcome from AFV President Mike Lux

9:15-9:25 "Fairness AND Growth: the Progressive Economic Alternative" video, introduction by AFV Executive Director Lauren Windsor.

9:25-9:35 MaryAnne Howland, Business owner, Ibis Communications in Nashville, TN

9:35-9:45 Molly Moon Neitzel, Business owner, Molly Moon's Homemade Ice Cream in Seattle

9:45-10:45 Keynote Speech with New York City Mayor Bill de Blasio, Q&A moderated by AFV President Mike Lux

10:45-11:45 Leveraging Relationships Between Businesses and Progressives. Moderators: Keith Mestrich (Amalgamated), Becky Bond (Credo)

11:45-12:00 Break.

12:00-1:00 Lunch. Speakers: ReShonda Young (Business owner, Iowa), Ben Wikler ([MoveOn.org](#)), Damon Silvers (AFL-CIO)

1:00-2:00 Building State Power for Progressives and Business Allies. Moderator: Amanda Ballantyne (Mainstreet) Discussants: Samia Bahsoun (business owner, NJ), Richard Eidlin (ASBC), Naomi Walker (AFSCME)

2:00-3:00 A Message that Includes Both Business and Progressive Ideals. Moderators: Dr. Gabriela Lemus (Progressive Congress), Khalid Pitts (Sierra Club), Joel Silberman (Democracy Partners)

3:00-3:15 Break.

3:15-4:15 Closing session. What are our shared issue priorities? Moderators: Stacy Mitchell (Institute for Local Self-Reliance), Rashad Robinson (Color of Change)

###

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

c: [REDACTED]

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

c: [REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

c: [REDACTED]

### Event/Meeting Briefing Information

<b>Staff Contact/Planning Lead: Hayley Prim/Geri Prado</b>
--

**EVENT:** State Innovation Exchange Conference  
American Family Voices Business Community Leader Meeting

**MISSION/GOAL:** Deliver Keynote Address at morning session of conference with the message of YOUR work on income inequality in NYC and the need for The Progressive Agenda Committee

**DAY/DATE:** Friday, October 2, 2015

**EVENT TIME:** All Day Conference

**MBDB TIME:** 10:00 AM – 10:45 AM (remarks and Q&A)  
10:45 AM-- 11:15 AM (clutch)

**LOCATION:** *Hyatt Regency Capitol Hill  
400 New Jersey Avenue, NW  
Washington, DC*

**# PEOPLE ATTENDING:** **250-300**

**ELECTED/COMMUNITY OFFICIALS ATTENDING** *There will be nearly 300 state legislators in attendance from all 50 states **including from New York:**  
Asm. Felix Ortiz  
Sen. James Sander, Jr  
Asm. Michael Blake  
Asm. Brian Kavanagh  
Sen. Gustavo Rivera*

**STAFF ATTENDING:** *Hayley Prim*

**STAFF ASSIGNED TO MBDB:** Hayley Prim, TPAC  
Geri Prado, TPAC  
Amy Spitalnick (Press)  
Jonathan Viguers (Assistant)

**PRESS** OPEN

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**EVENT SET-UP:** Large Square room with tables of 10, plenary

**MBDB ROLE:** Conference Opening- keynote

- 15- 20 minute speech
- 10-15 minute question and answer

**MBDB TALKING POINTS:** Attached

**EVENT PROGRAM:**

YOU arrive around 9:45 am and hold in separate room

YOU are escorted to stage area at 10:00 am

At 10:00 am, Nick Rathod welcomes everyone and introduces Raj Goyle

YOU are then introduced by Raj Goyle

YOU deliver remarks from podium (20 minutes)

YOU take Q&A, moderated by Mike Lux (15 minutes)

Q&A concludes and YOU depart from stage and walk to donor clutch (there will be a photog)

YOU greet 10-15 donors in small clutch (30 minutes)

YOU depart at 11:15 AM

**MBDB INTRODUCED BY:** Raj Goyle, Chairman of the Board, State Innovation Exchange

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**HOMEBASES:**

- A typical American family, in real income terms, is making less today than they were a quarter century ago.
- The wealthiest one percent captured 91% of all the income gains since the Great Recession ended.
- And now we have the greatest income disparity since the 1920s – and it's getting worse.
- In NYC, we're doing everything we can to tackle inequality. But we need the state and federal government to be our partners – particularly on progressive taxation. There is no secret pot of money.



## **Q&A:**

### **QUESTION:**

What's your relationship w/ NY state legislature & how do you work together to get things done?

### **ANSWER:**

- \* Albany can be tough to navigate, but built good relationships.
- \* Got Pre-K, after-school, rent regulations, new rules for developers.

### **QUESTION:**

You've launched an effort on inequality; how do you hope to impact the federal government to get things moving locally?

### **ANSWER:**

- \* Tapping into a national, grassroots movement for change
- \* Min wage – now \$15 much more likely in NY; Carried interest – now both D & R presidentials talking about closing – it WILL happen.
- \* Elected officials watch what others are doing in other states, don't want to be left behind – both for reasons of pride & also economic competitiveness

### **QUESTION:**

We're facing increasing, well-funded attacks at the state level. What are mayors seeing and what will they be doing to address this?

### **ANSWER:**

- \* Organize, organize, organize – immigration, transportation bill, inequality
- \* Need to create a movement that's unavoidable so public isn't just getting information from the right-wing billionaires

### **QUESTION:**

Will you admit that white progressives use economics to obscure racism?

### **ANSWER:**

- \* Economics won't solve every problem, but extremely important.
- \* But also structural racism – and MUST be addressed.
- \* In NYC – stop/frisk reform, marijuana reform, Rikers reform. TPA includes “invest in schools not jails” and second-chance legislation. Must tackle mass incarceration and other structural racism because Black Lives Matter.

### **QUESTION:**

But you said Black Lives Matter & Blue Lives Matter. Don't you see how insulting that is?

### **ANSWER:**

- \* I know what it's like to be a parent of a young man of color, and I've spoken out unapologetically how kids who look like my son face challenges that other kids don't.

\* We have to build a bridge between police and communities because it keeps all of us safe.

### **ADDITIONAL INFORMATION ON THE EVENT:**

YOU have addressed SiX in the past. This conference is specifically aimed at best practices and their work in the upcoming year. Agenda attached.

There will be many progressive leaders attending this event in addition to state legislators either as participants or in the crowd. Various advocacy groups from the labor, choice and women's community as well as think tanks will be presenting. Operatives from the electoral, legislative, community organizing world will be in attendance.

American Family Voices has a business and community leader event going on during the same time. Both are eager to hear YOUR thoughts on income inequality and the issues that need to be worked on to combat the biggest crisis of our time.

In particular they are interested in hearing how more and more, mayors are trying to make change considering how gridlocked the federal government is.

Mike Lux and Nick Rathod have agreed to combine their conferences for you to present as a keynote speaker. Combined, this event will have several hundred people in attendance—more than 200 state legislators in attendance through SiX, and an addition over 50 people attending from AFV and representing business leaders, labor leaders, and activists from all over the country. You will give a keynote address, take brief Q&A moderated by either Mike Lux.

### **ABOUT THE ORGANIZATIONS:**

American Family Voices was founded in 2000 to be a strong voice for middle class and working class families on economic, health care, and consumer issues. This conference brings together progressive minded bankers and restaurateurs, labor leaders, entrepreneurs, online activists, business association leaders, environmentalists and green businesses to network and build awareness on the changing progressive movement, and to talk about how this group can work together to support each other's issues and institutions.

Mike Lux helped organize the DC press conference earlier this year, and released a video a few days ago celebrating the mayor and other leaders for embracing a progressive agenda.

The State Innovation Exchange (SiX) is a resource and strategy center that supports state legislators to advance progressive policies across the country. Their goals surround being able to provide power and influence at a state level all across the country. SiX is the result of an unprecedented merger of four organizations who combined forces to ensure that state legislators are empowered with top-notch research, training, policy expertise, communications support, political strategy and a space to network and share ideas.

## **BIO INFORMATION ON PARTICIPANTS:**

### **Raj Goyle, Chair of State Innovation Exchange**

Raj Goyle is the CEO of Bodhala, a technology company in New York City. He was recently a business and philanthropic advisor to the family office of Shelley and Donald Rubin. A Kansas native, Raj served in the Kansas House (2006-2010), where he was the first Democrat elected in his district and the first South Asian elected in the state. In 2010, he ran one of the strongest campaigns in the country for election to the US House.

He served on the 2012 Obama National Finance Committee and was an early member of New York City Mayor Bill de Blasio's campaign committee. He has served both as a Senior Fellow and a senior policy analyst at the Center for American Progress.

Raj is a board member of the NYC Coalition Against Hunger and NewDEAL Democrats. Raj graduated from Duke and Harvard Law.

### **Nick Rathod, SiX Executive Director**

Nick Rathod became executive director of the State Innovation Exchange following the merger of PSN, CSI and ALICE. Prior to leading this organization, Nick served as the director of state campaigns for Mayor Bloomberg's Everytown for Gun Safety, where he oversaw legislative campaigns around issues of gun safety and violence prevention. He also served as the Consumer Financial Protection Bureau's (CFPB) assistant director of intergovernmental and international affairs, where he helped build the structure of the CFPB.

Previously, Nick served as a special assistant to the President and deputy director for intergovernmental affairs at the White House.

### **Mike Lux, President of American Family Voices Board of Directors & Co-Founder and CEO of Progressive Strategies**

Mike Lux is originally from Lincoln, Nebraska and is the Co-Founder and President of Progressive Strategies, a political consulting firm he founded in 1999, and focuses on strategic consulting for non-profits, PACs, labor unions and progressive donors.

Previously, he was Senior Vice President for Political Action at People For the American Way (PFAW), and the PFAW Foundation, and served in the Clinton White House from January 1993 to mid-1995 as a Special Assistant to the President for Public Liaison. He also played a role in five different presidential campaign teams. In recent years, he co-founded the progressive blog OpenLeft.com and was named to the transition team for Barack Obama.

Mayor Bill de Blasio  
State Innovation Exchange/American Family Voices Talking Points  
**DRAFT – 9/30/15 – 4:30pm**

- Thanks and acknowledgements (draw from briefing).
- The State Innovation Exchange and American Family Voices are doing essential work at a critical time.
- History shows us that the biggest, most important national changes in America take root not in the city we find ourselves in today, but in the states and local communities that we are all so honored to serve, be it through government or work in the private sector.
- I draw so much inspiration from the role that Fiorello La Guardia played in helping plant the seeds that grew into The New Deal.
- And I don't draw this inspiration because La Guardia and other progressives of his era had such an easy time enacting big change.
- Just the opposite: the change that sprung from the local level involved many different efforts and countless experiments, many of which were UN-successful.
- But setbacks and false starts weren't deterrents for La Guardia and his progressive contemporaries at the state and local levels.
- They had the determination and a passion for serving their constituents, but they also understood that the ideas they tried that WERE successful would provide a blueprint for great national leaders like Franklin Roosevelt.
- That's exactly what happened, and it was no accident; it's how innovation in American government works. From the bottom up, with imagination and with grit.
- And today, there is so much great work being done in states across the country to deliver the progressive change that our constituents are demanding.
- The people in this room are helping lead the way, and I'm so honored to be here.
- As Congress lurches from self-inflicted crisis to crisis - we barely avoided a government shut down this week, but it looks like the solution will only last a few months – state and local governments are taking action and getting results. Look at what has been accomplished this year alone:
  - In Connecticut, the state government passed a budget that includes more progressive taxation to pay for things like universal pre-k and badly needed infrastructure improvements;

- In Oregon, lawmakers passed a measure to dramatically expand paid sick leave in the state, so workers won't need to choose between their health and a paycheck;
- In Nebraska – hardly a blue state – lawmakers from both parties came together to achieve important victories on progressive criminal justice and immigration reform initiatives;
- And in South Carolina lawmakers removed from the Statehouse grounds a flag that was seen by so many as a symbol of hatred and bigotry.
- These are just a few examples of the great work that people in this room do every day. Not every idea we introduce is successful – that's not what innovation is about.
- Wayne Gretzky said that you miss 100% of the shots you don't take. In the same way, government fails to enact 100% of the measure it fails to introduce, or push to an executive's desk.
- Innovation demands unrelenting drive.
- We all face challenges – from different levels of government, different parties and sometimes from one another.
- But voters across the country are demanding progressive change. They're calling on us to rise to the challenge of tackling an inequality crisis that threatens so much about what makes this country great.
- Let me tell you how we are answering that call in New York City. When I ran for Mayor, I started with low name ID and long odds for victory.
- But while other candidates nibbled around the edges with policies that essentially maintained the status quo, our campaign message resonated with voters because we promised to take a fundamentally different approach – bold, progressive change to take dead aim at rampant income inequality.
- Today, I can report -- with some scars, and a little more gray hair – that we are keeping that promise. That has meant:
  - 70,000 more 4-year olds attending free, high-quality full-day pre-k – truly UNIVERSAL Pre-K;
  - The most ambitious affordable housing plan in U.S. history - 200,000 units of affordable housing units built or preserved over a decade, with over twenty thousand new affordable housing units last year -- the most our City has built in 25 years;

- Nearly doubling the number of middle school afterschool slots so that our City can provide at least 106,000 sixth through eighth graders with free, high quality and safe afterschool this school year;
  - 130 more community schools that provide comprehensive services to kids and families of all backgrounds - everything from vision tests, to English lessons for parents, to college and career counseling for high school students;
  - Police reforms that ended a broken stop-and-frisk policy, and began a NEW era of community policing that is empowering NYPD officers to build close ties with the communities they serve;
  - New paid-sick leave rules that to cover over half a million more New Yorkers;
  - A successful push for change in our state capital to raise our minimum wage to \$15 an hour
  - For the first time in our city's history, secure a rent freeze for a million New Yorkers;
  - The introduction of IDNYC, the largest municipal ID initiative in the country – with 500,000 New Yorkers signing up so far -- to help bring our undocumented brothers and sisters out of the shadows;
  - And creating new tools to help businesses make more responsible choices when it comes to employee salaries and benefits. Through our Best For NYC challenge, New York businesses can see how they stack up against more than 20,000 others in the city when it comes to factors like wages and benefits.
- Those are just a few of the bold, progressive changes we've enacted in our first 21 months in office.
  - We have so much more work to do to tackle inequality in New York City, but we're making real progress. Progress that people feel in their everyday lives. Progress that New Yorkers are demanding.
  - And I know the similar change is happening at the state and local level from coast to coast.
  - But while we in this room can do a lot, we can't do it alone.
  - We need the federal government – especially Congress - to do its part too.
  - I suppose not shutting down the government can count as a step in the right direction, but my goodness do we have a long ways to go!

- That's why in May, right down the street from here at the steps of the Capitol Building – I joined with progressive leaders – Mayors and other local officials, progressive Members of Congress, business and labor leaders, cultural luminaries – to unveil The Progressive Agenda to Combat Income Inequality.
- The Progressive Agenda is a 14-point plan grounded in concrete proposals, but it is guided by three simple principles:
  - **FIRST: Lift the Floor for Working People.** That means taking steps like *strengthening* the right of workers to unionize and bargain collectively, and increasing the minimum wage so that it reaches \$15/hour, while indexing it to inflation.
  - **SECOND: Support Working Families.** That means passing measures to ensure paid sick and family leave, and making pre-k and afterschool programs available for every child.
  - **THIRD: Tax Fairness, Rewarding WORK not just WEALTH** – by doing things like ending the “carried interest loophole” which allows hedge fund managers escape paying their fair share, and instituting the “Buffett Rule” so that millionaire investors don’t pay a lower rate in taxes than people who work 9-5.
- Today, The Progressive Agenda is supported by large, diverse and growing coalition.
- Thousands have signed on so far, and our numbers are growing every day.
- We’re working together to hold leaders accountable for the progressive change that our country needs.
- I know it’s hard to expect much of anything from Congress these days... And I know there are those who say that an agenda like this is unrealistic with the current Congressional partisan makeup.
- But to those who say this type of change is impossible, I say this: look at the states. Look at the cities. Look at the governments that ARE working. Look at the difference they are making in people’s lives.
- So I’m asking the people in this room and those who may be watching at home to join our effort and help show our friends down the road here how it’s done.
- Sign up at [ProgressiveAgenda.US](http://ProgressiveAgenda.US)
- We’d be honored to have your support.
- I know not every good idea that comes from the people in this room gets off the ground.

- No one ever said that innovative, progressive change was easy.
- But the passion and energy behind your great organizations is helping move our country in the right direction.
- So let's all work together and continue a great American tradition creating the most powerful, most lasting type of change: the type that comes from communities large and small; from experiments successful and failed; and that addresses the most urgent needs in people's lives.
- Thank you – keep up the good work!



**From:** [Gann, Georgia](#)  
**To:** [B](#)  
**Cc:** [Sevillia, Max](#); [Schwartz, Regina](#); [Zuniga, Andrea](#); [Snyder, Thomas](#); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us); ["John Del Cecato"](#)  
**Subject:** USCM Baltimore Meeting  
**Date:** Wednesday, September 30, 2015 8:20:44 PM

---

Sir-

On Saturday you will attend the USCM leadership meeting with 39 other mayors in Baltimore. The meeting purpose is to finalize and adopt a "*Mayor's Compact*" – a national bipartisan mayors agenda to present to 2016 presidential and congressional candidates. Federal affairs, TPA and CUIA teams worked together to suggest issue areas where you may want to shape the agenda.

**Recommendation:** The Compact draft was influenced by your mayors organizing and includes key federal priorities: transportation, affordable housing, minimum wage increase, digital divide, universal pre-kindergarten, and more. We recommend you advocate in the meeting to add the following issues to the agenda. While it is not mission critical we recommend you call Mayor Nutter and Mayor Cornett prior to the event to shore up their support in the room.

- Climate Change/Resiliency
- 9/11 Health Care (Zadroga Reauthorization)
- End Sequestration

You may also want to strengthen the *Mayor's Compact* on Comprehensive Immigration Reform, Affordable Broadband, and Equitable Tax Policy. (More on priorities below)

Changing the bipartisan Compact requires buy-in/consent from other mayors. Mayor Nutter and Mayor Cornett's vocal support would almost ensure your edits would be included, because of their longstanding USCM leadership and bipartisanship. Mayors are going to have a roundtable discussion and go through the document issue-by-issue. Your staff is organizing mayors to be supportive. A call from you to Mayor Nutter and Mayor Cornett will help get their buy-in. Additionally if there is a chance that you will miss the meeting for Hurricane Joaquin, following your call they will be prepared to advocate in your absence.

**MAYOR NUTTER CELL:** [REDACTED]

#### TALKING POINTS

- **YOU STATE** you are looking forward to seeing Mayor Nutter this weekend as mayors come together to form a common national agenda
- **YOU SAY** that **YOU** have five or six edits to ensure NYC is represented and at support the common goal of building a bigger middle class, including:
  - Resiliency and affordable flood insurance protection
  - Ending sequestration
  - Healthcare for 9/11 first responders and survivors (Zadroga Act)
- **YOU THANK** Mayor Nutter for his leadership in the fight against sequestration as USCM president and for cosponsoring your health care and resiliency resolutions this summer.
- **YOU ASK** him to back your edits to add these priorities to the *Mayor's Compact*.

**MAYOR CORNETT CELL** [REDACTED]

## TALKING POINTS

- **YOU STATE** you are looking forward to seeing Mayor Cornett this weekend as mayors come together to form a common, bipartisan national agenda
- **YOU SAY** that **YOU** have five or six edits to ensure NYC is represented and at support the common goal of building a bigger middle class, including:
  - Healthcare for 9/11 first responders (Zadroga Act).
  - End sequestration
- **YOU SAY** The Zadroga Act, which provides health care for 9/11 first responders, is expiring on October 1<sup>st</sup> – Congress needs to be reminded that this is a priority.
- **YOU SAY** arbitrary sequestration cuts are a horrible way to budget. Mayors know this and USCM has long-supported ending sequestration and re-vamping investment in our cities. It is something Democrats and Republican mayors agree on and we should make this priority clear to Washington.
- **YOU ASK** him to back your edits to add them to the Mayor's Compact.

## TIER 1 PRIORITIES

### **Climate Change and Resiliency**

Climate change is one of the most pressing issues facing our nation and both at the Presidential and Congressional levels, it is a highly partisan issue. However, for mayors, responding to climate change is practical and non-partisan. USCM has policy in support of actions to combat climate change and improve resiliency. Yet, climate change and resiliency are almost glossed over in this priorities document. This is an opportunity to reinforce that we need leadership at the federal level to slow the impact and improve resiliency.

### **9/11 Health Care/Zadroga Reauthorization**

The Zadroga Act expires on October 1, 2016. Intel from NYC federal leaders is that the game-changer needed for Congress to act is to making the reauthorization a national, not just NYC issue. Elevating the policy to the national mayors 2016 election cycle priority list furthers that goal.

### **End Sequestration**

Move the needle of this bipartisan compact to the left by calling on the federal government to stop cutting spending and rather focus on increasing investment. Republican Presidential candidates are discussing ending sequestration for the military on the campaign trail, but fail to mention restoring cuts to domestic discretionary programs like CDBG, homeless assistance and health research.

## TIER 2 PRIORITIES

### **Comprehensive Immigration Reform**

The draft document references immigration reforms, but fails to specifically call for comprehensive immigration reform with a pathway to citizenship. The clarification would make the immigration stance more progressive, in line with Cities United for Immigration Action and TPA.

### **Affordable broadband**

Closing the digital divide requires both access to affordable and high-quality broadband through infrastructure and affordability. NYC has organized mayors around affordable Internet and had some real wins this year, but the current draft does not include the affordability piece.

### **Equitable Task Policy – Earned Income Tax Credit**

This would push the Mayor's Compact to be more in line with TPA's message to change the tax code to reward work not just wealth. EITC is one of the more bipartisan tax aspects of TPA, thus the most likely for inclusion.

### **2016 *MAYOR'S COMPACT* OUTLINE**

- I. Rebuild our Nation's Transportation and Water Infrastructure, Investing in Strategic Expansions and Targeting More Resources to Cities and Metro Areas
- II. Educate and Train a 21st Century Competitive Workforce
- III. Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System
- IV. Craft Collaborative Water, Wastewater and Clean Air Policies to Maximize Health, Safety and Affordability
- V. Expand Clean Energy Use to Grow the Economy and Protect the Environment, Using Cities as the Deployment Platform
- VI. Spark Equitable and Sustainable Growth, Community Development and Affordable Housing Investments
- VII. Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities
- VIII. Spur Innovation for Improved Access to Healthcare and the Development of Local Healthy Food Economies
- IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality
- X. Increase the Economic Strength of Metro Economies Through the Promotion of Trade and Exports, and Attraction of International Tourism

**From:** [Hayley Prim](#)  
**To:** [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Geri Prado](#); [Hagelgans, Andrea](#); [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** Re: AFV Conference Press Release - Please Advise  
**Date:** Wednesday, September 30, 2015 8:33:34 PM

---

Sounds good

On Wednesday, September 30, 2015, Spitalnick, Amy (OMB)

<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Thank you!! I can make any edits to homebases/Q&A/etc tonight or first thing tomorrow and send to Emma, Phil, Karen (and of course copy all of you). Cool?

---

**From:** Hayley Prim [[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 6:12 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Geri Prado; Hagelgans, Andrea; John Del Cecato; Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

Hi All--

Attached is memo for Friday including TPs, Q&A, etc. Will want to run this by Phil and Emma as well. Do you want me to send to them directly, or will you guys handle that?

Also I am putting together bios for the clutch, but won't have that done until tomorrow. That is very straight forward though-- meet and greet with 15 or so people.

Please let me know about Emma/Phil

Thanks,  
Hayley

On Wed, Sep 30, 2015 at 1:15 PM, Spitalnick, Amy (OMB) <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Yes – like three short pithy talking points he can come back to no matter the question.

Some people also call it a message triangle.

I can help edit it too!

---

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 1:14 PM

**To:** Spitalnick, Amy (OMB)  
**Cc:** Geri Prado; Hagelgans, Andrea; John Del Cecato; Adams Baker, Marti

**Subject:** Re: AFV Conference Press Release - Please Advise

Sorry-- can you explain the homebase part to me more? Are those just a few basic messages you want to insure that he delivers?

On Wed, Sep 30, 2015 at 12:55 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Thank you!!!

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 12:55 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Geri Prado; Hagelgans, Andrea; John Del Cecato; Adams Baker, Marti

**Subject:** Re: AFV Conference Press Release - Please Advise

Thanks Amy.

Working on this now, and will send to you by end of the day.

On Wed, Sep 30, 2015 at 9:58 AM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Hi,

Just want to make sure you guys have the template for briefings – particularly the short homebases that go on top of Q&A. I've attached an example.

Possible to send me your draft briefing by COB today and I will finalize it?

Thank you!

---

**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Tuesday, September 29, 2015 3:34 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Hagelgans, Andrea; Hayley Prim; John Del Cecato; Adams Baker, Marti

**Subject:** Re: AFV Conference Press Release - Please Advise

Yes. Hayley is starting it and as we get info it will go around. John is lead on speech with his staff. I will be traveling with the Mayor and Hayley will be point on site.

we will share with you when we can. I think there is a Q/A question somewhere in here.  
Answer: I haven't gotten to it yet.

On Sep 29, 2015, at 3:32 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Thanks! Are you guys doing a draft of the Mayor's brief?

---

**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Tuesday, September 29, 2015 3:31 PM  
**To:** Hagelgans, Andrea; Hayley Prim  
**Cc:** John Del Cecato; Spitalnick, Amy (OMB); Adams Baker, Marti  
**Subject:** Re: AFV Conference Press Release - Please Advise

yes we had a call with them and did run of show. They're doing a walk through and will let us know about podium etc.

Square room

290-350 people

Section for press

Likely runners with mics for Q/A

They're doing a walk through tomorrow and will get back to us on podium and where exactly press is situated. Press will have ribbons on.

Run of show

9:45am- AFV joins SiX plenary

10:00am- Nick Rathoud, EC of SiX starts, intros SiX Chair

- Raj Goyle, Chair of SiX intros MBDB

10:05-10:25- MBDB speech

10:25- 10:40- Moderated Q/A- Mike Lux

Q/A- a few thoughtful questions selected from the crowd and a few spontaneous. All on topic.

On Sep 29, 2015, at 3:22 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Do we know set up of room? How are they moderating?

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, September 29, 2015 3:22 PM  
**To:** Geri Prado; Hagelgans, Andrea  
**Cc:** Spitalnick, Amy (OMB)  
**Subject:** Re: AFV Conference Press Release - Please Advise

Just to be clear, it would be Q&A from the crowd - not from press. At least that's my understanding.


---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Tuesday, September 29, 2015 at 2:39 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
**Subject:** Re: AFV Conference Press Release - Please Advise

Yes. I've talked to him about it and John may have yesterday as well.

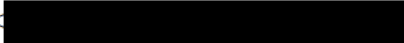

On Sep 29, 2015, at 2:14 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Does he know he is doing Q&A?

**From:** Geri Prado [<mailto:>   
**Sent:** Tuesday, September 29, 2015 2:13 PM  
**To:** Hagelgans, Andrea; Adams Baker, Marti; Lauren Windsor  
**Subject:** Fwd: AFV Conference Press Release - Please Advise

Lauren, I've copied Andrea Hagelgans who is the Communications Director for the Mayor. She can work with you on this.

Thanks.

----- Forwarded message -----  
**From:** Lauren Windsor <  
**Date:** Tue, Sep 29, 2015 at 2:10 PM  
**Subject:** AFV Conference Press Release - Please Advise  
**To:** Geri Prado 



Cc: Mike Lux <[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)>, Jillian Rucker <[JRucker@progressivestrategies.net](mailto:JRucker@progressivestrategies.net)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

Hi, Geri, below is the press release we would like to send out today regarding the conference and Mayor de Blasio's keynote. Please advise at your earliest convenience, as we would like to get this out ASAP.

Thanks,

Lauren Windsor

Executive Director - American Family Voices

[www.AmericanFamilyVoices.org](http://www.AmericanFamilyVoices.org)

@\_under\_current

[213.595.8011](tel:213.595.8011)

SUBJECT: PRESS RELEASE: Bill de Blasio to Keynote American Family Voices Conference

**FOR IMMEDIATE RELEASE**

Sept. 28, 2015

**Contact:** Jillian Rucker, [jrucker@progressivestrategies.net](mailto:jrucker@progressivestrategies.net) (202) [628-7771](tel:628-7771)

**Bill de Blasio to Keynote American Family  
Voices Conference**

Washington, D.C. — On Friday, October 2nd, American Family Voices is convening the “Forging an Alliance Between Progressive Leaders and Socially Conscious Businesses” conference, in collaboration with the State Innovation Exchange Legislator Conference, to advance the agenda described in our video launched yesterday, “Fairness AND Growth: the Progressive Economic Alternative.” One of the stars of the video, New York City Mayor Bill de Blasio, will jointly address the AFV and SiX attendees. Mayor de Blasio’s speech will be followed by a Q&A moderated by AFV President Mike Lux. (The “Fairness and Growth” video can be viewed [here](#).)

#### Agenda

9:00-9:15 Welcome from AFV President Mike Lux

9:15-9:25 "Fairness AND Growth: the Progressive Economic Alternative" video, introduction by AFV Executive Director Lauren Windsor.

9:25-9:35 MaryAnne Howland, Business owner, Ibis Communications in Nashville, TN

9:35-9:45 Molly Moon Neitzel, Business owner, Molly Moon's Homemade Ice Cream in Seattle

9:45-10:45 Keynote Speech with New York City Mayor Bill de Blasio, Q&A moderated by AFV President Mike Lux

10:45-11:45 Leveraging Relationships Between Businesses and Progressives. Moderators: Keith Mestrich (Amalgamated), Becky Bond (Credo)

11:45-12:00 Break.

12:00-1:00 Lunch. Speakers: ReShonda Young (Business owner, Iowa), Ben Wikler ([MoveOn.org](#)), Damon Silvers (AFL-CIO)

1:00-2:00 Building State Power for Progressives and Business Allies. Moderator: Amanda Ballantyne (Mainstreet) Discussants: Samia Bahsoun (business owner, NJ), Richard Eidlin (ASBC), Naomi Walker (AFSCME)

2:00-3:00 A Message that Includes Both Business and Progressive Ideals. Moderators: Dr. Gabriela Lemus (Progressive Congress), Khalid Pitts (Sierra Club), Joel Silberman (Democracy Partners)

3:00-3:15 Break.

3:15-4:15 Closing session. What are our shared issue priorities? Moderators: Stacy Mitchell (Institute for Local Self-Reliance), Rashad Robinson (Color of Change)

###

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**Hayley Prim**

**Political Director**

**The Progressive Agenda Committee**

c:

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**Hayley Prim**

**Political Director**

**The Progressive Agenda Committee**

c:

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

**From:** [Gunaratna, Mahen](#)  
**To:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#); [Snyder, Thomas](#); [Hinton, Karen](#); [John Del Cecato](#)  
**Subject:** Gale Brewer hitting us on Iowa  
**Date:** Wednesday, September 30, 2015 8:34:31 PM

---

<http://nypost.com/2015/09/30/bill-de-blasios-iowa-illusions-an-rx-for-more-new-york-blues>

“It upsets me that he hasn’t done a town- hall meeting,” Manhattan Borough President Gale Brewer told The Post. “I don’t know that going to Iowa is going to help secure funding for affordable housing.”

**From:** [Adams Baker, Marti](#)  
**To:** ["geri@progressiveagenda.us"](mailto:geri@progressiveagenda.us)  
**Cc:** [Walzak, Phil: "jfdc@akpdmedia.com"; \[REDACTED\]](#)  
**Subject:** Re: Thank you  
**Date:** Wednesday, September 30, 2015 9:46:36 PM

---

Of course -- no thanks necessary!

----- Original Message -----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
Sent: Wednesday, September 30, 2015 09:30 PM  
To: Adams Baker, Marti  
Cc: Walzak, Phil; John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Ariel Hayes <[\[REDACTED\]](#)>  
Subject: Thank you

Hi Marti:

I wanted to say thank you for your work yesterday on the Reich event. I heard it went really well and know it was a lot of your hard work.

Thank you

geri

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Snyder, Thomas](#); [John Del Cecato](#)  
**Subject:** Re: UFCW  
**Date:** Wednesday, September 30, 2015 10:46:19 PM

---

OK. Can we get a call with Perrone in lieu of meeting him in person? Then we can meet with Applebaum and talk to Perrone in the coming week/s. Hopefully next week if possible?

> On Sep 30, 2015, at 10:03 PM, Salazar-Rodriguez, Prisca <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:  
>  
> We have Stu set for 430 pm  
>  
> Sent from my iPad  
>  
>> On Sep 30, 2015, at 10:00 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>  
>> Mo money mo problems. I think we should schedule a call with him.  
>>  
>>  
>>> On Sep 30, 2015, at 9:51 PM, Salazar-Rodriguez, Prisca <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:  
>>>  
>>> Dead set about 1030.  
>>>  
>>>  
>>> Sent from my iPad  
>>>  
>>>> On Sep 30, 2015, at 9:11 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>>>  
>>>> I'm now starting to worry about the Applebaum meeting. I took another stab at Christyne to talk to her more about this.  
>>>>  
>>>> If Perrone is really focused on the communications angle, I want to talk that.  
>>>>  
>>>> Prisca, was Perrone's assist dead set on nothing after 1030?  
>>

**From:** [John Del Cecato](#)  
**To:** [Walzak, Phil](#); [Adams Baker, Marti](#)  
**Subject:** FW: BdB on CNN  
**Date:** Thursday, October 01, 2015 6:58:57 AM

---

On 10/1/15, 6:17 AM, "Rebecca Katz" <[rkatz@hilltoppublicsolutions.com](mailto:rkatz@hilltoppublicsolutions.com)> wrote:

>Boss will be on CNN at 8:35 am and 10:40 am today.  
>  
>The 3:30 version is set to air at 8:35am on New Day. The 5:15 version  
>will air around 10:40am today. Will send a link later as well. Long  
>version airs on Poppy's show Saturday & Sunday.  
>  
>8:30 am version will be half income inequality, half politics. More on  
>income inequality in 10a piece  
>  
>Sent from my iPhone



**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Cc:** [Wolfe, Emma](#)  
**Subject:** Re: <no subject>  
**Date:** Thursday, October 01, 2015 9:08:08 AM

---

Haha... Okay - no problem

---

**From:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Date:** Thursday, October 1, 2015 at 9:00 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>  
**Subject:** Re: <no subject>

[REDACTED]

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Thursday, October 01, 2015 08:56 AM  
**To:** B  
**Cc:** Adams Baker, Marti; [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us) <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>; Walzak, Phil; Hagelgans, Andrea; Norvell, Wiley  
**Subject:** <no subject>

Awesome CNN package! Poppy even showed the hat (live, in studio - she held it up - didn't put it on).

The piece will be shown several more times & in greater detail - but it was a home run for TPAC - thanks to Marti, Wiley, and the team for their help..

And since you'll ask "what did you like about it," I'll say:

- \* Great on-message bites from you & RR on income inequality
- \* Nice b-roll on train with average people
- \* Highlighted the problems we're facing in NYC, with powerful visual (housing development) of what we're doing to help combat it
- \* Great plug for TPAC and the agenda

**From:** [Norvell, Wiley](#)  
**To:** ["John Del Cecato"](#)  
**Subject:** RE: <no subject>  
**Date:** Thursday, October 01, 2015 9:27:11 AM

---

Good!

---

**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Thursday, October 01, 2015 9:25 AM  
**To:** Norvell, Wiley  
**Subject:** Re: <no subject>

BDB wasn't quoted on that... I didn't sit in on the interview - but Marti did...

Reich made a reference to economic segregation in the piece that aired this AM - but that was all

---

**From:** "Norvell, Wiley" <[WNorvell@cityhall.nyc.gov](mailto:WNorvell@cityhall.nyc.gov)>  
**Date:** Thursday, October 1, 2015 at 9:22 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: <no subject>

What did he say abt school redistricting controversy?

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Thursday, October 01, 2015 8:57 AM  
**To:** B  
**Cc:** Adams Baker, Marti; [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us); Walzak, Phil; Hagelgans, Andrea; Norvell, Wiley  
**Subject:** <no subject>

Awesome CNN package! Poppy even showed the hat (live, in studio - she held it up - didn't put it on).

The piece will be shown several more times & in greater detail - but it was a home run for TPAC - thanks to Marti, Wiley, and the team for their help..

And since you'll ask "what did you like about it," I'll say:

- \* Great on-message bites from you & RR on income inequality
- \* Nice b-roll on train with average people
- \* Highlighted the problems we're facing in NYC, with powerful visual (housing development) of what we're doing to help combat it
- \* Great plug for TPAC and the agenda

**From:** [Spitalnick, Amy \(OMB\)](#)  
**To:** [Hinton, Karen](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#)  
**Cc:** ["Hayley Prim"](#); [Geri Prado](#); [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** Updated State Innovation Exchange Briefing  
**Date:** Thursday, October 01, 2015 9:48:41 AM  
**Attachments:** [10-02-15 SIX AFV Conference Memo v3\\_AS.docx](#)

---

Here's an updated State Innovation Exchange briefing.

Hayley did all of this (thank you!!) – I just tweaked homebases and Q&A, and added some other expected Q&A.

I did not touch remarks and don't know the conversations that have been had there – but I might suggest tweaking them slightly to more directly highlight how he is fighting for national change because it will lift up New Yorkers. Just want to preempt critics a bit...

Cities can lead, but we can't do it alone – and from infrastructure funding to immigration reform, the policies New Yorkers need require real federal action.

### Event/Meeting Briefing Information

<b>Staff Contact/Planning Lead: Hayley Prim/Geri Prado</b>
--

<b>EVENT:</b>	State Innovation Exchange Conference American Family Voices Business Community Leader Meeting
<b>MISSION/GOAL:</b>	Deliver Keynote Address at morning session of conference with the message of YOUR work on income inequality in NYC and the need for The Progressive Agenda Committee
<b>DAY/DATE:</b>	Friday, October 2, 2015
<b>EVENT TIME:</b>	All Day Conference
<b>MBDB TIME:</b>	10:00 AM – 10:45 AM (remarks and Q&A) 10:45 AM-- 11:15 AM (clutch)
<b>LOCATION:</b>	<i>Hyatt Regency Capitol Hill 400 New Jersey Avenue, NW Washington, DC</i>
<b># PEOPLE ATTENDING:</b>	<b>250-300</b>
<b>ELECTED/COMMUNITY OFFICIALS ATTENDING</b>	<i>There will be nearly 300 state legislators in attendance from all 50 states <b>including from New York:</b> Asm. Felix Ortiz Sen. James Sander, Jr Asm. Michael Blake Asm. Brian Kavanagh Sen. Gustavo Rivera</i>
<b>STAFF ATTENDING:</b>	<i>Hayley Prim</i>
<b>STAFF ASSIGNED TO MBDB:</b>	Hayley Prim, TPAC Geri Prado, TPAC Amy Spitalnick (Press) Jonathan Viguers (Assistant)
<b>PRESS</b>	OPEN

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**EVENT SET-UP:** Large Square room with tables of 10, plenary

**MBDB ROLE:** Conference Opening- keynote

- 15- 20 minute speech
- 10-15 minute question and answer

**MBDB TALKING POINTS:** Attached

**EVENT PROGRAM:**

YOU arrive around 9:45 am and hold in separate room

YOU are escorted to stage area at 10:00 am

At 10:00 am, Nick Rathod welcomes everyone and introduces Raj Goyle

YOU are then introduced by Raj Goyle

YOU deliver remarks from podium (20 minutes)

YOU take Q&A, moderated by Mike Lux (15 minutes)

Q&A concludes and YOU depart from stage and walk to donor clutch (there will be a photog)

YOU greet 10-15 donors in small clutch (30 minutes)

YOU depart at 11:15 AM

**MBDB INTRODUCED BY:** Raj Goyle, Chairman of the Board, State Innovation Exchange

---

**HOMEBASES:**

- Typical American family, in real income terms, is making less today than they were a quarter century ago, while wealthiest 1% captured 91% of all income gains since the Great Recession.
- Now we have the greatest income disparity since the 1920s – and it's getting worse.
- In NYC, we're doing everything we can to tackle inequality. But we need the state and federal government to be our partners – particularly on progressive taxation.

**Q&A:**

**Q:** What's your relationship w/ NY state legislature & how do you work together to get things done?

**A:**

- \* Albany can be tough to navigate, but built good relationships and got things done.
- \* Including Pre-K, after-school, rent regulations, new rules for developers.

**Q:** But you and the Governor are always at each other's throats?

**A:**

- \* Always ready to work productively with Governor to move forward key policies for NYers.
- \* If NYC getting short end of stick from State, we will say so.

**Q:** You've been criticized locally for focusing too much on national politics and ignoring city.

**A:**

- \* Cities can lead but can't do it alone.
- \* National partnerships vital to securing key federal funding (infrastructure, homeland security)
- \* And to moving forward policies like immigration reform that will lift up all New Yorkers

**Q:** You've launched an effort on inequality; how do you hope to impact the federal government to get things moving locally?

**A:**

- \* Cities can lead but can't do it alone - tapping into a national, grassroots movement for change
- \* Min wage – now \$15 much more likely in NY; Carried interest – now both D & R presidentials talking about closing.
- \* Elected officials watch what others are doing in other states, don't want to be left behind

**Q:** We're facing increasing, well-funded attacks at the state level. What are mayors seeing and what will they be doing to address this?

**A:**

- \* Organize, organize, organize – immigration, transportation funding bill, inequality
- \* Need to create a movement that's unavoidable so public isn't just getting information from the right-wing billionaires

**Q:** Why haven't you endorsed Hillary or Sanders? Will you endorse after Iowa Forum?

**A:**

- \* Hillary is bringing so many progressive issues to table – tremendously capable, her vision stronger every day, speaking about big issues that matter.
- \* Sanders moving issues to front that have been ignored for decades – income inequality.
- \* When you contrast to GOP spectacle – no comparison

**Q:** What do you say to advocates who criticized you for joining Strong Cities program to fight violent extremism?

**A:**

- \* Everyone should be able to speak their mind – I welcome their thoughts
- \* We must be at the table in order to influence decisions and address concerns – that's why we joined

\*Vigilant against all forms of extremist – religion, racial, nationalistic, ideological

**Q:** Will you admit that white progressives use economics to obscure racism?

**A:**

\* Economics won't solve every problem but very important.

\* Also structural racism –MUST be addressed.

\* In NYC – stop/frisk, marijuana, Rikers reforms. TPA's "invest in schools not jails" and second-chance legislation.

**Q:** But you said Black Lives Matter & Blue Lives Matter. Don't you see how insulting that is?

**A:**

\* I know what it's like to be a parent of a young man of color

\* Spoken out unapologetically how kids who look like my son face challenges

\* We have to build a bridge between police and communities because it keeps all of us safe.

### **ADDITIONAL INFORMATION ON THE EVENT:**

YOU have addressed SiX in the past. This conference is specifically aimed at best practices and their work in the upcoming year. Agenda attached.

There will be many progressive leaders attending this event in addition to state legislators either as participants or in the crowd. Various advocacy groups from the labor, choice and women's community as well as think tanks will be presenting. Operatives from the electoral, legislative, community organizing world will be in attendance.

American Family Voices has a business and community leader event going on during the same time. Both are eager to hear YOUR thoughts on income inequality and the issues that need to be worked on to combat the biggest crisis of our time.

In particular they are interested in hearing how more and more, mayors are trying to make change considering how gridlocked the federal government is.

Mike Lux and Nick Rathod have agreed to combine their conferences for you to present as a keynote speaker. Combined, this event will have several hundred people in attendance—more than 200 state legislators in attendance through SiX, and an addition over 50 people attending from AFV and representing business leaders, labor leaders, and activists from all over the country. You will give a keynote address, take brief Q&A moderated by either Mike Lux.

### **ABOUT THE ORGANIZATIONS:**

American Family Voices was founded in 2000 to be a strong voice for middle class and working class families on economic, health care, and consumer issues. This conference brings together progressive minded bankers and restaurateurs, labor leaders, entrepreneurs, online activists, business association leaders, environmentalists and green businesses to network and build awareness on the changing progressive movement, and to talk about how this group can work together to support each other's issues and institutions.

Mike Lux helped organize the DC press conference earlier this year, and released a video a few days ago celebrating the mayor and other leaders for embracing a progressive agenda.

The State Innovation Exchange (SiX) is a resource and strategy center that supports state legislators to advance progressive policies across the country. Their goals surround being able to provide power and influence at a state level all across the country. SiX is the result of an unprecedented merger of four organizations who combined forces to ensure that state legislators are empowered with top-notch research, training, policy expertise, communications support, political strategy and a space to network and share ideas.

## **BIO INFORMATION ON PARTICIPANTS:**

### **Raj Goyle, Chair of State Innovation Exchange**

Raj Goyle is the CEO of Bodhala, a technology company in New York City. He was recently a business and philanthropic advisor to the family office of Shelley and Donald Rubin. A Kansas native, Raj served in the Kansas House (2006-2010), where he was the first Democrat elected in his district and the first South Asian elected in the state. In 2010, he ran one of the strongest campaigns in the country for election to the US House.

He served on the 2012 Obama National Finance Committee and was an early member of New York City Mayor Bill de Blasio's campaign committee. He has served both as a Senior Fellow and a senior policy analyst at the Center for American Progress.

Raj is a board member of the NYC Coalition Against Hunger and NewDEAL Democrats. Raj graduated from Duke and Harvard Law.

### **Nick Rathod, SiX Executive Director**

Nick Rathod became executive director of the State Innovation Exchange following the merger of PSN, CSI and ALICE. Prior to leading this organization, Nick served as the director of state campaigns for Mayor Bloomberg's Everytown for Gun Safety, where he oversaw legislative campaigns around issues of gun safety and violence prevention. He also served as the Consumer Financial Protection Bureau's (CFPB) assistant director of intergovernmental and international affairs, where he helped build the structure of the CFPB.

Previously, Nick served as a special assistant to the President and deputy director for intergovernmental affairs at the White House.

### **Mike Lux, President of American Family Voices Board of Directors & Co-Founder and CEO of Progressive Strategies**

Mike Lux is originally from Lincoln, Nebraska and is the Co-Founder and President of Progressive Strategies, a political consulting firm he founded in 1999, and focuses on strategic consulting for non-profits, PACs, labor unions and progressive donors.



Previously, he was Senior Vice President for Political Action at People For the American Way (PFAW), and the PFAW Foundation, and served in the Clinton White House from January 1993 to mid-1995 as a Special Assistant to the President for Public Liaison. He also played a role in five different presidential campaign teams. In recent years, he co-founded the progressive blog OpenLeft.com and was named to the transition team for Barack Obama.

Mayor Bill de Blasio  
State Innovation Exchange/American Family Voices Talking Points  
**DRAFT – 9/30/15 – 4:30pm**

- Thanks and acknowledgements (draw from briefing).
- The State Innovation Exchange and American Family Voices are doing essential work at a critical time.
- History shows us that the biggest, most important national changes in America take root not in the city we find ourselves in today, but in the states and local communities that we are all so honored to serve, be it through government or work in the private sector.
- I draw so much inspiration from the role that Fiorello La Guardia played in helping plant the seeds that grew into The New Deal.
- And I don't draw this inspiration because La Guardia and other progressives of his era had such an easy time enacting big change.
- Just the opposite: the change that sprung from the local level involved many different efforts and countless experiments, many of which were UN-successful.
- But setbacks and false starts weren't deterrents for La Guardia and his progressive contemporaries at the state and local levels.
- They had the determination and a passion for serving their constituents, but they also understood that the ideas they tried that WERE successful would provide a blueprint for great national leaders like Franklin Roosevelt.
- That's exactly what happened, and it was no accident; it's how innovation in American government works. From the bottom up, with imagination and with grit.
- And today, there is so much great work being done in states across the country to deliver the progressive change that our constituents are demanding.
- The people in this room are helping lead the way, and I'm so honored to be here.
- As Congress lurches from self-inflicted crisis to crisis - we barely avoided a government shut down this week, but it looks like the solution will only last a few months – state and local governments are taking action and getting results. Look at what has been accomplished this year alone:
  - In Connecticut, the state government passed a budget that includes more progressive taxation to pay for things like universal pre-k and badly needed infrastructure improvements;

- In Oregon, lawmakers passed a measure to dramatically expand paid sick leave in the state, so workers won't need to choose between their health and a paycheck;
- In Nebraska – hardly a blue state – lawmakers from both parties came together to achieve important victories on progressive criminal justice and immigration reform initiatives;
- And in South Carolina lawmakers removed from the Statehouse grounds a flag that was seen by so many as a symbol of hatred and bigotry.
- These are just a few examples of the great work that people in this room do every day. Not every idea we introduce is successful – that's not what innovation is about.
- Wayne Gretzky said that you miss 100% of the shots you don't take. In the same way, government fails to enact 100% of the measure it fails to introduce, or push to an executive's desk.
- Innovation demands unrelenting drive.
- We all face challenges – from different levels of government, different parties and sometimes from one another.
- But voters across the country are demanding progressive change. They're calling on us to rise to the challenge of tackling an inequality crisis that threatens so much about what makes this country great.
- Let me tell you how we are answering that call in New York City. When I ran for Mayor, I started with low name ID and long odds for victory.
- But while other candidates nibbled around the edges with policies that essentially maintained the status quo, our campaign message resonated with voters because we promised to take a fundamentally different approach – bold, progressive change to take dead aim at rampant income inequality.
- Today, I can report -- with some scars, and a little more gray hair – that we are keeping that promise. That has meant:
  - 70,000 more 4-year olds attending free, high-quality full-day pre-k – truly UNIVERSAL Pre-K;
  - The most ambitious affordable housing plan in U.S. history - 200,000 units of affordable housing units built or preserved over a decade, with over twenty thousand new affordable housing units last year -- the most our City has built in 25 years;

- Nearly doubling the number of middle school afterschool slots so that our City can provide at least 106,000 sixth through eighth graders with free, high quality and safe afterschool this school year;
  - 130 more community schools that provide comprehensive services to kids and families of all backgrounds - everything from vision tests, to English lessons for parents, to college and career counseling for high school students;
  - Police reforms that ended a broken stop-and-frisk policy, and began a NEW era of community policing that is empowering NYPD officers to build close ties with the communities they serve;
  - New paid-sick leave rules that to cover over half a million more New Yorkers;
  - A successful push for change in our state capital to raise our minimum wage to \$15 an hour
  - For the first time in our city's history, secure a rent freeze for a million New Yorkers;
  - The introduction of IDNYC, the largest municipal ID initiative in the country – with 500,000 New Yorkers signing up so far -- to help bring our undocumented brothers and sisters out of the shadows;
  - And creating new tools to help businesses make more responsible choices when it comes to employee salaries and benefits. Through our Best For NYC challenge, New York businesses can see how they stack up against more than 20,000 others in the city when it comes to factors like wages and benefits.
- Those are just a few of the bold, progressive changes we've enacted in our first 21 months in office.
  - We have so much more work to do to tackle inequality in New York City, but we're making real progress. Progress that people feel in their everyday lives. Progress that New Yorkers are demanding.
  - And I know the similar change is happening at the state and local level from coast to coast.
  - But while we in this room can do a lot, we can't do it alone.
  - We need the federal government – especially Congress - to do its part too.
  - I suppose not shutting down the government can count as a step in the right direction, but my goodness do we have a long ways to go!

- That's why in May, right down the street from here at the steps of the Capitol Building – I joined with progressive leaders – Mayors and other local officials, progressive Members of Congress, business and labor leaders, cultural luminaries – to unveil The Progressive Agenda to Combat Income Inequality.
- The Progressive Agenda is a 14-point plan grounded in concrete proposals, but it is guided by three simple principles:
  - **FIRST: Lift the Floor for Working People.** That means taking steps like *strengthening* the right of workers to unionize and bargain collectively, and increasing the minimum wage so that it reaches \$15/hour, while indexing it to inflation.
  - **SECOND: Support Working Families.** That means passing measures to ensure paid sick and family leave, and making pre-k and afterschool programs available for every child.
  - **THIRD: Tax Fairness, Rewarding WORK not just WEALTH** – by doing things like ending the “carried interest loophole” which allows hedge fund managers escape paying their fair share, and instituting the “Buffett Rule” so that millionaire investors don’t pay a lower rate in taxes than people who work 9-5.
- Today, The Progressive Agenda is supported by large, diverse and growing coalition.
- Thousands have signed on so far, and our numbers are growing every day.
- We’re working together to hold leaders accountable for the progressive change that our country needs.
- I know it’s hard to expect much of anything from Congress these days... And I know there are those who say that an agenda like this is unrealistic with the current Congressional partisan makeup.
- But to those who say this type of change is impossible, I say this: look at the states. Look at the cities. Look at the governments that ARE working. Look at the difference they are making in people’s lives.
- So I’m asking the people in this room and those who may be watching at home to join our effort and help show our friends down the road here how it’s done.
- Sign up at [ProgressiveAgenda.US](http://ProgressiveAgenda.US)
- We’d be honored to have your support.
- I know not every good idea that comes from the people in this room gets off the ground.

- No one ever said that innovative, progressive change was easy.
- But the passion and energy behind your great organizations is helping move our country in the right direction.
- So let's all work together and continue a great American tradition creating the most powerful, most lasting type of change: the type that comes from communities large and small; from experiments successful and failed; and that addresses the most urgent needs in people's lives.
- Thank you – keep up the good work!

**From:** [Geri Prado](#)  
**To:** [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Hinton, Karen](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#); [Hayley Prim](#); [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** Re: Updated State Innovation Exchange Briefing  
**Date:** Thursday, October 01, 2015 10:04:04 AM

---

There are a few slight changes. I'll send back around.

> On Oct 1, 2015, at 9:48 AM, Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov> wrote:

>

> <10-02-15 SIX AFV Conference Memo v3\_AS.docx>

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [John Del Cecato](#); [Snyder, Thomas](#); [Walzak, Phil](#)  
**Subject:** CNN  
**Date:** Thursday, October 01, 2015 11:07:25 AM

---

this is a great segment. you and Reich were great. Perfect on how you tackle income inequality.

And I have to say, a good model of how CH and TPAC work well together on press with you. Thanks to Phil, Tom and their teams.

<http://money.cnn.com/video/news/economy/2015/10/01/bill-de-blasio-income-inequality.cnnmoney/index.html>



**From:** [Spitalnick, Amy \(OMB\)](#)  
**To:** ["Geri Prado"; Snyder, Thomas](#)  
**Cc:** [Hagelgans, Andrea](#); [John Del Cecato](#); [Hayley Prim \(hayley@progressiveagenda.us\)](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** RE: checking in on speech, Q and A, media  
**Date:** Thursday, October 01, 2015 1:03:52 PM

---

Advisory saying the trip is "currently on hold" is going out shortly.

---

**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Thursday, October 01, 2015 1:02 PM  
**To:** Spitalnick, Amy (OMB); Thomas Snyder  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Salazar-Rodriguez, Prisca  
**Subject:** Re: checking in on speech, Q and A, media

It is officially on hold?

I can tell them and all the meetings but what does that mean as far as when the decision is made? They're going to ask follow up questions so I want to make sure to get the information needed. Looping Tom as I will need to let the union folks et all know as well.

On Oct 1, 2015, at 12:57 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

We are sending an updated public schedule for today and also plan to include updated guidance that the DC trip is on hold.

Geri – do you want to let organizers know?

---

**From:** Michael Lux [mailto:[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)]  
**Sent:** Thursday, October 01, 2015 12:29 PM  
**To:** Spitalnick, Amy (OMB); 'Geri Prado'; Nicholas Rathod  
**Cc:** Patty Kupfer; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Molly Noble; Peter Bailon  
**Subject:** RE: checking in on speech, Q and A, media

They called and wanted to come. Sounds like you handled it.

---

Mike Lux  
1250 Eye St., N.W., Suite 250  
Washington, D.C. 20005  
(202) 628-7771  
[A Proud Member of Democracy Partners](#)

---

**From:** Spitalnick, Amy (OMB) [mailto:[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)]  
**Sent:** Thursday, October 01, 2015 12:16 PM  
**To:** 'Geri Prado'; Nicholas Rathod  
**Cc:** Michael Lux; Patty Kupfer; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Molly Noble; Peter Bailon  
**Subject:** RE: checking in on speech, Q and A, media

Thanks. What is the NYDN inquiry? I know they plan to cover and I gave them Patty's email to ensure they were RSVP'd.

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Thursday, October 01, 2015 12:14 PM  
**To:** Nicholas Rathod; Spitalnick, Amy (OMB)  
**Cc:** Michael Lux; Patty Kupfer; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Molly Noble; Peter Bailon  
**Subject:** Re: checking in on speech, Q and A, media

Patty and Amy Spitalnick from CH have been in contact and I believe Amy has with AFV too. I'm looping her in on this.

On Oct 1, 2015, at 12:11 PM, Nicholas Rathod  
<[REDACTED]> wrote:

Adding our comms director Patty...

On Thu, Oct 1, 2015 at 12:00 PM, Michael Lux  
<[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)> wrote:  
Thanks, Nick.

We heard from CNN and the NYT that they are probably coming. The Nation and Huffpo may also be coming.

I did get an inquiry from NY Daily News but I didn't respond because, well, they are NY Daily News, but if you think I should respond, let me know.

---

Mike Lux  
1250 Eye St., N.W., Suite 250  
Washington, D.C. 20005  
[\(202\) 628-7771](tel:(202)628-7771)  
[A Proud Member of Democracy Partners](#)

**From:** Nicholas Rathod [mailto:[REDACTED]]  
**Sent:** Thursday, October 01, 2015 11:56 AM  
**To:** Michael Lux  
**Cc:** Geri Prado ([geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)); Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Molly Noble; Peter Bailon  
**Subject:** Re: checking in on speech, Q and A, media

Thanks Mike. I just checked the weather and the latest models don't have the storm hitting until Sunday so hopefully that holds.

I'll get back to you on colors of press badges but we will have runners who will initially stand by some of our key electeds who will ask good questions. You should then maybe turn to a couple of your folks who you trust.

I'll make sure I say its a joint speech and we can change our advisory---apologies about that. Also, been talking to CSPAN who is likely going to cover.

On Thu, Oct 1, 2015 at 11:41 AM, Michael Lux  
<[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)> wrote:  
Good morning everyone,

I wanted to check in on the thousand moving parts on all of this. I'm sure there will be more stuff to figure out over the course of the day, but here's my list of questions right now:

1. Any sense of the weather dynamic? Is there still a good chance the Mayor will have to stay in NYC tomorrow?
2. Nick, have you figured out the logistics on the Q and A? I assume it will be runners and not a mic that people line up for? What color will the press badges be? Let me know how you want all this to work.
3. Nick, in your intro of Raj, could you make sure and mention that this is a joint keynote speech with AFV's Forging New Alliances Between Business and the Progressive Movement conference?
4. We are getting questions from reporters because our press release talked about the mayor's speech as a joint keynote with our 2 conferences, and your press release just referred to his speech as a keynote for your conference. Geri, I assume the mayor's official press release is talking about this as a speech jointly to both conferences? How do we want to project this tomorrow in general media-wise?

---

Mike Lux  
1250 Eye St., N.W., Suite 250  
Washington, D.C. 20005  
(202) 628-7771  
[A Proud Member of Democracy Partners](#)

**From:** [Geri Prado](#)  
**To:** [Gann, Georgia](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Spitalnick, Amy \(OMB\)](#); [Snyder, Thomas](#); [Hagelgans, Andrea](#); [John Del Cecato](#); [Hayley Prim \(hayley@progressiveagenda.us\)](#); [Caquias, Paula](#)  
**Subject:** Re: checking in on speech, Q and A, media  
**Date:** Thursday, October 01, 2015 1:11:10 PM

---

I've got SiX, AFV

On Oct 1, 2015, at 1:10 PM, Gann, Georgia <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)> wrote:

On it. USCM is checking in on the capabilities in the room. I'll report back.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, October 01, 2015 1:06 PM  
**To:** 'Geri Prado'; Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Gann, Georgia; Caquias, Paula  
**Subject:** RE: checking in on speech, Q and A, media

++

Georgia, DC trip is on hold due to hurricane preparedness- this means he may or may not go – we are monitoring this closely.

Can you ask USCM if we can skype Mayor in to the room –

He says he has done this before-

Please let me know-

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Thursday, October 01, 2015 1:02 PM  
**To:** Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Salazar-Rodriguez, Prisca  
**Subject:** Re: checking in on speech, Q and A, media

It is officially on hold?

I can tell them and all the meetings but what does that mean as far as when the decision is made? They're going to ask follow up questions so I want to make sure to get the information needed. Looping Tom as I will need to let the union folks et all know as well.

On Oct 1, 2015, at 12:57 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

We are sending an updated public schedule for today and also plan to include updated guidance that the DC trip is on hold.

Geri – do you want to let organizers know?

**From:** [John Del Cecato](#)  
**To:** [Adams Baker, Marti](#)  
**Subject:** Re: Tweet forwarded by @Marti\_Adams  
**Date:** Thursday, October 01, 2015 2:19:09 PM

---

Hahahaha

---

**From:** "Adams Baker, Marti" <[MAadams@cityhall.nyc.gov](mailto:MAadams@cityhall.nyc.gov)>  
**Date:** Thursday, October 1, 2015 at 2:11 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** FW: Tweet forwarded by @Marti\_Adams

.....that would be you!

---

**From:** Adams Baker, Marti  
**Sent:** Thursday, October 01, 2015 2:11 PM  
**To:** Hagelgans, Andrea; Walzak, Phil  
**Subject:** Tweet forwarded by @Marti\_Adams

The guy who thought to put Bill de Blasio and Robert Reich next to one another is deliciously evil.

Original Tweet: <https://twitter.com/charlescwcooke/status/649647013492076545>

Sent via TweetDeck

**From:** [Snyder, Thomas](#)  
**To:** [Geri Prado](#); [John Del Cecato](#)  
**Subject:** Re: Mayor and DC  
**Date:** Thursday, October 01, 2015 2:20:43 PM

---

Jeezuz. Is he a little snarky? Its the same f'ing storm. But if everyone is talking about storm readiness (both Christie and cuomo ringing the bell already), we can't both say we're getting ready for potential of a big storm and then leave town.

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Thursday, October 1, 2015 at 1:30 PM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Fwd: Mayor and DC

What's my answer?

Begin forwarded message:

**From:** Michael Lux <[mlux@progressivestrategies.net](mailto:mlux@progressivestrategies.net)>  
**Subject:** RE: Mayor and DC  
**Date:** October 1, 2015 at 1:29:32 PM EDT  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, Nick Rathod <[nick@stateinnovation.org](mailto:nick@stateinnovation.org)>, Patty Kupfer <[patty@stateinnovation.org](mailto:patty@stateinnovation.org)>, "Preethi Raghavan" <[preethi@stateinnovation.org](mailto:preethi@stateinnovation.org)>  
**Cc:** "Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us))" <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>

Totally understand, you have to do what makes sense in that situation. Question, though: we are hearing here that Joaquin isn't even hitting Virginia until the weekend. Is there another storm y'all are dealing with up there?

---

Mike Lux  
1250 Eye St., N.W., Suite 250  
Washington, D.C. 20005  
(202) 628-7771  
A Proud Member of Democracy Partners

-----Original Message-----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
Sent: Thursday, October 01, 2015 1:16 PM  
To: Michael Lux; Nick Rathod; Patty Kupfer; Preethi Raghavan  
Cc: Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us))  
Subject: Mayor and DC

Hi Everyone:

I'm sorry to say that due to the weather the DC, Baltimore trip is on hold. Until there is an assessment made with a degree of certainty that the hurricane will not affect NYC he can't leave the city.

We're hoping to hear back tonight but I'm letting you know to flag contingency plans.

Call me if you want but Hayley or I will be letting you know the second we know he's definitely coming or not.

I can't thank you enough for everything and hope that it works out.

gp

Geri Prado





**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [Thornton, Demetrius](#); [Everett, Matt](#); [Griffith, Chantell](#); [Da Costa, Ricky](#); [Walzak, Phil](#); [Fuleihan, Dean \(OMB\)](#); [John, Roxanne](#); [Reisman, Lisette](#); [Leopold, Elana](#); [Louis Espiritusanto, Jose](#); [Darlington, Mandy \(OMB\)](#); [Zuniga, Andrea](#); [Shorris, Anthony](#); [Schnake Mahl, Gabriel](#); [John Del Cecato, Snyder, Thomas](#); [Williams, Dominic](#); [Hagelgans, Andrea](#); [Arslanian, Kayla](#); [Hinton, Karen](#); [Ko, Eunice](#); [Wiley, Maya](#); [Wolfe, Emma](#); [Caquias, Paula](#); ["jonathan@berlinrosen.com"](#); ["nbaldick@hilltoppublicsolutions.com"](#); [Fialkoff, Gabrielle](#)  
**Subject:** RE: MBDB: Weekly Planning Meeting  
**Date:** Thursday, October 01, 2015 4:06:01 PM

---

This is back on for 730pm

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Friday, September 25, 2015 7:55 AM

**To:** Salazar-Rodriguez, Prisca; Thornton, Demetrius; Everett, Matt; Griffith, Chantell; Da Costa, Ricky; Walzak, Phil; Fuleihan, Dean (OMB); John, Roxanne; Reisman, Lisette; Leopold, Elana; Louis Espiritusanto, Jose; Darlington, Mandy (OMB); Zuniga, Andrea; Shorris, Anthony; Schnake Mahl, Gabriel; John Del Cecato; Snyder, Thomas; Williams, Dominic; Hagelgans, Andrea; Arslanian, Kayla; Hinton, Karen; Ko, Eunice; Wiley, Maya; Wolfe, Emma; Caquias, Paula; 'jonathan@berlinrosen.com'; 'nbaldick@hilltoppublicsolutions.com'; Fialkoff, Gabrielle

**Subject:** MBDB: Weekly Planning Meeting

**When:** Thursday, October 01, 2015 7:30 PM-9:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Gracie Mansion

**From:** [Spitalnick, Amy \(OMB\)](#)  
**To:** [Hagelgans, Andrea](#); [Geri Prado](#); [Hinton, Karen](#); [Hayley Prim \(hayley@progressiveagenda.us\)](#)  
**Cc:** [John Del Cecato](#); [Walzak, Phil](#); [Blumm, Kate](#)  
**Subject:** RE: Friday speech if he goes  
**Date:** Thursday, October 01, 2015 4:46:51 PM

---

It was in the brief I circulated this morning.

Geri – were you updating it? Can you recirc here?

Thanks!

---

**From:** Hagelgans, Andrea [mailto:AHagelgans@cityhall.nyc.gov]  
**Sent:** Thursday, October 01, 2015 4:46 PM  
**To:** Geri Prado; Hinton, Karen; Hayley Prim (hayley@progressiveagenda.us)  
**Cc:** John Del Cecato; Phillip Walzak; Blumm, Kate; Spitalnick, Amy (OMB)  
**Subject:** Re: Friday speech if he goes

Can we see draft of what he is saying?

Sent from my BlackBerry 10 smartphone.

---

**From:** Geri Prado  
**Sent:** Thursday, October 1, 2015 4:42 PM  
**To:** Hinton, Karen; Hayley Prim ([hayley@progressiveagenda.us](#))  
**Cc:** John Del Cecato; Walzak, Phil; Hagelgans, Andrea; Blumm, Kate; Spitalnick, Amy (OMB)  
**Subject:** Re: Friday speech if he goes

We have a TPAC ask. We can put in a second ask. I will say the whole conference is about how federal government isn't working and how they have to take matters into their own hands. so if that's the case I'd say the ask should be what they as state legislators can do since their pleas to congress are not being heard.

On Oct 1, 2015, at 4:37 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

For Friday speech if he goes, is he calling on legislators to do anything?

Maybe the way to throw more light on solving NYC problems by reaching to other officials in different parts of the country is to say something like:

NYC has an immigration problem. You can help us and yourself by calling on Congress to  
xxxxxx

Or NYC needs more infrastructure repairs. You can help us and yourself by calling on  
Congress to xxxxx.

Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton

**From:** [Geri Prado](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Hayley Prim](#); [John Del Cecato](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Blumm, Kate](#); [Spitalnick, Amy \(OMB\)](#)  
**Subject:** Re: Friday speech if he goes  
**Date:** Thursday, October 01, 2015 5:02:51 PM  
**Attachments:** [10-02-15 SIX AFV Conference Memo v3 TPAC penultimate.docx](#)

---

On Oct 1, 2015, at 4:47 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

I would just encourage him to keep coming back to NYC examples of what NYC needs.

Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Thu, 1 Oct 2015 16:42:36 -0400  
**To:** Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>  
**Cc:** "jfdc@akpdmedia.com" <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Phil Walzak <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Kate Blumm <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>, Amy Spitalnick <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
**Subject:** Re: Friday speech if he goes

We have a TPAC ask. We can put in a second ask. I will say the whole conference is about how federal government isn't working and how they have to take matters into their own hands. so if that's the case I'd say the ask should be what they as state legislators can do since their pleas to congress are not being heard.

On Oct 1, 2015, at 4:37 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

For Friday speech if he goes, is he calling on legislators to do anything?

Maybe the way to throw more light on solving NYC problems by reaching to other officials in different parts of the country is to say something like:

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Or NYC needs more infrastructure repairs. You can help us and yourself by calling on Congress to xxxxx.

Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton

### Event/Meeting Briefing Information

<b>Staff Contact/Planning Lead: Hayley Prim/Geri Prado</b>
--

**EVENT:** State Innovation Exchange Conference  
American Family Voices Business Community Leader Meeting KEYNOTE

**MISSION/GOAL:** Deliver Keynote Address at morning session of conference with the message of YOUR work on income inequality in NYC and the need for The Progressive Agenda Committee

**DAY/DATE:** Friday, October 2, 2015

**EVENT TIME:** All Day Conference

**MBDB TIME:** 10:00 AM – 10:45 AM (remarks and Q&A)  
10:45 AM-- 11:15 AM (clutch)

**LOCATION:** *Hyatt Regency Capitol Hill  
400 New Jersey Avenue, NW  
Washington, DC*

**# PEOPLE ATTENDING:** **250-300**

**ELECTED/COMMUNITY OFFICIALS ATTENDING** *There will be nearly 300 state legislators in attendance from all 50 states **including from New York:**  
Asm. Felix Ortiz  
Sen. James Sander, Jr  
Asm. Michael Blake  
Sen. Gustavo Rivera*

**STAFF ATTENDING:** *Hayley Prim*

**STAFF ASSIGNED TO MBDB:** Hayley Prim, TPAC  
Geri Prado, TPAC  
Amy Spitalnick (Press)  
Jonathan Viguers (Assistant)

**PRESS** OPEN

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**EVENT SET-UP:** Large Square room with tables of 10, plenary

**MBDB ROLE:** Conference Opening- keynote

- 15- 20 minute speech
- 10-15 minute question and answer

**MBDB TALKING POINTS:** Attached

**EVENT PROGRAM:**

YOU arrive around 9:45 am and hold in separate room

At 9:55, Raj Goyle will greet and say a few words

YOU are escorted to stage area at 10:00 am

At 10:00 am, Nick Rathod welcomes everyone and introduces Raj Goyle

YOU are then introduced by Raj Goyle

YOU deliver remarks from podium (20 minutes)

YOU take Q&A, moderated by Mike Lux (15 minutes)

Q&A concludes and YOU depart from stage and walk to clutch (there will be a photog)

YOU greet 10-15 potential donors, key organization staff in small clutch (30 minutes)

YOU depart at 11:15 AM

**MBDB INTRODUCED BY:** Raj Goyle, Chairman of the Board, State Innovation Exchange

---

**HOMEBASES:**

- Typical American family, in real income terms, is making less today than they were a quarter century ago, while wealthiest 1% captured 91% of all income gains since the Great Recession.
- Now we have the greatest income disparity since the 1920s – and it's getting worse.
- In NYC, we're doing everything we can to tackle inequality. But we need the state and federal government to be our partners – particularly on progressive taxation.

**Q&A:**

**Q:** What's your relationship w/ NY state legislature & how do you work together to get things done?

**A:**

- \* Albany can be tough to navigate, but built good relationships and got things done.
- \* Including Pre-K, after-school, rent regulations, new rules for developers.

**Q:** But you and the Governor are always at each other's throats?

**A:**

- \* Always ready to work productively with Governor to move forward key policies for NYers.
- \* If NYC getting short end of stick from State, we will say so.

**Q:** You've been criticized locally for focusing too much on national politics and ignoring city.

**A:**

- \* Cities can lead but can't do it alone.
- \* National partnerships vital to securing key federal funding (infrastructure, homeland security)
- \* And to moving forward policies like immigration reform that will lift up all New Yorkers

**Q:** You've launched an effort on inequality; how do you hope to impact the federal government to get things moving locally?

**A:**

- \* Cities can lead but can't do it alone - tapping into a national, grassroots movement for change
- \* Min wage – now \$15 much more likely in NY; Carried interest – now both D & R presidentials talking about closing.
- \* Elected officials watch what others are doing in other states, don't want to be left behind

**Q:** We're facing increasing, well-funded attacks at the state level. What are mayors seeing and what will they be doing to address this?

**A:**

- \* Organize, organize, organize – immigration, transportation funding bill, inequality
- \* Need to create a movement that's unavoidable so public isn't just getting information from the right-wing billionaires

**Q:** Why haven't you endorsed Hillary or Sanders? Will you endorse after Iowa Forum?

**A:**

- \* Hillary is bringing so many progressive issues to table – tremendously capable, her vision stronger every day, speaking about big issues that matter.
- \* Sanders moving issues to front that have been ignored for decades – income inequality.
- \* When you contrast to GOP spectacle – no comparison

**Q:** What do you say to advocates who criticized you for joining Strong Cities program to fight violent extremism?

**A:**

- \* Everyone should be able to speak their mind – I welcome their thoughts
- \* We must be at the table in order to influence decisions and address concerns – that's why we joined



\*Vigilant against all forms of extremist – religion, racial, nationalistic, ideological

**Q:** Will you admit that white progressives use economics to obscure racism?

**A:**

\* Economics won't solve every problem but very important.

\* Also structural racism –MUST be addressed.

\* In NYC – stop/frisk, marijuana, Rikers reforms. TPA's "invest in schools not jails" and second-chance legislation.

**Q:** But you said Black Lives Matter & Blue Lives Matter. Don't you see how insulting that is?

**A:**

\* I know what it's like to be a parent of a young man of color

\* Spoken out unapologetically how kids who look like my son face challenges

\* We have to build a bridge between police and communities because it keeps all of us safe.

### **ADDITIONAL INFORMATION ON THE EVENT:**

YOU have addressed SiX in the past. This conference is specifically aimed at best practices and their work in the states, specifically the state legislature. Agenda attached.

There will be many progressive leaders attending this event in addition to state legislators either as participants or in the crowd. Various advocacy groups from the labor, choice and women's community as well as think tanks will be presenting. Operatives from the electoral, legislative, community organizing world will be in attendance.

American Family Voices has a business and community leader event going on during the same time. Both are eager to hear YOUR thoughts on income inequality and the issues that need to be worked on to combat the biggest crisis of our time.

In particular they are interested in hearing how more and more, mayors are trying to make change considering how gridlocked the federal government is.

Mike Lux and Nick Rathod have agreed to combine their conferences for you to present as a keynote speaker. Combined, this event will have several hundred people in attendance—more than 200 state legislators in attendance through SiX, and an addition over 50 people attending from AFV and representing business leaders, labor leaders, and activists from all over the country. You will give a keynote address, take brief Q&A moderated by either Mike Lux.

### **ABOUT THE ORGANIZATIONS:**

American Family Voices was founded in 2000 to be a strong voice for middle class and working class families on economic, health care, and consumer issues. This conference brings together progressive minded bankers and restaurateurs, labor leaders, entrepreneurs, online activists, business association leaders, environmentalists and green businesses to network and build awareness on the changing progressive movement, and to talk about how this group can work together to support each other's issues and institutions.

Mike Lux helped organize the DC press conference earlier this year, and released a video a few days ago celebrating the mayor and other leaders for embracing a progressive agenda.

The State Innovation Exchange (SiX) is a resource and strategy center that supports state legislators to advance progressive policies across the country. Their goals surround being able to provide power and influence at a state level all across the country. SiX is the result of an unprecedented merger of four organizations who combined forces to ensure that state legislators are empowered with top-notch research, training, policy expertise, communications support, political strategy and a space to network and share ideas.

## **BIO INFORMATION ON PARTICIPANTS:**

### **Raj Goyle, Chair of State Innovation Exchange**

Raj Goyle is the CEO of Bodhala, a technology company in New York City. He was recently a business and philanthropic advisor to the family office of Shelley and Donald Rubin. A Kansas native, Raj served in the Kansas House (2006-2010), where he was the first Democrat elected in his district and the first South Asian elected in the state. In 2010, he ran one of the strongest campaigns in the country for election to the US House.

He served on the 2012 Obama National Finance Committee and was an early member of New York City Mayor Bill de Blasio's campaign committee. He has served both as a Senior Fellow and a senior policy analyst at the Center for American Progress.

Raj is a board member of the NYC Coalition Against Hunger and NewDEAL Democrats. Raj graduated from Duke and Harvard Law.

### **Nick Rathod, SiX Executive Director**

Nick Rathod became executive director of the State Innovation Exchange following the merger of PSN, CSI and ALICE. Prior to leading this organization, Nick served as the director of state campaigns for Mayor Bloomberg's Everytown for Gun Safety, where he oversaw legislative campaigns around issues of gun safety and violence prevention. He also served as the Consumer Financial Protection Bureau's (CFPB) assistant director of intergovernmental and international affairs, where he helped build the structure of the CFPB.

Previously, Nick served as a special assistant to the President and deputy director for intergovernmental affairs at the White House.

### **Mike Lux, President of American Family Voices Board of Directors & Co-Founder and CEO of Progressive Strategies**

Mike Lux is originally from Lincoln, Nebraska and is the Co-Founder and President of Progressive Strategies, a political consulting firm he founded in 1999, and focuses on strategic consulting for non-profits, PACs, labor unions and progressive donors.

Previously, he was Senior Vice President for Political Action at People For the American Way (PFAW), and the PFAW Foundation, and served in the Clinton White House from January 1993 to mid-1995 as a Special Assistant to the President for Public Liaison. He also played a role in five different presidential campaign teams. In recent years, he co-founded the progressive blog OpenLeft.com and was named to the transition team for Barack Obama.

Mayor Bill de Blasio  
State Innovation Exchange/American Family Voices Talking Points  
**DRAFT – 9/30/15 – 4:30pm 11AM Edits**

- Thanks and acknowledgements (draw from briefing).
- The State Innovation Exchange and American Family Voices are doing essential work at a critical time.
- SiX is at the forefront of the most important innovations happening across the country.
- In this room we likely have future Governors, Senators, and even Presidents.
- But this organization is not just about the future –I know SiX realizes that when it comes to enacting bold, progressive change, we’ve got no time to lose.
- I want to thank your great leader Nick Rathod, for building this much-needed organization, which I know is growing and already has had great successes in just its first year of existence.
- I also want to thank the legislators in the room who are working with SiX and taking advantage of its great resources to help build a better country.
- And I’d like to thank the donors and other funders of SiX for understanding that states and cities matter and are the critical backbone of the country.
- I would also like to recognize American Family Voices for the work they are doing to support middle class families
- They have been on the ground in tough fights—from helping to orchestrate the coalition that defeated President Bush’s Social Security Privatization in 2005, to organizing strategic partners to pass the Affordable Care Act in 2010.
- American Family Voices understands the importance of promoting progressive values in their work, and fighting for economic stability for working Americans.
- History shows us that the biggest, most important national changes in America take root not in the city we find ourselves in today, but in the states and local communities that we are all so honored to serve, be it through government or work in the private sector.
- I draw so much inspiration from the role that Fiorello La Guardia played in helping plant the seeds that grew into The New Deal.
- And I don’t draw this inspiration because La Guardia and other progressives of his era had such an easy time enacting big change.

- Just the opposite: the change that sprung from the local level involved many different efforts and countless experiments, many of which were UN-successful.
- But setbacks and false starts weren't deterrents for La Guardia and his progressive contemporaries at the state and local levels.
- They had the determination and a passion for serving their constituents, but they also understood that the ideas they tried that WERE successful would provide a blueprint for great national leaders like Franklin Roosevelt.
- That's exactly what happened, and it was no accident; it's how innovation in American government works. From the bottom up, with imagination and with grit.
- And today, there is so much great work being done in states across the country to deliver the progressive change that our constituents are demanding.
- The people in this room are helping lead the way, and I'm so honored to be here.
- As Congress lurches from self-inflicted crisis to crisis - we barely avoided a government shut down this week, but it looks like the solution will only last a few months – state and local governments are taking action and getting results. Look at what has been accomplished this year alone:
  - In Connecticut, the state government passed a budget that includes more progressive taxation to pay for things like universal pre-k and badly needed infrastructure improvements;
  - In Oregon, lawmakers passed a measure to dramatically expand paid sick leave in the state, so workers won't need to choose between their health and a paycheck;
  - In Nebraska – hardly a blue state – lawmakers from both parties came together to achieve important victories on progressive criminal justice and immigration reform initiatives;
  - And in South Carolina lawmakers removed from the Statehouse grounds a flag that was seen by so many as a symbol of hatred and bigotry.
- These are just a few examples of the great work that people in this room do every day. Not every idea we introduce is successful – that's not what innovation is about.
- Wayne Gretzky said that you miss 100% of the shots you don't take. In the same way, government fails to enact 100% of the measure it fails to introduce, or push to an executive's desk.
- Innovation demands unrelenting drive.

- We all face challenges – from different levels of government, different parties and sometimes from one another.
- But voters across the country are demanding progressive change. They're calling on us to rise to the challenge of tackling an inequality crisis that threatens so much about what makes this country great.
- Let me tell you how we are answering that call in New York City. When I ran for Mayor, I started with low name ID and long odds for victory.
- But while other candidates nibbled around the edges with policies that essentially maintained the status quo, our campaign message resonated with voters because we promised to take a fundamentally different approach – bold, progressive change to take dead aim at rampant income inequality.
- Today, I can report -- with some scars, and a little more gray hair – that we are keeping that promise. That has meant:
  - 70,000 more 4-year olds attending free, high-quality full-day pre-k – truly UNIVERSAL Pre-K;
  - The most ambitious affordable housing plan in U.S. history - 200,000 units of affordable housing units built or preserved over a decade, with over twenty thousand new affordable housing units last year -- the most our City has built in 25 years;
  - Nearly doubling the number of middle school afterschool slots so that our City can provide at least 106,000 sixth through eighth graders with free, high quality and safe afterschool this school year;
  - 130 more community schools that provide comprehensive services to kids and families of all backgrounds - everything from vision tests, to English lessons for parents, to college and career counseling for high school students;
  - Police reforms that ended a broken stop-and-frisk policy, and began a NEW era of community policing that is empowering NYPD officers to build close ties with the communities they serve;
  - New paid-sick leave rules that to cover over half a million more New Yorkers;
  - A successful push for change in our state capital to raise our minimum wage to \$15 an hour
  - For the first time in our city's history, secure a rent freeze for a million New Yorkers;

- The introduction of IDNYC, the largest municipal ID initiative in the country – with 500,000 New Yorkers signing up so far -- to help bring our undocumented brothers and sisters out of the shadows;

And creating new tools to help businesses make more responsible choices when it comes to employee salaries and benefits. Through our Best For NYC challenge, New York businesses can see how they stack up against more than **30,000 others around the world** when it comes to factors like wages and benefits **and learn how progressive business practices can be good for families and drive economic competitiveness.**

- 
- Those are just a few of the bold, progressive changes we've enacted in our first 21 months in office.
- We have so much more work to do to tackle inequality in New York City, but we're making real progress. Progress that people feel in their everyday lives. Progress that New Yorkers are demanding.
- And I know the similar change is happening at the state and local level from coast to coast.
- But while we in this room can do a lot, we can't do it alone.
- We need the federal government – especially Congress - to do its part too.
- From infrastructure funding to immigration reform, the policies New Yorkers need require real federal action.
- I suppose not shutting down the government can count as a step in the right direction, but my goodness do we have a long ways to go!
- That's why in May, right down the street from here at the steps of the Capitol Building – I joined with progressive leaders – Mayors and other local officials, progressive Members of Congress, business and labor leaders, cultural luminaries – to unveil The Progressive Agenda to Combat Income Inequality.
- The Progressive Agenda is guided by three simple principles:
  - **FIRST: Lift the Floor for Working People.** That means taking steps like *strengthening* the right of workers to unionize and bargain collectively, and increasing the minimum wage so that it reaches \$15/hour, while indexing it to inflation.
  - **SECOND: Support Working Families.** That means passing measures to ensure paid sick and family leave, and making pre-k and afterschool programs available for every child.

- **THIRD: Tax Fairness, Rewarding WORK not just WEALTH** – by doing things like ending the “carried interest loophole” which allows hedge fund managers escape paying their fair share, and instituting the “Buffett Rule” so that millionaire investors don’t pay a lower rate in taxes than people who work 9-5.
- Today, The Progressive Agenda is supported by large, diverse and growing coalition.
- We have hundreds of leaders who have signed on to influence federal government to make changes to combat income equality as we do everything we can locally
- I know it’s hard to expect much of anything from Congress these days... And I know there are those who say that an agenda like this is unrealistic with the current Congressional partisan makeup.
- But to those who say this type of change is impossible, I say this: look at the states. Look at the cities. Look at the governments that ARE working. Look at the difference they are making in people’s lives.
- So I’m asking the people in this room and those who may be watching at home to join our effort and help show our friends down the road here how it’s done.
- I’m asking you to sign up at [ProgressiveAgenda.US](http://ProgressiveAgenda.US) but also, sign up as one of our influencers and speak out about what you’re doing around income inequality in your districts
- We’d be honored to have your support.
- I know not every good idea that comes from the people in this room gets off the ground.
- No one ever said that innovative, progressive change was easy.
- But the passion and energy behind your great organizations is helping move our country in the right direction.
- So let’s all work together and continue a great American tradition creating the most powerful, most lasting type of change: the type that comes from communities large and small; from experiments successful and failed; and that addresses the most urgent needs in people’s lives.
- Thank you – keep up the good work!



**From:** [Gann, Georgia](#)  
**To:** [Salazar-Rodriguez, Prisca](#); ["Geri Prado"](#); [Spitalnick, Amy \(OMB\)](#); [Snyder, Thomas](#)  
**Cc:** [Hagelgans, Andrea](#); [John Del Cecato](#); [Hayley Prim \(hayley@progressiveagenda.us\)](#); [Caquias, Paula](#)  
**Subject:** RE: checking in on speech, Q and A, media  
**Date:** Thursday, October 01, 2015 5:43:56 PM  
**Attachments:** [ATTENDEES\\_32 Mayors.docx](#)

---

USCM is still working on it. They hope to have an answer on plugging in remotely tomorrow morning.

The latest RSVP list I have is attached – 32 mayors now.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Thursday, October 01, 2015 1:10 PM  
**To:** Salazar-Rodriguez, Prisca; 'Geri Prado'; Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Caquias, Paula  
**Subject:** RE: checking in on speech, Q and A, media

On it. USCM is checking in on the capabilities in the room. I'll report back.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, October 01, 2015 1:06 PM  
**To:** 'Geri Prado'; Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Gann, Georgia; Caquias, Paula  
**Subject:** RE: checking in on speech, Q and A, media

++

Georgia, DC trip is on hold due to hurricane preparedness- this means he may or may not go – we are monitoring this closely.

Can you ask USCM if we can skype Mayor in to the room –

He says he has done this before-  
Please let me know-

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Thursday, October 01, 2015 1:02 PM  
**To:** Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Salazar-Rodriguez, Prisca  
**Subject:** Re: checking in on speech, Q and A, media

It is officially on hold?

I can tell them and all the meetings but what does that mean as far as when the decision is made? They're going to ask follow up questions so I want to make sure to get the information needed. Looping Tom as I will need to let the union folks et all know as well.

On Oct 1, 2015, at 12:57 PM, Spitalnick, Amy (OMB)  
<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

We are sending an updated public schedule for today and also plan to include updated guidance that the DC trip is on hold.

Geri – do you want to let organizers know?

## **ATTENDEES –32 MAYORS**

Stephanie Rawlings-Blake, Baltimore, MD – USCM President

Mick Cornett, Oklahoma City, OK – USCM Vice President

Elizabeth Kautz, Burnsville, MN – USCM Past President

Bryan Barnett, Rochester Hills, MI

William Bell, Birmingham, AL

Shane Bemis, Gresham, NJ

Stephen Benjamin, Columbia, SC

David Berger, Lima, OH

Virg Bernero, Lansing, MI

Mike Bodker, John Creek, GA

Muriel Bowser, Washington, DC

Michael Coleman, Columbus, OH

Hardie Davis, Augusta Richmond Cty, GA

Bill de Blasio, New York, NY

Greg Fischer, Louisville, KY

Karen Freeman-Wilson, Gary, IN

Javier Gonzales, Santa Fe, NM

Sylvester James, Kansas City, MO

Harry Larosiliere, Plano, TX

Maher Maso, Frisco, TX

Kim McMillan, Clarksville, TN

Jonathan Mitchell, New Bedford, MA

Frank Ortis, Pembroke Pines, FL

Ed Pawlowski, Allentown, PA

Mike Rawlings, Dallas, TX

Kasim Reed, Atlanta, GA

Pedro Segarra, Hartford, CT

Paul Soglin, Madison, WI

Mark Stodola, Little Rock, AR

Marilyn Strickland, Tacoma, WA

Brian Wahler, Piscataway, NJ

Nan Whaley, Dayton, OH

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Snyder, Thomas](#); [Hayley Prim \(hayley@progressiveagenda.us\)](#); [John Del Cecato](#)  
**Subject:** Re: We officially off?  
**Date:** Thursday, October 01, 2015 9:54:15 PM

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I called through everyone. We are good.

> On Oct 1, 2015, at 9:42 PM, Salazar-Rodriguez, Prisca <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:  
>  
> Off.  
>  
> Sent from my iPhone  
>  
>> On Oct 1, 2015, at 8:04 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>  
>> I want to give the notice to organizers of meetings and events.  
>>  
>> Thank you. And thank you for getting this done. Was huge.

**From:** [Gann, Georgia](#)  
**To:** [Salazar-Rodriguez, Prisca](#); ["Geri Prado"](#); [Spitalnick, Amy \(OMB\)](#); [Snyder, Thomas](#)  
**Cc:** [Hagelgans, Andrea](#); [John Del Cecato](#); [Hayley Prim \(hayley@progressiveagenda.us\)](#); [Caquias, Paula](#)  
**Subject:** RE: checking in on speech, Q and A, media  
**Date:** Friday, October 02, 2015 11:02:12 AM

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For the Saturday Baltimore meeting, USCM will be able to provide a phone line only (no video) for Mayor de Blasio to participate remotely.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

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**From:** Gann, Georgia  
**Sent:** Thursday, October 01, 2015 5:53 PM  
**To:** Salazar-Rodriguez, Prisca; 'Geri Prado'; Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Caquias, Paula  
**Subject:** RE: checking in on speech, Q and A, media

Not sure if there's something else on Sunday, but just in case this is about Saturday, USCM is still working on the Saturday remote attendance but they think they will know tomorrow morning.

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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, October 01, 2015 5:51 PM  
**To:** Gann, Georgia; 'Geri Prado'; Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Caquias, Paula  
**Subject:** RE: checking in on speech, Q and A, media

Any word on skype for Sunday?

---

**From:** Gann, Georgia  
**Sent:** Thursday, October 01, 2015 5:44 PM  
**To:** Salazar-Rodriguez, Prisca; 'Geri Prado'; Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Caquias, Paula

**Subject:** RE: checking in on speech, Q and A, media

USCM is still working on it. They hope to have an answer on plugging in remotely tomorrow morning.

The latest RSVP list I have is attached – 32 mayors now.

Georgia B. Gann  
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[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Gann, Georgia  
**Sent:** Thursday, October 01, 2015 1:10 PM  
**To:** Salazar-Rodriguez, Prisca; 'Geri Prado'; Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Caquias, Paula  
**Subject:** RE: checking in on speech, Q and A, media

On it. USCM is checking in on the capabilities in the room. I'll report back.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
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Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, October 01, 2015 1:06 PM  
**To:** 'Geri Prado'; Spitalnick, Amy (OMB); Snyder, Thomas  
**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Gann, Georgia; Caquias, Paula  
**Subject:** RE: checking in on speech, Q and A, media

++

Georgia, DC trip is on hold due to hurricane preparedness- this means he may or may not go – we are monitoring this closely.

Can you ask USCM if we can skype Mayor in to the room –

He says he has done this before-

Please let me know-

---

**From:** Geri Prado (<mailto:geri@progressiveagenda.us>)

**Sent:** Thursday, October 01, 2015 1:02 PM

**To:** Spitalnick, Amy (OMB); Snyder, Thomas

**Cc:** Hagelgans, Andrea; John Del Cecato; Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)); Salazar-Rodriguez, Prisca

**Subject:** Re: checking in on speech, Q and A, media

It is officially on hold?

I can tell them and all the meetings but what does that mean as far as when the decision is made? They're going to ask follow up questions so I want to make sure to get the information needed. Looping Tom as I will need to let the union folks et all know as well.

On Oct 1, 2015, at 12:57 PM, Spitalnick, Amy (OMB)

<[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

We are sending an updated public schedule for today and also plan to include updated guidance that the DC trip is on hold.

Geri – do you want to let organizers know?

**From:** [Walzak, Phil](#)  
**To:** ["Geri Prado"](#)  
**Cc:** [John Del Cecato \(jfdc@akpdmedia.com\)](#); [Hinton, Karen](#)  
**Subject:** RE: Odds/Ends  
**Date:** Friday, October 02, 2015 12:03:42 PM

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Sure

As for endorsement, mayor has answered this extensively, id just refer to his comments on the subj

---

**From:** Geri Prado [mailto:████████████████████]  
**Sent:** Friday, October 02, 2015 12:03 PM  
**To:** Walzak, Phil  
**Cc:** John Del Cecato (jfdc@akpdmedia.com); Hinton, Karen  
**Subject:** Re: Odds/Ends

You want me to take point on talking to Lemire? If so, send contact.

My response is that these are two separate entities and we want all candidates who are invited to participate to attend.

As far as endorsement and MBDB that's a question for him.

Make sense?

On Oct 2, 2015, at 11:47 AM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

++

Wud be nice to get some voices of support in here

Geri will you be lead on this? JFDC can you help lineup some ppl to send his way?

Pls see below

---

**From:** Hinton, Karen  
**Sent:** Friday, October 02, 2015 9:43 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; Wolfe, Emma  
**Subject:** Odds/Ends

Had coffee with Lemire this morning. He's writing about the presidential forum/Iowa and the blow back. Says how can Mayor endorse HRC if she doesn't show?



**From:** [Hinton, Karen](#)  
**To:** [Geri Prado](#); [Walzak, Phil](#)  
**Cc:** ["jfdc@akpdmedia.com"](#)  
**Subject:** Re: Odds/Ends  
**Date:** Friday, October 02, 2015 12:08:24 PM

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Wait until he calls you.

Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton

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**From:** Geri Prado   
**Date:** Fri, 2 Oct 2015 12:02:45 -0400  
**To:** Phil Walzak <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Cc:** "jfdc@akpdmedia.com" <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>  
**Subject:** Re: Odds/Ends

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**Sent:** Friday, October 02, 2015 9:43 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; Wolfe, Emma  
**Subject:** Odds/Ends

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**From:** [Geri Prado](#)  
**To:** [Leopold, Elana](#); [jviguers@cityhall.nyc.org](mailto:jviguers@cityhall.nyc.org); [Caquias, Paula](#)  
**Cc:** [Snyder, Thomas](#); [Hayley Prim](#); [John Del Cecato](#); [Jon Fromowitz](#)  
**Subject:** Shaved down TPS  
**Date:** Friday, October 02, 2015 12:27:47 PM  
**Attachments:** [10-02-15 SIX AFV Conference Memo v 4.docx](#)

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### Event/Meeting Briefing Information

<b>Staff Contact/Planning Lead: Hayley Prim/Geri Prado</b>
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**EVENT:** State Innovation Exchange Conference  
American Family Voices Business Community Leader  
Meeting KEYNOTE

**MISSION/GOAL:** Deliver speech to SiX legislators and progressive  
community operatives at the cocktail reception

**DAY/DATE:** Friday, October 2, 2015

**EVENT TIME:** All Day Conference

**MBDB TIME:** 6-7:30pm

**LOCATION:** *Hyatt Regency Capitol Hill  
400 New Jersey Avenue, NW  
Washington, DC*

**# PEOPLE ATTENDING:** **200**

**ELECTED/COMMUNITY  
OFFICIALS ATTENDING** *At the conference, there will be nearly 300 state  
legislators in attendance from all 50 states **including**  
**from New York:**  
*Asm. Felix Ortiz  
Sen. James Sander, Jr  
Asm. Michael Blake  
Sen. Gustavo Rivera**

**STAFF ATTENDING:** *Hayley Prim*

**STAFF ASSIGNED TO  
MBDB:** Hayley Prim, TPAC  
Geri Prado, TPAC  
Amy Spitalnick (Press)  
Jonathan Viguers (Assistant)

**PRESS** OPEN

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**EVENT SET-UP:** Large Square room with tables of 10, plenary

**MBDB ROLE:** Closing speech at 2<sup>nd</sup> day of conference

**MBDB TALKING POINTS:** Attached

**EVENT PROGRAM:**

YOU arrive around 6:00 PM hold in separate room

At 6:00 PM, Raj Goyle will greet and say a few words

YOU will be speaking in a cocktail setting with a podium

YOU are then introduced by Raj Goyle

YOU deliver remarks from podium (10 minutes)

YOU can then stay to meet and greet

We are working on a clutch

**MBDB INTRODUCED BY:** Raj Goyle, Chairman of the Board, State Innovation Exchange

---

**HOMEBASES:**

- Typical American family, in real income terms, is making less today than they were a quarter century ago, while wealthiest 1% captured 91% of all income gains since the Great Recession.
- Now we have the greatest income disparity since the 1920s – and it's getting worse.
- In NYC, we're doing everything we can to tackle inequality. But we need the state and federal government to be our partners – particularly on progressive taxation.

**Q&A:**

**Q:** What's your relationship w/ NY state legislature & how do you work together to get things done?

**A:**

\* Albany can be tough to navigate, but built good relationships and got things done.

\* Including Pre-K, after-school, rent regulations, new rules for developers.

**Q:** But you and the Governor are always at each other's throats?

**A:**

\*Always ready to work productively with Governor to move forward key policies for NYers.

\*If NYC getting short end of stick from State, we will say so.

**Q:** You've been criticized locally for focusing too much on national politics and ignoring city.

**A:**

\*Cities can lead but can't do it alone.

\*National partnerships vital to securing key federal funding (infrastructure, homeland security)

\*And to moving forward policies like immigration reform that will lift up all New Yorkers

**Q:** You've launched an effort on inequality; how do you hope to impact the federal government to get things moving locally?

**A:**

\* Cities can lead but can't do it alone - tapping into a national, grassroots movement for change

\* Min wage – now \$15 much more likely in NY; Carried interest – now both D & R presidentials talking about closing.

\* Elected officials watch what others are doing in other states, don't want to be left behind

**Q:** We're facing increasing, well-funded attacks at the state level. What are mayors seeing and what will they be doing to address this?

**A:**

\* Organize, organize, organize – immigration, transportation funding bill, inequality

\* Need to create a movement that's unavoidable so public isn't just getting information from the right-wing billionaires

**Q:** Why haven't you endorsed Hillary or Sanders? Will you endorse after Iowa Forum?

**A:**

\*Hillary is bringing so many progressive issues to table – tremendously capable, her vision stronger every day, speaking about big issues that matter.

\*Sanders moving issues to front that have been ignored for decades – income inequality.

\*When you contrast to GOP spectacle – no comparison

**Q:** What do you say to advocates who criticized you for joining Strong Cities program to fight violent extremism?

**A:**

\*Everyone should be able to speak their mind – I welcome their thoughts

\*We must be at the table in order to influence decisions and address concerns – that's why we joined

\*Vigilant against all forms of extremist – religion, racial, nationalistic, ideological

**Q:** Will you admit that white progressives use economics to obscure racism?

**A:**

\* Economics won't solve every problem but very important.

\* Also structural racism –MUST be addressed.

\* In NYC – stop/frisk, marijuana, Rikers reforms. TPA's "invest in schools not jails" and second-chance legislation.

**Q:** But you said Black Lives Matter & Blue Lives Matter. Don't you see how insulting that is?

**A:**

- \* I know what it's like to be a parent of a young man of color
- \* Spoken out unapologetically how kids who look like my son face challenges
- \* We have to build a bridge between police and communities because it keeps all of us safe.

### **ADDITIONAL INFORMATION ON THE EVENT:**

YOU have addressed SiX in the past. This conference is specifically aimed at best practices and their work in the states, specifically the state legislature. Agenda attached.

There will be many progressive leaders attending this event in addition to state legislators either as participants or in the crowd. Various advocacy groups from the labor, choice and women's community as well as think tanks will be presenting. Operatives from the electoral, legislative, community organizing world will be in attendance.

American Family Voices has a business and community leader event going on during the same time. Both are eager to hear YOUR thoughts on income inequality and the issues that need to be worked on to combat the biggest crisis of our time.

In particular they are interested in hearing how more and more, mayors are trying to make change considering how gridlocked the federal government is.

Mike Lux and Nick Rathod have agreed to combine their conferences for you to present as a keynote speaker. Combined, this event will have several hundred people in attendance—more than 200 state legislators in attendance through SiX, and an addition over 50 people attending from AFV and representing business leaders, labor leaders, and activists from all over the country. You will give a keynote address, take brief Q&A moderated by either Mike Lux.

### **ABOUT THE ORGANIZATIONS:**

American Family Voices was founded in 2000 to be a strong voice for middle class and working class families on economic, health care, and consumer issues. This conference brings together progressive minded bankers and restaurateurs, labor leaders, entrepreneurs, online activists, business association leaders, environmentalists and green businesses to network and build awareness on the changing progressive movement, and to talk about how this group can work together to support each other's issues and institutions.

Mike Lux helped organize the DC press conference earlier this year, and released a video a few days ago celebrating the mayor and other leaders for embracing a progressive agenda.

The State Innovation Exchange (SiX) is a resource and strategy center that supports state legislators to advance progressive policies across the country. Their goals surround being able to provide power and influence at a state level all across the country. SiX is the result of an unprecedented merger of four organizations who combined forces to ensure that state legislators are empowered with top-notch research, training, policy expertise, communications support, political strategy and a space to network and share ideas.

## **BIO INFORMATION ON PARTICIPANTS:**

### **Raj Goyle, Chair of State Innovation Exchange**

Raj Goyle is the CEO of Bodhala, a technology company in New York City. He was recently a business and philanthropic advisor to the family office of Shelley and Donald Rubin. A Kansas native, Raj served in the Kansas House (2006-2010), where he was the first Democrat elected in his district and the first South Asian elected in the state. In 2010, he ran one of the strongest campaigns in the country for election to the US House.

He served on the 2012 Obama National Finance Committee and was an early member of New York City Mayor Bill de Blasio's campaign committee. He has served both as a Senior Fellow and a senior policy analyst at the Center for American Progress.

Raj is a board member of the NYC Coalition Against Hunger and NewDEAL Democrats. Raj graduated from Duke and Harvard Law.

### **Nick Rathod, SiX Executive Director**

Nick Rathod became executive director of the State Innovation Exchange following the merger of PSN, CSI and ALICE. Prior to leading this organization, Nick served as the director of state campaigns for Mayor Bloomberg's Everytown for Gun Safety, where he oversaw legislative campaigns around issues of gun safety and violence prevention. He also served as the Consumer Financial Protection Bureau's (CFPB) assistant director of intergovernmental and international affairs, where he helped build the structure of the CFPB.

Previously, Nick served as a special assistant to the President and deputy director for intergovernmental affairs at the White House.

### **Mike Lux, President of American Family Voices Board of Directors & Co-Founder and CEO of Progressive Strategies**

Mike Lux is originally from Lincoln, Nebraska and is the Co-Founder and President of Progressive Strategies, a political consulting firm he founded in 1999, and focuses on strategic consulting for non-profits, PACs, labor unions and progressive donors.

Previously, he was Senior Vice President for Political Action at People For the American Way (PFAW), and the PFAW Foundation, and served in the Clinton White House from January 1993 to mid-1995 as a Special Assistant to the President for Public Liaison. He also played a role in five different presidential campaign teams. In recent years, he co-founded the progressive blog OpenLeft.com and was named to the transition team for Barack Obama.



Mayor Bill de Blasio  
State Innovation Exchange/American Family Voices Talking Points  
**10/2/15 12:17pm**

- Thanks and acknowledgements (draw from briefing).
- The State Innovation Exchange and American Family Voices are doing essential work at a critical time.
- SiX is at the forefront of the most important innovations happening across the country.
- In this room we likely have future Governors, Senators, and even Presidents.
- But this organization is not just about the future –I know SiX realizes that when it comes to enacting bold, progressive change, we’ve got no time to lose.
- I want to thank your great leader Nick Rathod, for building this much-needed organization, which I know is growing and already has had great successes in just its first year of existence.
- I also want to thank the legislators in the room who are working with SiX and taking advantage of its great resources to help build a better country.
- And I’d like to thank the donors and other funders of SiX for understanding that states and cities matter and are the critical backbone of the country.
- I would also like to recognize American Family Voices for the work they are doing to support middle class families
- They have been on the ground in tough fights—from helping to orchestrate the coalition that defeated President Bush’s Social Security Privatization in 2005, to organizing strategic partners to pass the Affordable Care Act in 2010.
- American Family Voices understands the importance of promoting progressive values in their work, and fighting for economic stability for working Americans.
- History shows us that the biggest, most important national changes in America take root not in the city we find ourselves in today, but in the states and local communities that we are all so honored to serve, be it through government or work in the private sector.
- I draw so much inspiration from the role that Fiorello La Guardia played in helping plant the seeds that grew into The New Deal.
- And I don’t draw this inspiration because La Guardia and other progressives of his era had such an easy time enacting big change.

- Just the opposite: the change that sprung from the local level involved many different efforts and countless experiments, many of which were UN-successful.
- But setbacks and false starts weren't deterrents for La Guardia and his progressive contemporaries at the state and local levels.
- They had the determination and a passion for serving their constituents, but they also understood that the ideas they tried that WERE successful would provide a blueprint for great national leaders like Franklin Roosevelt.
- That's exactly what happened, and it was no accident; it's how innovation in American government works. From the bottom up, with imagination and with grit.
- And today, there is so much great work being done in states across the country to deliver the progressive change that our constituents are demanding.
- The people in this room are helping lead the way, and I'm so honored to be here.
- As Congress lurches from self-inflicted crisis to crisis - we barely avoided a government shut down this week, but it looks like the solution will only last a few months – state and local governments are taking action and getting results. Look at what has been accomplished this year alone:
  - In Connecticut, the state government passed a budget that includes more progressive taxation to pay for things like universal pre-k and badly needed infrastructure improvements;
  - In Oregon, lawmakers passed a measure to dramatically expand paid sick leave in the state, so workers won't need to choose between their health and a paycheck;
  - In Nebraska – hardly a blue state – lawmakers from both parties came together to achieve important victories on progressive criminal justice and immigration reform initiatives;
  - And in South Carolina lawmakers removed from the Statehouse grounds a flag that was seen by so many as a symbol of hatred and bigotry.
- These are just a few examples of the great work that people in this room do every day. Not every idea we introduce is successful – that's not what innovation is about.
- Wayne Gretzky said that you miss 100% of the shots you don't take. In the same way, government fails to enact 100% of the measure it fails to introduce, or push to an executive's desk.
- Innovation demands unrelenting drive.

- But voters across the country are demanding progressive change. They're calling on us to rise to the challenge of tackling an inequality crisis that threatens so much about what makes this country great.
- Let me tell you how we are answering that call in New York City. When I ran for Mayor, I started with low name ID and long odds for victory.
- But while other candidates nibbled around the edges with policies that essentially maintained the status quo, our campaign message resonated with voters because we promised to take a fundamentally different approach – bold, progressive change to take dead aim at rampant income inequality.
- Today, I can report -- with some scars, and a little more gray hair – that we are keeping that promise. That has meant:
  - 70,000 more 4-year olds attending free, high-quality full-day pre-k – truly UNIVERSAL Pre-K;
  - The most ambitious affordable housing plan in U.S. history - 200,000 units of affordable housing units built or preserved over a decade, with over twenty thousand new affordable housing units last year -- the most our City has built in 25 years;
  - Nearly doubling the number of middle school afterschool slots so that our City can provide at least 106,000 sixth through eighth graders with free, high quality and safe afterschool this school year;
  - 130 more community schools that provide comprehensive services to kids and families of all backgrounds - everything from vision tests, to English lessons for parents, to college and career counseling for high school students;
  - Police reforms that ended a broken stop-and-frisk policy, and began a NEW era of community policing that is empowering NYPD officers to build close ties with the communities they serve;
  - New paid-sick leave rules that to cover over half a million more New Yorkers;
  - A successful push for change in our state capital to raise our minimum wage to \$15 an hour
  - For the first time in our city's history, secure a rent freeze for a million New Yorkers;

- The introduction of IDNYC, the largest municipal ID initiative in the country – with 500,000 New Yorkers signing up so far -- to help bring our undocumented brothers and sisters out of the shadows;
- Those are just a few of the bold, progressive changes we've enacted in our first 21 months in office.
- We have so much more work to do to tackle inequality in New York City, but we're making real progress. Progress that people feel in their everyday lives. Progress that New Yorkers are demanding.
- And I know the similar change is happening at the state and local level from coast to coast.
- But while we in this room can do a lot, we can't do it alone.
- We need the federal government – especially Congress - to do its part too.
- From infrastructure funding to immigration reform, the policies New Yorkers need require real federal action.
- I suppose not shutting down the government can count as a step in the right direction, but my goodness do we have a long ways to go!
- That's why in May, right down the street from here at the steps of the Capitol Building – I joined with progressive leaders – Mayors and other local officials, progressive Members of Congress- I know Congressman Keith Ellison is here and was a part of that day, business and labor leaders, cultural luminaries – to unveil The Progressive Agenda to Combat Income Inequality.
- The Progressive Agenda is guided by three simple principles:
  - **FIRST: Lift the Floor for Working People.** That means taking steps like *strengthening* the right of workers to unionize and bargain collectively, and increasing the minimum wage so that it reaches \$15/hour, while indexing it to inflation.
  - **SECOND: Support Working Families.** That means passing measures to ensure paid sick and family leave, and making pre-k and afterschool programs available for every child.
  - **THIRD: Tax Fairness, Rewarding WORK not just WEALTH** – by doing things like ending the “carried interest loophole” which allows hedge fund managers escape paying their fair share, and instituting the “Buffett Rule” so that millionaire investors don't pay a lower rate in taxes than people who work 9-5.

- Today, The Progressive Agenda is supported by large, diverse and growing coalition.
- We have hundreds of leaders who have signed on to influence federal government to make changes to combat income equality as we do everything we can locally
- I know it's hard to expect much of anything from Congress these days... And I know there are those who say that an agenda like this is unrealistic with the current Congressional partisan makeup.
- But to those who say this type of change is impossible, I say this: look at the states. Look at the cities. Look at the governments that ARE working. Look at the difference they are making in people's lives.
- So I'm asking the people in this room and those who may be watching at home to join our effort and help show our friends down the road here how it's done.
- I'm asking you to sign up at [ProgressiveAgenda.US](http://ProgressiveAgenda.US) but also, sign up as one of our influencers and speak out about what you're doing around income inequality in your districts
- We'd be honored to have your support and the staff, Geri Prado, our new Executive Director and Hayley Prim, our Political Director are in the crowd
- So let's all work together and continue a great American tradition creating the most powerful, most lasting type of change: the type that comes from communities large and small; from experiments successful and failed; and that addresses the most urgent needs in people's lives.
- Thank you – keep up the good work!

**From:** [Geri Prado](#)  
**To:** [Hayley Prim](#)  
**Cc:** [Leopold, Elana](#); [jviguers@cityhall.nyc.org](mailto:jviguers@cityhall.nyc.org); [Caquias, Paula](#); [Snyder, Thomas](#); [John Del Cecato](#); [Jon Fromowitz](#); [Grybauskas, Stefan](#)  
**Subject:** Re: Shaved down TPS  
**Date:** Friday, October 02, 2015 12:34:35 PM  
**Attachments:** [10-02-15 SIX AFV Conference Memo v 5.docx](#)

---

Use version 5

On Oct 2, 2015, at 12:31 PM, Hayley Prim  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Hold-- we sending a slightly altered draft.

Also adding Stefan

On Friday, October 2, 2015, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
wrote:

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

### Event/Meeting Briefing Information

<b>Staff Contact/Planning Lead: Hayley Prim/Geri Prado</b>
--

**EVENT:** State Innovation Exchange Conference  
American Family Voices Business Community Leader  
Meeting KEYNOTE

**MISSION/GOAL:** Deliver speech to SiX legislators and progressive  
community operatives at the cocktail reception

**DAY/DATE:** Friday, October 2, 2015

**EVENT TIME:** All Day Conference

**MBDB TIME:** 6-7:30pm

**LOCATION:** *Hyatt Regency Capitol Hill  
400 New Jersey Avenue, NW  
Washington, DC*

**# PEOPLE ATTENDING:** **200**

**ELECTED/COMMUNITY  
OFFICIALS ATTENDING** *At the conference, there will be nearly 300 state  
legislators in attendance from all 50 states **including**  
**from New York:**  
*Asm. Felix Ortiz  
Sen. James Sander, Jr  
Asm. Michael Blake  
Sen. Gustavo Rivera**

**STAFF ATTENDING:** *Hayley Prim*

**STAFF ASSIGNED TO  
MBDB:** Hayley Prim, TPAC  
Geri Prado, TPAC  
Amy Spitalnick (Press)  
Jonathan Viguers (Assistant)

**PRESS** OPEN

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**EVENT SET-UP:** Large Square room with tables of 10, plenary

**MBDB ROLE:** Closing speech at 2<sup>nd</sup> day of conference

**MBDB TALKING POINTS:** Attached

**EVENT PROGRAM:**

YOU arrive around 6:00 PM hold in separate room

At 6:00 PM, Raj Goyle will greet and say a few words

YOU will be speaking in a cocktail setting with a podium

YOU are then introduced by Raj Goyle

YOU deliver remarks from podium (10 minutes)

YOU can then stay to meet and greet

We are working on a clutch

**MBDB INTRODUCED BY:** Raj Goyle, Chairman of the Board, State Innovation Exchange

---

**HOMEBASES:**

- Typical American family, in real income terms, is making less today than they were a quarter century ago, while wealthiest 1% captured 91% of all income gains since the Great Recession.
- Now we have the greatest income disparity since the 1920s – and it's getting worse.
- In NYC, we're doing everything we can to tackle inequality. But we need the state and federal government to be our partners – particularly on progressive taxation.

**Q&A:**

**Q:** What's your relationship w/ NY state legislature & how do you work together to get things done?

**A:**

\* Albany can be tough to navigate, but built good relationships and got things done.

\* Including Pre-K, after-school, rent regulations, new rules for developers.

**Q:** But you and the Governor are always at each other's throats?

**A:**

\*Always ready to work productively with Governor to move forward key policies for NYers.



\*If NYC getting short end of stick from State, we will say so.

**Q:** You've been criticized locally for focusing too much on national politics and ignoring city.

**A:**

\*Cities can lead but can't do it alone.

\*National partnerships vital to securing key federal funding (infrastructure, homeland security)

\*And to moving forward policies like immigration reform that will lift up all New Yorkers

**Q:** You've launched an effort on inequality; how do you hope to impact the federal government to get things moving locally?

**A:**

\* Cities can lead but can't do it alone - tapping into a national, grassroots movement for change

\* Min wage – now \$15 much more likely in NY; Carried interest – now both D & R presidentials talking about closing.

\* Elected officials watch what others are doing in other states, don't want to be left behind

**Q:** We're facing increasing, well-funded attacks at the state level. What are mayors seeing and what will they be doing to address this?

**A:**

\* Organize, organize, organize – immigration, transportation funding bill, inequality

\* Need to create a movement that's unavoidable so public isn't just getting information from the right-wing billionaires

**Q:** Why haven't you endorsed Hillary or Sanders? Will you endorse after Iowa Forum?

**A:**

\*Hillary is bringing so many progressive issues to table – tremendously capable, her vision stronger every day, speaking about big issues that matter.

\*Sanders moving issues to front that have been ignored for decades – income inequality.

\*When you contrast to GOP spectacle – no comparison

**Q:** What do you say to advocates who criticized you for joining Strong Cities program to fight violent extremism?

**A:**

\*Everyone should be able to speak their mind – I welcome their thoughts

\*We must be at the table in order to influence decisions and address concerns – that's why we joined

\*Vigilant against all forms of extremist – religion, racial, nationalistic, ideological

**Q:** Will you admit that white progressives use economics to obscure racism?

**A:**

\* Economics won't solve every problem but very important.

\* Also structural racism –MUST be addressed.

\* In NYC – stop/frisk, marijuana, Rikers reforms. TPA's "invest in schools not jails" and second-chance legislation.

**Q:** But you said Black Lives Matter & Blue Lives Matter. Don't you see how insulting that is?

**A:**

- \* I know what it's like to be a parent of a young man of color
- \* Spoken out unapologetically how kids who look like my son face challenges
- \* We have to build a bridge between police and communities because it keeps all of us safe.

### **ADDITIONAL INFORMATION ON THE EVENT:**

YOU have addressed SiX in the past. This conference is specifically aimed at best practices and their work in the states, specifically the state legislature. Agenda attached.

There will be many progressive leaders attending this event in addition to state legislators either as participants or in the crowd. Various advocacy groups from the labor, choice and women's community as well as think tanks will be presenting. Operatives from the electoral, legislative, community organizing world will be in attendance.

American Family Voices has a business and community leader event going on during the same time. Both are eager to hear YOUR thoughts on income inequality and the issues that need to be worked on to combat the biggest crisis of our time.

In particular they are interested in hearing how more and more, mayors are trying to make change considering how gridlocked the federal government is.

Mike Lux and Nick Rathod have agreed to combine their conferences for you to present as a keynote speaker. Combined, this event will have several hundred people in attendance—more than 200 state legislators in attendance through SiX, and an addition over 50 people attending from AFV and representing business leaders, labor leaders, and activists from all over the country. You will give a keynote address, take brief Q&A moderated by either Mike Lux.

### **ABOUT THE ORGANIZATIONS:**

American Family Voices was founded in 2000 to be a strong voice for middle class and working class families on economic, health care, and consumer issues. This conference brings together progressive minded bankers and restaurateurs, labor leaders, entrepreneurs, online activists, business association leaders, environmentalists and green businesses to network and build awareness on the changing progressive movement, and to talk about how this group can work together to support each other's issues and institutions.

Mike Lux helped organize the DC press conference earlier this year, and released a video a few days ago celebrating the mayor and other leaders for embracing a progressive agenda.

The State Innovation Exchange (SiX) is a resource and strategy center that supports state legislators to advance progressive policies across the country. Their goals surround being able to provide power and influence at a state level all across the country. SiX is the result of an unprecedented merger of four organizations who combined forces to ensure that state legislators are empowered with top-notch research, training, policy expertise, communications support, political strategy and a space to network and share ideas.

## **BIO INFORMATION ON PARTICIPANTS:**

### **Raj Goyle, Chair of State Innovation Exchange**

Raj Goyle is the CEO of Bodhala, a technology company in New York City. He was recently a business and philanthropic advisor to the family office of Shelley and Donald Rubin. A Kansas native, Raj served in the Kansas House (2006-2010), where he was the first Democrat elected in his district and the first South Asian elected in the state. In 2010, he ran one of the strongest campaigns in the country for election to the US House.

He served on the 2012 Obama National Finance Committee and was an early member of New York City Mayor Bill de Blasio's campaign committee. He has served both as a Senior Fellow and a senior policy analyst at the Center for American Progress.

Raj is a board member of the NYC Coalition Against Hunger and NewDEAL Democrats. Raj graduated from Duke and Harvard Law.

### **Nick Rathod, SiX Executive Director**

Nick Rathod became executive director of the State Innovation Exchange following the merger of PSN, CSI and ALICE. Prior to leading this organization, Nick served as the director of state campaigns for Mayor Bloomberg's Everytown for Gun Safety, where he oversaw legislative campaigns around issues of gun safety and violence prevention. He also served as the Consumer Financial Protection Bureau's (CFPB) assistant director of intergovernmental and international affairs, where he helped build the structure of the CFPB.

Previously, Nick served as a special assistant to the President and deputy director for intergovernmental affairs at the White House.

### **Mike Lux, President of American Family Voices Board of Directors & Co-Founder and CEO of Progressive Strategies**

Mike Lux is originally from Lincoln, Nebraska and is the Co-Founder and President of Progressive Strategies, a political consulting firm he founded in 1999, and focuses on strategic consulting for non-profits, PACs, labor unions and progressive donors.

Previously, he was Senior Vice President for Political Action at People For the American Way (PFAW), and the PFAW Foundation, and served in the Clinton White House from January 1993 to mid-1995 as a Special Assistant to the President for Public Liaison. He also played a role in five different presidential campaign teams. In recent years, he co-founded the progressive blog OpenLeft.com and was named to the transition team for Barack Obama.

Mayor Bill de Blasio  
State Innovation Exchange/American Family Voices Talking Points  
**10/2/15 12:17pm**

- Thanks and acknowledgements (draw from briefing).
- The State Innovation Exchange and American Family Voices are doing essential work at a critical time.
- SiX is at the forefront of the most important innovations happening across the country.
- In this room we likely have future Governors, Senators, and even Presidents.
- But this organization is not just about the future –I know SiX realizes that when it comes to enacting bold, progressive change, we’ve got no time to lose.
- I want to thank your great leader Nick Rathod, for building this much-needed organization, which I know is growing and already has had great successes in just its first year of existence.
- I also want to thank the legislators in the room who are working with SiX and taking advantage of its great resources to help build a better country.
- And I’d like to thank the donors and other funders of SiX for understanding that states and cities matter and are the critical backbone of the country.
- I would also like to recognize American Family Voices for the work they are doing to support middle class families
- They have been on the ground in tough fights—from helping to orchestrate the coalition that defeated President Bush’s Social Security Privatization in 2005, to organizing strategic partners to pass the Affordable Care Act in 2010.
- American Family Voices understands the importance of promoting progressive values in their work, and fighting for economic stability for working Americans.
- History shows us that the biggest, most important national changes in America take root not in the city we find ourselves in today, but in the states and local communities that we are all so honored to serve, be it through government or work in the private sector.
- I draw so much inspiration from the role that Fiorello La Guardia played in helping plant the seeds that grew into The New Deal.
- And I don’t draw this inspiration because La Guardia and other progressives of his era had such an easy time enacting big change.

- Just the opposite: the change that sprung from the local level involved many different efforts and countless experiments, many of which were UN-successful.
- But setbacks and false starts weren't deterrents for La Guardia and his progressive contemporaries at the state and local levels.
- They had the determination and a passion for serving their constituents, but they also understood that the ideas they tried that WERE successful would provide a blueprint for great national leaders like Franklin Roosevelt.
- That's exactly what happened, and it was no accident; it's how innovation in American government works. From the bottom up, with imagination and with grit.
- And today, there is so much great work being done in states across the country to deliver the progressive change that our constituents are demanding.
- The people in this room are helping lead the way, and I'm so honored to be here.
- As Congress lurches from self-inflicted crisis to crisis - we barely avoided a government shut down this week, but it looks like the solution will only last a few months – state and local governments are taking action and getting results. Look at what has been accomplished this year alone:
  - In Connecticut, the state government passed a budget that includes more progressive taxation to pay for things like universal pre-k and badly needed infrastructure improvements;
  - In Oregon, lawmakers passed a measure to dramatically expand paid sick leave in the state, so workers won't need to choose between their health and a paycheck;
  - In Nebraska – hardly a blue state – lawmakers from both parties came together to achieve important victories on progressive criminal justice and immigration reform initiatives;
  - And in South Carolina lawmakers removed from the Statehouse grounds a flag that was seen by so many as a symbol of hatred and bigotry.
- These are just a few examples of the great work that people in this room do every day. Not every idea we introduce is successful – that's not what innovation is about.
- Wayne Gretzky said that you miss 100% of the shots you don't take. In the same way, government fails to enact 100% of the measure it fails to introduce, or push to an executive's desk.
- Innovation demands unrelenting drive.

- But voters across the country are demanding progressive change. They're calling on us to rise to the challenge of tackling an inequality crisis that threatens so much about what makes this country great.
- Let me tell you how we are answering that call in New York City. When I ran for Mayor, I started with low name ID and long odds for victory.
- But while other candidates nibbled around the edges with policies that essentially maintained the status quo, our campaign message resonated with voters because we promised to take a fundamentally different approach – bold, progressive change to take dead aim at rampant income inequality.
- Today, I can report -- with some scars, and a little more gray hair – that we are keeping that promise. That has meant:
  - 65,000 more 4-year olds attending free, high-quality full-day pre-k – truly UNIVERSAL Pre-K;
  - The most ambitious affordable housing plan in U.S. history - 200,000 units of affordable housing units built or preserved over a decade, with over twenty thousand new affordable housing units last year -- the most our City has built in 25 years;
  - Nearly doubling the number of middle school afterschool slots so that our City can provide at least 106,000 sixth through eighth graders with free, high quality and safe afterschool this school year;
  - 130 more community schools that provide comprehensive services to kids and families of all backgrounds - everything from vision tests, to English lessons for parents, to college and career counseling for high school students;
  - Police reforms that ended a broken stop-and-frisk policy, and began a NEW era of community policing that is empowering NYPD officers to build close ties with the communities they serve;
  - New paid-sick leave rules that to cover over half a million more New Yorkers;
  - A push for change in our state capital to raise our minimum wage to \$15 an hour
  - For the first time in our city's history, secure a rent freeze for more than a million New Yorkers;
  - The introduction of IDNYC, the largest municipal ID initiative in the country – with more than 500,000 New Yorkers signing up so far -- to help bring our undocumented brothers and sisters out of the shadows;

- Those are just a few of the bold, progressive changes we've enacted in our first 21 months in office.
- We have so much more work to do to tackle inequality in New York City, but we're making real progress. Progress that people feel in their everyday lives. Progress that New Yorkers are demanding.
- And I know the similar change is happening at the state and local level from coast to coast.
- But while we in this room can do a lot, we can't do it alone.
- We need the federal government – especially Congress - to do its part too.
- From infrastructure funding to immigration reform, the policies New Yorkers need require real federal action.
- I suppose not shutting down the government can count as a step in the right direction, but my goodness do we have a long ways to go!
- That's why in May, right down the street from here at the steps of the Capitol Building – I joined with progressive leaders – Mayors and other local officials, progressive Members of Congress- I know Congressman Keith Ellison is here and was a part of that day, business and labor leaders, cultural luminaries – to unveil The Progressive Agenda to Combat Income Inequality.
- The Progressive Agenda is guided by three simple principles:
  - **FIRST: Lift the Floor for Working People.** That means taking steps like *strengthening* the right of workers to unionize and bargain collectively, and increasing the minimum wage so that it reaches \$15/hour, while indexing it to inflation.
  - **SECOND: Support Working Families.** That means passing measures to ensure paid sick and family leave, and making pre-k and afterschool programs available for every child.
  - **THIRD: Tax Fairness, Rewarding WORK not just WEALTH** – by doing things like ending the “carried interest loophole” which allows hedge fund managers escape paying their fair share, and instituting the “Buffett Rule” so that millionaire investors don't pay a lower rate in taxes than people who work 9-5.
- Today, The Progressive Agenda is supported by large, diverse and growing coalition.

- We have hundreds of leaders who have signed on to influence federal government to make changes to combat income equality as we do everything we can locally
- I know it's hard to expect much of anything from Congress these days... And I know there are those who say that an agenda like this is unrealistic with the current Congressional partisan makeup.
- But to those who say this type of change is impossible, I say this: look at the states. Look at the cities. Look at the governments that ARE working. Look at the difference they are making in people's lives.
- So I'm asking the people in this room and those who may be watching at home to join our effort and help show our friends down the road here how it's done.
- I'm asking you to sign up at [ProgressiveAgenda.US](http://ProgressiveAgenda.US) but also, sign up as one of our influencers and speak out about what you're doing around income inequality in your districts
- We'd be honored to have your support and the staff, Geri Prado, our new Executive Director and Hayley Prim, our Political Director are in the crowd
- So let's all work together and continue a great American tradition creating the most powerful, most lasting type of change: the type that comes from communities large and small; from experiments successful and failed; and that addresses the most urgent needs in people's lives.
- Thank you – keep up the good work!



**From:** [Gunaratna, Mahen](#)  
**To:** ["John Del Cecato"](#)  
**Subject:** RE: Tweet by FOX & Friends on Twitter  
**Date:** Friday, October 02, 2015 12:47:30 PM  
**Attachments:** [image001.png](#)

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Indeed!

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**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Friday, October 02, 2015 12:47 PM  
**To:** Gunaratna, Mahen  
**Subject:** Re: Tweet by FOX & Friends on Twitter



On Oct 2, 2015, at 12:32 PM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:



**FOX & Friends (@foxandfriends)**

10/2/15, 7:52 AM

NYC mayor Bill de Blasio may have broken the law during a recent TV appearance

[amp.twimg.com/v/ad4933f4-581...](http://amp.twimg.com/v/ad4933f4-581...)

[Download](#) the Twitter app

Sent from my iPhone

**From:** [Blumm, Kate](#)  
**To:** ["jfdc@akpdmedia.com" \(jfdc@akpdmedia.com\); Gunaratna, Mahen](#)  
**Subject:** can you guys take a look  
**Date:** Friday, October 02, 2015 2:48:00 PM  
**Attachments:** [10\\_3\\_15 USCM Presser FRI 1219pm.doc](#)

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John – Mahen suggests you look on debt-free college – OK?

Mahen please check last bullet

**USCM PRESSER**  
**SATURDAY, OCTOBER 3, 2015**

**PURPOSE:**

- 1) Stand in solidarity with bipartisan coalition of mayors to underscore why we as cities must fight for federal action on host of issues
  
- 2) Emphasize what NYC has accomplished locally and, with 2016 election approaching, what NYC needs from the federal government

**ROLE:** Remarks

**SETUP:** Standing at podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Press corps

**OPEN PRESS**

**USCM PRESSER**  
**SATURDAY, OCTOBER 3, 2015**

**REMARKS:**

- Great to be in Baltimore!
- Just over 200 yrs ago in this great city, a woman [*Mary Pickersgill*] sewed what would become the Star-Spangled Banner
- Today, we convene in the spirit of its colors: **to discuss issues not red or blue – but red, white & blue**
- 2016 election a year away, but our nation's priorities are coming into focus right now

- Proud to stand with bipartisan group of mayors from across country to lay out a blueprint for the future of our cities
  - Which, in many ways, means the future of this country
- As individual cities, we can accomplish a great deal for our own citizens
- But we must come together to break our unified message through to Washington:
- **We ALL need federal action to be safer, fairer cities**
- Want to start by mentioning part of the Mayors' Compact that is tragically current right now

- We are all confronting more firearms—  
and more dangerous ones—on our  
streets
  - Which means more potential for  
tragedy, tearing apart families
- Nat'l legislators must strengthen the  
background check system for the entire  
country
  - **so that guns don't fall into  
hands that will use them for  
harm**
  - **An outcome all too real, as we  
saw in Oregon two days ago**
- 3,000 miles away from Roseburg, we  
need this reform too

- An enormous number of firearms on NYC streets begin their journey in states such as Virginia
  - that don't require background checks
  - And then make their way up the "Iron Pipeline" along I-95
- Congress has the power to literally save lives
  - as the President said, to "let young people grow up"
- And to give our young people, and all our people, a FAIRER future



- The Tale of Two Cities is not just a tale of New York City – but of cities across the nation
- We need to shift federal resources to build a larger middle class in our cities, and our entire nation
- The federal government must lift the floor for working people
  - By increasing the minimum wage
  - And supporting debt-free college
- **In NYC, wherever we can make a difference for working families without waiting for Washington, we are:**

- Free, high-quality full-day Pre-K for every 4-year-old
- Paid sick leave for hundreds of thousands of NYers
- Securing enough affordable housing for half a million people
- But there are commitments Washington must make for NYC to remain the greatest city in the world,
  - And a beacon of opportunity
- **#1 We need investment to literally keep NYC moving**
- **Funding to arrest the decay of our aging transportation infrastructure**

- The roads, bridges, and public transit that carry millions
  - Keeps our economy and our citizens afloat
- NYC subway seeing record highs
  - 6M riders in one day last year
- Current level of federal funding is barely enough to maintain, let alone improve to the level our people, businesses, and visitors deserve
- **#2 We must have comprehensive immigration reform:**
- NYC is a city of immigrants – home to Ellis Island, through which millions passed through in hopes of a better life

- **We owe it to our city and our nation  
– and our forebears who first came  
to these shores – to fix our broken  
immigration system**
  - Bring hundreds of thousands out  
of the shadows
- **#3 We need the Federal Government  
to raise energy standards so NYC  
produces more clean energy**
- This protects us against the existential  
threat of climate change
  - empowering us to meet our own  
ambitious goal of 80x50
  - AND provides good, green jobs  
that grow the economy]

- **#3 We need Federal support to close the digital divide**
- And help make Broadband for All initiative a reality:
  - Giving every NYer access to free or affordable broadband by 2025
  - So kids in every zip code can do homework, adults can look for job – all have access to tools of democracy
- Each city in this great country is its own ecosystem, extraordinary in its particular diversity. . .
- But we all share a common vision for a strong nation

- And we share common representation by our federal government
- Washington must recognize that our nation will not be strong unless our cities are strong
- And that their ONLY option is strong, fast, meaningful action that will lift up the hundreds of millions living in America's cities.

###

**From:** [Blumm, Kate](#)  
**To:** [Gunaratna, Mahen](#); "[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)" ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Subject:** RE: can you guys take a look  
**Date:** Friday, October 02, 2015 2:52:00 PM

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Thank you

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**From:** Gunaratna, Mahen  
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**To:** Blumm, Kate; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Subject:** RE: can you guys take a look

Would say "millions" (or "tens of millions") instead of "hundreds of millions"

---

**From:** Blumm, Kate  
**Sent:** Friday, October 02, 2015 2:49 PM  
**To:** '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Gunaratna, Mahen  
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John – Mahen suggests you look on debt-free college – OK?

Mahen please check last bullet

From: [Blumm, Kate](#)  
To: [Gann, Georgia](#); [Sevillia, Max](#); [Spitalnick, Amy \(OMB\)](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Adams Baker, Marti](#); [Gross, Dan](#)  
Cc: [Ozols, Alexandra](#); [geri@progressiveagenda.us](#); "[jfdc@akpdmedia.com](#)" ([jfdc@akpdmedia.com](#))  
Subject: LATEST USCM REMARKS  
Date: Friday, October 02, 2015 3:20:00 PM

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With gun violence section, other tweaks. + JDC

**OPEN PRESS**

**USCM PRESSER**  
**SATURDAY, OCTOBER 3, 2015**

-  
**REMARKS:**

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  - **so that guns don't fall into hands that will use them for harm**
  - **An outcome all too real, as we saw in Oregon two days ago**
- 3,000 miles away from Roseburg, we need this reform too
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  - And then make their way up the “Iron Pipeline” along I-95
  - Where they cause unimaginable suffering

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- This protects us against the existential threat of climate change
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- But we all share a common vision for a strong nation
  - And we share common representation by our federal government
- Washington must recognize that our nation will not be strong unless our cities are strong
- And that their ONLY option is strong, fast, meaningful action that will lift up the tens of millions living in America's cities.

###

**From:** [Blumm, Kate](#)  
**To:** [John Del Cecato](#); [Gunaratna, Mahen](#)  
**Subject:** RE: can you guys take a look  
**Date:** Friday, October 02, 2015 3:22:00 PM

---

Cool thanks

---

**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Friday, October 02, 2015 3:22 PM  
**To:** Blumm, Kate; Gunaratna, Mahen  
**Subject:** Re: can you guys take a look

I dig

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Date:** Friday, October 2, 2015 at 2:48 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Subject:** can you guys take a look

John – Mahen suggests you look on debt-free college – OK?

Mahen please check last bullet

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [John Del Cecato](#); [Thomas Snyder](#)  
**Subject:** DRAFT TPAC operation talking points  
**Date:** Friday, October 02, 2015 4:04:36 PM

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After many conversations with EPI, Roosevelt (per AFSCME AFT), UFCW, AFSCME, AFT, Hanauer and individual operatives from the progressive movement as well as my working knowledge, I'm copying a first draft operations one pager that would be the beginning of the dLC for the left.

Booth et al are interested and I believe they would fund (minus EPI, Roosevelt and Hanauer). Paul Booth and I have talked extensively and he wants us up and running immediately. I've made it clear we need funding.

Perrone from UFCW wants to set up an in person meeting and wants to discuss this (he will leave NYC discussion to Applebaum). AFT meeting was to discuss. I look forward to your thoughts.

The Progressive Agenda Committee's operation will:

1. Build an army of influencers- through understanding actions that need to be taken, TPAC will target individuals who help shape debates on a myriad of issues, but all agree on combatting income inequality to sign on. Whether they are progressives, moderates or even conservatives we want them signing up to take action and deliver messages through a variety of media outlets.
2. Message toolbox- many great organizations are doing important work on policy and message research. TPAC wants to use those winning messages to create digital and earned media toolboxes that include sample tweets, emails, Facebook posts, press releases, talking points, letters and op-eds. TPAC will get them out the door and in the hands of those will use them to break through the news cycle. Working in coalition with experts, organizations to create message trainings to be used in all settings.
3. Building a choir- TPAC works with many leaders and organizations who are doing phenomenal work on income inequality. What if the progressive community aimed all of its messaging with all of its messengers in unison? The impact would change the debate and force those in charge to start taking action. TPAC will work to organize a choir around a message calendar with messages that are proven to be effective. This includes building an online grassroots list around income inequality to take action through online actions.
4. Owning the news cycle- Breaking through the news cycle with stories that illustrate and define income inequality and highlight solutions through real, current actions going on around the country. Using digital and earned media and knowing the pulse of reporters and opinion leaders in the digital space, TPAC aims to color the thinking of decision makers to make change.

The Progressive Agenda Committee will not replicate the good work being done by many organizations. Instead, we want to lift up the work of many and coordinate so we're saying it together through the most sophisticated tools available.



**From:** [Blumm, Kate](#)  
**To:** [Gann, Georgia](#); [Sevillia, Max](#); [Spitalnick, Amy \(OMB\)](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Adams Baker, Marti](#); [Gross, Dan](#); [Viguers, Jonathan](#)  
**Cc:** [Ozols, Alexandra](#); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com) ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); [Leopold, Elana](#); [Schwartz, Regina](#)  
**Subject:** USCM REMARKS -- 7pm  
**Date:** Friday, October 02, 2015 7:09:00 PM  
**Attachments:** [10\\_3\\_15\\_USCM\\_Presser\\_FRI\\_630pm.doc](#)

---

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Document is attached. Amy and Viguers, you may want to directly add those in and not wait for me as middle man—please just keep me looped.

Thanks,  
Kate

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**USCM PRESSER**  
**SATURDAY, OCTOBER 3, 2015**

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**PURPOSE:**

- 1) Stand in solidarity with bipartisan coalition of mayors to underscore why we as cities must fight for federal action on host of issues
  
- 2) Emphasize what NYC has accomplished locally and, with 2016 election approaching, what NYC needs from the federal government

**ROLE:** Remarks

**SETUP:** Standing at podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Press corps

**OPEN PRESS**

**USCM PRESSER**  
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-

**REMARKS:**

- Just over 200 years ago in this great city, a woman sewed what would become the Star-Spangled Banner
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- Proud to stand with bipartisan group of mayors from across country to lay out a blueprint to lift up all our cities
  - And so, too, the country – since more and more Americans are moving TO cities

- As individual cities, we can accomplish a great deal for our own citizens
- But we must come together for our unified message to break through to Washington
  - And to all those aspiring to lead our nation in 2016
- **We ALL need federal action to become safer, more equitable cities**
- Want to begin by mentioning part of the Mayors' Compact that is tragically current
- Our cities are confronting more firearms—and more dangerous ones—on our streets
  - Which means more potential for tragedy, families torn apart
- It is long past time for Congress must strengthen background checks
  - **so that guns don't fall into hands that will use them for harm**
  - An outcome all too real, as we saw in Oregon two days ago
- Background check reform just as vital 3,000 miles away from Roseburg, in NYC
- 85% of firearms on NYC streets come from out of state – often places that don't require background checks

- And then make their way up the criminal “Iron Pipeline”, where they cause unimaginable suffering
- Congress has the power to literally save lives – as the President said, to “let young people grow up”
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- One such measure: renewal of the WTC Health Program, which Congress disgracefully let expire this week
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- Free, high-quality full-day Pre-K for every 4-year-old
- Paid sick leave for hundreds of thousands of NYers
- Securing affordable housing for half a million people
- But Washington must play its part
- **#1 We need investment to literally keep NYC moving:**
- **Alleviating the continuing decay of our aging transportation infrastructure**
  - The roads, bridges, and public transit that carry millions
    - Keeps our economy and our citizens afloat
- If Congress fails to act, [IMPACT BULLET]
- **#2 We must have comprehensive immigration reform:**
- NYC is a city of immigrants – home to Ellis Island, through which millions passed through in hopes of a better life
- We owe it to our city, to our nation, to our forebears who first came to these shores to fix our broken immigration system
  - Bring hundreds of thousands out of the shadows
- If Congress fails to act, [IMPACT BULLET]

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**From:** [Blumm, Kate](#)  
**To:** [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Gann, Georgia](#); [Sevillia, Max](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Adams Baker, Marti](#); [Gross, Dan](#); [Viguers, Jonathan](#); [Ozols, Alexandra](#); [geri@progressiveagenda.us](#); ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#)); [Leopold, Elana](#); [Schwartz, Regina](#); [Arslanian, Kayla](#)  
**Subject:** Re: USCM REMARKS -- 7pm  
**Date:** Friday, October 02, 2015 7:16:24 PM

---

+ Kayla

FROM MOBILE KATE

On Oct 2, 2015, at 7:10 PM, Spitalnick, Amy (OMB) <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

I will add them in as soon as I can tonight. Still at DC event with boss.

---

**From:** Blumm, Kate  
**Sent:** Friday, October 2, 2015 7:09 PM  
**To:** Gann, Georgia; Sevillia, Max; Spitalnick, Amy (OMB); Hagelgans, Andrea; Phillip Walzak; Adams Baker, Marti; Gross, Dan; Viguers, Jonathan  
**Cc:** Ozols, Alexandra; [geri@progressiveagenda.us](#); ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#)); Leopold, Elana; Schwartz, Regina  
**Subject:** USCM REMARKS -- 7pm

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###

**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Subject:** Re: <no subject>  
**Date:** Friday, October 02, 2015 10:39:07 PM

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Yes. No reason not to be.

He got a book plug, which is what he's (rightly) focused on right now

On Oct 2, 2015, at 10:24 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

Do you assume Reich will be ok about it?

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Friday, October 02, 2015 10:14 PM  
**To:** B  
**Cc:** Adams Baker, Marti; '[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>; Walzak, Phil; Hagelgans, Andrea; Norvell, Wiley  
**Subject:** Re: <no subject>

True... And unfortunate... But Poppy always considered you to be more of the story...

---

**From:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Date:** Friday, October 2, 2015 at 10:07 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>, "'[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)'" <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Norvell, Wiley" <[WNorvell@cityhall.nyc.gov](mailto:WNorvell@cityhall.nyc.gov)>  
**Subject:** Re: <no subject>

The version I saw was long but really gave very little attention to Reich. And he was really good in the interview. Strange

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Thursday, October 01, 2015 08:56 AM  
**To:** B  
**Cc:** Adams Baker, Marti; '[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)' <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>; Walzak, Phil; Hagelgans, Andrea; Norvell, Wiley  
**Subject:** <no subject>

Awesome CNN package! Poppy even showed the hat (live, in studio - she held it up - didn't put it on).



The piece will be shown several more times & in greater detail - but it was a home run for TPAC - thanks to Marti, Wiley, and the team for their help..

And since you'll ask "what did you like about it," I'll say:

- \* Great on-message bites from you & RR on income inequality
- \* Nice b-roll on train with average people
- \* Highlighted the problems we're facing in NYC, with powerful visual (housing development) of what we're doing to help combat it
- \* Great plug for TPAC and the agenda

**From:** [Gann, Georgia](#)  
**To:** [Spitalnick, Amy \(OMB\)](#); [Blumm, Kate](#)  
**Cc:** [Sevillia, Max](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Adams Baker, Marti](#); [Gross, Dan](#); [Viguers, Jonathan](#); [Ozols, Alexandra](#); ["geri@progressiveagenda.us"](#); ["jfdc@akpdmedia.com"](#); [Leopold, Elana](#); [Schwartz, Regina](#); [Arslanian, Kayla](#)  
**Subject:** Re: USCM REMARKS -- 7pm  
**Date:** Friday, October 02, 2015 11:45:07 PM

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Fyi my device are all dying and my charger doesn't seem to be working, so I may be on personal tomorrow - [REDACTED] and [REDACTED]

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

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**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Friday, October 02, 2015 11:43 PM  
**To:** Blumm, Kate  
**Cc:** Gann, Georgia; Sevillia, Max; Hagelgans, Andrea; Walzak, Phil; Adams Baker, Marti; Gross, Dan; Viguers, Jonathan; Ozols, Alexandra; [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us) <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)) <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Leopold, Elana; Schwartz, Regina; Arslanian, Kayla  
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Here's with impacts (which fed affairs have reviewed). I've also included full bullets on impacts that we have in mayor briefing and on card. Sorry for formatting!

If Congress fails to pass common sense gun laws, out-of-state guns will continue to flow to NYC streets; 85% of guns now on our street from other states.

If Congress fails to renew Zadroga, 70,000 first responders who were there for NYC on 9/11 will lose health care.

If Congress fails to pass long-term highway bill:  
- projects like Woodhaven bus rapid transit will stall  
- subway delays will only increase from 15,000/month  
- NYC commutes will only grow from 74 hrs/year in traffic.

Other good infrastructure factoids:  
+in country's over 100 metro areas alone, more structurally

deficient bridges than McDonald's in entire country  
+NYC alone has over 160 bridges over 100 years old

If Congress fails on comprehensive immigration reform, immigrants and our economy both left behind - for ex, every month NY loses \$1.5M in additional tax revenue that would be generated if 100,000 immigrants were able to access temporary work.

Last sequestration, over 3,000 NYC families nearly lost their Section 8 housing vouchers. Consequences of next sequestration could be much worse.

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In NYC alone, 160 bridges are over 100 years old.

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bus rapid transit will stall

subway delays will only increase from 15,000/month

NYC commutes will only grow from 74 hrs/year in traffic.

- **#2 We must have comprehensive immigration reform:**
- NYC is a city of immigrants – home to Ellis Island, through which millions passed through in hopes of a better life
- We owe it to our city, to our nation, to our forebears who first came to these shores to fix our broken immigration system
  - Bring hundreds of thousands out of the shadows
- If Congress fails to act, immigrants and our economy will both be left behind

Every month NY loses \$1.5M in additional tax revenue that would be generated if 100,000 immigrants were able to access temporary work.

- **#3 We need the Federal Government to raise energy standards so that NYC can produce more clean energy**



- This protects us against the existential threat of climate change
  - empowering us to meet our own ambitious goal of 80x50
  - AND provides good, green jobs that grow the economy
- Each city in this great country is its own ecosystem, extraordinary in its particular diversity. . .
- But we all share a common vision for a strong nation
- Washington must recognize that our nation will not be strong unless our cities are strong
- And that their ONLY option is strong, fast, meaningful action that will lift up the tens of millions living in America's cities.

###

**From:** [Blumm, Kate](#)  
**To:** [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Gann, Georgia](#); [Sevillia, Max](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Adams Baker, Marti](#); [Gross, Dan](#); [Viguers, Jonathan](#); [Ozols, Alexandra](#); [geri@progressiveagenda.us](#); ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#)); [Leopold, Elana](#); [Schwartz, Regina](#); [Arslanian, Kayla](#)  
**Subject:** Re: USCM REMARKS -- 7pm  
**Date:** Friday, October 02, 2015 11:47:50 PM

---

Thanks Amy! Me or Kayla will format ASAP.

FROM MOBILE KATE

On Oct 2, 2015, at 11:43 PM, Spitalnick, Amy (OMB) <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Here's with impacts (which fed affairs have reviewed). I've also included full bullets on impacts that we have in mayor briefing and on card. Sorry for formatting!

If Congress fails to pass common sense gun laws, out-of-state guns will continue to flow to NYC streets; 85% of guns now on our street from other states.

If Congress fails to renew Zadroga, 70,000 first responders who were there for NYC on 9/11 will lose health care.

If Congress fails to pass long-term highway bill:

- projects like Woodhaven bus rapid transit will stall
- subway delays will only increase from 15,000/month
- NYC commutes will only grow from 74 hrs/year in traffic.

Other good infrastructure factoids:

- +in country's over 100 metro areas alone, more structurally deficient bridges than McDonald's in entire country
- +NYC alone has over 160 bridges over 100 years old

If Congress fails on comprehensive immigration reform, immigrants and our economy both left behind - for ex, every month NY loses \$1.5M in additional tax revenue that would be generated if 100,000 immigrants were able to access temporary work.

Last sequestration, over 3,000 NYC families nearly lost their Section 8 housing vouchers. Consequences of next sequestration could be much worse.

**USCM PRESSER**  
**SATURDAY, OCTOBER 3, 2015**

**PURPOSE:**

- 1) Stand in solidarity with bipartisan coalition of mayors to underscore why we as cities must fight for federal action on host of issues
  
- 2) Emphasize what NYC has accomplished locally and, with 2016 election approaching, what NYC needs from the federal government

**ROLE:** Remarks

**SETUP:** Standing at podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Press corps

**OPEN PRESS**  
**USCM PRESSER**

**SATURDAY, OCTOBER 3, 2015**

**REMARKS:**

- Just over 200 years ago in this great city, a woman sewed what would become the Star-Spangled Banner
- Today, we convene in the spirit of its colors: **to discuss issues that aren't red or blue – but red, white & blue**
- The Tale of Two Cities is not just a tale of New York City – but of cities across the nation
- Proud to stand with bipartisan group of mayors from across country to lay out a blueprint to lift up all our cities
  - And so, too, the country – since more and more Americans are moving TO cities
- As individual cities, we can accomplish a great deal for our own citizens
- But we must come together for our unified message to break

through to Washington

- And to all those aspiring to lead our nation in 2016

- **We ALL need federal action to become safer, more equitable cities**

- Want to begin by mentioning part of the Mayors' Compact that is tragically current

- Our cities are confronting more firearms—and more dangerous ones—on our streets

- Which means more potential for tragedy, families torn apart

- It is long past time for Congress must strengthen background checks

- **so that guns don't fall into hands that will use them for harm**

- An outcome all too real, as we saw in Oregon two days ago

- Background check reform just

as vital 3,000 miles away from  
Roseburg, in NYC

- 85% of firearms on NYC streets  
come from out of state – often  
places that don't require  
background checks
  - And then make their way up  
the criminal “Iron  
Pipeline”, where they cause  
unimaginable suffering
- Congress has the power to  
literally save lives – as the  
President said, to “let young  
people grow up”
- We have come together to call  
for this and other common sense  
action by Congress
  - Measures of basic fairness  
that recognize the dignity in  
all Americans, and the  
opportunity they all deserve
- One such measure: renewal of  
the WTC Health Program, which  
Congress disgracefully let expire  
this week
  - Despite bipartisan support!

- Congress failed to act, so 70,000 of 9/11 first responders are on the path to abandonment
  - end of federally-funded healthcare, health monitoring
- Today, I worked with bipartisan group of fellow mayors to make renewal of the 9/11 Zadroga Act a national priority
  - To fulfill our moral obligation to those who put their lives on the line
- **In NYC, wherever we can lift up working families without waiting for Washington, we are:**
  - Free, high-quality full-day Pre-K for every 4-year-old
  - Paid sick leave for hundreds of thousands of NYers
  - Securing affordable housing for half a million people
- But Washington must play its part

- **#1 We need investment to literally keep NYC moving:**
- **Alleviating the continuing decay of our aging transportation infrastructure**

- The roads, bridges, and public transit that carry millions

- Keeps our economy and our citizens afloat

In NYC alone, 160 bridges are over 100 years old.

- **If Congress fails to act, projects like Woodhaven bus rapid transit will stall**

subway delays will only increase from  
15,000/month

NYC commutes will only grow from 74 hrs/year in traffic.

- **#2 We must have comprehensive immigration reform:**
- NYC is a city of immigrants – home to Ellis Island, through which millions passed through in



hopes of a better life

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  - Bring hundreds of thousands out of the shadows
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- But we all share a common vision for a strong nation
- Washington must recognize that our nation will not be strong unless our cities are strong
- And that their ONLY option is strong, fast, meaningful action that will lift up the tens of millions living in America's cities.

###

**From:** [Caquias, Paula](#)  
**To:** [B; Leopold, Elana](#)  
**Cc:** [Snyder, Thomas](#); [Walzak, Phil](#); "[jfdc@akpdmedia.com](#)"; "[geri@progressiveagenda.us](#)"; "[hayley@progressiveagenda.us](#)"  
**Subject:** Re: MINI SCHEDULE - SATURDAY, OCTOBER 03, 2015  
**Date:** Saturday, October 03, 2015 10:50:16 AM

---

Will do. Thank you.

Sent from my BlackBerry 10 smartphone.

---

**From:** B  
**Sent:** Saturday, October 3, 2015 10:45 AM  
**To:** Caquias, Paula; Leopold, Elana  
**Cc:** Snyder, Thomas; Walzak, Phil; 'jfdc@akpdmedia.com'; 'geri@progressiveagenda.us'; 'hayley@progressiveagenda.us'  
**Subject:** Re: MINI SCHEDULE - SATURDAY, OCTOBER 03, 2015

---

I need a TPA strategy call on the way back from Baltimore today after the scheduling call. Need tom, phil, JDC, geri, hayley -- or any combination available. 4pm or after. Pls set up

---

**From:** Caquias, Paula  
**Sent:** Friday, October 02, 2015 06:29 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - SATURDAY, OCTOBER 03, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, October 03, 2015

WEATHER: Hi of 56. Low of 54. Showers/Wind  
ATTIRE: Business

9:00 - 12:00 ATTEND THE USCM 2016 PRESIDENTIAL PRIORITIES MEETING  
Location: Hilton Baltimore Hotel, 401 West Pratt Street  
Staff Lead: Georgia Gann  
Telephone: [REDACTED]

12:15 - 1:00 REMARKS AT USCM PRESS CONFERENCE  
Location: Hilton Baltimore Hotel, 401 West Pratt Street  
Staff Lead: Georgia Gann  
Telephone| [REDACTED]

1:30 - 5:30 DEPART BALTIMORE TO [REDACTED] VIA CAR

Travel Time: 4 Hrs.  
Car: MBdB, Jonathan Viguers

2:30 - 3:30 WEEKLY SCHEDULING REVIEW CALL  
Call In #: [REDACTED]  
Code #: [REDACTED]

5:30 - 6:00 [REDACTED]  
Location: [REDACTED]

6:00 -6:30 TRAVEL FROM [REDACTED] TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers

10:00 - 5:00 FYI- GRACIE SQUARE ART SHOW: CELEBRATING 43 YEARS OF ART IN THE  
PARK  
Location: Carl Schurz Park

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
9:00 - 10:00 WORKOUT

**From:** [Caquias, Paula](#)  
**To:** ["John Del Cecato"](#); [Snyder, Thomas](#); [Walzak, Phil](#); [Geri Prado](#); [Hayley Prim \(hayley@progressiveagenda.us\)](#)  
**Subject:** RE: TPA CALL  
**Date:** Saturday, October 03, 2015 12:02:21 PM

---

We will keep it at 4PM then. Thanks

---

**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Saturday, October 03, 2015 11:31 AM  
**To:** Caquias, Paula; Snyder, Thomas; Walzak, Phil; Geri Prado; Hayley Prim (hayley@progressiveagenda.us)  
**Subject:** Re: TPA CALL

I may have some commotion in the background but I'll make it work

---

**From:** "Caquias, Paula" <[PCaquias@cityhall.nyc.gov](mailto:PCaquias@cityhall.nyc.gov)>  
**Date:** Saturday, October 3, 2015 at 11:23 AM  
**To:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>  
**Subject:** TPA CALL

Call is set for today at 4PM. Please let me know if this time does not work.

Calendar invite has been sent.

Thank you

From: [John Del Cecato](#)  
To: [B](#)  
Cc: [Geri Prado](#); [Williams, Dominic](#)  
Subject: Sander Levin op-ed in Politico  
Date: Saturday, October 03, 2015 12:56:32 PM

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Thoughtful take on TPP...

=====

### **What's still wrong with the TPP**

The trade deal could be a powerful lever to improve worker rights and fix some of NAFTA's mistakes. It's not there yet.

By SANDER LEVIN

Trade negotiators are meeting right now in Atlanta to continue work on the Trans-Pacific Partnership agreement, a sweeping new trade deal that would cover a dozen countries that represent 40 percent of the world's GDP. One of the many sticking points relates to automobile manufacturing—specifically a complicated numbers-based arrangement known as the “Rules of Origin,” which entangled the last round of TPP negotiations in late July. The rules would set the benchmark for how much of any given product—whether an auto part or a finished vehicle—must come from TPP nations to be covered by the trade agreement.

The intensity of the controversy around the “Rules of Origin” reflects the economic importance of the automotive industry to the United States and the other countries involved in the negotiations. Japan, for instance, wants a loose rule, allowing its manufacturers to source cheaper inputs from Thailand or China, instead of from TPP countries. I support a strong rule, which ensures that the benefits of the agreement accrue to the countries that are part of the agreement.

To fully appreciate what's at stake, it's worth looking at what has occurred in auto manufacturing since another major trade deal: NAFTA. In the two decades since it took effect, a major integration of the U.S. and Mexican auto industries has occurred, and Mexico has become the seventh largest producer of vehicles worldwide. By the end of this year, Mexico will send to the U.S. more vehicles than Canada or even Japan. Its strength has become a trade challenge for the U.S.: When NAFTA was negotiated, the U.S. had a trade surplus with Mexico which some predicted would continue. Today, the U.S. trade deficit with Mexico in cars, trucks, and automotive parts is over \$63 billion per year.

Mexico's comparative advantage in auto manufacturing is significantly constructed on the fact that Mexican industrial workers are paid 1/5<sup>th</sup> as much as their American counterparts, or less. They do so in a system where the laws are in violation of international worker rights standards and where the system is thoroughly stacked against workers.

That status quo has been locked in for 20 years as U.S. jobs have left for Mexico and U.S. wages have felt downward pressure from this unfair competition. And while there are efforts in American collective bargaining agreements to minimize this impact today, there is no reason to think the trend will change unless there are some fundamental changes brought about by the TPP.

**I SPENT THREE** days in Mexico in August, and what I found graphically illustrated how entrenched is the system, and how out of compliance it is with the obligation to provide for basic, internationally recognized labor rights.

There are two major obstacles standing in between workers and rights in Mexico: protection agreements and labor boards. A protection agreement is a device to protect a company from any real union or collective bargaining agreement. Workers have no say in the terms of these agreements, often constructed before a company has any employees. And when employees have

complaints or violations to report, those are taken to the labor board—where the employer, the government, and the phony union established by the protection agreement work in collusion, leading to a corrupt system.

In theory, TPP could be a powerful lever to change this. The agreement includes enforceable worker rights and environmental standards that were first negotiated in an agreement on May 10<sup>th</sup>, 2007, by House Democrats. But the simple inclusion of this language, known as the May 10<sup>th</sup> Agreement, isn't enough—the example of Mexico shows

that countries must bring their laws and practices into compliance *before* Congress votes on TPP.

Unfortunately, the Mexican government officials I met, while acknowledging that some of these changes require changes to their constitution, insist that they be done outside of the context of the TPP negotiations. And our own government waited far too long to begin discussions with Mexico on what changes would be required to bring their laws into compliance.

How should we resolve these issues? The answer reflects in part one's approach to globalization.

If you believe the advantages of trade and globalization are so beneficial in themselves that they will work out problems on their own, then you're satisfied with the status quo. In effect, you're relying on the 19th-century Ricardo model of comparative advantage, or an international version of "trickle down" economics.

On the other hand, you can also see trade agreements as a tool to shape globalization and raise standards. This is the approach House Democrats have been taking; that's why we drafted the May 10th Agreement. That 2007 agreement also addressed the availability of medicines, finding a balance between protection of intellectual property and the ability of poorer citizens to have access to needed medicines, including generics of all types.

Several of these issues still remain unresolved in the TPP. It will not work to nibble around the edges on these issues or others that need a real resolution. I left Mexico a few weeks ago worried about industrial workers unrepresented or misrepresented and those harassed or worse when they tried to raise their voices. And the continued impoverishment of the agricultural workers whom I met who are paid a tiny fraction of what we in the US pay every day for the fruits of their labors.

It also certainly won't work to nibble around the edges in Vietnam or Malaysia. Workers in Vietnam get thrown in jail for organizing, where the single national "union" and the Communist party are one and the same. The plight of the 4 million migrant workers in Malaysia, many laboring without any protection or rights in a form of indentured servitude, is well-documented and a point of tremendous controversy since the State Department mistakenly decided to upgrade Malaysia in its human trafficking report—without evidence of significant changes on the ground—to satisfy the requirements to "fast-track" TPP in Congress.

All of these and some others raise the basic question of whether the TPP will be built around meaningful standards as the basis of international competition. It is not enough to say "settle for less now, and use the dispute settlement system to bring systemic change later." Such an approach validates and solidifies the status quo.

**WHEN CONGRESS IS** presented with the deal, it will only get one vote – an up-or-down, yes-or-no judgment on the deal. We won't be able to strike provisions we don't like, or send it back to the negotiating table.

That's why it matters so much what negotiators are pushing for now. Imagine if 20 years ago we had insisted that Mexico change its labor laws and our two economies had integrated on the basis of rising standards. Now we have a chance. The Administration likes to say that TPP offers an opportunity to renegotiate NAFTA, but we are still far from that goal. Our negotiators shouldn't be rushing to finish the deal while these very important issues remain unresolved.

The stakes are too high for American workers. International trade and competition can and must be built on a more human condition for all of us.

*Rep. Sander Levin (D-Mich) is Ranking Member of the Committee on Ways and Means, which has sole jurisdiction over trade policy in the House.*



**From:** [Viguers, Jonathan](#)  
**To:** [hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us); [Almonte, Catherine](#); [Snyder, Thomas](#); [Leopold, Elana](#); [Salazar-Rodriguez, Prisca](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Walzak, Phil](#)  
**Subject:** TPA CALL  
**Date:** Saturday, October 03, 2015 3:30:39 PM

---

please dial in. mayor would like to speak to whoever is available from this group

**TPA CALL**

Scheduled: Saturday, Oct 3, 2015 from 4:00 PM to 4:45 PM

Location: Dial-in Number: [REDACTED] Meeting ID: [REDACTED]

Invitees: Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)) , Geri Prado , Almonte, Catherine , Snyder, Thomas , Leopold, Elana , Salazar-Rodriguez, Prisca , John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)) , Walzak, Phil

sent from a mobile device.

**From:** [Viguers, Jonathan](#)  
**To:** [hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us); [Almonte, Catherine](#); [Snyder, Thomas](#); [Leopold, Elana](#); [Salazar-Rodriguez, Prisca](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Walzak, Phil](#)  
**Subject:** TPA CALL  
**Date:** Saturday, October 03, 2015 3:47:31 PM

---

appreciate the patience!

**TPA CALL**

Scheduled: Saturday, Oct 3, 2015 from 4:00 PM to 4:45 PM

Location: Dial-in Number: [REDACTED] Meeting ID: [REDACTED]

Invitees: Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)) , Geri Prado , Almonte, Catherine , Snyder, Thomas , Leopold, Elana , Salazar-Rodriguez, Prisca , John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)) , Walzak, Phil

sent from a mobile device.

**From:** [Viguers, Jonathan](#)  
**To:** [hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us); [Almonte, Catherine](#); [Snyder, Thomas](#); [Leopold, Elana](#); [Salazar-Rodriguez, Prisca](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Walzak, Phil](#)  
**Subject:** TPA CALL  
**Date:** Saturday, October 03, 2015 3:57:38 PM

---

interview over. should be dialing soon.

**TPA CALL**

Scheduled: Saturday, Oct 3, 2015 from 4:00 PM to 4:45 PM

Location: Dial-in Number: [REDACTED] Meeting ID: [REDACTED]

Invitees: Hayley Prim ([hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)) , Geri Prado , Almonte, Catherine , Snyder, Thomas , Leopold, Elana , Salazar-Rodriguez, Prisca , John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)) , Walzak, Phil

sent from a mobile device.

**From:** [John Del Cecato](#)  
**To:** [Geri Prado](#); [Snyder, Thomas](#)  
**Subject:** Re: Not quite sure  
**Date:** Sunday, October 04, 2015 8:56:14 AM

---

I think this is right - although he will say that he doesn't want us to wait for other groups... But your logic is correct...

One question: ATF = Americans for Tax Fairness = liberal advocacy group?

On 10/3/15, 11:37 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>If this is what he wanted but please review:  
>  
>Per the request here was what was laid out. I would like to say this  
>needs more discussion as the success of the forum is the most important  
>thing. Success can be measured by key media outlets attending. They will  
>attend if prominent sponsors, top tier candidates attend  
>- we will ask university of Iowa to be the marquee and sole host of a  
>forum on income inequality. We will do the work behind the scenes.  
>- if they agree we will send out invites immediately  
>- if they do not want to we will go to a variety of organizations with  
>venues to ask them. List coming soon.  
>- after we lock in the date and announce we will work to get co sponsors  
>(I believe it will be difficult to do this once announced as many large  
>organizations or groups will want to invite from the beginning and push  
>their brand but we will work hard to get some. Same with electeds.  
>- invites will go to both sides.  
>  
>I have several worries about this approach as I believe it is hard to  
>negotiate with potential sponsors after the announcement.  
>  
>Candidates will want to know that media is guaranteed or close to  
>guaranteed. Outlets will want to know there are prominent sponsors and  
>that some top tier candidates are committed.  
>  
>Absent that they will want something new and fresh about this forum as  
>income inequality is currently the center of the debate in Iowa,  
>nationally.  
>  
>I would suggest:  
>  
>Allowing us to follow through with the ask for ATF.  
>In the meantime we ask Joseph Stiglitz to participate whether at Simpson  
>or U of Iowa. We announce his participation in addition to the invite or  
>shortly after and ask him to find a conservative colleague we invite  
>later.  
>

**From:** [Geri Prado](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Snyder, Thomas](#)  
**Subject:** Re: Not quite sure  
**Date:** Sunday, October 04, 2015 8:31:15 PM

---

yes.

> On Oct 4, 2015, at 8:30 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>  
> We should just sat Evil instead of Reasonable  
>  
>> On Oct 4, 2015, at 8:29 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>  
>> Sorry- reform. norquist. i confused it with anti-norquest  
>>  
>>> On Oct 4, 2015, at 8:56 AM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>>>  
>>> I think this is right - although he will say that he doesn't want us to  
>>> wait for other groups... But your logic is correct...  
>>>  
>>> One question: ATF = Americans for Tax Fairness = liberal advocacy group?  
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>>>>  
>>>> If this is what he wanted but please review:  
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>>>> Per the request here was what was laid out. I would like to say this  
>>>> needs more discussion as the success of the forum is the most important  
>>>> thing. Success can be measured by key media outlets attending. They will  
>>>> attend if prominent sponsors, top tier candidates attend  
>>>> - we will ask university of Iowa to be the marquee and sole host of a  
>>>> forum on income inequality. We will do the work behind the scenes.  
>>>> - if they agree we will send out invites immediately  
>>>> - if they do not want to we will go to a variety of organizations with  
>>>> venues to ask them. List coming soon.  
>>>> - after we lock in the date and announce we will work to get co sponsors  
>>>> (I believe it will be difficult to do this once announced as many large  
>>>> organizations or groups will want to invite from the beginning and push  
>>>> their brand but we will work hard to get some. Same with electeds.  
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>>>> negotiate with potential sponsors after the announcement.  
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>>>> guaranteed. Outlets will want to know there are prominent sponsors and  
>>>> that some top tier candidates are committed.  
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>>>> income inequality is currently the center of the debate in Iowa,  
>>>> nationally.  
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>>>>  
>>>> Allowing us to follow through with the ask for ATF.  
>>>> In the meantime we ask Joseph Stiglitz to participate whether at Simpson  
>>>> or U of Iowa. We announce his participation in addition to the invite or

>>>> shortly after and ask him to find a conservative colleague we invite  
>>>> later.  
>>

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** Re: Not quite sure  
**Date:** Sunday, October 04, 2015 8:40:11 PM

---

yes. but i have to say i think it's going to be hard for us to get groups.

And for the record- it was hard before last week. Last week made it close to impossible. I'm not one to lay down and die on this but two things are important: the sole personality driven will continue to dog us. it's not a big deal that he's founder, prominent, etc. It's that he's the only one out front. true for both his re-elect and TPAC. Second, I'm having a hard time pushing forward w/the forum in iowa as is with the damage this is doing to him politically. Again, was true before last week. I realize that's not my lane, but as an operative it's almost malpractice not to take a breath and have a conversation with the staff brain trust.

I get he wants this to happen but I think we need to consider different ways of getting to what he wants without the cost it's levying on him.

my two cents

> On Oct 4, 2015, at 8:31 PM, Snyder, Thomas <TSnyder@cityhall.nyc.gov> wrote:  
>  
> So is it Norquist?  
>  
> Sent from my iPhone  
>  
>> On Oct 4, 2015, at 8:29 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>  
>> yes- Freudian slip.  
>>  
>>> On Oct 4, 2015, at 8:28 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>>>  
>>> Ah - Americans for Tax \*Reform\*  
>>>  
>>>> On Oct 4, 2015, at 8:27 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>>>  
>>>> grover norquist.  
>>>>  
>>>>> On Oct 4, 2015, at 8:56 AM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>>>>>  
>>>>> I think this is right - although he will say that he doesn't want us to  
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>>>>>  
>>>>> One question: ATF = Americans for Tax Fairness = liberal advocacy group?  
>>>>>  
>>>>>> On 10/3/15, 11:37 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:  
>>>>>>  
>>>>>> If this is what he wanted but please review:  
>>>>>>  
>>>>>>> Per the request here was what was laid out. I would like to say this  
>>>>>>> needs more discussion as the success of the forum is the most important  
>>>>>>> thing. Success can be measured by key media outlets attending. They will  
>>>>>>> attend if prominent sponsors, top tier candidates attend  
>>>>>>> - we will ask university of Iowa to be the marquee and sole host of a  
>>>>>>> forum on income inequality. We will do the work behind the scenes.  
>>>>>>> - if they agree we will send out invites immediately

>>>>> - if they do not want to we will go to a variety of organizations with  
>>>>> venues to ask them. List coming soon.  
>>>>> - after we lock in the date and announce we will work to get co sponsors  
>>>>> (I believe it will be difficult to do this once announced as many large  
>>>>> organizations or groups will want to invite from the beginning and push  
>>>>> their brand but we will work hard to get some. Same with electeds.  
>>>>> - invites will go to both sides.  
>>>>>  
>>>>> I have several worries about this approach as I believe it is hard to  
>>>>> negotiate with potential sponsors after the announcement.  
>>>>>  
>>>>> Candidates will want to know that media is guaranteed or close to  
>>>>> guaranteed. Outlets will want to know there are prominent sponsors and  
>>>>> that some top tier candidates are committed.  
>>>>>  
>>>>> Absent that they will want something new and fresh about this forum as  
>>>>> income inequality is currently the center of the debate in Iowa,  
>>>>> nationally.  
>>>>>  
>>>>> I would suggest:  
>>>>>  
>>>>> Allowing us to follow through with the ask for ATF.  
>>>>> In the meantime we ask Joseph Stiglitz to participate whether at Simpson  
>>>>> or U of Iowa. We announce his participation in addition to the invite or  
>>>>> shortly after and ask him to find a conservative colleague we invite  
>>>>> later.  
>>



**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [John Del Cecato](#)  
**Subject:** Trans Pacific Partnership Trade Deal Is Reached  
**Date:** Monday, October 05, 2015 8:38:39 AM

---

ATLANTA — The United States and 11 other Pacific Rim nations on Monday agreed to the largest regional trade accord in history, a potentially precedent-setting model for global commerce and worker standards that would tie together 40 percent of the world's economy, from Canada and Chile to Japan and Australia.

The Trans-Pacific Partnership still faces months of debate in Congress and will inject a new flash point into both parties' presidential contests.

But the accord — a product of nearly eight years of negotiations, including five days of round-the-clock sessions here — is a potentially legacy-making achievement for President Obama, and the capstone for his foreign policy "pivot" toward closer relations with fast-growing eastern Asia, after years of American preoccupation with the Middle East and North Africa.

Mr. Obama spent recent days contacting world leaders to seal the deal. Administration officials have repeatedly pressed their contention that the partnership would build a bulwark against China's economic influence, and allow the United States and its allies — not Beijing — to set the standards for Pacific commerce.

**From:** [Sevillia, Max](#)  
**To:** [Adams Baker, Marti](#)  
**Cc:** [Spitalnick, Amy \(OMB\)](#); [Hagelgans, Andrea](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Hinton, Karen](#); [Rodriguez, Tobias \(Media\)](#); [Bennett, Rob](#); [Wolfe, Emma](#); [Walzak, Phil](#); [Kadushin, Peter](#); [Snyder, Thomas](#)  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta  
**Date:** Monday, October 05, 2015 9:37:23 AM

---

I'm following media reports on this. Bernie Sanders already expressing opposition.

My understanding is that for the past month the negotiations have been about resolving some outstanding issues (auto parts, patent protections, some ag issues), and not about rehashing some of the agreements already in place - many of which MBdB was troubled by.

Max Sevillia, Esq.  
Director  
New York City Office of Federal Affairs  
[1301 Pennsylvania Ave, N.W.](#)  
[Suite 350](#)  
[Washington](#), D.C. 20004  
Tel. [\(202\) 624-5906](tel:(202)624-5906)  
Cell. [REDACTED]  
[msevillia@cityhall.nyc.gov](mailto:msevillia@cityhall.nyc.gov)

On Oct 5, 2015, at 9:27 AM, Adams Baker, Marti <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)> wrote:

Should say he looks forward to reviewing, or something similar

Agreement isn't out yet

---

**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Monday, October 05, 2015 09:18 AM  
**To:** Hagelgans, Andrea; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)) <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevillia, Max; Wolfe, Emma  
**Cc:** Walzak, Phil; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti  
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Yes, thanks I should have included IGA. Also adding Tom

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Need to understand final deal and if it represents improvement in our opinion.

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**Cc:** Phillip Walzak; Kadushin, Peter  
**Subject:** FW: POLITICO: Landmark free-trade agreement reached in Atlanta

Should consider putting something out from him since he was vocal on it before as part of TPA  
Jdc?

---

**From:** Clips  
**Sent:** Monday, October 05, 2015 8:13 AM  
**Subject:** POLITICO: Landmark free-trade agreement reached in Atlanta

### **Landmark free-trade agreement reached in Atlanta**

POLITICO - Staff

<http://www.politico.com/story/2015/10/landmark-free-trade-agreement-reached-in-atlanta-214421>

Negotiators from the United States, Canada and 10 other Pacific-Rim nations have cinched the biggest trade deal in recent history, setting the stage for a vote in Congress early next year.

The landmark free-trade agreement, called the Trans-Pacific Partnership, was reached in Atlanta following nine days of talks that went through the night Saturday as trade officials broke a deadlock over the length of monopoly protections for new, cutting-edge drugs.

Supporters say the pact would tear down barriers to trade and raise labor and environmental standards among nations that represent about 40 percent of world economic output. It must be approved by Congress in an up-or-down vote, as well as by the governments of 11 other countries.

**From:** [Geri Prado](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Spitalnick Amy \(OMB\)](#); [Hagelgans Andrea](#); [Hinton Karen](#); [Rodriguez Tobias \(Media\)](#); [Bennett Rob](#); [Sevillia Max](#); [Wolfe Emma](#); [Walzak Phil](#); [Kadushin Peter](#); [Snyder Thomas](#); [Adams Baker Marti](#); [Williams Dominic](#)  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta  
**Date:** Monday, October 05, 2015 10:55:55 AM

---

I've asked a few orgs that are focused on this- unions/enviros and will send what they give me.

On Oct 5, 2015, at 10:49 AM, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)> wrote:

++

Problem is that we haven't seen the text - and probably won't for a while, is my guess...

The White House will spin a few stories about how it's much improved - but we should wait until we can evaluate/talk to our partners

---

**From:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
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**Cc:** Phillip Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>  
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**Subject:** FW: POLITICO: Landmark free-trade agreement reached in Atlanta

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**Sent:** Monday, October 05, 2015 8:13 AM

**Subject:** POLITICO: Landmark free-trade agreement reached in Atlanta

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POLITICO - Staff

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Supporters say the pact would tear down barriers to trade and raise labor and environmental standards among nations that represent about 40 percent of world economic output. It must be approved by Congress in an up-or-down vote, as well as by the governments of 11 other countries.

**From:** [John Del Cecato](#)  
**To:** [Zuniga, Andrea](#); [Sevillia, Max](#); [Gann, Georgia](#); [Hagelgans, Andrea](#)  
**Cc:** [Schwartz, Regina](#); [Geri Prado](#)  
**Subject:** Re: Mayor's Compact  
**Date:** Monday, October 05, 2015 11:01:35 AM

---

Our position is pretty clear... And I know USCM mostly leans pro-TPP (although certainly not everyone)...

---

**From:** "Zuniga, Andrea" <[AZuniga@cityhall.nyc.gov](mailto:AZuniga@cityhall.nyc.gov)>  
**Date:** Monday, October 5, 2015 at 10:57 AM  
**To:** "Sevillia, Max" <[msevillia@cityhall.nyc.gov](mailto:msevillia@cityhall.nyc.gov)>, "Gann, Georgia" <[GGann@cityhall.nyc.gov](mailto:GGann@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Schwartz, Regina" <[RSchwartz@cityhall.nyc.gov](mailto:RSchwartz@cityhall.nyc.gov)>  
**Subject:** RE: Mayor's Compact

++

Looping in comms and JDC – in the event we need to distance ourselves from USCM compact on Wednesday

---

**From:** Sevillia, Max  
**Sent:** Monday, October 05, 2015 10:19 AM  
**To:** Zuniga, Andrea; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Georgia briefed MBdB. She will respond asap as she is in meetings with Commissioner Been now.

Trade was a big deal for former USCM President Johnson. The importance of the issue may have changed now that USCM has new leadership. I've already reached out to Baltimore Mayor Rawlings Blake's team to find out her stance on the issue, and what her plans may be on trade re the Compact. I will circle back as soon as I hear back.

---

**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 10:09 AM  
**To:** Sevillia, Max; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Even if there wasn't discussion, was there an opportunity to flag this for him on the ground?

I am worried that based on his last public comments, we will need to distance ourselves if USCM tries to use it to make a TPP push  
- [http://www.nytimes.com/2015/06/12/nyregion/de-blasio-calls-trans-pacific-partnership-a-huge-mistake.html?\\_r=0](http://www.nytimes.com/2015/06/12/nyregion/de-blasio-calls-trans-pacific-partnership-a-huge-mistake.html?_r=0)

And do you know if they plan to make a TPP push?

---

**From:** Sevilla, Max  
**Sent:** Monday, October 05, 2015 10:02 AM  
**To:** Zuniga, Andrea; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

We have to circle back with USCM on the final doc. There wasn't resolution when we were there.

I wouldn't expect the trade section to have changed. There was no discussion of that. But will circle back.

The big unveiling of the document is this WED at the Press Club.

---

**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 9:59 AM  
**To:** Sevilla, Max; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Is there a final version of the Mayor's Compact?

And did trade stay in as-is? I am concerned about TPP ramifications

When does it come out publicly?

---

**From:** Zuniga, Andrea  
**Sent:** Friday, October 02, 2015 5:29 PM  
**To:** Sevilla, Max; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** Mayor's Compact

Just wanted to add my two cents re: the compact

In section II (educate and train), I'm worried there will be efforts to change the word "reform" to "expand" re: H-1B

The Mayor should object to this change if it is raised- there have been a number of incidents where employers used the H-1b program to lay-off hundreds of workers and replace them with lower paid H-1B workers (and forcing the laid-off worker to train their own replacement and sign non-disclosure agreements in order to collect their severance pay- truly atrocious) and if such efforts are made I would recommend he push back with recent lay-offs at Toys R Us, Southern California Edison and Walt Disney World

In Section III, Immigration reform – the employment verification bullet is listed twice and the phrase is mentioned in the first bullet (this raises a red flag for me because a number of immigration advocacy groups object to E-verify- which all though the document does not name, it implies). It would be helpful to add the word "fairly" to the bullet that repeats because there are a number of incidents where employers misuse E-Verify to improperly and discriminatorily screen pre-hires and

have used E-Verify to re-verify workers in attempts to squash organizing drives.

In Section X (trade)- do we have to say “support” in the first bullet- replacing “support” with “improve” or striking the entire bullet would be better because we came out against the last trade deal

Also any chance to add pro-workers rights language would be great ☺

Andrea Zuniga  
Deputy Chief of Staff  
Office of the Mayor  
[azuniga@cityhall.nyc.gov](mailto:azuniga@cityhall.nyc.gov)  
Office: 212-341-9085  
Cell: 917-847-6593



**From:** [Geri Prado](#)  
**To:** [Hagelgans, Andrea](#)  
**Cc:** [John Del Cecato](#); [Spitalnick, Amy \(OMB\)](#); [Hinton, Karen](#); [Rodriguez, Tobias \(Media\)](#); [Bennett, Rob](#); [Sevillia, Max](#); [Wolfe, Emma](#); [Walzak, Phil](#); [Kadushin, Peter](#); [Snyder, Thomas](#); [Adams Baker, Marti](#); [Williams, Dominic](#); [Zuniga, Andrea](#)  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta  
**Date:** Monday, October 05, 2015 11:01:59 AM

---

Clearly this is one angle but here is something from the AFLCIO

**For Immediate Release** October 5, 2015

**Contact:** Carolyn Bobb, 202-637-5018

### **World to See How Bad TPP Is After Final Deal Reached**

*After negotiators reached a final deal on the Trans-Pacific Partnership, AFL-CIO President Richard Trumka made the following statement:*

We are disappointed that our negotiators rushed to conclude the TPP in Atlanta, given all the concerns that have been raised by American stakeholders and members of Congress. The Administration had a hard time reaching this deal for good reasons: it appears that many problematic concessions were made in order to finalize the deal. We ask the Administration to release the text immediately, and urge legislators to exercise great caution in evaluating the TPP. As we've said, rushing through a bad deal will not bring economic stability to working families, nor will it bring confidence that our priorities count as much as those of global corporations. We will evaluate the details carefully and work to defeat this corporate trade deal if it does not measure up.

###

Statement online here: <http://www.aflcio.org/Press-Room/Press-Releases/World-to-See-How-Bad-TPP-Is-After-Final-Deal-Reached>

On Oct 5, 2015, at 11:00 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Word is that it's not better and Orrin Hatch may be issuing a statement to that extent. He was a co-sponsor of TPA. Andi, maybe we should talk to Celeste. Let me know what you think.

On Oct 5, 2015, at 10:57 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

My understanding is US conf of mayors coming out with compact on Wed that may in essence support tpp. Could put us in a bind. Andie has details

Sent from my BlackBerry 10 smartphone.

---

**From:** John Del Cecato  
**Sent:** Monday, October 5, 2015 10:49 AM  
**To:** Spitalnick, Amy (OMB); Hagelgans, Andrea; Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma  
**Cc:** Walzak, Phil; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti; Williams, Dominic; Geri Prado  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

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**Subject:** RE: POLITICO: Landmark free-trade agreement reached in Atlanta  
**Date:** Monday, October 05, 2015 11:02:26 AM

---

If helpful...

# USTR NEWS

## UNITED STATES TRADE REPRESENTATIVE

[www.ustr.gov](http://www.ustr.gov)

Washington, D.C. 20508

### **For Immediate Release**

October 5, 2015

## **SUMMARY OF THE TRANS-PACIFIC PARTNERSHIP AGREEMENT**

On October 5, 2015, Ministers of the 12 Trans-Pacific Partnership (TPP) countries – Australia, Brunei Darussalam, Canada, Chile, Japan, Malaysia, Mexico, New Zealand, Peru, Singapore, United States, and Vietnam – announced conclusion of their negotiations. The result is a high-standard, ambitious, comprehensive, and balanced agreement that will promote economic growth; support the creation and retention of jobs; enhance innovation, productivity and competitiveness; raise living standards; reduce poverty in our countries; and promote transparency, good governance, and enhanced labor and environmental protections. We envision conclusion of this agreement, with its new and high standards for trade and investment in the Asia Pacific, as an important step toward our ultimate goal of open trade and regional integration across the region.

### **KEY FEATURES**

Five defining features make the Trans-Pacific Partnership a landmark 21<sup>st</sup>-century agreement, setting a new standard for global trade while taking up next-generation issues. These features include:

- Comprehensive market access. The TPP eliminates or reduces tariff and non-tariff barriers across substantially all trade in goods and services and covers the full spectrum of trade, including goods and services trade and investment, so as to create new opportunities and benefits for our businesses, workers, and consumers.
- Regional approach to commitments. The TPP facilitates the development of production and supply chains, and seamless trade, enhancing efficiency and supporting our goal of creating and supporting jobs, raising living standards, enhancing conservation efforts, and facilitating cross-border integration, as well as opening domestic markets.

- Addressing new trade challenges. The TPP promotes innovation, productivity, and competitiveness by addressing new issues, including the development of the digital economy, and the role of state-owned enterprises in the global economy.
- Inclusive trade. The TPP includes new elements that seek to ensure that economies at all levels of development and businesses of all sizes can benefit from trade. It includes commitments to help small- and medium-sized businesses understand the Agreement, take advantage of its opportunities, and bring their unique challenges to the attention of the TPP governments. It also includes specific commitments on development and trade capacity building, to ensure that all Parties are able to meet the commitments in the Agreement and take full advantage of its benefits.
- Platform for regional integration. The TPP is intended as a platform for regional economic integration and designed to include additional economies across the Asia-Pacific region.

## SCOPE

- The TPP includes 30 chapters covering trade and trade-related issues, beginning with trade in goods and continuing through customs and trade facilitation; sanitary and phytosanitary measures; technical barriers to trade; trade remedies; investment; services; electronic commerce; government procurement; intellectual property; labour; environment; ‘horizontal’ chapters meant to ensure that TPP fulfils its potential for development, competitiveness, and inclusiveness; dispute settlement, exceptions, and institutional provisions.
- In addition to updating traditional approaches to issues covered by previous free trade agreements (FTAs), the TPP incorporates new and emerging trade issues and cross-cutting issues. These include issues related to the Internet and the digital economy, the participation of state-owned enterprises in international trade and investment, the ability of small businesses to take advantage of trade agreements, and other topics.
- TPP unites a diverse group of countries – diverse by geography, language and history, size, and levels of development. All TPP countries recognize that diversity is a unique asset, but also one which requires close cooperation, capacity-building for the lesser-developed TPP countries, and in some cases special transitional periods and mechanisms which offer some TPP partners additional time, where warranted, to develop capacity to implement new obligations.

## SETTING REGIONAL TRADE RULES

Below is a summary of the TPP’s 30 chapters. Schedules and annexes are attached to the chapters of the Agreement related to goods and services trade, investment, government procurement, and temporary entry of business persons. In addition, the State-Owned Enterprises chapter includes country-specific exceptions in annexes.

## **1. Initial Provisions and General Definitions**

Many TPP Parties have existing agreements with one another. The Initial Provisions and General Definitions Chapter recognizes that the TPP can coexist with other international trade agreements between the Parties, including the WTO Agreement, bilateral, and regional agreements. It also provides definitions of terms used in more than one chapter of the Agreement.

## **2. Trade in Goods**

TPP Parties agree to eliminate and reduce tariffs and non-tariff barriers on industrial goods, and to eliminate or reduce tariffs and other restrictive policies on agricultural goods. The preferential access provided through the TPP will increase trade between the TPP countries in this market of 800 million people and will support high-quality jobs in all 12 Parties. Most tariff elimination in industrial goods will be implemented immediately, although tariffs on some products will be eliminated over longer timeframes as agreed by the TPP Parties. The specific tariff cuts agreed by the TPP Parties are included in schedules covering all goods. The TPP Parties will publish all tariffs and other information related to goods trade to ensure that small- and medium-sized businesses as well as large companies can take advantage of the TPP. They also agree not to use performance requirements, which are conditions such as local production requirements that some countries impose on companies in order for them to obtain tariff benefits. In addition, they agree not to impose WTO-inconsistent import and export restrictions and duties, including on remanufactured goods – which will promote recycling of parts into new products. If TPP Parties maintain import or export license requirements, they will notify each other about the procedures so as to increase transparency and facilitate trade flows.

On agricultural products, the Parties will eliminate or reduce tariffs and other restrictive policies, which will increase agricultural trade in the region, and enhance food security. In addition to eliminating or reducing tariffs, TPP Parties agree to promote policy reforms, including by eliminating agricultural export subsidies, working together in the WTO to develop disciplines on export state trading enterprises, export credits, and limiting the timeframes allowed for restrictions on food exports so as to provide greater food security in the region. The TPP Parties have also agreed to increased transparency and cooperation on certain activities related to agricultural biotechnology.

## **3. Textiles and Apparel**

The TPP Parties agree to eliminate tariffs on textiles and apparel, industries which are important contributors to economic growth in several TPP Parties' markets. Most tariffs will be eliminated immediately, although tariffs on some sensitive products will be eliminated over longer timeframes as agreed by the TPP Parties. The chapter also includes specific rules of origin that require use of yarns and fabrics from the TPP region, which will promote regional supply chains and investment in this sector, with a "short supply list" mechanism that allows use of certain yarns and fabrics not widely available in the region. In addition, the chapter includes commitments on customs cooperation and enforcement to prevent duty evasion, smuggling and fraud, as well as a textile-specific special safeguard to respond to serious damage or the threat of serious damage to domestic industry in the event of a sudden surge in imports.

#### **4. Rules of Origin**

To provide simple rules of origin, promote regional supply chains, and help ensure the TPP countries rather than non-participants are the primary beneficiaries of the Agreement, the 12 Parties have agreed on a single set of rules of origin that define whether a particular good is “originating” and therefore eligible to receive TPP preferential tariff benefits. The product-specific rules of origin are attached to the text of the Agreement. The TPP provides for “accumulation,” so that in general, inputs from one TPP Party are treated the same as materials from any other TPP Party, if used to produce a product in any TPP Party. The TPP Parties also have set rules that ensure businesses can easily operate across the TPP region, by creating a common TPP-wide system of showing and verifying that goods made in the TPP meet the rules of origin. Importers will be able to claim preferential tariff treatment as long as they have the documentation to support their claim. In addition, the chapter provides the competent authorities with the procedures to verify claims appropriately.

#### **5. Customs Administration and Trade Facilitation**

Complementing their WTO efforts to facilitate trade, the TPP Parties have agreed on rules to enhance the facilitation of trade, improve transparency in customs procedures, and ensure integrity in customs administration. These rules will help TPP businesses, including small- and medium-sized businesses, by encouraging smooth processing in customs and border procedures, and promote regional supply chains. TPP Parties have agreed to transparent rules, including publishing their customs laws and regulations, as well as providing for release of goods without unnecessary delay and on bond or ‘payment under protest’ where customs has not yet made a decision on the amount of duties or fees owed. They agree to advance rulings on customs valuation and other matters that will help businesses, both large and small, trade with predictability. They also agree to disciplines on customs penalties that will help ensure these penalties are administered in an impartial and transparent manner. Due to the importance of express shipping to business sectors including small- and medium-sized companies, the TPP countries have agreed to provide expedited customs procedures for express shipments. To help counter smuggling and duty evasion, the TPP Parties agree to provide information, when requested, to help each other enforce their respective customs laws.

#### **6. Sanitary and Phytosanitary (SPS) Measures**

In developing SPS rules, the TPP Parties have advanced their shared interest in ensuring transparent, non-discriminatory rules based on science, and reaffirmed their right to protect human, animal or plant life or health in their countries. The TPP builds on WTO SPS rules for identifying and managing risks in a manner that is no more trade restrictive than necessary. TPP Parties agree to allow the public to comment on proposed SPS measures to inform their decision-making, and to ensure traders understand the rules they will need to follow. They agree that import programmes are based on the risks associated with importations, and that import checks are carried out without undue delay. The Parties also agree that emergency measures necessary for the protection of human, animal, or plant life or health may be taken provided that the Party taking them notifies all other Parties. The Party adopting an emergency measure will review the scientific basis of that measure within six months and make available the results of these reviews to any Party on request. In addition, TPP Parties commit to improve information exchange related to equivalency or

regionalisation requests and to promote systems-based audits to assess the effectiveness of regulatory controls of the exporting Party. In an effort to rapidly resolve SPS matters that emerge between them, they have agreed to establish a mechanism for consultations between governments.

## **7. Technical Barriers to Trade (TBT)**

In developing TBT rules, the TPP Parties have agreed on transparent, non-discriminatory rules for developing technical regulations, standards and conformity assessment procedures, while preserving TPP Parties' ability to fulfill legitimate objectives. They agree to cooperate to ensure that technical regulations and standards do not create unnecessary barriers to trade. To reduce costs for TPP businesses, especially small businesses, TPP Parties agree to rules that will facilitate the acceptance of the results of conformity assessment procedures from the conformity assessment bodies in the other TPP Parties, making it easier for companies to access TPP markets. Under the TPP, Parties are required to allow for the public to comment on proposed technical regulations, standards, and conformity assessment procedures to inform their regulatory processes and to ensure traders understand the rules they will need to follow. They also will ensure a reasonable interval between publication of technical regulations and conformity assessment procedures, and their entry into force, so that businesses have sufficient time to meet the new requirements. In addition, the TPP includes annexes related to regulation of specific sectors to promote common regulatory approaches across the TPP region. These sectors are cosmetics, medical devices, pharmaceuticals, information and communications technology products, wine and distilled spirits, proprietary formulas for prepackaged foods and food additives, and organic agricultural products.

## **8. Trade Remedies**

The Trade Remedies chapter promotes transparency and due process in trade remedy proceedings through recognition of best practices, but does not affect the TPP Parties' rights and obligations under the WTO. The chapter provides for a transitional safeguard mechanism, which allows a Party to apply a transitional safeguard measure during a certain period of time if import increases as a result of the tariff cuts implemented under the TPP cause serious injury to a domestic industry. These measures may be maintained for up to two years, with a one-year extension, but must be progressively liberalized if they last longer than a year. Parties imposing safeguard measures must follow notification and consultation requirements. The chapter also sets out rules requiring that a TPP Party applying a transitional safeguard measure provide mutually-agreed compensation. The Parties may not impose more than one of the safeguards allowed under TPP on the same product at the same time. The Parties may not impose a transitional safeguard measure on any product imported under a TPP tariff rate quota, and may exclude TPP products from a WTO safeguard measure if such imports are not a cause or threat of serious injury.

## **9. Investment**

In establishing investment rules, the TPP Parties set out rules requiring non-discriminatory investment policies and protections that assure basic rule of law protections, while protecting the ability of Parties' governments to achieve legitimate public policy objectives. TPP provides the basic investment protections found in other investment-related agreements, including national treatment; most-favored-nation treatment; "minimum standard of treatment" for investments in accordance with customary international law principles;

prohibition of expropriation that is not for public purpose, without due process, or without compensation; prohibition on “performance requirements” such as local content or technology localization requirements; free transfer of funds related to an investment, subject to exceptions in the TPP to ensure that governments retain the flexibility to manage volatile capital flows, including through non-discriminatory temporary safeguard measures (such as capital controls) restricting investment-related transfers in the context of a balance of payments crisis or the threat thereof, and certain other economic crises or to protect the integrity and stability of the financial system; and freedom to appoint senior management positions of any nationality.

TPP Parties adopt a “negative-list” basis, meaning that their markets are fully open to foreign investors, except where they have taken an exception (non-conforming measure) in one of two country-specific annexes: (1) current measures on which a Party accepts an obligation not to make its measures more restrictive in the future and to bind any future liberalization, and (2) measures and policies on which a Party retains full discretion in the future.

The chapter also provides for neutral and transparent international arbitration of investment disputes, with strong safeguards to prevent abusive and frivolous claims and ensure the right of governments to regulate in the public interest, including on health, safety, and environmental protection. The procedural safeguards include: transparent arbitral proceedings, *amicus curiae* submissions, non-disputing Party submissions; expedited review of frivolous claims and possible award of attorneys’ fees; review procedure for an interim award; binding joint interpretations by TPP Parties; time limits on bringing a claim; and rules to prevent a claimant pursuing the same claim in parallel proceedings.

## **10. Cross-Border Trade in Services**

Given the growing importance of services trade to TPP Parties, the 12 countries share an interest in liberalized trade in this area. TPP includes core obligations found in the WTO and other trade agreements: national treatment; most-favoured nation treatment; market access, which provides that no TPP country may impose quantitative restrictions on the supply of services (*e.g.*, a limit on the number of suppliers or number of transactions) or require a specific type of legal entity or joint venture; and local presence, which means that no country may require a supplier from another country to establish an office or affiliate, or to be resident, in its territory in order to supply a service. TPP Parties accept these obligations on a “negative-list basis,” meaning that their markets are fully open to services suppliers from TPP countries, except where they have taken an exception (non-conforming measure) in one of two country-specific annexes attached to the Agreement : (1) current measures on which a Party accepts an obligation not to make its measures more restrictive in the future, and to bind any future liberalisation, and (2) sectors and policies on which a country retains full discretion in the future.

TPP Parties also agree to administer measures of general application in a reasonable, objective, and impartial manner; and to accept requirements for transparency in the development of new services regulations. Benefits of the chapter can be denied to shell companies and to a service supplier owned by non-Parties with which a TPP Party prohibits certain transactions. TPP Parties agree to permit free transfer of funds related to the cross-border supply of a service. In addition, the chapter includes a professional services annex encouraging cooperative work on licensing recognition and other regulatory issues, and an annex on express delivery services.



## **11. Financial Services**

The TPP Financial Services chapter will provide important cross-border and investment market access opportunities, while ensuring that Parties will retain the ability to regulate financial markets and institutions and to take emergency measures in the event of crisis. The chapter includes core obligations found in other trade agreements, including: national treatment; most-favored nation treatment; market access; and certain provisions under the Investment chapter, including the minimum standard of treatment. It provides for the sale of certain financial services across borders to a TPP Party from a supplier in another TPP Party rather than requiring suppliers to establish operations in the other country in order to sell their service – subject to registration or authorization of cross-border financial services suppliers of another TPP Party in order to help assure appropriate regulation and oversight. A supplier of a TPP Party may provide a new financial service in another TPP market if domestic companies in that market are allowed to do so. TPP Parties have country-specific exceptions to some of these rules in two annexes attached to the TPP: (1) current measures on which a Party accepts an obligation not to make its measures more restrictive in the future and to bind any future liberalization, and (2) measures and policies on which a country retains full discretion in the future.

TPP Parties also set out rules that formally recognize the importance of regulatory procedures to expedite the offering of insurance services by licensed suppliers and procedures to achieve this outcome. In addition, the TPP includes specific commitments on portfolio management, electronic payment card services, and transfer of information for data processing.

The Financial Services chapter provides for the resolution of disputes relating to certain provisions through neutral and transparent investment arbitration. It includes specific provisions on investment disputes related to the minimum standard of treatment, as well as provisions requiring arbitrators to have financial services expertise, and a special State-to-State mechanism to facilitate the application of the prudential exception and other exceptions in the chapter in the context of investment disputes. Finally, it includes exceptions to preserve broad discretion for TPP financial regulators to take measures to promote financial stability and the integrity of their financial system, including a prudential exception and exception of non-discriminatory measures in pursuit of monetary or certain other policies.

## **12. Temporary Entry for Business Persons**

The Temporary Entry for Business Persons chapter encourages authorities of TPP Parties to provide information on applications for temporary entry, to ensure that application fees are reasonable, and to make decisions on applications and inform applicants of decisions as quickly as possible. TPP Parties agree to ensure that information on requirements for temporary entry are readily available to the public, including by publishing information promptly and online if possible, and providing explanatory materials. The Parties agree to ongoing cooperation on temporary entry issues such as visa processing. Almost all TPP Parties have made commitments on access for each other's business persons, which are in country-specific annexes.

## **13. Telecommunications**

TPP Parties share an interest in ensuring efficient and reliable telecommunications networks

in their countries. These networks are critical to companies both large and small for providing services. TPP's pro-competitive network access rules cover mobile suppliers. TPP Parties commit to ensure that major telecommunications services suppliers in their territory provide interconnection, leased circuit services, co-location, and access to poles and other facilities under reasonable terms and conditions and in a timely manner. They also commit, where a license is required, to ensure transparency in regulatory processes and that regulations do not generally discriminate against specific technologies. And they commit to administer their procedures for the allocation and use of scarce telecommunications resources, including frequencies, numbers and rights-of-way, in an objective, timely, transparent and non-discriminatory manner. TPP Parties recognize the importance of relying on market forces and commercial negotiations in the telecommunications sector. They also agree that they may take steps to promote competition in international mobile roaming services and facilitate the use of alternatives to roaming. TPP Parties agree that, if a Party chooses to regulate rates for wholesale international mobile roaming services, that Party shall permit operators from the TPP countries that do not regulate such rates the opportunity to also benefit from the lower rates.

#### **14. Electronic Commerce**

In the Electronic Commerce chapter, TPP Parties commit to ensuring free flow of the global information and data that drive the Internet and the digital economy, subject to legitimate public policy objectives such as personal information protection. The 12 Parties also agree not to require that TPP companies build data centers to store data as a condition for operating in a TPP market, and, in addition, that source code of software is not required to be transferred or accessed. The chapter prohibits the imposition of customs duties on electronic transmissions, and prevents TPP Parties from favoring national producers or suppliers of such products through discriminatory measures or outright blocking. To protect consumers, TPP Parties agree to adopt and maintain consumer protection laws related to fraudulent and deceptive commercial activities online and to ensure that privacy and other consumer protections can be enforced in TPP markets. Parties also are required to have measures to stop unsolicited commercial electronic messages. To facilitate electronic commerce, the chapter includes provisions encouraging TPP Parties to promote paperless trading between businesses and the government, such as electronic customs forms; and providing for electronic authentication and signatures for commercial transactions. A number of obligations in this chapter are subject to relevant non-conforming measures of individual TPP members. The 12 Parties agree to cooperate to help small- and medium-sized business take advantage of electronic commerce, and the chapter encourages cooperation on policies regarding personal information protection, online consumer protection, cybersecurity threats and cybersecurity capacity.

#### **15. Government Procurement**

TPP Parties share an interest in accessing each other's large government procurement markets through transparent, predictable, and non-discriminatory rules. In the Government Procurement chapter, TPP Parties commit to core disciplines of national treatment and non-discrimination. They also agree to publish relevant information in a timely manner, to allow sufficient time for suppliers to obtain the tender documentation and submit a bid, to treat tenders fairly and impartially, and to maintain confidentiality of tenders. In addition, the Parties agree to use fair and objective technical specifications, to award contracts based solely on the evaluation criteria specified in the notices and tender documentation, and to

establish due process procedures to question or review complaints about an award. Each Party agrees to a positive list of entities and activities that are covered by the chapter, which are listed in annexes.

## **16. Competition Policy**

TPP Parties share an interest in ensuring a framework of fair competition in the region through rules that require TPP Parties to maintain legal regimes that prohibit anticompetitive business conduct, as well as fraudulent and deceptive commercial activities that harm consumers.

TPP Parties agree to adopt or maintain national competition laws that proscribe anticompetitive business conduct and work to apply these laws to all commercial activities in their territories. To ensure that such laws are effectively implemented, TPP Parties agree to establish or maintain authorities responsible for the enforcement of national competition laws, and adopt or maintain laws or regulations that proscribe fraudulent and deceptive commercial activities that cause harm or potential harm to consumers. Parties also agree to cooperate, as appropriate, on matters of mutual interest related to competition activities. The 12 Parties agree to obligations on due process and procedural fairness, as well as private rights of action for injury caused by a violation of a Party's national competition law. In addition, TPP Parties agree to cooperate in the area of competition policy and competition law enforcement, including through notification, consultation and exchange of information. The chapter is not subject to the dispute settlement provisions of the TPP, but TPP Parties may consult on concerns related to the chapter.

## **17. State-Owned Enterprises (SOEs) and Designated Monopolies**

All TPP Parties have SOEs, which often play a role in providing public services and other activities, but TPP Parties recognize the benefit of agreeing on a framework of rules on SOEs. The SOE chapter covers large SOEs that are principally engaged in commercial activities. Parties agree to ensure that their SOEs make commercial purchases and sales on the basis of commercial considerations, except when doing so would be inconsistent with any mandate under which an SOE is operating that would require it to provide public services. They also agree to ensure that their SOEs or designated monopolies do not discriminate against the enterprises, goods, and services of other Parties. Parties agree to provide their courts with jurisdiction over commercial activities of foreign SOEs in their territory, and to ensure that administrative bodies regulating both SOEs and private companies do so in an impartial manner. TPP Parties agree to not cause adverse effects to the interests of other TPP Parties in providing non-commercial assistance to SOEs, or injury to another Party's domestic industry by providing non-commercial assistance to an SOE that produces and sells goods in that other Party's territory. TPP Parties agree to share a list of their SOEs with the other TPP Parties and to provide, upon request, additional information about the extent of government ownership or control and the non-commercial assistance they provide to SOEs. There are some exceptions from the obligations in the chapter, for example, where there is a national or global economy emergency, as well as country-specific exceptions that are set out in annexes.

## **18. Intellectual Property**

TPP's Intellectual Property (IP) chapter covers patents, trademarks, copyrights, industrial designs, geographical indications, trade secrets, other forms of intellectual property, and

enforcement of intellectual property rights, as well as areas in which Parties agree to cooperate. The IP chapter will make it easier for businesses to search, register, and protect IP rights in new markets, which is particularly important for small businesses.

The chapter establishes standards for patents, based on the WTO's TRIPS Agreement and international best practices. On trademarks, it provides protections of brand names and other signs that businesses and individuals use to distinguish their products in the marketplace. The chapter also requires certain transparency and due process safeguards with respect to the protection of new geographical indications, including for geographical indications recognized or protected through international agreements. These include confirmation of understandings on the relationship between trademarks and geographical indications, as well as safeguards regarding the use of commonly used terms.

In addition, the chapter contains pharmaceutical-related provisions that facilitate both the development of innovative, life-saving medicines and the availability of generic medicines, taking into account the time that various Parties may need to meet these standards. The chapter includes commitments relating to the protection of undisclosed test and other data submitted to obtain marketing approval of a new pharmaceutical or agricultural chemicals product. It also reaffirms Parties' commitment to the WTO's 2001 Declaration on the TRIPS Agreement and Public Health, and in particular confirms that Parties are not prevented from taking measures to protect public health, including in the case of epidemics such as HIV/AIDS.

In copyright, the IP chapter establishes commitments requiring protection for works, performances, and phonograms such as songs, movies, books, and software, and includes effective and balanced provisions on technological protection measures and rights management information. As a complement to these commitments, the chapter includes an obligation for Parties to continuously seek to achieve balance in copyright systems through among other things, exceptions and limitations for legitimate purposes, including in the digital environment. The chapter requires Parties to establish or maintain a framework of copyright safe harbors for Internet Service Providers (ISPs). These obligations do not permit Parties to make such safe harbors contingent on ISPs monitoring their systems for infringing activity.

Finally, TPP Parties agree to provide strong enforcement systems, including, for example, civil procedures, provisional measures, border measures, and criminal procedures and penalties for commercial-scale trademark counterfeiting and copyright or related rights piracy. In particular, TPP Parties will provide the legal means to prevent the misappropriation of trade secrets, and establish criminal procedures and penalties for trade secret theft, including by means of cyber-theft, and for cam-cording.

## **19. Labour**

All TPP Parties are International Labour Organization (ILO) members and recognize the importance of promoting internationally recognized labour rights. TPP Parties agree to adopt and maintain in their laws and practices the fundamental labour rights as recognized in the ILO 1998 Declaration, namely freedom of association and the right to collective bargaining; elimination of forced labour; abolition of child labour and a prohibition on the worst forms of child labour; and elimination of discrimination in employment. They also agree to have laws governing minimum wages, hours of work, and occupational safety and health. These

commitments also apply to export processing zones. The 12 Parties agree not to waive or derogate from laws implementing fundamental labour rights in order to attract trade or investment, and not to fail to effectively enforce their labour laws in a sustained or recurring pattern that would affect trade or investment between the TPP Parties. In addition to commitments by Parties to eliminate forced labour in their own countries, the Labour chapter includes commitments to discourage importation of goods that are produced by forced labour or child labour, or that contain inputs produced by forced labour, regardless of whether the source country is a TPP Party. Each of the 12 TPP Parties commits to ensure access to fair, equitable and transparent administrative and judicial proceedings and to provide effective remedies for violations of its labour laws. They also agree to public participation in implementation of the Labour chapter, including establishing mechanisms to obtain public input.

The commitments in the chapter are subject to the dispute settlement procedures laid out in the Dispute Settlement chapter. To promote the rapid resolution of labour issues between TPP Parties, the Labour chapter also establishes a labour dialogue that Parties may choose to use to try to resolve any labour issue between them that arises under the chapter. This dialogue allows for expeditious consideration of matters and for Parties to mutually agree to a course of action to address issues. The Labour chapter establishes a mechanism for cooperation on labour issues, including opportunities for stakeholder input in identifying areas of cooperation and participation, as appropriate and jointly agreed, in cooperative activities.

## **20. Environment**

As home to a significant portion of the world's people, wildlife, plants and marine species, TPP Parties share a strong commitment to protecting and conserving the environment, including by working together to address environmental challenges, such as pollution, illegal wildlife trafficking, illegal logging, illegal fishing, and protection of the marine environment. The 12 Parties agree to effectively enforce their environmental laws; and not to weaken environmental laws in order to encourage trade or investment. They also agree to fulfil their obligations under the Convention on International Trade in Endangered Species of Wild Fauna and Flora (CITES), and to take measures to combat and cooperate to prevent trade in wild fauna and flora that has been taken illegally. In addition, the Parties agree to promote sustainable forest management, and to protect and conserve wild fauna and flora that they have identified as being at risk in their territories, including through measures to conserve the ecological integrity of specially protected natural areas, such as wetlands. In an effort to protect their shared oceans, TPP Parties agree to sustainable fisheries management, to promote conservation of important marine species, including sharks, to combat illegal fishing, and to prohibit some of the most harmful fisheries subsidies that negatively affect overfished fish stocks, and that support illegal, unreported, or unregulated fishing. They also agree to enhance transparency related to such subsidy programs, and to make best efforts to refrain from introducing new subsidies that contribute to overfishing or overcapacity.

TPP Parties also agree to protect the marine environment from ship pollution and to protect the ozone layer from ozone depleting substances. They reaffirm their commitment to implement the multilateral environmental agreements (MEAs) they have joined. The Parties commit to provide transparency in environmental decision-making, implementation and enforcement. In addition, the Parties agree to provide opportunities for public input in implementation of the Environment chapter, including through public submissions and public

sessions of the Environment Committee established to oversee chapter implementation. The chapter is subject to the dispute settlement procedure laid out in the Dispute Settlement chapter. The Parties further agree to encourage voluntary environmental initiatives, such as corporate social responsibility programs. Finally, the Parties commit to cooperate to address matters of joint or common interest, including in the areas of conservation and sustainable use of biodiversity, and transition to low-emissions and resilient economies.

## **21. Cooperation and Capacity Building**

The economies of the 12 TPP Parties are diverse. All Parties recognise that the TPP lesser-developed Parties may face particular challenges in implementing the Agreement, and in taking full advantage of the opportunities it creates. To address these challenges, the Cooperation and Capacity Building chapter establishes a Committee on Cooperation and Capacity Building to identify and review areas for potential cooperative and capacity building efforts. Parties' activities are on a mutually agreed basis and subject to the availability of resources. This Committee will facilitate exchange of information to help with requests related to cooperation and capacity building.

## **22. Competitiveness and Business Facilitation**

The Competitiveness and Business Facilitation chapter aims to help the TPP reach its potential to improve the competitiveness of the participating countries, and the Asia-Pacific region as a whole. The chapter creates formal mechanisms to review the impact of the TPP on competitiveness of the Parties, through dialogues among governments and between government, business, and civil society, with a particular focus on deepening regional supply chains, to assess progress, take advantage of new opportunities, and address any challenges that may emerge once the TPP is in force. Among these will be the Committee on Competitiveness and Business Facilitation, which will meet regularly to review the TPP's impact on regional and national competitiveness, and on regional economic integration. The Committee will consider advice and recommendations from stakeholders on ways the TPP can further enhance competitiveness, including enhancing the participation of micro, small- and medium-sized enterprises in regional supply chains. The chapter also establishes a basic framework for Committee to assess supply chain performance under the Agreement, including ways to promote SME participation in supply chains; and review of stakeholder and expert input.

## **23. Development**

The TPP Parties seek to ensure that the TPP will be a high-standard model for trade and economic integration, and in particular to ensure that all TPP Parties can obtain the complete benefits of the TPP, are fully able to implement their commitments, and emerge as more prosperous societies with strong markets. The Development chapter includes three specific areas to be considered for collaborative work once TPP enters into force for each Party: (1) broad-based economic growth, including sustainable development, poverty reduction, and promotion of small businesses; (2) women and economic growth, including helping women build capacity and skill, enhancing women's access to markets, obtaining technology and financing, establishing women's leadership networks, and identifying best practices in workplace flexibility; and (3) education, science and technology, research, and innovation. The chapter establishes a TPP Development Committee, which will meet regularly to promote voluntary cooperative work in these areas and new opportunities as they arise.

## **24. Small- and Medium-Sized Enterprises**

TPP Parties have a shared interest in promoting the participation of small- and medium-sized enterprises in trade and to ensure that small- and medium-sized enterprises share in the benefits of the TPP. Complementing the commitments throughout other chapters of the TPP on market access, paperwork reduction, Internet access, trade facilitation, express delivery and others, the Small- and Medium-Sized Enterprise chapter includes commitments by each TPP Party to create a user-friendly websites targeted at small- and medium-sized enterprise users to provide easily accessible information on the TPP and ways small firms can take advantage of it, including description of the provisions of TPP relevant to small- and medium-sized enterprises; regulations and procedures concerning intellectual property rights; foreign investment regulations; business registration procedures; employment regulations; and taxation information. In addition, the chapter establishes a Small- and Medium-Sized Enterprises Committee that will meet regularly to review how well the TPP is serving small- and medium-sized enterprises, consider ways to further enhance its benefits, and oversee cooperation or capacity building activities to support small- and medium-sized enterprises through export counseling, assistance, and training programs for small- and medium-sized enterprises; information sharing; trade finance; and other activities.

## **25. Regulatory Coherence**

TPP's Regulatory Coherence chapter will help ensure an open, fair, and predictable regulatory environment for businesses operating in the TPP markets by encouraging transparency, impartiality, and coordination across each government to achieve a coherent regulatory approach. The chapter aims to facilitate regulatory coherence in each TPP country by promoting mechanisms for effective interagency consultation and coordination for agencies. It encourages widely-accepted good regulatory practices, such as impact assessments of proposed regulatory measures, communication of the grounds for the selection of chosen regulatory alternatives and the nature of the regulation being introduced. The chapter also includes provisions to help ensure regulations are written clearly and concisely, that the public has access to information on new regulatory measures, if possible online, and that existing regulatory measures are periodically reviewed to determine if they remain the most effective means of achieving the desired objective. In addition, it encourages TPP Parties to provide an annual public notice of all regulatory measures it expects to take. Toward these ends, the chapter establishes a Committee which will give TPP countries, businesses, and civil society continuing opportunities to report on implementation, share experiences on best practices, and consider potential areas for cooperation. The chapter does not in any way affect the rights of TPP Parties to regulate for public health, safety, security, and other public interest reasons.

## **26. Transparency and Anti-Corruption**

The TPP's Transparency and Anti-Corruption chapter aims to promote the goal, shared by all TPP Parties, of strengthening good governance and addressing the corrosive effects bribery and corruption can have on their economies. Under the Transparency and Anti-Corruption chapter, TPP Parties need to ensure that their laws, regulations, and administrative rulings of general application with respect to any matter covered by the TPP are publicly available and that, to the extent possible, regulations that are likely to affect trade or investment between the Parties are subject to notice and comment. TPP Parties agree to ensure certain due

process rights for TPP stakeholders in connection with administrative proceedings, including prompt review through impartial judicial or administrative tribunals or procedures. They also agree to adopt or maintain laws criminalising offering to, or solicitation of, undue advantages by a public official, as well as other acts of corruption affecting international trade or investment. Parties also commit to effectively enforce their anticorruption laws and regulations. In addition, they agree to endeavor to adopt or maintain codes or standards of conduct for their public officials, as well as measures to identify and manage conflicts of interest, to increase training of public officials, to take steps to discourage gifts, to facilitate reporting of acts of corruption, and to provide for disciplinary or other measures for public officials engaging in acts of corruption. In an Annex to this chapter, TPP Parties also agree to provisions that promote transparency and procedural fairness with respect to listing and reimbursement for pharmaceutical products or medical devices. Commitments in this annex are not subject to dispute settlement procedures.

## **27. Administrative and Institutional Provisions**

The Administrative and Institutional Provisions Chapter sets out the institutional framework by which the Parties will assess and guide implementation or operation of the TPP, in particular by establishing the Trans-Pacific Partnership Commission, composed of Ministers or senior level officials, to oversee the implementation or operation of the Agreement and guide its future evolution. This Commission will review the economic relationship and partnership among the Parties on a periodic basis to ensure that the Agreement remains relevant to the trade and investment challenges confronting the Parties. The chapter also requires each Party to designate an overall contact point to facilitate communications between the Parties, and creates a mechanism through which a Party that has a specific transition period for an obligation must report on its plans for, and progress toward, implementing that obligation. This ensures greater transparency with respect to the implementation of Parties' obligations.

## **28. Dispute Settlement**

The Dispute Settlement chapter is intended to allow Parties to expeditiously address disputes between them over implementation of the TPP. TPP Parties will make every attempt to resolve disputes through cooperation and consultation and encourage the use of alternative dispute resolution mechanisms when appropriate. When this is not possible, TPP Parties aim to have these disputes resolved through impartial, unbiased panels. The dispute settlement mechanism created in this chapter applies across the TPP, with few specific exceptions. The public in each TPP Party will be able to follow proceedings, since submissions made in disputes will be made available to the public, hearings will be open to the public unless the disputing Parties otherwise agree, and the final report presented by panels will also be made available to the public. Panels will consider requests from non-governmental entities located in the territory of any disputing Party to provide written views regarding the dispute to panels during dispute settlement proceedings.

Should consultations fail to resolve an issue, Parties may request establishment of a panel, which would be established within 60 days after the date of receipt of a request for consultations or 30 days after the date of receipt of a request related to perishable goods. Panels will be composed of three international trade and subject matter experts independent of the disputing Parties, with procedures available to ensure that a panel can be composed even if a Party fails to appoint a panelist within a set period of time. These panelists will be



subject to a code of conduct to ensure the integrity of the dispute settlement mechanism. They will present an initial report to the disputing Parties within 150 days after the last panelist is appointed or 120 days in cases of urgency, such as cases related to perishable goods. The initial report will be confidential, to enable Parties to offer comments. The final report must be presented no later than 30 days after the presentation of the initial report and must be made public within 15 days, subject to the protection of any confidential information in the report.

To maximize compliance, the Dispute Settlement chapter allows for the use of trade retaliation (*e.g.*, suspension of benefits), if a Party found not to have complied with its obligations fails to bring itself into compliance with its obligations. Before use of trade retaliation, a Party found in violation can negotiate or arbitrate a reasonable period of time in which to remedy the breach.

## **29. Exceptions**

The Exceptions Chapter ensures that flexibilities are available to all TPP Parties that guarantee full rights to regulate in the public interest, including for a Party's essential security interest and other public welfare reasons. This chapter incorporates the general exceptions provided for in Article XX of the General Agreement on Tariffs and Trade 1994 to the goods trade-related provisions, specifying that nothing in the TPP shall be construed to prevent the adoption or enforcement by a Party of measures necessary to, among other things, protect public morals, protect human, animal or plant life or health, protect intellectual property, enforce measures relating to products of prison labour, and measures relating to conservation of exhaustible natural resources.

The chapter also contains the similar general exceptions provided for in Article XIV of the General Agreement on Trade in Services with respect to the services trade-related provisions.

The chapter includes a self-judging exception, applicable to the entire TPP, which makes clear that a Party may take any measure it considers necessary for the protection of its essential security interests. It also defines the circumstances and conditions under which a Party may impose temporary safeguard measures (such as capital controls) restricting transfers – such as contributions to capital, transfers of profits and dividends, payments of interest or royalties, and payments under a contract – related to covered investments, to ensure that governments retain the flexibility to manage volatile capital flows, in the contexts of balance of payments or other economic crises, or threats thereof. In addition, it specifies that no Party is obligated to furnish information under the TPP if it would be contrary to its law or public interest, or would prejudice the legitimate commercial interests of particular enterprises. A Party may elect to deny the benefits of Investor-State dispute settlement with respect to a claim challenging a tobacco control measure of the Party.

## **30. Final Provisions**

The Final Provisions chapter defines the way the TPP will enter into force, the way in which it can be amended, the rules that establish the process for other States or separate customs territories to join the TPP in the future, the means by which Parties can withdraw, and the authentic languages of the TPP. It also designates a Depositary for the Agreement

responsible for receiving and disseminating documents.

The chapter ensures that the TPP can be amended, with the agreement of all Parties and after each Party completes its applicable legal procedures and notifies the Depositary in writing. It specifies that the TPP is open to accession by members of the Asia-Pacific Economic Cooperation Forum and other States or separate customs territories as agreed by the Parties, again after completing applicable legal procedures in each Party. The Final Provisions chapter also specifies the procedures under which a Party can withdraw from the TPP.

###

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**From:** Geri Prado [mailto:geri@progressiveagenda.us]

**Sent:** Monday, October 05, 2015 11:01 AM

**To:** Hagelgans, Andrea

**Cc:** John Del Cecato; Spitalnick, Amy (OMB); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma; Phillip Walzak; Kadushin, Peter; Tom Snyder; Adams Baker, Marti; Williams, Dominic; Zuniga, Andrea

**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

Word is that it's not better and Orrin Hatch may be issuing a statement to that extent. He was a co-sponsor of TPA. Andi, maybe we should talk to Celeste. Let me know what you think.

On Oct 5, 2015, at 10:57 AM, Hagelgans, Andrea

<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

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Sent from my BlackBerry 10 smartphone.

---

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**Sent:** Monday, October 5, 2015 10:49 AM

**To:** Spitalnick, Amy (OMB); Hagelgans, Andrea; Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma

**Cc:** Walzak, Phil; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti; Williams, Dominic; Geri Prado

**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

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**Date:** Monday, October 5, 2015 at 9:18 AM

**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, John Del Cecato

<[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Rodriguez,

Tobias (Media)" <[tobrodriguez@digital.nyc.gov](mailto:tobrodriguez@digital.nyc.gov)>, "Bennett, Rob"

<[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>, "Sevilla, Max" <[msevilla@cityhall.nyc.gov](mailto:msevilla@cityhall.nyc.gov)>, "Wolfe,

Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>

**Cc:** Phillip Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>

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**Sent:** Monday, October 5, 2015 9:14 AM

**To:** Spitalnick, Amy (OMB); John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma

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**Subject:** RE: POLITICO: Landmark free-trade agreement reached in Atlanta

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**Sent:** Monday, October 5, 2015 9:11 AM

**To:** Spitalnick, Amy (OMB); John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob

**Cc:** Phillip Walzak; Kadushin, Peter

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Jdc?

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**From:** Clips

**Sent:** Monday, October 05, 2015 8:13 AM

**Subject:** POLITICO: Landmark free-trade agreement reached in Atlanta

**Landmark free-trade agreement reached in Atlanta**

POLITICO - Staff

<http://www.politico.com/story/2015/10/landmark-free-trade-agreement-reached-in-atlanta-214421>

Negotiators from the United States, Canada and 10 other Pacific-Rim nations have cinched the biggest trade deal in recent history, setting the stage for a vote in Congress early next year.

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Supporters say the pact would tear down barriers to trade and raise labor and environmental standards among nations that represent about 40 percent of world economic output. It must be approved by Congress in an up-or-down vote, as well as by the governments of 11 other countries.

**From:** [Zuniga, Andrea](#)  
**To:** [Hagelgans, Andrea](#); [John Del Cecato](#); [Spitalnick, Amy \(OMB\)](#); [Hinton, Karen](#); [Rodriguez, Tobias \(Media\)](#); [Bennett, Rob](#); [Sevillia, Max](#); [Wolfe, Emma](#)  
**Cc:** [Walzak, Phil](#); [Kadushin, Peter](#); [Snyder, Thomas](#); [Adams Baker, Marti](#); [Williams, Dominic](#); [Geri Prado](#); [Gann, Georgia](#)  
**Subject:** RE: POLITICO: Landmark free-trade agreement reached in Atlanta  
**Date:** Monday, October 05, 2015 11:03:40 AM  
**Attachments:** [Marked up Mayors Compact.docx](#)

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Draft compact attached- first bullet on last page says USCM will "support high standard 21<sup>st</sup> Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards" which is in conflict with our position

Awaiting final draft from Georgia who was in Baltimore and briefed MBDB

---

**From:** Hagelgans, Andrea  
**Sent:** Monday, October 05, 2015 10:58 AM  
**To:** John Del Cecato; Spitalnick, Amy (OMB); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevillia, Max; Wolfe, Emma  
**Cc:** Walzak, Phil; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti; Williams, Dominic; Geri Prado; Zuniga, Andrea  
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- II. Educate and Train a 21<sup>st</sup> Century Competitive Workforce**
- III. Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System**

*Note: Recommended edit to strengthen the immigration language to support comprehensive reform with a pathway to citizenship.*

- IV. Craft Collaborative Water, Wastewater and Environmental Policies to Maximize Health, Safety and Affordability**

*Note: Recommended edit to add language on climate change and resiliency*

- V. Expand Clean Energy Use to Grow the Economy and Protect the Climate and Environment, Using Cities as the Deployment Platform**
- VI. Spark Equitable and Sustainable Growth, Community Development and Affordable Housing Investments**
- VII. Encourage Pathways for Affordable Access, Entrepreneurship, Technology, and Innovation in Cities**

*Note: Recommended edit to add language on “Affordable” access and Lifeline modernization*

- VIII. Spur Innovation for Improved Access to Healthcare and the Development of Local Healthy Food Economies**

*Note: Recommended edit to add support on health care for 9/11 first responders*

- IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality**

*Note: Recommended edits to add language on ending sequestration and expanding earned income tax credit*

- X. Increase the Economic Strength of Metro Economies Through the Promotion of Trade and Exports, and Attraction of International Tourism**



# **I. Rebuild our Nation's Transportation and Water Infrastructure, Investing in Strategic Expansions and Targeting More Resources to Cities and Metro Areas**

## **Surface Transportation**

The condition of the nation's surface transportation infrastructure, including highways, bridges and public transit, continues to deteriorate as the United States falls further behind other nations in the share of gross national product committed to maintaining and expanding these conduits of growth and prosperity. Various report cards and grading systems track this decline, some of which can be traced to waning state and federal commitments. For nearly a generation, local governments have been the outliers, continuing their efforts to direct local resources to surface transportation challenges. Mayors and others, including taxpayers, know that local efforts cannot account for all of the investment needed to accelerate economic growth and support the nearly 60 million new people expected to make Metro Areas their home over the next 30 years. We must see increased federal (as well as state) commitments to surface transportation infrastructure. Therefore, the next President and Congress must:

- Increase their commitments to the nation's surface transportation networks, providing sustainable revenue streams to grow annual investment to help maintain existing facilities and add new capacities to support population and economic growth.
- Direct available resources to local and regional transportation decision-makers, such as cities, counties, and regional transportation agencies, who are leading and innovating with new technologies and other measures to enhance the performance of existing assets at a lower cost, while adding new facilities that are so crucial to future economic growth and mobility.

## **Water and Wastewater Infrastructure**

Localities spend over \$100 billion per year on water and sewer operations and infrastructure, but the challenges have become too great. Leaking pipes, water shortages, impacts from climate change, and unfunded mandates have all contributed to the infrastructure challenge facing communities. Therefore, the next President and Congress must invest in water and wastewater infrastructure, specifically:

- Provide resources in the form of grants, no interest or low interest loans, tax incentives, and permit flexibility, that promote investments to make local governments financially sustainable so they can continue to provide services in an affordable manner as well as comply with water quality laws. These investments include acquiring digital platforms,

automating meters, detecting leaks, increasing energy efficiency, and utilizing renewable energy.

## **II. Educate and Train a 21st Century Competitive Workforce**

### **Universal Pre-K Education**

Especially on the heels of one of the largest economic crises in our country's history, the imperative to invest in education has never been greater. High-quality preschool provides the foundation for success in school and helps mitigate educational gaps that exist between children from high and low income families before they enter kindergarten. America's mayors have been strong advocates for high-quality early learning, and many of our cities have demonstrated that universal early learning has a proven, powerful impact for our children and profound impacts on later learning and success. Investments in preschool and other early childhood education also make economic sense – every dollar invested in high-quality early childhood education saves taxpayers on average \$7 down the road, according to a report by economists Heckman and Masterov entitled "The Productivity Argument for Investing in Young Children." In particular, we call on the next President and Congress to:

- Enact federal legislation that provides access for all 3- and 4-year olds from families with incomes at or below 200 percent of the federal poverty line to a high-quality, full-day early childhood education.
- Expand access to high-quality early childhood education for all of our nation's children.

### **K-12 Education Excellence**

More than 25 percent of American students fail to graduate from high school in four years; for African-American and Hispanic students, this number is approaching 40 percent. The failure of many schools to properly educate students leaves them unprepared to compete in the global economy. Together, we call on the next President and Congress to:

- Reform K-12 education to attract and retain the most talented educators and ensure their efficacy.
- Expand customized learning, matching instructional tasks to skill levels, interests, and abilities.
- Enhance choice and competition among schools.

- Reintroduce modern skills training and promote science, technology, engineering and math (STEM).
- Establish a coordinated, national effort to assess whether students are equipped to safeguard America's future prosperity.

### **Higher Education Access**

In 2013, The U.S. Conference of Mayors endorsed a goal for the nation to achieve the highest proportion of students graduating from college in the world by 2020, and the goal that all Americans should be prepared to enroll in at least one year of higher education or job training to secure America as a world leader in the proportion of citizens completing college. Our college completion agenda must embrace every student, and we must increase our efforts to open the door to higher education access to more Americans. Therefore, mayors call on the next President and Congress to:

- Make two years of community college free for responsible students.
- Increase college affordability by raising the maximum Pell Grant and assure its continued growth, restructure tuition and financial aid policies to meet the needs of low-income students, and implement incentives to improve measurement and lower costs using advanced technology.
- Expand and enhance community college infrastructure to reflect changes in technology, advanced manufacturing and workplace needs.
- Establish an industry-led task force, co-chaired by top-level administration policymakers, to coordinate federal efforts and ensure the private sector is poised to support leverage federal training and education investments.

### **A Skilled and Adaptable Workforce**

Investing in American workers is one of the most important things we can do to restore our economy. This helps employers find the skilled workers they need and moves workers into post-secondary educational pipelines and career pathways to prepare them for good jobs in high-growth and emerging occupations. In the coming years, the next President and Congress must:

- Increase funding for workforce innovation.

- Offer grants that provide quality employment and training services to address the needs of individuals requiring training, retraining, and skill upgrades.
- Coordinate agencies and departments to support Career Pathways programs in cities that link education and training services with the aim of increasing career advancement in given industries.
- Adopt immigration policies which help American companies attract and retain the best and brightest workers. Provide green cards for advanced degree graduates of American universities, create a new green card category for entrepreneurs, and reform current H-1B visa programs.

### **III. Strengthen the Federal-Local Partnership on Homeland Security and Public Safety, and Reform our Broken Immigration System**

*(Note: Recommended edit - Strengthen the immigration portion to support comprehensive reform with a pathway to citizenship.)*

#### **Crime and Violence Reduction**

After years of decline, some cities are currently seeing an uptick in homicides and other violent crimes. Cities that had a record low number of homicides in 2014 are experiencing spikes in 2015, even with the same strategies in place. While the exact causes are unclear, officials have identified some common threads, including an increase in the number of guns, particularly those with large-capacity magazines, which are on the streets; involvement of people under supervision in these crimes; and the increased use of synthetic drugs. To reduce violence, the next President and Congress must do the following:

- Provide continued and increased funding for COPS hiring grants and other federal programs that enhance the ability of local police departments to do their jobs.
- Strengthen the gun background check system, including coverage of potentially dangerous mentally ill persons. Require the FBI to immediately notify local authorities when an individual fails a background check.
- Develop and support technology to help solve cases. This includes providing real-time surveillance and body-worn cameras, license plate readers, and facial recognition

software. It also includes greater assistance by federal crime labs in evidence analysis and providing up-to-date field testing for synthetic drugs.

- Supplement local police with federal agents for cases involving high value targets, instruct U.S. Attorneys to partner with local prosecutors to strengthen prosecutions when suspects can be charged with federal crimes, and establish minimum expectations for federal prosecutions, particularly relating to illegal gun possession and illegal trafficking in the secondary gun market.
- Provide guidance to improve pretrial practices so that persons charged with gun-related and other violent crimes are not inappropriately released. When such suspects are released to the streets they should be closely monitored, potentially through the use of ankle bracelets or other practices.
- Revise sentencing laws to reduce incarceration rates among low level drug offenders and increase funding for Second Chance programs so that when prisoners are released to the community they have a greater likelihood of successful reentry. At the same time, enhance penalties for persons who have committed repeated violent crimes, particularly those involving guns.
- Provide assistance to local authorities to combat the use and sale of illegal drugs in our cities, since the federal government has not been effective in interdicting illegal drugs at our borders.

### **Community Policing**

The events that began in Ferguson, Missouri on August 9, 2014 have brought to the forefront serious social issues that must be addressed – issues of race, class, prejudice, poverty, and inequality. These issues also underscore the complex nature of policing in communities across the country. Ensuring police protection is primarily a local responsibility in the United States. In 2012, municipalities spent \$56 billion on on police protection. Cities account for 47 percent of the nation’s expenditures on police protection and employ 48 percent of the nation’s police personnel. National action is important, however, to ensure that mayors and police chiefs are able to work together to solve common problems, share promising approaches, and influence policy development. The next President and Congress should support these efforts through the following steps:

- Increase financial assistance to local police departments that can be used for hiring officers, providing them needed training and equipment, and improving practices.
- Aid local efforts to build and maintain trust between the police and the community. This could include providing sensitivity, cultural, and ethnicity training, as well as training in

how to defuse incidents, through the Justice Department's Community Relations Service and other agencies.

### **Homeland Security**

The current threat environment is serious and law enforcement officers are critical to the nation's ability to reduce violent extremism, prevent terrorist acts within the United States, and respond quickly if incidents do occur. To strengthen our preparedness and response, the next President and Congress must:

- Maintain and strengthen homeland security grant programs, with funding increased and provided directly to local governments so that local officials are equipped to prevent and respond to terrorist acts and reduce violent extremism.
- Increase support for police officers through both Homeland Security and Justice Department programs, including COPS hiring grants.
- Share intelligence with local authorities in a continuous, timely, and reciprocal manner.

### **Immigration Reform**

There are immediate economic and moral imperatives to fix our broken immigration system. We call on the next President and Congress to **adopt comprehensive immigration reform with a pathway to citizenship to:**

- Strengthen border security by improving interior enforcement to enhance our ability to identify and remove visa overstays and provide a uniform system of employment verification. State and local law enforcement must be able to remain focused on community policing and not be required to enforce federal immigration laws.
- Establish a less bureaucratic and more time-sensitive system that allows workers of all types to lawfully come to America, either temporarily or permanently, and contribute to our economy.
- Provide an employment verification system that is uniform, accurate, and timely.
- Enable people to come out of the shadows and pursue the American Dream for themselves and their families. This is essential to our efforts to combat crime and provide effective police protection.
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#### **IV. Craft Collaborative Water, Wastewater and Environmental Policies to Maximize Health, Safety and Affordability**

*(Note: Recommended edit - Expand the scope of federal climate action needed to include resiliency, transportation, and appliances)*

##### **Climate Change and Resiliency**

Climate change affects all of us and cities bear the brunt of environmental, public health, and safety impacts associated with climate change. The nation's mayors are committed to addressing the extraordinary challenges climate change poses in their communities. Cities across the country are demonstrating that reducing carbon emissions can accompany economic and population growth and planning and investing in resiliency efforts to prepare for extreme weather events. But the wide range of policy, program, and infrastructure issues that climate change touches makes it imperative that local, state and federal activities are aligned and coordinated. Thus, we call upon the next President and Congress to:

- Extend the flexibility of transportation funding to allow prioritization of projects that reduce carbon emissions
- Strengthen federal energy efficiency standards for appliances and establish standards for appliances not currently covered
- Provide funding to cities and states to improve local and regional resiliency capabilities to mitigate the substantial economic and human losses relating from these increasingly extreme weather events
- Ensure that essential flood insurance protections for communities across the United States remain affordable

##### **Capital Improvement and Comprehensive Environmental Planning**

Local governments have long been significant stewards of the environment and public health by investing in core city services – providing clean drinking water and wastewater as well as implementing comprehensive solid waste management services. In fact, American cities now provide the safest public drinking water in the world. The funds used to provide these benefits

are raised through constituent user fees and taxes. Unfortunately, due to numerous unfunded rules and regulations, this money is being diverted to fund other priorities away from local government's core purpose of protecting the public health of its citizens. To mitigate this, we call upon the next President and Congress to:

- Partner with cities and work together to develop a realistic capital improvement plan, and create the right policy and financial assistance programs to upgrade utility infrastructure first with technology that will increase long term financial sustainability.
- Coordinate regulatory silos by priority and cost. EPA must collaborate with local governments on environmental and public health needs in a comprehensive manner that sets priorities and develops affordable timelines. This can be done by codifying and expanding EPA's Integrated Planning to include all environmental rules, regulations and priorities. This would allow communities to work with EPA to develop comprehensive plans that flexibly address pressing environmental and health needs.

## **V. Expand Clean Energy Use to Grow the Economy and Protect the Climate and Environment, Using Cities as the Deployment Platform**

In recent years, mayors have taken on national and global leadership on energy and climate protection. The energy choices our cities make in the future will impact our health, climate, and economy.

Clean energy options such as energy efficiency and renewable energy – wind, solar, geothermal, hydroelectric, and biomass – not only provide substantial societal benefits by strengthening our economy in a healthy and clean way, but also save cities millions in ancillary costs such as health care, infrastructure decay, and climate change mitigation and adaptation.

The U.S. Energy Information Administration projects the use of renewable energy to continue to grow in the next 25 years. Renewable resources like wind and solar have reached record production and consumption levels since 2014. According to The Conference's "*Clean Energy Solutions for America's Cities*" report, one-quarter of U.S. cities have set specific targets for increasing their use of renewable energy. As mayors, we call on the next President and Congress to:

- Continue investment in energy efficiency and renewable energy in order to increase America's competitiveness in the global economy and energy independence, build livable and sustainable communities, drive investment in new, clean energy solutions and create local jobs.



- Promote a stronger partnership between the U.S. Department of Energy (DOE) and local governments and provide sufficient funding through an energy block grant structure or other structures at DOE to incentivize local energy programs.
- Empower cities to improve and enforce building codes, foster community-scale renewable energy, and create other programs and incentives to increase efficiency and reduce energy use in commercial and residential buildings.
- Adopt an aggressive national renewable energy portfolio standard and extend the renewable electricity production tax credit and the solar investment tax credit to accelerate the deployment of clean energy technologies in cities.

## **VI. Spark Equitable and Sustainable Growth, Community Development and Affordable Housing Investments**

### **Community Development Block Grant and HOME Investment Partnerships Programs**

Investment in the Community Development Block Grant (CDBG) and HOME Program has not kept pace with need over the last several years. In fact, both partnerships have been severely cut since 2010.

CDBG responds to current and emerging community development needs. The program assists businesses in creating and retaining jobs in low and moderate income areas, improves the existing housing stock, funds public improvements such as senior centers and homeless facilities, and provides vital public services, such as day care for low-income working families, health care for children, and meals to the elderly.

CDBG has been cut by nearly \$1 billion since FY 2010, from \$3.9 billion to \$3.0 billion in FY 2015. A total of 594 grantees were eligible to receive CDBG formula grants in 1975; today that number has grown to nearly 1,200 grantees receiving direct allocations, while the overall outlay to CDBG has not increased proportionally. The program has never been adjusted for inflation, but the associated costs, such as construction, labor, leasing, and maintenance of facilities, increase annually.

Serving as a resource to expand affordable housing through state and local public-private partnerships, HOME has completed nearly 493,000 units for new homebuyers, over 230,000 units for owner-occupied rehabilitation, and over 464,000 rental housing units. It has also

provided direct rental assistance to over 228,000 households. Yet the HOME program has been cut over 50%, or \$925 million, since FY 2010 and is now funded at the lowest level of its existence. Need continues to increase, with 300 more communities now participating in the program than at its start in 1993.

With respect to these two vital programs, we believe the next President and Congress must:

- Fund CDBG at no less than \$3.3 billion and raise the public service cap from 15 percent to 25 percent for all entitlement communities to address public service needs. Allow cities with high percentages of blighted structures to use CDBG for economic redevelopment projects in partnership with private developers.
- Fund the HOME program at no less than \$1.2 billion.

### **Blighted Neighborhood Restoration**

During the Great Recession, thousands of residential and commercial properties were foreclosed, leaving blighted neighborhoods and communities throughout the country. From 2008 to 2010, the Neighborhood Stabilization Program distributed nearly \$7 billion, supported an estimated 88,000 jobs, completed rehabilitation of nearly 50,000 units of affordable housing, and demolished nearly 25,000 blighted properties. But the work is not yet done, and the next President and Congress must take action to:

- Create a new program designed to purchase, rehabilitate, and redevelop foreclosed, abandoned, demolished, or vacant properties on both commercial and residential lots.

### **Rental Housing Supply**

There is an increased need for rental housing. According to the National Apartment Association, renters make up one-half of the housing market. The nation needs to create and pursue policies to develop more rental housing, and specifically the next President and Congress must:

- Create a new rental housing production program to serve the needs of working families.
- Support the National Housing Trust Fund.
- Increase funding for the HOME Investment Partnerships program.
- Maintain one of the nation's largest infrastructure investments – public housing – through significant funding increases geared toward capital improvements.

## VII. Encourage Pathways for Access, Entrepreneurship, Technology, and Innovation in Cities

*(Note: Recommended edits to qualify support for “affordable” internet access add support for Lifeline modernization (financial support for Internet access))*

### Quality **and Affordable** High Speed Internet Access

Our networks are the “spinal cord” of our cities and are crucial for innovation. Our cities require open and accessible broadband infrastructure. Government and the private sector must collaborate to build the information technology and communications infrastructure necessary to innovation, be it wired or wireless. We support a full build out of high-speed access, striving for gigabit internet for all residents and competition among multiple private and public IP service providers, which can increase quality of access and its value. Federal leadership in each of these areas is crucial to increasing access for all Americans, and we call on the next Administration and Congress to:

- Enforce strong open internet rules.
- Support cities in building municipal-owned fiber services.
- Pursue a national broadband strategy.
- **Support the modernization of the Lifeline Program to permit eligible households to qualify for the communications functions they need, including high-speed Internet access, to eliminate the digital divide and close the homework gap, support job searches, and access necessary services and in engage civic life.**

### Digital Strategy and Open Data

Cities have pioneered digital strategies and embraced open data standards. Enabling data liberation at all levels of government and the private sector can spur entrepreneurship, foster economic growth, and create jobs. Open data in government creates a common language and provides accessibility, allowing developers to harness information in cities and solve common problems as a team; inside and outside of government. Open data leads to citizen-powered and citizen-developed apps, bolstering the thriving and rapidly growing “App Economy”, a sector which has since been responsible for almost half a million jobs in the U.S. since 2007. To support this growing sector, we urge the next President and Congress to:

- Sustain endeavors like the Presidential Innovation Fellows or the General Services Administration's 18F, in order to improve service delivery through powerful digital tools.
- Collaborate with cities to accelerate and reduce costs of service delivery.

### **Smart Cities Investment**

Smart Cities are maturing as technology and connectivity have improved. The Internet of Things (IoT) and sensors are key to transforming day-to-day life for government and its citizens.. We call on the next President and Congress to:

- Embrace the power of smart cities by investing to accelerate growth in this space.

## **VIII. Spur Innovation for Improved Access to Healthcare and the Development of Local Healthy Food Economies**

*Note: Recommendation to add Health Care for 9/11 First Responders*

### **Health Care for 9/11 First Responders**

On September 11th 2001, the United States suffered a grave attack where 2,977 victims perished at the hands of Al-Qaeda in New York City, Washington, DC and Somerset County, Pennsylvania. Following the attacks, thousands of heroes, including first-responders, construction workers and volunteers, selflessly acted to comb through dust, debris and rubble in an effort to look for survivors. In late 2010, Congress and the President fulfilled their moral obligation by providing said heroes and the loved ones of victims with the health care and financial compensation they deserved by passing the James Zadroga 9/11 Health and Compensation Act. This supports a diverse group of survivors and responders from across the country and nearly every Congressional district nationwide. The next President and Congress must:

- Reauthorize federal legislation in order to continue to support the over 70,000 first responders, survivors, and families with September 11th related conditions nationwide -- many of whom require chronic care.

### **Healthcare Accessibility**

Mayors recognize that a strong federal and local partnership is necessary to ensure that everyone has the services they need to live healthy and productive lives. Cities and mayors across the

nation are working to redefine and redesign what it is to live and work in a city by focusing on access to healthy food and high-quality and affordable health care.

In 2014, U.S. adults could buy a private health insurance plan through the Health Insurance Marketplace or state-based exchanges established as part of the Affordable Care Act (ACA). The ACA helped expand coverage to millions of currently uninsured people through the expansion of Medicaid eligibility and establishment of Health Insurance Marketplaces. Census data show that the percentage of people who are uninsured fell from 13.1 percent in 2013 to 10.4 percent in 2014.

However, more work is needed in the areas of prevention and cost containment. Today seven in ten deaths in the U.S. are related to chronic diseases such as high blood pressure, heart disease, and cancer, which are largely preventable. Additionally, 75 percent of health care dollars are spent treating such diseases. However, only three cents of each healthcare dollar spent in the U.S. (PDF) go toward prevention. Therefore, we call on the next President and Congress to:

- Strengthen local and federal partnerships by investing in public health and prevention programs, working with states to expand Medicaid eligibility and by supporting research and tracking on key health measures.

### **Local and Healthy Food Economies**

In the United States, obesity and diet-related chronic disease are major contributors to preventable mortality and morbidity. Today more than 1 in 3 children and adolescents, as well as two-thirds of adults, are overweight or obese. Food and food access have established themselves as important considerations for local governments. Food systems are fundamentally linked to issues such as health, equity, environmental sustainability and economic development.

The federal nutrition and emergency assistance programs offer a vital safety net, while other important programs are increasing access to healthy foods, stimulating new economic activity, creating links between cities and rural communities, and ensuring environmental stewardship.

The Supplemental Nutrition Assistance Program (SNAP), for example, lifted 3.9 million Americans above the poverty line in 2011, including 1.7 million children and 280,000 seniors. Extensive research also shows that SNAP improves dietary intake and health, especially among children, and with lasting effects. Because SNAP benefits are so urgently needed, they are spent quickly – 97 percent of benefits are redeemed by the end of the month of issuance. Moody's Analytics and USDA estimate that the economic growth impact of SNAP ranges from \$1.73 to \$1.79 per \$1 of SNAP benefits. In light of these trends, we call on the next President and Congress to:

- Develop a comprehensive national food policy that feeds the hungry, supports small farmers in urban and rural areas, and promotes access to healthy and affordable food for all residents. This includes strengthening incentives and infrastructure for local food production and distribution, as well as environmentally sustainable farming practices. It also includes providing better access to fresh foods, investment in programs providing healthy food, expansion of programs that help communities invest in retail markets or food-based businesses, increased access to farmers markets, and the expansion of farm-to-cafeteria programs that bring the freshest, locally grown food into school lunch programs, hospitals and other institutions.
- Increase federal reimbursement for in-school and out of school meal programs and create more flexibility around where children are able to eat Summer Meals, by allowing them to pick up meals from sites and eat them at home, or allowing states the option to provide low-income families with additional funds for groceries during the summer. To provide maximum flexibility, USDA must remove restrictions to the number and type of meals that may be served.
- Strengthen the food safety-net by maintaining current benefit levels for the Supplemental Nutrition Assistance Program (SNAP) and strengthening the Emergency Food Assistance Program (TEFAP).
- Improve access to farm-fresh foods by expanding food stamp use at farmers markets, including increased use of Electronic Benefits Transfer (EBT) transactions. Expand the Senior Farmer's Market Nutrition Program, farm-to-cafeteria programs, and the Fresh Fruit and Vegetable Snack Program.
- Strengthen and expand agriculture conservation programs as a strategic investment in our country's agricultural infrastructure, including improving air and water quality and the protection of urban watersheds, and requiring conservation compliance for land covered by crop insurance.
- Support local and regional food system infrastructure.

## **IX. Re-Direct Tax Policy to Promote Investment in Cities, Advance Middle Class Growth, and Reduce Income Inequality**

*(Note: Recommendation to add support for 1) ending sequestration and 2) expanding the Earned Income Tax Credit)*

### **End Sequestration**

Federal government expenditures comprise an important component of local government budgets, either through direct funding or indirectly through state governments. Automatic spending reductions imposed by the Budget Control Act of 2011 cut \$85.4 billion from both defense and domestic programs in FY2013, representing 7.8 percent and 5.0 percent reductions in military and domestic spending, respectively. Critical programs city's use to support residents and promote jobs and economic security were cut deeply in FY2013, including the Low-Income Home Energy Assistance Program, Community Services Block Grant, Homeless Assistance Grants, Community Development Block Grant, and remain under the threat of future sequestration cuts. Mayors call for the next President and Congress to:

- End across-the-board sequestration cuts to federal discretionary and mandatory spending and enact legislation that prevents future across the board sequestration cuts

### **Tax-Exempt Municipal Bonds**

For more than 100 years, tax-exempt municipal bonds have been the principal means used by state and local governments to finance critical infrastructure: schools, hospitals, water and sewer facilities, roads, mass transit systems and public power projects. Together, state and local governments are responsible for building and maintaining 75 percent of the nation's infrastructure, which is mostly financed by tax-exempt municipal bonds.

This federal, state, and local partnership represents a fair allocation of the cost between the different levels of governments for infrastructure used by the general public. For several years the President and Congress have introduced proposals to cap or eliminate the tax deduction on interest earnings from tax-exempt bonds. These proposals could significantly drive up the borrowing cost of state and local governments on critical infrastructure projects.

According to a 2013 joint study released by The U.S. Conference of Mayors and other intergovernmental organizations, if a 28% cap had been in place on the deduction between 2003 and 2012, it would have cost state and local governments \$173 billion; and if the exemption had been had been eliminated during the same period, it would have cost \$495 billion. Mayors call for the next President and Congress to:

- Maintain the current tax-exempt status of municipal bonds and oppose all efforts to cap, limit, eliminate, or replace tax-exempt municipal bonds.
- Make Permanent the Build America Bonds Program not as replacement but as a supplement to tax-exempt municipal bonds. State and local governments that issued these taxable bonds were paid a direct federal subsidy under the 2009 stimulus bill equal to 35 percent of the interest cost, which enabled them to save more than \$12 billion in borrowing cost.

### **Main Street Competitiveness**

Under current law (the Supreme Court's 1992 decision in *Quill Corp. v. North Dakota*), state and local governments are prohibited from requiring remote sellers to collect their sales taxes. This loophole has given remote sellers an unfair competitive advantage over local merchants on Main Street. According to the University of Tennessee, state and local governments lose an estimated \$26 billion annually due to taxes that go uncollected on remote sales.

Therefore, we call for the next President and Congress to:

- Enact legislation that enables state and local governments to level the playing field between merchants on Main Street and remote sellers by allowing these jurisdictions to require the collection of sales taxes.

### **Community Revitalization Incentives**

As local communities continue to recover from the Great Recession, our cities need more support to stimulate investment in underserved distressed communities. Low-income urban neighborhoods and rural communities do not have access capital needed to support and grow businesses, create jobs and sustain a healthy local economy. Mayors call for the next President and Congress to:

- Pass legislation to raise the federal minimum wage from \$7.25 per hour to \$10.10 per hour to increase the buying power of low-income working families.
- Enact a permanent extension of the New Market Tax Credit, which has a proven track record of stimulating economic growth. Between 2003 and 2012, the program generated \$31 billion in direct investments to businesses, leveraged another \$60 billion in total capital investment in distressed neighborhoods, and created 750,000 jobs.
- Enact legislation to make permanent the Child Tax Credit to support working families.



## **Wage Gap Reduction**

The nation's mayors believe the economic security of their residents is essential to the future prosperity and stability of their cities. Unfortunately the wealth gap between high income and low income households continues to grow. Between 2007 and 2013 the wealth gap for the top ten percent of households by income increased from 127 to 183 times the median net worth of the bottom twenty percent of households by income. Further, the net worth for the bottom twenty percent of households in terms of income has declined forty percent from \$9,000 in 2007 to \$6200 in 2013. Mayors call for the next President and Congress to:

- Pass legislation **expanding and** increasing the Earned Income Tax credit to existing recipients.
- Reduce student debt through a mixture of scholarship, repayment, and debt forgiveness programs.
- Provide incentives to increase homeownership by increasing assistance for downpayment and closing costs through increased funding of the Community Development Block Grant program.

## **X. Increase the Economic Strength of Metro Economies Through the Promotion of Trade and Exports, and Attraction of International Tourism**

Increased exports will contribute nearly one-quarter of future U.S. economic growth and represent a key component of the economic recovery. Competitive domestic energy resources, technology innovation, and a skilled workforce make the resurgence of U.S. manufactured goods one of the bright spots of the U.S. economy, despite recent the export challenges of a strong U.S. dollar and weak global demand.

U.S. Metro Areas play a critical role in this sector, accounting for nearly 90% of U.S. exports and providing key infrastructure such as ports and intermodal facilities to efficiently move goods. Global competition in the areas of port modernization and transportation systems, however, could threaten US ability to advance export growth; and failure to develop global trade deals, which would provide a “level playing” field for U.S. businesses, could put American businesses and workers at a disadvantage. Congressional failure to reauthorize the Export Import Bank, which helps U.S. businesses sell goods overseas, could also deal a blow to our efforts to expand exports.

Port and export related jobs have a 15-18% higher wage level, and therefore contribute to building a sound middle class. The ability to sell American-made products and services to a dramatically expanding global middle class, particularly in Asia, could significantly expand this job sector.

Meanwhile, international travelers stay longer and spend more than domestic travelers – an average of 17.5 nights and nearly \$4,700 per person per trip. For every additional 34 overseas travelers who come to visit the U.S., an American job is created. In 2014, alone, more than 20.3 million travelers arrived through the Visa Waiver Program (VWP) generating \$190 billion in economic output and supporting nearly one million jobs. Therefore, we call on the next President and Congress to:

- Support high standard 21st Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards.
- Expedite U.S port dredging and modernization to accommodate a new global fleet of PANAMAX ships by spending accumulated balances in the Harbor Maintenance Trust Fund (HMTF); and expand the Inland Waterways Trust Fund (IWTF) to modernize the nation's system of locks and inland waterways.
- Establish a new freight program as part of U.S. federal surface transportation law providing dedicated and flexible funding for intermodal freight facilities and connections, and port modernization to expedite movement of goods.
- Immediately reauthorize the Export Import Bank of the United States, which has expired.
- Expand national programs to help small and medium-sized businesses export goods overseas.
- Support expanding the Visa Waiver Program to facilitate travel and trade.

## **[NOT WAITING ON WASHINGTON - MAYORAL ACTIONS]**

### **Note to USCM Leadership: We Need to Know What You Are Doing**

Mayor Rawlings-Blake has said that mayors cannot wait for Washington to act. So to supplement these national priorities, we ask that you share with us specific local actions that you are taking to advance any of the 10 priorities. We would like to include these actions in our final published document.

**ACTION NEEDED:** When you come to Baltimore, please bring a short written summary (a paragraph) of any local best practices you have developed to advance the 10 priorities contained in *The Mayors' Compact for a Better America*. These actions can be actions you have already taken, actions that are ongoing, or actions you plan to take. Or, you can email this information prior to the meeting to Paul Leroux at [pleroux@usmayors.org](mailto:pleroux@usmayors.org). If you have any questions, you can contact Paul at [202-861-6722](tel:202-861-6722).

**From:** [Zuniga, Andrea](#)  
**To:** ["Geri Prado"; Hagelgans, Andrea](#)  
**Cc:** [John Del Cecato](#); [Spitalnick, Amy \(OMB\)](#); [Hinton, Karen](#); [Rodriguez, Tobias \(Media\)](#); [Bennett, Rob](#); [Sevillia, Max](#); [Wolfe, Emma](#); [Walzak, Phil](#); [Kadushin, Peter](#); [Snyder, Thomas](#); [Adams Baker, Marti](#); [Williams, Dominic](#)  
**Subject:** RE: POLITICO: Landmark free-trade agreement reached in Atlanta  
**Date:** Monday, October 05, 2015 11:06:39 AM

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We should definitely reach out to Celeste/Brett

I can ask for any talking points they are putting out

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**From:** Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]  
**Sent:** Monday, October 05, 2015 11:01 AM  
**To:** Hagelgans, Andrea  
**Cc:** John Del Cecato; Spitalnick, Amy (OMB); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevillia, Max; Wolfe, Emma; Walzak, Phil; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti; Williams, Dominic; Zuniga, Andrea  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

Word is that it's not better and Orrin Hatch may be issuing a statement to that extent. He was a co-sponsor of TPA. Andi, maybe we should talk to Celeste. Let me know what you think.

On Oct 5, 2015, at 10:57 AM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

My understanding is US conf of mayors coming out with compact on Wed that may in essence support tpp. Could put us in a bind. Andie has details

Sent from my BlackBerry 10 smartphone.

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**From:** John Del Cecato  
**Sent:** Monday, October 5, 2015 10:49 AM  
**To:** Spitalnick, Amy (OMB); Hagelgans, Andrea; Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevillia, Max; Wolfe, Emma  
**Cc:** Walzak, Phil; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti; Williams, Dominic; Geri Prado  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

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Problem is that we haven't seen the text - and probably won't for a while, is my guess...

The White House will spin a few stories about how it's much improved - but we should wait until we can evaluate/talk to our partners

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**From:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
**Date:** Monday, October 5, 2015 at 9:18 AM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Rodriguez, Tobias (Media)" <[tobrodriguez@digital.nyc.gov](mailto:tobrodriguez@digital.nyc.gov)>, "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>, "Sevillia, Max" <[msevillia@cityhall.nyc.gov](mailto:msevillia@cityhall.nyc.gov)>, "Wolfe,

Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>

**Cc:** Phillip Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>

**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

White House was very unhappy w us on this, so unless we have something nice to say about any improvements I'd suggest not doing a proactive stmt.

If he's asked at 10am presser can say he's reviewing final agreement.

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**From:** Hagelgans, Andrea

**Sent:** Monday, October 5, 2015 9:14 AM

**To:** Spitalnick, Amy (OMB); John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma

**Cc:** Phillip Walzak; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti

**Subject:** RE: POLITICO: Landmark free-trade agreement reached in Atlanta

Yes, thanks I should have included IGA. Also adding Tom

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**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]

**Sent:** Monday, October 05, 2015 9:13 AM

**To:** Hagelgans, Andrea; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma

**Cc:** Walzak, Phil; Kadushin, Peter

**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

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Need to understand final deal and if it represents improvement in our opinion.

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**From:** Hagelgans, Andrea

**Sent:** Monday, October 5, 2015 9:11 AM

**To:** Spitalnick, Amy (OMB); John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob

**Cc:** Phillip Walzak; Kadushin, Peter

**Subject:** FW: POLITICO: Landmark free-trade agreement reached in Atlanta

Should consider putting something out from him since he was vocal on it before as part of TPA

Jdc?

---

**From:** Clips

**Sent:** Monday, October 05, 2015 8:13 AM

**Subject:** POLITICO: Landmark free-trade agreement reached in Atlanta

**Landmark free-trade agreement reached in Atlanta**

POLITICO - Staff

<http://www.politico.com/story/2015/10/landmark-free-trade-agreement-reached-in-atlanta-214421>

Negotiators from the United States, Canada and 10 other Pacific-Rim nations have cinched the biggest trade deal in recent history, setting the stage for a vote in Congress early next year.

The landmark free-trade agreement, called the Trans-Pacific Partnership, was reached in Atlanta following nine days of talks that went through the night Saturday as trade officials broke a deadlock over the length of monopoly protections for new, cutting-edge drugs.

Supporters say the pact would tear down barriers to trade and raise labor and environmental standards among nations that represent about 40 percent of world economic output. It must be approved by Congress in an up-or-down vote, as well as by the governments of 11 other countries.

**From:** [Spitalnick, Amy \(OMB\)](#)  
**To:** [Gann, Georgia](#); [Zuniga, Andrea](#); [Sevillia, Max](#); [Hagelgans, Andrea](#); "[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)"  
**Cc:** [Schwartz, Regina](#)  
**Subject:** RE: Mayor's Compact  
**Date:** Monday, October 05, 2015 11:11:07 AM

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I don't think this is a huge deal from a comms perspective since we're not planning on doing any press ourselves on the compact. Will the Compact actually MBdB's name on it?

If we're asked, can give a simple statement on how the compact reflects a variety of priorities for NYC as a result of MBdB and colleagues' work, and, inevitably, there are a few we don't wholly embrace.

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**From:** Gann, Georgia [<mailto:GGann@cityhall.nyc.gov>]  
**Sent:** Monday, October 05, 2015 11:07 AM  
**To:** Zuniga, Andrea; Sevillia, Max; Hagelgans, Andrea; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)'; Spitalnick, Amy (OMB)  
**Cc:** Schwartz, Regina  
**Subject:** Re: Mayor's Compact

+ Amy too

Max, thanks for looping with USCM.

Andrea-

MBdB did not mention it when the bullet came up but there wasn't a mayoral discussion on the section.

TPAC (John and Geri) was looped with DM Shorris' team on the fact that TPP was in the compact but no final follow up/rec to push on needed changes. The top rec was to "expand" earned income tax credit.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 10:57 AM  
**To:** Sevillia, Max; Gann, Georgia; Hagelgans, Andrea; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

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Looping in comms and JDC – in the event we need to distance ourselves from USCM compact on Wednesday

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**Sent:** Monday, October 05, 2015 10:19 AM  
**To:** Zuniga, Andrea; Gann, Georgia  
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**Subject:** RE: Mayor's Compact

Georgia briefed MBdB. She will respond asap as she is in meetings with Commissioner Been now.

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- [http://www.nytimes.com/2015/06/12/nyregion/de-blasio-calls-trans-pacific-partnership-a-huge-mistake.html?\\_r=0](http://www.nytimes.com/2015/06/12/nyregion/de-blasio-calls-trans-pacific-partnership-a-huge-mistake.html?_r=0)

And do you know if they plan to make a TPP push?

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The big unveiling of the document is this WED at the Press Club.

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And did trade stay in as-is? I am concerned about TPP ramifications

When does it come out publicly?

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In Section X (trade)- do we have to say "support" in the first bullet- replacing "support" with "improve" or striking the entire bullet would be better because we came out against the last trade deal

Also any chance to add pro-workers rights language would be great ☺

Andrea Zuniga  
Deputy Chief of Staff  
Office of the Mayor  
[azuniga@cityhall.nyc.gov](mailto:azuniga@cityhall.nyc.gov)  
Office: 212-341-9085  
Cell: 917-847-6593

**From:** [Gann, Georgia](#)  
**To:** [Zuniga, Andrea](#); [Hagelgans, Andrea](#); "[jfdc@akpdmedia.com](#)"; [Spitalnick, Amy \(OMB\)](#); [Hinton, Karen](#); [Rodriguez, Tobias \(Media\)](#); [Bennett, Rob](#); [Sevillia, Max](#); [Wolfe, Emma](#)  
**Cc:** [Walzak, Phil](#); [Kadushin, Peter](#); [Snyder, Thomas](#); [Adams Baker, Marti](#); [Williams, Dominic](#); "[geri@progressiveagenda.us](#)"  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta  
**Date:** Monday, October 05, 2015 11:13:30 AM

---

+ this whole group. See the USCM release on TPP below.

Andrea-

There wasn't a mayoral discussion on the TPP section and MBdB did not mention it when the bullet was read at the end of the meeting.

TPAC (John and Geri) was looped with DM Shorris' team on the fact that TPP was in the compact but no final follow up/rec to push on needed changes. The top rec was to "expand" earned income tax credit.

For Immediate Release:  
Elena Temple-Webb 202-286-1100 | [etemple@usmayors.org](mailto:etemple@usmayors.org)

Contact:

Monday, October 5, 2015  
Durr 202-215-1811 | [sara@durrcommunications.com](mailto:sara@durrcommunications.com)

Sara

STATEMENT OF U.S. CONFERENCE OF MAYORS PRESIDENT

BALTIMORE MAYOR STEPHANIE RAWLINGS BLAKE

ON ANNOUNCEMENT OF TRANS PACIFIC PARTNERSHIP TRADE DEAL

Washington, D.C. —U.S. Conference of Mayors (USCM) President Baltimore Mayor Stephanie Rawlings Blake issued the following statement today following announcement of the Trans Pacific Partnership (TPP) Trade Deal:

“The United States Conference of Mayors congratulates the Obama Administration and U.S Trade

Representative Ambassador Michael Froman on today's announcement that a trade deal has been reached with 11 nations as part of the Trans Pacific Partnership (TPP) trade agreement.

"Increased exports have driven nearly one-third of our economic recovery and will continue to be instrumental to our future economic growth. The nation's city and metro economies generate 88% of the nation's exports and 92% of overall growth. TPP nations represent 40% of global Gross Domestic Product and our businesses and local economies need a level playing field to sell U.S. made products around the world.

"The Conference adopted policy at its 83rd Annual Conference of Mayors in San Francisco, June 2015, in support of both Trade Promotion Authority and a Trans Pacific Partnership deal that contains enforceable labor and environmental standards, a uniform tariff system, transparency, and protection of intellectual property rights.

"Most recently, the Conference underscored its support of the TPP in a press conference in Atlanta hosted by Mayor Kasim Reed with Ambassador Froman during the negotiations."

About The United States Conference of Mayors -- The U.S. Conference of Mayors is the official nonpartisan organization of cities with populations of 30,000 or more. There are nearly 1,400 such cities in the country today, and each city is represented in the Conference by its chief elected official, the mayor. Like us on Facebook at [facebook.com/usmayors](https://facebook.com/usmayors), or follow us on Twitter at [twitter.com/usmayors](https://twitter.com/usmayors).

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---

**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 11:03 AM  
**To:** Hagelgans, Andrea; John Del Cecato <jfdc@akpdmedia.com>; Spitalnick, Amy (OMB); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma  
**Cc:** Walzak, Phil; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti; Williams, Dominic; Geri Prado <geri@progressiveagenda.us>; Gann, Georgia  
**Subject:** RE: POLITICO: Landmark free-trade agreement reached in Atlanta

Draft compact attached- first bullet on last page says USCM will "support high standard 21<sup>st</sup> Century Trans-Pacific and Transatlantic trade deals with enforceable labor and environmental standards" which is in conflict with our position  
Awaiting final draft from Georgia who was in Baltimore and briefed MBDB

---

**From:** Hagelgans, Andrea  
**Sent:** Monday, October 05, 2015 10:58 AM  
**To:** John Del Cecato; Spitalnick, Amy (OMB); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma  
**Cc:** Walzak, Phil; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti; Williams, Dominic; Geri Prado; Zuniga, Andrea  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

My understanding is US conf of mayors coming out with compact on Wed that may in essence support tpp. Could put us in a bind. Andie has details

Sent from my BlackBerry 10 smartphone.

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**From:** John Del Cecato  
**Sent:** Monday, October 5, 2015 10:49 AM  
**To:** Spitalnick, Amy (OMB); Hagelgans, Andrea; Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma  
**Cc:** Walzak, Phil; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti; Williams, Dominic; Geri Prado  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

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Problem is that we haven't seen the text - and probably won't for a while, is my guess...

The White House will spin a few stories about how it's much improved - but we should wait until we can evaluate/talk to our partners

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**Date:** Monday, October 5, 2015 at 9:18 AM  
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If he's asked at 10am presser can say he's reviewing final agreement.

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**Cc:** Phillip Walzak; Kadushin, Peter; Snyder, Thomas; Adams Baker, Marti  
**Subject:** RE: POLITICO: Landmark free-trade agreement reached in Atlanta

Yes, thanks I should have included IGA. Also adding Tom

---

**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Monday, October 05, 2015 9:13 AM  
**To:** Hagelgans, Andrea; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevillia, Max; Wolfe, Emma  
**Cc:** Walzak, Phil; Kadushin, Peter  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

++

Need to understand final deal and if it represents improvement in our opinion.

---

**From:** Hagelgans, Andrea  
**Sent:** Monday, October 5, 2015 9:11 AM  
**To:** Spitalnick, Amy (OMB); John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob  
**Cc:** Phillip Walzak; Kadushin, Peter  
**Subject:** FW: POLITICO: Landmark free-trade agreement reached in Atlanta

Should consider putting something out from him since he was vocal on it before as part of TPA Jdc?

---

**From:** Clips

**Sent:** Monday, October 05, 2015 8:13 AM

**Subject:** POLITICO: Landmark free-trade agreement reached in Atlanta

**Landmark free-trade agreement reached in Atlanta**

POLITICO - Staff

<http://www.politico.com/story/2015/10/landmark-free-trade-agreement-reached-in-atlanta-214421>

Negotiators from the United States, Canada and 10 other Pacific-Rim nations have cinched the biggest trade deal in recent history, setting the stage for a vote in Congress early next year.

The landmark free-trade agreement, called the Trans-Pacific Partnership, was reached in Atlanta following nine days of talks that went through the night Saturday as trade officials broke a deadlock over the length of monopoly protections for new, cutting-edge drugs.

Supporters say the pact would tear down barriers to trade and raise labor and environmental standards among nations that represent about 40 percent of world economic output. It must be approved by Congress in an up-or-down vote, as well as by the governments of 11 other countries.

**From:** [Sevillia, Max](#)  
**To:** [Zuniga, Andrea](#); [Gann, Georgia](#); [Hagelgans, Andrea](#); ["jfdc@akpdmedia.com"](#); [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Schwartz, Regina](#)  
**Subject:** RE: Mayor's Compact  
**Date:** Monday, October 05, 2015 11:23:56 AM

---

I can confirm that the Mayor Rawlings Blake will not use Wed to press on TPP (she doesn't expect to touch on trade at all). The long document will NOT be shared on Wed. She will stay broad, again.

I'm working on understanding if we are still working off a 10-point plan that includes support for trade – that may have changed too.

---

**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 11:12 AM  
**To:** Gann, Georgia; Sevillia, Max; Hagelgans, Andrea; ["jfdc@akpdmedia.com"](#); Spitalnick, Amy (OMB)  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

I think coming out the same week as TPP – definitely ups the ante

If possible, it would be good to get assurances from USCM that they will not use the Wed presser to advocate for TPP (and a reporter is bound to ask)

---

**From:** Gann, Georgia  
**Sent:** Monday, October 05, 2015 11:07 AM  
**To:** Zuniga, Andrea; Sevillia, Max; Hagelgans, Andrea; ["jfdc@akpdmedia.com"](#); Spitalnick, Amy (OMB)  
**Cc:** Schwartz, Regina  
**Subject:** Re: Mayor's Compact

+ Amy too

Max, thanks for looping with USCM.

Andrea-

MBdB did not mention it when the bullet came up but there wasn't a mayoral discussion on the section.

TPAC (John and Geri) was looped with DM Shorris' team on the fact that TPP was in the compact but no final follow up/rec to push on needed changes. The top rec was to "expand" earned income tax credit.

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**From:** [John Del Cecato](#)  
**To:** [Geri Prado](#); [Hagelgans, Andrea](#)  
**Cc:** [Spitalnick, Amy \(OMB\)](#); [Hinton, Karen](#); [Rodriguez, Tobias \(Media\)](#); [Bennett, Rob](#); [Sevillia, Max](#); [Wolfe, Emma](#); [Walzak, Phil](#); [Kadushin, Peter](#); [Snyder, Thomas](#); [Adams Baker, Marti](#); [Williams, Dominic](#); [Zuniga, Andrea](#)  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta  
**Date:** Monday, October 05, 2015 11:31:22 AM

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And by TPA, Geri means Fast Track here - not The Progressive Agenda!

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Monday, October 5, 2015 at 11:00 AM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Rodriguez, Tobias (Media)" <[tobrodriguez@digital.nyc.gov](mailto:tobrodriguez@digital.nyc.gov)>, "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>, "Sevillia, Max" <[msevillia@cityhall.nyc.gov](mailto:msevillia@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, Tom Snyder <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>, Dominic Williams <[DWilliams@cityhall.nyc.gov](mailto:DWilliams@cityhall.nyc.gov)>, "Zuniga, Andrea" <[AZuniga@cityhall.nyc.gov](mailto:AZuniga@cityhall.nyc.gov)>  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

Word is that it's not better and Orrin Hatch may be issuing a statement to that extent. He was a co-sponsor of TPA. Andi, maybe we should talk to Celeste. Let me know what you think.

On Oct 5, 2015, at 10:57 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

My understanding is US conf of mayors coming out with compact on Wed that may in essence support tpp. Could put us in a bind. Andie has details

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**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Monday, October 05, 2015 9:13 AM  
**To:** Hagelgans, Andrea; John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob; Sevilla, Max; Wolfe, Emma  
**Cc:** Walzak, Phil; Kadushin, Peter  
**Subject:** Re: POLITICO: Landmark free-trade agreement reached in Atlanta

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Need to understand final deal and if it represents improvement in our opinion.

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**From:** Hagelgans, Andrea  
**Sent:** Monday, October 5, 2015 9:11 AM  
**To:** Spitalnick, Amy (OMB); John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Hinton, Karen; Rodriguez, Tobias (Media); Bennett, Rob  
**Cc:** Phillip Walzak; Kadushin, Peter  
**Subject:** FW: POLITICO: Landmark free-trade agreement reached in Atlanta

Should consider putting something out from him since he was vocal on it before as part of TPA  
Jdc?

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**From:** Clips  
**Sent:** Monday, October 05, 2015 8:13 AM  
**Subject:** POLITICO: Landmark free-trade agreement reached in Atlanta

### **Landmark free-trade agreement reached in Atlanta**

POLITICO - Staff

<http://www.politico.com/story/2015/10/landmark-free-trade-agreement-reached-in-atlanta-214421>

Negotiators from the United States, Canada and 10 other Pacific-Rim nations have cinched the biggest trade deal in recent history, setting the stage for a vote in Congress early next year.

The landmark free-trade agreement, called the Trans-Pacific Partnership, was reached in Atlanta following nine days of talks that went through the night Saturday as trade officials broke a deadlock over the length of monopoly protections for new, cutting-edge drugs.

Supporters say the pact would tear down barriers to trade and raise labor and environmental standards among nations that represent about 40 percent of world economic output. It must be approved by Congress in an up-or-down vote, as well as by the governments of 11 other countries.

**From:** [Zuniga, Andrea](#)  
**To:** [Sevillia, Max](#); [Gann, Georgia](#); [Hagelgans, Andrea](#); ["jfdc@akpdmedia.com"](#); [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Schwartz, Regina](#)  
**Subject:** RE: Mayor's Compact  
**Date:** Monday, October 05, 2015 1:29:12 PM

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Good to hear

Thank you Max

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**From:** Sevillia, Max  
**Sent:** Monday, October 05, 2015 1:28 PM  
**To:** Zuniga, Andrea; Gann, Georgia; Hagelgans, Andrea; 'jfdc@akpdmedia.com'; Spitalnick, Amy (OMB)  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

They haven't decided yet, but they may advocate for a paired down set of priorities. If so, Trade would not be one of them.

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**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 11:12 AM  
**To:** Gann, Georgia; Sevillia, Max; Hagelgans, Andrea; 'jfdc@akpdmedia.com'; Spitalnick, Amy (OMB)  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

I think coming out the same week as TPP – definitely ups the ante

If possible, it would be good to get assurances from USCM that they will not use the Wed presser to advocate for TPP (and a reporter is bound to ask)

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**From:** Gann, Georgia  
**Sent:** Monday, October 05, 2015 11:07 AM  
**To:** Zuniga, Andrea; Sevillia, Max; Hagelgans, Andrea; 'jfdc@akpdmedia.com'; Spitalnick, Amy (OMB)  
**Cc:** Schwartz, Regina  
**Subject:** Re: Mayor's Compact

+ Amy too

Max, thanks for looping with USCM.

Andrea-

MBdB did not mention it when the bullet came up but there wasn't a mayoral discussion on the section.

TPAC (John and Geri) was looped with DM Shorris' team on the fact that TPP was in the compact but no final follow up/rec to push on needed changes. The top rec was to "expand" earned income tax credit.

Georgia B. Gann

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**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 10:57 AM  
**To:** Sevilla, Max; Gann, Georgia; Hagelgans, Andrea; 'jfdc@akpdmedia.com' <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

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Looping in comms and JDC – in the event we need to distance ourselves from USCM compact on Wednesday

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**From:** Sevilla, Max  
**Sent:** Monday, October 05, 2015 10:19 AM  
**To:** Zuniga, Andrea; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Georgia briefed MBdB. She will respond asap as she is in meetings with Commissioner Been now.

Trade was a big deal for former USCM President Johnson. The importance of the issue may have changed now that USCM has new leadership. I've already reached out to Baltimore Mayor Rawlings Blake's team to find out her stance on the issue, and what her plans may be on trade re the Compact. I will circle back as soon as I hear back.

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**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 10:09 AM  
**To:** Sevilla, Max; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Even if there wasn't discussion, was there an opportunity to flag this for him on the ground?

I am worried that based on his last public comments, we will need to distance ourselves if USCM tries to use it to make a TPP push  
- [http://www.nytimes.com/2015/06/12/nyregion/de-blasio-calls-trans-pacific-partnership-a-huge-mistake.html?\\_r=0](http://www.nytimes.com/2015/06/12/nyregion/de-blasio-calls-trans-pacific-partnership-a-huge-mistake.html?_r=0)

And do you know if they plan to make a TPP push?

**From:** Sevilla, Max  
**Sent:** Monday, October 05, 2015 10:02 AM  
**To:** Zuniga, Andrea; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

We have to circle back with USCM on the final doc. There wasn't resolution when we were there.

I wouldn't expect the trade section to have changed. There was no discussion of that. But will circle back.

The big unveiling of the document is this WED at the Press Club.

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**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 9:59 AM  
**To:** Sevilla, Max; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Is there a final version of the Mayor's Compact?

And did trade stay in as-is? I am concerned about TPP ramifications

When does it come out publicly?

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**From:** Zuniga, Andrea  
**Sent:** Friday, October 02, 2015 5:29 PM  
**To:** Sevilla, Max; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** Mayor's Compact

Just wanted to add my two cents re: the compact

In section II (educate and train), I'm worried there will be efforts to change the word "reform" to "expand" re: H-1B

The Mayor should object to this change if it is raised- there have been a number of incidents where employers used the H-1b program to lay-off hundreds of workers and replace them with lower paid H-1B workers (and forcing the laid-off worker to train their own replacement and sign non-disclosure agreements in order to collect their severance pay- truly atrocious) and if such efforts are made I would recommend he push back with recent lay-offs at Toys R Us, Southern California Edison and Walt Disney World

In Section III, Immigration reform – the employment verification bullet is listed twice and the phrase is mentioned in the first bullet (this raises a red flag for me because a number of immigration advocacy groups object to E-verify- which all though the document does not name, it implies). It would be helpful to add the word "fairly" to the bullet that repeats because there are a number of incidents where employers misuse E-Verify to improperly and discriminatorily screen pre-hires and

have used E-Verify to re-verify workers in attempts to squash organizing drives.

In Section X (trade)- do we have to say “support” in the first bullet- replacing “support” with “improve” or striking the entire bullet would be better because we came out against the last trade deal

Also any chance to add pro-workers rights language would be great ☺

Andrea Zuniga  
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Cell: 917-847-6593



**From:** [Lau, Tin](#)  
**To:** [Gunaratna, Mahen](#)  
**Cc:** [John Del Cecato](#); [Hayley Prim \(hayley@progressiveagenda.us\)](#); [jfromowitz@akpdmedia.com](#); [geri@progressiveagenda.us](#)  
**Subject:** RE: RUSH TRANSCRIPT: MAYOR DE BLASIO DELIVERS REMARKS AT STATE INNOVATION EXCHANGE CONFERENCE RECEPTION  
**Date:** Monday, October 05, 2015 2:48:13 PM  
**Attachments:** [image001.png](#)

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PR is up:

<http://www1.nyc.gov/office-of-the-mayor/news/688-15/transcript-mayor-de-blasio-delivers-remarks-state-innovation-exchange-conference-reception>

Tin Lau  
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---

**From:** Gunaratna, Mahen [mailto:MGunaratna@cityhall.nyc.gov]  
**Sent:** Monday, October 05, 2015 2:39 PM  
**To:** WebMail  
**Cc:** John Del Cecato; Hayley Prim (hayley@progressiveagenda.us); jfromowitz@akpdmedia.com; geri@progressiveagenda.us  
**Subject:** FW: RUSH TRANSCRIPT: MAYOR DE BLASIO DELIVERS REMARKS AT STATE INNOVATION EXCHANGE CONFERENCE RECEPTION

Pls post to website

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**From:** Gunaratna, Mahen  
**Sent:** Monday, October 05, 2015 2:39 PM  
**To:** Transcripts; John Del Cecato; [geri@progressiveagenda.us](#); Hayley Prim ([hayley@progressiveagenda.us](#)); [jfromowitz@akpdmedia.com](#)  
**Subject:** RUSH TRANSCRIPT: MAYOR DE BLASIO DELIVERS REMARKS AT STATE INNOVATION EXCHANGE CONFERENCE RECEPTION



THE CITY OF NEW YORK  
OFFICE OF THE MAYOR

NEW YORK, NY 10007

**FOR IMMEDIATE RELEASE:** October 2, 2015

**CONTACT:** [pressoffice@cityhall.nyc.gov](mailto:pressoffice@cityhall.nyc.gov), (212) 788-2958

**RUSH TRANSCRIPT: MAYOR DE BLASIO DELIVERS REMARKS AT STATE  
INNOVATION EXCHANGE CONFERENCE RECEPTION**

**Mayor Bill de Blasio:** Raj has an interesting way of [inaudible] feeling good about – like, you feel good about life – reminding me of all those months I spent in fourth place.

[Laughter]

And we've all been there brothers and sisters, right? We've all spent some time not at the top of the polls. But what I would say about Raj Goyle is when I was in fourth place and fifth place, and offering a progressive vision that wasn't quite catching fire yet, Raj was one of the people who said we can make this happen, and he put himself into it, heart and soul. So, New York City's very glad we got to adopt you and welcome you. And – but I did – he very accurately portrayed what my response was when I first met him – his response to any progressive who is out there, particularly in a place like Kansas, fighting the fight, is that we have to feel a deep sense of honor for folks who are holding up a progressive banner even where it's not easy, and reminding all of us that there are people listening if there's someone there to annunciate the message. There's always someone listening, there's someone ready to be organized and to believe if there are leaders willing to put the message forward. So, let's thank Raj for being one of those people –

[Applause]

I want to thank Nick Rathod, and I want to thank Mike Lux for their great leadership. I'm thrilled that you are all together here because as progressives we know we need to learn from each other, we need to build upon each other's successes, we need the fire and the energy that comes from being together. We need to be reminded – I don't think I should say we need to be reminded we're on the right side of history, we know we're on the right side of history – but we need to be reminded it actually can be done. It can be achieved. It can be reached. And each and every one of you by your very election proved what was possible. And so many of you are achieving it through legislation, and changes of policy, and changes in the public debate, and the way people are thinking, and the way people are organizing. So, I want to thank you.

I was very excited to speak to you remotely last year because I could tell something important was happening here. And I'm much more excited to be here in person with you. This is how this country changes – progressives building upon our victory, finding each other, supporting each other, showing each other the tools and what works, and reaching people more and more. I've never doubted – I've never doubted there is a progressive majority out there, waiting to be tapped.

[Applause]

And I think we need to show it and we can show it in each and every state. And I appreciate all that you're doing to make that happen. I take a lot of inspiration from history and

sometimes when people tell you what can't be done, or they tell you that, you know, certain policies or ideas can't be achieved in certain places – a little moment of looking at history tends to dispel that negative stereotype, because if you look in all 50 states, there have been focal points of progressive action over the decades. And if you look at the people who have hailed certain offices, you can look back and find extraordinary examples that remind us what it's supposed to be.

I'm blessed as a New Yorker. I never had to wonder could there be a progressive mayor, and could that progressive mayor have a big and lasting impact, because I was brought up on the legend of Fiorello LaGuardia. And when I say legend, I'm not saying mythology – it all actually happened. It was a legend based in fact. Fiorello LaGuardia changed the reality of New York City. We feel his influence to this day – an authentic progressive, well ahead of his time on a host of issues, who believed in multi-racial coalitions before most people even could conceptualize that idea; who believed in the fundamental role of government in making progressive changes; and one of the people who helped foster the New Deal, and did it – and this is crucially important for all of us – Fiorello LaGuardia, and a lot of other local leaders, did audacious things in the 1930s, like formed – for one thing, they formed the U.S. Conference of Mayors. No one had thought to organize local officials in such a meaningful way before, but there was a realization that change could happen from the grassroots, and that the grassroots leadership understood what was happening in a way that never could be the same in Washington DC. So, they organized together. They organized in a time that was much less perspicuous with that kind of organizing.

But the New Deal – I think a lot of us would say the New Deal epitomizes so much of what we believe and what was our grounding in our political philosophy and our activism. The New Deal was largely created based on the idea of local leaders knitted together into a national policy. And there was lots of experimentation, and I know there were [inaudible] and things that worked, and things that didn't. But the common thread was local leaders said they would do something audacious, they would change the paradigm before your very eyes, create new ideas and make them work. And those started to gain currency through success, which immediately brings us to the work that everyone in this room is doing, because you're showing in your towns, and your cities, your states that similar success can be achieved today.

I want to tell you, we look at a national context with the Congress and we become a little too used to the paralysis, the gridlock, the disfunction. It's something we say as a commonplace. But I think the people actually interpret it a little bit differently than all of us who are involved in public life. I think the people are pretty sharp to see that what's become of Washington DC is not acceptable. It's not what [inaudible] aspire to, but what they do connect with is local leaders who make fundamental change and tangible change. And so, I wish we didn't have the juxtaposition with Washington. I wish every one of us were trying to do our best to create progressive change, and trying to keep up with Washington DC. But the fact is what you're doing now stands as a very stark contrast, and your people can see it. And I would argue it's amplifying the value of your work. It's showing people something they yearn for, which makes them want to elect more people like you, which makes them want to support more of the ideas you're putting forward, which makes them want to agree to more of the organizing drives that you're creating. You are creating the antidote to what's wrong in Washington.

Now, look – look around the country. And I always find it so powerful that what you see

locally defies the conventional wisdom over and over again. In Connecticut, they passed paid sick leave and they raised taxes on the wealthy.

[Applause]

And on that platform, Governor Malloy got reelected with a larger victory margin than he did when he was first elected.

[Applause]

So, that's a fact – it is a fact that the state of Nebraska – not one of our bluer states – passed a referendum to raise the minimum wage. The people of Nebraska wanted to raise the minimum wage.

[Applause]

We see examples all over the country – things that we're told in the conventional wisdom aren't possible, but they're happening all the time. Remember not so long ago around this country we talked about raising the minimum wage? There was a huge backlash from the business community [inaudible] who said look at all the devastating economic impact. Do you realize that the movement – the Fight for \$15 movement, and so many other movements, so many other leaders in this room, and in labor, and beyond have changed that discussion around the country so that now the knee-jerk response is not look at all the negatives of raising minimum wage. The knee-jerk response is how quickly can we raise the minimum wage?

[Applause]

Look at the fight for paid sick leave. This is one of the things I campaigned on our city. I'm very proud to say, when I came into office, we extended paid sick leave to a million more New Yorkers who didn't have that coverage.

[Applause]

I remember a few years ago, you talked about paid sick leave, and the answer to that was how debilitating it would be to small businesses. Until you listen to the majority of people who either didn't have paid sick leave, regarded as a fundamental right, and desperately wanted it so they could protect their health and their families health – and they never listened to their family members, their neighbors, all the people who could see through their eyes that not having that meant how society was just not fair enough. So, again, it's something that used to be a no-fly zone. If you brought it up, somehow you were discordant with economic reality – quickly became something that a majority embraced and saw as necessary. That is happening all over this country.

We are in the midst of an extraordinary moment, and just in the last year alone you see it. The discussion of income inequality in this country has gone from the back burner to decidedly the front burner. People are talking overtly about the crisis of income inequality and what it means and how it's holding us back as a nation. People are conceptualizing clearly that a society that doesn't provide opportunity can't succeed. People understand that if our wages and benefits are stuck, our families won't have a viable future. These ideas are

now right in the front of the minds of the people. And you see even the presidential discussion now changing, and candidates who aren't discussing income inequality are out of touch with the electorate. Who would've believed that just a few years ago? But that happened on the ground and worked its way up to the national level – and that's why we're finally having the debate we should be having in this country. And we have to sustain it.

So here's my exhortation to everyone in this room – we sustain that progress by going up time and again, even when it's not easy – and I know there's a lot of strong people in this room who've fought a lot of fights – but we keep going up to bat over and over again. That is the way forward, because what's happening is with every time progressives push the spectrum, it is having an impact. Even the battles we don't win in the first instance are having an impact. The battles lost in one state set up a victory in another state. But it's about continually pressing our advantage.

I borrow a different sports analogy or sports quote, I should say, from the hockey great Wayne Gretzky. This is very profound – he said, “You miss 100 percent of the shots you don't take.”

[Laughter]

[Applause]

So every time that we don't put that piece of legislation into the legislative session, every time we don't try and get that referendum on the ballot, or every time we don't do that organizing drive, we miss an opportunity to see if, in fact, there might be a victory there, or there might be a table-setter for some greater victory up ahead. It's our obligation to keep pushing farther, to see how much is there to be attained, because more and more the people want us to – they believe we should.

Now, quick personal report to try and make this very tangible. I came into office – yes, I was a long-shot. We ran a populist campaign, we ran a grassroots campaign – we believed it could be done –

[Applause]

– and then, brothers and sisters, comes that part when you raise your right hand, you get inaugurated – many of you have been through it – many of you will continue to get inaugurated to higher and higher office – and when you do, there's just challenge – the famous question that came at the end of the movie *The Candidate* – 1972, Robert Redford, for those of you who aren't political junkies – the final quote, “What do we do now?”

So, I came into office, and I can tell you it was a kinder, gentler time 21 months ago. I did not have as much grey hair – that is a literal truth. But we said, look, we're going to actually try and do these things. We believe they can be done. We believe the people demand it.

When we say full-day high-quality pre-k for every child, that was not an abstraction. We had 20,000 kids in pre-k full-day when I came into office. We said we're going to give ourselves two years to bring that up to 65,000 kids a year, and we did it – 65,000 kids.

[Applause]

We said we should have the most ambitious affordable housing plan of any city in the history of the country. We put together a plan for 200,000 units of affordable housing – enough for half-a-million people over the next ten years – and we are on pace to achieve that plan. We aimed high and we're reaching it.

[Applause]

Raj mentioned municipal ID – this is something so important. We have hundreds of thousands of people in New York City who are undocumented. We wanted them to know they're our brothers and sisters too. Undocumented or not, they're our brothers and sisters, they're our neighbors, they're a part of our society. We want them to thrive, we want them to be respected. We created IDNYC, our municipal ID card, to say something simple – everyone's acknowledged, everyone's respected, everyone should be able to get a lease – they can sign a lease, they can get a bank account, they can get a library card. The basics of life should not be out of reach for someone simply because our federal government has not yet recognized their personhood.

[Applause]

We now have over half-a-million people who have those ID cards [inaudible].

[Applause]

And I will not – I will not go on and on and on. I will say this – these real changes were attainable.

I can't tell you how many times the conventional wisdom said they weren't. But they were – they were all along.

I can't tell you how many times at how many campaign stops or forums or debates I said we have to bring police and community back together, because there was a rift, and we had to end what was a broken policy in New York City of stop-and-frisk. And every time I said that someone would say, but crime will go up. And I said no – bringing police and community together is how you drive crime down.

[Applause]

And we're two years in and guess what, brothers and sisters, crime has gone down in New York City while fairness has gone up.

[Applause]

So you get where I'm coming from.

Let me – let me just give you a quick – a quick idea of how I think we can move forward together – and I want to thank everyone who's a part of this gathering, because in unity there is strength, in numbers there is strength. It is so important that people are here together strengthening each other, sharing the best ideas, and moving forward.

I am trying to help progressives to do that nationally through our effort, The Progressive Agenda. I want everyone, please, do me a favor, go to [progressiveagenda.us](http://progressiveagenda.us) when you have a chance, and take a look at what we're doing.

The progressive agenda is an effort to bring together progressives – elected officials, legislators, mayors, members of Congress, issue activists, labor leaders, you name it, faith leaders from around the country around a common set of principles about how we address income inequality. 14 simple points about how we end the scourge of income inequality in this country, how we raise wages and benefits, how we support working families with fundamental concepts like paid sick leave and full-day pre-k for all our children, and – the thing that opens up the doors to so many other changes – progressive taxation. Close the carried interest loophole, implement the Buffet Rule, ask the wealthy to pay their fair share.

[Applause]

So the progressive agenda shows that it is simple, it is straightforward. We can explain to the people of this country literally on a single page what it would take to address income inequality, to create opportunity, to create fairness. We need your help to do it.

I want to ask everybody in this room, please join us. Sign up as a member of this coalition. Join the progressive agenda. The executive director for our progressive agenda, Jerry Prado, is here in the room. Our political director Hayley Prim is here – there they are in the corner. Wave vigorously, please. Give them a round of applause.

[Applause]

But you can help us. We're trying in New York City to do so much for our 8.5 million people – 8.5 million people, 46 percent of whom are living at or near the poverty level right now. We are trying to lift them up. We are trying to show the changes that can be made. But we know – everyone in this room knows – as good as our efforts are locally, as much impact as you make with the legislation you pass in your city or your state, we cannot reach enough people, we cannot create enough opportunity without a federal government that's actually our partner.

[Applause]

We cannot fix our infrastructure without a federal government involved. We can't have enough affordable housing without a strong federal partnership. We can't make our schools all they should be for our children. There's so much we could do to address income inequality and to create opportunity if the federal government were a part of this discussion again, if they were actors in this drama, but that only happens by changing the political debate in this country.

It's starting to happen all over the country, but we need to take it to the next level. So continue all that you're doing locally, but help us to crystalize this national demand, this core set of ideas that should be basic concepts of fairness in this country, because if we can change the national debate, if we can get Washington to be a place again that supports our localities and lifts up our people, we can create the just and equal society that we believe in and that a majority of Americans believe in.

Thank you and God bless you all [inaudible].

[Applause]

[Cheers]

###

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**From:** [Sevillia, Max](#)  
**To:** [Spitalnick, Amy \(OMB\)](#); [Schwartz, Regina](#); [Zuniga, Andrea](#); [Gann, Georgia](#); [Hagelgans, Andrea](#); ["jfdc@akpdmedia.com"](#)  
**Subject:** RE: Mayor's Compact  
**Date:** Monday, October 05, 2015 3:10:40 PM

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Understood, and communicated.

---

**From:** Spitalnick, Amy (OMB) [mailto:SpitalnickA@omb.nyc.gov]  
**Sent:** Monday, October 05, 2015 3:08 PM  
**To:** Schwartz, Regina; Sevillia, Max; Zuniga, Andrea; Gann, Georgia; Hagelgans, Andrea; 'jfdc@akpdmedia.com'  
**Subject:** RE: Mayor's Compact

Agreed and correct – I have not sent them a quote supporting the compact. The Mayor's comments on Saturday also didn't give a blanket endorsement.

Georgia/Max – let's just make sure they don't use the Mayor's name in anyway without us signing off.

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**From:** Schwartz, Regina [mailto:RSchwartz@cityhall.nyc.gov]  
**Sent:** Monday, October 05, 2015 2:57 PM  
**To:** Sevillia, Max; Zuniga, Andrea; Gann, Georgia; Hagelgans, Andrea; 'jfdc@akpdmedia.com'; Spitalnick, Amy (OMB)  
**Subject:** RE: Mayor's Compact

Ok. No one expects that everything USCM does the mayor will support. I defer to comms but I don't see much vulnerability- she is talking about the June meeting there is no new news here and I don't think it will get picked up anywhere.

WE don't have an quote or anything on Wednesday right validating?

---

**From:** Sevillia, Max  
**Sent:** Monday, October 05, 2015 2:47 PM  
**To:** Zuniga, Andrea; Gann, Georgia; Hagelgans, Andrea; 'jfdc@akpdmedia.com'; Spitalnick, Amy (OMB)  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Here is a wrinkle, USCM put out a release supporting TPP.

<http://www.usmayors.org/pressreleases/uploads/2015/1005-statement-tppdeal.pdf>

Baltimore is supportive of it, and her stance on trade apparently is similar to that of former President Johnson.

Wed press conference will not likely touch on trade unless ask. If they get a question on it, they would say that it is USCM position to support it.

---

**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 11:12 AM

**To:** Gann, Georgia; Sevilla, Max; Hagelgans, Andrea; 'jfdc@akpdmedia.com'; Spitalnick, Amy (OMB)  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

I think coming out the same week as TPP – definitely ups the ante

If possible, it would be good to get assurances from USCM that they will not use the Wed presser to advocate for TPP (and a reporter is bound to ask)

---

**From:** Gann, Georgia  
**Sent:** Monday, October 05, 2015 11:07 AM  
**To:** Zuniga, Andrea; Sevilla, Max; Hagelgans, Andrea; 'jfdc@akpdmedia.com'; Spitalnick, Amy (OMB)  
**Cc:** Schwartz, Regina  
**Subject:** Re: Mayor's Compact

+ Amy too

Max, thanks for looping with USCM.

Andrea-  
MBdB did not mention it when the bullet came up but there wasn't a mayoral discussion on the section.

TPAC (John and Geri) was looped with DM Shorris' team on the fact that TPP was in the compact but no final follow up/rec to push on needed changes. The top rec was to "expand" earned income tax credit.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 10:57 AM  
**To:** Sevilla, Max; Gann, Georgia; Hagelgans, Andrea; 'jfdc@akpdmedia.com' <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

++

Looping in comms and JDC – in the event we need to distance ourselves from USCM compact on Wednesday

**From:** Sevilla, Max  
**Sent:** Monday, October 05, 2015 10:19 AM  
**To:** Zuniga, Andrea; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Georgia briefed MBdB. She will respond asap as she is in meetings with Commissioner Been now.

Trade was a big deal for former USCM President Johnson. The importance of the issue may have changed now that USCM has new leadership. I've already reached out to Baltimore Mayor Rawlings Blake's team to find out her stance on the issue, and what her plans may be on trade re the Compact. I will circle back as soon as I hear back.

---

**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 10:09 AM  
**To:** Sevilla, Max; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Even if there wasn't discussion, was there an opportunity to flag this for him on the ground?

I am worried that based on his last public comments, we will need to distance ourselves if USCM tries to use it to make a TPP push  
- [http://www.nytimes.com/2015/06/12/nyregion/de-blasio-calls-trans-pacific-partnership-a-huge-mistake.html?\\_r=0](http://www.nytimes.com/2015/06/12/nyregion/de-blasio-calls-trans-pacific-partnership-a-huge-mistake.html?_r=0)

And do you know if they plan to make a TPP push?

---

**From:** Sevilla, Max  
**Sent:** Monday, October 05, 2015 10:02 AM  
**To:** Zuniga, Andrea; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

We have to circle back with USCM on the final doc. There wasn't resolution when we were there.

I wouldn't expect the trade section to have changed. There was no discussion of that. But will circle back.

The big unveiling of the document is this WED at the Press Club.

---

**From:** Zuniga, Andrea  
**Sent:** Monday, October 05, 2015 9:59 AM  
**To:** Sevilla, Max; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** RE: Mayor's Compact

Is there a final version of the Mayor's Compact?

And did trade stay in as-is? I am concerned about TPP ramifications

When does it come out publicly?

---

**From:** Zuniga, Andrea  
**Sent:** Friday, October 02, 2015 5:29 PM  
**To:** Sevilla, Max; Gann, Georgia  
**Cc:** Schwartz, Regina  
**Subject:** Mayor's Compact

Just wanted to add my two cents re: the compact

In section II (educate and train), I'm worried there will be efforts to change the word "reform" to "expand" re: H-1B

The Mayor should object to this change if it is raised- there have been a number of incidents where employers used the H-1b program to lay-off hundreds of workers and replace them with lower paid H-1B workers (and forcing the laid-off worker to train their own replacement and sign non-disclosure agreements in order to collect their severance pay- truly atrocious) and if such efforts are made I would recommend he push back with recent lay-offs at Toys R Us, Southern California Edison and Walt Disney World

In Section III, Immigration reform – the employment verification bullet is listed twice and the phrase is mentioned in the first bullet (this raises a red flag for me because a number of immigration advocacy groups object to E-verify- which all though the document does not name, it implies). It would be helpful to add the word "fairly" to the bullet that repeats because there are a number of incidents where employers misuse E-Verify to improperly and discriminatorily screen pre-hires and have used E-Verify to re-verify workers in attempts to squash organizing drives.

In Section X (trade)- do we have to say "support" in the first bullet- replacing "support" with "improve" or striking the entire bullet would be better because we came out against the last trade deal

Also any chance to add pro-workers rights language would be great ☺

Andrea Zuniga  
Deputy Chief of Staff  
Office of the Mayor  
[azuniga@cityhall.nyc.gov](mailto:azuniga@cityhall.nyc.gov)  
Office: 212-341-9085  
Cell: 917-847-6593

**From:** [Gann, Georgia](#)  
**To:** [Spitalnick, Amy \(OMB\)](#); [Sevillia, Max](#); [Schwartz, Regina](#); [Zuniga, Andrea](#); "[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)"  
**Subject:** Fw: Obama Administration Reaches Trans Pacific Partnership Trade Deal  
**Date:** Monday, October 05, 2015 4:00:04 PM

---

FYI USCM framing of TPP support repeated.

Georgia B. Gann  
Senior Legislative Advisor  
Transportation and Infrastructure Specialist  
New York City Office of Federal Affairs  
1301 Pennsylvania Ave NW, Suite 350  
Tel. (202) 624-5912  
Cell. (347) 497-1740  
[ggann@cityhall.nyc.gov](mailto:ggann@cityhall.nyc.gov)

---

**From:** USCM/Tom Cochran [<mailto:actionalert@usmayors.org>]  
**Sent:** Monday, October 05, 2015 03:38 PM  
**To:** Gann, Georgia  
**Subject:** Obama Administration Reaches Trans Pacific Partnership Trade Deal



TO: The Mayor

FROM: Tom Cochran, CEO and Executive Director

This morning the Obama Administration announced that it had reached agreement on a Trans Pacific Partnership trade deal with 11 other nations, including Japan, Canada and Mexico.

USCM President [Baltimore Mayor Stephanie Rawlings Blake's statement of support, highlights of the TPP agreement](#), and [President Obama's statement on reaching the agreement](#) are available via the links in this email. The 90-day process for Congressional consideration, as laid out in the Trade Promotion Authority legislation, will begin shortly.

The U.S. Conference of Mayors at its 83<sup>rd</sup> Annual Meeting in San Francisco [adopted policy in support of Trade Promotion](#) Authority (TPA), which Congress passed this summer, and called on the Administration to reach a trade deal with Trans Pacific nations containing enforceable labor

and environmental standards, transparency, and a uniform trading system.

Last week, as the Trade Ministers from the 12 TPP nations were in final negotiations in Atlanta, host Mayor Kasim Reed, Little Rock Mayor Mark Stodola, Chair of our Exports and Ports Task Force, Tampa Mayor Bob Buckhorn and Columbia Mayor Steve Benjamin held a press conference in support of TPP and called on conclusion of a deal. They were joined by U.S. Trade Representative Ambassador Michael Froman as they toured a small manufacturing facility near downtown Atlanta.

If you have any questions, please contact USCM staffer Dave Gatton [dgatton@usmayors.org](mailto:dgatton@usmayors.org)

The United States Conference of Mayors  
1620 I St., N.W.  
4th Floor  
Washington, DC 20006

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**From:** [Geri Prado](#)  
**To:** [Caquias, Paula](#); [Snyder, Thomas](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** meeting w the mayor  
**Date:** Monday, October 05, 2015 9:05:21 PM

---

Hi Paula:

I emailed Prisca but forgot she was out. Could I see if the Mayor has time Thursday afternoon to meet? Also, is the planning meeting Wednesday or Thursday this week?

Thanks- Geri

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [John Del Cecato](#); [Kayla Arslanian](#)  
**Subject:** Stiglitz and Forum - Time sensitive  
**Date:** Tuesday, October 06, 2015 10:33:06 AM  
**Attachments:** [FINAL TPAC Forum Legal Invite guidelines \(9-30-15\).docx](#)

---

Good morning Mayor:

Would you be able to make a call to Joseph Stiglitz TODAY and ask if he could play a significant role (we'd work with him) in the forum on December 6th? I would follow up with him. Or send an email with the following as guidelines. Thank you:

Professor Stiglitz:

I'm writing to invite you to participate in The Progressive Agenda Committee's forum on income inequality which will be singularly focused on solutions for income inequality. We believe that with your expertise on the subject, it would make the forum with attending presidential candidates substantive for voters in Iowa and nationwide.

We will be holding this at a college in Iowa TBD. Candidates from both parties will be invited and per our 501 c4 tax status, we will follow a uniform guideline (attached). Candidates will not appear on stage at the same time and each will have ample time to talk with a panel of experts. As such, we want to keep the invitees list to 5 top polling candidates from each side to have a good hearty discussion. If you would agree, we could work out details with you.

Our goal would be to have all candidates who are invited attend and to have media coverage that would allow as many people as possible in and out of Iowa hear from the candidates on the subject.

The Executive Director of The Progressive Agenda Committee, Geri Prado can discuss further details. In the meantime her number is [REDACTED]

Looking forward to hearing from you



## Memorandum

To: Forum Partners  
From: The Progressive Agenda Committee  
Date: September 30, 2015  
RE: Forum Criteria

---

### Objective Criteria for Participant Invitation

*The forum's focus is singularly centered on income inequality and ideas around solutions. The Progressive Agenda Committee (TPAC) and its partners will invite Democratic and Republican presidential candidates to discuss how they plan to combat inequality and bring economic security/stability to the nation. To receive an invitation to the income inequality forum, a candidate must satisfy the following criteria:*

- Fulfill the requirements in Article II, Section 1 of the U.S. Constitution;
- File a Statement of Candidacy, or publicly state that a Statement of Candidacy will be filed, with the Federal Election Commission by November 13, 2015.
- In the 5 most recent **Iowa Statewide** polls released and recognized by **TPAC and Simpson College prior to November 13, 2015** at 5 p.m. CT a candidate must: (1) place in the top 5 of an average of the polls and (2) receive at least 1% support on average of the polls. Polls will be used if they are by major, nationally recognized organizations that use standard methodological techniques.
- In the event that a top 5 candidate declines the invitation to participate, slots will be extended in order, up to the **7th** place candidate.
- Invitations will be sent in writing via registered mail to all candidates with a description of the objective criteria.

### Forum Operational Guidelines

- The questions for the candidates will be prepared and presented by an independent non-partisan panel or moderator.
- Each candidate will be given an equal opportunity to present his or her view on each of the issues discussed.
- The moderator will not comment in a manner that implies any preference, approval or disapproval of a candidate.

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [John Del Cecato](#); [Kayla Arslanian](#)  
**Subject:** Re: Stiglitz and Forum- Time sensitive  
**Date:** Tuesday, October 06, 2015 10:48:07 AM

---

One more thing- he wasn't sure he would be in town during that time so I wanted to get it officially on his schedule to confirm as well. Roosevelt doesn't keep his calendar or handle things he does on his own.

> On Oct 6, 2015, at 10:44 AM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:  
>  
>  
> He already told me he would in principle and I told you to follow up with staff. I will do this as well but feel like you are reinventing the wheel a bit here  
>  
>  
> Sent from my BlackBerry 10 smartphone.  
> Original Message  
> From: Geri Prado  
> Sent: Tuesday, October 6, 2015 10:33 AM  
> To: B  
> Cc: Snyder, Thomas; John Del Cecato; Kayla Arslanian  
> Subject: Stiglitz and Forum- Time sensitive  
>  
>  
> Good morning Mayor:  
>  
> Would you be able to make a call to Joseph Stiglitz TODAY and ask if he could play a significant role (we'd work with him) in the forum on December 6th? I would follow up with him. Or send an email with the following as guidelines. Thank you:  
>  
>  
> Professor Stiglitz:  
>  
> I'm writing to invite you to participate in The Progressive Agenda Committee's forum on income inequality which will be singularly focused on solutions for income inequality. We believe that with your expertise on the subject, it would make the forum with attending presidential candidates substantive for voters in Iowa and nationwide.  
>  
> We will be holding this at a college in Iowa TBD. Candidates from both parties will be invited and per our 501 c4 tax status, we will follow a uniform guideline (attached). Candidates will not appear on stage at the same time and each will have ample time to talk with a panel of experts. As such, we want to keep the invitees list to 5 top polling candidates from each side to have a good hearty discussion. If you would agree, we could work out details with you.  
>  
> Our goal would be to have all candidates who are invited attend and to have media coverage that would allow as many people as possible in and out of Iowa hear from the candidates on the subject.  
>  
> The Executive Director of The Progressive Agenda Committee, Geri Prado can discuss further details. In the meantime her number is [REDACTED]  
>  
> Looking forward to hearing from you

**From:** [Geri Prado](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [Hinton, Karen](#); [Wolfe, Emma](#); [John Del Cecato](#)  
**Subject:** Re: Dawsey  
**Date:** Tuesday, October 06, 2015 11:59:56 AM

---

yes- agreed.

On Tue, Oct 6, 2015 at 11:50 AM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Want to be very clear on division of labor here

Team TPAC needs to beat down Dawseys false premises

We here @ CH will work on confirming pieces from Mayors sked

---

**From:** Hinton, Karen  
**Sent:** Tuesday, October 06, 2015 11:41 AM  
**To:** Walzak, Phil; 'Geri Prado'

**Cc:** Wolfe, Emma; John Del Cecato  
**Subject:** RE: Dawsey

Yes, he's asking for Mayor and HRC have met since the non-endorsement interview.

---

**From:** Walzak, Phil  
**Sent:** Tuesday, October 06, 2015 11:40 AM  
**To:** Hinton, Karen; 'Geri Prado'  
**Cc:** Wolfe, Emma; John Del Cecato  
**Subject:** RE: Dawsey

Need to talk to him off rec..he thinks bec there is no lunch on sked mayor isn't talking to HRC world? irresponsible

---

**From:** Hinton, Karen

**Sent:** Tuesday, October 06, 2015 11:39 AM  
**To:** 'Geri Prado'; Walzak, Phil  
**Cc:** Wolfe, Emma; John Del Cecato  
**Subject:** RE: Dawsey

The Sanders lunch got tweeted out, I think.

**From:** Geri Prado [mailto: ]  
**Sent:** Tuesday, October 06, 2015 11:34 AM  
**To:** Walzak, Phil  
**Cc:** Hinton, Karen; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Dawsey

RKK just talked to Dawsey-

he's lying about having it in writing. I spoke with Bernie's scheduler yesterday and said the range is still the same- Dec 6-8, would likely be on the 6th but nothing is confirmed. This is the only slightly new piece of info they have but again- the Mayor gave ranges 6-8.

More importantly- he's reporting that the Mayor had lunch with Bernie Sanders and did NOT do the same with Hillary. On that part, what do you want to do?

On Tue, Oct 6, 2015 at 10:23 AM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

+ KH citymail

---

**From:** Walzak, Phil  
**Sent:** Tuesday, October 06, 2015 10:23 AM

**To:** 'Geri Prado'  
**Cc:** Karen Hinton; Wolfe, Emma; John Del Cecato  
**Subject:** RE: Dawsey

Geri/John /RKK is reaching out

Goal is to spike

**From:** Geri Prado [mailto: [REDACTED]]  
**Sent:** Tuesday, October 06, 2015 9:56 AM  
**To:** Walzak, Phil  
**Cc:** Karen Hinton; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Dawsey

Thanks Karen

On Tue, Oct 6, 2015 at 9:54 AM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Agree - since it's forum TPAC shud lead here

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Geri Prado  
**Sent:** Tuesday, October 6, 2015 9:52 AM  
**To:** Karen Hinton  
**Cc:** Walzak, Phil; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Dawsey

Either omalley or Bernie.

I think we should take this since its TPAC not MBDB. Ok?

On Oct 6, 2015, at 9:47 AM, Karen Hinton <[karen@hintoncommunications.com](mailto:karen@hintoncommunications.com)> wrote:

If no date then let me know and i will tell him he's wrong. He got it from One of the campaigns. Wouldnt say who.....

Sent from my iPhone

On Oct 6, 2015, at 9:17 AM, Geri Prado [REDACTED] wrote:

He reached out RKK last night. she followed up will let you know what she says

On Tue, Oct 6, 2015 at 6:16 AM, Geri Prado [REDACTED] wrote:

I hope so

On Tue, Oct 6, 2015 at 6:06 AM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

++

He's obviously full of shit right?  
Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

Original Message  
From: Karen Hinton  
Sent: Tuesday, October 6, 2015 9:05 AM  
To: Wolfe, Emma; Walzak, Phil  
Subject: Dawsey

He has the forum date and is writing. Or so he says

Sent from my iPhone

**From:** [Hinton, Karen](#)  
**To:** [Walzak, Phil](#); ["Geri Prado"](#)  
**Cc:** [Wolfe, Emma](#); [John Del Cecato](#)  
**Subject:** RE: Dawsey  
**Date:** Tuesday, October 06, 2015 12:00:00 PM

---

Geri you doing?

---

**From:** Walzak, Phil  
**Sent:** Tuesday, October 06, 2015 11:42 AM  
**To:** Hinton, Karen; 'Geri Prado'  
**Cc:** Wolfe, Emma; John Del Cecato  
**Subject:** RE: Dawsey

Lets

+get facts from sked/FO  
+confer w HRC land ok to share  
+then share very baseline info – yes they have spoke since the intvw

---

**From:** Hinton, Karen  
**Sent:** Tuesday, October 06, 2015 11:41 AM  
**To:** Walzak, Phil; 'Geri Prado'  
**Cc:** Wolfe, Emma; John Del Cecato  
**Subject:** RE: Dawsey

Yes, he's asking for Mayor and HRC have met since the non-endorsement interview.

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**From:** Walzak, Phil  
**Sent:** Tuesday, October 06, 2015 11:40 AM  
**To:** Hinton, Karen; 'Geri Prado'  
**Cc:** Wolfe, Emma; John Del Cecato  
**Subject:** RE: Dawsey

Need to talk to him off rec..he thinks bec there is no lunch on sked mayor isn't talking to HRC world?  
irresponsible

---

**From:** Hinton, Karen  
**Sent:** Tuesday, October 06, 2015 11:39 AM  
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**Cc:** Wolfe, Emma; John Del Cecato  
**Subject:** RE: Dawsey

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**From:** Geri Prado [\[mailto:████████████████████\]](#)  
**Sent:** Tuesday, October 06, 2015 11:34 AM  
**To:** Walzak, Phil  
**Cc:** Hinton, Karen; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Dawsey

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he's lying about having it in writing. I spoke with Bernie's scheduler yesterday and said the range is still the same- Dec 6-8, would likely be on the 6th but nothing is confirmed. This is the only slightly new piece of info they have but again- the Mayor gave ranges 6-8.

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+ KH citymail

---

**From:** Walzak, Phil  
**Sent:** Tuesday, October 06, 2015 10:23 AM  
**To:** 'Geri Prado'  
**Cc:** Karen Hinton; Wolfe, Emma; John Del Cecato  
**Subject:** RE: Dawsey

Geri/John /RKK is reaching out  
Goal is to spike

**From:** Geri Prado [<mailto:geri.prado@cityhall.nyc.gov>]  
**Sent:** Tuesday, October 06, 2015 9:56 AM  
**To:** Walzak, Phil  
**Cc:** Karen Hinton; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Dawsey

Thanks Karen

On Tue, Oct 6, 2015 at 9:54 AM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:  
Agree - since it's forum TPAC shud lead here

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

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**From:** Geri Prado  
**Sent:** Tuesday, October 6, 2015 9:52 AM  
**To:** Karen Hinton  
**Cc:** Walzak, Phil; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Dawsey

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I think we should take this since its TPAC not MBDB. Ok?

On Oct 6, 2015, at 9:47 AM, Karen Hinton <[karen@hintoncommunications.com](mailto:karen@hintoncommunications.com)> wrote:

If no date then let me know and i will tell him he's wrong. He got it from One of the campaigns. Wouldnt say who.....



Sent from my iPhone

On Oct 6, 2015, at 9:17 AM, Geri Prado <[REDACTED]> wrote:

He reached out RKK last night. she followed up will let you know what she says

On Tue, Oct 6, 2015 at 6:16 AM, Geri Prado

[REDACTED] wrote:

I hope so

On Tue, Oct 6, 2015 at 6:06 AM, Walzak, Phil

<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

++

He's obviously full of shit right?

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

Original Message

From: Karen Hinton

Sent: Tuesday, October 6, 2015 9:05 AM

To: Wolfe, Emma; Walzak, Phil

Subject: Dawsey

He has the forum date and is writing. Or so he says

Sent from my iPhone

**From:** [John Del Cecato](#)  
**To:** [Geri Prado](#); [Walzak, Phil](#)  
**Cc:** [Hinton, Karen](#); [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#)  
**Subject:** Re: URGENT  
**Date:** Tuesday, October 06, 2015 1:28:57 PM

---

Not sure. Someone needs to ask the boss.

---

**From:** Geri Prado [REDACTED]  
**Date:** Tuesday, October 6, 2015 at 1:27 PM  
**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Cc:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: URGENT

I do not.

On Tue, Oct 6, 2015 at 1:23 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

++

Do others know??

Mayor meet or talk to HRC in past sev months?

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Hinton, Karen  
**Sent:** Tuesday, October 6, 2015 1:12 PM  
**To:** Walzak, Phil  
**Cc:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Subject:** RE: URGENT

Didn't ask about Mook or Podesta, just HRC. Dawsey is focusing on HRC. We can tell him about Mook/Poesta.

---

**From:** Walzak, Phil  
**Sent:** Tuesday, October 06, 2015 1:07 PM  
**To:** Hinton, Karen  
**Cc:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Subject:** Re: URGENT

He hasn't spoken w HRC or robbie Mook or podesta in 6 months? That's not true

Pls doublebcheck

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Hinton, Karen

**Sent:** Tuesday, October 6, 2015 12:56 PM

**To:** Walzak, Phil

**Subject:** RE: URGENT

Phil?

---

**From:** Salazar-Rodriguez, Prisca

**Sent:** Tuesday, October 06, 2015 12:53 PM

**To:** Hinton, Karen; Snyder, Thomas

**Cc:** Walzak, Phil

**Subject:** RE: URGENT

I don't find anything on the sched

---

**From:** Hinton, Karen

**Sent:** Tuesday, October 06, 2015 12:24 PM

**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas

**Cc:** Walzak, Phil

**Subject:** URGENT

Need to know if Mayor has made a call or met with HRC since April?

Karen Hinton

Press Secretary

[REDACTED]

Follow Me On Twitter @KarenHinton

**From:** [Hinton, Karen](#)  
**To:** ["John Del Cecato"](#); [Geri Prado](#); [Walzak, Phil](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#)  
**Subject:** RE: URGENT  
**Date:** Tuesday, October 06, 2015 1:30:20 PM

---

I am going to update him on the story and will ask.

---

**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Tuesday, October 06, 2015 1:29 PM  
**To:** Geri Prado; Walzak, Phil  
**Cc:** Hinton, Karen; Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Subject:** Re: URGENT

Not sure. Someone needs to ask the boss.

---

**From:** Geri Prado [REDACTED]  
**Date:** Tuesday, October 6, 2015 at 1:27 PM  
**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Cc:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
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**Cc:** Walzak, Phil  
**Subject:** URGENT

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Karen Hinton  
Press Secretary



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**From:** [Snyder, Thomas](#)  
**To:** [Walzak, Phil](#); [Hinton, Karen](#); "Geri Prado"  
**Cc:** [Salazar-Rodriguez, Prisca](#); [John Del Cecato](#)  
**Subject:** Re: URGENT  
**Date:** Tuesday, October 06, 2015 1:38:07 PM

---

Pretty certain he has not spoken or met with her but best for one the comms staff to just ask him if need be.

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Tuesday, October 6, 2015 at 1:31 PM  
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**Cc:** Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>, Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
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Karen Hinton  
Press Secretary



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**Cc:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [John Del Cecato](#)  
**Subject:** RE: URGENT  
**Date:** Tuesday, October 06, 2015 1:44:11 PM

---

Yes on HRC.

About to email Mayor.

---

**From:** Walzak, Phil  
**Sent:** Tuesday, October 06, 2015 1:31 PM  
**To:** Hinton, Karen; 'Geri Prado'  
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Karen Hinton  
Press Secretary

  
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**From:** [John Del Cecato](#)  
**To:** [Walzak, Phil](#); [Hinton, Karen](#); "Geri Prado"  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#)  
**Subject:** Re: URGENT  
**Date:** Tuesday, October 06, 2015 1:52:02 PM

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**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Tuesday, October 6, 2015 at 1:49 PM  
**To:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, 'Geri Prado' [REDACTED]  
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**From:** Walzak, Phil  
**Sent:** Tuesday, October 06, 2015 1:43 PM  
**To:** 'Geri Prado'  
**Cc:** Hinton, Karen; Salazar-Rodriguez, Prisca; Snyder, Thomas; John Del Cecato  
**Subject:** RE: URGENT

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**Cc:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [John Del Cecato](#)  
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**Date:** Tuesday, October 06, 2015 1:55:50 PM

---

He still thinks it's the college ... I think., he hasn't raised location.

---

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**Sent:** Tuesday, October 06, 2015 1:50 PM  
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Press Secretary



Follow Me On Twitter @KarenHinton

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**To:** [Hinton, Karen](#); ["John Del Cecato"](#); ["Geri Prado"](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#)  
**Subject:** RE: URGENT  
**Date:** Tuesday, October 06, 2015 2:25:33 PM

---

Id decline to get into specific mtgs convos – decline to comment on private mtgs  
He knows abt mook lunch so put that to him

---

**From:** Hinton, Karen  
**Sent:** Tuesday, October 06, 2015 2:23 PM  
**To:** 'John Del Cecato'; Walzak, Phil; 'Geri Prado'  
**Cc:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Subject:** RE: URGENT

So Mayor says he has not met or talked to HRC since her announcement. He has spoken and met with Podesta at least two times; talked to Mook several times.

Should I tell this Dawsey?

---

**From:** John Del Cecato [<mailto:jfdc@akpdmmedia.com>]  
**Sent:** Tuesday, October 06, 2015 1:52 PM  
**To:** Walzak, Phil; Hinton, Karen; 'Geri Prado'  
**Cc:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
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Press Secretary



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**From:** [Adams Baker, Marti](#)  
**To:** ["John Del Cecato"](#); [Hagelgans, Andrea](#)  
**Subject:** RE: We started a trend...  
**Date:** Tuesday, October 06, 2015 2:34:17 PM

---

Ha!

---

**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Tuesday, October 06, 2015 2:28 PM  
**To:** Adams Baker, Marti; Hagelgans, Andrea  
**Subject:** We started a trend...

<http://www.washingtonpost.com/news/the-fix/wp/2015/10/06/hey-lets-all-make-our-own-donald-trump-hats/>

**From:** [John Del Cecato](#)  
**To:** [Walzak, Phil](#); ["Geri Prado"](#)  
**Cc:** [Hinton, Karen](#); [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#)  
**Subject:** Re: URGENT  
**Date:** Tuesday, October 06, 2015 2:49:09 PM

---

Kinda of a nothing story - but I'm sure tabloids will poke us

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Tuesday, October 6, 2015 at 2:32 PM  
**To:** 'Geri Prado' [REDACTED]  
**Cc:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: URGENT

# Bill de Blasio Met Quietly With Bernie Sanders

New York City mayor continues planning for candidates' forum in Iowa

ENLARGE

U.S. Sen. Bernie Sanders and his wife Jane O'Meara prepare for a rally in Boston on Oct. 3. *PHOTO: DARREN MCCOLLESTER/GETTY IMAGES*

By

**JOSH DAWSEY**

Updated Oct. 6, 2015 2:26 p.m. ET

[0 COMMENTS](#)

New York Mayor [Bill de Blasio](#) met U.S. Sen. Bernie Sanders in New York last month as [he continued to weigh](#) an endorsement in the 2016 presidential contest and planned to host a [candidates forum](#) in Iowa later this year.

Mr. de Blasio, who has praised the liberal Vermont senator for his economic positions, met with Mr. Sanders as he traveled to New York for a television appearance, according to two people familiar with the matter. The mayor's camp didn't list the meeting on his public schedule.

The meeting comes as Mr. de Blasio planned to host the forum at an Iowa college to discuss income inequality and other issues the mayor wants to push as key to the 2016 debate.

For the forum, Mr. de Blasio's camp has keyed in on early December as a likely time and Simpson College in Indianola, Iowa, near Des Moines, as a likely venue.

The mayor wants politicians of both parties to attend. Representatives for Mr. Sanders and former Democratic Maryland governor Martin O'Malley, have expressed interest in attending.

Mr. de Blasio hasn't recently appeared with [Hillary Clinton, whose winning 2000 campaign](#) for U.S. Senate he ran. He skipped her presidential announcement in New York City but praised her in a range of television interviews while withholding his endorsement. A spokesman for Mrs. Clinton didn't have an immediate comment.

He [met with top Clinton aides](#) and advisers before announcing he wouldn't immediately endorse her after she declared her candidacy, according to public schedules posted online. Some in the mayor's orbit have resisted the forum and want him to focus more on New York, with [some believing he should endorse](#) Mrs. Clinton. But Mr. de Blasio has said he wants to see her outline more of her agenda.

A spokeswoman for the forum said it would be held in the fall and that details would be announced soon. She declined to comment further.

**From:** Geri Prado [[mailto:](#) [REDACTED]]  
**Sent:** Tuesday, October 06, 2015 1:27 PM  
**To:** Walzak, Phil  
**Cc:** Hinton, Karen; Salazar-Rodriguez, Prisca; Snyder, Thomas; John Del Cecato  
**Subject:** Re: URGENT

I do not.

On Tue, Oct 6, 2015 at 1:23 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

++

Do others know??

Mayor meet or talk to HRC in past sev months?

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Hinton, Karen  
**Sent:** Tuesday, October 6, 2015 1:12 PM  
**To:** Walzak, Phil  
**Cc:** Salazar-Rodriguez, Prisca; Snyder, Thomas

**Subject:** RE: URGENT

Didn't ask about Mook or Podesta, just HRC. Dawsey is focusing on HRC. We can tell him about Mook/Poesta.

---

**From:** Walzak, Phil  
**Sent:** Tuesday, October 06, 2015 1:07 PM  
**To:** Hinton, Karen  
**Cc:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Subject:** Re: URGENT

He hasn't spoken w HRC or robbie Mook or podesta in 6 months? That's not true

Pls doublecheck

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Hinton, Karen  
**Sent:** Tuesday, October 6, 2015 12:56 PM  
**To:** Walzak, Phil  
**Subject:** RE: URGENT

Phil?

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, October 06, 2015 12:53 PM  
**To:** Hinton, Karen; Snyder, Thomas  
**Cc:** Walzak, Phil  
**Subject:** RE: URGENT

I don't find anything on the sched

---

**From:** Hinton, Karen  
**Sent:** Tuesday, October 06, 2015 12:24 PM  
**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Cc:** Walzak, Phil  
**Subject:** URGENT

Need to know if Mayor has made a call or met with HRC since April?

Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton



**From:** [John Del Cecato](#)  
**To:** [Adams Baker, Marti](#); [Hagelgans, Andrea](#); [Walzak, Phil](#)  
**Subject:** Re: We started a trend...  
**Date:** Tuesday, October 06, 2015 2:49:19 PM

---

haha

---

**From:** "Adams Baker, Marti" <[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>  
**Date:** Tuesday, October 6, 2015 at 2:35 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Subject:** RE: We started a trend...

[https://pbump.net/files/post/trumphat/make.php?p=Make\\_Walzak|Great\\_Again&h=w](https://pbump.net/files/post/trumphat/make.php?p=Make_Walzak|Great_Again&h=w)

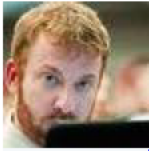
---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Tuesday, October 06, 2015 2:28 PM  
**To:** Adams Baker, Marti; Hagelgans, Andrea  
**Subject:** We started a trend...

<http://www.washingtonpost.com/news/the-fix/wp/2015/10/06/hey-lets-all-make-our-own-donald-trump-hats/>

**From:** [Gunaratna, Mahen](#)  
**To:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Hinton, Karen](#); ["John Del Cecato"](#); [Wolfe, Emma](#)  
**Subject:** RE: Rubio to discuss views on "sharing economy"  
**Date:** Tuesday, October 06, 2015 3:12:39 PM

---



**Jonathan Lemire** @JonLemire 2m2 minutes ago

From [@AP](#): in Manhattan appearance, [@marcorubio](#) attacks NYC's efforts to limit [@Uber](#) and [@Airbnb](#) [bigstory.ap.org/article/05dfd9](http://bigstory.ap.org/article/05dfd9).....

---

**From:** Gunaratna, Mahen  
**Sent:** Wednesday, September 30, 2015 4:11 PM  
**To:** Walzak, Phil; Hagelgans, Andrea; Hinton, Karen; John Del Cecato; Wolfe, Emma  
**Subject:** FW: Rubio to discuss views on 'sharing economy'

Will likely hit us...

**From:** POLITICO Pro [<mailto:states-alert@politico.com>]  
**Sent:** Wednesday, September 30, 2015 4:09 PM  
**To:** Gunaratna, Mahen  
**Subject:** Rubio to discuss views on 'sharing economy'

## **Rubio to discuss views on 'sharing economy'**

By Miranda Neubauer

4:08 p.m. | Sep. 30, 2015

Republican presidential candidate Marco Rubio will discuss his views on the "sharing economy" and public policy and take questions from members of the NY Tech Meetup Tuesday morning at Civic Hall in Manhattan.

Andrew Rasiej, co-founder of Civic Hall and chairman of the NYTM, will lead a discussion with the Florida senator after his remarks.

The event is open to the public but [registration is required](#).

Rubio has contrasted his support for companies representing the sharing economy with Hillary Clinton. In July, he told [CNN](#) that "her take on Airbnb, Lyft, Uber, these sorts of things, is a perfect example of someone who's trapped in the past, and cannot understand how much the world is changing, and how much it's going to change in the years to come economically."

You've received this POLITICO Pro content because your customized settings include: Florida (all articles) or one of the following Florida topics: Marco Rubio.

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If you believe this has been sent to you in error, please safely [unsubscribe](#).

**From:** [John Del Cecato](#)  
**To:** [Hagelgans, Andrea](#); [Wolfe, Emma](#); [Walzak, Phil](#); [Adams Baker, Marti](#); [Geri Prado](#); [Hinton, Karen](#)  
**Cc:** [Richardson, Jerika](#)  
**Subject:** Re: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic  
**Date:** Tuesday, October 06, 2015 4:13:04 PM

---

Good flag...

Can you also try to spin them hard on the basic premise of TPAC - that MBDB is using every tool at his disposal to tackle income inequality - UPK, after-school program expansion, affordable housing (200K units), first rent freeze in history, paid sick leave for 500K additional workers, new rules to require developers to build affordable housing, fighting like hell for \$15 min wage... But we don't operate in a vacuum - we need Washington to be a partner in this & tackle a lot of issues at the federal level - because that makes a real difference in the lives of New Yorkers...

---

**From:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Date:** Tuesday, October 6, 2015 at 2:52 PM  
**To:** "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Adams Baker, Marti" <[MAadams@cityhall.nyc.gov](mailto:MAadams@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Cc:** "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>  
**Subject:** FW: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

Here are Molly's quotes.

I'd like to find out how she is framing the HRC quote—we need to make sure she's time stamping that one for when he actually said it and not implying it was from now.

---

**From:** Richardson, Jerika  
**Sent:** Tuesday, October 06, 2015 2:49 PM  
**To:** Hagelgans, Andrea  
**Subject:** FW: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

These are correct quotes. Should we be concerned about the Hillary piece? He has been consistent on that.

**From:** Sue Parilla [[mailto: \[REDACTED\]](#)]  
**Sent:** Tuesday, October 06, 2015 2:19 PM  
**To:** Richardson, Jerika; Hagelgans, Andrea  
**Subject:** Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

Hello,

These are the quotes from Mayor de Blasio that will be in the Atlantic article by Molly Ball.

1. "What I'm trying to do goes far beyond the boundaries of the Democratic Party," he told me. "It's about changing our national debate and, ultimately, changing politics."
2. "I think the Democratic Party needs to get back to its roots," he told me. "We're supposed to be about progressive economic policies and economic populism. We're supposed to speak for the needs of working people. And I don't think, as a whole, the party has done a good enough job."
3. "What happened in 2014 is a lot of Democratic candidates did not want to say out loud the crisis that we're facing, and I think that's a huge mistake," he says.
4. With regard to Hillary Clinton: "I think it's time, in the coming weeks and months, for her to offer a specific vision for addressing income inequality," he told me.
5. "I think we have a broken situation in Washington, D.C.—that is not news," he told me. "We know this issue of income inequality is not getting addressed. We know the middle class is in great danger. We've got to have a breakthrough here. I have the honor of being mayor of the biggest city in the country. It's my obligation to act on these issues."
6. De Blasio said his approaches had already been tested enough to convince him they were the right ones. "We've picked up on policies that have already been successful elsewhere," he said. "I think the jury came back a long time ago."
7. He invokes the Democratic heritage of Franklin Delano Roosevelt and Fiorello la Guardia, two men that his Italian mother and her two sisters so admired that it often felt like the two men were invisibly present at family gatherings in the 1970s and '80s. "They talked about them all the time," he says.
8. Reagan's election was, he told me, "a shock like you would not believe," one that he traces as the root of virtually every pernicious economic trend—"deregulation and trickle-down economics and globalization." When I noted that a lot of people had found Reagan inspiring, de Blasio shot back, "Well, I don't know many of those people."
9. He recently had a "powerful conversation" with the mayor of Rome, he told me, who shared his frustration at being far out in front of his national government, policy-wise.
10. "My job is to produce for my people in this city, the 8.4 million I represent. But I am also cognizant of the fact that we do have an impact on the national and even the international discussion," he told me.

That's it.

Thank you,  
Sue Parilla

**From:** [B](#)  
**To:** [John Del Cecato](#); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us); [Williams, Dominic](#)  
**Subject:** Re: Tweet by Jennifer Epstein on Twitter  
**Date:** Tuesday, October 06, 2015 5:19:04 PM

---

Let us pray!

Sent from my BlackBerry 10 smartphone.

---

**From:** John Del Cecato  
**Sent:** Tuesday, October 6, 2015 4:33 PM  
**To:** B; [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us); Williams, Dominic  
**Subject:** Tweet by Jennifer Epstein on Twitter

---



**Jennifer Epstein (@jeneps)**

[10/6/15, 4:30 PM](#)

Clinton's avoidance of a stance on TPP won't last much longer. "Oh yeah. I will definitely have a position."

[Download](#) the Twitter app

**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Cc:** [Geri Prado](#); [Snyder, Thomas](#)  
**Subject:** Re: POLITICO: Bernie Sanders praises de Blasio after meeting report  
**Date:** Tuesday, October 06, 2015 8:40:46 PM

---

Hard not to love Bernie!

On Oct 6, 2015, at 7:44 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

Well, this is helpful -- having Sanders even broadly commit adds momentum

Sent from my BlackBerry 10 smartphone.

---

**From:** Clips <[Clips@cityhall.nyc.gov](mailto:Clips@cityhall.nyc.gov)>  
**Sent:** Tuesday, October 6, 2015 6:46 PM  
**Subject:** POLITICO: Bernie Sanders praises de Blasio after meeting report

---

**Bernie Sanders praises de Blasio after meeting report**

POLITICO NY – Dana Rubinstein

<http://www.capitalnewyork.com/article/city-hall/2015/10/8578937/bernie-sanders-praises-de-blasio-after-meeting-report>

Sen. Bernie Sanders on Tuesday described Mayor Bill de Blasio as "one of the leading progressives in America," following a report that the two met in New York City last month.

"We talked about progressive politics in America and his accomplishments in New York City," said the Vermont senator and presidential candidate, in a statement provided to POLITICO New York. "As a former mayor myself, I enjoyed meeting one of the leading progressives in America and talking about what he's doing in the city. I'm very impressed by what he's done, particularly on early childhood education."

On Tuesday, the Wall Street Journal reported that de Blasio met with Sanders last month, a private meeting that was left off the mayor's public schedule.

Sanders spokesman Michael Briggs told POLITICO New York that the senator and the mayor met at a restaurant in Brooklyn.

"The senator was in New York City for a number of other events, including going on Stephen Colbert that night and looked to see if there was an opportunity to meet with the mayor," said Briggs. "And the mayor's office graciously agreed. They talked together alone for about an hour."

Did Sanders seek de Blasio's endorsement?

"I really don't have anything for you on that," said Briggs. "I was not inside the

meeting."

The report of Sanders' meeting with the mayor, who is trying to make a name for himself on the national progressive stage, came up during a Tuesday afternoon interview with de Blasio on WCBS 880.

"Mayor de Blasio, you recently met with Bernie Sanders," said the radio host. "Just a couple of progressives getting together to chat? Or should we read more into this? Is the senator someone you might support for president?"

De Blasio talked about how impressive he finds the Democratic field — a field he does not believe requires the entry of a Joe Biden — but declined to really answer the question.

"I got a request from Senator Sanders to meet with him," said de Blasio. "Of course, I'm going to respect that request. I think he's a very impressive person."

De Blasio said, as he has in the past, that he has yet to decide whom to endorse.

"I obviously have a very good relationship with Hillary Clinton and a ton of respect for her," said de Blasio, who managed Clinton's first campaign for the U.S. Senate. "I think she's running a very strong campaign and putting forward a very strong vision. And there's a few areas I've asked for some clarification from her and her camp, but I have to say I think she, with every passing week, has offered a more compelling vision."

De Blasio has very publicly declined to endorse her presidential candidacy, arguing that she has yet to fully demonstrate her progressive bona fides.

He's planning to host a presidential forum on income inequality in Iowa this fall. It's not yet clear who will attend.

Briggs said Sanders "hopes to attend," schedule permitting.



**From:** [Hagelgans, Andrea](#)  
**To:** [John Del Cecato](#); [Walzak, Phil](#); [Adams Baker, Marti](#); [Geri Prado](#) [REDACTED] [Hinton, Karen](#)  
**Subject:** RE: from Alan Colmes  
**Date:** Tuesday, October 06, 2015 9:08:15 PM  
**Attachments:** [image001.png](#)

---

TPA team, can you tell us when it makes most sense strategically so we can look at calendar?

---

**From:** John Del Cecato [[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)]  
**Sent:** Tuesday, October 06, 2015 6:19 PM  
**To:** Walzak, Phil; Adams Baker, Marti; Hagelgans, Andrea; Geri Prado [REDACTED] Hinton, Karen  
**Subject:** Re: from Alan Colmes

Let's do it!

As Colbert once wrote in a book, he's the better half of Hannity & Colmes

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Tuesday, October 6, 2015 at 6:11 PM  
**To:** "Adams Baker, Marti" <[MAAdams@cityhall.nyc.gov](mailto:MAAdams@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Geri Prado" ([REDACTED] <[REDACTED]>), John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Subject:** FW: from Alan Colmes

Beating down our door!

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, October 06, 2015 11:13 AM  
**To:** Walzak, Phil; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Hi Phil and Marti,

Can we come up with a date?

Alan

---

**From:** Walzak, Phil [<mailto:PWalzak@cityhall.nyc.gov>]  
**Sent:** Tuesday, September 29, 2015 10:54 AM  
**To:** Colmes, Alan; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Looking at some options!  
+my colleague Marti Adams

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 29, 2015 9:37 AM  
**To:** Walzak, Phil  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** Re: from Alan Colmes

Hey Phil....checking in.

Can we set a date? 😊

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 15, 2015 9:45 AM  
**To:** Colmes, Alan  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Lets stay in touch

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 15, 2015 9:45 AM  
**To:** Walzak, Phil  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** Re: from Alan Colmes

great...thanks very much, Phil  
Including my booker and producer, Dani and John here.

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 15, 2015 9:26 AM  
**To:** Colmes, Alan  
**Subject:** Re: from Alan Colmes

Yes I am workin on this  
Think we will have something

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Colmes, Alan  
**Sent:** Tuesday, September 15, 2015 9:25 AM  
**To:** Walzak, Phil  
**Subject:** Re: from Alan Colmes

Hi Phil....following up....

One other thing of note is that we have a strong presence on social media which helps spread our work. I'd really like to get the mayor's message out there.

Can we arrange something?

Thanks very much for any consideration.

Alan

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 8, 2015 1:33 PM  
**To:** Colmes, Alan  
**Subject:** RE: from Alan Colmes

Thanks for your message, let me take a look

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 08, 2015 8:56 AM  
**To:** Walzak, Phil  
**Subject:** from Alan Colmes

Hi Phil,

I caught the tail end of the mayor on Morning Joe before Christie came on and made ridiculous comments that went unchallenged. I'd like to re-extend an invitation for the mayor to appear on my radio show. There are only a few of us on the left who do national shows and we offer a platform that includes about 75 radio stations, Sirius/XM, our app, and online streaming. The power and effectiveness of talk radio is understood and harnessed by conservatives, but I've been trying for years to get more liberals to understand its value.

Can we please arrange an interview?

Best Wishes,  
Alan

This message and its attachments may contain legally privileged or confidential information. It is intended solely for the named addressee. If you are not the addressee indicated in this message (or responsible for delivery of the message to the addressee), you may not copy or deliver this message or its attachments to anyone. Rather, you should permanently delete this message and its attachments and kindly notify the sender by reply e-mail. Any content of this message and its attachments that does not relate to the official business of Fox News or Fox Business must not be taken to have been sent or endorsed by either of them. No representation is made that this email or its attachments are without defect.

**From:** [Gunaratna, Mahen](#)  
**To:** [Geri Prado](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** Re: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic  
**Date:** Tuesday, October 06, 2015 10:17:15 PM

---

Got it

Sent from my iPhone

On Oct 6, 2015, at 10:12 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

We are officially registered as the progressive agenda committee. To the progressive world TPA is fast track so we are moving off TPA.

Johns description is accurate. TPAC is an organization. We hope to have other leaders who sit on the board etc.

On Oct 6, 2015, at 8:41 PM, Gunaratna, Mahen  
<[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

What is the second entity besides TPAC? TPAC is same as TPA right?

Sent from my iPhone

On Oct 6, 2015, at 8:40 PM, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Geri can do better.

Basically TPAC is dedicated to finding solutions to income inequality across the country.

MBDB is founder of TPAC - but it's separate and apart from him - includes groups and leaders representing millions of people across the country with the same goal.

On Oct 6, 2015, at 8:17 PM, Gunaratna, Mahen  
<[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

Can you explain in more detail what the two entities are?

Sent from my iPhone

Begin forwarded message:

**From:** "Hagelgans, Andrea"  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
>  
**Date:** October 6, 2015 at  
7:21:04 PM EDT  
**To:** "Richardson, Jerika"  
<[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>  
>, "Gunaratna, Mahen"  
<[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
>  
**Subject:** Fw: Quotes from  
Mayor de Blasio in article  
by Molly Ball for The  
Atlantic

Can you all handle?

Sent from my BlackBerry 10 smartphone.

---

**From:** Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Sent:** Tuesday, October 6, 2015  
6:57 PM  
**To:** John Del Cecato; Walzak, Phil;  
Hagelgans, Andrea  
**Subject:** Re: Quotes from Mayor  
de Blasio in article by Molly Ball for  
The Atlantic

---

and that they are two  
different entities. he founded  
and is working with other  
influencers to lift the issue  
up. that's what TPAC is. the  
less interchangeable we try  
to make them the better.

i know you guys know but  
i'm just reiterating

On Oct 6, 2015,  
at 4:13 PM, John  
Del Cecato  
<[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
> wrote:

Good flag...

Can you also try to spin  
them hard on the basic  
premise of TPAC - that  
MBDB is using every tool

at his disposal to to  
tackle income inequality -  
UPK, after-school  
program expansion,  
affordable housing (200K  
units), first rent freeze in  
history, paid sick leave for  
500K additional workers,  
new rules to require  
developers to build  
affordable housing,  
fighting like hell for \$15  
min wage... But we don't  
operate in a vacuum - we  
need Washington to be a  
partner in this & tackle a  
lot of issues at the  
federal level - because  
that makes a real  
difference in the lives of  
New Yorkers...

---

**From:** "Hagelgans,  
Andrea"

<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
>

**Date:** Tuesday,  
October 6, 2015 at  
2:52 PM

**To:** "Wolfe, Emma"

<[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>

>, "Walzak, Phil"

<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>

>, "Adams Baker,  
Marti"

<[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)>

>, John Del Cecato

<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

>, Geri Prado

<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>

>, "Hinton, Karen"

<[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>

>

**Cc:** "Richardson,  
Jerika"

<[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>

>

**Subject:** FW: Quotes

from Mayor de  
Blasio in article by  
Molly Ball for The  
Atlantic

Here are Molly's  
quotes.

I'd like to find out  
how she is framing  
the HRC quote—we  
need to make sure  
she's time stamping  
that one for when  
he actually said it  
and not implying it  
was from now.

---

**From:** Richardson,  
Jerika  
**Sent:** Tuesday,  
October 06, 2015  
2:49 PM  
**To:** Hagelgans,  
Andrea  
**Subject:** FW: Quotes  
from Mayor de Blasio  
in article by Molly Ball  
for The Atlantic

These are correct  
quotes. Should we  
be concerned about  
the Hillary piece? He  
has been consistent  
on that.

**From:** Sue  
Parilla  
[\[mailto: \]](#)

**Sent:** Tuesday,  
October 06, 2015  
2:19 PM  
**To:** Richardson,  
Jerika; Hagelgans,  
Andrea  
**Subject:** Quotes  
from Mayor de Blasio  
in article by Molly Ball  
for The Atlantic

Hello,

These are the quotes from Mayor de Blasio that will be in the Atlantic article by Molly Ball.

1. "What I'm trying to do goes far beyond the boundaries of the Democratic Party," he told me. "It's about changing our national debate and, ultimately, changing politics."

2. "I think the Democratic Party needs to get back to its roots," he told me. "We're supposed to be about progressive economic policies and economic populism. We're supposed to speak for the needs of working people. And I don't think, as a whole, the party has done a good enough job."

3. "What happened in 2014 is a lot of Democratic candidates did not want to say out loud the crisis that we're facing, and I think that's a huge mistake," he says.



4. With regard to Hillary Clinton: "I think it's time, in the coming weeks and months, for her to offer a specific vision for addressing income inequality," he told me.

5. "I think we have a broken situation in Washington, D.C.—that is not news," he told me. "We know this issue of income inequality is not getting addressed. We know the middle class is in great danger. We've got to have a breakthrough here. I have the honor of being mayor of the biggest city in the country. It's my obligation to act on these issues."

6. De Blasio said his approaches had already been tested enough to convince him they were the right ones. "We've picked up on policies that have already been successful elsewhere," he said. "I think the jury came back a long time ago."

7. He invokes the Democratic

heritage of  
Franklin Delano  
Roosevelt and  
Fiorello la Guardia,  
two men that his  
Italian mother and  
her two sisters so  
admired that it  
often felt like the  
two men were  
invisibly present at  
family gatherings  
in the 1970s and  
'80s. "They talked  
about them all the  
time," he says.

8. Reagan's  
election was, he  
told me, "a shock  
like you would not  
believe," one that  
he traces as the  
root of virtually  
every pernicious  
economic trend  
—"deregulation  
and trickle-down  
economics and  
globalization."  
When I noted that  
a lot of people had  
found Reagan  
inspiring, de Blasio  
shot back, "Well, I  
don't know many  
of those people."

9. He recently had  
a "powerful  
conversation" with  
the mayor of  
Rome, he told me,  
who shared his  
frustration at being  
far out in front of  
his national  
government,  
policy-wise.

10. “My job is to produce for my people in this city, the 8.4 million I represent. But I am also cognizant of the fact that we do have an impact on the national and even the international discussion,” he told me.

That's it.

Thank you,  
Sue Parilla

**From:** [John Del Cecato](#)  
**To:** [Walzak, Phil](#); [Adams Baker, Marti](#); [Richardson, Jerika](#); [Hagelgans, Andrea](#)  
**Cc:** [Geri Prado](#)  
**Subject:** Re: One additional question  
**Date:** Wednesday, October 07, 2015 10:22:38 AM

---

Haha... Yeah, maybe I'm being stupid

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**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 10:13 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Adams Baker, Marti" <[MAadams@cityhall.nyc.gov](mailto:MAadams@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Cc:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** Re: One additional question

Eh

Think just say it was a rhetorical play on trump, lighthearted jab to make a point  
Don't want to do hist debate we are going to lose

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** John Del Cecato  
**Sent:** Wednesday, October 7, 2015 10:06 AM  
**To:** Adams Baker, Marti; Richardson, Jerika; Hagelgans, Andrea; Walzak, Phil  
**Cc:** Geri Prado  
**Subject:** Re: One additional question

---

I don't know if we want to engage on a smart-alec question, but....

In the years after WWII, the economy was booming, unions were strong, the wealthy paid a LOT more in taxes, and income inequality was low... Now - I'm not saying we want to go back to the 50s and 60s in terms of social attitudes, etc - but economically speaking - the decimation of unions, the massive tax cuts for the wealthy, Citizens United, and a million other rule changes in the last few decades have greatly contributed to the mess we're in...

You might just want to point her to our joint op-ed with Warren, where we reference how the middle class was built from the 1930s-1970s - only to see trickle-down economics pull the rug out from under the middle class in the 80s

[https://www.washingtonpost.com/opinions/how-to-revive-the-american-dream/2015/05/06/a583c94c-f323-11e4-b2f3-af5479e6bbdd\\_story.html](https://www.washingtonpost.com/opinions/how-to-revive-the-american-dream/2015/05/06/a583c94c-f323-11e4-b2f3-af5479e6bbdd_story.html)

---

**From:** "Adams Baker, Marti" <[MAadams@cityhall.nyc.gov](mailto:MAadams@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 9:49 AM  
**To:** "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>

**Subject:** FW: One additional question

**From:** Molly Ball [<mailto:molly@theatlantic.com>]

**Sent:** Wednesday, October 07, 2015 9:48 AM

**To:** Adams Baker, Marti; Richardson, Jerika

**Subject:** One additional question

Re: the hat—when does Mayor de Blasio believe America was "fair"?

--

Molly Ball

Staff writer

The Atlantic

202-266-7437 o

 c

[molly@theatlantic.com](mailto:molly@theatlantic.com)

[twitter.com/mollyesque](https://twitter.com/mollyesque)

**From:** [Richardson, Jerika](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [John Del Cecato](#); [Adams Baker, Marti](#); [Hagelgans, Andrea](#); [Geri Prado](#); [Gunaratna, Mahen](#)  
**Subject:** Re: One additional question  
**Date:** Wednesday, October 07, 2015 10:25:51 AM

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+

Sent from my iPhone

On Oct 7, 2015, at 10:13 AM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Eh

Think just say it was a rhetorical play on trump, lighthearted jab to make a point  
Don't want to do hist debate we are going to lose

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

**From:** John Del Cecato  
**Sent:** Wednesday, October 7, 2015 10:06 AM  
**To:** Adams Baker, Marti; Richardson, Jerika; Hagelgans, Andrea; Walzak, Phil  
**Cc:** Geri Prado  
**Subject:** Re: One additional question

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[https://www.washingtonpost.com/opinions/how-to-revive-the-american-dream/2015/05/06/a583c94c-f323-11e4-b2f3-af5479e6bbdd\\_story.html](https://www.washingtonpost.com/opinions/how-to-revive-the-american-dream/2015/05/06/a583c94c-f323-11e4-b2f3-af5479e6bbdd_story.html)

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**From:** "Adams Baker, Marti" <[MAAdams@cityhall.nyc.gov](mailto:MAAdams@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 9:49 AM  
**To:** "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Subject:** FW: One additional question

**From:** Molly Ball [<mailto:molly@theatlantic.com>]  
**Sent:** Wednesday, October 07, 2015 9:48 AM  
**To:** Adams Baker, Marti; Richardson, Jerika  
**Subject:** One additional question

Re: the hat—when does Mayor de Blasio believe America was "fair"?

--

Molly Ball  
Staff writer  
The Atlantic  
202-266-7437 o  
[REDACTED] c  
[molly@theatlantic.com](mailto:molly@theatlantic.com)

[twitter.com/mollyesque](https://twitter.com/mollyesque)

**From:** [Gunaratna, Mahen](#)  
**To:** [Blumm, Kate](#); [John Del Cecato](#); [jfromowitz@akpdmedia.com](mailto:jfromowitz@akpdmedia.com); [Walzak, Phil](#); [Hagelgans, Andrea](#)  
**Subject:** FW: Census shows uneven recession effects in New York City  
**Date:** Wednesday, October 07, 2015 11:42:21 AM

---

Some good stuff here to incorporate into future remarks/speeches, stump, etc.

**From:** POLITICO Pro [mailto:states-alert@politico.com]  
**Sent:** Wednesday, October 07, 2015 11:41 AM  
**To:** Gunaratna, Mahen  
**Subject:** Census shows uneven recession effects in New York City

## [Census shows uneven recession effects in New York City](#)

By Laura Nahmias

11:40 a.m. | Oct. 7, 2015

Poverty rates in New York City held steady in 2014, despite a promising decrease in 2013 from the previous year, [newly analyzed census data](#) reported by the Citizens' Committee for Children shows.

The census data shows an uneven recovery from the 2009 recession in one of the country's wealthiest cities, with median incomes stagnating, costs of living increasing, and already high poverty rates holding steady.

Census data for the year 2014 shows that roughly one in every three children in New York City lives in poverty, and 250,000 more people, both children and adults, lived in poverty in the five boroughs in 2014 than in 2008. More than 23,000 of the 250,000 people in poverty are children.

Child poverty rates were highest in the Bronx, with 43.3 percent of children living in poverty in 2014. They were lowest in Queens, where the rate of children in poverty is 20.3 percent.

While median income levels for families with children in New York City increased in 2013 for the first time since the recession struck, they dropped again in 2014, to \$50,841, about \$4,500 less than the median income for families with children in 2008.

And the costs of living in New York City are also increasing. Median monthly rents have gone up almost 12 percent since the recession began, from \$1,036 to \$1,160.

The census data does show some positive trends. Unemployment rates for New Yorkers above the age of 20 are now approaching the levels they had reached before the recession. The total unemployment rate citywide in 2014 was 8.3 percent, a 15.3 percent decrease from 2013.

While teen unemployment rates were still high at 34.8 percent in 2014, those rates also fell by 11.9 percent from the previous year.

Read the full report here: <http://bit.ly/1Q7Fm9u>



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**From:** [Adams Baker, Marti](#)  
**To:** [John Del Cecato \(jfdc@akpdmedia.com\)](#); ["geri@progressiveagenda.us"](#)  
**Cc:** [Walzak, Phil](#); [Hagelgans, Andrea](#)  
**Subject:** TPA Signers Call on Oct 13  
**Date:** Wednesday, October 07, 2015 12:32:23 PM

---

Hey guys – can you send us some background on the TPA signers call, please? Main message, participants, etc.

Thanks!

**Marti Adams Baker**

Deputy Communications Director | Office of Mayor Bill de Blasio  
o: (212) 788-9570 | m: [REDACTED] | t: [@Marti\\_Adams](#)

**From:** [White, Erin](#)  
**To:** [Gunaratna, Mahen](#); [Hagelgans, Andrea](#); [Hinton, Karen](#); [Richardson, Jerika](#); [John Del Cecato \(jfdc@akpdmedia.com\)](#); [Walzak, Phil](#)  
**Subject:** Re: Atlantic article about de Blasio  
**Date:** Wednesday, October 07, 2015 12:59:28 PM

---

I need to check in with AH about whether to push on age. Then I will email him directly. We will get it.

Sent from my BlackBerry 10 smartphone.

---

**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 7, 2015 12:53 PM  
**To:** Hagelgans, Andrea; Hinton, Karen; Richardson, Jerika; John Del Cecato (jfdc@akpdmedia.com); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

---

What's our plan to clarify the other outstanding pieces of the fact check? If he hasn't responded, my recommendation is that we don't press him on this (especially since it's a sensitive manner), but rather just ask Steve to clarify. He's been helpful to us on these types of matters in the past –

Molly is planning on using ten direct quotes from her two interviews with the Mayor. I have someone reviewing the audio and cross-checking the quotes to make sure they're accurate.

---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:50 PM  
**To:** Hinton, Karen; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato (jfdc@akpdmedia.com); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Molly Ball  
Staff writer  
The Atlantic  
202-266-7437 o  
[REDACTED] c  
[molly@theatlantic.com](mailto:molly@theatlantic.com)

---

**From:** Hinton, Karen  
**Sent:** Wednesday, October 07, 2015 12:48 PM  
**To:** Hagelgans, Andrea; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Oh, I'll call you then. What's her number?

---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:47 PM  
**To:** Hinton, Karen; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin

**Subject:** RE: Atlantic article about de Blasio

Believe she is in DC, but yes. She needs to speak with either you or Phil

We've given her accomplishments, fact check etc, but want a senior source talking to her to assist in push back. The piece should be more favorable to us than Vanity Fair. But she is interested in the feud and whether it hurt the Mayor. I think she needs someone beyond Rebecca, me and Jerika who have been managing her piecemeal requests to knit the picture.

---

**From:** Hinton, Karen

**Sent:** Wednesday, October 07, 2015 12:46 PM

**To:** Gunaratna, Mahen; Hagelgans, Andrea; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin

**Subject:** RE: Atlantic article about de Blasio

Is everybody cool if I give her a call and have coffee with her just to get a sense of things?

---

**From:** Gunaratna, Mahen

**Sent:** Wednesday, October 07, 2015 12:40 PM

**To:** Hagelgans, Andrea; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; Hinton, Karen; White, Erin

**Subject:** RE: Atlantic article about de Blasio

Erin is waiting to hear back from the Mayor on #1 and #2.

[REDACTED]

---

**From:** Hagelgans, Andrea

**Sent:** Wednesday, October 07, 2015 12:33 PM

**To:** Richardson, Jerika; Gunaratna, Mahen; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; Hinton, Karen

**Subject:** RE: Atlantic article about de Blasio

Minus Sue

JDC—how do you want us answering on TPA?

---

**From:** Sue Parilla [[mailto:\[REDACTED\]](mailto:[REDACTED])]

**Sent:** Wednesday, October 07, 2015 12:32 PM

**To:** Richardson, Jerika; Hagelgans, Andrea

**Subject:** Atlantic article about de Blasio

This is all that is left. Please let me hear back from you today.

1. The article says his parents were 44 when he was born. I know they were both born in 1917, but were they both 44 when he was born in May of 1961?

2. Though his parents were cleared after an investigation by the government loyalty board, it nevertheless stymied his father's career as a Commerce Department economist. and set off a gradual, alcohol-fueled decline. His father left the family when de Blasio was 8. (I have seen 7 several places.)

3. The article now says that Bernie Sanders and James Webb have accepted the invitation to the forum in Iowa, which will be in November. Is that correct? Anybody else? How certain is the date?

Thanks,  
Sue

**From:** [Blumm, Kate](#)  
**To:** [Hagelgans, Andrea](#); [Walzak, Phil](#); [Richardson, Jerika](#); [Klein, Monica](#); [Gunaratna, Mahen](#); "[jfdc@akpdmedia.com](#)" ([jfdc@akpdmedia.com](#)); [Fink, Avi](#)  
**Cc:** [Chow, Eugene](#)  
**Subject:** RE: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 1:01:00 PM

---

+ [Avi](#)

---

**From:** Blumm, Kate  
**Sent:** Wednesday, October 07, 2015 12:59 PM  
**To:** Hagelgans, Andrea; Walzak, Phil; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen; 'jfdc@akpdmedia.com' (jfdc@akpdmedia.com)  
**Cc:** Chow, Eugene  
**Subject:** REMARKS: NYPD Swearing-in  
**Importance:** High

Thoughts very welcome.

## **NYPD SWEARING IN** **THURSDAY, OCTOBER 8, 2015**

-

### **PURPOSE:**

- 1) Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Members of NYPD and their families

**OPEN PRESS**

**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

- Thank you, **Lt. Giorgio** [Tony]
- Honor to be here as all XXX of you join **the world's greatest police department**
- This isn't my opinion, it's a fact: NYPD is a model for the nation, world
- We are the safest big city in America – and we continue to become even safer
- Before going on, want to thank:  
**[See Acknowledgments Card]**
- You have all answered the call to serve, act deserving of deepest respect and admiration

- Takes a remarkable individual to volunteer for one of toughest jobs
  - But also most gratifying – keep NYers safe
- This class is a proud testament to making sure our police force truly reflects diversity of the City it serves
- One of most diverse in history: recruits hail from 35 different countries, speaking 22 languages
  - Most Latino recruits ever [30%], 2<sup>nd</sup> most female recruits [20%]
  - Nearly 10% Asian, 13% Black
  - 58 have served in Armed Forces
- All of you brought together by same desire to protect others, lift up our city
- Each of you carries a powerful story that fuels your



courage and conviction

- Like [REDACTED]
  - Granddaughter of police officer [REDACTED], served for 17 years
  - Sadly, made ultimate sacrifice in line of duty
- So many of you grew up with these stories in family – understand the sacrifice, commitment of NYPD
- Just like [REDACTED] – and so many of you carrying on family legacy...
- ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing
- **You will take policing to the next level in this city**
- Deepening our safety, and creating a true partnership between police and community

- Making NYC safer AND fairer
- From Day 1, your training will be the most modern, advanced, and sophisticated in the world
  - And will honor NYPD's roots of neighborhood policing
- Your training will honor the personal missions that brought you here:
  - to help people, to make their lives better, to make their lives safer
- And the deep-seated mutual mission between police and community
  - **To keep our communities safe, and keep our officers safe**
- The Academy will give you the tools to turn that mission

into action

- Working hand-in hand with communities, you will build real relationships, real trust
- Develop a tremendous sense of connection and the feeling that **as a city, we're in this together**
- There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach
- The best change, the best reform, happens at the grassroots, with you, on your beats, in our neighborhoods
- You will have time to engage residents, understand rhythms of community, needs, and where problems are
- No longer start with crisis – a call –focus on proactive problem solving, instead of reactive response
- When residents can get to know you – builds trust that leads to tips, insight, early warning of developing problems

- o Can stop problem before it happens
- This neighborhood policing model goes hand in hand with new use of force policy
- Will have clear rules, clear training in only using amount of force necessary
  - o Strong emphasis on de-escalation, conflict resolution
- This is the future of the department, and it's in your hands
- I have such faith that we're starting on the road that, honestly, for years and years people have sought, but haven't been able quite to reach
  - o YOU will take us there
- You will make sure NYC continues on our pathway to **safer streets – through stronger bonds.**
- Now my pleasure to issue oath of office – please raise your right hands and repeat after me:

I do hereby pledge and declare...

To uphold the Constitution of the United States...

And the Constitution of the State of New York...

And faithfully discharge my duties

As a New York City police officer...

To the best of my ability...

So help me God.

**From:** [John Del Cecato](#)  
**To:** [Blumm, Kate](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Richardson, Jerika](#); [Klein, Monica](#); [Gunaratna, Mahen](#)  
**Cc:** [Chow, Eugene](#); [Jon Fromowitz](#)  
**Subject:** Re: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 1:26:44 PM  
**Importance:** High

---

Actually adding Fromo

---

**From:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Wednesday, October 7, 2015 at 1:22 PM  
**To:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>  
**Subject:** Re: REMARKS: NYPD Swearing-in

Adding Fromo

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 12:58 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>  
**Subject:** REMARKS: NYPD Swearing-in

Thoughts very welcome.

## **NYPD SWEARING IN** **THURSDAY, OCTOBER 8, 2015**

-

### **PURPOSE:**

<!--[if !supportLists]-->**1)** <!--[endif]-->Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Members of NYPD and their families

**OPEN PRESS**

**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

-

<!--[if !supportLists]-->• <!--[endif]-->Thank you, **Lt. Giorgio** [Tony]

<!--[if !supportLists]-->• <!--[endif]-->Honor to be here as all XXX of you  
join **the world's greatest police department**

<!--[if !supportLists]-->• <!--[endif]-->This isn't my opinion, it's a fact:  
NYPD is a model for the nation, world

<!--[if !supportLists]-->• <!--[endif]-->We are the safest big city in America  
– and we continue to become even safer

<!--[if !supportLists]-->• <!--[endif]-->Before going on, want to thank:

**[See Acknowledgments Card]**

<!--[if !supportLists]-->• <!--[endif]-->You have all answered the call  
to serve, act deserving of deepest respect and admiration

<!--[if !supportLists]-->• <!--[endif]-->Takes a remarkable individual  
to volunteer for one of toughest jobs

<!--[if !supportLists]-->○ <!--[endif]-->But also most gratifying –  
keep NYers safe

<!--[if !supportLists]-->• <!--[endif]-->This class is a proud testament  
to making sure our police force truly reflects diversity of  
the City it serves

<!--[if !supportLists]-->• <!--[endif]-->One of most diverse in history:  
recruits hail from 35 different countries, speaking 22  
languages

<!--[if !supportLists]-->○ <!--[endif]-->Most Latino recruits ever  
[30%], 2<sup>nd</sup> most female recruits [20%]





<!--[if !supportLists]-->○ <!--[endif]--> Nearly 10% Asian, 13%  
Black

<!--[if !supportLists]-->○ <!--[endif]--> 58 have served in Armed  
Forces

<!--[if !supportLists]-->• <!--[endif]--> All of you brought together by  
same desire to protect others, lift up our city

<!--[if !supportLists]-->• <!--[endif]--> Each of you carries a powerful  
story that fuels your courage and conviction

<!--[if !supportLists]-->• <!--[endif]--> Like 

<!--[if !supportLists]-->○ <!--[endif]--> Granddaughter of police  
officer , served for 17 years

<!--[if !supportLists]-->○ <!--[endif]--> Sadly, made ultimate  
sacrifice in line of duty

<!--[if !supportLists]-->• <!--[endif]--> So many of you grew up with  
these stories in family – understand the sacrifice,  
commitment of NYPD

<!--[if !supportLists]-->• <!--[endif]-->**Just like** [REDACTED] – and so many of you carrying on family legacy...

<!--[if !supportLists]-->• <!--[endif]-->**ALL** of you will carry on NYPD’s legacy – while being the standard-bearers of a new era in policing

<!--[if !supportLists]-->• <!--[endif]-->**You will take policing to the next level in this city**

<!--[if !supportLists]-->• <!--[endif]-->**Deepening our safety, and creating a true partnership between police and community**

<!--[if !supportLists]-->○ <!--[endif]-->**Making NYC safer AND fairer**

<!--[if !supportLists]-->• <!--[endif]-->**From Day 1, your training will be the most modern, advanced, and sophisticated in the world**

<!--[if !supportLists]-->○ <!--[endif]-->**And will honor NYPD’s roots of neighborhood policing**

<!--[if !supportLists]-->• <!--[endif]-->Your training will honor the  
personal missions that brought you here:

<!--[if !supportLists]-->○ <!--[endif]-->to help people, to make  
their lives better, to make their lives safer

<!--[if !supportLists]-->• <!--[endif]-->And the deep-seated mutual  
mission between police and community

<!--[if !supportLists]-->○ <!--[endif]-->**To keep our communities  
safe, and keep our officers safe**

<!--[if !supportLists]-->• <!--[endif]-->The Academy will give you the  
tools to turn that mission into action

<!--[if !supportLists]-->○ <!--[endif]-->Working hand-in hand  
with communities, you will build real relationships,  
real trust

<!--[if !supportLists]-->○ <!--[endif]-->Develop a tremendous  
sense of connection and the feeling that **as a city,  
we're in this together**

<!--[if !supportLists]-->• <!--[endif]-->There is so much outstanding  
policing going on across the boroughs, but still new  
frontiers for us to reach

<!--[if !supportLists]-->• <!--[endif]-->The best change, the best  
reform, happens at the grassroots, with you, on your  
beats, in our neighborhoods

<!--[if !supportLists]-->• <!--[endif]-->You will have time to engage  
residents, understand rhythms of community, needs, and  
where problems are

<!--[if !supportLists]-->• <!--[endif]-->No longer start with crisis – a  
call –focus on proactive problem solving, instead of  
reactive response

<!--[if !supportLists]-->• <!--[endif]-->When residents can get to know  
you – builds trust that leads to tips, insight, early warning  
of developing problems

<!--[if !supportLists]-->○ <!--[endif]-->Can stop problem before it  
happens

<!--[if !supportLists]-->• <!--[endif]-->This neighborhood policing model  
goes hand in hand with new use of force policy

<!--[if !supportLists]-->• <!--[endif]-->Will have clear rules, clear training  
in only using amount of force necessary

<!--[if !supportLists]-->○ <!--[endif]-->Strong emphasis on de-  
escalation, conflict resolution

<!--[if !supportLists]-->• <!--[endif]-->This is the future of the  
department, and it's in your hands

<!--[if !supportLists]-->• <!--[endif]-->I have such faith that we're starting  
on the road that, honestly, for years and years people  
have sought, but haven't been able quite to reach

<!--[if !supportLists]-->○ <!--[endif]-->YOU will take us there

<!--[if !supportLists]-->• <!--[endif]-->You will make sure NYC continues  
on our pathway to **safer streets – through stronger  
bonds.**

<!--[if !supportLists]-->• <!--[endif]-->Now my pleasure to issue oath of  
office – please raise your right hands and repeat after  
me:

I do hereby pledge and declare...

To uphold the Constitution of the United States...

And the Constitution of the State of New York...

And faithfully discharge my duties

As a New York City police officer...

To the best of my ability...

So help me God.

**From:** [John Del Cecato](#)  
**To:** [Hagelgans, Andrea](#); [Hinton, Karen](#); [Gunaratna, Mahen](#); [Richardson, Jerika](#); [Walzak, Phil](#); [White, Erin](#)  
**Subject:** Re: Atlantic article about de Blasio  
**Date:** Wednesday, October 07, 2015 1:31:49 PM

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Two cents from peanut gallery on "feud" - Cuomo has come to see the light on \$15 min wage, which he summarily dismissed in February of this year

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**From:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 12:49 PM  
**To:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "White, Erin" <[EWhite@cityhall.nyc.gov](mailto:EWhite@cityhall.nyc.gov)>  
**Subject:** RE: Atlantic article about de Blasio

Molly Ball  
Staff writer  
The Atlantic  
202-266-7437 o  
[REDACTED] c  
[molly@theatlantic.com](mailto:molly@theatlantic.com)

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**From:** Hinton, Karen  
**Sent:** Wednesday, October 07, 2015 12:48 PM  
**To:** Hagelgans, Andrea; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Oh, I'll call you then. What's her number?

---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:47 PM  
**To:** Hinton, Karen; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Believe she is in DC, but yes. She needs to speak with either you or Phil

We've given her accomplishments, fact check etc, but want a senior source talking to her to assist in push back. The piece should be more favorable to us than Vanity Fair. But she is interested in the feud and whether it hurt the Mayor. I think she needs someone beyond Rebecca, me and Jerika who have been managing her piecemeal requests to knit the picture.

---

**From:** Hinton, Karen

**Sent:** Wednesday, October 07, 2015 12:46 PM  
**To:** Gunaratna, Mahen; Hagelgans, Andrea; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Is everybody cool if I give her a call and have coffee with her just to get a sense of things?

---

**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 07, 2015 12:40 PM  
**To:** Hagelgans, Andrea; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; Hinton, Karen; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Erin is waiting to hear back from the Mayor on #1 and #2.

[REDACTED]

---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:33 PM  
**To:** Richardson, Jerika; Gunaratna, Mahen; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; Hinton, Karen  
**Subject:** RE: Atlantic article about de Blasio

Minus Sue

JDC—how do you want us answering on TPA?

---

**From:** Sue Parilla [[mailto:\[REDACTED\]](mailto:[REDACTED])]  
**Sent:** Wednesday, October 07, 2015 12:32 PM  
**To:** Richardson, Jerika; Hagelgans, Andrea  
**Subject:** Atlantic article about de Blasio

This is all that is left. Please let me hear back from you today.

1. The article says his parents were 44 when he was born. I know they were both born in 1917, but were they both 44 when he was born in May of 1961?
2. Though his parents were cleared after an investigation by the government loyalty board, it nevertheless stymied his father's career as a Commerce Department economist, and set off a gradual, alcohol-fueled decline. His father left the family when de Blasio was 8. (I have seen 7 several places.)
3. The article now says that Bernie Sanders and James Webb have accepted the invitation to the forum in Iowa, which will be in November. Is that correct? Anybody else? How certain is the date?

Thanks,  
Sue





**From:** [Geri Prado](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Gunaratna, Mahen](#); [Hagelgans, Andrea](#); [Hinton, Karen](#); [Richardson, Jerika](#); [Walzak, Phil](#); [White, Erin](#)  
**Subject:** Re: Atlantic article about de Blasio  
**Date:** Wednesday, October 07, 2015 1:37:08 PM

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Punt that part to me. I'll say that no formal invites have been sent out but have expressed interest. This is a TPAC, not City Hall event so they can discuss with me. I wouldn't get into the business of trying to explain that or it doesn't distinguish the two from each other.

On Oct 7, 2015, at 1:30 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Geri - what do you want to say re: this?

3. The article now says that Bernie Sanders and James Webb have accepted the invitation to the forum in Iowa, which will be in November. Is that correct? Anybody else? How certain is the date?

---

**From:** "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 12:53 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "White, Erin" <[EWhite@cityhall.nyc.gov](mailto:EWhite@cityhall.nyc.gov)>  
**Subject:** RE: Atlantic article about de Blasio

What's our plan to clarify the other outstanding pieces of the fact check? If he hasn't responded, my recommendation is that we don't press him on this (especially since it's a sensitive manner), but rather just ask Steve to clarify. He's been helpful to us on these types of matters in the past — [REDACTED]

Molly is planning on using ten direct quotes from her two interviews with the Mayor. I have someone reviewing the audio and cross-checking the quotes to make sure they're accurate.

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**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:50 PM  
**To:** Hinton, Karen; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Molly Ball  
Staff writer  
The Atlantic

202-266-7437 o  
[REDACTED] c  
[molly@theatlantic.com](mailto:molly@theatlantic.com)

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**From:** Hinton, Karen  
**Sent:** Wednesday, October 07, 2015 12:48 PM  
**To:** Hagelgans, Andrea; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

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---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:47 PM  
**To:** Hinton, Karen; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

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We've given her accomplishments, fact check etc, but want a senior source talking to her to assist in push back. The piece should be more favorable to us than Vanity Fair. But she is interested in the feud and whether it hurt the Mayor. I think she needs someone beyond Rebecca, me and Jerika who have been managing her piecemeal requests to knit the picture.

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**From:** Hinton, Karen  
**Sent:** Wednesday, October 07, 2015 12:46 PM  
**To:** Gunaratna, Mahen; Hagelgans, Andrea; Richardson, Jerika; John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Is everybody cool if I give her a call and have coffee with her just to get a sense of things?

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**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 07, 2015 12:40 PM  
**To:** Hagelgans, Andrea; Richardson, Jerika; John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Walzak, Phil; Hinton, Karen; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Erin is waiting to hear back from the Mayor on #1 and #2.


[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:33 PM  
**To:** Richardson, Jerika; Gunaratna, Mahen; John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Walzak, Phil; Hinton, Karen  
**Subject:** RE: Atlantic article about de Blasio

Minus Sue

JDC—how do you want us answering on TPA?

**From:** Sue Parilla [[mailto:](#)   
**Sent:** Wednesday, October 07, 2015 12:32 PM  
**To:** Richardson, Jerika; Hagelgans, Andrea  
**Subject:** Atlantic article about de Blasio

This is all that is left. Please let me hear back from you today.

1. The article says his parents were 44 when he was born. I know they were both born in 1917, but were they both 44 when he was born in May of 1961?
2. Though his parents were cleared after an investigation by the government loyalty board, it nevertheless stymied his father's career as a Commerce Department economist. and set off a gradual, alcohol-fueled decline. His father left the family when de Blasio was 8. (I have seen 7 several places.)
3. The article now says that Bernie Sanders and James Webb have accepted the invitation to the forum in Iowa, which will be in November. Is that correct? Anybody else? How certain is the date?

Thanks,  
Sue

**From:** [Blumm, Kate](#)  
**To:** [John Del Cecato](#)  
**Subject:** RE: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 1:44:00 PM

---

Truth=weird

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**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Wednesday, October 07, 2015 1:29 PM  
**To:** Blumm, Kate  
**Subject:** Re: REMARKS: NYPD Swearing-in

That's super weird

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 1:27 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: REMARKS: NYPD Swearing-in

Yes

You are exempt

FROM MOBILE KATE

On Oct 7, 2015, at 1:26 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Arghh.. Why? Is Fromo Foil-able? Not more so than I am...

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 1:23 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: REMARKS: NYPD Swearing-in

You forgot to but don't do it for FOIL

---

**From:** John Del Cecato [mailto:[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)]  
**Sent:** Wednesday, October 07, 2015 1:23 PM  
**To:** Blumm, Kate; Hagelgans, Andrea; Walzak, Phil; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene  
**Subject:** Re: REMARKS: NYPD Swearing-in  
**Importance:** High

Adding Fromo

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 12:58 PM

**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>  
**Subject:** REMARKS: NYPD Swearing-in

Thoughts very welcome.

## **NYPD SWEARING IN** **THURSDAY, OCTOBER 8, 2015**

### **PURPOSE:**

- 1) Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Members of NYPD and their families

**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

- ? Thank you, **Lt. Giorgio** [Tony]
- ? Honor to be here as all XXX of you join **the world's greatest police department**
- ? This isn't my opinion, it's a fact: NYPD is a model for the nation, world
- ? We are the safest big city in America – and we continue to become even safer
- ? Before going on, want to thank:  
**[See Acknowledgments Card]**
- ? You have all answered the call to serve, act deserving of deepest respect and admiration
- ? Takes a remarkable individual to volunteer for one of toughest jobs
  - o But also most gratifying – keep NYers safe

- ? This class is a proud testament to making sure our police force truly reflects diversity of the City it serves
- ? One of most diverse in history: recruits hail from 35 different countries, speaking 22 languages
  - o Most Latino recruits ever [30%], 2<sup>nd</sup> most female recruits [20%]
  - o Nearly 10% Asian, 13% Black
  - o 58 have served in Armed Forces
- ? All of you brought together by same desire to protect others, lift up our city
- ? Each of you carries a powerful story that fuels your courage and conviction
- ? Like [REDACTED] /
  - o Granddaughter of police officer [REDACTED]



██████ served for 17 years

- Sadly, made ultimate sacrifice in line of duty



- ? So many of you grew up with these stories in family – understand the sacrifice, commitment of NYPD

- ? Just like ██████ – and so many of you carrying on family legacy...

- ? ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing

- ? **You will take policing to the next level in this city**

- ? Deepening our safety, and creating a true partnership between police and community

- Making NYC safer AND fairer

- ? From Day 1, your training will be the most modern, advanced, and sophisticated in the world
  - o And will honor NYPD's roots of neighborhood policing
- ? Your training will honor the personal missions that brought you here:
  - o to help people, to make their lives better, to make their lives safer
- ? And the deep-seated mutual mission between police and community
  - o **To keep our communities safe, and keep our officers safe**
- ? The Academy will give you the tools to turn that mission into action
  - o Working hand-in hand with communities, you will build real relationships, real trust

- Develop a tremendous sense of connection and the feeling that **as a city, we're in this together**
- ? There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach
- ? The best change, the best reform, happens at the grassroots, with you, on your beats, in our neighborhoods
- ? You will have time to engage residents, understand rhythms of community, needs, and where problems are
- ? No longer start with crisis – a call –focus on proactive problem solving, instead of reactive response
- ? When residents can get to know you – builds trust that leads to tips, insight, early warning of developing problems

- Can stop problem before it happens
- ? This neighborhood policing model goes hand in hand with new use of force policy
- ? Will have clear rules, clear training in only using amount of force necessary
  - Strong emphasis on de-escalation, conflict resolution
- ? This is the future of the department, and it's in your hands
- ? I have such faith that we're starting on the road that, honestly, for years and years people have sought, but haven't been able quite to reach
  - YOU will take us there
- ? You will make sure NYC continues on our pathway to **safer streets – through stronger bonds.**
- ? Now my pleasure to issue oath of office – please raise your right hands and repeat after me:

I do hereby pledge and declare...

To uphold the Constitution of the United States...

And the Constitution of the State of New York...

And faithfully discharge my duties

As a New York City police officer...

To the best of my ability...

So help me God.

**From:** [Hagelgans, Andrea](#)  
**To:** [Gunaratna, Mahen](#); [Walzak, Phil](#); [Hinton, Karen](#); [Adams Baker, Marti](#); [Richardson, Jerika](#); [John Del Cecato \(jfdc@akpdmedia.com\)](#)  
**Subject:** RE: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic  
**Date:** Wednesday, October 07, 2015 2:15:56 PM

---

#6 I've heard him say before.

---

**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 07, 2015 2:13 PM  
**To:** Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Adams Baker, Marti; Richardson, Jerika; John Del Cecato (jfdc@akpdmedia.com)  
**Subject:** RE: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

I bet Molly didn't give her audio to the fact-checker (hence why she's asking us to confirm the quotes).

Jerika, if you want to pass along audio to the fact-checker, you can send her these links:

Jan 2015: [REDACTED]  
[REDACTED]  
May 2015: [REDACTED]  
[REDACTED]

---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 2:10 PM  
**To:** Gunaratna, Mahen; Walzak, Phil; Hinton, Karen; Adams Baker, Marti; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Subject:** RE: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

Yes, we should. Get the audio or time stamp. I don't love that first quote, in particular. Also, let's share the fuller quotes

Jerika, can you push her?

---

**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 07, 2015 2:06 PM  
**To:** Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Adams Baker, Marti; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Subject:** FW: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

Cross-checked against the audio.

Some of these quotes aren't exactly what he said – see my edits below in red.

And, oddly, team wasn't able to find the quotes listed in #1 and #6. Do we want to press them for original sourcing/audio timestamp or let it slide?

**From:** Richardson, Jerika  
**Sent:** Tuesday, October 06, 2015 4:46 PM  
**To:** Gunaratna, Mahen  
**Subject:** FW: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

**From:** Sue Parilla [mailto: ]  
**Sent:** Tuesday, October 06, 2015 2:19 PM  
**To:** Richardson, Jerika; Hagelgans, Andrea  
**Subject:** Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

Hello,

These are the quotes from Mayor de Blasio that will be in the Atlantic article by Molly Ball.

1. "What I'm trying to do goes far beyond the boundaries of the Democratic Party," he told me. "It's about changing our national debate and, ultimately, changing politics."
2. "I think the Democratic Party needs to get back to its roots," he told me. "We are a party that's supposed to be about progressive economic policies and economic populism. And we're supposed to speak for the needs of working people – you know, of every background, of every region. And I don't think, as a whole, the party has done a good enough job."
3. "What happened in the 2014 election is a lot of candidates – I would certainly say this about a lot of Democrats – did not want to say out loud the crisis that we're facing. And I think that's a huge mistake," he says.
4. With regard to Hillary Clinton: "I think it's time, in the coming weeks and months, to offer a specific vision for addressing income inequality," he told me. [This needs to be clearly time stamped to May 2015. This posture on this is slightly different now – (i.e. – “becoming more and more compelling, etc.”)]
5. "I think we have a broken situation in Washington, D.C.—that is not a news flash," he told me. "We know this. We know the issue of income inequality is not being addressed. We know the middle class is in great danger. We've got to have a breakthrough here. And I have the honor of being mayor of the biggest city in the country. It's my obligation to act on these issues – for my own constituents."
6. De Blasio said his approaches had already been tested enough to convince him they were the right ones. "We've picked up on policies that have already been successful elsewhere," he said. "I think the jury came back a long time ago."
7. He invokes the Democratic heritage of Franklin Delano Roosevelt and Fiorello La Guardia, two men that his Italian mother and her two sisters so admired that it often felt like the two men were invisibly present at family gatherings in the 1970s and '80s. "They talked about them all the time," he says.
8. Reagan's election was, he told me, "a shock like you would not believe," one that he traces as the root of virtually every pernicious economic trend—"deregulation and trickle-down economics and globalization." When I noted that a lot of people had found Reagan inspiring

(based on the audio, I don't think "inspiring" is the word here – "compelling" is more accurate; Molly's exact words are "A lot of people in your generation looked at that and said, 'This is the way'"), de Blasio shot back, "Well, I don't know many of those people."

9. He recently had a "powerful conversation" with the mayor of Rome, he told me, who shared his frustration at being far out in front of his national government, policy-wise.

10. "My job is to produce for my people in this city – 8.4 million people that I represent. But I am also cognizant of the fact that we do have an impact on the national discussion. Even a little bit on the international discussion," he told me.

That's it.

Thank you,  
Sue Parilla



**From:** [Walzak, Phil](#)  
**To:** ["John Del Cecato"](#); [Blumm, Kate](#); [Hagelgans, Andrea](#); [Richardson, Jerika](#); [Klein, Monica](#); [Gunaratna, Mahen](#)  
**Cc:** [Chow, Eugene](#)  
**Subject:** RE: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 2:25:05 PM

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These are good

Also made comments in body – some fact checking needs to happen

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**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Wednesday, October 07, 2015 2:21 PM  
**To:** Blumm, Kate; Hagelgans, Andrea; Walzak, Phil; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene  
**Subject:** Re: REMARKS: NYPD Swearing-in

Few flags:

1) think we could do more to connect to equality, esp given reforms we've made so far. Don't think it's the time or place to be super aggressive on SQF, but I feel where we say that they are part of a new era of policing, we might want to be a little more explicit about what that means. SO:

- ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing
- REPLACE [You will take policing to the next level in this city] WITH [An era defined by a philosophy that says we're all at our safest - and our best - when we protect and respect EVERY New Yorker in EVERY community.]

2) I don't know what below means, and it maybe feels a little rosy for avg people listening. Think we can do without:

- And the deep-seated mutual mission between police and community
  - o To keep our communities safe, and keep our officers safe

3) Likewise, this line feels a little too needle-thread-y - would cut or rework: "There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach"

4) Does it make sense to focus on crime reduction stats a little more than what's here? We say "safest big city", which is good, but this seems like a good place to credibly run down some hard #s up front.

5) I like MBDB's line about how crime is going down & fairness is going up...

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 12:58 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>

**Subject:** REMARKS: NYPD Swearing-in

Thoughts very welcome.

**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

**PURPOSE:**

- 1) Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No


**AUDIENCE:** Members of NYPD and their families

**OPEN PRESS**

**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

- Thank you, **Lt. Giorgio** [Tony]
- Honor to be here as all XXX of you join **the world's greatest police department**
- This isn't my opinion, it's a fact: NYPD is a model for the nation, world
- We are the safest big city in America – and we continue to become even safer
- Before going on, want to thank:  
     **[See Acknowledgments Card]**
- You have all answered the call to serve, act deserving of deepest respect and admiration
- Takes a remarkable individual to volunteer for one of toughest jobs
  - But also most gratifying – keep NYers safe
- This class is a proud testament to making sure our police force truly reflects diversity of the City it serves

- One of most diverse in history: recruits hail from 35 different countries, speaking 22 languages
  - Most Latino recruits ever [30%], 2<sup>nd</sup> most female recruits [20%]
  - Nearly 10% Asian, 13% Black
  - 58 have served in Armed Forces
- All of you brought together by same desire to protect others, lift up our city
- Each of you carries a powerful story that fuels your courage and conviction
- Like [REDACTED]
  - Granddaughter of police officer [REDACTED], served for 17 years
  - Sadly, made ultimate sacrifice in line of duty don't think true

- 
- So many of you grew up with these stories in family – understand the sacrifice, commitment of NYPD
  - Just like [REDACTED] – and so many of you carrying on family legacy...
  - ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing
  - **You will take policing to the next level in this city**
  - Deepening our safety, and creating a true partnership between police and community
    - Making NYC safer AND fairer
  - From Day 1, your training will be the most modern, advanced, and sophisticated in the world
    - And will honor NYPD's roots of neighborhood policing

- Your training will honor the personal missions that brought you here:
  - to help people, to make their lives better, to make their lives safer
- And the deep-seated mutual mission between police and community
  - **To keep our communities safe, and keep our officers safe**
- The Academy will give you the tools to turn that mission into action
  - Working hand-in hand with communities, you will build real relationships, real trust
  - Develop a tremendous sense of connection and the feeling that **as a city, we're in this together**
- There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach

- The best change, the best reform, happens at the grassroots, with you, on your beats, in our neighborhoods
- You will have time to engage residents, understand rhythms of community, needs, and where problems are
- No longer start with crisis – a call –focus on proactive problem solving, instead of reactive response
- When residents can get to know you – builds trust that leads to tips, insight, early warning of developing problems
  - Can stop problem before it happens
- This neighborhood policing model goes hand in hand with new use of force policy
- Will have clear rules, clear training in only using amount of force necessary
  - Strong emphasis on de-escalation, conflict resolution
- This is the future of the department, and it's in your hands
- I have such faith that we're starting on the road that, honestly, for years and years people have sought, but

haven't been able quite to reach

- YOU will take us there
- You will make sure NYC continues on our pathway to **safer streets – through stronger bonds.**
- Now my pleasure to issue oath of office – please raise your right hands and repeat after me:

I do hereby pledge and declare...

To uphold the Constitution of the United States...

And the Constitution of the State of New York...

And faithfully discharge my duties

As a New York City police officer...

To the best of my ability...

So help me God.



**From:** [Blumm, Kate](#)  
**To:** [John Del Cecato](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Richardson, Jerika](#); [Klein, Monica](#); [Gunaratna, Mahen](#)  
**Cc:** [Chow, Eugene](#)  
**Subject:** RE: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 2:25:12 PM

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My comments in CAPS:

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**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Wednesday, October 07, 2015 2:21 PM  
**To:** Blumm, Kate; Hagelgans, Andrea; Walzak, Phil; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene  
**Subject:** Re: REMARKS: NYPD Swearing-in

Few flags:

1) think we could do more to connect to equality, esp given reforms we've made so far. Don't think it's the time or place to be super aggressive on SQF, but I feel where we say that they are part of a new era of policing, we might want to be a little more explicit about what that means. SO:

- ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing
- REPLACE [You will take policing to the next level in this city] WITH [An era defined by a philosophy that says we're all at our safest - and our best - when we protect and respect EVERY New Yorker in EVERY community.] – I LIKE

2) I don't know what below means, and it maybe feels a little rosy for avg people listening. Think we can do without:

- And the deep-seated mutual mission between police and community
- o To keep our NEIGHBORHOODS AND OUR OFFICERS safe – THIS CHANNELS DIRECTLY SOMETHING HE SAID THIS SUMMER. THINK WE NEED TO INCLUDE SOMETHING THAT INVOKES OUR MISSION TO PROTECT OFFICERS AS WELL AS COMMUNITIES THEY SERVE

3) Likewise, this line feels a little too needle-thread-y - would cut or rework: "There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach" – I CAN REQORK. . AGAIN, COMPLIMENTING GOOD HARD WORK OF PD WHILE ACKNOWLEDGING WE MUST DO BETTER

4) Does it make sense to focus on crime reduction stats a little more than what's here? We say "safest big city", which is good, but this seems like a good place to credibly run down some hard #s up front. – SURE, WAS IN PREVIOUS VERSION BUT I CUT FOR LENGTH, GOOD TO KNOW IT'S MISSED THOUGH

5) I like MBDB's line about how crime is going down & fairness is going up... -- I HAVEN'T HEARD THIS!!!! THANKS FOR HEADS UP

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 12:58 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil"

<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>

**Subject:** REMARKS: NYPD Swearing-in

Thoughts very welcome.

## **NYPD SWEARING IN** **THURSDAY, OCTOBER 8, 2015**

### **PURPOSE:**

- 1) Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Members of NYPD and their families

**OPEN PRESS**

**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

- Thank you, **Lt. Giorgio** [Tony]
- Honor to be here as all XXX of you join **the world's greatest police department**
- This isn't my opinion, it's a fact: NYPD is a model for the nation, world
- We are the safest big city in America – and we continue to become even safer
- Before going on, want to thank:  
**[See Acknowledgments Card]**
- You have all answered the call to serve, act deserving of deepest respect and admiration
- Takes a remarkable individual to volunteer for one of toughest jobs
  - But also most gratifying – keep NYers safe

- This class is a proud testament to making sure our police force truly reflects diversity of the City it serves
- One of most diverse in history: recruits hail from 35 different countries, speaking 22 languages
  - Most Latino recruits ever [30%], 2<sup>nd</sup> most female recruits [20%]
  - Nearly 10% Asian, 13% Black
  - 58 have served in Armed Forces
- All of you brought together by same desire to protect others, lift up our city
- Each of you carries a powerful story that fuels your courage and conviction
- Like [REDACTED]
  - Granddaughter of police officer [REDACTED], served for 17 years

- Sadly, made ultimate sacrifice in line of duty
- So many of you grew up with these stories in family – understand the sacrifice, commitment of NYPD
- Just like [REDACTED] – and so many of you carrying on family legacy...
- ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing
- **You will take policing to the next level in this city**
- Deepening our safety, and creating a true partnership between police and community
- Making NYC safer AND fairer
- From Day 1, your training will be the most modern, advanced, and sophisticated in the world
- And will honor NYPD's roots of neighborhood

## policing

- Your training will honor the personal missions that brought you here:
  - to help people, to make their lives better, to make their lives safer
- And the deep-seated mutual mission between police and community
  - **To keep our communities safe, and keep our officers safe**
- The Academy will give you the tools to turn that mission into action
  - Working hand-in hand with communities, you will build real relationships, real trust
  - Develop a tremendous sense of connection and the feeling that **as a city, we're in this together**

- There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach
- The best change, the best reform, happens at the grassroots, with you, on your beats, in our neighborhoods
- You will have time to engage residents, understand rhythms of community, needs, and where problems are
- No longer start with crisis – a call –focus on proactive problem solving, instead of reactive response
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- Will have clear rules, clear training in only using amount of force necessary
  - Strong emphasis on de-escalation, conflict resolution
- This is the future of the department, and it's in your hands

- I have such faith that we're starting on the road that, honestly, for years and years people have sought, but haven't been able quite to reach
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And faithfully discharge my duties

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To the best of my ability...

So help me God.



**From:** [Hinton, Karen](#)  
**To:** [Richardson, Jerika](#); ["John Del Cecato"](#); [Blumm, Kate](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Klein, Monica](#); [Gunaratna, Mahen](#); [Fink, Avi](#)  
**Cc:** [Chow, Eugene](#); [Jon Fromowitz](#)  
**Subject:** RE: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 2:27:39 PM

---

Could we get a Latina officer to feature in Mayor's remarks? Bratton can have the granddaughter story.

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**From:** Richardson, Jerika  
**Sent:** Wednesday, October 07, 2015 1:28 PM  
**To:** 'John Del Cecato'; Blumm, Kate; Hagelgans, Andrea; Walzak, Phil; Klein, Monica; Gunaratna, Mahen; Fink, Avi; Hinton, Karen  
**Cc:** Chow, Eugene; Jon Fromowitz  
**Subject:** RE: REMARKS: NYPD Swearing-in

+ Avi & Karen

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, October 07, 2015 1:27 PM  
**To:** Blumm, Kate; Hagelgans, Andrea; Walzak, Phil; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene; Jon Fromowitz  
**Subject:** Re: REMARKS: NYPD Swearing-in  
**Importance:** High

Actually adding Fromo

---

**From:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Wednesday, October 7, 2015 at 1:22 PM  
**To:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>  
**Subject:** Re: REMARKS: NYPD Swearing-in

Adding Fromo

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 12:58 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>  
**Subject:** REMARKS: NYPD Swearing-in

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**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

**PURPOSE:**

- 1) Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Members of NYPD and their families

**OPEN PRESS**

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**THURSDAY, OCTOBER 8, 2015**

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- Like [REDACTED]
  - Granddaughter of police officer [REDACTED], served for 17 years
  - Sadly, made ultimate sacrifice in line of duty

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brought you here:

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And the Constitution of the State of New York...

And faithfully discharge my duties

As a New York City police officer...

To the best of my ability...

So help me God.



**From:** [Richardson, Jerika](#)  
**To:** ["John Del Cecato"](#); [Gunaratna, Mahen](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Hinton, Karen](#); [Adams Baker, Marti](#)  
**Subject:** RE: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic  
**Date:** Wednesday, October 07, 2015 2:28:11 PM

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Yes, thank you! Updated quotes shipped. Also requested the audio for responses 1 and 6.

---

**From:** John Del Cecato [<mailto:jfdc@akpdmmedia.com>]  
**Sent:** Wednesday, October 07, 2015 2:23 PM  
**To:** Gunaratna, Mahen; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Adams Baker, Marti; Richardson, Jerika  
**Subject:** Re: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

Great work, Mahen!

---

**From:** "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 2:05 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Adams Baker, Marti" <[MAadams@cityhall.nyc.gov](mailto:MAadams@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Subject:** FW: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

Cross-checked against the audio.

Some of these quotes aren't exactly what he said – see my edits below in red.

And, oddly, team wasn't able to find the quotes listed in #1 and #6. Do we want to press them for original sourcing/audio timestamp or let it slide?

---

**From:** Richardson, Jerika  
**Sent:** Tuesday, October 06, 2015 4:46 PM  
**To:** Gunaratna, Mahen  
**Subject:** FW: Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

**From:** Sue Parilla [[mailto:\[REDACTED\]](mailto:[REDACTED])]  
**Sent:** Tuesday, October 06, 2015 2:19 PM  
**To:** Richardson, Jerika; Hagelgans, Andrea  
**Subject:** Quotes from Mayor de Blasio in article by Molly Ball for The Atlantic

Hello,

These are the quotes from Mayor de Blasio that will be in the Atlantic article by Molly Ball.

1. "What I'm trying to do goes far beyond the boundaries of the Democratic Party," he told me. "It's about changing our national debate and, ultimately, changing politics."

2. "I think the Democratic Party needs to get back to its roots," he told me. "We **are a party that's** supposed to be about progressive economic policies and economic populism. **And** we're supposed to speak for the needs of working people – **you know, of every background, of every region.** And I don't think, as a whole, the party has done a good enough job."

3. "What happened in **the 2014 election** is a lot of candidates – **I would certainly say this about a lot of Democrats** – did not want to say out loud the crisis that we're facing. And I think that's a huge mistake," he says.

4. With regard to Hillary Clinton: "I think it's time, in the coming weeks and months, **to offer a specific vision for addressing income inequality,**" he told me. **[This needs to be clearly time stamped to May 2015. This posture on this is slightly different now – (i.e. – “becoming more and more compelling, etc.”)]**

5. "I think we have a broken situation in Washington, D.C.—that is not **a news flash,**" he told me. "We know this. **We know the** issue of income inequality is not **being** addressed. We know the middle class is in great danger. We've got to have a breakthrough here. **And** I have the honor of being mayor of the biggest city in the country. It's my obligation to act on these issues – **for my own constituents.**"

6. De Blasio said his approaches had already been tested enough to convince him they were the right ones. "We've picked up on policies that have already been successful elsewhere," he said. "I think the jury came back a long time ago."

7. He invokes the Democratic heritage of Franklin Delano Roosevelt and Fiorello **La** Guardia, two men that his Italian mother and her two sisters so admired that it often felt like the two men were invisibly present at family gatherings in the 1970s and '80s. "They talked about them all the time," he says.

8. Reagan's election was, he told me, "a shock like you would not believe," one that he traces as the root of virtually every pernicious economic trend—"deregulation and trickle-down economics and globalization." When I noted that a lot of people had found Reagan inspiring **(based on the audio, I don't think “inspiring” is the word here – “compelling” is more accurate; Molly's exact words are “A lot of people in your generation looked at that and said, “This is the way””)**, de Blasio shot back, "Well, I don't know many of those people."

9. He recently had a "powerful conversation" with the mayor of Rome, he told me, who shared his frustration at being far out in front of his national government, policy-wise.

10. "My job is to produce for my people in this city – 8.4 million **people that** I represent. But I am also cognizant of the fact that we do have an impact on the national **discussion. Even a little bit on** the international discussion," he told me.

That's it.

Thank you,  
Sue Parilla

**From:** [Blumm, Kate](#)  
**To:** [Gunaratna, Mahen](#); [Walzak, Phil](#); ["John Del Cecato"](#); [Hagelgans, Andrea](#); [Richardson, Jerika](#); [Klein, Monica](#)  
**Cc:** [Chow, Eugene](#)  
**Subject:** RE: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 2:32:00 PM

---

EXCELLENT

Thank you.

---

**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 07, 2015 2:32 PM  
**To:** Blumm, Kate; Walzak, Phil; 'John Del Cecato'; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica  
**Cc:** Chow, Eugene  
**Subject:** RE: REMARKS: NYPD Swearing-in

Officer Harry Ryman's death is considered a line of duty death.

In 1980, he walked outside his home in the middle of the night and saw some men attempting to steal his neighbor's car. He identified himself as an officer and tried to arrest them, but was shot and killed:

<http://www.odmp.org/officer/11676-police-officer-harry-r-ryman>

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**From:** Blumm, Kate  
**Sent:** Wednesday, October 07, 2015 2:27 PM  
**To:** Walzak, Phil; 'John Del Cecato'; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene  
**Subject:** RE: REMARKS: NYPD Swearing-in

TYVM

With exception of Harry Ryman, Mahen has signed off FYI

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**From:** Walzak, Phil  
**Sent:** Wednesday, October 07, 2015 2:25 PM  
**To:** 'John Del Cecato'; Blumm, Kate; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene  
**Subject:** RE: REMARKS: NYPD Swearing-in

These are good

Also made comments in body – some fact checking needs to happen

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**From:** John Del Cecato [\[mailto:jfdc@akpdmedia.com\]](mailto:jfdc@akpdmedia.com)  
**Sent:** Wednesday, October 07, 2015 2:21 PM  
**To:** Blumm, Kate; Hagelgans, Andrea; Walzak, Phil; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene  
**Subject:** Re: REMARKS: NYPD Swearing-in

Few flags:

1) I think we could do more to connect to equality, esp given reforms we've made so far. Don't think it's the time or place to be super aggressive on SQF, but I feel where we say that they are part of a new era of policing, we might want to be a little more explicit about what that means. SO:

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- REPLACE [You will take policing to the next level in this city] WITH [An era defined by a philosophy that says we're all at our safest - and our best - when we protect and respect EVERY New Yorker in EVERY community.]

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- And the deep-seated mutual mission between police and community
- o To keep our communities safe, and keep our officers safe

3) Likewise, this line feels a little too needle-thread-y - would cut or rework: "There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach"

4) Does it make sense to focus on crime reduction stats a little more than what's here? We say "safest big city", which is good, but this seems like a good place to credibly run down some hard #s up front.

5) I like MBDB's line about how crime is going down & fairness is going up...

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**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>

**Date:** Wednesday, October 7, 2015 at 12:58 PM

**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil"

<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>

**Subject:** REMARKS: NYPD Swearing-in

Thoughts very welcome.

## **NYPD SWEARING IN** **THURSDAY, OCTOBER 8, 2015**

### **PURPOSE:**

- 1) Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Members of NYPD and their families

**OPEN PRESS**

**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

- Thank you, **Lt. Giorgio** [Tony]
- Honor to be here as all XXX of you join **the world's greatest police department**
- This isn't my opinion, it's a fact: NYPD is a model for the nation, world

- We are the safest big city in America – and we continue to become even safer
- Before going on, want to thank:  
     **[See Acknowledgments Card]**
- You have all answered the call to serve, act deserving of deepest respect and admiration
- Takes a remarkable individual to volunteer for one of toughest jobs
  - But also most gratifying – keep NYers safe
- This class is a proud testament to making sure our police force truly reflects diversity of the City it serves
- One of most diverse in history: recruits hail from 35 different countries, speaking 22 languages
  - Most Latino recruits ever [30%], 2<sup>nd</sup> most female recruits [20%]

- Nearly 10% Asian, 13% Black
- 58 have served in Armed Forces
- All of you brought together by same desire to protect others, lift up our city
- Each of you carries a powerful story that fuels your courage and conviction
- Like [REDACTED]
  - Granddaughter of police officer [REDACTED], served for 17 years
  - Sadly, made ultimate sacrifice in line of duty don't think true
- So many of you grew up with these stories in family – understand the sacrifice, commitment of NYPD
- Just like [REDACTED] – and so many of you carrying on family legacy...

- ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing
- **You will take policing to the next level in this city**
- Deepening our safety, and creating a true partnership between police and community
  - Making NYC safer AND fairer
- From Day 1, your training will be the most modern, advanced, and sophisticated in the world
  - And will honor NYPD's roots of neighborhood policing
- Your training will honor the personal missions that brought you here:
  - to help people, to make their lives better, to make their lives safer



- And the deep-seated mutual mission between police and community
  - **To keep our communities safe, and keep our officers safe**
- The Academy will give you the tools to turn that mission into action
  - Working hand-in hand with communities, you will build real relationships, real trust
  - Develop a tremendous sense of connection and the feeling that **as a city, we're in this together**
- There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach
- The best change, the best reform, happens at the grassroots, with you, on your beats, in our neighborhoods
- You will have time to engage residents, understand rhythms of community, needs, and where problems are

- No longer start with crisis – a call –focus on proactive problem solving, instead of reactive response
- When residents can get to know you – builds trust that leads to tips, insight, early warning of developing problems
  - Can stop problem before it happens
- This neighborhood policing model goes hand in hand with new use of force policy
- Will have clear rules, clear training in only using amount of force necessary
  - Strong emphasis on de-escalation, conflict resolution
- This is the future of the department, and it's in your hands
- I have such faith that we're starting on the road that, honestly, for years and years people have sought, but haven't been able quite to reach
  - YOU will take us there
- You will make sure NYC continues on our pathway to **safer streets – through stronger bonds.**

- Now my pleasure to issue oath of office – please raise your right hands and repeat after me:

I do hereby pledge and declare...

To uphold the Constitution of the United States...

And the Constitution of the State of New York...

And faithfully discharge my duties

As a New York City police officer...

To the best of my ability...

So help me God.

**From:** [Chow, Eugene](#)  
**To:** [Walzak, Phil](#); [Gunaratna, Mahen](#); [Blumm, Kate](#); ["John Del Cecato"](#); [Hagelgans, Andrea](#); [Richardson, Jerika](#); [Klein, Monica](#)  
**Subject:** RE: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 2:34:31 PM

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Summary NYPD sent over states line of duty death.

[REDACTED]:  
[REDACTED] is the granddaughter of Police Officer Harry R. Ryman. Police Officer Ryman was killed in the line of duty August 14, 1980. Police Officer Ryman was assigned to the 60 Precinct Anti-Crime Unit. He gave 17 years of service to the NYPD.

---

**From:** Walzak, Phil  
**Sent:** Wednesday, October 07, 2015 2:32 PM  
**To:** Gunaratna, Mahen; Blumm, Kate; 'John Del Cecato'; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica  
**Cc:** Chow, Eugene  
**Subject:** RE: REMARKS: NYPD Swearing-in

[REDACTED]

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**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 07, 2015 2:32 PM  
**To:** Blumm, Kate; Walzak, Phil; 'John Del Cecato'; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica  
**Cc:** Chow, Eugene  
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TYVM

With exception of Harry Ryman, Mahen has signed off FYI

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**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, October 07, 2015 2:21 PM  
**To:** Blumm, Kate; Hagelgans, Andrea; Walzak, Phil; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene  
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Few flags:

1) think we could do more to connect to equality, esp given reforms we've made so far. Don't think it's the time or place to be super aggressive on SQF, but I feel where we say that they are part of a new era of policing, we might want to be a little more explicit about what that means. SO:

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**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>

**Subject:** REMARKS: NYPD Swearing-in

Thoughts very welcome.

**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

**PURPOSE:**

- 1) Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Members of NYPD and their families

**OPEN PRESS**

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**THURSDAY, OCTOBER 8, 2015**

- Thank you, **Lt. Giorgio** [Tony]
- Honor to be here as all XXX of you join **the world's greatest police department**
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- We are the safest big city in America – and we continue to become even safer
- Before going on, want to thank:  
     **[See Acknowledgments Card]**
- You have all answered the call to serve, act deserving of deepest respect and admiration
- Takes a remarkable individual to volunteer for one of toughest jobs
  - But also most gratifying – keep NYers safe
- This class is a proud testament to making sure our police force truly reflects diversity of the City it serves

- One of most diverse in history: recruits hail from 35 different countries, speaking 22 languages
  - Most Latino recruits ever [30%], 2<sup>nd</sup> most female recruits [20%]
  - Nearly 10% Asian, 13% Black
  - 58 have served in Armed Forces
- All of you brought together by same desire to protect others, lift up our city
- Each of you carries a powerful story that fuels your courage and conviction
- Like [REDACTED]
  - Granddaughter of police officer [REDACTED], served for 17 years
  - Sadly, made ultimate sacrifice in line of duty don't think true



- So many of you grew up with these stories in family – understand the sacrifice, commitment of NYPD
- Just like [REDACTED] – and so many of you carrying on family legacy...
- ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing
- **You will take policing to the next level in this city**
- Deepening our safety, and creating a true partnership between police and community
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- From Day 1, your training will be the most modern, advanced, and sophisticated in the world
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- Your training will honor the personal missions that brought you here:
  - to help people, to make their lives better, to make their lives safer
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**To:** [Gunaratna, Mahen](#); [Blumm, Kate](#); "John Del Cecato"; [Hagelgans, Andrea](#); [Richardson, Jerika](#); [Klein, Monica](#)  
**Cc:** [Chow, Eugene](#)  
**Subject:** RE: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 2:39:00 PM

---

[REDACTED] – the story is compelling

---

**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 07, 2015 2:36 PM  
**To:** Walzak, Phil; Blumm, Kate; 'John Del Cecato'; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica  
**Cc:** Chow, Eugene  
**Subject:** RE: REMARKS: NYPD Swearing-in

[REDACTED].

[REDACTED] NYPD Harbor Unit boat is named after him. The Officer Down Memorial Page, Inc. (national organization that tracks law enforcement line-of-duty deaths) classifies him as such.

---

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## **NYPD SWEARING IN** **THURSDAY, OCTOBER 8, 2015**

### **PURPOSE:**

- 1) Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Members of NYPD and their families

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**THURSDAY, OCTOBER 8, 2015**

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So help me God.

**From:** [Walzak, Phil](#)  
**To:** [Chow, Eugene](#); [Gunaratna, Mahen](#); [Blumm, Kate](#); ["John Del Cecato"](#); [Hagelgans, Andrea](#); [Richardson, Jerika](#); [Klein, Monica](#)  
**Subject:** RE: REMARKS: NYPD Swearing-in  
**Date:** Wednesday, October 07, 2015 2:39:24 PM

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This works too

---

**From:** Chow, Eugene  
**Sent:** Wednesday, October 07, 2015 2:35 PM  
**To:** Walzak, Phil; Gunaratna, Mahen; Blumm, Kate; 'John Del Cecato'; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica  
**Subject:** RE: REMARKS: NYPD Swearing-in

Summary NYPD sent over states line of duty death.

Gitter, Jennifer [REDACTED]  
[REDACTED] is the granddaughter of Police Officer Harry R. Ryman. Police Officer Ryman was killed in the line of duty August 14, 1980. Police Officer Ryman was assigned to the 60 Precinct Anti-Crime Unit. He gave 17 years of service to the NYPD.

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**From:** Walzak, Phil  
**Sent:** Wednesday, October 07, 2015 2:32 PM  
**To:** Gunaratna, Mahen; Blumm, Kate; 'John Del Cecato'; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica  
**Cc:** Chow, Eugene  
**Subject:** RE: REMARKS: NYPD Swearing-in

[REDACTED]

---

**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 07, 2015 2:32 PM  
**To:** Blumm, Kate; Walzak, Phil; 'John Del Cecato'; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica  
**Cc:** Chow, Eugene  
**Subject:** RE: REMARKS: NYPD Swearing-in

Officer Harry Ryman's death is considered a line of duty death.

In 1980, he walked outside his home in the middle of the night and saw some men attempting to steal his neighbor's car. He identified himself as an officer and tried to arrest them, but was shot and killed:

<http://www.odmp.org/officer/11676-police-officer-harry-r-ryman>

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**From:** Blumm, Kate  
**Sent:** Wednesday, October 07, 2015 2:27 PM  
**To:** Walzak, Phil; 'John Del Cecato'; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen

**Cc:** Chow, Eugene  
**Subject:** RE: REMARKS: NYPD Swearing-in

TYVM

With exception of Harry Ryman, Mahen has signed off FYI

---

**From:** Walzak, Phil  
**Sent:** Wednesday, October 07, 2015 2:25 PM  
**To:** 'John Del Cecato'; Blumm, Kate; Hagelgans, Andrea; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene  
**Subject:** RE: REMARKS: NYPD Swearing-in

These are good

Also made comments in body – some fact checking needs to happen

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**From:** John Del Cecato [\[mailto:jfdc@akpdmedia.com\]](mailto:jfdc@akpdmedia.com)  
**Sent:** Wednesday, October 07, 2015 2:21 PM  
**To:** Blumm, Kate; Hagelgans, Andrea; Walzak, Phil; Richardson, Jerika; Klein, Monica; Gunaratna, Mahen  
**Cc:** Chow, Eugene  
**Subject:** Re: REMARKS: NYPD Swearing-in

Few flags:

1) think we could do more to connect to equality, esp given reforms we've made so far. Don't think it's the time or place to be super aggressive on SQF, but I feel where we say that they are part of a new era of policing, we might want to be a little more explicit about what that means. SO:

- ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing
- REPLACE [You will take policing to the next level in this city] WITH [An era defined by a philosophy that says we're all at our safest - and our best - when we protect and respect EVERY New Yorker in EVERY community.]

2) I don't know what below means, and it maybe feels a little rosy for avg people listening. Think we can do without:

- And the deep-seated mutual mission between police and community
- o To keep our communities safe, and keep our officers safe

3) Likewise, this line feels a little too needle-thread-y - would cut or rework: "There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach"

4) Does it make sense to focus on crime reduction stats a little more than what's here? We say "safest big city", which is good, but this seems like a good place to credibly run down some hard #s up front.

5) I like MBDB's line about how crime is going down & fairness is going up...

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>

**Date:** Wednesday, October 7, 2015 at 12:58 PM

**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

**Cc:** "Chow, Eugene" <[EChow@cityhall.nyc.gov](mailto:EChow@cityhall.nyc.gov)>

**Subject:** REMARKS: NYPD Swearing-in

Thoughts very welcome.

## **NYPD SWEARING IN** **THURSDAY, OCTOBER 8, 2015**

### **PURPOSE:**

- 1) Swear in NYPD's new class of recruits

**ROLE:** Remarks

**SETUP:** Podium

**PRESS:** Open | **SPANISH:** No

**AUDIENCE:** Members of NYPD and their families



**NYPD SWEARING IN**  
**THURSDAY, OCTOBER 8, 2015**

- Thank you, **Lt. Giorgio** [Tony]
- Honor to be here as all XXX of you join **the world's greatest police department**
- This isn't my opinion, it's a fact: NYPD is a model for the nation, world
- We are the safest big city in America – and we continue to become even safer
- Before going on, want to thank:  
***[See Acknowledgments Card]***
- You have all answered the call to serve, act deserving of deepest respect and admiration
- Takes a remarkable individual to volunteer for one of toughest jobs

- But also most gratifying – keep NYers safe
- This class is a proud testament to making sure our police force truly reflects diversity of the City it serves
- One of most diverse in history: recruits hail from 35 different countries, speaking 22 languages
  - Most Latino recruits ever [30%], 2<sup>nd</sup> most female recruits [20%]
  - Nearly 10% Asian, 13% Black
  - 58 have served in Armed Forces
- All of you brought together by same desire to protect others, lift up our city
- Each of you carries a powerful story that fuels your courage and conviction
- Like [REDACTED]
  - Granddaughter of police officer [REDACTED] served

for 17 years

- Sadly, made ultimate sacrifice in line of duty don't think true

- So many of you grew up with these stories in family – understand the sacrifice, commitment of NYPD
- Just like [REDACTED] – and so many of you carrying on family legacy...
- ALL of you will carry on NYPD's legacy – while being the standard-bearers of a new era in policing
- **You will take policing to the next level in this city**
- Deepening our safety, and creating a true partnership between police and community
  - Making NYC safer AND fairer
- From Day 1, your training will be the most modern, advanced, and sophisticated in the world

- And will honor NYPD's roots of neighborhood policing
- Your training will honor the personal missions that brought you here:
  - to help people, to make their lives better, to make their lives safer
- And the deep-seated mutual mission between police and community
  - **To keep our communities safe, and keep our officers safe**
- The Academy will give you the tools to turn that mission into action
  - Working hand-in hand with communities, you will build real relationships, real trust
  - Develop a tremendous sense of connection and the

feeling that **as a city, we're in this together**

- There is so much outstanding policing going on across the boroughs, but still new frontiers for us to reach
- The best change, the best reform, happens at the grassroots, with you, on your beats, in our neighborhoods
- You will have time to engage residents, understand rhythms of community, needs, and where problems are
- No longer start with crisis – a call –focus on proactive problem solving, instead of reactive response
- When residents can get to know you – builds trust that leads to tips, insight, early warning of developing problems
  - Can stop problem before it happens
- This neighborhood policing model goes hand in hand with new use of force policy
- Will have clear rules, clear training in only using amount of force necessary
  - Strong emphasis on de-escalation, conflict resolution

- This is the future of the department, and it's in your hands
- I have such faith that we're starting on the road that, honestly, for years and years people have sought, but haven't been able quite to reach
  - YOU will take us there
- You will make sure NYC continues on our pathway to **safer streets – through stronger bonds.**
- Now my pleasure to issue oath of office – please raise your right hands and repeat after me:

I do hereby pledge and declare...

To uphold the Constitution of the United States...

And the Constitution of the State of New York...

And faithfully discharge my duties

As a New York City police officer...

To the best of my ability...

So help me God.



**From:** [Walzak, Phil](#)  
**To:** [Richardson, Jerika](#); "[Geri Prado](#)"  
**Cc:** [John Del Cecato](#); [Gunaratna, Mahen](#); [Hagelgans, Andrea](#); [Hinton, Karen](#); [White, Erin](#)  
**Subject:** RE: Atlantic article about de Blasio  
**Date:** Wednesday, October 07, 2015 3:21:37 PM

---

ok

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**From:** Richardson, Jerika  
**Sent:** Wednesday, October 07, 2015 3:20 PM  
**To:** 'Geri Prado'; Walzak, Phil  
**Cc:** John Del Cecato; Gunaratna, Mahen; Hagelgans, Andrea; Hinton, Karen; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Thanks, Geri. PW – Okay for me to ship Molly's fact checker?

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Wednesday, October 07, 2015 1:49 PM  
**To:** Walzak, Phil  
**Cc:** John Del Cecato; Gunaratna, Mahen; Hagelgans, Andrea; Hinton, Karen; Richardson, Jerika; White, Erin  
**Subject:** Re: Atlantic article about de Blasio

The only thing is I haven't talked to Seth (Simpson) yet. Could we edit as this for this particular question

TPAC is currently in numerous talks to host a presidential forum on income inequality issues. No plans or details have yet been finalized on any location or date or format. Details will be announced when they are final which will be soon.

--From Geri Prado, ED of TPAC

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**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Wednesday, October 07, 2015 1:45 PM  
**To:** Walzak, Phil  
**Cc:** John Del Cecato; Gunaratna, Mahen; Hagelgans, Andrea; Hinton, Karen; Richardson, Jerika; White, Erin  
**Subject:** Re: Atlantic article about de Blasio

Got it. I'm fine with saying I shipped it over and if they have follow up Qs specifically about this, bounce to us.

On Oct 7, 2015, at 1:41 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Just the one I drafted that wud come from you

---



**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Wednesday, October 07, 2015 1:40 PM  
**To:** John Del Cecato  
**Cc:** Walzak, Phil; Gunaratna, Mahen; Hagelgans, Andrea; Hinton, Karen; Richardson, Jerika; White, Erin  
**Subject:** Re: Atlantic article about de Blasio

what statement? Anything that comes from CH answering on behalf of TPAC will continue to perpetuate the notion that this is Mayor Bill de Blasio's forum, something I thought we were trying collectively to avoid? Plus, from the beginning we've bargained this as TPAC's forum which pre-dated me.

This is the first I'm hearing of Webb's interest let alone accepting a phantom invitation.

Let me know if you want me to take the Q

On Oct 7, 2015, at 1:37 PM, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Makes sense

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Wednesday, October 7, 2015 at 1:35 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, "White, Erin" <[EWhite@cityhall.nyc.gov](mailto:EWhite@cityhall.nyc.gov)>  
**Cc:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** RE: Atlantic article about de Blasio

Why not our stmnt?>

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, October 07, 2015 1:31 PM  
**To:** Gunaratna, Mahen; Hagelgans, Andrea; Hinton, Karen; Richardson, Jerika; Walzak, Phil; White, Erin  
**Cc:** Geri Prado  
**Subject:** Re: Atlantic article about de Blasio

Geri - what do you want to say re: this?

3. The article now says that Bernie Sanders and James Webb have accepted the invitation to the forum in Iowa, which will be in November. Is that correct? Anybody else? How certain is the date?

---

**From:** "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>

**Date:** Wednesday, October 7, 2015 at 12:53 PM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Richardson, Jerika" <[JLRichardson@cityhall.nyc.gov](mailto:JLRichardson@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "White, Erin" <[EWhite@cityhall.nyc.gov](mailto:EWhite@cityhall.nyc.gov)>  
**Subject:** RE: Atlantic article about de Blasio

What's our plan to clarify the other outstanding pieces of the fact check? If he hasn't responded, my recommendation is that we don't press him on this (especially since it's a sensitive manner), but rather just ask Steve to clarify. He's been helpful to us on these types of matters in the past — [REDACTED]

Molly is planning on using ten direct quotes from her two interviews with the Mayor. I have someone reviewing the audio and cross-checking the quotes to make sure they're accurate.

---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:50 PM  
**To:** Hinton, Karen; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Molly Ball  
Staff writer  
The Atlantic  
202-266-7437 o  
[REDACTED] c  
[molly@theatlantic.com](mailto:molly@theatlantic.com)

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**From:** Hinton, Karen  
**Sent:** Wednesday, October 07, 2015 12:48 PM  
**To:** Hagelgans, Andrea; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Oh, I'll call you then. What's her number?

---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:47 PM  
**To:** Hinton, Karen; Gunaratna, Mahen; Richardson, Jerika; John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Believe she is in DC, but yes. She needs to speak with either you or Phil

We've given her accomplishments, fact check etc, but want a senior source talking to her to assist in push back. The piece should be more favorable to us than Vanity Fair. But she is interested in the feud and whether it hurt the Mayor. I think she needs someone beyond Rebecca, me and Jerika who have been managing her piecemeal requests to knit the picture.

---

**From:** Hinton, Karen  
**Sent:** Wednesday, October 07, 2015 12:46 PM  
**To:** Gunaratna, Mahen; Hagelgans, Andrea; Richardson, Jerika; John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Walzak, Phil; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Is everybody cool if I give her a call and have coffee with her just to get a sense of things?

---

**From:** Gunaratna, Mahen  
**Sent:** Wednesday, October 07, 2015 12:40 PM  
**To:** Hagelgans, Andrea; Richardson, Jerika; John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Walzak, Phil; Hinton, Karen; White, Erin  
**Subject:** RE: Atlantic article about de Blasio

Erin is waiting to hear back from the Mayor on #1 and #2.

[REDACTED]

---

**From:** Hagelgans, Andrea  
**Sent:** Wednesday, October 07, 2015 12:33 PM  
**To:** Richardson, Jerika; Gunaratna, Mahen; John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Walzak, Phil; Hinton, Karen  
**Subject:** RE: Atlantic article about de Blasio

Minus Sue

JDC—how do you want us answering on TPA?

---

**From:** Sue Parilla [[mailto:\[REDACTED\]](mailto:[REDACTED])]  
**Sent:** Wednesday, October 07, 2015 12:32 PM  
**To:** Richardson, Jerika; Hagelgans, Andrea  
**Subject:** Atlantic article about de Blasio

This is all that is left. Please let me hear back from you today.

1. The article says his parents were 44 when he was born. I know they were both

born in 1917, but were they both 44 when he was born in May of 1961?

2. Though his parents were cleared after an investigation by the government loyalty board, it nevertheless stymied his father's career as a Commerce Department economist. and set off a gradual, alcohol-fueled decline. His father left the family when de Blasio was 8. (I have seen 7 several places.)

3. The article now says that Bernie Sanders and James Webb have accepted the invitation to the forum in Iowa, which will be in November. Is that correct? Anybody else? How certain is the date?

Thanks,  
Sue

From: [John Del Cecato](#)  
To: [B](#)  
Subject: HRC on TPP  
Date: Wednesday, October 07, 2015 4:35:23 PM

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## CNN

### Hillary Clinton comes out against TPP trade deal



(CNN)Hillary Clinton came out against the Trans Pacific Partnership in an interview Wednesday, breaking with President Barack Obama and his administration, which has forcefully promoted the deal.

Clinton [told PBS' Judy Woodruff](#) Wednesday in Iowa that, "As of today, I am not in favor of what I have learned about it."

The former secretary of state cited the "high bar" she set earlier in the year as the reason she was giving the deal a thumbs down.

"I have said from the very beginning that we had to have a trade agreement that would create good American jobs, raise wages and advance our national security and I still believe that is the high bar we have to meet" Clinton said, adding later, "I don't believe it's going to meet the high bar I have set."

Clinton's position on the massive 12-nation trade deal that is a staple of the Obama administration's foreign policy in the region has been a festering question ever since the former secretary of state launched her bid for the White House.

Clinton told reporters earlier this year that she did not want to comment on the trade deal until it was finalized, something that happened earlier this month.

As secretary of state, Clinton actively advocated for the TPP. In fact, she did so 45 times between 2010 and 2013.

In July, Clinton told CNN that she never worked directly on the deal.

"I did not work on TPP," Clinton said Thursday. "I advocated for a multi-national trade agreement that would 'be the gold standard.' But that was the

responsibility of the United States trade representative."

While technically true -- Clinton's State Department was not the lead negotiator on the deal -- the former secretary of state regularly trumped up trade deals, including what would become the TPP.

"We need to keep upping our game both bilaterally and with partners across the region through agreements like the Trans-Pacific Partnership or TPP," Clinton said during a 2012 trip to Australia. "This TPP sets the gold standard in trade agreements to open free, transparent, fair trade, the kind of environment that has the rule of law and a level playing field. And when negotiated, this agreement will cover 40 percent of the world's total trade and build in strong protections for workers and the environment."

While Clinton has not outright come out against the Trans Pacific Partnership until today, she had signaled over the summer that she was worried about the deal.

"There are some specifics in there that could and should be changed," Clinton said of the Pacific Rim pact at a June press conference in Iowa. "So I am hoping that's what happens now -- let's take the lemons and turn it into lemonade."

On Wednesday, Clinton argued that those lemons had not, in fact, been turned into lemonade.

"For me, it really comes down to those three points that I made and the fact that we have learned a lot about trade agreements in the past years," Clinton said. "Sometimes they look great on paper."

Clinton specifically cited currency manipulation enforcement, benefits for pharmaceutical companies and impacts on American workers as the reasons she was disapproving the deal.

It's also a departure from the Clinton legacy: It was President Bill Clinton who, two decades ago, signed the first mega-regional pact: the North American Free Trade Agreement.

The Trans-Pacific Partnership was sold by the Obama administration as a way to right NAFTA's mistakes -- particularly by adding chapters requiring improved labor conditions and implementing environmental standards in

the countries involved in the deal.

It was also the economic underpinning of the so-called "pivot to Asia" that Clinton had championed as America's top diplomat.

But the deal is strongly opposed by liberals -- particularly labor unions that fear it would cause the United States to bleed more jobs and wages to countries that pay workers less.

Vermont Sen. Bernie Sanders has highlighted his opposition to the deal on the Democratic presidential campaign trail. And a liberal icon, Sen. Elizabeth Warren of Massachusetts, has hammered its inclusion -- like most other trade deals -- of a provision that would allow companies to challenge whether countries' laws and regulations live up to their international trade commitments.

Former Maryland Gov. Martin O'Malley, her Democratic rival in the presidential race who came out against the TPP earlier this year, quickly blasted Clinton's comments.

"Wow, that's a reversal," he said in Washington, D.C. "I believe we need to stop stumbling backwards into bad trade deals and Secretary Clinton can justify her own reversal of opinion on this, but I can tell you that I didn't have one opinion eight months ago and switch that opinion on the eve of debates."

**From:** [Walzak, Phil](#)  
**To:** [B](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** RE: Trade statement  
**Date:** Wednesday, October 07, 2015 6:05:02 PM

---

“This is an important moment for those who fight for American jobs and workers, to environmental champions, and to consumer advocates. Secretary Clinton’s opposition to this deeply-flawed trade agreement demonstrates how determined she is to making our economy work for everyday people. Hillary Clinton understands that bad trade deals only make the crisis of income inequality worse. She knows that America needs trade deals that protect workers, consumers, and the environment. And her fight for fair trade mirrors the many bold, progressive stands she’s taken over the past several months -- and throughout her career.”

---

**From:** B  
**Sent:** Wednesday, October 07, 2015 6:03 PM  
**To:** Walzak, Phil  
**Cc:** John Del Cecato  
**Subject:** Trade statement

Want to make big impact here. Make it very punchy. And want it in the bloodstream asap.  
Pls make highly quotable

Sent from my BlackBerry 10 smartphone.



**From:** [Arslanian, Kayla](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [Williams, Dominic](#); [John Del Cecato \(jfdc@akpdmedia.com\)](mailto:jfdc@akpdmedia.com); [Wolfe, Emma](#)  
**Subject:** Re: I am w MBDB  
**Date:** Wednesday, October 07, 2015 6:06:36 PM

---

Mayor approves

Sent from my iPhone

> On Oct 7, 2015, at 5:55 PM, Walzak, Phil <PWalzak@cityhall.nyc.gov> wrote:  
>  
> DRAFT stmnt from mayor on HRC TPP opposition -  
>  
>  
> "This is an important moment for those who fight for American jobs and workers, to environmental champions, and to consumer advocates. Secretary Clinton's opposition to this deeply-flawed trade agreement demonstrates how determined she is to making our economy work for everyday people. Hillary Clinton understands that bad trade deals only make the crisis of income inequality worse. Her fight for fair trade mirrors the many bold, progressive positions she's taken over the past several months, and throughout her career. She knows that America needs trade deals that protect workers, consumers, and the environment. I'm delighted that she's spoken out on such a crucial issue, and I applaud her commitment to core progressive values."  
>  
>  
>  
> -----Original Message-----  
> From: Arslanian, Kayla  
> Sent: Wednesday, October 07, 2015 5:52 PM  
> To: Walzak, Phil; Williams, Dominic  
> Subject: FYI: I am w MBDB  
>  
> And we're abt to head to a dinner.  
>  
> If you guys need me to show him anything let me know - can interrupt if need be  
>  
> Sent from my iPhone

**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Subject:** <no subject>  
**Date:** Thursday, October 08, 2015 1:09:51 PM

---

Can you give me a shout when you get a sec?

**From:** [Kadushin, Peter](#)  
**To:** ["John Del Cecato"](#); [Walzak, Phil](#); [Hinton, Karen](#)  
**Cc:** [Hagelgans, Andrea](#)  
**Subject:** RE: Quick Q  
**Date:** Thursday, October 08, 2015 1:33:27 PM

---

Thanks. We will follow up when he reaches out.

---

**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Thursday, October 08, 2015 12:23 PM  
**To:** Walzak, Phil; Hinton, Karen; Kadushin, Peter  
**Cc:** Hagelgans, Andrea  
**Subject:** Re: Quick Q

FYI - I think he's asking about her new Wall Street proposal - not trade deal

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Thursday, October 8, 2015 at 11:43 AM  
**To:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
**Cc:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Subject:** RE: Quick Q

He will want to defend hrc

Can fwd him the stmt

---

**From:** Hinton, Karen  
**Sent:** Thursday, October 08, 2015 11:41 AM  
**To:** John Del Cecato; Kadushin, Peter  
**Cc:** Walzak, Phil; Hagelgans, Andrea  
**Subject:** Re: Quick Q

Peter can u look at this and see if it makes sense to engage.

Sent from my iPhone

On Oct 8, 2015, at 11:30 AM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Heads up - sent him your way, Karen

---

**From:** Gabriel Debenedetti <[gdebenedetti@politico.com](mailto:gdebenedetti@politico.com)>  
**Date:** Thursday, October 8, 2015 at 11:20 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Quick Q

Hey John — I hope all's well. Gabe Debenedetti here from Politico.

I'm working on a story about some of Hillary's recent policy stances, and I wanted to see if you knew whether she spoke with Mayor de Blasio about today's Wall St proposal in particular. Have a sec to chat today? (Off record/background is fine with me.)

Thanks as always,

Gabe

Gabriel Debenedetti  
National Political Reporter | **Politico**  
(646) 552-5050  
[gdebenedetti@politico.com](mailto:gdebenedetti@politico.com)  
[@gdebenedetti](#)

**From:** [Snyder, Thomas](#)  
**To:** [Geri Prado](#); [Walzak, Phil](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** Re: Forum  
**Date:** Thursday, October 08, 2015 7:06:27 PM

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Good news. Mayor very happy. He wants to hear recommendations about the timing and message of announcement, and the the way to communicate with Simpson. So we all should probably do a call tomorrow if possible and come up with a plan to give him. Secondly, we will need to create a work plan of everything we need to do to get from here to Dec. 6/7(obviously).

Geri - I think you have to be careful about inviting Roosevelt to co-sponsor with TPAC at your meeting tomorrow unless Mayor agrees. Need to talk that through first.

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**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Thursday, October 8, 2015 at 5:38 PM  
**To:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Emma Wolfe <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Cc:** John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Kayla Arslanian <[REDACTED]>  
**Subject:** Forum

Mayor et al:

On December 6th or 7th TPAC and the University of Iowa Public Policy Center and Lecture Committee will be hosting a bi-partisan forum. The dates are in flux as they want to get the best available venue and will get back to us tomorrow. WE WANT TO KEEP THIS UNDER WRAPS UNTIL "GO" TIME so it's done well and Simpson knows first. This will be in the next day or two. I would like to keep the circle small on who knows about this until we give the invite to a reporter. I promise this will be very soon.

The U of I stipulations are as follows:

- At least 3 candidates from each side participate
- Confirmed panelists and a moderator (we have asked them to work with us so they are bought in)
- This does not benefit any one campaign over another- this is specifically issue driven (easy)

As I have told them we cannot guarantee candidates. If we cannot find the three- they will not be able to sponsor but will work with us on how to roll that out quietly should it happen. They want this to work and exhaust all possibilities help us do this.

Our next steps are: finishing our roll-out strategy (includes invites, who we give it to at the NYT and tightening up our communications work with the UoI). Phil, will follow up with you on this as well.

My conversation with Roosevelt tomorrow and we will invite them to participate with Stiglitz as he is linking his participation to them now. Then I will be reaching out to college Ds and Rs to become a part and help get Rs on board as well as through other means.

Simultaneously, we are going to start our digital, press and political strategy leading up to, on the night of and after. Jeani Murray will be executing the event on the ground though as it gets closer we will be building a team including press and digital.

There is much to do in the next few days and we can talk more tonight. I have a call with the U of I first thing.

Geri

**From:** [Geri Prado](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [John Del Cecato](#); [B; Wolfe, Emma](#); [Snyder, Thomas](#); [Kayla Arslanian](#)  
**Subject:** Re: Forum  
**Date:** Thursday, October 08, 2015 7:12:52 PM

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Thanks. As you know a lot of moving parts.

I have a big meeting tomorrow that may lock down Stiglitz which would lend huge credibility to this. More to come.

On Oct 8, 2015, at 7:09 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Very encouraging  
Nice work

---

**From:** John Del Cecato [<mailto:jfdc@akpdmmedia.com>]  
**Sent:** Thursday, October 08, 2015 6:56 PM  
**To:** Geri Prado  
**Cc:** B; Walzak, Phil; Wolfe, Emma; Snyder, Thomas; Kayla Arslanian  
**Subject:** Re: Forum

Right on - let's roll!

On Oct 8, 2015, at 5:38 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Mayor et al:

On December 6th or 7th TPAC and the University of Iowa Public Policy Center and Lecture Committee will be hosting a bi-partisan forum. The dates are in flux as they want to get the best available venue and will get back to us tomorrow. WE WANT TO KEEP THIS UNDER WRAPS UNTIL "GO" TIME so it's done well and Simpson knows first. This will be in the next day or two. I would like to keep the circle small on who knows about this until we give the invite to a reporter. I promise this will be very soon.

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There is much to do in the next few days and we can talk more tonight. I have a call with the U of I first thing.

Geri



**From:** [Hinton, Karen](#)  
**To:** [Hagelgans, Andrea](#); [Adams Baker, Marti](#); [Walzak, Phil](#); "[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)" ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Subject:** RE: Molly Ball  
**Date:** Friday, October 09, 2015 12:12:48 PM

---

Always good to know since I was asked to call her.

---

**From:** Hagelgans, Andrea  
**Sent:** Friday, October 09, 2015 12:03 PM  
**To:** Hinton, Karen; Adams Baker, Marti; Walzak, Phil; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Subject:** RE: Molly Ball

Please don't email the mayor these questions. We've already posed these and have handled them

---

**From:** Hinton, Karen  
**Sent:** Friday, October 09, 2015 12:01 PM  
**To:** Hagelgans, Andrea; Adams Baker, Marti; Walzak, Phil; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Subject:** Molly Ball

Talked to Ball; she said the Vanity Fair piece was a "hit job" and her piece wouldn't be a collection of old news articles.

She said she would offer analysis – some of it we would like and some of it we would not like. She would not give me specifics. "I'm not going to tell you what I am writing."

She did say her piece was about how the Mayor of NYC was making his agenda a national agenda. I said important to remember that income inequality could not be solved by local policies alone and that was the motivation to align with other local officials across the country to push Congress into action.

Below are her remaining questions. I will email Mayor about when his father left his family – 7 or 8 – unless you think I shouldn't.

John – can you give me an answer on when America was fair? And, how do we want to handle Iowa with her.

Her piece will hit newsstands mid November.

**From:** Molly Ball (<mailto:molly@theatlantic.com>)  
**Sent:** Friday, October 09, 2015 11:44 AM  
**To:** Hinton, Karen  
**Subject:** Re: call

Good to talk—thanks for your time. I apologize if the game of telephone between me, fact checker Sue, and different people on your end has complicated or distorted the intention of any of these questions. We really just are trying to nail down stray details to ensure that the piece is as accurate as possible, particularly on historical stuff that may have been

misreported previously. So with all due respect to the sensitivities involved, we just want to get the little stuff right.

This is the list of outstanding questions—one substantive, the rest fact checks:

1. When you say "Make America Fair Again," when was America fair?
2. Does the mayor use a BlackBerry? I saw a device holstered on his hip but couldn't be sure. (See how conscientious we are.)
3. Was he 7 or 8 when his father left the family? (Apologies for the personal question, just trying to be accurate.)
4. Any details on the Iowa forum? Can you confirm what has been reported elsewhere, late November in Iowa? Any further details you can release for publication a month from now?

On Fri, Oct 9, 2015 at 10:34 AM, Molly Ball <[molly@theatlantic.com](mailto:molly@theatlantic.com)> wrote:  
Sorry, was on the phone. Just called you back.


On Fri, Oct 9, 2015 at 10:17 AM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:  
Just left you a message.

Karen Hinton  
Press Secretary




Follow Me On Twitter @KarenHinton

--

Molly Ball  
Staff writer  
The Atlantic  
202-266-7437 o  
 c  
[molly@theatlantic.com](mailto:molly@theatlantic.com)

[twitter.com/mollyesque](https://twitter.com/mollyesque)

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Molly Ball  
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 c  
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[twitter.com/mollyesque](https://twitter.com/mollyesque)

**From:** [Snyder, Thomas](#)  
**To:** [Geri Prado](#); [Walzak, Phil](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** Re: Immediate timeline roll-out for invites  
**Date:** Friday, October 09, 2015 1:40:05 PM

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When today do you think we will get it?

On 10/9/15, 1:38 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>Yes RKK has on press side and sending.  
>  
>I summed this all up for ease.  
>  
>  
>  
>> On Oct 9, 2015, at 1:29 PM, Walzak, Phil <PWalzak@cityhall.nyc.gov>  
>>wrote:  
>>  
>> -BdB  
>> Geri - you (w RKK) putting together a tighter ticktock on this re:  
>>invites, notices and planted stories, correct?  
>>  
>> Thanks!  
>>  
>> -----Original Message-----  
>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>> Sent: Friday, October 09, 2015 10:48 AM  
>> To: B; Walzak, Phil; Snyder, Thomas; John Del Cecato  
>> Subject: Immediate timeline roll-out for invites  
>>  
>> This is timeline for invite release ONLY and 48 hours max. We'd hope to  
>>get in the hands of candidates and a reporter today/tomorrow depending  
>>on checks and U of I approval, Stiglitz and legal.  
>>  
>> - Conversation with U of I- first this morning, second post Roosevelt  
>>meeting (GP point)  
>> - TPAC event/logistics lead on ground designated (GP, JM)  
>> - U of I sent draft of invite, lawyers check changes, final approved,  
>>send to Phil as well (GP, ER point)  
>> - U of I, TPAC decide press line (RKK point)  
>> - Discussion with Stiglitz/Roosevelt- 11am (GP point)  
>> - Determine timeline of invite release- digital team, press,  
>>influencers list, ready to load (GP point)  
>> - Simpson conversation, next steps (GP)  
>> - NYT reporter gets invite shortly post Simpson convo (GP to queue RKK)  
>> - Invites immediately to candidates (same time as reporter), determine  
>>from who if U of I (GP, AH)  
>> - Call with U of I on conservative allies, groups (JM)  
>> - Follow up with candidates to ensure invite in hand (GP)  
>>  
>> Protocol:  
>> ALL questions about Mayor- go to CH per Phil/GP ALL questions about  
>>TPAC forum, invites, etc go to GP/RKK per Phil/GP  
>>  
>> Questions:  
>> - Phil, can you and I discuss quote from Mayor and I will tell you what  
>>we're thinking for TPAC?

>>  
>> Plans On Tap:  
>>  
>> Countdown plan- comms digital political coalition  
>> Pedagogy- run of show, panelists moderator

**From:** [Hagelgans, Andrea](#)  
**To:** [B](#)  
**Cc:** [John Del Cecato \(jfdc@akpdmedia.com\)](#); ["Geri Prado"](#); [Hinton, Karen](#); [Walzak, Phil](#); [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [Wolfe, Emma](#)  
**Subject:** The Atlantic  
**Date:** Friday, October 09, 2015 2:02:07 PM

---

Sir,

Molly Ball is completing her profile piece of you for The Atlantic Magazine. For the piece, you may remember you spoke with her last January and in DC in May about your vision on income inequality and the national organizing agenda. The piece is expected to come out in mid-November for the December issue.

They'd like to do a photo of you for the issue, which Jerika is quarterbacking. We've reduced their time request to a ½ hour.

Please let me know if you need more information

Best,  
Andrea

Andrea Hagelgans  
Office of the Mayor  
Direct – 212.341.5372  
Cell – [REDACTED]  
[ahagelgans@cityhall.nyc.gov](mailto:ahagelgans@cityhall.nyc.gov)

**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Date:** Friday, October 09, 2015 2:03:25 PM

---

Do you have a minute to chat?

**From:** [Adams Baker, Marti](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [John Del Cecato](#); [Snyder, Thomas](#); [Hagelgans, Andrea](#)  
**Subject:** Re:  
**Date:** Saturday, October 10, 2015 4:29:52 PM

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Right before the parade which steps off at noon

Sent from my iPhone

> On Oct 10, 2015, at 15:58, Walzak, Phil <PWalzak@cityhall.nyc.gov> wrote:  
>  
>  
> +marti  
> Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.  
> Original Message  
> From: John Del Cecato  
> Sent: Saturday, October 10, 2015 3:55 PM  
> To: Walzak, Phil; Snyder, Thomas; Hagelgans, Andrea  
> Subject:  
>  
>  
> Do you guys know when the Mayor's first media avail is on Monday?



---

**From:** John Del Cecato <jfdc@akpdmedia.com>  
**Sent:** Saturday, October 10, 2015 4:15 PM  
**To:** Blumm, Kate  
**Cc:** B; FLONYC  
**Subject:** Re: New concept

And to be clear, there actually *\*is\** a group called that... They are good people... Here's a list, FWIW

## Advisory Board



### Naomi Aberly

Naomi Aberly is a political activist and civic volunteer who focuses her efforts on women's health. Aberly serves on the boards of both the Planned Parenthood Federation of America (PPFA) and the Planned Parenthood Action Fund (PPAF). She is a member of the Planned Parenthood Leadership Council, the Women Donors Network, and the EMILY List Majority Council. She is also an active supporter of the Center for Reproductive Rights, the Center for American Progress and the Texas Organizing Project.



### Lawrence B. Benenson

Lawrence B. Benenson is a Principal of the Benenson Capital Company and a member of the company's Investment Committee, involved in developing and implementing the company's investment strategies and internal operations as well as guiding the company's short and long-term planning. He guides the Company's near-term and long-range planning and has helped Benenson Capital Partners grow to become one of the nation's premier owners of net-leased properties. He has been involved with the Benenson family business since 1990. Benenson is the Chairman of the Institute for the Study of Global Anti-Semitism and Policy and Head Co-Chairman of the Lincoln Center Real Estate and Construction Council. He serves on the Boards of the Mosholu Montefiore Community Center in the Bronx, the Museum for African Art, the Center for Arts in Education, American Folk Art Museum, the ART/OMI International Arts Center, the New York Junior Tennis League, Al Hirschfeld Foundation and the Ad Reinhardt Foundation. He also serves on the Boards of the Inner-City Scholarship Foundation and the Museum of Modern Art (MoMA). Previously, Benenson worked for Rose Associates, a real estate investment and development company specializing in Manhattan properties. Benenson holds a BA from Duke University. He is a member of the Real Estate Board of New York, Vice President of the Realty Foundation of New York, and a member of the International Council of Shopping Centers.



### Dan Berger

Dan Berger is a Philadelphia lawyer specializing in complex litigation from the plaintiff's perspective including antitrust, securities, consumer protection, employment, environmental and civil and human rights. Mr. Berger's firm has been a pioneer in the field of class action litigation and was one of two firms who filed the original class actions starting in the 1960s. For his long career in the law, Mr. Berger was recently named as a "Titan" in the field of complex litigation by the publication, Law 360. Mr. Berger is also very politically active and is the largest supporter of progressive political cause: and groups in the Philadelphia area. He is currently a sponsor of the Progress Project which is being co-sponsored with the Brookings Institute and which is investigating the nature of social, economic and political progress in the historical sense and how to re-start and enhance historical progress.



## Chuck Collins

Chuck Collins is an author and senior scholar at the Institute for Policy Studies in Washington, DC, where he directs the Program on Inequality and the Common Good. Heir to the Oscar Meyer fortune, he donated most of his inheritance at a young age. Collins is an expert on U.S. economic inequality and has pioneered efforts to bring together investors and business leaders to speak out publicly against corporate practices and economic policies that increase economic inequality. He is co-author, with Bill Gates Sr., of *Wealth and Our Commonwealth: Why America Should Tax Accumulated Fortunes*. Chuck is the co-founder of Wealth for Common Good.



## Alan S. Davis

Alan S. Davis is president of The Leonard and Sophie Davis Fund, a private family foundation. Alan is the Director of the WhyNot Initiative, the foundation's program to support social change efforts that have the potential to significantly address problems with the democratic process, income and wealth distribution, universal healthcare and tolerance. He was founder and CEO of Conservatree Paper Company, the leading distributor of recycled paper, and founder and CEO of ASDavis Media Group, a publisher of more than 40 travel guidebooks. He and his wife, Mary Lou Dauray, live in San Francisco and have six children and 8 grandchildren. Alan has a B.S. in business from USC and a J.D. from NYU Law School.



## David desJardins

David desJardins was employee number 25 at Google, where he worked as a software engineer from 1999 to 2005. He is an active angel investor and philanthropist, a member of the board of the Tigerlabs technology incubator, a member of the Corporation of the Massachusetts Institute of Technology, a trustee of the University of California at Berkeley Foundation, a consultant at the Center for Communications Research at Princeton, a member of the steering committee of the Scholars Strategy Network, and a member of the board of the Democracy Alliance.



## Philip Edmundson

Mr. Edmundson co-founded WGA in 1983. He became CEO in 1997 and has since grown the firm to be one of the largest independent brokerages in the country.

Mr. Edmundson is a Director of the Council of Insurance Agents and Brokers (CIAB), in Washington, D.C. He is Chair of The Alliance for Business Leadership (formerly the Progressive Business Leaders Network). He is a past President of the Insurance Library Association of Boston. Mr. Edmundson served as the Chairman of Affordable Care Today, a coalition of business, consumer, provider, and labor organizations that led the campaign for Massachusetts Healthcare Reform in 2006. He serves on the Board of Overseers of the Boston Symphony Orchestra. He is a Trustee of Beth Israel Deaconess Medical Center. Mr. Edmundson is a Trustee of the Trustees of Reservations, a conservation organization.

He is an honors graduate of Amherst College, with a B.S. in Psychology/Neuroscience, where he was elected to Sigma Xi, the national scientific honor society. Mr. Edmundson received his Masters of Business Administration degree with honors from Babson College. He also received a Masters of Public Policy degree from the Kennedy School at Harvard University.



## Jerry Fiddler

Jerry Fiddler is the principal/CEO of **Zygote Ventures**. He has helped create and grow a number of companies, as CEO, director, chairman, investor and advisor.

Mr. Fiddler is the founder of Wind River, which became a leading provider of device software worldwide, and was for 23 years its CEO and Chairman. He is currently the Chairman of Solazyme, a biotech company using algae to make oil for food, energy, industrial, and health applications. Mr. Fiddler also sits on several other corporate boards, including Bolt Threads, Nanomix, and NexSteppe.

Jerry Fiddler serves on the UC President's advisory board on science and innovation. He is a member of the foundation board of Chabot Space & Science Center, and a trustee of the Mathematical Sciences Research Institute, and the California Jazz Conservatory. He has been Foundation Capital executive-in-residence, and adjunct professor at UC Berkeley, teaching entrepreneurship and organizational behavior. He has worked actively both with students and in an advisory capacity at a number of universities, including University of California/Berkeley, Stanford, Wharton, and University of Illinois.



## Dr. Gail Furman

Dr. Gail Furman is a leading child and adolescent psychologist in Manhattan. She has been in private practice treating children, adolescents and their families for over 45 years and was the psychologist at both the Fieldston School and the Dalton School from 1973-1990. Furman serves on the executive boards of Human Rights First, Leadership Enterprise for a Diverse America (LEDA), The Brennan Center for Social Justice at NYU Law School, and Auburn Seminary. She is also a member of the Council on Foreign Relations, and is an assistant clinical professor at New York University, where she is a consultant to the Child Study Center. Furman is also one of the founders of the Family Academy, a model experimental school in Harlem providing academic, social and mental health services for students and their families. She has been instrumental in developing collaborations and innovative partnerships to provide more competent, comprehensive service to inner-city children and families.



## Keesha Gaskins

Keesha Gaskins is the director for the Democratic Practice—United States program at the Rockefeller Brothers Fund. Gaskins is a long-time organizer, lobbyist and trial attorney. Prior to joining the Rockefeller Brothers Fund, she was Senior Counsel with the Brennan Center for Justice, serving as the director of the Redistricting and Representation program. Gaskins is a frequent lecturer and writer on issues related to women and politics, movement building, and democratic reform.



## Jeffrey Gural

Jeffrey Gural is Chairman of Newmark Grubb Knight Frank, an international commercial real estate firm covering 320 offices worldwide. Prior to joining Newmark Grubb Knight Frank, Gural was a member of the staff of Morse-Diesel Construction Co. Gural is recognized as an invaluable member of the Greater New York community, and serves as a member of the Board of Directors for the Real Estate Board of New York, member of the Board of USO, member of the Board of Directors of the UJA-Federation, and many more.



## Scott Nash

Scott Nash is the founder of MOM's Organic Market, an organic grocery that promotes environmental justice. Started in 1987 out of his mom's garage, with an initial investment of \$100, MOM's has grown to become one of the nation's premiere chains of family owned and operated organic grocery stores. With approximately 800 employees and \$130 million in annual revenue, MOM's operates 12 stores in the Washington/Baltimore/Philadelphia region and plans to expand into the NorthEast corridor over the next several years with revenues anticipated to grow to \$250 million.



## Morris Pearl

Morris Pearl is Chairman of the Board of The Patriotic Millionaires. Previously, Pearl was a managing director at BlackRock, one of the largest investment firms in the world. He worked on the Maiden Lane transactions and assessing the government's potential losses from the bail outs of CitiBank and AIG. He also advised Her Majesty's treasury on the bailout of Lloyds and RBS, as well as similar projects for the Central Bank of Ireland and the Bank of Greece. Prior to BlackRock, Pearl enjoyed a long tenure on Wall Street where he invented some of the securitization technology connecting America's capital markets to consumers in need of credit. He is a CFA Charter Holder, a member of the CF Institute and the New York Society of Securities Analysts.



## Stephen Prince

Stephen Prince is a businessman who founded National Business Products, now known as Card Marketing Services, in 1993. Prince focused the company's attention on finding innovative print solutions for the credit, debit and prepaid card industry. As the gift card phenomenon began to evolve in the late '90's, he switched the company focus from one that provided heavy paper print offerings to one whose primary product line was plastic cards and support materials for them. Today, as gift and loyalty card programs have proliferated and grown, Stephen is invited to deliver his "gift card gospel" to sales staffs, merchant clients as well as potential platform partners all over the U.S.



## Great Neck Richman

James S. "Great Neck" Richman is President and CEO of Richloom Fabrics Group, a textile converter, designer, and distributor of home furnishing fabrics located in New York, with subsidiaries offices in Shanghai and Gurgaon. Richman runs the Richloom Family Foundation, which has set up the Endowed Scholarship at George Washington University and Case Western Reserve University, the Richman Visiting Professorship at Brandeis University, and given major donations to Jewish Philanthropic America and other organizations. Richman serves on the Board of Overseers at the New York University Stern School for Business, the Advisory Committee at Case Western Reserve University, and the Board of Trustees of the Atlanta High Museum of Art. He is also associated with several New York City Local Charities, such as the Association to Benefit Children and Publicolor.



## Eric Schoenberg

Eric Schoenberg is Chairman of CampusWorks, Inc., a provider of technology leadership services to universities and colleges. He is also an Adjunct Associate Professor at the Wharton School of the University of Pennsylvania, where he teaches a class on Family Wealth. Dr. Schoenberg also conducts research on the psychology of money and asset market bubbles and has taught behavioral economics, decision making, and leadership at Columbia Business School, NYU's Stern School of Business, and the Haas Business School of the University of California at Berkeley. Previously, he was Managing Director and Chief Knowledge Officer of Broadview International, a boutique investment bank offering merger and acquisition advisory services to Information Technology companies. Before that, he served as a Foreign Service Officer in the U.S. Department of State. He is a Trustee of the Rubin Museum of Art; an Overseer of the University of Pennsylvania Museum of Anthropology and Archaeology; and Chairman of the Investment Committee of Planned Parenthood of Greater Northern and Central New Jersey.



## Trellis Stepter

Trellis Stepter is the Program Associate for the Piper Fund. He was the 2011-2012 Proteus Fund Diversity Fellow hosted by Irene E. and George A. Davis Foundation and the Proteus- Piper Fund. Before the fellowship, Stepter worked in public service in both the executive and legislative branches. He served as the Director of Government Affairs for the Secretary of Transportation in the administration of Governor Deval Patrick. He also served as Chief of Staff and Legislative Policy Analyst in the Massachusetts House of Representatives with a focus on education, affordable housing and social and economic justice policy.



## George Zimmer

George Zimmer is the Founder and former CEO and Chairman of The Men's Wearhouse. Founded in 1973, he led the Company as Chief Executive Officer through 2011, at which time he named a successor. Mr. Zimmer is an active Advisory Board member with the Oakland Zoo and the Boys and Girls Club of Oakland and has served on numerous other boards, both for profit and non-profit, throughout his career. George is widely recognized in his community for his philanthropic efforts, which include Institute of Noetic Sciences, Chabot Space & Science Center, and Northern Lights School, all in the Bay Area. He received Honorary Doctorates from Holy Names University and the Institute of Transpersonal Psychology and the University of Redlands. Mr. Zimmer earned a Bachelor of Arts in Economics from Washington University in 1970.

## Patriotic Millionaires

The Patriotic Millionaires are a group of more than 200 individuals with annual incomes over \$1 million and/or assets over \$5 million who are committed to raising the minimum wage, combatting the influence of big money in politics, and advancing a progressive tax structure. Some of our members include:

### Nancy Bagley

Washington, DC

### Lawrence Benenson

New York, NY

### Daniel Berger

Philadelphia, PA

### Loren Blackford

New York, NY

### Brady Brim-Deforest

Los Angeles, CA

### Chuck Collins

Boston, MA

### Cynda Collins-Arsenault

Superior, CO

### Noel Congdon

Denver, CO

### Tom Congdon

Denver, CO

**Alan Davis**

San Francisco, CA

**David DesJardins**

Burlingame, CA

**Abigail Disney**

New York, NY

**John Driscoll**

Franklin Lakes, NJ

**Michael Dubno**

New York, NY

**Andrew Faulk**

San Francisco, CA

**Jerry Fiddler**

Berkeley, CA

**Charlie Fink**

Vienna, VA

**Richard Foos**

Los Angeles, CA

**John Fullerton**

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**Ron Garret**

Emerald Hills, CA

**Bill Gawthrop**

Yorkville, CA

**Ellyn Gelson**

Encino, CA

**Drew Ginsburg**

New York, NY

**Jeffrey Gural**

New York, NY

**Lawrence Hess**

San Diego, CA

**Leo Hindery, Jr.**

New York, NY

**Bill Janeway**

New York, NY

**Frank Jernigan**

San Francisco, CA

**Melissa Johnsen**

Columbia, MO

**John Johnson**

New York, NY

**Joel Kanter**

Vienna, VA

**Joshua Kanter**

Midvale, UT

**Rochelle Kaplan**

Salt Lake City, UT

**Woody Kaplan**

Boston, MA

**John Katzman**

New York, NY

**Dal LaMagna**

Rhinebeck, NY

**Norman Lear**

Beverly Hills, CA

**Suzanne Lerner**

Hawthorne, CA

**Art Lipson**

Salt Lake City, UT



**Richard "Dick" Mader**

Los Angeles, CA

**Ryne Manahan**

Houston, TX

**Win McCormack**

Portland, OR

**Terry Meehan**

New York, NY

**Dennis Mehiel**

New York, NY

**Diane Meyer Simon**

Santa Barbara, CA

**Herb Miller**

Washington, DC

**Brooke Neidich**

New York, NY

**Frank Patitucci**

Pleasanton, CA

**Morris Pearl**

New York, NY

**Barbara Pearl**

New York, NY

**Judy Pigott**

Seattle, WA

**Stephen Prince**

New York, NY

**Clay Ramsey**

Atlanta, GA

**Great Neck Richman**

New York, NY

**Fred Rotondaro**

Shady Side, MD

**Eric Schoenberg**

Franklin Lakes, NJ

**Stephen Silberstein**

Belvedere Tiburon, CA

**Jeff Smulyan**

Indianapolis, IN

**Rick Steves**

Edmonds, WA

**John Stewart**

San Francisco, CA

**Sarah Stranahan**

New York, NY

**Sandor and Faye Straus**

San Francisco, CA

**Simon Strauss**

New York, NY

**Whitney Tilson**

New York, NY

**Andrew Tobias**

Miami, FL

**Kevin Wall**

Beverly Hills, CA

**Ross Waller**

Lexington, VA

**David Watson**

Oakland, CA

**Vinitha Watson**

Oakland, CA

Peter Weinberger

Syosset, NY

Tal Zlotnitsky

Trinity, FL

George Zimmer

Oakland, CA

Philip Edmundson

Hingham, MA

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>

**Date:** Saturday, October 10, 2015 at 3:00 PM

**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

**Cc:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>, FLONYC <[FLONYC@cityhall.nyc.gov](mailto:FLONYC@cityhall.nyc.gov)>

**Subject:** Re: New concept

YES!! Money doesn't exempt anyone from civic duty!! Something I was thinking a lot about when you spoke to Morgan Stanley et al. earlier this year...

Call later or tmrw is great if you want

On Oct 10, 2015, at 1:35 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Love it! Like the Patriotic Millionaires!

On Oct 10, 2015, at 1:34 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

Need to talk to both of you asap about. This weekend. Chirlane and I working on new language re: fighting income inequality. Emerged from my mtg with Peter georgescu yesterday -- see his recent nyt op-ed. Idea is to re-define our demand to the wealthy. To make it sharp but also different -- about sacrifice and patriotism -- as chirlane said, a new patriotism. We laud soldiers and police and fire for their sacrifice. It's time to demand it of all -- the wealthy included. An idea we want to develop with you guys

Sent from my BlackBerry 10 smartphone.

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#); [Hagelgans, Andrea](#); [Hinton, Karen](#); [Walzak, Phil](#)  
**Cc:** [John Del Cecato](#); [Ariel Hayes](#)  
**Subject:** Fwd: Final release  
**Date:** Saturday, October 10, 2015 5:22:24 PM  
**Attachments:** [101015.rls.TPAforum.docx](#)

---

- We're talking to Carter Bell (U of I)
- Simpson knows
- Waiting on final invite (new changes), FAQ
- We will have to NYT- Burns in the next few hours but unsure if we can get for tomorrow.

FOR IMMEDIATE RELEASE

Sunday, October 11, 2015

CONTACT: [press@progressiveagenda.us](mailto:press@progressiveagenda.us)

**PRESIDENTIAL FORUM ON INEQUALITY TO BE HELD ON  
DECEMBER 6**

*The Progressive Agenda Committee, University of Iowa to sponsor  
bipartisan event*

Iowa City, IA – The Progressive Agenda Committee and the University of Iowa today jointly announced that a bipartisan presidential forum focused on inequality will be held on Sunday, December 6, at the University of Iowa.

“We are excited to bring a bipartisan presidential forum focused on the important issue of inequality right here to Iowa City,” said Carter Bell, Chair of the University of Iowa Lecture Committee.

The presidential forum will cover topics from improving wages and benefits, enhancing retirement security, reforming the tax code, and reshaping the size of government.

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On the right, conservatives have discussed expanding the Earned Income Tax Credit, reducing spending and government bureaucracy, reining in the national debt, means-testing entitlements, and a combination of broadening the tax base while lowering tax rates.

###

--

Rebecca Kirschner Katz

(718) 858-7161 — work

██████████ — cell

[@RebeccaKKatz](#)

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CONTACT: [press@progressiveagenda.us](mailto:press@progressiveagenda.us)

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###

**From:** [Snyder, Thomas](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Walzak, Phil](#); [Hagelgans, Andrea](#)  
**Subject:** Re: FAQs  
**Date:** Saturday, October 10, 2015 5:42:30 PM

---

I would have thought at least 30 questions

Sent from my iPhone

> On Oct 10, 2015, at 4:07 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>  
> For example... We're getting answers to all of these so that City Hall,  
> TPAC, and Iowa folks all have  
>  
>> On 10/10/15, 4:04 PM, "John Del Cecato" <jfdc@akpdmedia.com> wrote:  
>>  
>> 1. Will this conflict with DNC debate maximum of six debates?  
>> 2. How much will this cost? Who will be paying for this? Will any  
>> taxpayer money be used? Will Campaign for One New York money be used?  
>> 3. What will Mayor de Blasio's role be?  
>> 4. Will he definitely attend in person?  
>> 5. Will he be a panelist?  
>> 6. Who will write the questions?  
>> 7. Will questions be shared with any candidates in advance?  
>> 8. Will Elizabeth Warren be attending? Was she invited?  
>> 9. Have candidates been given a heads-up on this? Which candidates?  
>> What have they been told? Who communicated with them?  
>> 10. How involved has MBDB been in the planning of this forum?  
>> 11. Is there a media sponsor?  
>> 12. Will it be televised? Live-streamed?  
>> 13. What venues are under consideration?  
>> 14. Is it a conflict given that Sunday is the first day of Hanukkah?  
>> 15. What happened to Simpson College? I thought that was the venue?  
>> 16. Did the early publicity of this event force you to move the event?  
>> 17. When you say the "package" offered by University of Iowa was better  
>> than Simpson, what does that mean?  
>> 18. What specifically is U of I committing to by its sponsorship?  
>> 19. What was better about U of I than Simpson?  
>> 20. Will the general public be able to attend? How will tickets be  
>> distributed?  
>> 21. Will an even amount of registered Dems and GOPers from Iowa be  
>> invited?  
>> 22. Which department from Univ of Iowa will be sponsoring?  
>> 23. What happens if you can't get 3 Ds and 3 Rs to attend?  
>> 24. Is Hillary Clinton coming?  
>> 25. Will Jim Webb and Linc Chafee be invited?  
>> 26. Will Donald Trump be attending? Ben Carson?  
>> 27. What do you hope to get out of this?  
>> 28. Have any other New York officials been looped in?  
>> 29. If MBDB attends, how will his travel be paid for?  
>

**From:** [Hagelgans, Andrea](#)  
**To:** [Snyder, Thomas](#); [Hinton, Karen](#)  
**Cc:** [John Del Ceccato](#)  
**Subject:** Re: FAQs  
**Date:** Saturday, October 10, 2015 6:50:06 PM

---

Yes, assume they are handling creation of answers

Sent from my BlackBerry 10 smartphone.

---

**From:** Snyder, Thomas  
**Sent:** Saturday, October 10, 2015 6:36 PM  
**To:** Hinton, Karen; Hagelgans, Andrea  
**Cc:** John Del Ceccato  
**Subject:** Fwd: FAQs

---

See below

Sent from my iPhone

Begin forwarded message:

**From:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** October 10, 2015 at 4:07:50 PM EDT  
**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>  
**Subject:** FW: FAQs

For example... We're getting answers to all of these so that City Hall, TPAC, and Iowa folks all have

On 10/10/15, 4:04 PM, "John Del Cecato" <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

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**From:** [Geri Prado](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Hagelgans, Andrea](#); [Walzak, Phil](#); [John Del Cecato](#); [Snyder, Thomas](#)  
**Subject:** Re: MBDB quote/react  
**Date:** Saturday, October 10, 2015 10:25:33 PM

---

Tom is to run point for the mayor for invite roll out.

NYT not running. Too late. Will let you know who/when.

On Oct 10, 2015, at 10:22 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

Have u sent the qa to the mayor?  
Please let me know when the story is to hit.

Sent from my iPhone

On Oct 10, 2015, at 5:25 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

If called by reporters, JDC drafted a quote. Please do what you will. Any questions on format, etc can go to RKK or me. Thank you all

Americans from all walks of life are concerned about the growing gap between the very wealthy and everyone else. Here in New York, we're using every tool at our disposal to tackle income inequality - paid sick leave, UPK, after-school, living wage, affordable housing, rent freeze - but if we're going to make the systemic changes we need here in NYC and in cities all across America, we need the federal government to be our partner in this... That's why it's important for presidential candidates from both sides of the aisle the opportunity to speak directly to Americans about this issue...

**From:** [Walzak, Phil](#)  
**To:** [Geri Prado](#); [Hinton, Karen](#)  
**Cc:** [Snyder, Thomas](#); [Hagelgans, Andrea](#); [John Del Cecato](#); [Ariel Hayes](#)  
**Subject:** Re: Final release  
**Date:** Saturday, October 10, 2015 11:30:14 PM

---

Time?

Thanks

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Geri Prado  
**Sent:** Saturday, October 10, 2015 7:03 PM  
**To:** Hinton, Karen  
**Cc:** Snyder, Thomas; Hagelgans, Andrea; Walzak, Phil; John Del Cecato; Ariel Hayes  
**Subject:** Re: Final release

---

I'm including you guys in the string Phil was previously in. We are giving Burns the story about the forum. When he writes, we're sending this out. Point is- forum locked. Keeping you in the loop. but all questions can come to me and RKK unless- obviously- they're looking for a reaction from the Mayor

On Oct 10, 2015, at 5:52 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

What r we talking about here exactly?

Sent from my iPhone

On Oct 10, 2015, at 5:22 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

- We're talking to Carter Bell (U of I)
- Simpson knows
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###

--

Rebecca Kirsner Katz  
(718) 858-7161 — work  
[REDACTED] — cell  
[@RebeccaKKatz](mailto:@RebeccaKKatz)

<101015.rls.TPAforum.docx>

**From:** [Walzak, Phil](#)  
**To:** [Geri Prado](#); [Hagelgans, Andrea](#)  
**Cc:** [Hinton, Karen](#); [John Del Cecato](#); [Snyder, Thomas](#)  
**Subject:** Re: MBDB quote/react  
**Date:** Sunday, October 11, 2015 10:10:02 AM

---

That's good, will get picked up a lot nationwide

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Geri Prado  
**Sent:** Sunday, October 11, 2015 11:05 AM  
**To:** Hagelgans, Andrea  
**Cc:** Hinton, Karen; Walzak, Phil; John Del Cecato; Snyder, Thomas  
**Subject:** Re: MBDB quote/react

---

Lemire

On Oct 11, 2015, at 10:04 AM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Who at AP?

Sent from my BlackBerry 10 smartphone.

---

**From:** Geri Prado  
**Sent:** Sunday, October 11, 2015 9:57 AM  
**To:** Hinton, Karen  
**Cc:** Hagelgans, Andrea; Walzak, Phil; John Del Cecato; Snyder, Thomas  
**Subject:** Re: MBDB quote/react

---

AP is to run this afternoon. No exact time.

On Oct 10, 2015, at 10:22 PM, Hinton, Karen  
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Please let me know when the story is to hit.

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**From:** [Hagelgans, Andrea](#)  
**To:** [Hinton, Karen](#); [Geri Prado](#); "[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)"  
**Cc:** [Snyder, Thomas](#)  
**Subject:** Re: Tpa  
**Date:** Sunday, October 11, 2015 10:20:13 AM

---

You were on the email last night with subject line " final release". I assume that is the statement?

Sent from my BlackBerry 10 smartphone.

Original Message

From: Hinton, Karen  
Sent: Sunday, October 11, 2015 10:18 AM  
To: Hagelgans, Andrea; Geri Prado; 'jfdc@akpdmedia.com'  
Cc: Snyder, Thomas  
Subject: Re: Tpa

This is all I've seen.

Sent from my iPhone

> On Oct 10, 2015, at 7:20 PM, Hagelgans, Andrea <AHagelgans@cityhall.nyc.gov> wrote:

>

> Same, me neither. Been Phil. He told me before he left that everything was running thru Geri and that if they needed a quote for mayor they would write and run thru me and karen. Same for interviews etc.

>

> Sent from my BlackBerry 10 smartphone.

> Original Message

> From: Hinton, Karen

> Sent: Saturday, October 10, 2015 7:19 PM

> To: Snyder, Thomas

> Cc: Hagelgans, Andrea

> Subject: Re: Tpa

>

>

> Tom i haven't done anything with this. Am I suppose to? Don't really even know what this is exactly.

>

> Sent from my iPhone

>

>> On Oct 10, 2015, at 7:14 PM, Snyder, Thomas <TSnyder@cityhall.nyc.gov> wrote:

>>

>> Latter

>>

>> Sent from my iPhone

>>

>>> On Oct 10, 2015, at 7:13 PM, B <BCCD@cityhall.nyc.gov> wrote:

>>>

>>>

>>> Good. Our comms folks, including rebecca katz on the outside, had had success with Dan balz of the wp before. Is geri doing the press outreach or are comms professionals?

>>>

>>>

>>>

>>> Sent from my BlackBerry 10 smartphone.

>>> Original Message

>>> From: Snyder, Thomas

>>> Sent: Saturday, October 10, 2015 7:08 PM

>>> To: B

>>> Cc: Hagelgans, Andrea; Hinton, Karen  
>>> Subject: Tpa  
>>>  
>>>  
>>> Burns at NYT declined. Geri moving to wash post or ap  
>>>  
>>> Sent from my iPhone

**From:** [Hagelgans, Andrea](#)  
**To:** [Geri Prado](#)  
**Cc:** [Hinton, Karen](#); [Snyder, Thomas](#); [Walzak, Phil](#); [John Del Cecato](#); [Ariel Hayes](#)  
**Subject:** Re: Final release  
**Date:** Sunday, October 11, 2015 10:23:11 AM

---

Tom?

Sent from my BlackBerry 10 smartphone.

---

**From:** Geri Prado  
**Sent:** Sunday, October 11, 2015 10:22 AM  
**To:** Hagelgans, Andrea  
**Cc:** Hinton, Karen; Snyder, Thomas; Walzak, Phil; John Del Cecato; Ariel Hayes  
**Subject:** Re: Final release

---

I sent to Tom. I'm not on any strings with the Mayor at the moment so I really don't know what has been sent to him or not. tom is point.

On Oct 11, 2015, at 10:21 AM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Is below the final release? Has mayor signed off, geri?

Sent from my BlackBerry 10 smartphone.

---

**From:** Hinton, Karen  
**Sent:** Saturday, October 10, 2015 5:52 PM  
**To:** Geri Prado  
**Cc:** Snyder, Thomas; Hagelgans, Andrea; Walzak, Phil; John Del Cecato; Ariel Hayes  
**Subject:** Re: Final release

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What r we talking about here exactly?

Sent from my iPhone

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<101015.rls.TPAforum.docx>

**From:** [Hagelgans, Andrea](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Geri Prado](#); [Snyder, Thomas](#); [Walzak, Phil](#); [John Del Cecato](#); [Ariel Hayes](#)  
**Subject:** Re: Final release  
**Date:** Sunday, October 11, 2015 10:24:09 AM

---

Got it!

Has mayor signed off on quote or do we need to still run by him? Tom?

Sent from my BlackBerry 10 smartphone.

---

**From:** Hinton, Karen  
**Sent:** Sunday, October 11, 2015 10:23 AM  
**To:** Hagelgans, Andrea  
**Cc:** Geri Prado; Snyder, Thomas; Walzak, Phil; John Del Cecato; Ariel Hayes  
**Subject:** Re: Final release

---

Yes I saw this but not the mayor quote. I have it now and can send to reporters.

Sent from my iPhone

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**Cc:** Snyder, Thomas; Hagelgans, Andrea; Walzak, Phil; John Del Cecato; Ariel Hayes  
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Income inequality is not a partisan issue. On the left, progressives are coalescing behind an agenda that includes raising wages overall the minimum wage, paid sick and paid family leave, Universal Pre-K, expanding Social Security, and closing corporate tax loopholes that benefit the wealthy.

On the right, conservatives have discussed expanding the Earned Income Tax Credit, reducing spending and government bureaucracy, reining in the national debt, means-testing entitlements, and a combination of broadening the tax base while lowering tax rates.

###

--

Rebecca Kirschner Katz  
(718) 858-7161 — work  
[REDACTED] — cell  
[@RebeccaKKatz](#)

<101015.rls.TPAforum.docx>



**From:** [Hinton, Karen](#)  
**To:** [Geri Prado](#)  
**Cc:** [Hagelgans, Andrea](#); [Snyder, Thomas](#); [Walzak, Phil](#); [John Del Cecato](#); [Ariel Hayes](#)  
**Subject:** Re: Final release  
**Date:** Sunday, October 11, 2015 10:26:56 AM

---

If asked only

Sent from my iPhone

On Oct 11, 2015, at 10:24 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

I think it should be done if asked and or when it hits.

On Oct 11, 2015, at 10:23 AM, Hinton, Karen  
<[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

Yes I saw this but not the mayor quote. I have it now and can send to reporters.

Sent from my iPhone

On Oct 11, 2015, at 10:21 AM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Is below the final release? Has mayor signed off, geri?

Sent from my BlackBerry 10 smartphone.

---

**From:** Hinton, Karen  
**Sent:** Saturday, October 10, 2015 5:52 PM  
**To:** Geri Prado  
**Cc:** Snyder, Thomas; Hagelgans, Andrea; Walzak, Phil; John Del Cecato; Ariel Hayes  
**Subject:** Re: Final release

---

What r we talking about here exactly?

Sent from my iPhone

On Oct 10, 2015, at 5:22 PM, Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

- We're talking to Carter Bell  
(U of I)

- Simpson knows
- Waiting on final invite (new changes),  
FAQ
- We will have to NYT- Burns in the

next few hours but unsure if we can get for tomorrow.

FOR IMMEDIATE  
RELEASE

Sunday, October 11, 2015

CONTACT:  
[press@progressiveagenda](mailto:press@progressiveagenda.us)  
[.us](mailto:press@progressiveagenda.us)

**PRESIDENTIAL FORUM  
ON INEQUALITY TO BE  
HELD ON DECEMBER 6**

*The Progressive Agenda  
Committee, University of  
Iowa to sponsor bipartisan  
event*

Iowa City, IA – The Progressive Agenda Committee and the University of Iowa today jointly announced that a bipartisan presidential forum focused on inequality will be held on Sunday, December 6, at the University of Iowa.

“We are excited to bring a bipartisan presidential forum focused on the

important issue of inequality right here to Iowa City,” said Carter Bell, Chair of the University of Iowa Lecture Committee.

The presidential forum will cover topics from improving wages and benefits, enhancing retirement security, reforming the tax code, and reshaping the size of government.

“We believe this is an incredible opportunity for candidates to have the stage to themselves, and to discuss their solutions for tackling income inequality,” said Geri Prado, Executive Director of The Progressive Agenda Committee.

Income inequality is not a partisan issue. On the left, progressives are coalescing behind an agenda that includes raising wages overall the minimum wage, paid sick and paid family leave, Universal Pre-K, expanding Social Security,

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###

--

Rebecca Kirschner Katz  
(718) 858-7161 — work  
[REDACTED] — cell  
[@RebeccaKatz](mailto:RebeccaKatz)

<101015.rls.TPAforum.docx>

**From:** [B](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Hagelgans, Andrea](#); [John Del Cecato](#); [Snyder, Thomas](#); [Walzak, Phil](#); [Wolfe, Emma](#); [Geri Prado](#)  
**Subject:** Re: Quote on forum  
**Date:** Sunday, October 11, 2015 11:26:54 AM

---

Good quote, approved

Sent from my BlackBerry 10 smartphone.

Original Message

From: Hinton, Karen

Sent: Sunday, October 11, 2015 10:32 AM

To: B

Cc: Hagelgans, Andrea; John Del Cecato; Snyder, Thomas; Walzak, Phil; Wolfe, Emma; Geri Prado

Subject: Quote on forum

Mr. Mayor,

This is the quote we propose in your name on the forum should I be contacted today after an AP (Lemire) story hits this afternoon about details.

Let us know if you would like to make changes.

>

>>> Americans from all walks of life are concerned about the growing gap between the very wealthy and everyone else. Here in New York, we're using every tool at our disposal to tackle income inequality - paid sick leave, UPK, after-school, living wage, affordable housing, rent freeze - but if we're going to make the systemic changes we need here in NYC and in cities all across America, we need the federal government to be our partner in this... That's why it's important for presidential candidates from both sides of the aisle the opportunity to speak directly to Americans about this issue...

>>

>

**From:** [Snyder, Thomas](#)  
**To:** [Geri Prado](#)  
**Cc:** [Hagelgans, Andrea](#); [Hinton, Karen](#); [Walzak, Phil](#); [John Del Cecato](#); [Ariel Hayes](#)  
**Subject:** Re: Final release  
**Date:** Sunday, October 11, 2015 11:30:06 AM

---

Mayor fine with the release.

Sent from my iPhone

On Oct 11, 2015, at 10:22 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

I sent to Tom. I'm not on any strings with the Mayor at the moment so I really don't know what has been sent to him or not. tom is point.

On Oct 11, 2015, at 10:21 AM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Is below the final release? Has mayor signed off, geri?

Sent from my BlackBerry 10 smartphone.

---

**From:** Hinton, Karen  
**Sent:** Saturday, October 10, 2015 5:52 PM  
**To:** Geri Prado  
**Cc:** Snyder, Thomas; Hagelgans, Andrea; Walzak, Phil; John Del Cecato; Ariel Hayes  
**Subject:** Re: Final release

---

What r we talking about here exactly?

Sent from my iPhone

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<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

- We're talking to Carter Bell (U of I)
- Simpson knows
- Waiting on final invite (new changes), FAQ
- We will have to NYT- Burns in the next few hours but unsure if we can get for tomorrow.

FOR IMMEDIATE RELEASE

Sunday, October 11, 2015

CONTACT:  
[press@progressiveagenda.us](mailto:press@progressiveagenda.us)

**PRESIDENTIAL FORUM ON  
INEQUALITY TO BE HELD ON  
DECEMBER 6**

*The Progressive Agenda Committee,  
University of Iowa to sponsor  
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Iowa City, IA – The Progressive Agenda Committee and the University of Iowa today jointly announced that a bipartisan presidential forum focused on inequality will be held on Sunday, December 6, at the University of Iowa.

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###

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Rebecca Kirsznar Katz  
(718) 858-7161 — work  
[REDACTED] — cell  
[@RebeccaKKatz](#)



<101015.rls.TPAforum.docx>

**From:** [Snyder, Thomas](#)  
**To:** [Wolfe, Emma](#)  
**Cc:** [Bill Deblasio](#); [Salazar-Rodriguez, Prisca](#); [Tom Snyder](#); [John Del Cecato](#); [Jonathan Rosen](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Hinton, Karen](#); [FLONYC](#)  
**Subject:** Re: This week/next week  
**Date:** Sunday, October 11, 2015 1:42:01 PM

---

MUCH prefer week of 19th

Sent from my iPhone

On Oct 11, 2015, at 1:37 PM, Wolfe, Emma <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)> wrote:

Fwiw just to be responsive - I like that timing.

And specifically on scheduling, if there's any way we can pull off NY NY IV announce this week (not sure yet, but hopeful), we're just adding to the crammed schedule before you leave for Israel.

---

**From:** Bill Deblasio  
**Sent:** Sunday, October 11, 2015 1:33 PM  
**To:** Salazar-Rodriguez, Prisca; Tom Snyder; Wolfe, Emma; John Del Cecato; Jonathan Rosen; Walzak, Phil; Hagelgans, Andrea; Hinton, Karen  
**Cc:** FLONYC  
**Subject:** Fw: This week/next week

---

I want you guys to consider the email below simply as a matter of scheduling -- don't want anything else discussed on this thread. Other issues can be handled off-line. As a scheduling matter, does anyone disagree with my conclusion that this should be the week of Oct 19? And again, not for dialogue here but as a scheduling matter, I think the cable blitz makes sense, but we can discuss off-line if any concerns. Thanks

Sent from my BlackBerry 10 smartphone.

---

**From:** Bill Deblasio <[REDACTED]>  
**Sent:** Sunday, October 11, 2015 11:23 AM  
**To:** Robby Mook  
**Subject:** Re: This week/next week

---

Given the need to prep and do the cable blitz, I think this week is too soon. I'm going to Israel Thurs night thru Monday AM, so I've got a lot to cram in before going. I'll check with my team and get back to you, but let's assume the week of the 19th for now

Sent from my BlackBerry 10 smartphone.

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**From:** Robby Mook

**Sent:** Sunday, October 11, 2015 10:15 AM

**To:** <[REDACTED]>

**Subject:** This week/next week

---

Brainstorming whether to schedule the rollout after the debate (this Wed/Thurs) or next week (when she is down to prep for the Benghazi hearing). Do you have any preference? If it's ok with you, we'd like to book you solid on cable for a day or two (at least!), so it would be good to do it when your sched is a bit more flexible.

**From:** [Hinton, Karen](#)  
**To:** [Geri Prado](#)  
**Cc:** [Karen Hinton](#); [John Del Cecato](#); [Andrea Hagelgans](#); [PhilWalzak \(gmail.com\)](#); [Marti Adams Baker](#); [Thomas Snyder](#)  
**Subject:** Re: Avail comment  
**Date:** Sunday, October 11, 2015 5:35:05 PM

---

Told him what I told Lemire.

See no reason to play cute with his attending or not, unless he might not attend.

If that's the case then someone should have told me he might not.

Sent from my iPhone

On Oct 11, 2015, at 5:26 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

We've all talked to Grynbaum. I spoke on background. Toplines:  
- He is confused as his understanding was the Mayor was to have a definite role as moderator. I said that was never part of the plan. And that when we entered into an agreement with co-hosts, they need to be part of the process as well. We're working together to have a strong panel of journalists/econ/acad, etc, etc  
- When he and I spoke a week ago I said I couldn't speak to the mayors asked. He said it was confirmed he was going. I said he needed to take up those questions with CH  
- I pushed on him that so much of his confusion which he was talking about and others is reporter generated.  
- He asked about the University of Iowa Lecture Committee- I said the cycles are all about millennial and were lucky to get a student run organization and as well as he U of I Public Policy Center

He's stuck on the confusion between if the mayor's role changed. I said nope- that was misreported from the start. RKK is beating them down right now. Pass on the story now this? bad.

On Oct 11, 2015, at 3:05 PM, Karen Hinton  
<[karen@karenhinton.com](mailto:karen@karenhinton.com)> wrote:

Someone has to tell me when u switch from work to personal email. I didnt see any of these.

I told lemire he would attend but not play a role because thats what he said at gracie.

Sent from my iPhone

On Oct 11, 2015, at 10:54 AM, John Del Cecato  
<[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)> wrote:

My recommendation:

Mayor play NO formal role in presidential forum. It should be about TPAC, not the Bill de Blasio Show.

Mayor should probably attend - although I agree that City Hall could play coy about his schedule at this point — since we normally don't know his schedule this far in advance. And again, we want it to be a TPAC event, not the BDB Show

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>

**Date:** Sunday, October 11, 2015 at 10:45 AM

**To:** Andrea Hagelgans <[REDACTED]>

**Cc:** Karen Hinton <[karen@karenhinton.com](mailto:karen@karenhinton.com)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, Phillip Walzak

<[REDACTED]> Marti Adams Baker

<[REDACTED]> Thomas Snyder

<[REDACTED]>

**Subject:** Re: Avail comment

I believe so and JDC may weigh in. I also think it was ok with him he didn't play a formal role. In general it would help to be coy with his schedule on if he is he attending since we haven't talked to the other signers/influencers about it but I believe he plans on attending. However, I think that should be a conversation that you all or who is point on on your end is a part of.

On Oct 11, 2015, at 10:34 AM, Andrea Hagelgans <[REDACTED]> wrote:

Is this what team TPA recommends??  
Are we staying indecisive on attendance? :

Mayor will get asked about it at his next avail. He should say that he's pleased at what TPAC is putting together, and hasn't decided whether he'll attend in person, but he won't be playing a formal role. (If he's okay with that!) Pivot to why it's so important that we have federal solutions to income inequality - because it helps us do our job here in NYC.

Sent from my iPhone



**From:** [Hinton, Karen](#)  
**To:** [Geri Prado](#)  
**Cc:** [Karen Hinton](#); [John Del Cecato](#); [Andrea Hagelgans](#); [PhilWalzak](#) ( [REDACTED] ); [Marti Adams Baker](#); [Thomas Snyder](#)  
**Subject:** RE: Avail comment  
**Date:** Sunday, October 11, 2015 5:49:25 PM

---

very odd.

---

**From:** Geri Prado [geri@progressiveagenda.us]  
**Sent:** Sunday, October 11, 2015 5:41 PM  
**To:** Hinton, Karen  
**Cc:** Karen Hinton; John Del Cecato; Andrea Hagelgans; PhilWalzak ( [REDACTED] ); Marti Adams Baker; Thomas Snyder  
**Subject:** Re: Avail comment

Yes. RKK is pushing w editors. They pass then this? Not cool

On Oct 11, 2015, at 5:38 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

Did u tell him we offered to burns?

Sent from my iPhone

On Oct 11, 2015, at 5:26 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

We've all talked to Grynbaum. I spoke on background. Toplines:  
- He is confused as his understanding was the Mayor was to have a definite role as moderator. I said that was never part of the plan. And that when we entered into an agreement with co-hosts, they need to be part of the process as well. We're working together to have a strong panel of journalists/econ/acad, etc, etc  
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---

**From:** Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Sunday, October 11, 2015 at 10:45 AM  
**To:** Andrea Hagelgans  
<[REDACTED]>  
**Cc:** Karen Hinton <[karen@karenhinton.com](mailto:karen@karenhinton.com)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, Phillip Walzak <[REDACTED]> Marti Adams Baker <[REDACTED]> Thomas Snyder <[REDACTED]>  
**Subject:** Re: Avail comment

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On Oct 11, 2015, at 10:34 AM,  
Andrea Hagelgans  
<[REDACTED]>  
wrote:

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recommends?? Are we staying  
indecisive on attendance? :  
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a formal role. (If he's okay  
with that!) Pivot to why it's so  
important that we have federal  
solutions to income inequality -  
because it helps us do our job  
here in NYC.

Sent from my iPhone

**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#); [Hagelgans, Andrea](#); [Walzak, Phil](#)  
**Subject:** Bloomberg Politics  
**Date:** Sunday, October 11, 2015 6:07:14 PM

---

A May poll? Geez - it's October! But whatever

<http://www.bloomberg.com/politics/articles/2015-10-11/bill-de-blasio-group-to-hold-presidential-forum-in-iowa-in-december>

From: [16994 5/32](#)  
To: [0.02%](#)  
Cc: [B: John De](#)  
Subject: Re: WSJ Lieberman Forum  
Date: Monday, October 12, 2015 12:49:00 PM

Competition

[Subscribe](#) | [Sign In](#)

On Oct 12, 2015, at 9:18 AM, tomsnyder <[REDACTED]> wrote:

## For Lieberman, a Return to Spotlight in Campaign Season

Former U.S. senator from Connecticut gives both parties a prod



Former U.S. Sen. Joe Lieberman in New York City in September. *PHOTO: ANDREW BURTON/GETTY IMAGES*

By **JOSEPH DE AVILA** and **HEATHER HADDON**

 [4 COMMENTS](#)

Oct. 11, 2015 9:02 p.m. ET

Former U.S. Sen. Joe Lieberman of Connecticut has been out of office for almost three years, but the 2000 Democratic vice presidential nominee and 2004 presidential candidate is making a return to the early-primary state of New Hampshire.

Mr. Lieberman will co-lead a forum Monday for presidential candidates in Manchester. Five Republicans—including front-runner [Donald Trump](#)—and three Democrats will be on hand for a rare joint appearance by candidates of both major parties in New Hampshire.

“That just doesn’t happen up there,” said Mr. Lieberman, co-chair of No Labels, a nonpartisan political organization that is hosting the forum.

Vermont Sen. Bernie Sanders, who is proving to be a formidable contender on the Democratic side, and Republican New Jersey Gov. [Chris Christie](#) are also registered to speak. Former Republican Utah Gov. Jon Huntsman Jr., the other co-chair of No Labels, will host the discussion along with Mr. Lieberman.

Nearly 2,000 New Hampshire voters registered to attend the event, and every candidate who has declared they are running for president was invited to attend, a No Labels spokesman said.

The group hopes to get pledges from the candidates to adopt some of the goals of No Labels, including balancing the federal budget by 2030, ensuring the survival of Social Security and Medicare for another 75 years and creating 25 million jobs over the next decade.

No Labels was founded in 2010 by independent-minded politicians seeking to fight partisan gridlock in Washington. Among its most visible early supporters was former New York City Republican-turned-independent Mayor [Michael Bloomberg](#).

Mr. Lieberman's new role at No Labels seems a natural fit for the man who routinely worked with Republicans and who infuriated liberals when he lost the Democratic primary for the Senate in Connecticut in 2006, then went on to run and win as an independent.

"I always wanted to leave public office on my own and sort of have another chapter in my professional life where I could get some other things done," Mr. Lieberman said in an interview.

Since leaving office in January 2013, Mr. Lieberman has been working in New York City part time at the law firm Kasowitz Benson Torres & Friedman. He is also working on projects related to foreign policy and defense for such conservative think tanks as the American Enterprise Institute and the Hudson Institute.

Mr. Lieberman was named chairman of United Against Nuclear Iran in August and led an unsuccessful campaign to block President [Barack Obama](#)'s nuclear deal with Iran. He said the group will continue pressuring companies in the U.S. and abroad to not conduct business in Iran to prevent it from gaining economic strength.

"We think the fight is not over," Mr. Lieberman said.

Mr. Lieberman stepped in as co-chair of No Labels in 2014 after West Virginia Sen. Joe Manchin, a Democrat, resigned as co-chair following the group's role in the Colorado Senate race that year. Democrats bristled after No Labels supported the

successful candidacy of Republican Colorado Sen. Cory Gardner over Mark Udall, the Democratic senator at the time.

Mr. Lieberman acknowledged the episode upset many Democrats who said that No Labels overstepped its role as a nonpartisan group. Mr. Lieberman responded that Mr. Udall also had the opportunity to seek support from No Labels.

The group's emphasis on bipartisanship in politics has also come under criticism. Such appeals advocated by former elected officials such as Mr. Lieberman may be well-intentioned, but fighting in Washington over issues of importance is a healthy part of the political process, said Ross Baker, a professor of politics at Rutgers University.

"Bipartisanship is one of the things that everybody seems to give lip service to. Just because a piece of legislation is bipartisan, doesn't mean it's good," said Mr. Baker, who has consulted for members of Congress on both sides of the aisle. "There are genuine divisions of opinion in the United States on a number of issues. This is not deviant, this is politics."

Mr. Lieberman said he and No Labels recognize there are strong opposing view points on U.S. policy. "We are not going to solve any of those problems unless we get people across their several opinions to sit down and agree on some goals and try to negotiate some progress," Mr. Lieberman said.

He said he has hoped that even hard-charging Mr. Trump would be persuaded to work with members of the opposite political party.

"He's the author of the book 'The Art of the Deal,' " Mr. Lieberman said. "A big part of one sense that has been missing in Washington is the ability of people to sit down and negotiate compromises that lead to agreements that get something done. I think it will be interesting to see how he relates that part of his background to what No Labels stands for."

**Write to** Joseph De Avila at [joseph.deavila@wsj.com](mailto:joseph.deavila@wsj.com) and Heather Haddon at [heather.haddon@wsj.com](mailto:heather.haddon@wsj.com)

Sent from my iPad

**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Cc:** [Geri Prado](#); [Tom Snyder](#)  
**Subject:** Re: Ellison endorsed Bernie  
**Date:** Monday, October 12, 2015 5:07:35 PM

---

Yes

> On Oct 12, 2015, at 5:04 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>  
>  
> His heart was there. Are you saying grijalva did as well?  
>  
>  
> Sent from my BlackBerry 10 smartphone.  
> Original Message  
> From: Geri Prado  
> Sent: Monday, October 12, 2015 4:58 PM  
> To: B  
> Cc: Tom Snyder; John Del Cecato  
> Subject: Ellison endorsed Bernie  
>  
>  
> Second lawmaker post Grijalva

**From:** [John Del Cecato](#)  
**To:** [Hagelgans, Andrea](#); [Hinton, Karen](#); [Kadushin, Peter](#); [Adams Baker, Marti](#)  
**Cc:** [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
**Date:** Monday, October 12, 2015 5:39:03 PM

---

Any TPAC questions of MBDB at media avail today?

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#); [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Hayley Prim](#); [John Del Cecato](#); [Adams Baker, Marti](#)  
**Subject:** TPAC Call Tomorrow- briefing  
**Date:** Monday, October 12, 2015 6:33:36 PM  
**Attachments:** [DRAFT Agenda TPAC Infl \(10-13-15\).docx](#)  
[10-13-15 Influencers Call Memo.docx](#)

---

Attached is the simple agenda (annotated included in briefing) and the briefing w/talking points for the call. Draft only because Congressman Grijalva may speak.

Hayley will staff and I will be on the phone.

Let me know if you need anything else.

Geri





## THE PROGRESSIVE AGENDA

Influencers Call  
October 13, 2015  
1:30-2:30 PM ET

### AGENDA

1:30-1:40 PM	Welcome and Announcements <ul style="list-style-type: none"><li>• Mayor Bill de Blasio</li></ul>
1:40-1:50 PM	Roosevelt Institute <ul style="list-style-type: none"><li>• David Palmer, Vice President of Advocacy</li><li>• Missy Egelsky, Vice President, GQRR</li></ul>
1:50-2:00 PM	Forum on Economic Inequality <ul style="list-style-type: none"><li>• Mayor Bill de Blasio</li></ul>
2:00-2:10 PM	The Progressive Agenda Committee Operation <ul style="list-style-type: none"><li>• Geri Prado, Executive Director</li></ul>
2:10-2:20 PM	How to get involved <ul style="list-style-type: none"><li>• Hayley Prim, Political Director</li></ul>
2:20-2:30 PM	Question and Answer
2:30 PM	Close

**Event/Meeting Briefing Information**

<b>Staff Contact/Planning Lead: Hayley Prim/Geri Prado</b>
--

**EVENT:** Conference Call with “Influencers” (signers) of The Progressive Agenda Committee

**MISSION/GOAL:** Re-engage signers, give update on operations for the organization and discuss goals moving forward.

**DAY/DATE:** Tuesday, October 13, 2015

**EVENT TIME:** 1:30 PM – 2:30 PM

**MBDB TIME:** 1:25 PM – 2:30 PM

**LOCATION:** *Mayor’s Office*

**# PEOPLE ATTENDING:** **Approximately 30 people**

**ELECTED/COMMUNITY OFFICIALS ATTENDING** *Mayor Javier Gonzalez, Sante Fe  
Rep. Raul Grijalva  
Rep. Barbara Lee  
Rep. Jim McGovern*

**STAFF ATTENDING:** *Hayley Prim  
Geri Prado on the phone*

**STAFF ASSIGNED TO MBDB:** Hayley Prim, TPAC

**PRESS** CLOSED

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**EVENT SET-UP:** Tele- Conference Call with a moderator

**MBDB ROLE:** You are running the call

**MBDB TALKING POINTS:** Attached

**ATTENDEES:** Full list at end of the memo

**EVENT PROGRAM:**

- 1:30-1:45 WELCOME AND OVERVIEW- Mayor Bill de Blasio- 10-15 minutes
- May launch of idea, October launch of operation
  - Staff introductions
  - “Influencers”
  - Importance of message
- 1:45- 2:00 Introduction of Roosevelt Institute- 10-15 minutes
- VP of Advocacy, Dave Palmer gives overview
  - Missy Egelsky of GQRR gives teaser/toplines
  - Palmer announces full poll briefing on x date
  - Hayley Prim announces RSVP and info to follow
- 2:00-2:05 Forum on Economic Inequality – Mayor de Blasio- 5 minutes
- When/where
  - Forum goals
  - Introduce Geri Prado
- 2:05-2:15 TPAC Goals
- Operationalizing
    - i. Message research
    - ii. Changing the debate
    - iii. Influencers and spokespeople
    - iv. Lifting up partners, calendar
  - Forum
    - i. Asks
  - Introduce Hayley Prim
- 2:15-2:20 How to get involved
- Contact Information
  - Staff Information
  - Participate in Roosevelt briefing, push staff
  - Toolkits
- 2:20-2:30 Question and Answer
- 2:30 Close- Mayor de Blasio or Geri

## **MBDB INTRODUCED BY: NO ONE- MBDB LEADS CALL**

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### **HOMEBASES:**

- THIS group is the core of a choir on economic inequality messaging
- THIS group and others we will sign on need to be “influencers”- influential to move a base and apply pressure on those who can make policy changes in government
- YOU are the founder of TPAC and we need to inspire those on the call to be as vocal, strong and committed on the issue to change the debate and force solutions on the issue

### **ADDITIONAL INFORMATION ON THE EVENT:**

This is the first time the The Progressive Agenda Committee is hosting a call to bring all of the signers and influencers back together since the launch on May 12. You should use this call to thank everyone for their support so far and emphasize why it's so important to continue the drumbeat and create an echo chamber around the goal of combatting income inequality as we move forward.

You will introduce David Palmer from Roosevelt, who along with Missy Egelsky from Greenberg Quinlan will discuss the Roosevelt Institutes recent poll on inequality and give top lines/a teaser to the participants on the call. Geri will then walk the participants through the operational goals of TPAC and why these influencers are so important. Geri will also give an update on the December 6 Presidential Forum. Hayley will take care of next steps, and give details on how to stay involved. You will then participate in a moderated Q&A for approximately 10 minutes.

## **BIO INFORMATION ON PARTICIPANTS:**

### **David Palmer, Vice President of Advocacy, Roosevelt Institute**

Dave Palmer is Vice President and National Director of Advocacy at the Roosevelt Institute. From 2013-15, Dave spearheaded a strategic restructuring of the Roosevelt Institute think tank, with a focus on increasing impact. Before coming to Roosevelt, Dave was the Executive Director of the Center for Working Families, the nonprofit think- and do-tank allied with the NY Working Families Party. There he led the effort to pass the Green Jobs–Green NY Act and companion utility bill financing legislation. He also served as campaign manager for the Fair Elections NY campaign for public financing of elections (including, most recently, during a leave from Roosevelt in early 2014).

Before that, Dave was an Equal Justice Works Fellow and Staff Attorney at New York Lawyers for the Public Interest, where he represented community-based organizations working to address contaminated school sites. He successfully sued the City of New York to strengthen the school-site review process. Dave began his career in 1997 as an organizer and lobbyist for the New York Public Interest Research Group (NYPIRG), focusing on higher education, government reform and environmental justice. From 2001-2003, Dave led the successful campaign to pass the Childhood Lead Poisoning Prevention Act in the NYC Council. He holds a JD from the City University of New York

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Missy Egelsky provides research and strategic advice for domestic political campaigns, issue organizations and other groups advocating on a variety of topics, including women's health, workers' rights, education, and the environment. In 2006 and again in 2008, Egelsky led the firm's work with the South Dakota Campaign for Healthy Families. Egelsky directed the qualitative and quantitative research that helped the coalition form a strategy to twice defeat attempts to ban abortion in South Dakota. Both laws went down to resounding defeats among one of the most conservative electorates in the nation.

Egelsky joined the firm as an intern in 1998. From 1999 through 2001, Ms. Egelsky served as a data programmer for the firm, working with a broad range of political and organizational clients, including the 2000 Gore-Lieberman campaign, Prime Minister Tony Blair's 2001 re-election campaign in Great Britain, and dozens of statewide and local races. She is a native of Western Pennsylvania and a graduate of The Pennsylvania State University, where she received a Bachelor of Arts in English and was elected to Phi Beta Kappa. She earned a Master of Arts in Political Management from the Graduate School of Political Management at George Washington University.

## **ATTENDEES**

### **Signers:**

Larry Cohen, Former President of CWA  
Maria Elana Durazo, Vice President for Immigration, Civil Rights and Diversity, UNITE HERE!  
Leo Gerard, President United Steelworkers  
Javier Gonzales, Mayor of Santa Fe, NM  
Congressman Raul Grijalva, Co- Chair, Congressional Progressive Caucus  
Former Senator Tom Harkin  
Rep. Barbara Lee from California  
Gabriela Lemus, Executive Director, Progressive Congress  
Heather McGhee, Executive Director, DEMOS  
Rep. Jim McGovern  
Linda Tirado, Author  
Katrina vanden Heuval, Editor, The Nation

### **Staff:**

Matt Ross, Public Information Officer, Office of the Mayor of Santa Fe, NM  
James Lewis, Communications Director, Rep. Barbara Lee  
Daniel Parkhurst, Deputy Director, Progressive Congress  
Kirk Rudy, Office of the Mayor of Austin, TX  
Joleen Rivera, Office of Rep. Judy Chu  
Cynthia Martin, Office of Rep. John Conyers  
Bob Hume, Office of Governor Mark Dayton  
Amanda McKay, Office of Former Governor Howard Dean  
Sarah Lonardo, Office of Rep. Rosa DeLauro  
Akilah Ensley, Young Democrats of America  
Regina Clemente, Brave New Films  
Kevin Finnegan/Helen Schaub, SEIU 1199  
Emma, Office of Tom Hayden  
Tim Hysom, Office of Rep. Alan Lowenthal  
Mike Zamore, Office of Senator Jeff Merkley  
Alberto Fernandez, Office of Karen Nussbaum in Working America  
Philip Freedman, UFCW RWDSU  
Glen Wavrunek, Office of Rep. Mark Pocan

Jessica Espey, Office of Jeff Sachs  
Shereda Nosakhare, Office of Mayor of Oakland, CA  
Michelle Ringuette, AFT  
Melanie Hartzog, Children's Defense Fund  
Jessica Jackson, Rebuild the Dream

DRAFT TALKING POINTS FOR MAYOR de BLASIO  
TPAC INFLUENCERS CALL  
TUESDAY, OCTOBER 13, 2015, 1:30 PM

YOU kick off the call

- Welcome everyone. Thank you for taking the time out of your day to get on the call. We want to catch everyone up on the work that the Progressive Agenda Committee has been doing and get your ideas and input about next steps.
- In May many of you on the call stood together on a hot day in Washington DC to demand income inequality take center stage for leaders in Washington and in the 2016 presidential cycle
- We laid out a clear need for action and demanded for a discussion on these issues that talked about REAL solutions, not just more rhetoric.
- Since then we've grown considerably, and we took a big step forward when the Congressional Progressive Caucus endorsed The Progressive Agenda
- I'm going to talk more about our specific plans late in the call, but I want another leader in TPAC to talk about the CPC, Congressman Raul Grijalva from Arizona who many of you know.

Congressman?...

Grijalva speaks- sends back to you- 5 minutes

- Thank you Congressman, we're happy you're providing leadership both in your district, in the House and as part of our growing coalition.
- We are in full swing and I wanted to take a moment to introduce two of TPAC's staff. Joining us in August, Geri Prado is our Executive Director. She comes to us recently from the AFL-CIO, but has experience in electoral, issue and legislative campaigns as well as working in government and starting organizations.
- You'll hear from Geri in a moment
- Hayley Prim, is our Political Director and has experience in the electoral world, working in city government and was most recently was at a consulting firm. Many of you know Hayley and we're very lucky to have her in this position
- We also have a consultant team focused on goals that Geri will be going through with you shortly
- We all know how important income inequality is and we all understand the need to have a message that resonates with those who need to be motivated to push change at the ballot box and with government officials
- Also, if all the influential people who signed on to TPAC coordinate on message and strategy, we could dictate the narrative of economic inequality
- The Roosevelt Institute has undertaken a large research project to see what messages around economic inequality moves people to take action.
- Many of you know that Professor Stiglitz and the Roosevelt Institute have partnered together on Rewriting the Rules. Many of you work with Roosevelt and I'm pleased to

say we are going to be as well.

- With that, I'm going to turn it over to Dave Palmer who is the Vice President of Advocacy at Roosevelt to talk about this project

Dave?...

- Thank you for that Dave and Missy.
- We will follow up this call and give you and all of your staff a way to sign up for the in-depth briefing
- Now, I want to talk about the exciting news you may have read about this week: The Progressive Agenda Committee Forum on Economic Inequality
- On December 6<sup>th</sup>, at 6pm CST, TPAC and the University of Iowa Lecture Committee will be hosting and sponsoring a bi-partisan debate
- We want this to be a real opportunity for candidates from both sides to share their ideas and solutions to the inequality crisis we face
- I'll turn it over to Geri Prado to give a few more details

Thank you Geri

- As this takes shape, one thing we've wanted to make sure of is that TPAC has clear goals that it can succeed and add to the movement around economic inequality
- I'm going to have Geri talk about what we are working on and how it's crucial TPAC lifts all of the great work you are doing every day
- Back to you Geri

Geri speaks, then Hayley for 10 mins total

- Now I'd like to open it up to Questions, thoughts you all may have. Operator?

10 minutes Q/A

- Everyone, thank you for being on this call. Thanks to Congressman Grijalva and Roosevelt and be on the look out as we'd like to highlight all of your good work as well.
- Have a good afternoon



**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Hagelgans, Andrea](#); [Kadushin, Peter](#); [Adams Baker, Marti](#); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
**Subject:** Re:  
**Date:** Monday, October 12, 2015 7:04:16 PM

---

Cool... I had the same convo with Gryn... Like Geri, I told him that he's being led to facts that were never facts - just previous mis-reporting...

On 10/12/15, 6:46 PM, "Hinton, Karen" <KHinton@cityhall.nyc.gov> wrote:

>None but had a conversation with Grynbaum. He's a bit obsessed with why  
>mayor has no role. I told him the debate was about the issues the mayor  
>cares about and needs action on for New Yorkers.  
>Said it was never about the mayor. It's about income inequality. Doesn't  
>need a role. Focus on what the candidates say.  
>  
>Sent from my iPhone  
>  
>> On Oct 12, 2015, at 5:39 PM, John Del Cecato <jfdc@akpdmmedia.com> wrote:  
>>  
>> Any TPAC questions of MBDB at media avail today?

**From:** [Geri Prado](#)  
**To:** [REDACTED]  
**Cc:** [John Del Cecato](#); [Reisman, Lisette](#)  
**Subject:** Re:  
**Date:** Monday, October 12, 2015 8:01:15 PM

---

Great. Let' me know what works on Wednesday or Thursday.

Thanks- gp

> On Oct 12, 2015, at 3:04 PM, [REDACTED] wrote:

>

> Thanks Geri-

>

> Let's touch base by phone this week.

>

> M

>

> Sent from my iPhone

>

>> On Oct 11, 2015, at 10:41 PM, Geri Prado <geri@progressiveagenda.us> wrote:

>>

>> Hi Maya and Lisette:

>>

>> I'm likely not coming in this week as suspected. I have a few key meetings that I need to be here for on Wednesday and Thursday.

>>

>> I will, however, be in the following week. Do you want to set up a call this week or wait until the following week? I defer to you.

>>

>> Thank you

>>

>>> On Oct 6, 2015, at 8:44 PM, [REDACTED] wrote:

>>>

>>> NYC on 14th or 15th? I have some time. Let's try and make it work.

>>>

>>> Sent from my iPhone

>>>

>>>> On Oct 5, 2015, at 10:52 PM, Geri Prado <geri@progressiveagenda.us> wrote:

>>>>

>>>> I think we will just miss each other. I'll be back next week on the 14th and 15th. Would either of those work?

>>>>

>>>>> On Oct 1, 2015, at 10:25 PM, [REDACTED] wrote:

>>>>>

>>>>> That's great Geri. I may be in DC the 8th. I have a WaPo panel. Maybe after that?

>>>>>

>>>>> Sent from my iPhone

>>>>>

>>>>>> On Oct 1, 2015, at 10:15 PM, Geri Prado <geri@progressiveagenda.us> wrote:

>>>>>>

>>>>>> Hi Maya!

>>>>>>

>>>>>>> I would love to talk. Jeff Furman, Board Chair? and yes, civil rights. I have many ideas on this and it would be great to bounce them off of you and hear yours. I'm back in town next Thursday and Friday morning for partner/potential partner meetings. I could talk before then via phone or meet then. Whatever is convenient for you.

>>>>>>>

>>>>>>> Geri

>>>>>  
>>>>>  
>>>>>  
>>>>>  
>>>>> On Oct 1, 2015, at 10:11 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>>>>>  
>>>>> Maya, you and Geri should talk TPAC and civil rights - and Furman/Ben and Jerry's  
>>

**From:** [Snyder, Thomas](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re:  
**Date:** Monday, October 12, 2015 9:55:54 PM

---

Ok

Sent from my iPhone

> On Oct 12, 2015, at 9:55 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:

>

> I talked to Geri about this already, but FYI - I have a [REDACTED] tomorrow and won't be with MBDB during TPAC call.

**From:** [Geri Prado](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [Hayley Prim](#)  
**Subject:** Re:  
**Date:** Monday, October 12, 2015 10:20:19 PM

---

Hayley is staffing. I'm on phone.

> On Oct 12, 2015, at 9:55 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:

>

> I talked to Geri about this already, but FYI - I have a [REDACTED] tomorrow and won't be with MBDB during TPAC call.

**From:** [Hayley Prim](#)  
**To:** [Arslanian, Kayla](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [REDACTED] [John Del Cecato](#); [Viguers, Jonathan](#); [Almonte, Catherine](#); [Snyder, Thomas](#); [Da Costa, Ricky](#)  
**Subject:** Re: MBDB: VIP TPA Signers Conference Call  
**Date:** Tuesday, October 13, 2015 9:02:34 AM  
**Attachments:** [10-13-15 Influencers Call Memo.docx](#)

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talking points? They are included in the memo attached here. Note that Grijalva is still unconfirmed. Working with his team to get an answer asap.

On Tue, Oct 13, 2015 at 8:57 AM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:

Tx Hayley. Are there any talkers for MBDB?

Sent from my iPhone

On Oct 13, 2015, at 8:24 AM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

FYI-- this is the dial in for the conference call: [REDACTED]

[Ex](#) [REDACTED]

On Mon, Oct 12, 2015 at 9:05 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

**Event/Meeting Briefing Information**

<b>Staff Contact/Planning Lead: Hayley Prim/Geri Prado</b>
--

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**MISSION/GOAL:** Re-engage signers, give update on operations for the organization and discuss goals moving forward.

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**ELECTED/COMMUNITY OFFICIALS ATTENDING** *Mayor Javier Gonzalez, Sante Fe  
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**STAFF ATTENDING:** *Hayley Prim  
Geri Prado on the phone*

**STAFF ASSIGNED TO MBDB:** Hayley Prim, TPAC

**PRESS** CLOSED

---

**EVENT SET-UP:** Tele- Conference Call with a moderator

**MBDB ROLE:** You are running the call

**MBDB TALKING POINTS:** Attached

**ATTENDEES:** Full list at end of the memo

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  - Importance of message
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Maria Elana Durazo, Vice President for Immigration, Civil Rights and Diversity, UNITE HERE!  
Leo Gerard, President United Steelworkers  
Javier Gonzales, Mayor of Santa Fe, NM  
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Matt Ross, Public Information Officer, Office of the Mayor of Santa Fe, NM  
James Lewis, Communications Director, Rep. Barbara Lee  
Daniel Parkhurst, Deputy Director, Progressive Congress  
Kirk Rudy, Office of the Mayor of Austin, TX  
Joleen Rivera, Office of Rep. Judy Chu  
Cynthia Martin, Office of Rep. John Conyers  
Bob Hume, Office of Governor Mark Dayton  
Amanda McKay, Office of Former Governor Howard Dean  
Sarah Lonardo, Office of Rep. Rosa DeLauro  
Akilah Ensley, Young Democrats of America  
Regina Clemente, Brave New Films  
Kevin Finnegan/Helen Schaub, SEIU 1199  
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Melanie Hartzog, Children's Defense Fund  
Jessica Jackson, Rebuild the Dream

DRAFT TALKING POINTS FOR MAYOR de BLASIO  
TPAC INFLUENCERS CALL  
TUESDAY, OCTOBER 13, 2015, 1:30 PM

YOU kick off the call

- Welcome everyone. Thank you for taking the time out of your day to get on the call. We want to catch everyone up on the work that the Progressive Agenda Committee has been doing and get your ideas and input about next steps.
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Congressman?...

Grijalva speaks- sends back to you- 5 minutes

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say we are going to be as well.

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Dave?...

- Thank you for that Dave and Missy.
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- Back to you Geri

Geri speaks, then Hayley for 10 mins total

- Now I'd like to open it up to Questions, thoughts you all may have. Operator?

10 minutes Q/A

- Everyone, thank you for being on this call. Thanks to Congressman Grijalva and Roosevelt and be on the look out as we'd like to highlight all of your good work as well.
- Have a good afternoon

**From:** [Almonte, Catherine](#)  
**To:** [Caquias, Paula](#); [hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us); [Viquers, Jonathan](#); [Da Costa, Ricky](#); [Snyder, Thomas](#); [Arslanian, Kayla](#); [REDACTED] [Salazar-Rodriguez, Prisca](#); [jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)  
**Subject:** Travel from 92nd Street to Battery Park // TPA Prep Call  
**Date:** Tuesday, October 13, 2015 10:33:32 AM

---

Please dial in

**Travel from 92nd Street to Battery Park // TPA Prep Call**

Scheduled: Tuesday, Oct 13, 2015 from 10:30 AM to 11:00 AM

Location: Call In # [REDACTED] Code: [REDACTED]

Invitees: Caquias, Paula , 'Hayley Prim' , Viquers, Jonathan , Da Costa, Ricky , Snyder, Thomas , Arslanian, Kayla , [REDACTED] , Salazar-Rodriguez, Prisca , John Del Cecato

Sent while mobile

**From:** [Reisman, Lisette](#)  
**To:** ["Geri Prado"](#)  
**Cc:** [John Del Cecato](#); [Wiley, Maya](#)  
**Subject:** RE: Connecting with Maya Wiley  
**Date:** Tuesday, October 13, 2015 10:48:12 AM

---

Fantastic! I'll send you an Outlook invitation for your calendar and I'll have Maya call you on your cellphone.

Best,

Lisette Reisman  
Administrative Coordinator  
to the Counsel to the Mayor  
Office of the Mayor  
O: 212-341-5088  
C: 347-577-3782  
F: 212-312-0899  
[LReisman@cityhall.nyc.gov](mailto:LReisman@cityhall.nyc.gov)

-----Original Message-----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
Sent: Tuesday, October 13, 2015 10:30 AM  
To: Reisman, Lisette  
Cc: John Del Cecato; Wiley, Maya  
Subject: Re: Connecting with Maya Wiley

Wednesday at 4pm works for me.

My cell is [REDACTED]

> On Oct 13, 2015, at 9:37 AM, Reisman, Lisette <[LReisman@cityhall.nyc.gov](mailto:LReisman@cityhall.nyc.gov)> wrote:

>

> Good morning,

>

> I hope you are all well.

>

> I wanted to let you know that Maya is available to speak on either Wednesday at 4PM or Thursday at 4:15PM. I'm hoping that one of them fits in with your schedule Ms. Prado. Looking forward to hearing from you.

>

> Sincerely

>

>

> Lisette Reisman

> Administrative Coordinator

> to the Counsel to the Mayor

> Office of the Mayor

> O: 212-341-5088

> C: 347-577-3782

> F: 212-312-0899

> [LReisman@cityhall.nyc.gov](mailto:LReisman@cityhall.nyc.gov)

>

>

> -----Original Message-----

> From: Geri Prado [<mailto:geri@progressiveagenda.us>]

> Sent: Monday, October 12, 2015 8:01 PM  
> To: [REDACTED]  
> Cc: John Del Cecato; Reisman, Lisette  
> Subject: Re:  
>  
> Great. Let' me know what works on Wednesday or Thursday.  
>  
> Thanks- gp  
>> On Oct 12, 2015, at 3:04 PM, [REDACTED] wrote:  
>>  
>> Thanks Geri-  
>>  
>> Let's touch base by phone this week.  
>>  
>> M  
>>  
>> Sent from my iPhone  
>>  
>>> On Oct 11, 2015, at 10:41 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>>  
>>> Hi Maya and Lisette:  
>>>  
>>> I'm likely not coming in this week as suspected. I have a few key meetings that I need to be here for on Wednesday and Thursday.  
>>>  
>>> I will, however, be in the following week. Do you want to set up a call this week or wait until the following week? I defer to you.  
>>>  
>>> Thank you  
>>>  
>>>> On Oct 6, 2015, at 8:44 PM, [REDACTED] wrote:  
>>>>  
>>>> NYC on 14th or 15th? I have some time. Let's try and make it work.  
>>>>  
>>>> Sent from my iPhone  
>>>>  
>>>>> On Oct 5, 2015, at 10:52 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>>>>  
>>>>> I think we will just miss each other. I'll be back next week on the 14th and 15th. Would either of those work?  
>>>>>  
>>>>>> On Oct 1, 2015, at 10:25 PM, [REDACTED] wrote:  
>>>>>>  
>>>>>> That's great Geri. I may be in DC the 8th. I have a WaPo panel. Maybe after that?  
>>>>>>  
>>>>>> Sent from my iPhone  
>>>>>>  
>>>>>>> On Oct 1, 2015, at 10:15 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>>>>>>  
>>>>>>> Hi Maya!  
>>>>>>>  
>>>>>>> I would love to talk. Jeff Furman, Board Chair? and yes, civil rights. I have many ideas on this and it would be great to bounce them off of you and hear yours. I'm back in town next Thursday and Friday morning for partner/potential partner meetings. I could talk before then via phone or meet then. Whatever is convenient for you.  
>>>>>>>  
>>>>>>> Geri  
>>>>>>>  
>>>>>>>  
>>>>>>>



>>>>>>  
>>>>>>> On Oct 1, 2015, at 10:11 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>>>>>>>  
>>>>>>> Maya, you and Geri should talk TPAC and civil rights - and Furman/Ben and Jerry's  
>>>  
>

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Kayla Arslanian](#); [John Del Cecato](#); [Hayley Prim](#)  
**Subject:** One pager  
**Date:** Tuesday, October 13, 2015 10:52:19 AM  
**Attachments:** [TPAC Op Goals 1 pager.pdf](#)

---



Income inequality is the crisis of our time. In the first three years following the Great Recession, 91% of income growth was captured by the top One Percent. Meanwhile, too many families are struggling just to make ends meet. Yet the issue of income inequality attracts little attention from the media, and even less from policymakers.

The Progressive Agenda Committee will coordinate the disparate efforts of many progressive groups so that we are speaking together on inequality, with a louder and clearer voice. Working with influencers and decision makers, TPAC will use research tested messages and the latest techniques to generate media coverage and push policy changes.

The Progressive Agenda Committee's operation will partner with organizations to accomplish the following:

1. **Build an army of influencers.** TPAC will target key influencers – who shape debates on a range of issues, but all agree on combatting income inequality – and recruit them to take action and deliver messages through a variety of channels. Whether they are progressives, moderates, or even conservatives, we want to enlist diverse and prominent voices to create an echo chamber in the media and halls of power.
2. **Create a message toolbox & trainings.** Many great organizations are doing important research on policy and messaging. TPAC will use those winning messages to create digital and earned media toolboxes – with sample tweets, emails, Facebook posts, press releases, talking points, letters and op eds – and develop message trainings for surrogates and activists. With a toolkit and trainings grounded in research, TPAC will help ensure coordinated, effective messaging on income inequality at every level.
3. **Align our messaging.** If the progressive community aimed all of its messaging with all of its messengers in unison, the impact could change the debate and force those in charge to start taking action. TPAC will organize a message calendar, with messages that are proven to be effective and aligned for maximum impact, and adopt the latest techniques from corporate America and savvy political campaigns. We'll also build a grassroots list around income inequality to take action online.
4. **Own the news cycle.** TPAC will break through the news cycle with stories that illustrate and define income inequality and highlight real solutions that are working right now around the country. Using digital and earned media and a deep knowledge of reporters and opinion leaders in the digital space, TPAC aims to influence the thinking of decision makers to make change.

The Progressive Agenda Committee will not replicate the good work being done by many organizations. Instead, we want to amplify and align these efforts, harnessing the strength of a national progressive coalition to force policymakers to take notice and take action.

**From:** [Fromberg, Rick](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re: City issue campaigns  
**Date:** Tuesday, October 13, 2015 11:24:05 AM

---

Cool. Nothing on other than Monday night next week

Sent from my iPhone

On Oct 13, 2015, at 11:10 AM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

I am not 100 pct sure I will be in town Fri - but next week would work

On Oct 13, 2015, at 11:04 AM, Fromberg, Rick  
<[RFromberg@cityhall.nyc.gov](mailto:RFromberg@cityhall.nyc.gov)> wrote:

Friday? Or next week?

Sent from my iPhone

On Oct 8, 2015, at 7:50 PM, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Haha - sounds good - sometime next week? We  
can hit Tile Bar!

On Oct 8, 2015, at 7:16 PM, Fromberg, Rick  
<[RFromberg@cityhall.nyc.gov](mailto:RFromberg@cityhall.nyc.gov)> wrote:

Beer per campaign we discuss seems  
equitable, no?

But yeah, procurement and lawyers  
seem to make this an advisory deal.  
What works for you?

Sent from my iPhone

On Oct 8, 2015, at 7:10 PM, John Del  
Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Would love to talk. I think  
that I can't be paid for this  
(which I know you weren't  
offering!) - but happy to give  
you some free advice!

On Oct 8, 2015, at 7:08 PM,

Fromberg, Rick  
<[RFromberg@cityhall.nyc.gov](mailto:RFromberg@cityhall.nyc.gov)  
> wrote:

Hey John,

As you may know, I've been working on a series of issue campaigns internally over here at CH, analogous in ways to the prek enrollment operation.

We have a few larger paid media campaigns that I'm leading up launching soon around mental health, young men's initiative, rent security, tenant support, and some others cooking. Have research starting on a few as well.

I'd love to get some time on the calendar and pick your brain, run some messaging/opinion research by you, show some creative and scripts, etc. We are also doing a lot of ground game stuff.

What do you think?

Rick

Rick Fromberg  
Senior Advisor for  
Public  
Engagement  
Office of the  
Mayor  
Desk:  
[212.341.5038](tel:212.341.5038)  
Mobile:  
[REDACTED]  
rfromberg@cityhall.nyc.gov

**From:** [John Del Cecato](#)  
**To:** [Fromberg, Rick](#)  
**Subject:** Re: City issue campaigns  
**Date:** Tuesday, October 13, 2015 11:24:12 AM

---

Cool - mine is [REDACTED]

---

**From:** "Fromberg, Rick" <[RFromberg@cityhall.nyc.gov](mailto:RFromberg@cityhall.nyc.gov)>  
**Date:** Tuesday, October 13, 2015 at 11:23 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: City issue campaigns

[REDACTED]

Sent from my iPhone

On Oct 13, 2015, at 11:14 AM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

What's your cell btw

On Oct 13, 2015, at 11:04 AM, Fromberg, Rick <[RFromberg@cityhall.nyc.gov](mailto:RFromberg@cityhall.nyc.gov)> wrote:

Friday? Or next week?

Sent from my iPhone

On Oct 8, 2015, at 7:50 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

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no?

But yeah, procurement and lawyers seem to make  
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Sent from my iPhone

On Oct 8, 2015, at 7:10 PM, John Del Cecato  
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What do you think?

Rick

Rick Fromberg  
Senior Advisor for  
Public Engagement  
Office of the Mayor  
Desk: [212.341.5038](tel:212.341.5038)  
Mobile: [REDACTED]  
[rfromberg@cityhall.ny](mailto:rfromberg@cityhall.ny.c.gov)  
c.gov



**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]

**Sent:** Tuesday, October 13, 2015 9:02 AM

**To:** Arslanian, Kayla

**Cc:** Salazar-Rodriguez, [REDACTED] John Del Cecato; Viguers, Jonathan; Almonte, Catherine; Snyder, Thomas; Da Costa, Ricky

**Subject:** Re: MBDB: VIP TPA Signers Conference Call

talking points? They are included in the memo attached here. Note that Grijalva is still unconfirmed. Working with his team to get an answer asap.

On Tue, Oct 13, 2015 at 8:57 AM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:  
Tx Hayley. Are there any talkers for MBDB?

Sent from my iPhone

On Oct 13, 2015, at 8:24 AM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

FYI-- this is the dial in for the conference call: [REDACTED] #

On Mon, Oct 12, 2015 at 9:05 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

**From:** [B](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re: POLITICO: Charter ad takes aim at de Blasio education agenda  
**Date:** Tuesday, October 13, 2015 12:26:42 PM

---

So I just watched the ad. Certainly more powerful and effective than the previous, but still wildly over the top and inaccurate. What is your sense of it and how effective it will be?

Sent from my BlackBerry 10 smartphone.

---

**From:** John Del Cecato  
**Sent:** Tuesday, October 13, 2015 10:08 AM  
**To:** B  
**Subject:** Re: POLITICO: Charter ad takes aim at de Blasio education agenda

---

Good point!

On Oct 13, 2015, at 10:05 AM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

Much appreciated. Trying to let team members know that if THEY were attacked by name, they'd want to see the ad...

Sent from my BlackBerry 10 smartphone.

---

**From:** John Del Cecato  
**Sent:** Tuesday, October 13, 2015 10:00 AM  
**To:** B  
**Subject:** Re: POLITICO: Charter ad takes aim at de Blasio education agenda

---

Yes - we sent the ad and the buy to the team. But I shouldn't have assumed you were shown it. I will follow up in the future with you directly and make sure you get the intel

On Oct 13, 2015, at 9:47 AM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

John, no one alerted me to this new ad or showed it to me. Did your shop know about it? Pls remember how important it is to me to know how and when i'm being attacked

Sent from my BlackBerry 10 smartphone.

---

**From:** Klein, Monica <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>

**Sent:** Tuesday, October 13, 2015 9:04 AM

**To:** B

**Cc:** Wolfe, Emma

**Subject:** POLITICO: Charter ad takes aim at de Blasio education agenda

---

**Charter ad takes aim at de Blasio education agenda**

POLITICO - Eliza Shapiro - October 12, 2015

VIDEO LINK: <https://youtu.be/Oullv5Nn2Ko>

Charter school advocacy group Families for Excellent Schools is attacking Mayor Bill de Blasio in a television ad for the second time in just a few weeks, this time by targeting his K-12 education agenda.

The new ad, called "Reality," started airing on Friday and attempts to rebut the educational policies de Blasio announced during a recent speech.

Clips from de Blasio's speech that tout current progress and future goals are accompanied by cheerful piano music, which abruptly cuts to a counterpoint slide with a clunking piano sound.

When de Blasio says, "We in fact have a lot to be proud of," the ad cuts to black and reads, "Reality: Nearly half a million of our city's kids can't read."

And when the mayor announces his administration's new goal to get all second graders up to reading fluency in the next decade, the ad reads: "Reality: Years after Mayor de Blasio leaves office."

When de Blasio identifies his K-12 agenda as one promoting "equity and excellence," the ad reads "Separate and unequal, still."

FES, which is closely aligned with Success Academy and its CEO, Eva Moskowitz, has been one of de Blasio's most relentless antagonists over the last two years.

In the last four weeks alone, FES released a controversial ad hitting de Blasio on race by claiming that the mayor has prevented minority students from attending high-performing charter schools.

FES organized a large pro-charter rally in Brooklyn last week that was intended to demonstrate the size and strength of the charter sector to de Blasio. Over the last two years, FES has organized four other massive rallies, which are mostly

attended by Success Academy students and parents.

Last week, Moskowitz announced that she will not run against de Blasio in the 2017 mayoral election, but has vowed to keep up the pressure on the mayor, which she has done to great effect since 2013.

A spokesperson for FES declined to comment on how much the ad buy cost and how long the ad will run. It will air on CNN, MSNBC, NY1 and News12, along with other channels.

Spokespeople for de Blasio did not immediately return requests for comment.

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [Thornton, Demetrius](#); [Everett, Matt](#); [Griffith, Chantell](#); [Da Costa, Ricky](#); [Walzak, Phil](#); [Fuleihan, Dean \(OMB\)](#); [John, Roxanne](#); [Reisman, Lisette](#); [Leopold, Elana](#); [Louis Espiritusanto, Jose](#); [Darlington, Mandy \(OMB\)](#); [Zuniga, Andrea](#); [Shorris, Anthony](#); [Schnake Mahl, Gabriel](#); [John Del Cecato](#); [Snyder, Thomas](#); [Williams, Dominic](#); [Hagelgans, Andrea](#); [Arslanian, Kayla](#); [Hinton, Karen](#); [Ko, Eunice](#); [Wiley, Maya](#); [Wolfe, Emma](#); [Caquias, Paula](#); ["jonathan@berlinrosen.com"](#); ["nbaldick@hilltoppublicsolutions.com"](#); [Fialkoff, Gabrielle](#)  
**Date:** Tuesday, October 13, 2015 1:06:30 PM

---

Hi! The planning meeting for this Thursday is off. Will resume next week.

**From:** [Geri Prado](#)  
**To:** [John Del Cecato](#)  
**Cc:** [B: Snyder, Thomas](#); [Hayley Prim](#)  
**Subject:** Re: Kindergarten Teachers vs. Hedge Funders  
**Date:** Tuesday, October 13, 2015 2:42:36 PM

---

autocorrect.

On Oct 13, 2015, at 2:41 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Yes - Upworthy, NOT "unworthy" - damn autocorrect... Huge!!

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Tuesday, October 13, 2015 at 2:40 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>, Tom Snyder <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>  
**Subject:** Re: Kindergarten Teachers vs. Hedge Funders

upworthy is great. very helpful. our new digital team will take this and run with it

On Oct 13, 2015, at 2:35 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Unworthy picked up our favorite short film... (Greenwald cut it down to less than two minutes)... It's had over 95,000 views so far!!

<https://www.facebook.com/Upworthy/videos/1110884872285703/>

#NewMedia  
#AroundTheFilter



**From:** [Michael Schlein](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [John Del Cecato](#); [Walzak, Phil](#)  
**Subject:** Re: Connecting  
**Date:** Tuesday, October 13, 2015 6:47:23 PM

---

I am running an offsite that begins at 9. Can we talk around 8:45am? What number is best to reach you?

> On Oct 13, 2015, at 6:45 PM, Hinton, Karen <KHinton@cityhall.nyc.gov> wrote:

>

> Michael, want to talk in the morning? 930?

>

> Sent from my iPhone

>

>> On Oct 13, 2015, at 6:43 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:

>>

>> Phil/Karen - Michael is the latest of our friends to get hit up by Josh Dawsey for color... Josh says he's doing a piece on the Dinkins' Years - but we all know that it could really be about something very different... Can y'all connect on how to handle?

>>

**From:** [Hinton, Karen](#)  
**To:** [Michael Schlein](#)  
**Cc:** [John Del Cecato](#); [Walzak, Phil](#)  
**Subject:** Re: Connecting  
**Date:** Tuesday, October 13, 2015 7:21:41 PM

---

Phil is away and i can't tonight. Can we speak in the morning?

Sent from my iPhone

> On Oct 13, 2015, at 6:44 PM, Michael Schlein <[mschlein@accion.org](mailto:mschlein@accion.org)> wrote:  
>  
> Thanks John...  
>  
> Phil/Karen, I'm at [REDACTED]. I have a dinner, but call anytime and I'll step out.  
>  
> Michael  
>  
>  
>  
>  
>> On Oct 13, 2015, at 6:43 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:  
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>> Phil/Karen - Michael is the latest of our friends to get hit up by Josh Dawsey for color.... Josh says he's doing a piece on the Dinkins' Years - but we all know that it could really be about something very different... Can y'all connect on how to handle?  
>>

**From:** [John Del Cecato](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [Geri Prado](#); [B: Hayley Prim](#)  
**Subject:** Re: Kindergarten Teachers vs. Hedge Funders  
**Date:** Tuesday, October 13, 2015 7:26:34 PM

---

No - the one we hosted at Pace University

On Oct 13, 2015, at 7:02 PM, Snyder, Thomas <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

Is this the video that the Mayor appears in?

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Tuesday, October 13, 2015 at 6:34 PM  
**To:** John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>, Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, Hayley Primm <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>  
**Subject:** Re: Kindergarten Teachers vs. Hedge Funders

Upworthy launches a lot in the progressive world digitally as you all know. This is huge.

On Oct 13, 2015, at 6:08 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

151,000 views right now... This thing is amazing

---

**From:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Tuesday, October 13, 2015 at 2:52 PM  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Cc:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>, Tom Snyder <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>  
**Subject:** Re: Kindergarten Teachers vs. Hedge Funders

It's only been on Upworthy since this AM, and it's already 1/4 of the way to reaching the Dante ad in terms of views...

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Tuesday, October 13, 2015 at 2:42 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>, Tom Snyder <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>  
**Subject:** Re: Kindergarten Teachers vs. Hedge Funders

autocorrect.

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**Date:** Tuesday, October 13, 2015 at 2:40 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>, Tom Snyder  
<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, Hayley Prim  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>  
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(Greenwald cut it down to less than two minutes)  
... It's had over 95,000 views so far!!

<https://www.facebook.com/Upworthy/videos/1110884872285703/>

#NewMedia  
#AroundTheFilter

**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#)  
**Subject:** Re: <no subject>  
**Date:** Wednesday, October 14, 2015 9:39:00 AM

---

I'd point out that Josh failed to use a statement from the director of Culver Center that noted the "premature and inaccurate" report that WSJ printed in early October...

"As Director of the Culver Public Policy Center at Simpson College, I worked for more than two months in a mutual, good-faith effort with The Progressive Agenda Committee to plan a bi-partisan presidential forum at Simpson College. The premature and inaccurate news stories about the planned forum that began to appear in early October posed a number of challenges to finishing all of the plans and negotiations necessary to engineer an event of this scope on our campus. While Simpson College will not be hosting the event, we wish the very best to The Progressive Agenda Committee and the University of Iowa Lecture Series in their efforts to sponsor and host this important forum."

On 10/14/15, 9:27 AM, "Hinton, Karen" <KHinton@cityhall.nyc.gov> wrote:

>What would u say ?

>

>Sent from my iPhone

>

>> On Oct 14, 2015, at 9:24 AM, John Del Cecato <jfdc@akpdmedia.com> wrote:

>>

>> Are you okay with me doing a little tweet to set the record straight

>>with Mr. Dawsey?

**From:** [John Del Cecato](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Arslanian, Kayla](#)  
**Subject:** Re:  
**Date:** Wednesday, October 14, 2015 9:39:29 AM

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I'm told that BDB and Perez connected yesterday - but [REDACTED] is Tom's cell

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**From:** "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>  
**Date:** Wednesday, October 14, 2015 at 9:09 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Arslanian, Kayla" <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)>  
**Subject:** <no subject>

Hi!  
Mayor wants to have a call with Labor Secretary Tom Perez-  
Said you would have contact info-  
Thanks!

Prisca Salazar-Rodriguez  
Office of The Mayor  
212-341-5016  
[REDACTED]

**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Hagelgans, Andrea](#); [Walzak, Phil](#)  
**Subject:** Re: This is what I'm going with in a few minutes  
**Date:** Wednesday, October 14, 2015 10:13:10 AM

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He probably will respond. If he does, I'll go silent & won't engage further. And Karen, you can just tell him I'm a loose canon & you're not sure what's wrong with me. (I don't mind!)

But I really don't think we should let him get away with his shoddy pseudo-journalism. I think a brush-back pitch is warranted.

---

**From:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Date:** Wednesday, October 14, 2015 at 10:00 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Subject:** Re: This is what I'm going with in a few minutes

I think he responds and ratchets it up. U should just leave it alone.

Sent from my iPhone

On Oct 14, 2015, at 9:58 AM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

.@jdawsey1 gets 1<sup>st</sup> TPAC forum story WRONG. Then omits Culver Center DIRECTOR's statement calling 1st story "premature and inaccurate" #sigh

**From:** [John Del Cecato](#)  
**To:** [Geri Prado](#); [B](#)  
**Cc:** [Snyder, Thomas](#); [Arslanian, Kayla](#)  
**Subject:** Re: Leadership council  
**Date:** Wednesday, October 14, 2015 2:25:30 PM

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Good group!

On 10/14/15, 1:39 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>Together this is a solid and noteworthy list. We will get press and have  
>a wide reach. I would like to think more about the millennial base but we  
>can reveal that next when we find the right person/group. Asks under the  
>list and I will personally follow up with them to work on this. We would  
>make public on Monday or Tuesday the latest.  
>  
>Congressman Raul Grijalva  
>Congressman Keith Ellison  
>Katrina vanden Heuvel  
>Robert Reich  
>Elizabeth Warren\* may not sign on but please introduce me and I will call  
>her key staff but they need to hear from you first.  
>Maria Elena Durazo  
>Nick Hanauer (I spoke with his staff, it's likely, but on this YOU would  
>have to make the ask)  
>Mayor of Dayton- Nan Whaley  
>Mayor of Seattle- Ed Murray  
>  
>Asks  
>1. Be a leader for TPAC and sit atop a sub council (for example, Katrina  
>would help build the luminaries, opinion leaders)  
>2. Be a committed spokesperson- on call and we'll work to prep on message  
>3. Communicate to their lists- online, twitter about the announcement and  
>help build TPACs mission  
>3. Help identify and organize other influencers who will commit to taking  
>action  
>



**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [B: John Del Cecato](#); [Arslanian, Kayla](#)  
**Subject:** Re: Leadership council  
**Date:** Wednesday, October 14, 2015 2:37:40 PM

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I think it will be balanced when he does. I have him as Founder

Problem is if they're at the forefront of income inequality, they're with BS- Reich too. The others are not vocal or outward so i think that's a balance and when MBDB is out that's a real balance.

> On Oct 14, 2015, at 2:34 PM, Snyder, Thomas <TSnyder@cityhall.nyc.gov> wrote:

>

> Looks good to me too. One small worry - since Grijalva and Ellison both  
> endorsed Sanders, and MBDB not yet made an endorsement does this suggest a  
> bias toward Sanders?

>

> On 10/14/15, 1:39 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>

>> Together this is a solid and noteworthy list. We will get press and have  
>> a wide reach. I would like to think more about the millennial base but we  
>> can reveal that next when we find the right person/group. Asks under the  
>> list and I will personally follow up with them to work on this. We would  
>> make public on Monday or Tuesday the latest.

>>

>> Congressman Raul Grijalva

>> Congressman Keith Ellison

>> Katrina vanden Heuvel

>> Robert Reich

>> Elizabeth Warren\* may not sign on but please introduce me and I will call  
>> her key staff but they need to hear from you first.

>> Maria Elena Durazo

>> Nick Hanauer (I spoke with his staff, it's likely, but on this YOU would  
>> have to make the ask)

>> Mayor of Dayton- Nan Whaley

>> Mayor of Seattle- Ed Murray

>>

>> Asks

>> 1. Be a leader for TPAC and sit atop a sub council (for example, Katrina  
>> would help build the luminaries, opinion leaders)

>> 2. Be a committed spokesperson- on call and we'll work to prep on message

>> 3. Communicate to their lists- online, twitter about the announcement and  
>> help build TPACs mission

>> 3. Help identify and organize other influencers who will commit to taking  
>> action

>>

>

**From:** [Hinton, Karen](#)  
**To:** [Gunaratna, Mahen](#)  
**Cc:** [Hagelgans, Andrea](#); [John Del Cecato](#)  
**Subject:** Re: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent  
**Date:** Thursday, October 15, 2015 10:20:48 AM

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Wiley will.

Sent from my iPhone

On Oct 15, 2015, at 10:12 AM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

My two cents: If we don't correct these things vigorously from the outset, they have the potential to end up in mailers or spots against the boss.

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**From:** Hagelgans, Andrea  
**Sent:** Thursday, October 15, 2015 10:10 AM  
**To:** Gunaratna, Mahen; Hinton, Karen; 'John Del Cecato'  
**Subject:** Re: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

Per Wiley, "not a problem, reporter is an idiot"

Sent from my BlackBerry 10 smartphone.

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**From:** Gunaratna, Mahen  
**Sent:** Thursday, October 15, 2015 10:03 AM  
**To:** Hagelgans, Andrea; Hinton, Karen; 'John Del Cecato'  
**Subject:** FW: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

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**From:** Clips  
**Sent:** Thursday, October 15, 2015 10:02 AM  
**Subject:** DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

**Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent**  
DNA INFO - Rosa Goldensohn  
<http://www.dnainfo.com/new-york/20151015/civic-center/only-3000-of-de-blasios-20000-affordable-housing-units-are-permanent>

Approximately 3,000 of the 20,000 affordable apartments the de Blasio administration preserved or built last year will be permanently affordable — leaving the rest to eventually become market rate — according to the city housing department.

The city created 3,031 new homes under its inclusionary housing program, which ensures they will remain permanently affordable, while the other 5,453 affordable units being built under the city's watch will transition to market rate in as soon as 30

years, officials said.

The remaining 11,000 or so already built units being preserved by the de Blasio administration as affordable are slated to become market rate units as a result of earlier mayors' affordable housing agreements — the same temporary conditions the de Blasio administration is now using, critics say.

"They will tell you that they're interested in permanent affordability and good stewardship but at the end of the day, policies speak louder than words," said the Association for Neighborhood and Housing Development's director of planning and community development Moses Gates.

ANHD estimates that there are more than 234,000 affordable housing units at risk of expiring in NYC between 2017 and 2037.

Of those, almost 170,000 apartments were built with city subsidies between 1987 and 2007, according to ANHD.

In a policy paper released last week, Gates argued that all new units created by the de Blasio administration — or any administration — should be permanently affordable. He said this administration has showered private developers with subsidies for time-limited agreements, perpetuating a costly cycle of expiration and preservation.

Housing programs like the ones de Blasio's team currently uses rely on tax credits and other incentives to convince private, for-profit developers to charge rents deemed affordable by government standards. Once agreements with those developers expire, the city must cut new subsidy deals to keep the housing affordable, known as preserving the units.

That means that in many neighborhoods that have gentrified since original agreements were signed, the city must now outbid an expensive rental market, according to Gates. As a result, HPD is now spending up to 30 percent of its housing subsidies towards preserving existing units, according to ANHD.

City HPD officials defended their affordable housing plan.

"The City's new mandatory inclusionary housing program is focused on delivering permanently affordable housing to communities across the city. Because the land use changes we're making are permanent, so is the affordable housing. And because of our financial analysis and enforcement tools, we can be sure those units won't just be permanently affordable on paper, but in reality," HPD said in a statement.

The administration has created far more permanent affordable housing than its predecessor, 858 more permanently affordable apartments in 2015 alone than in the years 2010 through 2014 combined, according to HPD stats.

Mayor Bill de Blasio has vowed to amass 200,000 units of housing over the next 10 years, according to his plan, mostly by preserving affordable units about to go market rate.

In the last fiscal year, nearly 12,000 of the 20,326 affordable apartments the administration counted towards its program were preservations as opposed to newly constructed units. In fiscal year 2016, slightly more than 10,000 of the approximately

18,000 affordable units on deck will be preservations, according to city projections.

HPD said renewing expiring agreements at Mitchell-Lama and Koch-era developments is a "major focus of our housing plan."

"The only way to achieve permanent affordability through subsidy programs would be to make the subsidies themselves permanent," they said. "While no administration can or should promise permanent subsidies, what we can do is make sure we don't let the thousands of apartments previous administrations have invested in expire, and extend their affordability for decades to come."

But Gates said permanently affordable housing need not involve "permanent subsidies."

"The only 'permanent subsidy' required under our model is a continuing tax exemption that would run concurrent with the affordability restrictions," he said of ANDH's proposals for permanently affordable housing. "It otherwise does not require any permanent or continuing subsidy."

**From:** [John Del Cecato](#)  
**To:** [Norvell, Wiley](#); [Hagelgans, Andrea](#); [Gunaratna, Mahen](#); [Hinton, Karen](#)  
**Subject:** Re: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent  
**Date:** Thursday, October 15, 2015 12:01:36 PM

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Gotcha -thanks

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**From:** "Norvell, Wiley" <[WNorvell@cityhall.nyc.gov](mailto:WNorvell@cityhall.nyc.gov)>  
**Date:** Thursday, October 15, 2015 at 11:08 AM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Subject:** Re: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

Guys, of course we lock all units into an iron-clad agreement. If we give them something permanent, like a land use change, we demand permanence. If time-limited, like a tax break or subsidy, then they're locked into a long-term binding agreement for 30-35 years. This is NOT a thing. Not a problem. Reporter is just stating the way affordable housing works.

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**From:** Hagelgans, Andrea  
**Sent:** Thursday, October 15, 2015 11:01 AM  
**To:** 'John Del Cecato' <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Gunaratna, Mahen; Hinton, Karen  
**Cc:** Norvell, Wiley  
**Subject:** RE: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

Adding Wiley

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**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Thursday, October 15, 2015 10:40 AM  
**To:** Gunaratna, Mahen; Hagelgans, Andrea; Hinton, Karen  
**Subject:** Re: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

Agreed... Is there any way to codify that these units will all remain affordable - even if it's just a Memorandum of Understanding or some such?

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**From:** "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Date:** Thursday, October 15, 2015 at 10:12 AM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

My two cents: If we don't correct these things vigorously from the outset, they have the potential to end up in mailers or spots against the boss.

---

**From:** Hagelgans, Andrea  
**Sent:** Thursday, October 15, 2015 10:10 AM  
**To:** Gunaratna, Mahen; Hinton, Karen; 'John Del Cecato'  
**Subject:** Re: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

Per Wiley, "not a problem, reporter is an idiot"

Sent from my BlackBerry 10 smartphone.

---

**From:** Gunaratna, Mahen  
**Sent:** Thursday, October 15, 2015 10:03 AM  
**To:** Hagelgans, Andrea; Hinton, Karen; 'John Del Cecato'  
**Subject:** FW: DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

---

**From:** Clips  
**Sent:** Thursday, October 15, 2015 10:02 AM  
**Subject:** DNA INFO: Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent

### **Only 3,000 of De Blasio's 20,000 Affordable Housing Units Are Permanent**

DNA INFO - Rosa Goldensohn

<http://www.dnainfo.com/new-york/20151015/civic-center/only-3000-of-de-blasios-20000-affordable-housing-units-are-permanent>

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Of those, almost 170,000 apartments were built with city subsidies between 1987 and 2007, according to ANHD.

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"The only way to achieve permanent affordability through subsidy programs would be to make the subsidies themselves permanent," they said. "While no administration can or should promise permanent subsidies, what we can do is make sure we don't let the thousands of apartments previous administrations have invested in expire, and extend their affordability for decades to come."

But Gates said permanently affordable housing need not involve "permanent subsidies."

"The only 'permanent subsidy' required under our model is a continuing tax exemption that would run concurrent with the affordability restrictions," he said of ANDH's proposals for permanently affordable housing. "It otherwise does not require any permanent or continuing subsidy."

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Arslanian, Kayla](#); [John Del Cecato](#); [Snyder, Thomas](#)  
**Subject:** Forum - good update  
**Date:** Thursday, October 15, 2015 3:00:38 PM

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College Republicans want to sign on and co-sponsor and reach out to candidates.

I also have heard a rumor Albert Brooks, president of AEI might be interested. I'm calling and then will ask you for a follow up based on getting more intel.

Safe travels- I spent a month training on campaigns in the Middle East- Gaza, West Bank and Israel. I love it there. People think I'm nuts for loving it.



**From:** [Kayla Arslanian](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Geri Prado](#); [Hayley Prim](#); [Snyder, Thomas](#); [John Del Cecato](#)  
**Subject:** Re: Nick Hanauer  
**Date:** Thursday, October 15, 2015 7:34:06 PM

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Hi team -

Geri, yes. Flagged for him that you guys need to connect again. You are on his mind and on the list! There is a lot I need him to do btwn now and his arrival at airport - but will keep reminding.

On Oct 15, 2015, at 6:17 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Once we know if he will be in NY on November 5<sup>th</sup> it will be easier to set-up

---

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Thursday, October 15, 2015 6:16 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Hayley Prim; Snyder, Thomas; John Del Cecato; Kayla Arslanian  
**Subject:** Re: Nick Hanauer

He and I just talked about this and he agreed. When he's out the door let us know what we can do to help move.

Also he wants to talk leadership council more before he gets on plane.  
Connecting Kayla.

Thanks.

On Oct 15, 2015, at 4:32 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Not as of yet  
Focused on getting him out of the door to Israel

**From:** Hayley Prim [<mailto:hayley@progressiveagenda.us>]  
**Sent:** Thursday, October 15, 2015 4:31 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; Geri Prado; John Del Cecato  
**Subject:** Re: Nick Hanauer

Hey Prisca-- Were you able to lock this in?

RKK is thinking on possible press opps

On Wed, Sep 30, 2015 at 3:23 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

yes

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 3:21 PM  
**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Cc:** Geri Prado; John Del Cecato  
**Subject:** Nick Hanauer

is going to be in NYC on November 5. The Mayor and him spoke last week and both want to get together for a meeting while he's in town.

Prisca can I connect you with his scheduler to work out?

We should think about if there is anything we want to ask them to do publicly while he is in town as well.

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

**From:** [John Del Cecato](#)  
**To:** [Geri Prado](#)  
**Cc:** [B; Snyder, Thomas; Kayla Arslanian](#)  
**Subject:** Re: Advisory Council  
**Date:** Thursday, October 15, 2015 10:58:15 PM

---

I like [REDACTED] idea

> On Oct 15, 2015, at 10:47 PM, Geri Prado <geri@progressiveagenda.us> wrote:

>

> Grijalva

> Ellison

> [REDACTED]

[REDACTED]

>

> NOTE: Paul Booth asked about [REDACTED] being on a leadership/advisory board type thing we come up with.

>

> need women- one idea

>

> [REDACTED] (instead of picking one sector leader)- comes out of IBEW/electricians, well respected, she runs their young worker program but is well respected, young, big on shared economy, working with rank and file members around the country on workforce development and building bridges with grassroots women and millennial for backstory. works with grassroots

>

>

>

>

> For Geri to vet

>

> [REDACTED] partnership potential but won't sign on

>

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [Hayley Prim](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Wolfe, Emma](#); [John Del Cecato](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** Re: Video for Local Progress Conference in LA  
**Date:** Friday, October 16, 2015 9:42:06 AM

---

they need to set up the video, do what they need to with it which might take a few days. This is on the 26th. It's the 16th so I'd say we should get it to them by next Wednesday so they can plan their conference around it.

On Oct 16, 2015, at 9:39 AM, Snyder, Thomas  
<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

I think we can do it but need to know the real deadline. In my experience we can produce and deliver a video clip in a few hours time.

---

**From:** Hayley Primm <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>  
**Date:** Friday, October 16, 2015 at 9:29 AM  
**To:** Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Cc:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, Emma Wolfe <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>  
**Subject:** Re: Video for Local Progress Conference in LA

Tom/Prisca-- Can we lock in a time to do this early next week?

JDC-- Can you/Fromo draft up a script?

Only needs to be ~5 minutes

On Thu, Oct 15, 2015 at 4:36 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Front office will need to see about time.

Assume you all will write the script. I'm fine with it

---

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Thursday, October 15, 2015 4:35 PM  
**To:** Geri Prado  
**Cc:** Hagelgans, Andrea; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Video for Local Progress Conference in LA

Guys-- circling back here. The event is about a week and a half away, so I want to let them know if the Mayor is going to do a video. Can you advise?

Thanks,

Hayley

On Wed, Oct 7, 2015 at 5:53 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Any help here is appreciated. Emma not sure of this but it seems they do work with the city locally and we'd deliver as such and could hand over to your staff if helpful.

On Oct 7, 2015, at 5:40 PM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Circling back on this. Could we get a decision in the next few days so they can factor into planning for their conference?

On Wed, Sep 30, 2015 at 9:53 AM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Approximately 150 people at the conference in person. Local Progress and CPD would also send out to all of their action lists

On Wed, Sep 30, 2015 at 9:15 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Sounds right but can we find out how big of an audience and reach?  
We've gotten a lot of video requests and I want to make sure worth his time

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 9:11 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Snyder, Thomas; Wolfe, Emma  
**Cc:** Geri Prado; John Del Cecato  
**Subject:** Video for Local Progress Conference in LA

Hey guys-- Center for Popular Democracy is hosting a local progress event in LA at the end of October, linked here: <http://localprogress.org/event/2015-national-convening-in-los-angeles-october-26-27/>

They are asking if the Mayor will consider filming a video they can show at the conference. He spoke and was very well received at the last conference they had in NYC.

Garcetti will not be in attendance, but his wife likely will be.

I think we should do this, unless you guys have good reason not to. Can just be ~5 minutes about the progress this country has made this past year around wage hikes, paid sick, etc., why it's important to keep up the momentum, etc.

Thoughts?

I think it's a good idea.

--

**Hayley Prim**

**Political Director**

**The Progressive Agenda Committee**

c: [REDACTED]

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

c: [REDACTED]

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

c: [REDACTED]

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

c: [6](#) [REDACTED]

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

c: [REDACTED]

**From:** [Geri Prado](#)  
**To:** [Walzak, Phil](#); [Snyder, Thomas](#); [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Adams Baker, Marti](#); [Hagelgans, Andrea](#); [John Del Cecato \(jfdc@akpdmedia.com\)](#); [Hinton, Karen](#)  
**Subject:** Re: FW: from Alan Colmes  
**Date:** Friday, October 16, 2015 9:49:31 AM  
**Attachments:** [image001.png](#)

---

Can we schedule the Ari Rabin-Havt Sirius show first? He had asked in June so if we can do that and then schedule this one for a few weeks later it would be helpful.

Can we get Ari on the books? If we can get the time then we'll plan it with Marti.

Let me know.

On Tue, Oct 6, 2015 at 6:11 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Beating down our door!

---

**From:** Colmes, Alan [mailto:[alan.colmes@FOXNEWS.COM](mailto:alan.colmes@FOXNEWS.COM)]  
**Sent:** Tuesday, October 06, 2015 11:13 AM  
**To:** Walzak, Phil; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Hi Phil and Marti,

Can we come up with a date?

Alan

---

**From:** Walzak, Phil [mailto:[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)]  
**Sent:** Tuesday, September 29, 2015 10:54 AM  
**To:** Colmes, Alan; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Looking at some options!

+my colleague Marti Adams



---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 29, 2015 9:37 AM  
**To:** Walzak, Phil  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** Re: from Alan Colmes

Hey Phil....checking in.

Can we set a date? 😊

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 15, 2015 9:45 AM  
**To:** Colmes, Alan  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Lets stay in touch

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 15, 2015 9:45 AM  
**To:** Walzak, Phil  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** Re: from Alan Colmes

great...thanks very much, Phil

Including my booker and producer, Dani and John here.

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 15, 2015 9:26 AM  
**To:** Colmes, Alan  
**Subject:** Re: from Alan Colmes

Yes I am workin on this

Think we will have something

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Colmes, Alan

**Sent:** Tuesday, September 15, 2015 9:25 AM

**To:** Walzak, Phil

**Subject:** Re: from Alan Colmes

Hi Phil....following up....

One other thing of note is that we have a strong presence on social media which helps spread our work. I'd really like to get the mayor's message out there.

Can we arrange something?

Thanks very much for any consideration.

Alan

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>

**Sent:** Tuesday, September 8, 2015 1:33 PM

**To:** Colmes, Alan

**Subject:** RE: from Alan Colmes

Thanks for your message, let me take a look

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]

**Sent:** Tuesday, September 08, 2015 8:56 AM

**To:** Walzak, Phil  
**Subject:** from Alan Colmes

Hi Phil,

I caught the tail end of the mayor on Morning Joe before Christie came on and made ridiculous comments that went unchallenged. I'd like to re-extend an invitation for the mayor to appear on my radio show. There are only a few of us on the left who do national shows and we offer a platform that includes about 75 radio stations, Sirius/XM, our app, and online streaming. The power and effectiveness of talk radio is understood and harnessed by conservatives, but I've been trying for years to get more liberals to understand its value.

Can we please arrange an interview?

Best Wishes,

Alan

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**From:** [Gunaratna, Mahen](#)  
**To:** [Hinton, Karen](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Kadushin, Peter](#); [Snyder, Thomas](#); "[jfdc@akpdmedia.com](#)" ([jfdc@akpdmedia.com](#))  
**Cc:** [@JustPressOffice](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** RE: Sunday story  
**Date:** Friday, October 16, 2015 10:18:11 AM

---

Will cross-check and get back to you.

Ideally, Scheduling should do a tally too.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:16 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' (jfdc@akpdmedia.com)  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday story

See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

---

**From:** Fermino, Jennifer [<mailto:jfermino@nydailynews.com>]  
**Sent:** Friday, October 16, 2015 10:08 AM  
**To:** Hinton, Karen  
**Subject:** sunday story

I went through mayor's public schedule over past year to look at where he spends his time. Doing a Sunday story on it.  
Here is where his events where, according to the schedule -

MANHATTAN<sup>122</sup>  
BROOKLYN<sup>57</sup>  
CITY HALL<sup>40</sup>  
QUEENS<sup>25</sup>  
BRONX<sup>21</sup>  
STATEN ISLAND<sup>13</sup>

He was out of town 34 times, including vacations to PR with chirlane and vists to DC and Albany for work. That's more than he's been to Queens, Bronx or Staten Island.

Seeing if you want to comment.

Jennifer Fermino  
City Hall Bureau Chief  
New York Daily News  
(o) 212 210 1887  
(c) [REDACTED]

-----

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\*\*\*\*\* (NJ)

**From:** [Hinton, Karen](#)  
**To:** [Spitalnick, Amy \(OMB\)](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Gunaratna, Mahen](#); [Kadushin, Peter](#); [Snyder, Thomas](#); ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#))  
**Cc:** [@JustPressOffice](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** RE: Sunday story  
**Date:** Friday, October 16, 2015 10:20:50 AM

---

Let me double check on the time frame.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:20 AM  
**To:** Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

2015 only. Total 28 for two years, according to research, and only public events.

---

**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Friday, October 16, 2015 10:18 AM  
**To:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

Staten Island totally wrong. Well over 30 visits to date.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:15 AM  
**To:** Phillip Walzak; Hagelgans, Andrea; Mahen Gunaratna; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday story

See Fermينو story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

---

**From:** Fermينو, Jennifer [<mailto:jfermino@nydailynews.com>]  
**Sent:** Friday, October 16, 2015 10:08 AM  
**To:** Hinton, Karen  
**Subject:** sunday story

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He was out of town 34 times, including vacations to PR with Chirlane and visits to DC and Albany for work. That's more than he's been to Queens, Bronx or Staten Island.

Seeing if you want to comment.

Jennifer Fermino  
City Hall Bureau Chief  
New York Daily News  
(o) 212 210 1887  
(c) [REDACTED]

-----  
  
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\*\*\*\*\* (NJ)

**From:** [Gunaratna, Mahen](#)  
**To:** [Hinton, Karen](#); [Spitalnick, Amy \(OMB\)](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Kadushin, Peter](#); [Snyder, Thomas](#); ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#))  
**Cc:** [@JustPressOffice](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** RE: Sunday story  
**Date:** Friday, October 16, 2015 10:22:01 AM

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Copy

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**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:21 AM  
**To:** Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

January 2015 to October 2015.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:20 AM  
**To:** Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

2015 only. Total 28 for two years, according to research, and only public events.

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**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Friday, October 16, 2015 10:18 AM  
**To:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

Staten Island totally wrong. Well over 30 visits to date.

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**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:15 AM  
**To:** Phillip Walzak; Hagelgans, Andrea; Mahen Gunaratna; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday story

See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

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**From:** Fermino, Jennifer [<mailto:jfermino@nydailynews.com>]  
**Sent:** Friday, October 16, 2015 10:08 AM  
**To:** Hinton, Karen  
**Subject:** sunday story

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\*\*\*\*\*<sup>(NJ)</sup>

**From:** [Gunaratna, Mahen](#)  
**To:** [Norvell, Wiley](#); [Hinton, Karen](#); [Spitalnick, Amy \(OMB\)](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Kadushin, Peter](#); [Snyder, Thomas](#); ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#))  
**Cc:** [@JustPressOffice](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** RE: Sunday story  
**Date:** Friday, October 16, 2015 10:24:23 AM

---

Agree 100%. Important.

---

**From:** Norvell, Wiley  
**Sent:** Friday, October 16, 2015 10:24 AM  
**To:** Hinton, Karen; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

Is this apples and oranges? Visits (for out of town) and actual events (for in town)? We should push her on same methodology across the board. We haven't done many out of town events, and we've done a lot of in-town visits she is likely excluding.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:21 AM  
**To:** Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

January 2015 to October 2015.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:20 AM  
**To:** Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

2015 only. Total 28 for two years, according to research, and only public events.

---

**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Friday, October 16, 2015 10:18 AM  
**To:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

Staten Island totally wrong. Well over 30 visits to date.

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**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:15 AM  
**To:** Phillip Walzak; Hagelgans, Andrea; Mahen Gunaratna; Kadushin, Peter; Snyder, Thomas; ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca

**Subject:** Sunday story

See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

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**From:** Fermino, Jennifer [<mailto:jfermino@nydailynews.com>]

**Sent:** Friday, October 16, 2015 10:08 AM

**To:** Hinton, Karen

**Subject:** sunday story

I went through mayor's public schedule over past year to look at where he spends his time. Doing a Sunday story on it.

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BROOKLYN<sup>57</sup>

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QUEENS<sup>25</sup>

BRONX<sup>21</sup>

STATEN ISLAND<sup>13</sup>

He was out of town 34 times, including vacations to PR with chirlane and vists to DC and Albany for work. That's more than he's been to Queens, Bronx or Staten Island.

Seeing if you want to comment.

Jennifer Fermino

City Hall Bureau Chief

New York Daily News

(o) 212 210 1887

(c) [REDACTED]

-----

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\*\*\*\*\* (NJ)

**From:** [Hinton, Karen](#)  
**To:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Gunaratna, Mahen](#); [Kadushin, Peter](#); [Snyder, Thomas](#); "[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)" ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** [@JustPressOffice](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** RE: Sunday story  
**Date:** Friday, October 16, 2015 10:42:04 AM

---

This the private but FOILable schedule online (so, in effect, it's public but she's not using this.)

<https://a002-oom03.nyc.gov/IRM/Handlers/Html/WelcomePage.ashx?eventGuid=9c21e73d-b5bb-4528-ad0a-4d0402ac2984>

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:41 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

Talking to her now about not comparing apples to oranges. I think she is using only public events and counting visits in other cities as events, when they aren't.

Mahen is gathering info on public events in the city versus outside the city (vacations and trips to RI and CT aren't public events) AND private events in and outside the city, which will be a higher number for in the city but probably about the same for outside, if that makes sense.

Once we see that we can decide what to give her.

---

**From:** Walzak, Phil  
**Sent:** Friday, October 16, 2015 10:32 AM  
**To:** Hinton, Karen; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

There is more SI!!

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 4:15 PM  
**To:** Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday story

See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

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**Sent:** Friday, October 16, 2015 10:08 AM  
**To:** Hinton, Karen  
**Subject:** sunday story

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Jennifer Fermino  
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New York Daily News  
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(c) [REDACTED]

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\*\*\*\*\*<sup>(NJ)</sup>

**From:** [Gunaratna, Mahen](#)  
**To:** [Hinton, Karen](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Kadushin, Peter](#); [Snyder, Thomas](#); "[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)" ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** [@JustPressOffice](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** RE: Sunday story  
**Date:** Friday, October 16, 2015 11:27:15 AM

---

Sorry, that title should say:

**Mayoral Public Events – January 1, 2015 to October 15, 2015**

---

**From:** Gunaratna, Mahen  
**Sent:** Friday, October 16, 2015 11:26 AM  
**To:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' (jfdc@akpdmedia.com)  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story  
**Importance:** High

Please see our tally below of only public events:

**Mayoral Public Events – January 1, 2015 to October 1, 2015**

**Bronx** – 24 public events

**Staten Island** – 11 public events

**Queens** – 24 public events

**Brooklyn** – 56 public events

**Manhattan** – 162 public events

**Non-NYC Public Appearances/Events** – 32 public events

Without proper context, the numbers don't exactly help our cause. Karen has asked Fermino for a list of the exact events that she's counting – something like a funeral for an NYPD cop held in Long Island should not be held against us.

Thanks,

Mahen

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**Brooklyn —**

Name of Event	Date
Attends Viewing for Detective Wenjian Liu with Commissioner Bratton	1/3/2015
<a href="#">Attends Funeral for Detective Wenjian Liu &amp; Delivers Remarks</a>	1/4/2015
<a href="#">Announces Lifting of School Cell Phone Ban</a>	1/7/2015

<a href="#">Hosts Press Conference to Announce More Than 17,300 Units of Affordable Housing Financed in 2014</a>	1/15/2015
<a href="#">Delivers Remarks at the Inauguration of Senator Jesse Hamilton</a>	1/18/2015
<a href="#">Delivers Remarks and Administers the Oath of Office at the Inauguration of Assemblywoman Rodneyse Bichotte [Brooklyn College]</a>	1/18/2015
<a href="#">Delivers Remarks at 29th Annual Brooklyn Tribute to Dr. Martin Luther King, Jr. [BAM]</a>	1/19/2015
<a href="#">Holds Press Conference to Update New Yorkers on Winter Weather Conditions</a>	1/26/2015
<a href="#">Tours "Jobs Plus" &amp; Announces the Next Phase of NYC's Young Men's Initiative, Opening New Doors for Young Men of Color</a>	1/30/2015
<a href="#">Thanks Volunteers and Speaks at the NYC Earned Income Tax Credit Awareness Day Phon-a-thon &amp; Launches City's Largest Earned Income Tax Credit Campaign, Invests City Money in Tax Prep Centers for First Time Ever</a>	1/31/2015
<a href="#">Speaks at Sons and Daughters of the City Celebrate A Sage – Honoring the Life &amp; Legacy of Reverend Herbert Daughtry, Sr.</a>	1/31/2015
<a href="#">Holds Photo Spray After Meeting with New York State Assembly Speaker Carl Heastie, Assembly Member Walter Mosley, and Tenants to Discuss Affordable Housing and Strengthening Rent Laws</a>	2/8/2015
<a href="#">Attends Homegoing Service for Alfonso Bernard, Jr. [Christian Cultural Center]</a>	2/12/2015
<a href="#">Joins Forces with Governor Cuomo and A.G. Schneiderman to Combat Landlord Harassment of Tenants [South Brooklyn Legal Services]</a>	2/19/2015
<a href="#">With Chancellor Fariña, Designates Eid Al-Fitr and Eid Al-Adha Official School Holidays [P.S./I.S. 30 Mary White Ovington]</a>	3/4/2015
<a href="#">Visits Classroom and, With Chancellor Fariña, Announces First Signs of Progress in Struggling Schools, Promotes Experienced Leader to Head Renewal Schools [Boys and Girls High School]</a>	3/10/2015
<a href="#">Delivers Remarks at Groundbreaking for New York Hotel Trades Council and Hotel Association of New York City Employee Benefit Funds' Health Center</a>	3/19/2015
<a href="#">Delivers Remarks at Site of Tragic Brooklyn Fire</a>	3/21/2015
<a href="#">Tours Automotive High School, Improving 'Renewal School' in Brooklyn and Hosts Press Conference [Automotive High School]</a>	3/25/2015
<a href="#">With Senator Schumer, Announces \$3 Billion in Federal Funds to Repair and Protect 33 Sandy-Damaged NYCHA Developments Housing Thousands - Largest FEMA Grant in History [Joseph Miccio Community Center]</a>	3/31/2015
<a href="#">With HUD Secretary Julián Castro, Announces Nation's Largest Energy Savings Program for a Public Housing Authority [Breukelen Houses]</a>	4/9/2015
<a href="#">Delivers Remarks at Little League Opening Day at Prospect Park</a>	4/11/2015
<a href="#">Delivers Remarks at 2015 Democratic County Gala</a>	4/30/2015
<a href="#">Delivers Remarks at Concord Baptist Church</a>	5/31/2015
<a href="#">Delivers Remarks at 1199SEIU and League of Voluntary Hospitals and Homes Health Care Reform 2.0 Conference</a>	6/3/2015
<a href="#">Attends Opening Night at Celebrate Brooklyn! with First Lady Chirlane McCray</a>	6/3/2015
<a href="#">Delivers Remarks at Islamic Center of Brighton Beach</a>	6/12/2015
<a href="#">Delivers Remarks at Street Renaming Ceremony for Detective Wenjian Liu</a>	6/13/2015
<a href="#">Marches in Brooklyn Pride Parade</a>	6/13/2015
<a href="#">With Attorney General Eric Schneiderman and New York Officials, Announces First Arrest of NYC Landlord Resulting From Tenant Harassment Prevention Task Force</a>	6/17/2015
<a href="#">Announces Major Sections of Central Park and Prospect Park Will Become Permanently Car-Free, Dedicated Solely to Recreation</a>	6/18/2015

<a href="#">Holds Media Availability at Lutheran Medical Center</a>	6/18/2015
<a href="#">Attends Brooklyn Tech Graduation Ceremony and Delivers Remarks</a>	6/19/2015
<a href="#">Delivers Remarks at Street Renaming Ceremony for Detective Rafael Ramos</a>	6/20/2015
<a href="#">Delivers Remarks at 2015 LGBT Pride Month Reception</a>	6/24/2015
<a href="#">Delivers Remarks at Boys and Girls High School Graduation Ceremony</a>	6/25/2015
Hosts Press Conference with Representatives Velázquez and Nadler [SBMT]	6/29/2015
<a href="#">Hosts Press Conference to Make Announcement [Sheepshead/Nostrand Houses]</a>	7/9/2015
<a href="#">Delivers Remarks at Funeral Service for Reverend Clarence Norman Sr.</a>	7/18/2015
<a href="#">Holds Press Conference on Extreme Heat</a>	7/20/2015
<a href="#">Delivers Remarks at Northern Caribbean University Alumni Association Homecoming</a>	7/25/2015
<a href="#">Delivers Remarks at 73rd Precinct (National Night Out)</a>	8/4/2015
<a href="#">Attends Funeral of DSNY Sergeant Musella</a>	8/5/2015
<a href="#">Hosts Press Conference to Provide Update on Legionnaires' Disease</a>	8/8/2015
<a href="#">With First Lady and Administration Leaders. Fans Out Across Five Boroughs in Final Push to Sign Up Kids for Pre-K</a>	8/29/2015
<a href="#">Delivers Remarks at West Indian American Day Carnival Association Breakfast [Lincoln Terrace Park]</a>	9/7/2015
Marches in West Indian American Day Carnival Association Labor Day Parade	9/7/2015
<a href="#">Attends and Delivers Remarks at 2015 West Indian American and Caribbean American Heritage Reception</a>	9/8/2015
<a href="#">Attends and Delivers Remarks at Funeral Service for Assistant Deputy Warden Belinda Nicks</a>	9/10/2015
<a href="#">Delivers Remarks at Christian Cultural Center</a>	9/20/2015
Attends High School Family Night [Brooklyn Generation School]	9/30/2015
Hosts Press Conference at Office of Emergency Management	10/1/2015
Delivers Update on Building Explosion in Borough Park	10/3/2015
<a href="#">Delivers Remarks at Saint Rita's Catholic Church</a>	10/4/2015
Delivers Remarks at Ribbon-Cutting for Barry R. Feinstein Graduate School for Cinema	10/6/2015
Participates in Opening Day Puck Dropping Ceremony for New York Islanders Inaugural Season	10/9/2015

## Manhattan —

Name of Event	Date
<a href="#">With Commissioner Bratton. Announces 2014 Saw Fewest Murders in Recorded City History: Lowest Murders, Robberies, Burglaries in 10 Years</a>	1/5/2015
Attends Funeral for Former Governor Mario Cuomo	1/6/2015
<a href="#">Delivers Remarks at National Action Network Dr. Martin Luther King, Jr. Day Policy Forum [NAN]</a>	1/19/2015
<a href="#">Holds Public Hearing and Signs Intro 489-B</a>	1/22/2015
<a href="#">Attends Services and Delivers Remarks at Congregation Kehilath Jeshurun [Ramaz Middle School]</a>	1/24/2015
<a href="#">Delivers Special Weather Update</a>	1/25/2015
<a href="#">Thanks Sanitation Workers During Shift Change</a>	1/26/2015
<a href="#">Holds Press Conference on Winter Weather Conditions</a>	1/27/2015



<a href="#">Delivers Remarks at MV-1 Showcase</a>	1/29/2015
<a href="#">Holds Press Conference to Update New Yorkers on Winter Weather Conditions</a>	2/1/2015
<a href="#">Delivers State of the City [Baruch College]</a>	2/3/2015
<a href="#">Holds Public Hearings and Signs Intros 620, 612-A, 571-A, and 126-A</a>	2/5/2015
<a href="#">With Commissioner Bratton and Speaker Mark-Viverito, Announces \$7.3 Million Investment to Upgrade Bulletproof Vests for NYPD Officers [34 Precinct]</a>	2/6/2015
<a href="#">Presents Fiscal Year 2016 Preliminary Budget</a>	2/9/2015
<a href="#">Delivers Remarks at the Opening of "The Italian Americans" at NYU [NYU Kimmel Center]</a>	2/10/2015
<a href="#">Delivers Remarks at NetGain: Working Together for a Stronger Digital Society [Ford Foundation]</a>	2/11/2015
<a href="#">Delivers Remarks at MADE Fashion Week Kickoff Party, Announces \$15 Million Initiative to Support City's Fashion Industry</a>	2/11/2015
<a href="#">Holds Media Availability to Discuss The 2016 Democratic National Convention</a>	2/12/2015
<a href="#">Delivers Remarks at Park East Synagogue at Event in Honor of Rabbi Haim Korsia, Chief Rabbi of France</a>	2/19/2015
<a href="#">Hosts a Minority and Women's Business Enterprise Stakeholder Meeting in the Blue Room at City Hall &amp; Holds Media Availability</a>	2/23/2015
<a href="#">Announces Tentative Contract Agreement with Sergeants Benevolent Association</a>	2/26/2015
<a href="#">Delivers Remarks at DC37 Black History Month Celebration [DC37 HQ]</a>	2/27/2015
<a href="#">Holds Media Availability with New York City Congressional Delegation Following Breakfast at Gracie Mansion</a>	3/2/2015
<a href="#">Holds Public Hearing and Signs Intros 384-A, 519-A, 562-A, 615-A, and 655</a>	3/3/2015
<a href="#">Delivers Remarks at the Citizens Budget Commission's 83rd Annual Awards Dinner [The Pierre]</a>	3/3/2015
<a href="#">Meets with Mayor of Florence Dario Nardella</a>	3/4/2015
<a href="#">Delivers Remarks at ABNY Breakfast [The Pierre]</a>	3/5/2015
<a href="#">Delivers Remarks at Beijing +20 Reception</a>	3/9/2015
<a href="#">Attends Funeral Services for Cardinal Egan [St. Patrick's Cathedral]</a>	3/10/2015
<a href="#">Delivers Remarks at Beijing+20 Opening Reception [Hammerstein Ballroom]</a>	3/10/2015
<a href="#">Delivers Remarks at Memorial Service For East Harlem Explosion And Building Collapse With Police Commissioner Bratton, Announces New Gun Detection Technology [1PP]</a>	3/12/2015
<a href="#">Hosts Gracie Mansion St. Patrick's Day Breakfast</a>	3/17/2015
<a href="#">Attends St. Patrick's Day Mass [St. Patrick's Day Cathedral]</a>	3/17/2015
<a href="#">Announces 22,000 Families Apply for Pre-K in First Day [Emily N. Carey Harbor Preschool]</a>	3/17/2015
<a href="#">Holds Public Hearing and Signs Intros 600-A, 611-A, 619-A, 74-A, and 423-A</a>	3/18/2015
<a href="#">Delivers Remarks Following Meeting with Officials From NY, NJ, and CT</a>	3/20/2015
<a href="#">Delivers Update on East Village Building Collapse</a>	3/26/2015
<a href="#">Delivers Update on East Village Building Collapse</a>	3/27/2015
<a href="#">Appears in the Third Act of The Inner Circle Show</a>	3/28/2015
<a href="#">Marches in Greek Independence Day Parade</a>	3/29/2015
<a href="#">Holds Media Availability on East Village Building Collapse and State Budget Agreement</a>	3/30/2015
<a href="#">Holds Public Hearing and Signs Intros 685, 435-A, and 485-A</a>	3/30/2015
<a href="#">Delivers Remarks at Greek Independence Day Reception</a>	4/1/2015

<a href="#">Convenes Progressive Leaders at Gracie Mansion, Announces Effort to Bring Income Inequality to Forefront of National Discussion</a>	4/2/2015
<a href="#">Meets with United States Secretary of Homeland Security Jeh Johnson</a>	4/3/2015
<a href="#">Delivers Remarks at NAN Annual Convention Ribbon Cutting, Holds Q&amp;A With Reporters [Sheraton New York]</a>	4/8/2015
<a href="#">Rides the Subway to City Hall for "Stand Up for Transportation Day" and Holds Media Availability</a>	4/9/2015
<a href="#">Holds Public Hearings and Signs Intros 421-A, 689-A, 690-A, 656, and 497-B</a>	4/20/2015
<a href="#">Swears in 28 Judges to Family Court, Criminal Court, and Civil Court</a>	4/27/2015
<a href="#">Holds Public Hearings and Signs Intros 727 and 747</a>	4/28/2015
<a href="#">Holds Impromptu Press Gaggle on Denim Day</a>	4/29/2015
<a href="#">Delivers Remarks at Dedication Ceremony and Ribbon-Cutting at Whitney Museum of American Art</a>	4/30/2015
<a href="#">Holds Media Availability on Protests Against Police-Involved Deaths</a>	4/30/2015
<a href="#">Attends FDNY Open House with Commissioner Nigro [Engine 58/Ladder 26]</a>	5/2/2015
<a href="#">Attends TechCrunch Disrupt and Delivers Remarks [Manhattan Center]</a>	5/4/2015
<a href="#">Holds Public Hearings and Signs Intros 261-A, 271-A, 211-A, 597-A, 433-A, 681, and 555-A</a>	5/6/2015
<a href="#">Delivers Remarks at One Police Plaza Memorial Wall [1PP]</a>	5/7/2015
<a href="#">Presents Fiscal Year 2016 Executive Budget</a>	5/7/2015
<a href="#">Holds Press Gaggle in Room 9</a>	5/18/2015
<a href="#">Holds Public Hearing and Signs Intros. 419-A, 178-A, 51-B, 181-A</a>	5/18/2015
<a href="#">Delivers Remarks at CUNY Celebration for Herman Badillo [Hunter College]</a>	5/18/2015
<a href="#">Announces Tentative Contract Agreement with Uniformed Sanitationmen's Association, Local 831</a>	5/19/2015
<a href="#">Unveils 'NextGeneration NYCHA': A Comprehensive Plan to Secure The Future of City Public Housing [James Weldon Johnson Community Center]</a>	5/19/2015
<a href="#">Delivers Remarks and Holds Photo Spray Before Veterans' Issues Roundtable</a>	5/21/2015
<a href="#">Delivers Remarks and Participates in Wreath Laying Ceremony [Intrepid Sea, Air, &amp; Space Museum]</a>	5/25/2015
<a href="#">Delivers Remarks at Asian Pacific Heritage Month Reception [New York County Surrogate's Courthouse]</a>	5/28/2015
<a href="#">Delivers Remarks at Carnegie Hall Medal of Excellence Gala [Carnegie Hall]</a>	5/28/2015
<a href="#">Delivers Remarks at Kehilat Rayim Ahuvim Synagogue in Manhattan</a>	5/30/2015
<a href="#">Holds Press Gaggle</a>	5/30/2015
<a href="#">Delivers Remarks at UFT Spring Conference</a>	5/30/2015
<a href="#">Marches in Celebrate Israel Parade</a>	5/31/2015
<a href="#">Provides Update on Midtown Crane Accident</a>	5/31/2015
<a href="#">Holds Media Availability After Hosting Summit with Busines Leaders on the Urgent Need to Renew Mayoral Control</a>	6/1/2015
<a href="#">Holds Media Availability to Address Crime Trends</a>	6/2/2015
<a href="#">Holds Public Hearing and Signs Intros. 579-A, 222-A, 702-A, 764, 240-A, 592-A, 742-A, 761 and 772</a>	6/2/2015
<a href="#">Attends 146th Annual FDNY Medal Day Ceremony</a>	6/3/2015
<a href="#">Holds Photo Spray with Mayor of Naples Luigi de Magistris</a>	6/5/2015
<a href="#">Delivers Remarks at Rent Regulation Rally</a>	6/6/2015

<a href="#">Delivers Remarks at First Corinthian Baptist Church</a>	6/7/2015
<a href="#">With Schools Chancellor Carmen Fariña and Deputy Mayor Richard Buery, Announces Record-Breaking 70,000 Families Will Be Offered Pre-K Seats This Week</a>	6/8/2015
<a href="#">Delivers Remarks at Dedication and Ribbon-Cutting of The Michael Kors Building at God's Love We Deliver</a>	6/9/2015
<a href="#">Attends and Delivers Remarks at NYPD Medal Day Ceremony</a>	6/9/2015
<a href="#">Delivers Opening Address at World Cities Summit Innovative Cities of Opportunity Forum</a>	6/9/2015
<a href="#">Delivers Remarks at Press Conference Hosted by American Federation of Teachers and the United Federation of Teachers</a>	6/11/2015
<a href="#">Delivers Remarks at 2015 Jewish Heritage Reception</a>	6/11/2015
<a href="#">Delivers Remarks at 2015 Puerto Rican Heritage Reception</a>	6/11/2015
<a href="#">Participates in AARP Tele-Town Hall</a>	6/12/2015
<a href="#">Marches in Puerto Rican Day Parade</a>	6/14/2015
<a href="#">Holds Media Availability to Discuss Rent Regulations, 421-a, and Mayoral Control of Schools</a>	6/14/2015
<a href="#">Holds Media Availability to Discuss Pending Legislation in Albany</a>	6/15/2015
<a href="#">Delivers Remarks at DOE Big Apple Teacher Recognition Awards</a>	6/15/2015
<a href="#">Attends Groundbreaking Ceremony for Cornell Tech Campus and Delivers Remarks</a>	6/16/2015
<a href="#">Holds Media Availability</a>	6/16/2015
<a href="#">Holds Public Hearing and Signs Intros 736-A, 511-A, 440-A, 198-A, 315-A, and 641-A</a>	6/16/2015
<a href="#">Delivers Remarks at AJC Annual Meeting</a>	6/17/2015
<a href="#">Hosts Press Conference to Discuss Humanitarian Situation in Dominican Republic</a>	6/21/2015
<a href="#">Announces Fiscal Year 2016 Budget Agreement with Speaker Melissa Mark-Viverito and Council Members</a>	6/22/2015
<a href="#">Announces Partnership with Warby Parker to Provide Free Eyeglasses to Students at Community Schools [P.S. 50]</a>	6/24/2015
<a href="#">With Commissioner Bratton, Unveils New, Groundbreaking Neighborhood Policing Vision</a>	6/25/2015
<a href="#">Delivers Remarks Following Meeting with Clergy Advisory Council</a>	6/26/2015
<a href="#">Hosts Marriage Equality Pop-Up Party And Celebration, Officiates Marriages at City Hall</a>	6/26/2015
<a href="#">Delivers Remarks at Dedication Ceremony for Plaque Marking the Site of a Colonial-Era Wall Street Slave Market</a>	6/27/2015
<a href="#">Marches in Heritage of Pride Parade</a>	6/28/2015
<a href="#">Holds Media Availability After Marching in the Heritage of Pride Parade</a>	6/28/2015
<a href="#">Holds Public Hearings for and Signs Intros 318-A, 125-B, 456-A, 723-A, 724-A, 725-A, 726-A, and 729-A</a>	6/29/2015
<a href="#">Delivers Remarks with Secretary General Ban Ki-moon [United Nations]</a>	6/30/2015
<a href="#">Honors DSNY Worker Curtis Jackson</a>	7/9/2015
<a href="#">Delivers Remarks at DOE Valedictorian and Salutatorian Reception</a>	7/9/2015
<a href="#">Marches in Ticker-Tape Parade to Celebrate the Women's World Cup Soccer Champions</a>	7/10/2015
<a href="#">Hosts Ceremony for Women's World Cup Soccer Champions</a>	7/10/2015
<a href="#">Delivers Remarks at NY CityFest</a>	7/11/2015
<a href="#">Delivers Remarks and Marches in Inaugural NYC Disability Pride Parade</a>	7/12/2015
<a href="#">Delivers Remarks at 43rd Annual Old Timers Stick Ball Game [Alain Locke Elementary School]</a>	7/12/2015
<a href="#">Hosts Press Conference on IDNYC with Speaker Mark Viverito</a>	7/27/2015

<a href="#">Delivers Remarks at Press Conference on Puerto Rico's Fiscal Crisis Urging Federal Government to Act on Puerto Rico's Fiscal Crisis</a>	7/28/2015
<a href="#">Hosts Press Conference on Extreme Heat</a>	7/29/2015
<a href="#">Provides Update on Legionnaires' Disease</a>	7/30/2015
<a href="#">Discusses the City's Financial Plan at the New York State Financial Control Board Meeting</a>	8/4/2015
<a href="#">Holds Media Roundtable to Discuss New Mental Health and Public Safety Plan</a>	8/6/2015
<a href="#">Announces Tentative Contract Agreement With Uniformed Firefighters Association. Agreement on Disability Pension Legislation</a>	8/6/2015
<a href="#">Delivers Remarks at 2015 Dominican Heritage Ceremony</a>	8/6/2015
Marches in 2015 Dominican Day Parade	8/9/2015
<a href="#">Holds Public Hearing and Signs Intros 849, 235, 558-A, 89-A, 830-A, 847-A, and 425-A</a>	8/10/2015
<a href="#">Hosts Press Conference to Introduce New Legislation and Provide Update on Legionnaires' Disease</a>	8/10/2015
<a href="#">Hosts Press Conference to Make an Education Announcement [P.S. 19 Asher Levy]</a>	8/12/2015
<a href="#">Holds Public Hearing and Signs Intro. 866</a>	8/18/2015
<a href="#">Hosts Press Conference to Discuss Intro. 866</a>	8/18/2015
<a href="#">Delivers Remarks at Percy Sutton Harlem 5K Run &amp; Walk [St. Nicholas Park]</a>	8/22/2015
<a href="#">Holds Photo Spray with Cardinal Dolan Following Meeting at City Hall</a>	8/25/2015
<a href="#">With Lower Manhattan Leaders, Announces New \$100 Million City Commitment to Coastal Resiliency [Alfred E. Smith Playground]</a>	8/27/2015
<a href="#">Holds Media Availability</a>	8/27/2015
<a href="#">Holds Public Hearing and Signs Intros. 145-A, 287-A and 586-A; Holds Public Hearing for Intros. 682-A, 700-A and 757-A</a>	9/2/2015
<a href="#">Delivers Remarks with Rome Mayor Marino</a>	9/2/2015
<a href="#">Hosts Press Conference at PS 9 to Discuss The Second Year of Pre-K for all and the First Day of School [P.S. 9]</a>	9/9/2015
<a href="#">Delivers Remarks at Premier of "Hedge Funders vs. Kindergarten Teachers: Whose Side Are You On?" [Pace University]</a>	9/10/2015
Attends September 11 Commemoration Ceremony [1 WTC]	9/11/2015
Marches in 2015 New York City Labor Day Parade	9/12/2015
<a href="#">Delivers Remarks at the Ribbon Cutting Ceremony for the Number 7 Subway Line Extension</a>	9/13/2015
<a href="#">Holds Media Availability with NYPD Commissioner Bratton, OEM Commissioner Esposito and Officials from the United States Secret Service and FBI</a>	9/14/2015
<a href="#">Delivers Remarks at Naturalization Ceremony [Surrogate's Court]</a>	9/17/2015
<a href="#">Attends and Delivers Remarks at African American Day Parade</a>	9/20/2015
<a href="#">Hosts Press Conference on the Papal Visit</a>	9/21/2015
Greets Pope and Attends Vespers	9/24/2015
<a href="#">Delivers Remarks at The United Nations Sustainable Development Solutions Network Reception</a>	9/24/2015
Attends Pope Francis' Address to the UN General Assembly	9/25/2015
Attends Pope Francis' Remarks at Interfaith Service at 9/11 Memorial	9/25/2015
Visits Our Lady Queen of Angels School with Pope Francis	9/25/2015
Attends Pope Francis' Mass at Madison Square Garden	9/25/2015
<a href="#">Announces Efforts to Help Prevent Homelessness by Adding Resources to Keep New</a>	

<a href="#">Yorkers in Their Homes</a>	9/28/2015
<a href="#">Testifies at Public Hearing on Civil Legal Services</a>	9/29/2015
Delivers Remarks at Launch of Strong Cities Network	9/29/2015
Holds Photo Spray with Greek Prime Minister Alexis Tsipras	10/1/2015
Delivers Remarks at the Annual FDNY Memorial Day Ceremony	10/7/2015
Holds Public Hearing and Signs Intros. 850-A, 643-A, 706-A, 753-A, 758-A, 766-A, 768-A, 784-A and 767-A	10/7/2015
Delivers Remarks at Italian Heritage Ceremony	10/8/2015
Holds Media Availability and Marches in Columbus Day Parade	10/12/2015
Attends and Delivers Remarks at Dedication Ceremony for Battery Park Police Memorial	10/13/2015
Holds Public Hearings and Signs Intros 903 and 730; Holds Public Hearing for Intros 917-A, 885, and 897	10/13/2015
Attends and Delivers Remarks at UpStander Awards	10/13/2015
Participates in Rent Security and Tenant Protection Town Hall [Gregorio Luperon High School for Science and Mathematics]	10/14/2015
Attends and Delivers Remarks at Naming Ceremony for David N. Dinkins Building	10/15/2015

## Bronx —

Name of Event	Date
<a href="#">With Commissioner Bratton, Delivers Remarks at St. Barnabas Hospital</a>	1/5/2015
<a href="#">Hosts Press Conference to Announce Completion Of More Than 50 'Vision Zero' Street Design Projects [DOT Bronx Bureau of Traffic Operations]</a>	1/14/2015
<a href="#">Appoints First Lady Chirlane McCray As Chair Of The Mayor's Fund To Advance New York City And Gabrielle Fialkoff As Senior Advisor And Director Of The Office Of Strategic Partnerships</a>	2/6/2015
<a href="#">Delivers Remarks at Department of Correction Promotion and Recruit Graduation Ceremony [Lehman College]</a>	2/13/2015
Kicks off Pre-K for All Applications [161st Street – Yankee Stadium Subway Station]	3/15/2015
Presents Proclamation at NYCFC Game [Yankee Stadium]	3/15/2015
<a href="#">Announces Expansion of Programs to Keep New Yorkers in Their Homes and Keep Neighborhoods Strong and Holds Media Availability after Meeting with Tenants at Affordable Apartment Building in the Bronx</a>	4/14/2015
<a href="#">Hosts Press Conference to Make OneNYC Announcement [The Point]</a>	4/22/2015
<a href="#">With Commissioner Bratton, Launches "Summer All Out" Initiative</a>	6/10/2015
<a href="#">Announces a Record-Breaking 20,325 Affordable Apartments and Homes Financed in Last Fiscal Year. Enough for 50,000 New Yorkers</a>	7/13/2015
<a href="#">With Commissioner Bratton, Announces Update in "Summer All Out" Initiative [Cardinal Spellman High School]</a>	7/15/2015
<a href="#">With Secretary Castro, Announces up to \$10 Million Investment in Free Broadband Service for Five NYCHA Developments</a>	7/16/2015
<a href="#">Delivers Remarks at Bronx Democratic County Committee 2015 Annual Dinner</a>	7/16/2015
Marches in Gran Parada Dominicana del Bronx	7/26/2015
Delivers Remarks at Pakistan 86th Independence Day Celebration	8/2/2015
<a href="#">Provides Update on Legionnaire's Disease with City Officials [Lincoln Hospital]</a>	8/4/2015
<a href="#">Delivers Remarks at Annual ADA Sapolin Awards [Bronx Zoo]</a>	8/5/2015

<a href="#">Visits Senior Centers in the South Bronx to Provide Residents with Information on Legionnaires' Disease</a>	8/11/2015
<a href="#">Holds Media Availability Following visit to Lincoln Hospital</a>	8/13/2015
<a href="#">With Speaker Mark-Viverito, Signs Three New Laws Protecting Tenants From Harassment [Borinquen Court]</a>	9/3/2015
<a href="#">With NYCHA GM Michael Kelly and DOHMH Commissioner Dr. Basset, Holds Availability on Legionnaires' Remediation Taking Place at Melrose Houses</a>	9/3/2015
<a href="#">Delivers Remarks at L.A.C.A. State of New York Graduation Ceremony [Bronx International House of Prayer Church]</a>	9/12/2015
<a href="#">Delivers Education Speech, "Equity and Excellence" [Bronx Latin School]</a>	9/16/2015
<a href="#">On Eve of Papal Visit, With Cardinal Dolan, Announces Archdiocese to Provide Beds with Social Services to City Program for Street Homeless</a>	9/23/2015

## Queens —

<b>Name of Event</b>	<b>Date</b>
<a href="#">Delivers Remarks at NYPD Swearing-In Ceremony [Queens College]</a>	1/7/2015
<a href="#">Hosts Press Conference to Announce Launch of IDNYC [Queens Public Library]</a>	1/12/2015
<a href="#">Delivers Remarks at Police Officer Eddie Byrne Annual Memorial Service</a>	2/26/2015
<a href="#">Delivers Remarks and Marches in St. Pat's for All Parade</a>	3/1/2015
<a href="#">Marches in Rockaways St. Patrick's Day Parade</a>	3/7/2015
<a href="#">Visits Rikers Island and, With Commissioner Ponte, Announces 14-Point Rikers Anti-Violence Agenda [Rikers Island]</a>	3/12/2015
<a href="#">Delivers Remarks After Touring Improving 'Renewal School' in Richmond Hill [Richmond Hill High School]</a>	3/19/2015
Attends Opening Ceremonies at New York Mets' Home Opener [Citi Field]	4/13/2015
<a href="#">With Police Commissioner Bratton, Holds Media Availability at Jamaica Hospital Medical Center</a>	5/2/2015
<a href="#">Launches Shelter Repair Squad to Address Urgent Health and Safety Conditions in City Shelters [Corona Family Residence]</a>	5/11/2015
<a href="#">Opens First Full Section of New Resilient Rockaway Beach Boardwalk, Kicks off Beach Season [Rockaway Beach]</a>	5/22/2015
Marches in The Little Neck Douglaston Memorial Day Parade	5/25/2015
<a href="#">Marches in Queens Pride Parade</a>	6/7/2015
<a href="#">Attends #IamAME Rally and Response Hosted by Greater Allen A.M.E. Cathedral of New York</a>	6/20/2015
<a href="#">Hosts Press Conference to Make Announcement Regarding Lunar New Year [P.S. 20]</a>	6/23/2015
<a href="#">Participates in Cook-Off and Delivers Remarks at the Grace Jamaican Jerk Festival</a>	7/19/2015
<a href="#">Announces Department of Transportation Commencing Work on \$100 Million Vision Zero Overhaul of Queens Boulevard</a>	7/23/2015
Marches in Ecuadorian Parade	8/2/2015
<a href="#">Delivers Remarks and Swears in New Class of Recruits at Department of Correction Orientation</a>	8/6/2015
<a href="#">Queens Officials and the Arker Companies, Breaks Ground on 154 New Affordable Homes for Low-Income Seniors</a>	8/20/2015
<a href="#">Hosts Press Conference to announce start of \$87 Million Queensbridge Houses Roof Replacement</a>	8/24/2015

<a href="#">Delivers Remarks at U.S. Open [Arthur Ashe Stadium]</a>	8/31/2015
Delivers Remarks at the NYPD Swearing-In Ceremony	10/8/2015
Holds Media Availability	10/8/2015

#### Staten Island —

Name of Event	Date
<a href="#">Attends Staten Island Groundhog Day Ceremony</a>	2/2/2015
<a href="#">Attends Opening Day at Staten Island Little League and Pre-K Day of Action</a>	4/18/2015
<a href="#">Holds Press Conference on Investing \$242 Million More in Repaving and Maintaining NYC Roadways</a>	5/21/2015
<a href="#">Announces 64 New Prose Schools Driving Innovation Across System [Michael J. Petrides School]</a>	5/26/2015
<a href="#">Attends CORL Interfaith Worship Service</a>	7/14/2015
<a href="#">Holds Media Availability Following Shooting of FDNY Lieutenant [121 Precinct]</a>	8/14/2015
<a href="#">Hosts Press Conference at PS 59 to Kick Off The Second Year of Pre-K for All and the First Day of School [P.S. 59]</a>	9/9/2015
<a href="#">Attends and Delivers Remarks at Staten Island September 11 Postcards Memorial</a>	9/11/2015
Plays in Mayor's Office vs. City Council Softball Game [Richmond County Bank Ballpark]	9/17/2015
Repaves Roads in Staten Island	9/30/2015
Delivers Remarks at Groundbreaking of Staten Island Family Justice Center	10/5/2015

#### Non-NYC (not including upcoming events in Israel) —

Name of Event	Date
Lays Wreath at Hyper Casher with Deputy Mayor Klugman	1/20/2015
Lays Wreath at Charlie Hebdo with Mayor Hidalgo	1/20/2015
Lays Wreath where Police Officer Ahmed Merbat was Shot and Killed	1/20/2015
<a href="#">Press Statement and Availability with Mayor Hidalgo at Place de la République</a>	1/20/2015
Drop By "Le Cent Quatre" - a cultural center representative of the diversity of Paris	1/20/2015
<a href="#">Attends Governor Cuomo's 2015 Opportunity Agenda &amp; Holds Impromptu Media Availability</a>	1/20/2015
<a href="#">Delivers Remarks at United States Conference of Mayors Plenary Panel &amp; Hosts Press Conference on Immigration</a>	1/23/2015
Attends President Obama's Remarks at the U.S. Conference of Mayors	1/23/2015
<a href="#">Delivers Remarks at New York State Council of Black Elected Democrats Reception Honoring Speaker Carl Heastie</a>	2/14/2015
<a href="#">Delivers Testimony and Answers Questions at Budget Hearing on Local Governments Before the Joint Fiscal Committees of the State Legislature</a>	2/25/2015
<a href="#">Holds Media Availability</a>	2/25/2015
<a href="#">Receives Award and Delivers Remarks at 2015 Somos Dinner Gala</a>	3/21/2015
Participates in US Conference of Mayors Municipal Strategies for Financial Empowerment Forum	3/22/2015
<a href="#">Participates in Press Conference on Transportation At U.S. Conference of Mayors Summit in Boston. Holds Q&amp;A With Reporters</a>	3/23/2015
Delivers Remarks at University of Nebraska in Omaha	4/15/2015



Delivers Remarks at Drake University in Des Moines	4/16/2015
Delivers Remarks at Progress Iowa Gathering	4/16/2015
Attends Democratic Party of Wisconsin's 2015 Founders Day Gala	4/25/2015
<a href="#">Attends and Delivers Remarks at Funeral for Police Officer Brian Moore</a>	5/8/2015
<a href="#">Delivers Remarks at National Press Club</a>	5/12/2015
<a href="#">Unveils The Progressive Agenda to Combat Income Inequality</a>	5/12/2015
<a href="#">Hosts Press Conference with Bipartisan Coalition of Mayors to Call for Long-Term Transportation Bill</a>	5/13/2015
Participates in Lecture with Robert Reich	5/14/2015
Delivers Remarks at Santa Clara University	5/14/2015
<a href="#">Mayor de Blasio Holds Impromptu Gaggle in Albany</a>	5/27/2015
<a href="#">Mayor de Blasio Holds Media Availability in Albany</a>	5/27/2015
<a href="#">Mayor de Blasio Holds Press Gaggle in Albany</a>	5/27/2015
Delivers Remarks	7/21/2015
Attends Papal Audience	7/21/2015
Hosts Media Availability on Climate Event	7/21/2015
Delivers Keynote Remarks at the Symposium on Cities and Sustainable Development	7/22/2015
Attends and Delivers Remarks State Innovation Exchange Conference Reception	10/2/2015
Attends and Delivers Remarks at USCM Press Conference	10/3/2015

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**From:** Hinton, Karen

**Sent:** Friday, October 16, 2015 10:41 AM

**To:** Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' (jfdc@akpdmedia.com)

**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca

**Subject:** RE: Sunday story

Talking to her now about not comparing apples to oranges. I think she is using only public events and counting visits in other cities as events, when they aren't.

Mahen is gathering info on public events in the city versus outside the city (vacations and trips to RI and CT aren't public events) AND private events in and outside the city, which will be a higher number for in the city but probably about the same for outside, if that makes sense.

Once we see that we can decide what to give her.

---

**From:** Walzak, Phil

**Sent:** Friday, October 16, 2015 10:32 AM

**To:** Hinton, Karen; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' (jfdc@akpdmedia.com)

**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca

**Subject:** Re: Sunday story

There is more S!!!



Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Hinton, Karen

**Sent:** Friday, October 16, 2015 4:15 PM

**To:** Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))

**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca

**Subject:** Sunday story

See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

---

**From:** Fermino, Jennifer (<mailto:jfermino@nydailynews.com>)

**Sent:** Friday, October 16, 2015 10:08 AM

**To:** Hinton, Karen

**Subject:** sunday story

I went through mayor's public schedule over past year to look at where he spends his time. Doing a Sunday story on it.

Here is where his events where, according to the schedule -

MANHATTAN<sup>122</sup>

BROOKLYN<sup>57</sup>

CITY HALL<sup>40</sup>

QUEENS<sup>25</sup>

BRONX<sup>21</sup>

STATEN ISLAND<sup>13</sup>

He was out of town 34 times, including vacations to PR with chirlane and vists to DC and Albany for work. That's more than he's been to Queens, Bronx or Staten Island.

Seeing if you want to comment.

Jennifer Fermino

City Hall Bureau Chief

New York Daily News

(o) 212 210 1887

(c) [REDACTED]

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\*\*\*\*\*NJ)

From: [Hinton, Karen](#)  
To: [Gunaratna, Mahen](#)  
Cc: [Snyder, Thomas](#); [Spitalnick, Amy \(OMB\)](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Kadushin, Peter](#); ["jfdc@akpdmedia.com" \(jfdc@akpdmedia.com\)](#); [Wolfe, Emma](#); [@JustPressOffice](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#)  
Subject: Re: Sunday DN story  
Date: Friday, October 16, 2015 12:15:55 PM

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She may use some of this from Ed board

**where you learned something about what's on people's minds?**

Bill: I'll tell you the neighborhoods I've been in, but I can also give you the quick overview of what I hear all the time, because it's so ridiculously consistent. I don't mean that as a negative when I say ridiculously. I'm saying it's strikingly consistent. Affordable housing, affordable housing, affordable housing is the number one issue. That's what I get.

How are you going to keep the rents low? How are we going to have more affordable housing? There's affordable housing, but I can't get in. What is affordable housing? I get this all the time. What defines affordable housing? When will it happen? Where will it happen? That's the number one by far.

Where have I been? I was in Brownsville a few weeks ago. I've been in Staten Island several times in the last few weeks. I've been, obviously, several times in the Bronx. I can get you the neighborhood by neighborhood, but the point is wherever I go, I take time and stop and talk to people, and this is what I get. Subways, etc.

We'll do it in the town hall format, but I feel strongly, as someone who's been doing the work for a long time, we're going to hear a lot of the exact same concerns, and I think it's right that I should answer them and show people what we're doing.

Sent from my iPhone

On Oct 16, 2015, at 12:05 PM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

Here's a good example of why her tally is messed up.

Why is she counting Wisconsin three times? We had one trip to Wisconsin that had one public event – that's all.

Am betting she counted Wisconsin three times because we mentioned the same event on three separate occasions in our public schedule – see below:

**PUBLIC SCHEDULE FOR MAYOR BILL DE BLASIO FOR FRIDAY,  
APRIL 24, 2015 AND GUIDANCE FOR SATURDAY, APRIL 25, 2015**

*On Friday, Mayor de Blasio will depart New York City and travel to Milwaukee, Wisconsin.*

**Guidance for Saturday, April 25, 2015**

*On Saturday, Mayor de Blasio will deliver the keynote address at the Democratic Party of Wisconsin's 2015 Founders Day Gala at the Milwaukee Athletic Club. Members of the media interested in covering this event must RSVP by contacting [melissab@wisdems.org](mailto:melissab@wisdems.org).*

**Press Schedule for Saturday, April 25, 2015**

**6:00 PM – Attends Democratic Party of Wisconsin's 2015 Founders Day  
Gala**

Milwaukee Athletic Club

758 N. Broadway

Milwaukee, Wisconsin 53202

*Members of the media interested in covering this event must RSVP by contacting [melissab@wisdems.org](mailto:melissab@wisdems.org).*

###

**PUBLIC SCHEDULE FOR MAYOR BILL DE BLASIO FOR  
SATURDAY, APRIL 25, 2015**

*On Saturday, Mayor de Blasio will deliver the keynote address at the Democratic Party of Wisconsin's 2015 Founders Day Gala at the Milwaukee Athletic Club. Members of the media interested in covering this event must RSVP by contacting [melissab@wisdems.org](mailto:melissab@wisdems.org).*

**Press Schedule**

**6:00 PM – Attends Democratic Party of Wisconsin's 2015 Founders Day  
Gala**

Milwaukee Athletic Club

758 N. Broadway  
Milwaukee, Wisconsin 53202

*Members of the media interested in covering this event must RSVP by contacting [melissab@wisdems.org](mailto:melissab@wisdems.org).*

###

**PUBLIC SCHEDULE FOR MAYOR BILL DE BLASIO FOR SUNDAY,  
APRIL 26, 2015**

*On Sunday, Mayor de Blasio will depart Milwaukee, Wisconsin and return to New York City.*

###

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**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 11:44 AM  
**To:** Gunaratna, Mahen; Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday DN story

Yes I know, but she and I discussed, which I point out below in my email. I think I can get her to NOT count vacation, LI funeral, etc. See below in yellow.

---

**From:** Gunaratna, Mahen  
**Sent:** Friday, October 16, 2015 11:42 AM  
**To:** Hinton, Karen; Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday DN story

Highly unfair that she's counting out-of-town trips vs. NYC events. Not apples to apples.

We never held public events in Connecticut, yet she counts it five times. And she is counting things like the funeral of an NYPD cop in Long Island against us.

Per Karen's request, my team is doing a separate tally that goes beyond just public events (meaning via his internal schedule). But that's of course dicey because we have to be careful in terms of how much info we share.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 11:28 AM  
**To:** Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday DN story

Adding Emma – Emma will get you up to speed.

Below are the in city and outside the city number of events. I have asked her for a list of the "events" for both. She says the in-city is captured in a messy spreadsheet that she doesn't want to share. She may give me the outside of city events since there are fewer.

She did not use the online schedule because it is four months behind, but she said she would add any public events that may not have been put on the public (press shop) schedules because he did them after the schedule was sent or, for some reason, we didn't put them on the public schedule.

Mahen and Peter are helping me pull together to beef up the outer borough visits.

I think we can convince her not to count the PR, Hamptons, LI, CT and RI as either NOT outside the city or NOT an event.

And, we can argue many, if not all, of the other outside the city are completely work-related.

Any ideas, please share.

It won't be about what it's in the story. It will be the headline and the art that will screw us.

MANHATTAN<sup>122</sup>  
BROOKLYN<sup>57</sup>  
CITY HALL<sup>40</sup>  
QUEENS<sup>25</sup>  
BRONX<sup>21</sup>  
STATEN ISLAND<sup>13</sup>  
ALBANY<sup>6</sup>  
CT<sup>5</sup>  
DC<sup>3</sup>  
PUERTO RICO<sup>3</sup>  
WISCONSIN<sup>3</sup>  
BOSTON<sup>2</sup>  
CALIFORNIA<sup>2</sup>  
IOWA<sup>2</sup>  
ITALY<sup>2</sup>  
RHODE ISLAND<sup>2</sup>  
HAMPTONS<sup>1</sup>  
LONG ISLAND<sup>1</sup>  
OMAHA<sup>1</sup>  
PENNSYLVANIA<sup>1</sup>

---

**From:** Snyder, Thomas

**Sent:** Friday, October 16, 2015 10:23 AM

**To:** Hinton, Karen; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; '[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)' ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com))

**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca

**Subject:** Re: Sunday story

Does it make sense once all the various research on our end has been done, to pull a group together to make sure we get this right?

---

**From:** Karen Hinton <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>

**Date:** Friday, October 16, 2015 at 10:20 AM

**To:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Mahen Gunaratna <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "@JustPressOffice" <[JustPressOffice@cityhall.nyc.gov](mailto:JustPressOffice@cityhall.nyc.gov)>, "Arslanian, Kayla" <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)>, Prisca Salazar <[psalazar-rodriquez@cityhall.nyc.gov](mailto:psalazar-rodriquez@cityhall.nyc.gov)>  
**Subject:** RE: Sunday story

Let me double check on the time frame.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:20 AM  
**To:** Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

2015 only. Total 28 for two years, according to research, and only public events.

---

**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Friday, October 16, 2015 10:18 AM  
**To:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

Staten Island totally wrong. Well over 30 visits to date.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:15 AM  
**To:** Phillip Walzak; Hagelgans, Andrea; Mahen Gunaratna; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday story

See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

---

**From:** Fermino, Jennifer [<mailto:jfermino@nydailynews.com>]  
**Sent:** Friday, October 16, 2015 10:08 AM  
**To:** Hinton, Karen  
**Subject:** sunday story

I went through mayor's public schedule over past year to look at where he spends his time. Doing a Sunday story on it.  
Here is where his events where, according to the schedule -

MANHATTAN<sup>122</sup>  
BROOKLYN<sup>57</sup>

CITY HALL<sup>40</sup>  
QUEENS<sup>25</sup>  
BRONX<sup>21</sup>  
STATEN ISLAND<sup>13</sup>

He was out of town 34 times, including vacations to PR with chirlane and vists to DC and Albany for work. That's more than he's been to Queens, Bronx or Staten Island.

Seeing if you want to comment.

Jennifer Fermino  
City Hall Bureau Chief  
New York Daily News  
(o) 212 210 1887  
(c) [REDACTED]

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\*\*\*\*\*<sup>(NJ)</sup>

**From:** [Hinton, Karen](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Gunaratna, Mahen](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Kadushin, Peter](#); [Snyder, Thomas](#); "[jfdc@akpdmedia.com](#)" ([jfdc@akpdmedia.com](#)); [@JustPressOffice](#); [Arslanian, Kayla](#)  
**Subject:** Re: Sunday story  
**Date:** Friday, October 16, 2015 12:16:21 PM

---

Tks!

Sent from my iPhone

On Oct 16, 2015, at 11:59 AM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

2 more for Staten Island.

**-Remarks at the Staten Island Dems Boardwalk Bash  
7/25/2015**

**-Meeting with Council Member Debbie Rose 10/5/2015**

Sent from my iPhone

On Oct 16, 2015, at 11:25 AM, Gunaratna, Mahen  
<[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

Please see our tally below of only public events:

**Mayoral Public Events – January 1, 2015 to October 1, 2015**

**Bronx** – 24 public events

**Staten Island** – 11 public events

**Queens** – 24 public events

**Brooklyn** – 56 public events

**Manhattan** – 162 public events

**Non-NYC Public Appearances/Events** – 32 public events

Without proper context, the numbers don't exactly help our cause. Karen has asked Fermino for a list of the exact events that she's counting – something like a funeral for an NYPD cop held in Long Island should not be held against us.

Thanks,

Mahen



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## Brooklyn —

Name of Event	Date
Attends Viewing for Detective Wenjian Liu with Commissioner Bratton	1/3/2015
<a href="#">Attends Funeral for Detective Wenjian Liu &amp; Delivers Remarks</a>	1/4/2015
<a href="#">Announces Lifting of School Cell Phone Ban</a>	1/7/2015
<a href="#">Hosts Press Conference to Announce More Than 17,300 Units of Affordable Housing Financed in 2014</a>	1/15/2015
Delivers Remarks at the Inauguration of Senator Jesse Hamilton	1/18/2015
<a href="#">Delivers Remarks and Administers the Oath of Office at the Inauguration of Assemblywoman Rodneyse Bichotte [Brooklyn College]</a>	1/18/2015
<a href="#">Delivers Remarks at 29th Annual Brooklyn Tribute to Dr. Martin Luther King, Jr. [BAM]</a>	1/19/2015
<a href="#">Holds Press Conference to Update New Yorkers on Winter Weather Conditions</a>	1/26/2015
<a href="#">Tours "Jobs Plus" &amp; Announces the Next Phase of NYC's Young Men's Initiative, Opening New Doors for Young Men of Color</a>	1/30/2015
<a href="#">Thanks Volunteers and Speaks at the NYC Earned Income Tax Credit Awareness Day Phon-a-thon &amp; Launches City's Largest Earned Income Tax Credit Campaign, Invests City Money in Tax Prep Centers for First Time Ever</a>	1/31/2015
<a href="#">Speaks at Sons and Daughters of the City Celebrate A Sage – Honoring the Life &amp; Legacy of Reverend Herbert Daughtry, Sr.</a>	1/31/2015
<a href="#">Holds Photo Spray After Meeting with New York State Assembly Speaker Carl Heastie, Assembly Member Walter Mosley, and Tenants to Discuss Affordable Housing and Strengthening Rent Laws</a>	2/8/2015
Attends Homegoing Service for Alfonso Bernard, Jr. [Christian Cultural Center]	2/12/2015
<a href="#">Joins Forces with Governor Cuomo and A.G. Schneiderman to Combat Landlord Harassment of Tenants [South Brooklyn Legal Services]</a>	2/19/2015
<a href="#">With Chancellor Fariña, Designates Eid Al-Fitr and Eid Al-Adha Official School Holidays [P.S./I.S. 30 Mary White Ovington]</a>	3/4/2015
<a href="#">Visits Classroom and, With Chancellor Fariña, Announces First Signs of Progress in Struggling Schools, Promotes Experienced Leader to Head Renewal Schools [Boys and Girls High School]</a>	3/10/2015
<a href="#">Delivers Remarks at Groundbreaking for New York Hotel Trades Council and Hotel Association of New York City Employee Benefit Funds' Health Center</a>	3/19/2015
<a href="#">Delivers Remarks at Site of Tragic Brooklyn Fire</a>	3/21/2015
<a href="#">Tours Automotive High School, Improving 'Renewal School' in Brooklyn and Hosts Press Conference [Automotive High School]</a>	3/25/2015

<a href="#">With Senator Schumer, Announces \$3 Billion in Federal Funds to Repair and Protect 33 Sandy-Damaged NYCHA Developments Housing Thousands - Largest FEMA Grant in History [Joseph Miccio Community Center]</a>	3/31/2015
<a href="#">With HUD Secretary Julián Castro, Announces Nation's Largest Energy Savings Program for a Public Housing Authority [Breukelen Houses]</a>	4/9/2015
<a href="#">Delivers Remarks at Little League Opening Day at Prospect Park</a>	4/11/2015
<a href="#">Delivers Remarks at 2015 Democratic County Gala</a>	4/30/2015
<a href="#">Delivers Remarks at Concord Baptist Church</a>	5/31/2015
<a href="#">Delivers Remarks at 1199SEIU and League of Voluntary Hospitals and Homes Health Care Reform 2.0 Conference</a>	6/3/2015
Attends Opening Night at Celebrate Brooklyn! with First Lady Chirlane McCray	6/3/2015
<a href="#">Delivers Remarks at Islamic Center of Brighton Beach</a>	6/12/2015
<a href="#">Delivers Remarks at Street Renaming Ceremony for Detective Wenjian Liu</a>	6/13/2015
<a href="#">Marches in Brooklyn Pride Parade</a>	6/13/2015
<a href="#">With Attorney General Eric Schneiderman and New York Officials, Announces First Arrest of NYC Landlord Resulting From Tenant Harassment Prevention Task Force</a>	6/17/2015
<a href="#">Announces Major Sections of Central Park and Prospect Park Will Become Permanently Car-Free, Dedicated Solely to Recreation</a>	6/18/2015
<a href="#">Holds Media Availability at Lutheran Medical Center</a>	6/18/2015
<a href="#">Attends Brooklyn Tech Graduation Ceremony and Delivers Remarks</a>	6/19/2015
<a href="#">Delivers Remarks at Street Renaming Ceremony for Detective Rafael Ramos</a>	6/20/2015
<a href="#">Delivers Remarks at 2015 LGBT Pride Month Reception</a>	6/24/2015
<a href="#">Delivers Remarks at Boys and Girls High School Graduation Ceremony</a>	6/25/2015
Hosts Press Conference with Representatives Velázquez and Nadler [SBMT]	6/29/2015
<a href="#">Hosts Press Conference to Make Announcement [Sheepshead/Nostrand Houses]</a>	7/9/2015
<a href="#">Delivers Remarks at Funeral Service for Reverend Clarence Norman Sr.</a>	7/18/2015
<a href="#">Holds Press Conference on Extreme Heat</a>	7/20/2015
<a href="#">Delivers Remarks at Northern Caribbean University Alumni Association Homecoming</a>	7/25/2015
<a href="#">Delivers Remarks at 73rd Precinct (National Night Out)</a>	8/4/2015
<a href="#">Attends Funeral of DSNY Sergeant Musella</a>	8/5/2015
<a href="#">Hosts Press Conference to Provide Update on Legionnaires' Disease</a>	8/8/2015
<a href="#">With First Lady and Administration Leaders, Fans Out Across Five Boroughs in Final Push to Sign Up Kids for Pre-K</a>	8/29/2015

<a href="#">Delivers Remarks at West Indian American Day Carnival Association Breakfast [Lincoln Terrace Park]</a>	9/7/2015
Marches in West Indian American Day Carnival Association Labor Day Parade	9/7/2015
<a href="#">Attends and Delivers Remarks at 2015 West Indian American and Caribbean American Heritage Reception</a>	9/8/2015
<a href="#">Attends and Delivers Remarks at Funeral Service for Assistant Deputy Warden Belinda Nicks</a>	9/10/2015
<a href="#">Delivers Remarks at Christian Cultural Center</a>	9/20/2015
Attends High School Family Night [Brooklyn Generation School]	9/30/2015
Hosts Press Conference at Office of Emergency Management	10/1/2015
Delivers Update on Building Explosion in Borough Park	10/3/2015
<a href="#">Delivers Remarks at Saint Rita's Catholic Church</a>	10/4/2015
Delivers Remarks at Ribbon-Cutting for Barry R. Feirstein Graduate School for Cinema	10/6/2015
Participates in Opening Day Puck Dropping Ceremony for New York Islanders Inaugural Season	10/9/2015

#### Manhattan —

Name of Event	Date
<a href="#">With Commissioner Bratton, Announces 2014 Saw Fewest Murders in Recorded City History: Lowest Murders, Robberies, Burglaries in 10 Years</a>	1/5/2015
Attends Funeral for Former Governor Mario Cuomo	1/6/2015
<a href="#">Delivers Remarks at National Action Network Dr. Martin Luther King, Jr. Day Policy Forum [NAN]</a>	1/19/2015
<a href="#">Holds Public Hearing and Signs Intro 489-B</a>	1/22/2015
<a href="#">Attends Services and Delivers Remarks at Congregation Kehilath Jeshurun [Ramaz Middle School]</a>	1/24/2015
<a href="#">Delivers Special Weather Update</a>	1/25/2015
<a href="#">Thanks Sanitation Workers During Shift Change</a>	1/26/2015
<a href="#">Holds Press Conference on Winter Weather Conditions</a>	1/27/2015
<a href="#">Delivers Remarks at MV-1 Showcase</a>	1/29/2015
<a href="#">Holds Press Conference to Update New Yorkers on Winter Weather Conditions</a>	2/1/2015
<a href="#">Delivers State of the City [Baruch College]</a>	2/3/2015
<a href="#">Holds Public Hearings and Signs Intros 620, 612-A, 571-A, and 126-A</a>	2/5/2015
<a href="#">With Commissioner Bratton and Speaker Mark-Viverito, Announces \$7.3 Million Investment to Upgrade Bulletproof Vests for NYPD Officers [34 Precinct]</a>	2/6/2015
<a href="#">Presents Fiscal Year 2016 Preliminary Budget</a>	2/9/2015
<a href="#">Delivers Remarks at the Opening of "The Italian Americans" at NYU [NYU Kimmel Center]</a>	2/10/2015
<a href="#">Delivers Remarks at NetGain: Working Together for a Stronger Digital Society [Ford Foundation]</a>	2/11/2015

<a href="#">Delivers Remarks at MADE Fashion Week Kickoff Party. Announces \$15 Million Initiative to Support City's Fashion Industry</a>	2/11/2015
<a href="#">Holds Media Availability to Discuss The 2016 Democratic National Convention</a>	2/12/2015
<a href="#">Delivers Remarks at Park East Synagogue at Event in Honor of Rabbi Haim Korsia, Chief Rabbi of France</a>	2/19/2015
<a href="#">Hosts a Minority and Women's Business Enterprise Stakeholder Meeting in the Blue Room at City Hall &amp; Holds Media Availability</a>	2/23/2015
<a href="#">Announces Tentative Contract Agreement with Sergeants Benevolent Association</a>	2/26/2015
<a href="#">Delivers Remarks at DC37 Black History Month Celebration [DC37 HQ]</a>	2/27/2015
<a href="#">Holds Media Availability with New York City Congressional Delegation Following Breakfast at Gracie Mansion</a>	3/2/2015
<a href="#">Holds Public Hearing and Signs Intros 384-A, 519-A, 562-A, 615-A, and 655</a>	3/3/2015
<a href="#">Delivers Remarks at the Citizens Budget Commission's 83rd Annual Awards Dinner [The Pierre]</a>	3/3/2015
<a href="#">Meets with Mayor of Florence Dario Nardella</a>	3/4/2015
<a href="#">Delivers Remarks at ABNY Breakfast [The Pierre]</a>	3/5/2015
<a href="#">Delivers Remarks at Beijing +20 Reception</a>	3/9/2015
Attends Funeral Services for Cardinal Egan [St. Patrick's Cathedral]	3/10/2015
<a href="#">Delivers Remarks at Beijing+20 Opening Reception [Hammerstein Ballroom]</a>	3/10/2015
<a href="#">Delivers Remarks at Memorial Service For East Harlem Explosion And Building Collapse</a>	3/12/2015
<a href="#">With Police Commissioner Bratton, Announces New Gun Detection Technology [1PP]</a>	3/16/2015
<a href="#">Hosts Gracie Mansion St. Patrick's Day Breakfast</a>	3/17/2015
Attends St. Patrick's Day Mass [St. Patrick's Day Cathedral]	3/17/2015
<a href="#">Announces 22,000 Families Apply for Pre-K in First Day [Emily N. Carey Harbor Preschool]</a>	3/17/2015
<a href="#">Holds Public Hearing and Signs Intros 600-A, 611-A, 619-A, 74-A, and 423-A</a>	3/18/2015
<a href="#">Delivers Remarks Following Meeting with Officials From NY, NJ, and CT</a>	3/20/2015
<a href="#">Delivers Update on East Village Building Collapse</a>	3/26/2015
<a href="#">Delivers Update on East Village Building Collapse</a>	3/27/2015
Appears in the Third Act of The Inner Circle Show	3/28/2015
<a href="#">Marches in Greek Independence Day Parade</a>	3/29/2015
<a href="#">Holds Media Availability on East Village Building Collapse and State Budget Agreement</a>	3/30/2015
<a href="#">Holds Public Hearing and Signs Intros 685, 435-A, and 485-A</a>	3/30/2015
<a href="#">Delivers Remarks at Greek Independence Day Reception</a>	4/1/2015
<a href="#">Convenes Progressive Leaders at Gracie Mansion, Announces</a>	

<a href="#">Effort to Bring Income Inequality to Forefront of National Discussion</a>	4/2/2015
Meets with United States Secretary of Homeland Security Jeh Johnson	4/3/2015
<a href="#">Delivers Remarks at NAN Annual Convention Ribbon Cutting. Holds Q&amp;A With Reporters [Sheraton New York]</a>	4/8/2015
<a href="#">Rides the Subway to City Hall for "Stand Up for Transportation Day" and Holds Media Availability</a>	4/9/2015
<a href="#">Holds Public Hearings and Signs Intros 421-A, 689-A, 690-A, 656, and 497-B</a>	4/20/2015
<a href="#">Swears in 28 Judges to Family Court, Criminal Court, and Civil Court</a>	4/27/2015
<a href="#">Holds Public Hearings and Signs Intros 727 and 747</a>	4/28/2015
<a href="#">Holds Impromptu Press Gaggle on Denim Day</a>	4/29/2015
<a href="#">Delivers Remarks at Dedication Ceremony and Ribbon-Cutting at Whitney Museum of American Art</a>	4/30/2015
<a href="#">Holds Media Availability on Protests Against Police-Involved Deaths</a>	4/30/2015
<a href="#">Attends FDNY Open House with Commissioner Nigro [Engine 58/Ladder 26]</a>	5/2/2015
<a href="#">Attends TechCrunch Disrupt and Delivers Remarks [Manhattan Center]</a>	5/4/2015
<a href="#">Holds Public Hearings and Signs Intros 261-A, 271-A, 211-A, 597-A, 433-A, 681, and 555-A</a>	5/6/2015
<a href="#">Delivers Remarks at One Police Plaza Memorial Wall [1PP]</a>	5/7/2015
<a href="#">Presents Fiscal Year 2016 Executive Budget</a>	5/7/2015
<a href="#">Holds Press Gaggle in Room 9</a>	5/18/2015
<a href="#">Holds Public Hearing and Signs Intros. 419-A, 178-A, 51-B, 181-A</a>	5/18/2015
<a href="#">Delivers Remarks at CUNY Celebration for Herman Badillo [Hunter College]</a>	5/18/2015
<a href="#">Announces Tentative Contract Agreement with Uniformed Sanitationmen's Association, Local 831</a>	5/19/2015
<a href="#">Unveils 'NextGeneration NYCHA': A Comprehensive Plan to Secure The Future of City Public Housing [James Weldon Johnson Community Center]</a>	5/19/2015
<a href="#">Delivers Remarks and Holds Photo Spray Before Veterans' Issues Roundtable</a>	5/21/2015
<a href="#">Delivers Remarks and Participates in Wreath Laying Ceremony [Intrepid Sea, Air, &amp; Space Museum]</a>	5/25/2015
<a href="#">Delivers Remarks at Asian Pacific Heritage Month Reception [New York County Surrogate's Courthouse]</a>	5/28/2015
<a href="#">Delivers Remarks at Carnegie Hall Medal of Excellence Gala [Carnegie Hall]</a>	5/28/2015
<a href="#">Delivers Remarks at Kehilat Rayim Ahuvim Synagogue in Manhattan</a>	5/30/2015
<a href="#">Holds Press Gaggle</a>	5/30/2015
<a href="#">Delivers Remarks at UFT Spring Conference</a>	5/30/2015

<a href="#">Marches in Celebrate Israel Parade</a>	5/31/2015
<a href="#">Provides Update on Midtown Crane Accident</a>	5/31/2015
<a href="#">Holds Media Availability After Hosting Summit with Business Leaders on the Urgent Need to Renew Mayoral Control</a>	6/1/2015
<a href="#">Holds Media Availability to Address Crime Trends</a>	6/2/2015
<a href="#">Holds Public Hearing and Signs Intros. 579-A, 222-A, 702-A, 764, 240-A, 592-A, 742-A, 761 and 772</a>	6/2/2015
<a href="#">Attends 146th Annual FDNY Medal Day Ceremony</a>	6/3/2015
Holds Photo Spray with Mayor of Naples Luigi de Magistris	6/5/2015
<a href="#">Delivers Remarks at Rent Regulation Rally</a>	6/6/2015
<a href="#">Delivers Remarks at First Corinthian Baptist Church</a>	6/7/2015
<a href="#">With Schools Chancellor Carmen Fariña and Deputy Mayor Richard Buery, Announces Record-Breaking 70,000 Families Will Be Offered Pre-K Seats This Week</a>	6/8/2015
<a href="#">Delivers Remarks at Dedication and Ribbon-Cutting of The Michael Kors Building at God's Love We Deliver</a>	6/9/2015
<a href="#">Attends and Delivers Remarks at NYPD Medal Day Ceremony</a>	6/9/2015
<a href="#">Delivers Opening Address at World Cities Summit Innovative Cities of Opportunity Forum</a>	6/9/2015
<a href="#">Delivers Remarks at Press Conference Hosted by American Federation of Teachers and the United Federation of Teachers</a>	6/11/2015
<a href="#">Delivers Remarks at 2015 Jewish Heritage Reception</a>	6/11/2015
<a href="#">Delivers Remarks at 2015 Puerto Rican Heritage Reception</a>	6/11/2015
<a href="#">Participates in AARP Tele-Town Hall</a>	6/12/2015
Marches in Puerto Rican Day Parade	6/14/2015
<a href="#">Holds Media Availability to Discuss Rent Regulations, 421-a, and Mayoral Control of Schools</a>	6/14/2015
<a href="#">Holds Media Availability to Discuss Pending Legislation in Albany</a>	6/15/2015
<a href="#">Delivers Remarks at DOE Big Apple Teacher Recognition Awards</a>	6/15/2015
<a href="#">Attends Groundbreaking Ceremony for Cornell Tech Campus and Delivers Remarks</a>	6/16/2015
<a href="#">Holds Media Availability</a>	6/16/2015
<a href="#">Holds Public Hearing and Signs Intros 736-A, 511-A, 440-A, 198-A, 315-A, and 641-A</a>	6/16/2015
<a href="#">Delivers Remarks at AJC Annual Meeting</a>	6/17/2015
<a href="#">Hosts Press Conference to Discuss Humanitarian Situation in Dominican Republic</a>	6/21/2015
<a href="#">Announces Fiscal Year 2016 Budget Agreement with Speaker Melissa Mark-Viverito and Council Members</a>	6/22/2015
<a href="#">Announces Partnership with Warby Parker to Provide Free Eyeglasses to Students at Community Schools [P.S. 50]</a>	6/24/2015
<a href="#">With Commissioner Bratton, Unveils New, Groundbreaking Neighborhood Policing Vision</a>	6/25/2015
<a href="#">Delivers Remarks Following Meeting with Clergy Advisory Council</a>	6/26/2015

<a href="#"><u>Hosts Marriage Equality Pop-Up Party And Celebration. Officiates Marriages at City Hall</u></a>	6/26/2015
<a href="#"><u>Delivers Remarks at Dedication Ceremony for Plaque Marking the Site of a Colonial-Era Wall Street Slave Market</u></a>	6/27/2015
Marches in Heritage of Pride Parade	6/28/2015
<a href="#"><u>Holds Media Availability After Marching in the Heritage of Pride Parade</u></a>	6/28/2015
<a href="#"><u>Holds Public Hearings for and Signs Intros 318-A, 125-B, 456-A, 723-A, 724-A, 725-A, 726-A, and 729-A</u></a>	6/29/2015
<a href="#"><u>Delivers Remarks with Secretary General Ban Ki-moon [United Nations]</u></a>	6/30/2015
<a href="#"><u>Honors DSNY Worker Curtis Jackson</u></a>	7/9/2015
<a href="#"><u>Delivers Remarks at DOE Valedictorian and Salutatorian Reception</u></a>	7/9/2015
Marches in Ticker-Tape Parade to Celebrate the Women's World Cup Soccer Champions	7/10/2015
<a href="#"><u>Hosts Ceremony for Women's World Cup Soccer Champions</u></a>	7/10/2015
<a href="#"><u>Delivers Remarks at NY CityFest</u></a>	7/11/2015
<a href="#"><u>Delivers Remarks and Marches in Inaugural NYC Disability Pride Parade</u></a>	7/12/2015
<a href="#"><u>Delivers Remarks at 43rd Annual Old Timers Stick Ball Game [Alain Locke Elementary School]</u></a>	7/12/2015
<a href="#"><u>Hosts Press Conference on IDNYC with Speaker Mark Viverito</u></a>	7/27/2015
<a href="#"><u>Delivers Remarks at Press Conference on Puerto Rico's Fiscal Crisis Urging Federal Government to Act on Puerto Rico's Fiscal Crisis</u></a>	7/28/2015
<a href="#"><u>Hosts Press Conference on Extreme Heat</u></a>	7/29/2015
<a href="#"><u>Provides Update on Legionnaires' Disease</u></a>	7/30/2015
<a href="#"><u>Discusses the City's Financial Plan at the New York State Financial Control Board Meeting</u></a>	8/4/2015
<a href="#"><u>Holds Media Roundtable to Discuss New Mental Health and Public Safety Plan</u></a>	8/6/2015
<a href="#"><u>Announces Tentative Contract Agreement With Uniformed Firefighters Association. Agreement on Disability Pension Legislation</u></a>	8/6/2015
<a href="#"><u>Delivers Remarks at 2015 Dominican Heritage Ceremony</u></a>	8/6/2015
Marches in 2015 Dominican Day Parade	8/9/2015
<a href="#"><u>Holds Public Hearing and Signs Intros 849, 235, 558-A, 89-A, 830-A, 847-A, and 425-A</u></a>	8/10/2015
<a href="#"><u>Hosts Press Conference to Introduce New Legislation and Provide Update on Legionnaires' Disease</u></a>	8/10/2015
<a href="#"><u>Hosts Press Conference to Make an Education Announcement [P.S. 19 Asher Levy]</u></a>	8/12/2015
<a href="#"><u>Holds Public Hearing and Signs Intro. 866</u></a>	8/18/2015
<a href="#"><u>Hosts Press Conference to Discuss Intro. 866</u></a>	8/18/2015
<a href="#"><u>Delivers Remarks at Percy Sutton Harlem 5K Run &amp; Walk [St. Nicholas Park]</u></a>	8/22/2015

<a href="#">Holds Photo Spray with Cardinal Dolan Following Meeting at City Hall</a>	8/25/2015
<a href="#">With Lower Manhattan Leaders, Announces New \$100 Million City Commitment to Coastal Resiliency [Alfred E. Smith Playground]</a>	8/27/2015
<a href="#">Holds Media Availability</a>	8/27/2015
<a href="#">Holds Public Hearing and Signs Intros. 145-A, 287-A and 586-A; Holds Public Hearing for Intros. 682-A, 700-A and 757-A</a>	9/2/2015
<a href="#">Delivers Remarks with Rome Mayor Marino</a>	9/2/2015
<a href="#">Hosts Press Conference at PS 9 to Discuss The Second Year of Pre-K for all and the First Day of School [P.S. 9]</a>	9/9/2015
<a href="#">Delivers Remarks at Premier of "Hedge Funders vs. Kindergarten Teachers: Whose Side Are You On?" [Pace University]</a>	9/10/2015
Attends September 11 Commemoration Ceremony [1 WTC]	9/11/2015
Marches in 2015 New York City Labor Day Parade	9/12/2015
<a href="#">Delivers Remarks at the Ribbon Cutting Ceremony for the Number 7 Subway Line Extension</a>	9/13/2015
<a href="#">Holds Media Availability with NYPD Commissioner Bratton, OEM Commissioner Esposito and Officials from the United States Secret Service and FBI</a>	9/14/2015
<a href="#">Delivers Remarks at Naturalization Ceremony [Surrogate's Court]</a>	9/17/2015
<a href="#">Attends and Delivers Remarks at African American Day Parade</a>	9/20/2015
<a href="#">Hosts Press Conference on the Papal Visit</a>	9/21/2015
Greets Pope and Attends Vespers	9/24/2015
<a href="#">Delivers Remarks at The United Nations Sustainable Development Solutions Network Reception</a>	9/24/2015
Attends Pope Francis' Address to the UN General Assembly	9/25/2015
Attends Pope Francis' Remarks at Interfaith Service at 9/11 Memorial	9/25/2015
Visits Our Lady Queen of Angels School with Pope Francis	9/25/2015
Attends Pope Francis' Mass at Madison Square Garden	9/25/2015
<a href="#">Announces Efforts to Help Prevent Homelessness by Adding Resources to Keep New Yorkers in Their Homes</a>	9/28/2015
<a href="#">Testifies at Public Hearing on Civil Legal Services</a>	9/29/2015
Delivers Remarks at Launch of Strong Cities Network	9/29/2015
Holds Photo Spray with Greek Prime Minister Alexis Tsipras	10/1/2015
Delivers Remarks at the Annual FDNY Memorial Day Ceremony	10/7/2015
Holds Public Hearing and Signs Intros. 850-A, 643-A, 706-A, 753-A, 758-A, 766-A, 768-A, 784-A and 767-A	10/7/2015
Delivers Remarks at Italian Heritage Ceremony	10/8/2015
Holds Media Availability and Marches in Columbus Day Parade	10/12/2015
Attends and Delivers Remarks at Dedication Ceremony for	



Battery Park Police Memorial	10/13/2015
Holds Public Hearings and Signs Intros 903 and 730; Holds Public Hearing for Intros 917-A, 885, and 897	10/13/2015
Attends and Delivers Remarks at UpStander Awards	10/13/2015
Participates in Rent Security and Tenant Protection Town Hall [Gregorio Luperon High School for Science and Mathematics]	10/14/2015
Attends and Delivers Remarks at Naming Ceremony for David N. Dinkins Building	10/15/2015

## Bronx —

Name of Event	Date
<a href="#">With Commissioner Bratton, Delivers Remarks at St. Barnabas Hospital</a>	1/5/2015
<a href="#">Hosts Press Conference to Announce Completion Of More Than 50 'Vision Zero' Street Design Projects [DOT Bronx Bureau of Traffic Operations]</a>	1/14/2015
<a href="#">Appoints First Lady Chirlane McCray As Chair Of The Mayor's Fund To Advance New York City And Gabrielle Fialkoff As Senior Advisor And Director Of The Office Of Strategic Partnerships</a>	2/6/2015
<a href="#">Delivers Remarks at Department of Correction Promotion and Recruit Graduation Ceremony [Lehman College]</a>	2/13/2015
Kicks off Pre-K for All Applications [161st Street – Yankee Stadium Subway Station]	3/15/2015
Presents Proclamation at NYCFC Game [Yankee Stadium]	3/15/2015
<a href="#">Announces Expansion of Programs to Keep New Yorkers in Their Homes and Keep Neighborhoods Strong and Holds Media Availability after Meeting with Tenants at Affordable Apartment Building in the Bronx</a>	4/14/2015
<a href="#">Hosts Press Conference to Make OneNYC Announcement [The Point]</a>	4/22/2015
<a href="#">With Commissioner Bratton, Launches "Summer All Out" Initiative</a>	6/10/2015
<a href="#">Announces a Record-Breaking 20,325 Affordable Apartments and Homes Financed in Last Fiscal Year. Enough for 50,000 New Yorkers</a>	7/13/2015
<a href="#">With Commissioner Bratton, Announces Update in "Summer All Out" Initiative [Cardinal Spellman High School]</a>	7/15/2015
<a href="#">With Secretary Castro, Announces up to \$10 Million Investment in Free Broadband Service for Five NYCHA Developments</a>	7/16/2015
<a href="#">Delivers Remarks at Bronx Democratic County Committee 2015 Annual Dinner</a>	7/16/2015
Marches in Gran Parada Dominicana del Bronx	7/26/2015
Delivers Remarks at Pakistan 86th Independence Day Celebration	8/2/2015
<a href="#">Provides Update on Legionnaire's Disease with City Officials [Lincoln Hospital]</a>	8/4/2015
<a href="#">Delivers Remarks at Annual ADA Sapolin Awards [Bronx Zoo]</a>	8/5/2015

<a href="#">Visits Senior Centers in the South Bronx to Provide Residents with Information on Legionnaires' Disease</a>	8/11/2015
<a href="#">Holds Media Availability Following visit to Lincoln Hospital</a>	8/13/2015
<a href="#">With Speaker Mark-Viverito, Signs Three New Laws Protecting Tenants From Harassment [Borinquen Court]</a>	9/3/2015
<a href="#">With NYCHA GM Michael Kelly and DOHMH Commissioner Dr. Basset, Holds Availability on Legionnaires' Remediation Taking Place at Melrose Houses</a>	9/3/2015
<a href="#">Delivers Remarks at L.A.C.A. State of New York Graduation Ceremony [Bronx International House of Prayer Church]</a>	9/12/2015
<a href="#">Delivers Education Speech, "Equity and Excellence" [Bronx Latin School]</a>	9/16/2015
<a href="#">On Eve of Papal Visit, With Cardinal Dolan, Announces Archdiocese to Provide Beds with Social Services to City Program for Street Homeless</a>	9/23/2015

## Queens —

<b>Name of Event</b>	<b>Date</b>
<a href="#">Delivers Remarks at NYPD Swearing-In Ceremony [Queens College]</a>	1/7/2015
<a href="#">Hosts Press Conference to Announce Launch of IDNYC [Queens Public Library]</a>	1/12/2015
<a href="#">Delivers Remarks at Police Officer Eddie Byrne Annual Memorial Service</a>	2/26/2015
<a href="#">Delivers Remarks and Marches in St. Pat's for All Parade</a>	3/1/2015
<a href="#">Marches in Rockaways St. Patrick's Day Parade</a>	3/7/2015
<a href="#">Visits Rikers Island and, With Commissioner Ponte, Announces 14-Point Rikers Anti-Violence Agenda [Rikers Island]</a>	3/12/2015
<a href="#">Delivers Remarks After Touring Improving 'Renewal School' in Richmond Hill [Richmond Hill High School]</a>	3/19/2015
Attends Opening Ceremonies at New York Mets' Home Opener [Citi Field]	4/13/2015
<a href="#">With Police Commissioner Bratton, Holds Media Availability at Jamaica Hospital Medical Center</a>	5/2/2015
<a href="#">Launches Shelter Repair Squad to Address Urgent Health and Safety Conditions in City Shelters [Corona Family Residence]</a>	5/11/2015
<a href="#">Opens First Full Section of New Resilient Rockaway Beach Boardwalk, Kicks off Beach Season [Rockaway Beach]</a>	5/22/2015
Marches in The Little Neck Douglaston Memorial Day Parade	5/25/2015
<a href="#">Marches in Queens Pride Parade</a>	6/7/2015
<a href="#">Attends #IamAME Rally and Response Hosted by Greater Allen A.M.E. Cathedral of New York</a>	6/20/2015
<a href="#">Hosts Press Conference to Make Announcement Regarding Lunar New Year [P.S. 20]</a>	6/23/2015
<a href="#">Participates in Cook-Off and Delivers Remarks at the Grace Jamaican Jerk Festival</a>	7/19/2015
<a href="#">Announces Department of Transportation Commencing Work on</a>	

<a href="#">\$100 Million Vision Zero Overhaul of Queens Boulevard</a>	7/23/2015
Marches in Ecuadorian Parade	8/2/2015
<a href="#">Delivers Remarks and Swears in New Class of Recruits at Department of Correction Orientation</a>	8/6/2015
<a href="#">Queens Officials and the Arker Companies. Breaks Ground on 154 New Affordable Homes for Low-Income Seniors</a>	8/20/2015
<a href="#">Hosts Press Conference to announce start of \$87 Million Queensbridge Houses Roof Replacement</a>	8/24/2015
<a href="#">Delivers Remarks at U.S. Open [Arthur Ashe Stadium]</a>	8/31/2015
Delivers Remarks at the NYPD Swearing-In Ceremony	10/8/2015
Holds Media Availability	10/8/2015

#### Staten Island —

Name of Event	Date
<a href="#">Attends Staten Island Groundhog Day Ceremony</a>	2/2/2015
<a href="#">Attends Opening Day at Staten Island Little League and Pre-K Day of Action</a>	4/18/2015
<a href="#">Holds Press Conference on Investing \$242 Million More in Repaving and Maintaining NYC Roadways</a>	5/21/2015
<a href="#">Announces 64 New Prose Schools Driving Innovation Across System [Michael J. Petrides School]</a>	5/26/2015
<a href="#">Attends CORL Interfaith Worship Service</a>	7/14/2015
<a href="#">Holds Media Availability Following Shooting of FDNY Lieutenant [121 Precinct]</a>	8/14/2015
<a href="#">Hosts Press Conference at PS 59 to Kick Off The Second Year of Pre-K for All and the First Day of School [P.S. 59]</a>	9/9/2015
<a href="#">Attends and Delivers Remarks at Staten Island September 11 Postcards Memorial</a>	9/11/2015
Plays in Mayor's Office vs. City Council Softball Game [Richmond County Bank Ballpark]	9/17/2015
Repaves Roads in Staten Island	9/30/2015
Delivers Remarks at Groundbreaking of Staten Island Family Justice Center	10/5/2015

#### Non-NYC (not including upcoming events in Israel) —

Name of Event	Date
Lays Wreath at Hyper Casher with Deputy Mayor Klugman	1/20/2015
Lays Wreath at Charlie Hebdo with Mayor Hidalgo	1/20/2015
Lays Wreath where Police Officer Ahmed Merbat was Shot and Killed	1/20/2015
<a href="#">Press Statement and Availability with Mayor Hidalgo at Place de la République</a>	1/20/2015
Drop By "Le Cent Quatre" - a cultural center representative of the diversity of Paris	1/20/2015
<a href="#">Attends Governor Cuomo's 2015 Opportunity Agenda &amp; Holds</a>	

<a href="#">Impromptu Media Availability</a>	1/20/2015
<a href="#">Delivers Remarks at United States Conference of Mayors Plenary Panel &amp; Hosts Press Conference on Immigration</a>	1/23/2015
Attends President Obama's Remarks at the U.S. Conference of Mayors	1/23/2015
<a href="#">Delivers Remarks at New York State Council of Black Elected Democrats Reception Honoring Speaker Carl Heastie</a>	2/14/2015
<a href="#">Delivers Testimony and Answers Questions at Budget Hearing on Local Governments Before the Joint Fiscal Committees of the State Legislature</a>	2/25/2015
<a href="#">Holds Media Availability</a>	2/25/2015
<a href="#">Receives Award and Delivers Remarks at 2015 Somos Dinner Gala</a>	3/21/2015
Participates in US Conference of Mayors Municipal Strategies for Financial Empowerment Forum	3/22/2015
<a href="#">Participates in Press Conference on Transportation At U.S. Conference of Mayors Summit in Boston. Holds Q&amp;A With Reporters</a>	3/23/2015
Delivers Remarks at University of Nebraska in Omaha	4/15/2015
Delivers Remarks at Drake University in Des Moines	4/16/2015
Delivers Remarks at Progress Iowa Gathering	4/16/2015
Attends Democratic Party of Wisconsin's 2015 Founders Day Gala	4/25/2015
<a href="#">Attends and Delivers Remarks at Funeral for Police Officer Brian Moore</a>	5/8/2015
<a href="#">Delivers Remarks at National Press Club</a>	5/12/2015
<a href="#">Unveils The Progressive Agenda to Combat Income Inequality</a>	5/12/2015
<a href="#">Hosts Press Conference with Bipartisan Coalition of Mayors to Call for Long-Term Transportation Bill</a>	5/13/2015
Participates in Lecture with Robert Reich	5/14/2015
Delivers Remarks at Santa Clara University	5/14/2015
<a href="#">Mayor de Blasio Holds Impromptu Gaggle in Albany</a>	5/27/2015
<a href="#">Mayor de Blasio Holds Media Availability in Albany</a>	5/27/2015
<a href="#">Mayor de Blasio Holds Press Gaggle in Albany</a>	5/27/2015
Delivers Remarks	7/21/2015
Attends Papal Audience	7/21/2015
Hosts Media Availability on Climate Event	7/21/2015
Delivers Keynote Remarks at the Symposium on Cities and Sustainable Development	7/22/2015
Attends and Delivers Remarks State Innovation Exchange Conference Reception	10/2/2015
Attends and Delivers Remarks at USCM Press Conference	10/3/2015

**From:** Hinton, Karen

**Sent:** Friday, October 16, 2015 10:41 AM

**To:** Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)' ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com))

**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca

**Subject:** RE: Sunday story

Talking to her now about not comparing apples to oranges. I think she is using only public events and counting visits in other cities as events, when they aren't.

Mahen is gathering info on public events in the city versus outside the city (vacations and trips to RI and CT aren't public events) AND private events in and outside the city, which will be a higher number for in the city but probably about the same for outside, if that makes sense.

Once we see that we can decide what to give her.

---

**From:** Walzak, Phil  
**Sent:** Friday, October 16, 2015 10:32 AM  
**To:** Hinton, Karen; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

There is more SI!!

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 4:15 PM  
**To:** Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday story

See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

---

**From:** Fermino, Jennifer [<mailto:jfermino@nydailynews.com>]  
**Sent:** Friday, October 16, 2015 10:08 AM  
**To:** Hinton, Karen  
**Subject:** sunday story

I went through mayor's public schedule over past year to look at where he spends his time. Doing a Sunday story on it.  
Here is where his events where, according to the schedule -

MANHATTAN<sup>122</sup>  
BROOKLYN<sup>57</sup>  
CITY HALL<sup>40</sup>  
QUEENS<sup>25</sup>  
BRONX<sup>21</sup>  
STATEN ISLAND<sup>13</sup>

He was out of town 34 times, including vacations to PR with chirlane and  
vists to DC and Albany for work. That's more than he's been to Queens,  
Bronx or Staten Island.

Seeing if you want to comment.

Jennifer Fermino  
City Hall Bureau Chief  
New York Daily News  
(o) 212 210 1887  
(c) [REDACTED]

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This transmission is intended only for the use of the addressee and  
may contain information that is confidential, privileged and/or  
exempt from disclosure under applicable law. If you are not the  
intended recipient, you are hereby notified that any dissemination,  
distribution or copying of the information contained herein is strictly  
unauthorized and prohibited. If you have received this  
communication in error, please notify the sender immediately and  
delete this message. Thank you.

\*\*\*\*\* (NJ)

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Gunaratna, Mahen](#); [Snyder, Thomas](#); [Spitalnick, Amy \(OMB\)](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Kadushin, Peter](#); ["jfdc@akpdmedia.com"](#) ([jfdc@akpdmedia.com](#)); [Wolfe, Emma](#); [@JustPressOffice](#); [Arslanian, Kayla](#); [Caquias, Paula](#)  
**Subject:** Re: Sunday DN story  
**Date:** Friday, October 16, 2015 12:16:35 PM

---

If you need Paula to scan schedule she can. Just let me know. Thanks.

Sent from my iPhone

On Oct 16, 2015, at 12:14 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

Peter can u get this all in one place easy to understand format? Need to pull apart all of her numbers like this.

Sent from my iPhone

On Oct 16, 2015, at 12:05 PM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

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Am betting she counted Wisconsin three times because we mentioned the same event on three separate occasions in our public schedule – see below:

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FRIDAY, APRIL 24, 2015 AND GUIDANCE FOR SATURDAY,  
APRIL 25, 2015**

*On Friday, Mayor de Blasio will depart New York City and travel to Milwaukee, Wisconsin.*

**Guidance for Saturday, April 25, 2015**

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**Press Schedule for Saturday, April 25, 2015**

**6:00 PM – Attends Democratic Party of Wisconsin's 2015**

**Founders Day Gala**

Milwaukee Athletic Club

758 N. Broadway

Milwaukee, Wisconsin 53202

*Members of the media interested in covering this event must RSVP by contacting [melissab@wisdems.org](mailto:melissab@wisdems.org).*

###

**PUBLIC SCHEDULE FOR MAYOR BILL DE BLASIO FOR  
SATURDAY, APRIL 25, 2015**

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**Press Schedule**

**6:00 PM – Attends Democratic Party of Wisconsin's 2015  
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Milwaukee Athletic Club

758 N. Broadway

Milwaukee, Wisconsin 53202

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###

**PUBLIC SCHEDULE FOR MAYOR BILL DE BLASIO FOR  
SUNDAY, APRIL 26, 2015**

*On Sunday, Mayor de Blasio will depart Milwaukee, Wisconsin and return to New York City.*

###

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**From:** Hinton, Karen

**Sent:** Friday, October 16, 2015 11:44 AM

**To:** Gunaratna, Mahen; Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; '[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)' ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)); Wolfe, Emma

**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca

**Subject:** RE: Sunday DN story

Yes I know, but she and I discussed, which I point out below in my email. I think I can get her to NOT count vacation, LI funeral, etc. See below in yellow.

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**From:** Gunaratna, Mahen



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**To:** Hinton, Karen; Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday DN story

Highly unfair that she's counting out-of-town trips vs. NYC events. Not apples to apples.

We never held public events in Connecticut, yet she counts it five times. And she is counting things like the funeral of an NYPD cop in Long Island against us.

Per Karen's request, my team is doing a separate tally that goes beyond just public events (meaning via his internal schedule). But that's of course dicey because we have to be careful in terms of how much info we share.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 11:28 AM  
**To:** Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday DN story

Adding Emma – Emma will get you up to speed.

Below are the in city and outside the city number of events. I have asked her for a list of the "events" for both. She says the in-city is captured in a messy spreadsheet that she doesn't want to share. She may give me the outside of city events since there are fewer.

She did not use the online schedule because it is four months behind, but she said she would add any public events that may not have been put on the public (press shop) schedules because he did them after the schedule was sent or, for some reason, we didn't put them on the public schedule.

Mahen and Peter are helping me pull together to beef up the outer borough visits.

I think we can convince her not to count the PR, Hamptons, LI, CT and RI as either NOT outside the city or NOT an event.

And, we can argue many, if not all, of the other outside the city are completely work-related.

Any ideas, please share.

It won't be about what it's in the story. It will be the headline and the art that will screw us.

MANHATTAN<sup>122</sup>  
BROOKLYN<sup>57</sup>

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BOSTON<sup>2</sup>  
CALIFORNIA<sup>2</sup>  
IOWA<sup>2</sup>  
ITALY<sup>2</sup>  
RHODE ISLAND<sup>2</sup>  
HAMPTONS<sup>1</sup>  
LONG ISLAND<sup>1</sup>  
OMAHA<sup>1</sup>  
PENNSYLVANIA<sup>1</sup>

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**From:** Snyder, Thomas  
**Sent:** Friday, October 16, 2015 10:23 AM  
**To:** Hinton, Karen; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

Does it make sense once all the various research on our end has been done, to pull a group together to make sure we get this right?

---

**From:** Karen Hinton <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Date:** Friday, October 16, 2015 at 10:20 AM  
**To:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Mahen Gunaratna <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "@JustPressOffice" <[JustPressOffice@cityhall.nyc.gov](mailto:JustPressOffice@cityhall.nyc.gov)>, "Arslanian, Kayla" <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)>, Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>  
**Subject:** RE: Sunday story

Let me double check on the time frame.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:20 AM  
**To:** Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))

**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

2015 only. Total 28 for two years, according to research, and only public events.

---

**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Friday, October 16, 2015 10:18 AM  
**To:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

Staten Island totally wrong. Well over 30 visits to date.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:15 AM  
**To:** Phillip Walzak; Hagelgans, Andrea; Mahen Gunaratna; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
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See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

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Seeing if you want to comment.

Jennifer Fermino  
City Hall Bureau Chief  
New York Daily News

(o) 212 210 1887

(c) 

-----

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\*\*\*\*\* (NJ)

**From:** [Kadushin, Peter](#)  
**To:** [Hinton, Karen](#); [Gunaratna, Mahen](#)  
**Cc:** [Snyder, Thomas](#); [Spitalnick, Amy \(OMB\)](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); "[jfdc@akpdmedia.com](#)" ([jfdc@akpdmedia.com](#)); [Wolfe, Emma](#); [@JustPressOffice](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** RE: Sunday DN story  
**Date:** Friday, October 16, 2015 12:16:55 PM

---

I haven't seen the list of out of town events she is counting.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 12:15 PM  
**To:** Gunaratna, Mahen  
**Cc:** Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; 'jfdc@akpdmedia.com' (jfdc@akpdmedia.com); Wolfe, Emma; @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
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**From:** Karen Hinton <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Date:** Friday, October 16, 2015 at 10:20 AM  
**To:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Mahen Gunaratna <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "@JustPressOffice" <[JustPressOffice@cityhall.nyc.gov](mailto:JustPressOffice@cityhall.nyc.gov)>, "Arslanian, Kayla" <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)>, Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>  
**Subject:** RE: Sunday story

Let me double check on the time frame.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:20 AM  
**To:** Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday story

2015 only. Total 28 for two years, according to research, and only public events.

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**From:** Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]  
**Sent:** Friday, October 16, 2015 10:18 AM  
**To:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

Staten Island totally wrong. Well over 30 visits to date.

---



**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 10:15 AM  
**To:** Phillip Walzak; Hagelgans, Andrea; Mahen Gunaratna; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday story

See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

---

**From:** Fermino, Jennifer [<mailto:jfermino@nydailynews.com>]  
**Sent:** Friday, October 16, 2015 10:08 AM  
**To:** Hinton, Karen  
**Subject:** sunday story

I went through mayor's public schedule over past year to look at where he spends his time. Doing a Sunday story on it.

Here is where his events where, according to the schedule -

MANHATTAN<sup>122</sup>  
BROOKLYN<sup>57</sup>  
CITY HALL<sup>40</sup>  
QUEENS<sup>25</sup>  
BRONX<sup>21</sup>  
STATEN ISLAND<sup>13</sup>

He was out of town 34 times, including vacations to PR with chirlane and vists to DC and Albany for work. That's more than he's been to Queens, Bronx or Staten Island.

Seeing if you want to comment.

Jennifer Fermino  
City Hall Bureau Chief  
New York Daily News  
(o) 212 210 1887  
(c) [REDACTED]

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\*\*\*\*\*<sup>(NJ)</sup>

**From:** [Kadushin, Peter](#)  
**To:** [Gunaratna, Mahen](#); [Hinton, Karen](#)  
**Cc:** [Snyder, Thomas](#); [Spitalnick, Amy \(OMB\)](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); "[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)" ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); [Wolfe, Emma](#); [@JustPressOffice](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** RE: Sunday DN story  
**Date:** Friday, October 16, 2015 12:22:25 PM

---

Yes. Lemme tweak your notes and I'll send her.

---

**From:** Gunaratna, Mahen  
**Sent:** Friday, October 16, 2015 12:20 PM  
**To:** Hinton, Karen  
**Cc:** Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma; @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday DN story

PK/KH, can we get her to disqualify these too? My rough notes:

- **Pennsylvania** – This was a private visit that the Mayor and First Lady took in April
- **Long Island** – self-explanatory; Long Island Funeral for Officer Brian Moore
- **Rhode Island** - May and August trips to Rhode Island were private
- **Italy** – again, she can't count trips in some instances and events in other instances. If she is going to count trips, then Italy has to be one, not two.
- **Iowa** – same goes for Iowa. Is she counting trips or events? If trips, then she must only count this once.
- **California** – same thing. If she's counting trips, then it's only one, not two.
- **Boston** – same; one trip
- **Wisconsin** – NOT three; one trip that included one event
- **Puerto Rico** – again, is she counting events or trips or days? Not apples to apples. He had one private vacation trip with the First Lady to Puerto Rico this year back in April and there were no public events.
- **Washington, DC** – I need to double-check on this
- **Connecticut** – where is five coming from? I count three trips for private/family purposes – one in April, one in August, and one in September.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 12:15 PM  
**To:** Gunaratna, Mahen  
**Cc:** Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; 'jfdc@akpdmedia.com' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma; @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday DN story

Peter can u get this all in one place easy to understand format? Need to pull apart all of her numbers like this.

Sent from my iPhone

On Oct 16, 2015, at 12:05 PM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

Here's a good example of why her tally is messed up.

Why is she counting Wisconsin three times? We had one trip to Wisconsin that had one public event – that's all.

Am betting she counted Wisconsin three times because we mentioned the same event on three separate occasions in our public schedule – see below:

**PUBLIC SCHEDULE FOR MAYOR BILL DE BLASIO FOR FRIDAY,  
APRIL 24, 2015 AND GUIDANCE FOR SATURDAY, APRIL 25, 2015**

*On Friday, Mayor de Blasio will depart New York City and travel to Milwaukee, Wisconsin.*

**Guidance for Saturday, April 25, 2015**

*On Saturday, Mayor de Blasio will deliver the keynote address at the Democratic Party of Wisconsin's 2015 Founders Day Gala at the Milwaukee Athletic Club. Members of the media interested in covering this event must RSVP by contacting [melissab@wisdems.org](mailto:melissab@wisdems.org).*

**Press Schedule for Saturday, April 25, 2015**

**6:00 PM – Attends Democratic Party of Wisconsin's 2015 Founders Day  
Gala**

Milwaukee Athletic Club

758 N. Broadway

Milwaukee, Wisconsin 53202

*Members of the media interested in covering this event must RSVP by contacting [melissab@wisdems.org](mailto:melissab@wisdems.org).*

###

**PUBLIC SCHEDULE FOR MAYOR BILL DE BLASIO FOR  
SATURDAY, APRIL 25, 2015**

*On Saturday, Mayor de Blasio will deliver the keynote address at the Democratic Party of Wisconsin's 2015 Founders Day Gala at the Milwaukee Athletic Club. Members of the media interested in covering this event must RSVP by contacting [melissab@wisdems.org](mailto:melissab@wisdems.org).*

**Press Schedule**

**6:00 PM – Attends Democratic Party of Wisconsin's 2015 Founders Day  
Gala**

Milwaukee Athletic Club

758 N. Broadway

Milwaukee, Wisconsin 53202

*Members of the media interested in covering this event must RSVP by contacting [melissab@wisdems.org](mailto:melissab@wisdems.org).*

###

**PUBLIC SCHEDULE FOR MAYOR BILL DE BLASIO FOR SUNDAY,  
APRIL 26, 2015**

*On Sunday, Mayor de Blasio will depart Milwaukee, Wisconsin and return to New York City.*

###

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**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 11:44 AM  
**To:** Gunaratna, Mahen; Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday DN story

Yes I know, but she and I discussed, which I point out below in my email. I think I can get her to NOT count vacation, LI funeral, etc. See below in yellow.

---

**From:** Gunaratna, Mahen  
**Sent:** Friday, October 16, 2015 11:42 AM  
**To:** Hinton, Karen; Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Kadushin, Peter; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** RE: Sunday DN story

Highly unfair that she's counting out-of-town trips vs. NYC events. Not apples to apples.

We never held public events in Connecticut, yet she counts it five times. And she is counting things like the funeral of an NYPD cop in Long Island against us.

Per Karen's request, my team is doing a separate tally that goes beyond just public events (meaning via his internal schedule). But that's of course dicey because we have to be careful in terms of how much info we share.

---

**From:** Hinton, Karen  
**Sent:** Friday, October 16, 2015 11:28 AM  
**To:** Snyder, Thomas; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)); Wolfe, Emma  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday DN story

Adding Emma – Emma will get you up to speed.

Below are the in city and outside the city number of events. I have asked her for a list of the "events" for both. She says the in-city is captured in a messy spreadsheet that she

doesn't want to share. She may give me the outside of city events since there are fewer.

She did not use the online schedule because it is four months behind, but she said she would add any public events that may not have been put on the public (press shop) schedules because he did them after the schedule was sent or, for some reason, we didn't put them on the public schedule.

Mahen and Peter are helping me pull together to beef up the outer borough visits.

I think we can convince her not to count the PR, Hamptons, LI, CT and RI as either NOT outside the city or NOT an event.

And, we can argue many, if not all, of the other outside the city are completely work-related.

Any ideas, please share.

It won't be about what it's in the story. It will be the headline and the art that will screw us.

MANHATTAN<sup>122</sup>  
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QUEENS<sup>25</sup>  
BRONX<sup>21</sup>  
STATEN ISLAND<sup>13</sup>  
ALBANY<sup>6</sup>  
CT<sup>5</sup>  
DC<sup>3</sup>  
PUERTO RICO<sup>3</sup>  
WISCONSIN<sup>3</sup>  
BOSTON<sup>2</sup>  
CALIFORNIA<sup>2</sup>  
IOWA<sup>2</sup>  
ITALY<sup>2</sup>  
RHODE ISLAND<sup>2</sup>  
HAMPTONS<sup>1</sup>  
LONG ISLAND<sup>1</sup>  
OMAHA<sup>1</sup>  
PENNSYLVANIA<sup>1</sup>

---

**From:** Snyder, Thomas

**Sent:** Friday, October 16, 2015 10:23 AM

**To:** Hinton, Karen; Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com) ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))

**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca

**Subject:** Re: Sunday story

Does it make sense once all the various research on our end has been done, to pull a group together to make sure we get this right?

---

**From:** Karen Hinton <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>

**Date:** Friday, October 16, 2015 at 10:20 AM

**To:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Mahen Gunaratna <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "@JustPressOffice" <[JustPressOffice@cityhall.nyc.gov](mailto:JustPressOffice@cityhall.nyc.gov)>, "Arslanian, Kayla" <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)>, Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>  
**Subject:** RE: Sunday story

Let me double check on the time frame.

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**Sent:** Friday, October 16, 2015 10:20 AM  
**To:** Spitalnick, Amy (OMB); Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
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**Subject:** RE: Sunday story

2015 only. Total 28 for two years, according to research, and only public events.

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**Sent:** Friday, October 16, 2015 10:18 AM  
**To:** Hinton, Karen; Walzak, Phil; Hagelgans, Andrea; Gunaratna, Mahen; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Re: Sunday story

Staten Island totally wrong. Well over 30 visits to date.

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**Sent:** Friday, October 16, 2015 10:15 AM  
**To:** Phillip Walzak; Hagelgans, Andrea; Mahen Gunaratna; Kadushin, Peter; Snyder, Thomas; '[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)' ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Cc:** @JustPressOffice; Arslanian, Kayla; Salazar-Rodriguez, Prisca  
**Subject:** Sunday story

See Fermino story below. Want to check visit numbers below and gather thoughts on push back and response. For this Sunday.

---

**From:** Fermino, Jennifer [<mailto:jfermino@nydailynews.com>]  
**Sent:** Friday, October 16, 2015 10:08 AM  
**To:** Hinton, Karen  
**Subject:** sunday story

I went through mayor's public schedule over past year to look at where he spends his time. Doing a Sunday story on it.  
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STATEN ISLAND<sup>13</sup>

He was out of town 34 times, including vacations to PR with Chirlane and visits to DC and Albany for work. That's more than he's been to Queens, Bronx or Staten Island.

Seeing if you want to comment.

Jennifer Fermino  
City Hall Bureau Chief  
New York Daily News  
(o) 212 210 1887  
(c) [REDACTED]

-----

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\*\*\*\*\*<sup>(NJ)</sup>

**From:** [Kadushin, Peter](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Bennett, Rob](#); [Schustek, Andrew](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Hinton, Karen](#); [Wolfe, Emma](#); [Gunaratna, Mahen](#); [Cahan, Aaron \(Media\)](#); [Mohl, Jeff](#); [Bryan Grimaldi](#)  
**Subject:** Re: BdB/Rahm Bet working group  
**Date:** Friday, October 16, 2015 8:32:46 PM

---

Whatever the bet is, think the mayor should be in just a jersey and not full uniform.

Don't like the idea of losing a bet results in mayor quasi mockingly stands in a hardworking person's shoes and does their job just because he lost.

And the charity cannot go to something a member of the administration started. We find some other good cause.

On Oct 16, 2015, at 8:24 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

I dig it

On Oct 16, 2015, at 8:14 PM, Bennett, Rob  
<[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:

+JDC

How about this for humiliation piece...

In Chicago it is mucho not OK to put ketchup on a hot dog.  
See: [here](#).

What if loser:

- If Rahm/Cubs lose, he has to go to [The Weiner Circle](#) and order a hot dog with ketchup while wearing an entire (head to toe) Mets uniform.
- If BdB/Mets lose, he has to go to [DiFara](#) and eat a pizza with knife and fork while wearing an entire Cubs uniform.

Also kicked around...

Loser has to go to other's stadium for game one of World Series and work (union job) as Stadium food vendor and donate wages to charity.

Also – **what is our response charity**? Rahm had "After School Matters" and "Becoming a Man". Do we want "iMentor" (Buery creation)? What else?

Thoughts?



—  
Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

See our latest work here: [nyc.gov/photo](http://nyc.gov/photo)

---

**From:** <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
**Date:** Friday, October 16, 2015 at 6:58 PM  
**To:** rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet working group

I'll just confirm that we agreed to the bet.

Anything in response to pizza, beer, or just we agreed and then tomorrow we will do something else?

---

**From:** "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>  
**Date:** Fri, 16 Oct 2015 18:48:03 -0400  
**To:** OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet working group

Yes. The offer was agreed upon.

Working on reply. Will come before game time tomorrow.

Is there a way you can reply and give us some time to work it stage 2 w/ them?

—  
Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

See our latest work here: [NYC.gov/photo](http://NYC.gov/photo)

---

**From:** <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
**Date:** Friday, October 16, 2015 at 6:46 PM  
**To:** "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet working group

Did we speak with/confirm with Emmanuel's staff?

Good to go on confirming for ABC?

---

**From:** OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
**Date:** Fri, 16 Oct 2015 17:34:04 -0400  
**To:** "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet working group

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wrote:

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**From:** Bennett, Rob  
**Sent:** Friday, October 16, 2015 4:42 PM  
**To:** Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
**Subject:** Re: BdB/Rahm Bet working group

Fun/Funny Chicago characters.

[https://en.wikipedia.org/wiki/Ronnie\\_Woo\\_Woo](https://en.wikipedia.org/wiki/Ronnie_Woo_Woo)

<http://www.progressillinois.com/quick-hits/content/2014/05/22/meet-ed-bus-improv-group-takes-friendly-jab-chicago-machine-politics-u>

—

Rob Bennett  
Chief Photographer  
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M: [REDACTED]  
O: (212) 341-5095

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---

**From:** <Schustek>, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Date:** Friday, October 16, 2015 at 4:31 PM  
**To:** rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
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1908 – last time they won

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**Sent:** Friday, October 16, 2015 4:26 PM

**To:** Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Schustek, Andrew; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi

**Subject:** BdB/Rahm Bet working group

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Chicago is glad to have an energetic bet partner (St. Louis wasn't biting last round) and was very eager to get a press hit out of taking the first step today. They have offered:

"If the Cubs beat the Mets, and give them a little payback for 1969, I'm asking Mayor de Blasio to make a contribution of his choice to be split between After School Matters and our Becoming A Man program. And I suppose we can sweeten the pot a bit with a case of Lagunitas and some real pizza from Giordano's."

We have the opportunity now to accept and ratchet it up. I'm particularly interested in injecting some humor and humiliation into this. Can we kick it around?

My notes for brainstorming:

RAHM:

- Curses (Louis CK Inner Circle character intersection here?)
- Obama/Chi Connection
- Brother Ari inspiration for Entourage

CHICAGO:

- Trains and Bars close 2AM
- Deep Dish Pizza, Craft Beers
- Landlocked – only beaches are lakes
- Second City (comedy) ... Training to be on SNL
- Oprah
- Blues Brothers

Other thoughts:

Seinfeld (here) vs. Mike & Molly (there)

Shake Shack (here) vs. Pizzeria Uno (there)  
Chicago the Musical here

—

Any and all ideas welcome and encouraged.

Rob

**From:** [Kadushin, Peter](#)  
**To:** [Hagelgans, Andrea](#)  
**Cc:** [John Del Cecato](#); [Bennett, Rob](#); [Schustek, Andrew](#); [Walzak, Phil](#); [Hinton, Karen](#); [Wolfe, Emma](#); [Gunaratna, Mahen](#); [Cahan, Aaron \(Media\)](#); [Mohl, Jeff](#); [Bryan Grimaldi](#)  
**Subject:** Re: BdB/Rahm Bet working group  
**Date:** Friday, October 16, 2015 8:35:29 PM

---

Starting a new thread. No more replies.

On Oct 16, 2015, at 8:31 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

I don't love the game one world series. Impossible schedule wise, unless it is our team!

Sent from my BlackBerry 10 smartphone.

---

**From:** John Del Cecato  
**Sent:** Friday, October 16, 2015 8:24 PM  
**To:** Bennett, Rob  
**Cc:** Kadushin, Peter; Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
**Subject:** Re: BdB/Rahm Bet working group

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I dig it

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<[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:

+JDC

How about this for humiliation piece...

In Chicago it is mucho not OK to put ketchup on a hot dog.  
See: [here](#).

What if loser:

- If Rahm/Cubs lose, he has to go to [The Weiner Circle](#) and order a hot dog with ketchup while wearing an entire (head to toe) Mets uniform.
- If BdB/Mets lose, he has to go to [DiFara](#) and eat a pizza with knife and fork while wearing an entire Cubs uniform.

Also kicked around...

Loser has to go to other's stadium for game one of World Series and work (union job) as Stadium food vendor and donate wages to charity.

Also – **what is our response charity?** Rahm had "After School Matters" and "Becoming a Man". Do we want "iMentor" (Buery creation)? What else?

Thoughts?

—  
Rob Bennett  
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**From:** <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
**Date:** Friday, October 16, 2015 at 6:58 PM  
**To:** rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet working group

I'll just confirm that we agreed to the bet.

Anything in response to pizza, beer, or just we agreed and then tomorrow we will do something else?

---

**From:** "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>  
**Date:** Fri, 16 Oct 2015 18:48:03 -0400  
**To:** OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet working group

Yes. The offer was agreed upon.

Working on reply. Will come before game time tomorrow.

Is there a way you can reply and give us some time to work it stage 2 w/ them?

—

Rob Bennett  
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**From:** <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
**Date:** Friday, October 16, 2015 at 6:46 PM  
**To:** "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet working group

Did we speak with/confirm with Emmanuel's staff?

Good to go on confirming for ABC?

---

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**Date:** Fri, 16 Oct 2015 17:34:04 -0400  
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**Cc:** "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
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<http://www.progressillinois.com/quick-hits/content/2014/05/22/meet-ed-bus-improv-group-takes-friendly-jab-chicago-machine-politics-u>

—

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Oprah

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Other thoughts:

Seinfeld (here) vs. Mike & Molly (there)

Shake Shack (here) vs. Pizzeria Uno (there)

Chicago the Musical here

—

Any and all ideas welcome and encouraged.

Rob

**From:** [Hagelgans, Andrea](#)  
**To:** [Bray, Jackie](#)  
**Cc:** [Bennett, Rob](#); [Fialkoff, Gabrielle](#); [Kadushin, Peter](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Schustek, Andrew](#); [Walzak, Phil](#); [Hinton, Karen](#); [Wolfe, Emma](#); [Gunaratna, Mahen](#); [Cahan, Aaron \(Media\)](#)  
**Subject:** Re: BdB/Rahm Bet working group  
**Date:** Saturday, October 17, 2015 9:17:19 AM

---

Smart

Sent from my BlackBerry 10 smartphone.

---

**From:** Bray, Jackie  
**Sent:** Saturday, October 17, 2015 9:12 AM  
**To:** Hagelgans, Andrea  
**Cc:** Bennett, Rob; Fialkoff, Gabrielle; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
**Subject:** Re: BdB/Rahm Bet working group

---

MHA is a good organization. Of the below you can also count The Door as MH - they do great work.

One flag on using MHA...Rahm's cuts to MH became a huge campaign issue for him. I think it could be read by his staff as a poke in the eye. So might be better to go with The Door since they do MH and are known for MH in NYC but do a ton of other services too.

Sent from my iPhone

On Oct 17, 2015, at 9:00 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

I love doing a mental health one. Jackie/mahen- does the one below pass vet? Believe PK expressed concerns about iMentor given Buery affiliation. Good shepherd?

Sent from my BlackBerry 10 smartphone.

---

**From:** Bennett, Rob  
**Sent:** Saturday, October 17, 2015 8:31 AM  
**To:** Fialkoff, Gabrielle  
**Cc:** Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
**Subject:** Re: BdB/Rahm Bet working group

---

Who's choosing two of these?

@imentortweets

iMentor builds mentoring relationships that empower students in low-income communities to graduate high school, succeed in college, and achieve their ambitions.

@goodshepherdnyc

Good Shepherd Services is a nonprofit that helps young people find opportunities for success. We operate over 80 programs, which help 33,000 New Yorkers.

@HenryStreet

Opening doors of opportunity to enrich lives and enhance human progress for New Yorkers through social service, arts and health care programs since 1893.

@Door\_NYC

Empowering young people to reach their potential by providing comprehensive youth development services in a diverse & caring environment.

@MHAofNYC

MHA-NYC has led the way in mental health services, advocacy, and education in the New York metropolitan area and across the nation.

On Oct 16, 2015, at 10:52 PM, Fialkoff, Gabrielle  
<[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:

Immentor a good one, Buery a founder and focused on mbdb priority of youth career development. cmc has visited recently for MH/vulnerable youth focus Henry Street Settlement, Good Shepard Services, The Door and Family Resource Center (think she went to the one in the bronx)

---

**From:** Hagelgans, Andrea

**Sent:** Friday, October 16, 2015 09:45 PM

**To:** Bennett, Rob; Kadushin, Peter

**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Fialkoff, Gabrielle

**Subject:** Re: BdB/Rahm Bet working group

Gabrielle- see below. Ideas?

Sent from my BlackBerry 10 smartphone.

---

**From:** Bennett, Rob

**Sent:** Friday, October 16, 2015 9:11 PM

**To:** Kadushin, Peter

**Cc:** Hagelgans, Andrea; John Del Cecato; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

**Subject:** Re: BdB/Rahm Bet working group

What charities for our side?

On Oct 16, 2015, at 8:38 PM, Kadushin, Peter

<[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:

Minus NYC and co

Nobody from NYC and co should be on the email while we are figuring out. They are an outside organization.

On Oct 16, 2015, at 8:31 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

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Also kicked around...

Loser has to go to other's  
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vendor and donate wages to  
charity.

Also – what is our response  
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School Matters" and  
"Becoming a Man". Do we  
want "iMentor" (Buery  
creation)? What else?

Thoughts?

—

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**Date:** Friday, October 16, 2015 at  
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<[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** Andrea Hagelgans

<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>,  
"Walzak, Phil"  
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Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>,  
Bryan Grimaldi  
<[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet  
working group

I'll just confirm that we agreed to  
the bet.

Anything in response to pizza, beer,  
or just we agreed and then  
tomorrow we will do something  
else?

---

**From:** "Bennett, Rob"  
<[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>  
**Date:** Fri, 16 Oct 2015 18:48:03 -  
0400  
**To:** OOM MIS  
<[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>,  
"Schustek, Andrew"  
<[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** "Hagelgans, Andrea"  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>,  
Phil Walzak  
<[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>,  
Karen Hinton  
<[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>,  
"Wolfe, Emma"  
<[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>,  
Mahen Gunaratna  
<[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>,  
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<[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl,



Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>,  
Bryan Grimaldi  
<[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet  
working group

Yes. The offer was agreed upon.

Working on reply. Will come before  
game time tomorrow.

Is there a way you can reply and  
give us some time to work it stage 2  
w/ them?

—

Rob Bennett  
Chief Photographer  
Director, Mayoral Photography  
Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

See our latest work  
here: [nyc.gov/photo](http://nyc.gov/photo)

---

**From:** <Kadushin>, Peter  
<[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
**Date:** Friday, October 16, 2015 at  
6:46 PM  
**To:** "Schustek, Andrew"  
<[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
**Cc:** rob Bennett  
<[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>,  
Andrea Hagelgans  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>,  
"Walzak, Phil"  
<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>,  
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Bryan Grimaldi  
<[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet  
working group

Did we speak with/confirm with  
Emmanuel's staff?

Good to go on confirming for ABC?

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**Date:** Fri, 16 Oct 2015 17:34:04 -  
0400  
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**Cc:** "Bennett, Rob"  
<[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>,  
"Hagelgans, Andrea"  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>,  
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Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>,  
Bryan Grimaldi  
<[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
**Subject:** Re: BdB/Rahm Bet  
working group

7 asking about the bet.

Can we confirm that we are on?

On Oct 16, 2015, at 4:42 PM,

Schustek, Andrew  
<[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
wrote:

[https://en.wikipedia.org/wiki/Cowbell\\_Man](https://en.wikipedia.org/wiki/Cowbell_Man)

---

**From:** Bennett, Rob  
**Sent:** Friday, October 16, 2015 4:42 PM  
**To:** Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
**Subject:** Re: BdB/Rahm Bet working group

Fun/Funny Chicago characters.

[https://en.wikipedia.org/wiki/Ronnie\\_Woo](https://en.wikipedia.org/wiki/Ronnie_Woo)

<http://www.progressillinois.com/quick-hits/content/2014/05/22/meet-ed-bus-improv-group-takes-friendly-jab-chicago-machine-politics-u>

---

Rob Bennett  
Chief Photographer  
Director, Mayoral  
Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

See our latest work  
here: [nyc.gov/photo](http://nyc.gov/photo)

---

**From:** <Schustek>  
Andrew  
<[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>

**Date:** Friday,  
October 16, 2015 at  
4:31 PM

**To:** rob Bennett  
<[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea  
Hagelgans  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak,  
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Peter"  
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Emma"  
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Aaron (Media)"  
<[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff"  
<[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi  
<[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>

**Subject:** RE:  
BdB/Rahm Bet  
working group

Does anyone think

“things that  
happened last time  
the cubs made/won  
a world series” is  
funny or worth  
exploring? Or is it  
overplayed?

1908 – last time they  
won

1945 – last time they  
made it

---

**From:** Bennett, Rob  
**Sent:** Friday, October  
16, 2015 4:26 PM  
**To:** Hagelgans,  
Andrea; Walzak, Phil;  
Hinton, Karen;  
Kadushin, Peter;  
Wolfe, Emma;  
Schustek, Andrew;  
Gunaratna, Mahen;  
Cahan, Aaron  
(Media); Mohl, Jeff;  
Bryan Grimaldi  
**Subject:** BdB/Rahm  
Bet working group  
**Importance:** High

Chicago is glad to  
have an energetic bet  
partner (St. Louis  
wasn't biting last  
round) and was very  
eager to get a press  
hit out of taking the  
first step today. They  
have offered:

"If the Cubs beat  
the Mets, and give  
them a little  
payback for 1969,  
I'm asking Mayor  
de Blasio to make  
a contribution of  
his choice to be

split between After  
School Matters and  
our Becoming A  
Man program. And  
I suppose we can  
sweeten the pot a  
bit with a case of  
Lagunitas and  
some real pizza  
from Giordano's."

We have the  
opportunity now to  
accept  
and ratchet it  
up. I'm particularly  
interested in  
injecting some  
humor and  
humiliation into  
this. Can we kick it  
around?

My notes for  
brainstorming:

RAHM:

- Curses  
(Louis CK  
Inner Circle  
character  
intersection  
here?)
- Obama/Chi  
Connection
- Brother Ari  
inspiration  
for  
Entourage

CHICAGO:

- Trains and  
Bars close  
2AM
- Deep Dish

Pizza, Craft  
Beers

- Landlocked –  
only beaches  
are lakes
- Second City  
(comedy) ...  
Training to  
be on SNL
- Oprah
- Blues  
Brothers

Other thoughts:

**Seinfeld** (here) vs.  
Mike & Molly  
(there)  
Shake Shack (here)  
vs. Pizzeria Uno  
(there)  
Chicago the  
Musical here

—

**Any and all ideas  
welcome and  
encouraged.**

Rob

---

**From:** Bennett, Rob  
**Sent:** Saturday, October 17, 2015 10:34 AM  
**To:** Hagelgans, Andrea  
**Cc:** Fialkoff, Gabrielle; Bray, Jackie; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
**Subject:** Re: BdB/Rahm Bet working group

Bdb reply could indicate need to ratchet up stakes. Could pull in Seinfeld or Spike. Then celebrity suggests betting the ESB for Willis.

Will get attention and generate audience, which is goal.

R

On Oct 17, 2015, at 10:21 AM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:  
Rahm side indicating that he's not going to do anything like wear shirt or do improv.

Best idea now is winner "takes the tower" of loser. So, Mets win and Willis Tower lights up blue and orange for WS games. Cubs win and ESB goes blue and white for Cubs.

Would ESB play ball on this?

On Oct 17, 2015, at 9:40 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
Works for me if they are good with mahen

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 9:36 AM  
To: Fialkoff, Gabrielle  
Cc: Bray, Jackie; Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Great! Everyone cool with Good Shepherd and The Door?

On Oct 17, 2015, at 9:31 AM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:  
Good shepard. Run by sister paulette- revered in social services community and well known by bdb/cmc. Serves the most challenged youth - out of school/out of work, among others.



From: Bennett, Rob  
Sent: Saturday, October 17, 2015 09:20 AM  
To: Bray, Jackie  
Cc: Hagelgans, Andrea; Fialkoff, Gabrielle; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com) <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

So, The Door and ...

On Oct 17, 2015, at 9:12 AM, Bray, Jackie <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)> wrote:  
MHA is a good organization. Of the below you can also count The Door as MH - they do great work.

One flag on using MHA...Rahm's cuts to MH became a huge campaign issue for him. I think it could be read by his staff as a poke in the eye. So might be better to go with The Door since they do MH and are known for MH in NYC but do a ton of other services too.

Sent from my iPhone

On Oct 17, 2015, at 9:00 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
I love doing a mental health one. Jackie/mahen- does the one below pass vet?  
Believe PK expressed concerns about iMentor given Buery affiliation. Good shepherd?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 8:31 AM  
To: Fialkoff, Gabrielle  
Cc: Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Who's choosing two of these?

@imentortweets

iMentor builds mentoring relationships that empower students in low-income communities to graduate high school, succeed in college, and achieve their ambitions.

@goodshepherdnyc

Good Shepherd Services is a nonprofit that helps young people find opportunities for success. We operate over 80 programs, which help 33,000 New Yorkers.

@HenryStreet

Opening doors of opportunity to enrich lives and enhance human progress for New Yorkers through social service, arts and health care programs since 1893.

@Door\_NYC

Empowering young people to reach their potential by providing comprehensive youth development services in a diverse & caring environment.

@MHAofNYC

MHA-NYC has led the way in mental health services, advocacy, and education in the New York metropolitan area and across the nation.

On Oct 16, 2015, at 10:52 PM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:

Inventor a good one, Buery a founder and focused on mbdb priority of youth career development. cmc has visited recently for MH/vulnerable youth focus Henry Street Settlement, Good Shepard Services, The Door and Family Resource Center (think she went to the one in the bronx)

From: Hagelgans, Andrea

Sent: Friday, October 16, 2015 09:45 PM

To: Bennett, Rob; Kadushin, Peter

Cc: John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Fialkoff, Gabrielle

Subject: Re: BdB/Rahm Bet working group

Gabrielle- see below. Ideas?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Friday, October 16, 2015 9:11 PM

To: Kadushin, Peter

Cc: Hagelgans, Andrea; John Del Cecato; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

What charities for our side?

On Oct 16, 2015, at 8:38 PM, Kadushin, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:

Minus NYC and co

Nobody from NYC and co should be on the email while we are figuring out. They are an outside organization.

On Oct 16, 2015, at 8:31 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

I don't love the game one world series. Impossible schedule wise, unless it is our team!

Sent from my BlackBerry 10 smartphone.

From: John Del Cecato

Sent: Friday, October 16, 2015 8:24 PM

To: Bennett, Rob

Cc: Kadushin, Peter; Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi

Subject: Re: BdB/Rahm Bet working group

I dig it

On Oct 16, 2015, at 8:14 PM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:

+JDC

How about this for humiliation piece...

In Chicago it is mucho not OK to put ketchup on a hot dog. See: [here](#).

What if loser:

If Rahm/Cubs lose, he has to go to [The Weiner Circle](#) and order a hot dog with ketchup while wearing an entire (head to toe) Mets uniform.

If BdB/Mets lose, he has to go to [DiFara](#) and eat a pizza with knife and fork while wearing an entire Cubs uniform.

Also kicked around...

Loser has to go to other's stadium for game one of World Series and work (union job) as Stadium food vendor and donate wages to charity.

Also – what is our response charity? Rahm had “After School Matters” and “Becoming a Man”. Do we want “iMentor” (Buery creation)? What else?

Thoughts?

—  
Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
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O: (212) 341-5095

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From: <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 6:58 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
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Yes. The offer was agreed upon.

Working on reply. Will come before game time tomorrow.

Is there a way you can reply and give us some time to work it stage 2 w/ them?

—  
Rob Bennett  
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Director, Mayoral Photography Office  
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Cc: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
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Good to go on confirming for ABC?

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Fun/Funny Chicago characters.

[https://en.wikipedia.org/wiki/Ronnie\\_Woo\\_Woo](https://en.wikipedia.org/wiki/Ronnie_Woo_Woo)

<http://www.progressillinois.com/quick-hits/content/2014/05/22/meet-ed-bus-improv-group-takes-friendly-jab-chicago-machine-politics-u>

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Director, Mayoral Photography Office  
The City of New York  
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From: <Schustek>, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 4:31 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: RE: BdB/Rahm Bet working group

Does anyone think “things that happened last time the cubs made/won a world series” is funny or worth exploring? Or is it overplayed?

1908 – last time they won  
1945 – last time they made it

From: Bennett, Rob  
Sent: Friday, October 16, 2015 4:26 PM  
To: Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Schustek, Andrew; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
Subject: BdB/Rahm Bet working group  
Importance: High

Chicago is glad to have an energetic bet partner (St. Louis wasn't biting last round) and was very eager to get a press hit out of taking the first step today. They have offered:

"If the Cubs beat the Mets, and give them a little payback for 1969, I'm asking Mayor de Blasio to make a contribution of his choice to be split between After School Matters and our Becoming A Man program. And I suppose we can sweeten the pot a bit with a case of Lagunitas and some real pizza from Giordano's."

We have the opportunity now to accept and ratchet it up. I'm particularly interested in injecting some humor and humiliation into this. Can we kick it around?

My notes for brainstorming:

RAHM:

Curses (Louis CK Inner Circle character intersection here?)

Obama/Chi Connection

Brother Ari inspiration for Entourage

CHICAGO:

Trains and Bars close 2AM

Deep Dish Pizza, Craft Beers

Landlocked – only beaches are lakes

Second City (comedy) ... Training to be on SNL

Oprah

Blues Brothers

Other thoughts:

Seinfeld (here) vs. Mike & Molly (there)

Shake Shack (here) vs. Pizzeria Uno (there)

Chicago the Musical here

—

Any and all ideas welcome and encouraged.

Rob

---

**From:** Kadushin, Peter  
**Sent:** Saturday, October 17, 2015 2:42 PM  
**To:** Wolfe, Emma  
**Cc:** Bennett, Rob; Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; jfdc@akpdmedia.com; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Cahan, Aaron (Media)  
**Subject:** Re: BdB/Rahm Bet working group

I'll be out of pocket a bit. Lemme know when we have pizza or hot dogs or beer decided and I'll let press know.

On Oct 17, 2015, at 2:21 PM, Wolfe, Emma <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)> wrote:

Haeda from mets will try mcenroe and roker tonight

She's looping her folks and us rob

She encourages us asking other celebs too

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 1:47 PM  
To: Kadushin, Peter  
Cc: Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Beer and pizza options below.

CLOTHES/ACCESSORIES:

Hanky Panky Thongs: <http://www.hankypanky.com/>

Malchijah-Hats: <https://www.facebook.com/malchijah.hats>

Satya Twena millinery: <http://satyatwena.com/>

Tattly Tatoos: <http://tattly.com/>

FOOD:

Bronx Hot Sauce: <http://bronxhotsauce.com/>

White Moustache Yogurt <http://thewhitemoustache.com/our-products/>

Choc. Jelly Grahams @ Russ & Daughters: <http://shop.russanddaughters.com/store/product/477/Chocolate-Jelly-Grahams/>

DF Mavens Ice Cream: <http://www.falfoodsworldwide.com/our-brands/>

Megpies Pop Tarts: <https://www.facebook.com/megpiesnyc>

Liddabit Sweets : <http://www.liddabitsweets.com/>

Mike's Hot Honey: <http://mikeshothoney.com/>

Bagel Hole Bagels: <http://brokelyn.com/hole-lotta-love-for-nycs-best-bagels/>

Famous Pizza places (Arturo's, DiFara, Totonno's) : [LINK](#)

Denino's Pizza: <http://www.deninospizzeriafranchise.com/>

Mast Brothers Chocolates: <http://mastbrothers.com/>

Brooklyn Brine Pickles: <http://www.brooklynbrine.com/>

Ample Hills Ice Cream: <http://www.amplehills.com/>  
Steve's Ice Cream: <http://stevesicecream.com/our-story>  
Anarchy in Jar: <http://www.anarchyinajar.com/>  
Fatty Sunday's: <https://www.fattysundays.com/about/>  
Baked in Brooklyn: <http://bakedinbrooklynny.com/products/pita-chips/>  
Momofuku Cake Balls: <http://milkbarstore.com/main/catering-and-corporate-orders/>  
Mamita's Ices: <http://mamitasices.com/>  
Delicioso Coco Helado – <http://www.deliciosococohelado.com/>  
Brooklyn Cookie Company - <http://www.brooklyncookiecompany.com/>  
Brooklyn Brine - <http://www.brooklynbrine.com/>  
Brooklyn Cupcake - <http://brooklyncupcake.com/>  
Brooklyn Delhi - <http://brooklyndelhi.com/>  
Mixed Made - <http://mxedmade.com/>  
Raaka Chocolate - <http://www.raakachocolate.com/>  
Dough Doughnuts - <http://www.doughbrooklyn.com/>  
Pipcorn - <http://www.pipsnacks.com/> (operates out of la marqueta!)  
Empire Mayonnaise - <http://www.empiremayo.com/>  
Bronx Baking Co. – (Best pretzels!) <http://www.bronxbakingco.com/>

#### BEVERAGES:

Other Half Brewing Co. - <http://www.otherhalfbrewing.com/>  
Grady's Cold Brew : <http://www.gradyscoldbrew.com/>  
Brooklyn Roasting Coffee: <http://www.brooklynroasting.com/>  
Coney Island Brewery: <http://coneyislandbeer.com/>  
Brooklyn Brewery - <http://brooklynbrewery.com/>  
Kings County Distillery - <http://kingscountystillhouse.com/>  
Gun Hill Brewery (Gold @ Great American Beer Festival 2014, basically the Super Bowl of beer) <http://gunhillbrewing.com/>  
Singlecut Beer Smiths: <http://www.singlecutbeer.com/>  
Dyckman Beer: <http://dyckmanbeerco.com/> AND: [Article](#)  
Van Brunt Stillhouse whiskey : <http://www.vanbruntstillhouse.com/>  
Pitorro Liquor: <http://www.portmorrisdistillery.com/spirits-1.html>  
Flagship brewery: <http://theflagshipbrewery.com/>  
SI Wine: <http://siwinery.net/>  
Queens Brewery: <http://www.queensbrewery.com/>  
Finback Brewery: <http://www.finbackbrewery.com/>  
Rockaway Brewing: <http://rockawaybrewco.com/>  
Big Alice Brewing: <http://bigalicebrewing.com/>  
Dona Chai - <http://www.donachai.com/>  
Bronx Pop- <http://bronxpop.mfbiz.com/>  
Bronx Brewery - <http://www.thebronxbrewery.com/>  
Barrow's Intense Liqueur - <http://barrowsintense.com/>  
Breuckelen Distilling - <http://brkdistilling.com/>  
New York Distilling Company - <http://www.nydistilling.com/>  
Red Hook Winery - <https://www.redhookwinery.com/>  
Rooftop Reds (not yet active but opening next month in the Navy Yard) - <http://www.rooftopreds.com/>  
Sixpoint Brewery - <http://sixpoint.com/>  
Standard Spirit - <http://www.standardspirit.com/>  
Transmitter Brewing - <http://www.transmitterbrewing.com/>  
The Noble Experiment NYC – <http://tnenyc.com/>  
Brooklyn Oenology - <http://brooklynnoenology.com/>



Brooklyn Winery - <http://bkwinery.com/>  
Brooklyn Gin - <http://www.brooklyn gin.com/>  
Cocktail Crate - <http://cocktailcrate.com/>  
Industry City Distillery - <http://drinkicd.com/>  
Kelso Beer - <http://www.kelsobeer.com/>  
Kombrewcha - <http://www.kombrewcha.com/>  
Morris Kitchen - <http://www.morriskitchen.com/>

OTHER:

Brooklyn Slate Co. - <http://www.brooklyn slate.com/>  
Bowery Lane Bicycles: <http://www.bowery lane bicycles.com/>  
Abie Camera Straps: <http://madeinnyc.org/abie-camera-straps/>  
Lady GaGa: <http://www.ladygaga.com/>

MORE:

<http://madeinnyc.org/>

On Oct 17, 2015, at 1:37 PM, Kadushin, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:  
So existing bet is good shepherd and the door, and what about food and beer? What are we putting up?

On Oct 17, 2015, at 1:22 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
Let's just stay with existing bet.

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Saturday, October 17, 2015 1:04 PM

To: Gunaratna, Mahen

Cc: Hagelgans, Andrea; Fialkoff, Gabrielle; Bray, Jackie; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

Chicago can't get Willis Tower. Take the tower idea closed.

Offered "mayor raises winner's flag at CH in front of press. Flies it for duration of WS".

On Oct 17, 2015, at 11:05 AM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:  
Fine here

---

From: Hagelgans, Andrea

Sent: Saturday, October 17, 2015 9:40 AM

To: Bennett, Rob; Fialkoff, Gabrielle

Cc: Bray, Jackie; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

Works for me if they are good with mahen

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 9:36 AM  
To: Fialkoff, Gabrielle  
Cc: Bray, Jackie; Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Great! Everyone cool with Good Shepherd and The Door?

On Oct 17, 2015, at 9:31 AM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:  
Good shepard. Run by sister paulette- revered in social services community and well known by bdb/cmc. Serves the most challenged youth - out of school/out of work, among others.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 09:20 AM  
To: Bray, Jackie  
Cc: Hagelgans, Andrea; Fialkoff, Gabrielle; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com) <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

So, The Door and ...

On Oct 17, 2015, at 9:12 AM, Bray, Jackie <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)> wrote:  
MHA is a good organization. Of the below you can also count The Door as MH - they do great work.

One flag on using MHA...Rahm's cuts to MH became a huge campaign issue for him. I think it could be read by his staff as a poke in the eye. So might be better to go with The Door since they do MH and are known for MH in NYC but do a ton of other services too.

Sent from my iPhone

On Oct 17, 2015, at 9:00 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
I love doing a mental health one. Jackie/mahen- does the one below pass vet?  
Believe PK expressed concerns about imentor given Buery affiliation. Good shepperd?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 8:31 AM  
To: Fialkoff, Gabrielle  
Cc: Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Who's choosing two of these?

@imentortweets

iMentor builds mentoring relationships that empower students in low-income communities to graduate high school, succeed in college, and achieve their ambitions.

@goodshepherdnyc

Good Shepherd Services is a nonprofit that helps young people find opportunities for success. We operate over 80 programs, which help 33,000 New Yorkers.

@HenryStreet

Opening doors of opportunity to enrich lives and enhance human progress for New Yorkers through social service, arts and health care programs since 1893.

@Door\_NYC

Empowering young people to reach their potential by providing comprehensive youth development services in a diverse & caring environment.

@MHAofNYC

MHA-NYC has led the way in mental health services, advocacy, and education in the New York metropolitan area and across the nation.

On Oct 16, 2015, at 10:52 PM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:

Imentor a good one, Buery a founder and focused on mbdb priority of youth career development. cmc has visited recently for MH/vulnerable youth focus Henry Street Settlement, Good Shepard Services, The Door and Family Resource Center (think she went to the one in the bronx)

From: Hagelgans, Andrea

Sent: Friday, October 16, 2015 09:45 PM

To: Bennett, Rob; Kadushin, Peter

Cc: John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Fialkoff, Gabrielle

Subject: Re: BdB/Rahm Bet working group

Gabrielle- see below. Ideas?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Friday, October 16, 2015 9:11 PM

To: Kadushin, Peter

Cc: Hagelgans, Andrea; John Del Cecato; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

What charities for our side?

On Oct 16, 2015, at 8:38 PM, Kadushin, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:

Minus NYC and co

Nobody from NYC and co should be on the email while we are figuring out. They are an outside organization.

On Oct 16, 2015, at 8:31 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
I don't love the game one world series. Impossible schedule wise, unless it is our team!

Sent from my BlackBerry 10 smartphone.

From: John Del Cecato

Sent: Friday, October 16, 2015 8:24 PM

To: Bennett, Rob

Cc: Kadushin, Peter; Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi

Subject: Re: BdB/Rahm Bet working group

I dig it

On Oct 16, 2015, at 8:14 PM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:  
+JDC

How about this for humiliation piece...

In Chicago it is mucho not OK to put ketchup on a hot dog. See: [here](#).

What if loser:

If Rahm/Cubs lose, he has to go to [The Weiner Circle](#) and order a hot dog with ketchup while wearing an entire (head to toe) Mets uniform.

If BdB/Mets lose, he has to go to [DiFara](#) and eat a pizza with knife and fork while wearing an entire Cubs uniform.

Also kicked around...

Loser has to go to other's stadium for game one of World Series and work (union job) as Stadium food vendor and donate wages to charity.

Also – what is our response charity? Rahm had “After School Matters” and “Becoming a Man”. Do we want “iMentor” (Buery creation)? What else?

Thoughts?

—

Rob Bennett

Chief Photographer

Director, Mayoral Photography Office

The City of New York

M: [REDACTED]

O: (212) 341-5095

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From: <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 6:58 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

I'll just confirm that we agreed to the bet.

Anything in response to pizza, beer, or just we agreed and then tomorrow we will do something else?

From: "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>  
Date: Fri, 16 Oct 2015 18:48:03 -0400  
To: OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

Yes. The offer was agreed upon.

Working on reply. Will come before game time tomorrow.

Is there a way you can reply and give us some time to work it stage 2 w/ them?

—  
Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

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From: <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 6:46 PM  
To: "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

Did we speak with/confirm with Emmanuel's staff?

Good to go on confirming for ABC?

From: OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Fri, 16 Oct 2015 17:34:04 -0400  
To: "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

7 asking about the bet.

Can we confirm that we are on?

On Oct 16, 2015, at 4:42 PM, Schustek, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)> wrote:  
[https://en.wikipedia.org/wiki/Cowbell\\_Man](https://en.wikipedia.org/wiki/Cowbell_Man)

From: Bennett, Rob  
Sent: Friday, October 16, 2015 4:42 PM  
To: Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
Subject: Re: BdB/Rahm Bet working group

Fun/Funny Chicago characters.

[https://en.wikipedia.org/wiki/Ronnie\\_Woo\\_Woo](https://en.wikipedia.org/wiki/Ronnie_Woo_Woo)

<http://www.progressillinois.com/quick-hits/content/2014/05/22/meet-ed-bus-improv-group-takes-friendly-jab-chicago-machine-politics-u>

---

Rob Bennett  
Chief Photographer  
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From: <Schustek>, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 4:31 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: RE: BdB/Rahm Bet working group

Does anyone think “things that happened last time the cubs made/won a world series” is funny or worth exploring? Or is it overplayed?

1908 – last time they won

1945 – last time they made it

From: Bennett, Rob

Sent: Friday, October 16, 2015 4:26 PM

To: Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Schustek, Andrew; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi

Subject: BdB/Rahm Bet working group

Importance: High

Chicago is glad to have an energetic bet partner (St. Louis wasn't biting last round) and was very eager to get a press hit out of taking the first step today. They have offered:

"If the Cubs beat the Mets, and give them a little payback for 1969, I'm asking Mayor de Blasio to make a contribution of his choice to be split between After School Matters and our Becoming A Man program. And I suppose we can sweeten the pot a bit with a case of Lagunitas and some real pizza from Giordano's."

We have the opportunity now to accept and ratchet it up. I'm particularly interested in injecting some humor and humiliation into this. Can we kick it around?

My notes for brainstorming:

RAHM:

Curses (Louis CK Inner Circle character intersection here?)

Obama/Chi Connection

Brother Ari inspiration for Entourage

CHICAGO:

Trains and Bars close 2AM

Deep Dish Pizza, Craft Beers

Landlocked – only beaches are lakes

Second City (comedy) ... Training to be on SNL

Oprah

Blues Brothers

Other thoughts:

Seinfeld (here) vs. Mike & Molly (there)

Shake Shack (here) vs. Pizzeria Uno (there)

Chicago the Musical here

—

Any and all ideas welcome and encouraged.

Rob

---

**From:** Wolfe, Emma  
**Sent:** Saturday, October 17, 2015 2:53 PM  
**To:** Bennett, Rob  
**Cc:** Kadushin, Peter; Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Cahan, Aaron (Media); Parikh, Ishanee  
**Subject:** Re: BdB/Rahm Bet working group

Rob can I have a blurb that will make it easy for Haeda to make the asks and make it all as simple as possible for celebs?

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 2:51 PM  
To: Wolfe, Emma  
Cc: Kadushin, Peter; Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Cahan, Aaron (Media); Parikh, Ishanee  
Subject: Re: BdB/Rahm Bet working group

Thanks Emma.

Gabrielle - do we have any celebs that would be game?

Ishanee - any luck w/ Louis CK?

Drew - do you have Jim Breuer contact info?

R

On Oct 17, 2015, at 2:21 PM, Wolfe, Emma <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)> wrote:  
Haeda from mets will try mcenroe and roker tonight  
She's looping her folks and us rob  
She encourages us asking other celebs too

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 1:47 PM  
To: Kadushin, Peter  
Cc: Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Beer and pizza options below.



## CLOTHES/ACCESSORIES:

Hanky Panky Thongs: <http://www.hankypanky.com/>  
Malchijah-Hats: <https://www.facebook.com/malchijah.hats>  
Satya Twena millinery: <http://satyatwena.com/>  
Tattly Tatoos: <http://tattly.com/>

## FOOD:

Bronx Hot Sauce: <http://bronxhotsauce.com/>  
White Moustache Yogurt <http://thewhitemoustache.com/our-products/>  
Choc. Jelly Grahams @ Russ & Daughters: <http://shop.russanddaughters.com/store/product/477/Chocolate-Jelly-Grahams/>  
DF Mavens Ice Cream: <http://www.falfoodsworldwide.com/our-brands/>  
Megpies Pop Tarts: <https://www.facebook.com/megpiesnyc>  
Liddabit Sweets : <http://www.liddabitsweets.com/>  
Mike's Hot Honey: <http://mikeshothoney.com/>  
Bagel Hole Bagels: <http://brokelyn.com/hole-lotta-love-for-nycs-best-bagels/>  
Famous Pizza places (Arturo's, DiFara, Totonno's) : [LINK](#)  
Denino's Pizza: <http://www.deninospizzeriafranchise.com/>  
Mast Brothers Chocolates: <http://mastbrothers.com/>  
Brooklyn Brine Pickles: <http://www.brooklynbrine.com/>  
Ample Hills Ice Cream: <http://www.amplehills.com/>  
Steve's Ice Cream: <http://stevesicecream.com/our-story>  
Anarchy in Jar: <http://www.anarchyinajar.com/>  
Fatty Sunday's: <https://www.fattysundays.com/about/>  
Baked in Brooklyn: <http://bakedinbrooklynny.com/products/pita-chips/>  
Momofuku Cake Balls: <http://milkbarstore.com/main/catering-and-corporate-orders/>  
Mamita's Ices: <http://mamitasices.com/>  
Delicioso Coco Helado – <http://www.deliciosococohelado.com/>  
Brooklyn Cookie Company - <http://www.brooklyncookiecompany.com/>  
Brooklyn Brine - <http://www.brooklynbrine.com/>  
Brooklyn Cupcake - <http://brooklyncupcake.com/>  
Brooklyn Delhi - <http://brooklyndelhi.com/>  
Mixed Made - <http://mxedmade.com/>  
Raaka Chocolate - <http://www.raakachocolate.com/>  
Dough Doughnuts - <http://www.doughbrooklyn.com/>  
Pipcorn - <http://www.pipsnacks.com/> (operates out of la marqueta!)  
Empire Mayonnaise - <http://www.empiremayo.com/>  
Bronx Baking Co. – (Best pretzels!) <http://www.bronxbakingco.com/>

## BEVERAGES:

Other Half Brewing Co. - <http://www.otherhalfbrewing.com/>  
Grady's Cold Brew : <http://www.gradyscoldbrew.com/>  
Brooklyn Roasting Coffee: <http://www.brooklynroasting.com/>  
Coney Island Brewery: <http://coneyislandbeer.com/>  
Brooklyn Brewery - <http://brooklynbrewery.com/>  
Kings County Distillery - <http://kingscountystillery.com/>  
Gun Hill Brewery (Gold @ Great American Beer Festival 2014, basically the Super Bowl of beer) <http://gunhillbrewing.com/>  
Singlecut Beer Smiths: <http://www.singlecutbeer.com/>  
Dyckman Beer: <http://dyckmanbeerco.com/> AND: [Article](#)  
Van Brunt Stillhouse whiskey : <http://www.vanbruntstillhouse.com/>

Pitorro Liquor: <http://www.portmorrisdistillery.com/spirits-1.html>  
Flagship brewery: <http://theflagshipbrewery.com/>  
SI Wine: <http://siwinery.net/>  
Queens Brewery: <http://www.queensbrewery.com/>  
Finback Brewery: <http://www.finbackbrewery.com/>  
Rockaway Brewing: <http://rockawaybrewco.com/>  
Big Alice Brewing: <http://bigalicebrewing.com/>  
Dona Chai - <http://www.donachai.com/>  
Bronx Pop- <http://bronxpop.mfbiz.com/>  
Bronx Brewery - <http://www.thebronxbrewery.com/>  
Barrow's Intense Liqueur - <http://barrowsintense.com/>  
Breuckelen Distilling - <http://brkdistilling.com/>  
New York Distilling Company - <http://www.nydistilling.com/>  
Red Hook Winery - <https://www.redhookwinery.com/>  
Rooftop Reds (not yet active but opening next month in the Navy Yard) - <http://www.rooftopreds.com/>  
Sixpoint Brewery - <http://sixpoint.com/>  
Standard Spirit - <http://www.standardspirit.com/>  
Transmitter Brewing - <http://www.transmitterbrewing.com/>  
The Noble Experiment NYC – <http://tnenyc.com/>  
Brooklyn Oenology - <http://brooklynoenology.com/>  
Brooklyn Winery - <http://bkwinery.com/>  
Brooklyn Gin - <http://www.brooklynjin.com/>  
Cocktail Crate - <http://cocktailcrate.com/>  
Industry City Distillery - <http://drinkicd.com/>  
Kelso Beer - <http://www.kelsobeer.com/>  
Kombrewcha - <http://www.kombrewcha.com/>  
Morris Kitchen – <http://www.morriskitchen.com/>

OTHER:

Brooklyn Slate Co. – <http://www.brooklynslate.com/>  
Bowery Lane Bicycles: <http://www.bowerylanebicycles.com/>  
Abie Camera Straps: <http://madeinnyc.org/abie-camera-straps/>  
Lady GaGa: <http://www.ladygaga.com/>

MORE:

<http://madeinnyc.org/>

On Oct 17, 2015, at 1:37 PM, Kadushin, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:  
So existing bet is good shepherd and the door, and what about food and beer? What are we putting up?

On Oct 17, 2015, at 1:22 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
Let's just stay with existing bet.

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Saturday, October 17, 2015 1:04 PM

To: Gunaratna, Mahen

Cc: Hagelgans, Andrea; Fialkoff, Gabrielle; Bray, Jackie; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek,

Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Chicago can't get Willis Tower. Take the tower idea closed.

Offered "mayor raises winner's flag at CH in front of press. Flies it for duration of WS".

On Oct 17, 2015, at 11:05 AM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:  
Fine here

---

From: Hagelgans, Andrea  
Sent: Saturday, October 17, 2015 9:40 AM  
To: Bennett, Rob; Fialkoff, Gabrielle  
Cc: Bray, Jackie; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group  
Works for me if they are good with mahen

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 9:36 AM  
To: Fialkoff, Gabrielle  
Cc: Bray, Jackie; Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Great! Everyone cool with Good Shepherd and The Door?

On Oct 17, 2015, at 9:31 AM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:  
Good shepard. Run by sister paulette- revered in social services community and well known by bdb/cmc. Serves the most challenged youth - out of school/out of work, among others.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 09:20 AM  
To: Bray, Jackie  
Cc: Hagelgans, Andrea; Fialkoff, Gabrielle; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com) <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

So, The Door and ...

On Oct 17, 2015, at 9:12 AM, Bray, Jackie <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)> wrote:  
MHA is a good organization. Of the below you can also count The Door as MH - they do great work.

One flag on using MHA...Rahm's cuts to MH became a huge campaign issue for him. I think it could be read by his staff as a poke in the eye. So might be better to go with The Door since they do MH and are known for MH in NYC but do a ton of other services too.

Sent from my iPhone

On Oct 17, 2015, at 9:00 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
I love doing a mental health one. Jackie/mahen- does the one below pass vet?  
Believe PK expressed concerns about iMentor given Buery affiliation. Good shepherd?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 8:31 AM  
To: Fialkoff, Gabrielle  
Cc: Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Who's choosing two of these?

@imentortweets

iMentor builds mentoring relationships that empower students in low-income communities to graduate high school, succeed in college, and achieve their ambitions.

@goodshepherdnyc

Good Shepherd Services is a nonprofit that helps young people find opportunities for success. We operate over 80 programs, which help 33,000 New Yorkers.

@HenryStreet

Opening doors of opportunity to enrich lives and enhance human progress for New Yorkers through social service, arts and health care programs since 1893.

@Door\_NYC

Empowering young people to reach their potential by providing comprehensive youth development services in a diverse & caring environment.

@MHAofNYC

MHA-NYC has led the way in mental health services, advocacy, and education in the New York metropolitan area and across the nation.

On Oct 16, 2015, at 10:52 PM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:

Immentor a good one, Buery a founder and focused on mbdb priority of youth career development. cmc has visited recently for MH/vulnerable youth focus Henry Street Settlement, Good Shepard Services, The Door and Family Resource Center (think she went to the one in the bronx)

From: Hagelgans, Andrea

Sent: Friday, October 16, 2015 09:45 PM

To: Bennett, Rob; Kadushin, Peter

Cc: John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Fialkoff, Gabrielle

Subject: Re: BdB/Rahm Bet working group

Gabrielle- see below. Ideas?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Friday, October 16, 2015 9:11 PM

To: Kadushin, Peter

Cc: Hagelgans, Andrea; John Del Cecato; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

What charities for our side?

On Oct 16, 2015, at 8:38 PM, Kadushin, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:  
Minus NYC and co

Nobody from NYC and co should be on the email while we are figuring out. They are an outside organization.

On Oct 16, 2015, at 8:31 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
I don't love the game one world series. Impossible schedule wise, unless it is our team!

Sent from my BlackBerry 10 smartphone.

From: John Del Cecato

Sent: Friday, October 16, 2015 8:24 PM

To: Bennett, Rob

Cc: Kadushin, Peter; Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi

Subject: Re: BdB/Rahm Bet working group

I dig it

On Oct 16, 2015, at 8:14 PM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:  
+JDC

How about this for humiliation piece...

In Chicago it is mucho not OK to put ketchup on a hot dog. See: [here](#).

What if loser:

If Rahm/Cubs lose, he has to go to [The Weiner Circle](#) and order a hot dog with ketchup while wearing an entire (head to toe) Mets uniform.

If BdB/Mets lose, he has to go to [DiFara](#) and eat a pizza with knife and fork while wearing an entire Cubs uniform.

Also kicked around...

Loser has to go to other's stadium for game one of World Series and work (union job) as Stadium food vendor and donate wages to charity.

Also – what is our response charity? Rahm had “After School Matters” and “Becoming a Man”. Do we want “iMentor” (Buery creation)? What else?

Thoughts?

---

Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

See our latest work here: [nyc.gov/photo](http://nyc.gov/photo)

From: <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 6:58 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

I'll just confirm that we agreed to the bet.

Anything in response to pizza, beer, or just we agreed and then tomorrow we will do something else?

From: "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>  
Date: Fri, 16 Oct 2015 18:48:03 -0400  
To: OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

Yes. The offer was agreed upon.

Working on reply. Will come before game time tomorrow.

Is there a way you can reply and give us some time to work it stage 2 w/ them?

---

Rob Bennett

Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

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From: <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 6:46 PM  
To: "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

Did we speak with/confirm with Emmanuel's staff?

Good to go on confirming for ABC?

From: OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Fri, 16 Oct 2015 17:34:04 -0400  
To: "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

7 asking about the bet.

Can we confirm that we are on?

On Oct 16, 2015, at 4:42 PM, Schustek, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)> wrote:  
[https://en.wikipedia.org/wiki/Cowbell\\_Man](https://en.wikipedia.org/wiki/Cowbell_Man)

From: Bennett, Rob  
Sent: Friday, October 16, 2015 4:42 PM  
To: Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
Subject: Re: BdB/Rahm Bet working group

Fun/Funny Chicago characters.

[https://en.wikipedia.org/wiki/Ronnie\\_Woo\\_Woo](https://en.wikipedia.org/wiki/Ronnie_Woo_Woo)

<http://www.progressillinois.com/quick-hits/content/2014/05/22/meet-ed-bus-improv-group-takes-friendly-jab-chicago-machine-politics-u>



—  
Rob Bennett  
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O: (212) 341-5095

See our latest work here: [nyc.gov/photo](http://nyc.gov/photo)

From: <Schustek>, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 4:31 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: RE: BdB/Rahm Bet working group

Does anyone think “things that happened last time the cubs made/won a world series” is funny or worth exploring? Or is it overplayed?

1908 – last time they won  
1945 – last time they made it

From: Bennett, Rob  
Sent: Friday, October 16, 2015 4:26 PM  
To: Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Schustek, Andrew; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
Subject: BdB/Rahm Bet working group  
Importance: High

Chicago is glad to have an energetic bet partner (St. Louis wasn't biting last round) and was very eager to get a press hit out of taking the first step today. They have offered:

"If the Cubs beat the Mets, and give them a little payback for 1969, I'm asking Mayor de Blasio to make a contribution of his choice to be split between After School Matters and our Becoming A Man program. And I suppose we can sweeten the pot a bit with a case of Lagunitas and some real pizza from Giordano's."

We have the opportunity now to accept and ratchet it up. I'm particularly interested in injecting some humor and humiliation into this. Can we kick it around?

My notes for brainstorming:

RAHM:  
Curses (Louis CK Inner Circle character intersection here?)  
Obama/Chi Connection  
Brother Ari inspiration for Entourage  
CHICAGO:



Trains and Bars close 2AM  
Deep Dish Pizza, Craft Beers  
Landlocked – only beaches are lakes  
Second City (comedy) ... Training to be on SNL  
Oprah  
Blues Brothers  
Other thoughts:

Seinfeld (here) vs. Mike & Molly (there)  
Shake Shack (here) vs. Pizzeria Uno (there)  
Chicago the Musical here

—

Any and all ideas welcome and encouraged.

Rob

---

**From:** Schustek, Andrew  
**Sent:** Saturday, October 17, 2015 5:05 PM  
**To:** Bennett, Rob; Wolfe, Emma  
**Cc:** Kadushin, Peter; Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Walzak, Phil; Hinton, Karen; Cahan, Aaron (Media); Parikh, Ishanee  
**Subject:** RE: BdB/Rahm Bet working group

Robertas  
Paulie gee's

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 5:05 PM  
To: Wolfe, Emma; Schustek, Andrew  
Cc: Kadushin, Peter; Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Walzak, Phil; Hinton, Karen; Cahan, Aaron (Media); Parikh, Ishanee  
Subject: Re: BdB/Rahm Bet working group

I can keep asking. Can't get DiFara to pick up. Totonno's said they've never done it before.

Who else comes to mind? I'll call.

From: <Wolfe>, Emma <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>  
Date: Saturday, October 17, 2015 at 5:02 PM  
To: Rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Fialkoff, Gabrielle" <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)>, "Bray, Jackie" <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Parikh, Ishanee" <[iparikh@cityhall.nyc.gov](mailto:iparikh@cityhall.nyc.gov)>  
Subject: Re: BdB/Rahm Bet working group

They wouldn't freeze and ship if we asked?

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 5:01 PM  
To: Schustek, Andrew  
Cc: Wolfe, Emma; Kadushin, Peter; Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Walzak, Phil; Hinton, Karen; Cahan, Aaron (Media); Parikh, Ishanee  
Subject: Re: BdB/Rahm Bet working group

Need to lock down Pizza and Beer ASAP. Game is in 3 hours.

PK – you're a foodie. Can you help here?

None of the legendary NYC pizza places (that I've found) ship frozen pizza.

I have found this: <https://www.goldbely.com/states/new-york>

Flag: Roberta's Pizza: <http://www.nytimes.com/2015/04/01/dining/at-robertas-pizza-and-a-broken-partnership.html>

As for beer, how about going with:

<http://gunhillbrewing.com/> 3227 Laconia Ave in the Bronx. Mahen – can you vet?

From: <Schustek>, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>

Date: Saturday, October 17, 2015 at 3:36 PM

To: Rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>

Cc: "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Fialkoff, Gabrielle" <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)>, "Bray, Jackie" <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Parikh, Ishanee" <[iparikh@cityhall.nyc.gov](mailto:iparikh@cityhall.nyc.gov)>

Subject: Re: BdB/Rahm Bet working group

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Los Angeles, CA 90069  
USA

Mobile, please excuse typos and brevity  
516-312-8572

On Oct 17, 2015, at 2:51 PM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:

Thanks Emma.

Gabrielle - do we have any celebs that would be game?

Ishanee - any luck w/ Louis CK?

Drew - do you have Jim Breuer contact info?

R

On Oct 17, 2015, at 2:21 PM, Wolfe, Emma <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)> wrote:

Haeda from mets will try mcenroe and roker tonight

She's looping her folks and us rob

She encourages us asking other celebs too

From: Bennett, Rob

Sent: Saturday, October 17, 2015 1:47 PM

To: Kadushin, Peter

Cc: Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

Beer and pizza options below.

#### CLOTHES/ACCESSORIES:

Hanky Panky Thongs: <http://www.hankypanky.com/>

Malchijah-Hats: <https://www.facebook.com/malchijah.hats>

Satya Twena millinery: <http://satyatwena.com/>

Tattly Tatoos: <http://tattly.com/>

#### FOOD:

Bronx Hot Sauce: <http://bronxhotsauce.com/>

White Moustache Yogurt <http://thewhitemoustache.com/our-products/>

Choc. Jelly Grahams @ Russ & Daughters: <http://shop.russanddaughters.com/store/product/477/Chocolate-Jelly-Grahams/>

DF Mavens Ice Cream: <http://www.falfoodsworldwide.com/our-brands/>

Megpies Pop Tarts: <https://www.facebook.com/megpiesnyc>

Liddabit Sweets : <http://www.liddabitsweets.com/>

Mike's Hot Honey: <http://mikeshothoney.com/>

Bagel Hole Bagels: <http://brokelyn.com/hole-lotta-love-for-nycs-best-bagels/>

Famous Pizza places (Arturo's, DiFara, Totonno's) : [LINK](#)

Denino's Pizza: <http://www.deninospizzeriafranchise.com/>

Mast Brothers Chocolates: <http://mastbrothers.com/>

Brooklyn Brine Pickles: <http://www.brooklynbrine.com/>

Ample Hills Ice Cream: <http://www.amplehills.com/>

Steve's Ice Cream: <http://stevesicecream.com/our-story>

Anarchy in Jar: <http://www.anarchyinajar.com/>

Fatty Sunday's: <https://www.fattysundays.com/about/>

Baked in Brooklyn: <http://bakedinbrooklynny.com/products/pita-chips/>

Momofuku Cake Balls: <http://milkbarstore.com/main/catering-and-corporate-orders/>  
Mamita's Ices: <http://mamitasices.com/>  
Delicioso Coco Helado – <http://www.deliciosococohelado.com/>  
Brooklyn Cookie Company - <http://www.brooklyncookiecompany.com/>  
Brooklyn Brine - <http://www.brooklynbrine.com/>  
Brooklyn Cupcake - <http://brooklyncupcake.com/>  
Brooklyn Delhi - <http://brooklyndelhi.com/>  
Mixed Made - <http://mxedmade.com/>  
Raaka Chocolate - <http://www.raakachocolate.com/>  
Dough Doughnuts - <http://www.doughbrooklyn.com/>  
Pipcorn - <http://www.pipsnacks.com/> (operates out of la marqueta!)  
Empire Mayonnaise - <http://www.empiremayo.com/>  
Bronx Baking Co. – (Best pretzels!) <http://www.bronxbakingco.com/>

#### BEVERAGES:

Other Half Brewing Co. - <http://www.otherhalfbrewing.com/>  
Grady's Cold Brew : <http://www.gradyscoldbrew.com/>  
Brooklyn Roasting Coffee: <http://www.brooklynroasting.com/>  
Coney Island Brewery: <http://coneyislandbeer.com/>  
Brooklyn Brewery - <http://brooklynbrewery.com/>  
Kings County Distillery - <http://kingscountydillery.com/>  
Gun Hill Brewery (Gold @ Great American Beer Festival 2014, basically the Super Bowl of beer) <http://gunhillbrewing.com/>  
Singlecut Beer Smiths: <http://www.singlecutbeer.com/>  
Dyckman Beer: <http://dyckmanbeerco.com/> AND: [Article](#)  
Van Brunt Stillhouse whiskey : <http://www.vanbruntstillhouse.com/>  
Pitorro Liquor: <http://www.portmorrisdistillery.com/spirits-1.html>  
Flagship brewery: <http://theflagshipbrewery.com/>  
SI Wine: <http://siwinery.net/>  
Queens Brewery: <http://www.queensbrewery.com/>  
Finback Brewery: <http://www.finbackbrewery.com/>  
Rockaway Brewing: <http://rockawaybrewco.com/>  
Big Alice Brewing: <http://bigalicebrewing.com/>  
Dona Chai - <http://www.donachai.com/>  
Bronx Pop- <http://bronxpop.mfbiz.com/>  
Bronx Brewery - <http://www.thebronxbrewery.com/>  
Barrow's Intense Liqueur - <http://barrowsintense.com/>  
Breuckelen Distilling - <http://brkdistilling.com/>  
New York Distilling Company - <http://www.nydistilling.com/>  
Red Hook Winery - <https://www.redhookwinery.com/>  
Rooftop Reds (not yet active but opening next month in the Navy Yard) - <http://www.rooftopreds.com/>  
Sixpoint Brewery - <http://sixpoint.com/>  
Standard Spirit - <http://www.standardspirit.com/>  
Transmitter Brewing - <http://www.transmitterbrewing.com/>  
The Noble Experiment NYC – <http://tnenyc.com/>  
Brooklyn Oenology - <http://brooklynoenology.com/>  
Brooklyn Winery - <http://bkwinery.com/>  
Brooklyn Gin - <http://www.brooklyngin.com/>  
Cocktail Crate - <http://cocktailcrate.com/>  
Industry City Distillery - <http://drinkicd.com/>  
Kelso Beer - <http://www.kelsobeer.com/>

Kombrewcha - <http://www.kombrewcha.com/>  
Morris Kitchen – <http://www.morriskitchen.com/>

OTHER:

Brooklyn Slate Co. – <http://www.brooklynslate.com/>  
Bowery Lane Bicycles: <http://www.bowerylanebicycles.com/>  
Abie Camera Straps: <http://madeinnyc.org/abie-camera-straps/>  
Lady GaGa: <http://www.ladygaga.com/>

MORE:

<http://madeinnyc.org/>

On Oct 17, 2015, at 1:37 PM, Kadushin, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:  
So existing bet is good shepherd and the door, and what about food and beer? What are we putting up?

On Oct 17, 2015, at 1:22 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
Let's just stay with existing bet.

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Saturday, October 17, 2015 1:04 PM

To: Gunaratna, Mahen

Cc: Hagelgans, Andrea; Fialkoff, Gabrielle; Bray, Jackie; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

Chicago can't get Willis Tower. Take the tower idea closed.

Offered "mayor raises winner's flag at CH in front of press. Flies it for duration of WS".

On Oct 17, 2015, at 11:05 AM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:  
Fine here

---

From: Hagelgans, Andrea

Sent: Saturday, October 17, 2015 9:40 AM

To: Bennett, Rob; Fialkoff, Gabrielle

Cc: Bray, Jackie; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

Works for me if they are good with mahen

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Saturday, October 17, 2015 9:36 AM

To: Fialkoff, Gabrielle

Cc: Bray, Jackie; Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

Great! Everyone cool with Good Shepherd and The Door?

On Oct 17, 2015, at 9:31 AM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:  
Good shepard. Run by sister paulette- revered in social services community and well known by bdb/cmc. Serves the most challenged youth - out of school/out of work, among others.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 09:20 AM  
To: Bray, Jackie  
Cc: Hagelgans, Andrea; Fialkoff, Gabrielle; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com) <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

So, The Door and ...

On Oct 17, 2015, at 9:12 AM, Bray, Jackie <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)> wrote:  
MHA is a good organization. Of the below you can also count The Door as MH - they do great work.

One flag on using MHA...Rahm's cuts to MH became a huge campaign issue for him. I think it could be read by his staff as a poke in the eye. So might be better to go with The Door since they do MH and are known for MH in NYC but do a ton of other services too.

Sent from my iPhone

On Oct 17, 2015, at 9:00 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
I love doing a mental health one. Jackie/mahen- does the one below pass vet?  
Believe PK expressed concerns about imentor given Buery affiliation. Good shepperd?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 8:31 AM  
To: Fialkoff, Gabrielle  
Cc: Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Who's choosing two of these?

@imentortweets

iMentor builds mentoring relationships that empower students in low-income communities to graduate high school, succeed in college, and achieve their ambitions.

@goodshepherdnyc

Good Shepherd Services is a nonprofit that helps young people find opportunities for success. We operate over 80 programs, which help 33,000 New Yorkers.

@HenryStreet

Opening doors of opportunity to enrich lives and enhance human progress for New Yorkers through social service, arts and health care programs since 1893.

@Door\_NYC

Empowering young people to reach their potential by providing comprehensive youth development services in a diverse & caring environment.

@MHAofNYC

MHA-NYC has led the way in mental health services, advocacy, and education in the New York metropolitan area and across the nation.

On Oct 16, 2015, at 10:52 PM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:

Imentor a good one, Buery a founder and focused on mbdb priority of youth career development. cmc has visited recently for MH/vulnerable youth focus Henry Street Settlement, Good Shepard Services, The Door and Family Resource Center (think she went to the one in the bronx)

From: Hagelgans, Andrea

Sent: Friday, October 16, 2015 09:45 PM

To: Bennett, Rob; Kadushin, Peter

Cc: John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Fialkoff, Gabrielle

Subject: Re: BdB/Rahm Bet working group

Gabrielle- see below. Ideas?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Friday, October 16, 2015 9:11 PM

To: Kadushin, Peter

Cc: Hagelgans, Andrea; John Del Cecato; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

What charities for our side?

On Oct 16, 2015, at 8:38 PM, Kadushin, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:

Minus NYC and co

Nobody from NYC and co should be on the email while we are figuring out. They are an outside organization.

On Oct 16, 2015, at 8:31 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

I don't love the game one world series. Impossible schedule wise, unless it is our team!

Sent from my BlackBerry 10 smartphone.

From: John Del Cecato



Sent: Friday, October 16, 2015 8:24 PM

To: Bennett, Rob

Cc: Kadushin, Peter; Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi

Subject: Re: BdB/Rahm Bet working group

I dig it

On Oct 16, 2015, at 8:14 PM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:  
+JDC

How about this for humiliation piece...

In Chicago it is mucho not OK to put ketchup on a hot dog. See: [here](#).

What if loser:

If Rahm/Cubs lose, he has to go to [The Weiner Circle](#) and order a hot dog with ketchup while wearing an entire (head to toe) Mets uniform.

If BdB/Mets lose, he has to go to [DiFara](#) and eat a pizza with knife and fork while wearing an entire Cubs uniform.

Also kicked around...

Loser has to go to other's stadium for game one of World Series and work (union job) as Stadium food vendor and donate wages to charity.

Also – what is our response charity? Rahm had “After School Matters” and “Becoming a Man”. Do we want “iMentor” (Buery creation)? What else?

Thoughts?

---

Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

See our latest work here: [NYC.gov/photo](http://NYC.gov/photo)

From: <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>

Date: Friday, October 16, 2015 at 6:58 PM

To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>

Cc: Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff"

<[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>

Subject: Re: BdB/Rahm Bet working group

I'll just confirm that we agreed to the bet.

Anything in response to pizza, beer, or just we agreed and then tomorrow we will do something else?

From: "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>

Date: Fri, 16 Oct 2015 18:48:03 -0400

To: OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>

Cc: "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen

Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna

<[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff"

<[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>

Subject: Re: BdB/Rahm Bet working group

Yes. The offer was agreed upon.

Working on reply. Will come before game time tomorrow.

Is there a way you can reply and give us some time to work it stage 2 w/ them?

—  
Rob Bennett

Chief Photographer

Director, Mayoral Photography Office

The City of New York

M: [REDACTED]

O: (212) 341-5095

See our latest work here: [NYC.gov/photo](http://NYC.gov/photo)

From: <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>

Date: Friday, October 16, 2015 at 6:46 PM

To: "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>

Cc: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>,

"Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma"

<[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)"

<[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>

Subject: Re: BdB/Rahm Bet working group

Did we speak with/confirm with Emmanuel's staff?

Good to go on confirming for ABC?

From: OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>

Date: Fri, 16 Oct 2015 17:34:04 -0400

To: "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>

Cc: "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>,

Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma"

<[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

7 asking about the bet.

Can we confirm that we are on?

On Oct 16, 2015, at 4:42 PM, Schustek, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)> wrote:  
[https://en.wikipedia.org/wiki/Cowbell\\_Man](https://en.wikipedia.org/wiki/Cowbell_Man)

From: Bennett, Rob  
Sent: Friday, October 16, 2015 4:42 PM  
To: Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
Subject: Re: BdB/Rahm Bet working group

Fun/Funny Chicago characters.

[https://en.wikipedia.org/wiki/Ronnie\\_Woo\\_Woo](https://en.wikipedia.org/wiki/Ronnie_Woo_Woo)

<http://www.progressillinois.com/quick-hits/content/2014/05/22/meet-ed-bus-improv-group-takes-friendly-jab-chicago-machine-politics-u>

---

Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

See our latest work here: [NYC.gov/photo](http://nyc.gov/photo)

From: <Schustek>, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 4:31 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: RE: BdB/Rahm Bet working group

Does anyone think “things that happened last time the cubs made/won a world series” is funny or worth exploring? Or is it overplayed?

1908 – last time they won  
1945 – last time they made it

From: Bennett, Rob

Sent: Friday, October 16, 2015 4:26 PM

To: Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Schustek, Andrew; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi

Subject: BdB/Rahm Bet working group

Importance: High

Chicago is glad to have an energetic bet partner (St. Louis wasn't biting last round) and was very eager to get a press hit out of taking the first step today. They have offered:

"If the Cubs beat the Mets, and give them a little payback for 1969, I'm asking Mayor de Blasio to make a contribution of his choice to be split between After School Matters and our Becoming A Man program. And I suppose we can sweeten the pot a bit with a case of Lagunitas and some real pizza from Giordano's."

We have the opportunity now to accept and ratchet it up. I'm particularly interested in injecting some humor and humiliation into this. Can we kick it around?

My notes for brainstorming:

RAHM:

Curses (Louis CK Inner Circle character intersection here?)

Obama/Chi Connection

Brother Ari inspiration for Entourage

CHICAGO:

Trains and Bars close 2AM

Deep Dish Pizza, Craft Beers

Landlocked – only beaches are lakes

Second City (comedy) ... Training to be on SNL

Oprah

Blues Brothers

Other thoughts:

Seinfeld (here) vs. Mike & Molly (there)

Shake Shack (here) vs. Pizzeria Uno (there)

Chicago the Musical here

—

Any and all ideas welcome and encouraged.

Rob

---

**From:** Gunaratna, Mahen  
**Sent:** Saturday, October 17, 2015 6:06 PM  
**To:** Bennett, Rob  
**Cc:** Hagelgans, Andrea; Wolfe, Emma; Schustek, Andrew; Kadushin, Peter; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Walzak, Phil; Hinton, Karen; Cahan, Aaron (Media); Parikh, Ishanee  
**Subject:** Re: BdB/Rahm Bet working group

Good here

Sent from my iPhone

On Oct 17, 2015, at 5:45 PM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:  
Last call for flags.

These businesses & charities will be listed in bet tweet going out before game-time.

@GrimaldisPizza  
@GunHillBrewery  
@GoodShepherdNYC  
@Door\_NYC

From: <Hagelgans>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
Date: Saturday, October 17, 2015 at 5:19 PM  
To: Rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
Cc: "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Fialkoff, Gabrielle" <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)>, "Bray, Jackie" <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Parikh, Ishanee" <[iparikh@cityhall.nyc.gov](mailto:iparikh@cityhall.nyc.gov)>  
Subject: Re: BdB/Rahm Bet working group

Yes

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 5:17 PM  
To: Gunaratna, Mahen  
Cc: Wolfe, Emma; Schustek, Andrew; Kadushin, Peter; Hagelgans, Andrea; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Walzak, Phil; Hinton, Karen; Cahan, Aaron (Media); Parikh, Ishanee  
Subject: Re: BdB/Rahm Bet working group

Mahen for the win. Gina [REDACTED] is the boss at Grimaldi's and is a "yuge" Mets fan.

She says yes - she's in - and we'll find a way to make delivery happen "even if I have to fly there myself."

That work for everyone?

R

On Oct 17, 2015, at 5:05 PM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:  
Grimaldi's

Sent from my iPhone

On Oct 17, 2015, at 5:04 PM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:  
I can keep asking. Can't get DiFara to pick up. Totonno's said they've never done it before.

Who else comes to mind? I'll call.

From: <Wolfe>, Emma <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>  
Date: Saturday, October 17, 2015 at 5:02 PM  
To: Rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Fialkoff, Gabrielle" <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)>, "Bray, Jackie" <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Parikh, Ishanee" <[iparikh@cityhall.nyc.gov](mailto:iparikh@cityhall.nyc.gov)>  
Subject: Re: BdB/Rahm Bet working group

They wouldn't freeze and ship if we asked?

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 5:01 PM  
To: Schustek, Andrew  
Cc: Wolfe, Emma; Kadushin, Peter; Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Walzak, Phil; Hinton, Karen; Cahan, Aaron (Media); Parikh, Ishanee  
Subject: Re: BdB/Rahm Bet working group

Need to lock down Pizza and Beer ASAP. Game is in 3 hours.

PK – you're a foodie. Can you help here?

None of the legendary NYC pizza places (that I've found) ship frozen pizza.

I have found this: <https://www.goldebely.com/states/new-york>

Flag: Roberta's Pizza: <http://www.nytimes.com/2015/04/01/dining/at-robertas-pizza-and-a-broken-partnership.html>

As for beer, how about going with:

<http://gunhillbrewing.com/> 3227 Laconia Ave in the Bronx. Mahen – can you vet?

From: <Schustek>, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>

Date: Saturday, October 17, 2015 at 3:36 PM

To: Rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>

Cc: "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Fialkoff, Gabrielle" <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)>, "Bray, Jackie" <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Parikh, Ishanee" <[iparikh@cityhall.nyc.gov](mailto:iparikh@cityhall.nyc.gov)>

Subject: Re: BdB/Rahm Bet working group

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Los Angeles, CA 90069  
USA

Mobile, please excuse typos and brevity  
516-312-8572

On Oct 17, 2015, at 2:51 PM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:  
Thanks Emma.

Gabrielle - do we have any celebs that would be game?

Ishanee - any luck w/ Louis CK?

Drew - do you have Jim Breuer contact info?

R

On Oct 17, 2015, at 2:21 PM, Wolfe, Emma <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)> wrote:  
Haeda from mets will try mcenroe and roker tonight  
She's looping her folks and us rob  
She encourages us asking other celebs too

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 1:47 PM  
To: Kadushin, Peter  
Cc: Hagelgans, Andrea; Gunaratna, Mahen; Fialkoff, Gabrielle; Bray, Jackie; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Beer and pizza options below.

#### CLOTHES/ACCESSORIES:

Hanky Panky Thongs: <http://www.hankypanky.com/>  
Malchijah-Hats: <https://www.facebook.com/malchijah.hats>  
Satya Twena millinery: <http://satyatwena.com/>  
Tattly Tatoos: <http://tattly.com/>

#### FOOD:

Bronx Hot Sauce: <http://bronxhotsauce.com/>  
White Moustache Yogurt <http://thewhitemoustache.com/our-products/>  
Choc. Jelly Grahams @ Russ & Daughters: <http://shop.russanddaughters.com/store/product/477/Chocolate-Jelly-Grahams/>  
DF Mavens Ice Cream: <http://www.falfoodsworldwide.com/our-brands/>  
Megpies Pop Tarts: <https://www.facebook.com/megpiesnyc>  
Liddabit Sweets : <http://www.liddabitsweets.com/>  
Mike's Hot Honey: <http://mikeshothoney.com/>  
Bagel Hole Bagels: <http://brokelyn.com/hole-lotta-love-for-nycs-best-bagels/>  
Famous Pizza places (Arturo's, DiFara, Totonno's) : [LINK](#)  
Denino's Pizza: <http://www.deninospizzeriafranchise.com/>  
Mast Brothers Chocolates: <http://mastbrothers.com/>  
Brooklyn Brine Pickles: <http://www.brooklynbrine.com/>  
Ample Hills Ice Cream: <http://www.amplehills.com/>  
Steve's Ice Cream: <http://stevesicecream.com/our-story>  
Anarchy in Jar: <http://www.anarchyinajar.com/>  
Fatty Sunday's: <http://www.fattysundays.com/about/>  
Baked in Brooklyn: <http://bakedinbrooklynny.com/products/pita-chips/>  
Momofuku Cake Balls: <http://milkbarstore.com/main/catering-and-corporate-orders/>  
Mamita's Ices: <http://mamitasices.com/>  
Delicioso Coco Helado – <http://www.deliciosococohelado.com/>  
Brooklyn Cookie Company - <http://www.brooklyncookiecompany.com/>  
Brooklyn Brine - <http://www.brooklynbrine.com/>  
Brooklyn Cupcake - <http://brooklyncupcake.com/>  
Brooklyn Delhi - <http://brooklyndelhi.com/>  
Mixed Made - <http://mxedmade.com/>  
Raaka Chocolate - <http://www.raakachocolate.com/>  
Dough Doughnuts - <http://www.doughbrooklyn.com/>



Pipcorn - <http://www.pipsnacks.com/> (operates out of la marqueta!)  
Empire Mayonnaise - <http://www.empiremayo.com/>  
Bronx Baking Co. – (Best pretzels!) <http://www.bronxbakingco.com/>

#### BEVERAGES:

Other Half Brewing Co. - <http://www.otherhalfbrewing.com/>  
Grady's Cold Brew : <http://www.gradyscoldbrew.com/>  
Brooklyn Roasting Coffee: <http://www.brooklynroasting.com/>  
Coney Island Brewery: <http://coneyislandbeer.com/>  
Brooklyn Brewery - <http://brooklynbrewery.com/>  
Kings County Distillery - <http://kingscountydilillery.com/>  
Gun Hill Brewery (Gold @ Great American Beer Festival 2014, basically the Super Bowl of beer) <http://gunhillbrewing.com/>  
Singlecut Beer Smiths: <http://www.singlecutbeer.com/>  
Dyckman Beer: <http://dyckmanbeerco.com/> AND: [Article](#)  
Van Brunt Stillhouse whiskey : <http://www.vanbruntstillhouse.com/>  
Pitorro Liquor: <http://www.portmorrisdistillery.com/spirits-1.html>  
Flagship brewery: <http://theflagshipbrewery.com/>  
SI Wine: <http://siwinery.net/>  
Queens Brewery: <http://www.queensbrewery.com/>  
Finback Brewery: <http://www.finbackbrewery.com/>  
Rockaway Brewing: <http://rockawaybrewco.com/>  
Big Alice Brewing: <http://bigalicebrewing.com/>  
Dona Chai - <http://www.donachai.com/>  
Bronx Pop- <http://bronxpop.mfbiz.com/>  
Bronx Brewery - <http://www.thebronxbrewery.com/>  
Barrow's Intense Liqueur - <http://barrowsintense.com/>  
Breuckelen Distilling - <http://brkdistilling.com/>  
New York Distilling Company - <http://www.nydistilling.com/>  
Red Hook Winery - <https://www.redhookwinery.com/>  
Rooftop Reds (not yet active but opening next month in the Navy Yard) - <http://www.rooftopreds.com/>  
Sixpoint Brewery - <http://sixpoint.com/>  
Standard Spirit - <http://www.standardspirit.com/>  
Transmitter Brewing - <http://www.transmitterbrewing.com/>  
The Noble Experiment NYC – <http://tnenyc.com/>  
Brooklyn Oenology - <http://brooklynoenology.com/>  
Brooklyn Winery - <http://bkwinery.com/>  
Brooklyn Gin - <http://www.brooklyn gin.com/>  
Cocktail Crate - <http://cocktailcrate.com/>  
Industry City Distillery - <http://drinkicd.com/>  
Kelso Beer - <http://www.kelsobeer.com/>  
Kombrewcha - <http://www.kombrewcha.com/>  
Morris Kitchen – <http://www.morriskitchen.com/>

#### OTHER:

Brooklyn Slate Co. – <http://www.brooklyn slate.com/>  
Bowery Lane Bicycles: <http://www.bowerylanebicycles.com/>  
Abie Camera Straps: <http://madeinnyc.org/abie-camera-straps/>  
Lady GaGa: <http://www.ladygaga.com/>

#### MORE:

<http://madeinnyc.org/>

On Oct 17, 2015, at 1:37 PM, Kadushin, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:  
So existing bet is good shepherd and the door, and what about food and beer? What are we putting up?

On Oct 17, 2015, at 1:22 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
Let's just stay with existing bet.

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Saturday, October 17, 2015 1:04 PM

To: Gunaratna, Mahen

Cc: Hagelgans, Andrea; Fialkoff, Gabrielle; Bray, Jackie; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

Chicago can't get Willis Tower. Take the tower idea closed.

Offered "mayor raises winner's flag at CH in front of press. Flies it for duration of WS".

On Oct 17, 2015, at 11:05 AM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:  
Fine here

---

From: Hagelgans, Andrea

Sent: Saturday, October 17, 2015 9:40 AM

To: Bennett, Rob; Fialkoff, Gabrielle

Cc: Bray, Jackie; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

Works for me if they are good with mahen

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Saturday, October 17, 2015 9:36 AM

To: Fialkoff, Gabrielle

Cc: Bray, Jackie; Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

Great! Everyone cool with Good Shepherd and The Door?

On Oct 17, 2015, at 9:31 AM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:  
Good shepard. Run by sister paulette- revered in social services community and well known by bdb/cmc. Serves the most challenged youth - out of school/out of work, among others.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 09:20 AM  
To: Bray, Jackie  
Cc: Hagelgans, Andrea; Fialkoff, Gabrielle; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com) <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

So, The Door and ...

On Oct 17, 2015, at 9:12 AM, Bray, Jackie <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)> wrote:  
MHA is a good organization. Of the below you can also count The Door as MH - they do great work.

One flag on using MHA...Rahm's cuts to MH became a huge campaign issue for him. I think it could be read by his staff as a poke in the eye. So might be better to go with The Door since they do MH and are known for MH in NYC but do a ton of other services too.

Sent from my iPhone

On Oct 17, 2015, at 9:00 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
I love doing a mental health one. Jackie/mahen- does the one below pass vet?  
Believe PK expressed concerns about iMentor given Buery affiliation. Good shepherd?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob  
Sent: Saturday, October 17, 2015 8:31 AM  
To: Fialkoff, Gabrielle  
Cc: Hagelgans, Andrea; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)  
Subject: Re: BdB/Rahm Bet working group

Who's choosing two of these?

@imentortweets

iMentor builds mentoring relationships that empower students in low-income communities to graduate high school, succeed in college, and achieve their ambitions.

@goodshepherdnyc

Good Shepherd Services is a nonprofit that helps young people find opportunities for success. We operate over 80 programs, which help 33,000 New Yorkers.

@HenryStreet

Opening doors of opportunity to enrich lives and enhance human progress for New Yorkers through social service, arts and health care programs since 1893.

@Door\_NYC

Empowering young people to reach their potential by providing comprehensive youth development services in a diverse & caring environment.

@MHAofNYC

MHA-NYC has led the way in mental health services, advocacy, and education in the New York metropolitan area and across the nation.

On Oct 16, 2015, at 10:52 PM, Fialkoff, Gabrielle <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)> wrote:

Inventor a good one, Buery a founder and focused on mbdb priority of youth career development. cmc has visited recently for MH/vulnerable youth focus Henry Street Settlement, Good Shepard Services, The Door and Family Resource Center (think she went to the one in the bronx)

From: Hagelgans, Andrea

Sent: Friday, October 16, 2015 09:45 PM

To: Bennett, Rob; Kadushin, Peter

Cc: John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Fialkoff, Gabrielle

Subject: Re: BdB/Rahm Bet working group

Gabrielle- see below. Ideas?

Sent from my BlackBerry 10 smartphone.

From: Bennett, Rob

Sent: Friday, October 16, 2015 9:11 PM

To: Kadushin, Peter

Cc: Hagelgans, Andrea; John Del Cecato; Schustek, Andrew; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media)

Subject: Re: BdB/Rahm Bet working group

What charities for our side?

On Oct 16, 2015, at 8:38 PM, Kadushin, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:

Minus NYC and co

Nobody from NYC and co should be on the email while we are figuring out. They are an outside organization.

On Oct 16, 2015, at 8:31 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

I don't love the game one world series. Impossible schedule wise, unless it is our team!

Sent from my BlackBerry 10 smartphone.

From: John Del Cecato

Sent: Friday, October 16, 2015 8:24 PM

To: Bennett, Rob

Cc: Kadushin, Peter; Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi

Subject: Re: BdB/Rahm Bet working group

I dig it

On Oct 16, 2015, at 8:14 PM, Bennett, Rob <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)> wrote:

+JDC

How about this for humiliation piece...

In Chicago it is mucho not OK to put ketchup on a hot dog. See: [here](#).

What if loser:

If Rahm/Cubs lose, he has to go to [The Weiner Circle](#) and order a hot dog with ketchup while wearing an entire (head to toe) Mets uniform.

If BdB/Mets lose, he has to go to [DiFara](#) and eat a pizza with knife and fork while wearing an entire Cubs uniform.

Also kicked around...

Loser has to go to other's stadium for game one of World Series and work (union job) as Stadium food vendor and donate wages to charity.

Also – what is our response charity? Rahm had “After School Matters” and “Becoming a Man”. Do we want “iMentor” (Buery creation)? What else?

Thoughts?

—  
Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

See our latest work here: [NYC.gov/photo](#)

From: <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 6:58 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

I'll just confirm that we agreed to the bet.

Anything in response to pizza, beer, or just we agreed and then tomorrow we will do something else?

From: "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>  
Date: Fri, 16 Oct 2015 18:48:03 -0400  
To: OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>

Cc: "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

Yes. The offer was agreed upon.

Working on reply. Will come before game time tomorrow.

Is there a way you can reply and give us some time to work it stage 2 w/ them?

—  
Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
The City of New York  
M: [REDACTED]  
O: (212) 341-5095

See our latest work here: [nyc.gov/photo](http://nyc.gov/photo)

From: <Kadushin>, Peter <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 6:46 PM  
To: "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

Did we speak with/confirm with Emmanuel's staff?

Good to go on confirming for ABC?

From: OOM MIS <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
Date: Fri, 16 Oct 2015 17:34:04 -0400  
To: "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Cc: "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, Phil Walzak <[pwalzak@cityhall.nyc.gov](mailto:pwalzak@cityhall.nyc.gov)>, Karen Hinton <[khinton@cityhall.nyc.gov](mailto:khinton@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Mahen Gunaratna <[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: Re: BdB/Rahm Bet working group

7 asking about the bet.

Can we confirm that we are on?

On Oct 16, 2015, at 4:42 PM, Schustek, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)> wrote:  
[https://en.wikipedia.org/wiki/Cowbell\\_Man](https://en.wikipedia.org/wiki/Cowbell_Man)

From: Bennett, Rob  
Sent: Friday, October 16, 2015 4:42 PM  
To: Schustek, Andrew; Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
Subject: Re: BdB/Rahm Bet working group

Fun/Funny Chicago characters.

[https://en.wikipedia.org/wiki/Ronnie\\_Woo\\_Woo](https://en.wikipedia.org/wiki/Ronnie_Woo_Woo)

<http://www.progressillinois.com/quick-hits/content/2014/05/22/meet-ed-bus-improv-group-takes-friendly-jab-chicago-machine-politics-u>

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Rob Bennett  
Chief Photographer  
Director, Mayoral Photography Office  
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M: [REDACTED]  
O: (212) 341-5095

See our latest work here: [NYC.gov/photo](http://nyc.gov/photo)

From: <Schustek>, Andrew <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>  
Date: Friday, October 16, 2015 at 4:31 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Mohl, Jeff" <[jmohl@nycvisit.com](mailto:jmohl@nycvisit.com)>, Bryan Grimaldi <[bgrimaldi@nycgo.com](mailto:bgrimaldi@nycgo.com)>  
Subject: RE: BdB/Rahm Bet working group

Does anyone think “things that happened last time the cubs made/won a world series” is funny or worth exploring? Or is it overplayed?

1908 – last time they won  
1945 – last time they made it

From: Bennett, Rob  
Sent: Friday, October 16, 2015 4:26 PM  
To: Hagelgans, Andrea; Walzak, Phil; Hinton, Karen; Kadushin, Peter; Wolfe, Emma; Schustek, Andrew; Gunaratna, Mahen; Cahan, Aaron (Media); Mohl, Jeff; Bryan Grimaldi  
Subject: BdB/Rahm Bet working group  
Importance: High

Chicago is glad to have an energetic bet partner (St. Louis wasn't biting last round) and was very eager to get a press hit out of taking the first step today. They have offered:

"If the Cubs beat the Mets, and give them a little payback for 1969, I'm asking Mayor de Blasio to make a contribution of his choice to be split between After School Matters and our Becoming A Man program. And I suppose we can sweeten the pot a bit with a case of Lagunitas and some real pizza from Giordano's."

We have the opportunity now to accept and ratchet it up. I'm particularly interested in injecting some humor and humiliation into this. Can we kick it around?

My notes for brainstorming:

RAHM:

Curses (Louis CK Inner Circle character intersection here?)

Obama/Chi Connection

Brother Ari inspiration for Entourage

CHICAGO:

Trains and Bars close 2AM

Deep Dish Pizza, Craft Beers

Landlocked – only beaches are lakes

Second City (comedy) ... Training to be on SNL

Oprah

Blues Brothers

Other thoughts:

Seinfeld (here) vs. Mike & Molly (there)

Shake Shack (here) vs. Pizzeria Uno (there)

Chicago the Musical here

—

Any and all ideas welcome and encouraged.

Rob



**From:** [Bennett, Rob](#)  
**To:** [Gunaratna, Mahen](#)  
**Cc:** [Hagelgans, Andrea](#); [Wolfe, Emma](#); [Schustek, Andrew](#); [Kadushin, Peter](#); [Fialkoff, Gabrielle](#); [Bray, Jackie](#); [jfdc@akpdmedia.com](#); [Walzak, Phil](#); [Hinton, Karen](#); [Cahan, Aaron \(Media\)](#); [Parikh, Ishanee](#)  
**Subject:** Re: BdB/Rahm Bet working group  
**Date:** Saturday, October 17, 2015 6:14:16 PM

---

Thanks, Mahen. And thanks to all. Closing this one out.

If you have any thoughts/ideas/opportunities throughout series – please be in touch.

Goal is to create some sports/pop-culture good vibes for BdB. Show he's funny and has edge. Show he's a New Yorker.

Celebrity contacts really help...so please kick those my way if you have.

R

---

**From:** <Gunaratna>, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Date:** Saturday, October 17, 2015 at 6:05 PM  
**To:** Rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>  
**Cc:** Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Schustek, Andrew" <[aschustek@cityhall.nyc.gov](mailto:aschustek@cityhall.nyc.gov)>, "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, "Fialkoff, Gabrielle" <[GFialkoff@cityhall.nyc.gov](mailto:GFialkoff@cityhall.nyc.gov)>, "Bray, Jackie" <[JBray@cityhall.nyc.gov](mailto:JBray@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Parikh, Ishanee" <[iparikh@cityhall.nyc.gov](mailto:iparikh@cityhall.nyc.gov)>  
**Subject:** Re: BdB/Rahm Bet working group

@GrimaldisPizza  
@GunHillBrewery  
@GoodShepherdNYC  
@Door\_NYC

**From:** [Snyder, Thomas](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re: meet  
**Date:** Tuesday, October 20, 2015 11:19:23 AM

---

Good – we'll find a place later on.

---

**From:** John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Tuesday, October 20, 2015 at 11:17 AM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Subject:** Re: meet

Works for me

---

**From:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>  
**Date:** Tuesday, October 20, 2015 at 11:16 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: meet

How about Lunch at Noon on Friday?

---

**From:** John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Tuesday, October 20, 2015 at 11:11 AM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Subject:** Re: meet

I could do later this week - maybe Fri?

---

**From:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>  
**Date:** Tuesday, October 20, 2015 at 9:51 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** meet

Do you have any time this week or next for a lunch with me? Or a post-workday drink?

**From:** [Hagelgans, Andrea](#)  
**To:** [Salazar-Rodriguez, Prisca](#); "Hayley Prim"  
**Cc:** [Geri Prado](#); [Walzak, Phil](#); [Snyder, Thomas](#); [Wolfe, Emma](#); [John Del Cecato](#)  
**Subject:** RE: Video for Local Progress Conference in LA  
**Date:** Tuesday, October 20, 2015 2:20:26 PM

---

Where does this need to be shot?

I need specifics on tech needs.

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, October 20, 2015 1:59 PM  
**To:** 'Hayley Prim'  
**Cc:** Hagelgans, Andrea; Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato  
**Subject:** RE: Video for Local Progress Conference in LA

Can do video Thursday at 530 – Andrea can you arrange with video folks-

But need to see script for him to review – Can do it without him seeing it first.

Thanks!

**From:** Hayley Prim [<mailto:hayley@progressiveagenda.us>]  
**Sent:** Tuesday, October 20, 2015 1:48 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Hagelgans, Andrea; Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Video for Local Progress Conference in LA

Do we have time blocked off on schedule to tape this? Fromo is writing script and should have draft today.

On Mon, Oct 19, 2015 at 2:18 PM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:  
Have to get it to them by Friday.

On Mon, Oct 19, 2015 at 12:52 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:  
Please find out and let me know

**From:** Hayley Prim [<mailto:hayley@progressiveagenda.us>]  
**Sent:** Monday, October 19, 2015 12:07 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Hagelgans, Andrea; Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Video for Local Progress Conference in LA

It has to be done this week-- their conference is on Monday. I can find out the latest they would need it by and get back to you.

On Mon, Oct 19, 2015 at 12:05 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:  
Want to do the video –  
This week doesn't look good –

What is the absolute latest to get this done?  
Do we have a script yet?

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Friday, October 16, 2015 9:30 AM  
**To:** Hagelgans, Andrea  
**Cc:** Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato; Salazar-Rodriguez, Prisca

**Subject:** Re: Video for Local Progress Conference in LA

Tom/Prisca-- Can we lock in a time to do this early next week?

JDC-- Can you/Fromo draft up a script?

Only needs to be ~5 minutes

On Thu, Oct 15, 2015 at 4:36 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:  
Front office will need to see about time.  
Assume you all will write the script. I'm fine with it

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Thursday, October 15, 2015 4:35 PM  
**To:** Geri Prado  
**Cc:** Hagelgans, Andrea; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Video for Local Progress Conference in LA

Guys-- circling back here. The event is about a week and a half away, so I want to let them know if the Mayor is going to do a video. Can you advise?

Thanks,  
Hayley

On Wed, Oct 7, 2015 at 5:53 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
Any help here is appreciated. Emma not sure of this but it seems they do work with the city locally and we'd deliver as such and could hand over to your staff if helpful.

On Oct 7, 2015, at 5:40 PM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Circling back on this. Could we get a decision in the next few days so they can factor into planning for their conference?

On Wed, Sep 30, 2015 at 9:53 AM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:  
Approximately 150 people at the conference in person. Local Progress and CPD

would also send out to all of their action lists

On Wed, Sep 30, 2015 at 9:15 AM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Sounds right but can we find out how big of an audience and reach? We've gotten a lot of video requests and I want to make sure worth his time

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 9:11 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Snyder, Thomas; Wolfe, Emma  
**Cc:** Geri Prado; John Del Cecato  
**Subject:** Video for Local Progress Conference in LA

Hey guys-- Center for Popular Democracy is hosting a local progress event in LA at the end of October, linked here: <http://localprogress.org/event/2015-national-convening-in-los-angeles-october-26-27/>

They are asking if the Mayor will consider filming a video they can show at the conference. He spoke and was very well received at the last conference they had in NYC.

Garcetti will not be in attendance, but his wife likely will be.

I think we should do this, unless you guys have good reason not to. Can just be ~5 minutes about the progress this country has made this past year around wage hikes, paid sick, etc., why it's important to keep up the momentum, etc.

Thoughts?

I think it's a good idea.

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

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**Hayley Prim**  
Political Director

**The Progressive Agenda Committee**  
c: [REDACTED]

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**Hayley Prim**  
**Political Director**  
**The Progressive Agenda Committee**  
c: [REDACTED]

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**Hayley Prim**  
**Political Director**  
**The Progressive Agenda Committee**  
c: [REDACTED]

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**Hayley Prim**  
**Political Director**  
**The Progressive Agenda Committee**  
c: [REDACTED]

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**Hayley Prim**  
**Political Director**  
**The Progressive Agenda Committee**  
c: [REDACTED]

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**Hayley Prim**  
**Political Director**  
**The Progressive Agenda Committee**  
c: [REDACTED]

**From:** [Gunaratna, Mahen](#)  
**To:** [jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
**Subject:** FW: WSJ: Economist Raj Chetty's Proposals on Inequality Draw Interest on Both Sides of the Political Aisle  
**Date:** Wednesday, October 21, 2015 9:15:55 AM

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**From:** Clips  
**Sent:** Wednesday, October 21, 2015 8:44 AM  
**Subject:** WSJ: Economist Raj Chetty's Proposals on Inequality Draw Interest on Both Sides of the Political Aisle

**Economist Raj Chetty's Proposals on Inequality Draw Interest on Both Sides of the Political Aisle**

WSJ - Bob Davis

<http://www.wsj.com/articles/economist-raj-chettys-proposals-on-inequality-draw-interest-on-both-sides-of-the-political-aisle-1445383469?mod=e2tw>

In a presidential campaign where candidates from both parties are blaming globalization for a shrinking middle class, a 36-year-old India-born economist has a different explanation: Bad neighborhoods and bad teachers rob poor children of the chance to climb into the middle class.

His solution? Help the children and their families move to better neighborhoods.

What makes Harvard University's Raj Chetty notable isn't just his views, but his reach. He has advised Republican and Democrats alike, including former Florida Gov. Jeb Bush, former Secretary of State Hillary Clinton and the Obama White House. In a political year marked by anger and strong partisanship, his research could help smooth some of the hard edges of the income-inequality debate running through the 2016 presidential campaign.

His research finds that upward mobility depends on government policies, a position common among Democrats, as well as on neighborhood churches and two-parent families, as Republicans contend.

"Chetty's work challenges preconceived notions on both sides" of the political divide, says Avik Roy, a senior fellow at the conservative Manhattan Institute who advises Republican campaigns.

Policy advisers say they expect to roll out proposals bearing his imprint as the campaign unfolds. Mrs. Clinton is examining his research into housing vouchers as she crafts domestic policies. Mr. Bush is figuring out how to strengthen neighborhoods as a way to boost mobility. The White House has drawn on his work in setting housing policy.

That makes Mr. Chetty one of the few people affecting both sides in the presidential debate. He brings to the task formidable credentials: Harvard PhD at age 23; university tenure at 27; and a MacArthur "genius grant" at 33, the same age he won the John Bates Clark medal for best American economist under the age of 40. He says he was drawn to mobility as a subject, in part, because of what he saw as the vast differences in opportunity between the U.S. and his native India, which he left at age nine.

“He’s the closest thing I have ever seen to a real live Mr. Spock, half Vulcan, half human,” said Harvard economist Lawrence Katz, a former Clinton administration economist, who has known Mr. Chetty since he was a Harvard undergraduate. “He knows where to look to find the right data and what to do to answer the most important questions with it. But unlike many technical economists, he’s concerned with real people and the disadvantaged.”

Responds Mr. Chetty: “I consider that a compliment.” He says he won’t register to vote because he thinks that could bias his “laboratory science” approach to economic research.

Mr. Chetty and the economists he works with tackle problems that seem intractable, and offer hopeful prescriptions. Consider economic inequality—the income spread between rich, middle-class and poor. Mr. Chetty addresses the issue indirectly. He examines income mobility, which he defines as the ability to rise from the lowest 20th percentile of income distribution to the top 80th percentile in one generation. Climbing that ladder is more important than ever, he says, because the distance between the economic classes is greater than in the past

By analyzing tax records of families in 741 geographic districts, he pinpoints hotbeds of opportunity. Poorer children in Salt Lake City, for example, are twice as likely to reach the top fifth in income as those in Atlanta, though personal income in the cities is about the same.

High-mobility metro areas have a combination of greater economic and racial integration, better schools and a smaller fraction of single-parent families than lower-mobility areas. Integration is lagging in Atlanta, he said. “The strongest predictors of upward mobility are measures of family structure,” Mr. Chetty said.

His proposal: move poor children to high-mobility communities and remove the impediments to mobility in poor-performing neighborhoods. He now is working with the Obama administration on ways to encourage landlords in higher-opportunity neighborhoods to take in poor families by paying landlords more or guaranteeing rent payment.

“The view that we’ll fix the American dream at the national level is probably not the right way to look at the problem,” he said. “What needs to be fixed in Salt Lake City is very different from what needs to be fixed in Cleveland or Atlanta.”

His biggest fight has come with the education establishment. He found that teachers who are able to lift the test scores of young students have a profound effect on the students’ future earnings. But many teachers object to being evaluated by test scores.

“The unintended consequence of Chetty’s work is a tremendous demoralization of teachers,” said New York University educational historian Diane Ravitch. “It makes test scores not a measure of education but a goal of education.”

Mr. Chetty said that wasn’t his intention, but the controversy has made it unlikely that teacher-union allies, such as Mrs. Clinton, will embrace that part of his work.

He has met at least twice with Mrs. Clinton, and says he has advised her campaign on



designing a housing voucher program to help poor families with younger children move to higher-mobility towns. Young children who make such moves, Mr. Chetty's research finds, are more likely to attend college and earn more later on. Their teenaged siblings, on the other hand, sometimes lose ground.

But relatively few poor families will move. The more significant policy question, Mr. Chetty says, is how to improve low-mobility areas, and there his research is still in its early stages.

At the Obama White House, a Chetty presentation at the Council of Economic Advisers drew an overflow crowd of 50 officials in June. The administration is working a mentorship program to provide role models for kids in low-mobility areas, influenced by Mr. Chetty's finding that family structure boosts mobility.

The Bush campaign wants to figure out how to increase the number of traditional families and community organizations, which Mr. Chetty's work identifies as mainstays of high-mobility neighborhoods.

During a 90-minute conversation this spring with Mr. Bush, Mr. Chetty said he explained his findings but acknowledged he didn't have a good idea about how government could help create "social cohesion." He says he is exploring that question with his students and colleagues, and will move to Stanford University in December where he can fund more research teams and have greater access to Silicon Valley thinking on the subject.

"Jeb Bush and Hillary Clinton focused on different parts of the presentation [on social mobility]," Mr. Chetty said. "But they were asking the right questions and trying to figure out what works as opposed to having strong preconceptions." Mr. Bush's campaign confirms the meeting with Mr. Chetty, but didn't offer details. Mrs. Clinton said in March Mr. Chetty's work "really wakes us up to what we are facing."

**From:** [Hayley Prim](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [John Del Cecato](#); [Hagelgans, Andrea](#); [Jon Fromowitz](#); [Geri Prado](#); [Walzak, Phil](#); [Snyder, Thomas](#); [Wolfe, Emma](#)  
**Subject:** Re: Video for Local Progress Conference in LA  
**Date:** Wednesday, October 21, 2015 2:37:05 PM  
**Attachments:** [LocalProgressConfVideoScript10\\_20\\_430PM.docx](#)

---

Attached here.

On Wed, Oct 21, 2015 at 2:35 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

That's fine

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, October 21, 2015 2:35 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** John Del Cecato; Hagelgans, Andrea; Jon Fromowitz; Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma

**Subject:** Re: Video for Local Progress Conference in LA

Mahen is fact checking it. I can send you the version we have now, but he may make some corrections.

On Wed, Oct 21, 2015 at 2:34 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Hi! Haven't seen a script for this – Henry is asking to see it – needs approval before going to the Mayor.

---

**From:** John Del Cecato [mailto:[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)]  
**Sent:** Tuesday, October 20, 2015 6:21 PM  
**To:** Hagelgans, Andrea; 'Hayley Prim'; Salazar-Rodriguez, Prisca; Jon Fromowitz  
**Cc:** Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma

**Subject:** Re: Video for Local Progress Conference in LA

Adding Fromo

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**From:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Date:** Tuesday, October 20, 2015 at 6:01 PM  
**To:** Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>, "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>  
**Cc:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Subject:** RE: Video for Local Progress Conference in LA

Henry wants content cleared by Larry Laufer. Please provide confirmation when this is done

**From:** Hayley Prim [<mailto:hayley@progressiveagenda.us>]  
**Sent:** Tuesday, October 20, 2015 1:48 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Hagelgans, Andrea; Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato  
**Subject:** Re: Video for Local Progress Conference in LA

Do we have time blocked off on schedule to tape this? Fromo is writing script and should have draft today.

On Mon, Oct 19, 2015 at 2:18 PM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Have to get it to them by Friday.

On Mon, Oct 19, 2015 at 12:52 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Please find out and let me know

**From:** Hayley Prim [<mailto:hayley@progressiveagenda.us>]  
**Sent:** Monday, October 19, 2015 12:07 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Hagelgans, Andrea; Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato

**Subject:** Re: Video for Local Progress Conference in LA

It has to be done this week-- their conference is on Monday. I can find out the latest they would need it by and get back to you.

On Mon, Oct 19, 2015 at 12:05 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Want to do the video –

This week doesn't look good –

What is the absolute latest to get this done?

Do we have a script yet?

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]

**Sent:** Friday, October 16, 2015 9:30 AM

**To:** Hagelgans, Andrea

**Cc:** Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato; Salazar-Rodriguez, Prisca

**Subject:** Re: Video for Local Progress Conference in LA

Tom/Prisca-- Can we lock in a time to do this early next week?

JDC-- Can you/Fromo draft up a script?

Only needs to be ~5 minutes

On Thu, Oct 15, 2015 at 4:36 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Front office will need to see about time.

Assume you all will write the script. I'm fine with it

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]

**Sent:** Thursday, October 15, 2015 4:35 PM

**To:** Geri Prado

**Cc:** Hagelgans, Andrea; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato

**Subject:** Re: Video for Local Progress Conference in LA

Guys-- circling back here. The event is about a week and a half away, so I want to let them know if the Mayor is going to do a video. Can you advise?

Thanks,

Hayley

On Wed, Oct 7, 2015 at 5:53 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Any help here is appreciated. Emma not sure of this but it seems they do work with the city locally and we'd deliver as such and could hand over to your staff if helpful.

On Oct 7, 2015, at 5:40 PM, Hayley Prim  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Circling back on this. Could we get a decision in the next few days so they can factor into planning for their conference?

On Wed, Sep 30, 2015 at 9:53 AM, Hayley Prim  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Approximately 150 people at the conference in person. Local Progress and CPD would also send out to all of their action lists

On Wed, Sep 30, 2015 at 9:15 AM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Sounds right but can we find out how big of an audience and reach? We've gotten a lot of video requests and I want to make sure worth his time

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 9:11 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Snyder, Thomas; Wolfe, Emma  
**Cc:** Geri Prado; John Del Cecato  
**Subject:** Video for Local Progress Conference in LA

Hey guys-- Center for Popular Democracy is hosting a local progress event in LA at the end of October, linked here: <http://localprogress.org/event/2015-national-convening-in-los-angeles-october-26-27/>

They are asking if the Mayor will consider filming a video they can show at the conference. He spoke and was very well received at the last conference they had in NYC.

Garcetti will not be in attendance, but his wife likely will be.

I think we should do this, unless you guys have good reason not to. Can just be ~5 minutes about the progress this country has made this past year around wage hikes, paid sick, etc., why it's important to keep up the momentum, etc.

Thoughts?

I think it's a good idea.

--

**Hayley Prim**

**Political Director**

**The Progressive Agenda Committee**

C: [REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

c:

[REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

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[REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

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[REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

c:

[REDACTED]



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**Hayley Prim**

Political Director

The Progressive Agenda Committee

c:



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**Hayley Prim**

Political Director

The Progressive Agenda Committee

c:



Mayor Bill de Blasio  
Local Progress Conference Video Script Draft  
10/20/15 4:30PM

I want to thank Local Progress, The Center For Popular Democracy, and all of the distinguished participants in this year's Local Progress National Convening.

I'm sorry I cannot be there in person today. But even from 2,800 miles away, I can tell how much I appreciate the great work that is happening in Los Angeles around this event.

I want to recognize Mayor Eric Garcetti and Los Angeles' First Lady Amy Wakeland, who I understand you have the honor of hearing from in person.

The progressive change that is happening in L.A. is truly inspiring, and deeply important.

Los Angeles helped lead the way in enacting a \$15 minimum wage, one of many big progressive victories won in cities across the country this year, and certainly one of the most resounding.

I was so fortunate to be able to speak with this conference last year when it was held in New York City. That day, I spoke of the challenges that we as progressives at the local level faced, most notably the highest level of income inequality at any point since the Great Depression.

But I also spoke of the great opportunity to enact meaningful change for the people we serve.

Looking back on that day and the year since, it strikes me that - while we still have much work to do - we have made remarkable progress this year towards tackling inequality at the local level.

In New York City, that has meant:

- 65,000 more 4-year olds attending free, high-quality full-day pre-k – truly UNIVERSAL Pre-K;
- The most ambitious affordable housing plan in U.S. history - 200,000 units of affordable housing units built or preserved over a decade, with over twenty thousand new affordable housing units last year -- the most our City has built in 25 years;
- Nearly doubling the number of middle school afterschool slots so that our City can provide at least 106,000 sixth through eighth graders with free, high quality and safe afterschool this school year;

- New paid-sick leave rules that to cover over half a million more New Yorkers;
- A push for change in our state capital to raise our minimum wage to \$15 an hour
- And the introduction of IDNYC, the largest municipal ID initiative in the country – with more than 500,000 New Yorkers signing up so far -- to help bring our undocumented brothers and sisters out of the shadows.

I take great pride in the progress we've made, but I know that New York is far from being the only place where big, progressive change is happening.

In Pittsburgh, paid sick was greatly expanded. The same goes for paid family leave in Dayton, Ohio.

Cities across the country are moving towards a \$15 an hour minimum wage. I've already mentioned Los Angeles - Seattle, San Francisco and Washington, DC are also moving towards the critical \$15 mark.

And in cities, states and school districts from coast to coast, high quality pre-k and afterschool programs are being expanded like never before.

These are just a handful of examples of the victories that progressives at the local level are achieving.

It's fair to say we as progressives have more momentum than at any time in recent history.

But we all know we need to do even more to achieve the change our constituents are demanding. We need to demand progressive change at the federal level.

That's why in May I joined with progressive leaders - Mayors and other local officials, progressive Members of Congress, and leaders of progressive organizations, labor leaders and cultural luminaries - to unveil The Progressive Agenda to Combat Income Inequality.

- The Progressive Agenda is guided by three simple principles:
  - **FIRST: Lift the Floor for Working People.** That means taking steps like *strengthening* the right of workers to unionize and bargain collectively, and increasing the minimum wage so that it reaches \$15/hour, while indexing it to inflation.
  - **SECOND: Support Working Families.** That means passing measures to ensure paid sick and family leave, and making pre-k and afterschool programs available for every child.

- **THIRD: Tax Fairness, Rewarding WORK not just WEALTH** – by doing things like ending the “carried interest loophole” which allows hedge fund managers escape paying their fair share, and instituting the “Buffett Rule” so that millionaire investors don’t pay a lower rate in taxes than people who work 9-5.

Today, The Progressive Agenda is supported by large, diverse and growing coalition.

We were honored to have The Center for Popular Democracy’s co-executive directors Andrew Friedman, Ana Maria Archila, Brian Kettenring recently join the hundreds of leaders who have signed on to influence federal government to make changes to combat income inequality.

I’m asking you to sign up at [ProgressiveAgenda.US](http://ProgressiveAgenda.US) but also, sign up as one of our influencers and speak out about what you’re doing around income inequality in your home cities.

Everyone watching this today understands that enacting big change isn’t easy. But no one knows better than progressives at the local level that achieving big change is possible.

You are helping to lead the way, and know that there’s so much more we all can achieve if we work together.

Thank you, and hope to see you all in person soon!

**From:** [Gunaratna Mahen](#)  
**To:** "John Del Cecato"; [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
**Subject:** RE: Mayor Miner in Syracuse  
**Date:** Wednesday, October 21, 2015 5:51:31 PM

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Of course we can raise the wages for our own employees.

It's just a matter of budget + will + possibly some labor contract considerations.

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, October 21, 2015 5:50 PM  
**To:** Gunaratna, Mahen; [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
**Subject:** Re: Mayor Miner in Syracuse

Gotcha... Just wasn't sure if we were able to take action re: city employees - or if that required state approval... Anyway - I will check

---

**From:** "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Date:** Wednesday, October 21, 2015 at 5:46 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)" <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** RE: Mayor Miner in Syracuse

Minimum wage is currently \$8.75/hour in New York State. By December 31, 2015, it will rise to \$9/hour.

I'm not sure whether some of our NYC government employees currently get paid the floor of \$8.75/hour. Dean/OMB would likely know.

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, October 21, 2015 5:43 PM  
**To:** Gunaratna, Mahen; [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
**Subject:** Re: Mayor Miner in Syracuse

Mahen - do you know what the minimum wage is for city employees in NYC?

---

**From:** "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Date:** Wednesday, October 21, 2015 at 5:41 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)" <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** Mayor Miner in Syracuse

[http://www.syracuse.com/news/index.ssf/2015/10/mayor\\_miner\\_sets\\_15\\_minimum\\_wage\\_for\\_syracuse\\_city\\_workers.html](http://www.syracuse.com/news/index.ssf/2015/10/mayor_miner_sets_15_minimum_wage_for_syracuse_city_workers.html)

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**Mahen Gunaratna**

Director of Research and Media Analysis  
Mayor's Press Office | City Hall  
[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)  
(212) 676-3154 (o) | (347)-268-4295 (c)

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**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [John Del Cecato](#); [Hagelgans, Andrea](#); [Jon Fromowitz](#); [Geri Prado](#); [Walzak, Phil](#); [Snyder, Thomas](#); [Wolfe, Emma](#)  
**Subject:** Re: Video for Local Progress Conference in LA  
**Date:** Wednesday, October 21, 2015 6:41:13 PM  
**Attachments:** [Final\\_LocalProgressConfVideoScript10\\_20\\_430PM \(1\).docx](#)

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Attached is final version with Mahen fact check included

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**Date:** Tuesday, October 20, 2015 at 6:01 PM  
**To:** Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>, "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>  
**Cc:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: Video for Local Progress Conference in LA

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**Sent:** Tuesday, October 20, 2015 1:48 PM  
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**Cc:** Hagelgans, Andrea; Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato  
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On Mon, Oct 19, 2015 at 2:18 PM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Have to get it to them by Friday.

On Mon, Oct 19, 2015 at 12:52 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Please find out and let me know

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]

**Sent:** Monday, October 19, 2015 12:07 PM

**To:** Salazar-Rodriguez, Prisca

**Cc:** Hagelgans, Andrea; Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato

**Subject:** Re: Video for Local Progress Conference in LA

It has to be done this week-- their conference is on Monday. I can find out the latest they would need it by and get back to you.

On Mon, Oct 19, 2015 at 12:05 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Want to do the video –

This week doesn't look good –

What is the absolute latest to get this done?

Do we have a script yet?

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]

**Sent:** Friday, October 16, 2015 9:30 AM

**To:** Hagelgans, Andrea

**Cc:** Geri Prado; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato; Salazar-Rodriguez, Prisca

**Subject:** Re: Video for Local Progress Conference in LA

Tom/Prisca-- Can we lock in a time to do this early next week?

JDC-- Can you/Fromo draft up a script?

Only needs to be ~5 minutes



On Thu, Oct 15, 2015 at 4:36 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Front office will need to see about time.

Assume you all will write the script. I'm fine with it

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]

**Sent:** Thursday, October 15, 2015 4:35 PM

**To:** Geri Prado

**Cc:** Hagelgans, Andrea; Walzak, Phil; Snyder, Thomas; Wolfe, Emma; John Del Cecato

**Subject:** Re: Video for Local Progress Conference in LA

Guys-- circling back here. The event is about a week and a half away, so I want to let them know if the Mayor is going to do a video. Can you advise?

Thanks,

Hayley

On Wed, Oct 7, 2015 at 5:53 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Any help here is appreciated. Emma not sure of this but it seems they do work with the city locally and we'd deliver as such and could hand over to your staff if helpful.

On Oct 7, 2015, at 5:40 PM, Hayley Prim  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Circling back on this. Could we get a decision in the next few days so they can factor into planning for their conference?

On Wed, Sep 30, 2015 at 9:53 AM, Hayley Prim  
<[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Approximately 150 people at the conference in person. Local Progress and CPD would also send out to all of their action lists

On Wed, Sep 30, 2015 at 9:15 AM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Sounds right but can we find out how big of an audience and reach? We've gotten a lot of video requests and I want to make sure worth his time

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 9:11 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Snyder, Thomas; Wolfe, Emma  
**Cc:** Geri Prado; John Del Cecato  
**Subject:** Video for Local Progress Conference in LA

Hey guys-- Center for Popular Democracy is hosting a local progress event in LA at the end of October, linked here: <http://localprogress.org/event/2015-national-convening-in-los-angeles-october-26-27/>

They are asking if the Mayor will consider filming a video they can show at the conference. He spoke and was very well received at the last conference they had in NYC.

Garcetti will not be in attendance, but his wife likely will be.

I think we should do this, unless you guys have good reason not to. Can just be ~5 minutes about the progress this country has made this past year around wage hikes, paid sick, etc., why it's important to keep up the momentum, etc.

Thoughts?

I think it's a good idea.

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

--

Hayley Prim

Political Director

The Progressive Agenda Committee

C: [REDACTED]

--

Hayley Prim

Political Director

The Progressive Agenda Committee

C: [REDACTED]

--

Hayley Prim

Political Director

The Progressive Agenda Committee

C: [REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

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**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

--

**Hayley Prim**

Political Director

The Progressive Agenda Committee

C: [REDACTED]

Mayor Bill de Blasio  
Local Progress Conference Video Script Draft  
10/20/15 4:30PM

I want to thank Local Progress, The Center For Popular Democracy, and all of the distinguished participants in this year's Local Progress National Convening.

I'm sorry I cannot be there in person today. But even from 2,800 miles away, I can tell how much I appreciate the great work that is happening in Los Angeles around this event.

I want to recognize Mayor Eric Garcetti and Los Angeles' First Lady Amy Wakeland, who I understand you have the honor of hearing from in person.

The progressive change that is happening in L.A. is truly inspiring, and deeply important.

Los Angeles helped lead the way in enacting a \$15 minimum wage, one of many big progressive victories won in cities across the country this year, and certainly one of the most resounding.

I was so fortunate to be able to speak with this conference last year when it was held in New York City. That day, I spoke of the challenges that we as progressives at the local level faced, most notably the highest level of income inequality at any point since the Great Depression.

But I also spoke of the great opportunity to enact meaningful change for the people we serve.

Looking back on that day and the year since, it strikes me that - while we still have much work to do - we have made remarkable progress this year towards tackling inequality at the local level.

In New York City, that has meant:

- 65,000 four year olds attending free, high-quality full-day pre-k – truly UNIVERSAL Pre-K;
- The most ambitious affordable housing plan in U.S. history - 200,000 units of affordable housing units built or preserved over a decade, with over twenty thousand new affordable housing units secured last year -- the most our City has secured in 25 years;
- Nearly doubling the number of middle school afterschool slots so that our City can provide at least 106,000 sixth through eighth graders with free, high quality and safe afterschool this school year;

- New paid-sick leave rules that to cover over half a million more New Yorkers;
- A push for change in our state capital to raise our minimum wage to \$15 an hour
- And the introduction of IDNYC, the largest municipal ID initiative in the country – with more than 500,000 New Yorkers signing up so far -- to help bring our undocumented brothers and sisters out of the shadows.

I take great pride in the progress we've made, but I know that New York is far from being the only place where big, progressive change is happening.

In Pittsburgh, paid sick was greatly expanded. The same goes for paid family leave in Dayton, Ohio.

Cities across the country are moving towards a \$15 an hour minimum wage. I've already mentioned Los Angeles - Seattle, San Francisco and Washington, DC are also moving towards the critical \$15 mark.

And in cities, states and school districts from coast to coast, high quality pre-k and afterschool programs are being expanded like never before.

These are just a handful of examples of the victories that progressives at the local level are achieving.

It's fair to say we as progressives have more momentum than at any time in recent history.

But we all know we need to do even more to achieve the change our constituents are demanding. We need to demand progressive change at the federal level.

That's why in May I joined with progressive leaders - Mayors and other local officials, progressive Members of Congress, and leaders of progressive organizations, labor leaders and cultural luminaries - to unveil The Progressive Agenda to Combat Income Inequality.

- The Progressive Agenda is guided by three simple principles:
  - **FIRST: Lift the Floor for Working People.** That means taking steps like *strengthening* the right of workers to unionize and bargain collectively, and increasing the minimum wage so that it reaches \$15/hour, while indexing it to inflation.
  - **SECOND: Support Working Families.** That means passing measures to ensure paid sick and family leave, and making pre-k and afterschool programs available for every child.

- **THIRD: Tax Fairness, Rewarding WORK not just WEALTH** – by doing things like ending the “carried interest loophole” which allows hedge fund managers escape paying their fair share, and instituting the “Buffett Rule” so that millionaire investors don’t pay a lower rate in taxes than people who work 9-5.

Today, The Progressive Agenda is supported by large, diverse and growing coalition.

We were honored to have The Center for Popular Democracy’s co-executive directors Andrew Friedman, Ana Maria Archila, Brian Kettenring recently join the hundreds of leaders who have signed on to influence federal government to make changes to combat income inequality.

I’m asking you to sign up at [ProgressiveAgenda.US](http://ProgressiveAgenda.US) but also, sign up as one of our influencers and speak out about what you’re doing around income inequality in your home cities.

Everyone watching this today understands that enacting big change isn’t easy. But no one knows better than progressives at the local level that achieving big change is possible.

You are helping to lead the way, and know that there’s so much more we all can achieve if we work together.

Thank you, and hope to see you all in person soon!



**From:** [Hagelgans, Andrea](#)  
**To:** [John Del Cecato](#); [Wolfe, Emma](#); [Walzak, Phil](#)  
**Cc:** [Geri Prado](#); [Ponet, Maibe](#)  
**Subject:** Re: <no subject>  
**Date:** Thursday, October 22, 2015 8:10:49 AM

---

Yes, Maibe is doing a big push on it

Sent from my BlackBerry 10 smartphone.

---

**From:** John Del Cecato  
**Sent:** Thursday, October 22, 2015 7:46 AM  
**To:** Wolfe, Emma; Walzak, Phil; Hagelgans, Andrea  
**Cc:** Geri Prado  
**Subject:** <no subject>

---

This is a big deal...

<http://www.capitalnewyork.com/article/city-hall/2015/10/8580298/de-blasio-create-new-health-centers-partially-fulfilling-campaign->

**From:** [Gunaratna, Mahen](#)  
**To:** [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
**Subject:** Times follow up on Syracuse, including on-record quote from us  
**Date:** Thursday, October 22, 2015 11:13:41 AM

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[http://www.nytimes.com/2015/10/22/nyregion/syracuse-leader-raises-citys-hourly-wage-to-15-immediately.html?\\_r=0](http://www.nytimes.com/2015/10/22/nyregion/syracuse-leader-raises-citys-hourly-wage-to-15-immediately.html?_r=0)

**From:** [Gunaratna, Mahen](#)  
**To:** [Devora Kaye](#); [Norvell, Wiley](#); [Hinton, Karen](#); [Hagelgans, Andrea](#); [Goldmark, Karin](#); ["John Del Cecato"](#)  
**Subject:** Families for Excellent Schools  
**Date:** Thursday, October 22, 2015 12:50:49 PM

---

FYI, they released about 12 new web videos this morning – DTC teacher testimonials. Don't think they're TV spots because they're not cut that way:

<https://www.youtube.com/channel/UCqnXHa-8PupYXnpJvncohYw/videos>

--

**Mahen Gunaratna**

Director of Research and Media Analysis

Mayor's Press Office | City Hall

[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)

(212) 676-3154 (o) | (347)-268-4295 (c)

**From:** [Gunaratna, Mahen](#)  
**To:** [Devora Kaye](#); [Norvell, Wiley](#); [Hinton, Karen](#); [Hagelgans, Andrea](#); [Goldmark, Karin](#); ["John Del Cecato"](#)  
**Subject:** RE: Families for Excellent Schools  
**Date:** Thursday, October 22, 2015 2:27:57 PM

---

<https://twitter.com/FatimaFarax/status/656628015724670976>



**Fatima Farax** @FatimaFarax

You sold me a dream and in return you tried to make my son a life a nightmare

[@SuccessCharters](#) [@MoskowitzEva](#) [#DontStealPossible](#) is laughable

8:28 PM - 20 Oct 2015

[Manhattan, NY](#)

---

**From:** Gunaratna, Mahen  
**Sent:** Thursday, October 22, 2015 12:51 PM  
**To:** Devora Kaye; Norvell, Wiley; Hinton, Karen; Hagelgans, Andrea; Goldmark, Karin; 'John Del Cecato'  
**Subject:** Families for Excellent Schools

FYI, they released about 12 new web videos this morning – DTC teacher testimonials. Don't think they're TV spots because they're not cut that way:

<https://www.youtube.com/channel/UCqnXHa-8PupYXnpJvncohYw/videos>

--

**Mahen Gunaratna**

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(212) 676-3154 (o) | (347)-268-4295 (c)

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [Thornton, Demetrius](#); [Everett, Matt](#); [Griffith, Chantell](#); [Da Costa, Ricky](#); [Walzak, Phil](#); [Fuleihan, Dean \(OMB\)](#); [John, Roxanne](#); [Reisman, Lisette](#); [Leopold, Elana](#); [Louis Espiritusanto, Jose](#); [Darlington, Mandy \(OMB\)](#); [Zuniga, Andrea](#); [Shorris, Anthony](#); [Schnake Mahl, Gabriel](#); [John Del Cecato, Snyder, Thomas](#); [Williams, Dominic](#); [Hagelgans, Andrea](#); [Arslanian, Kayla](#); [Hinton, Karen](#); [Ko, Eunice](#); [Wiley, Maya](#); [Wolfe, Emma](#); [Caquias, Paula](#); ["jonathan@berlinrosen.com"](#); [Fialkoff, Gabrielle](#)  
**Subject:** RE: MBDB: Weekly Planning Meeting  
**Date:** Thursday, October 22, 2015 4:09:56 PM

---

This meeting will now be at 730pm.

Thanks!

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Wednesday, September 30, 2015 9:15 AM

**To:** Salazar-Rodriguez, Prisca; Thornton, Demetrius; Everett, Matt; Griffith, Chantell; Da Costa, Ricky; Walzak, Phil; Fuleihan, Dean (OMB); John, Roxanne; Reisman, Lisette; Leopold, Elana; Louis Espiritusanto, Jose; Darlington, Mandy (OMB); Zuniga, Andrea; Shorris, Anthony; Schnake Mahl, Gabriel; John Del Cecato; Snyder, Thomas; Williams, Dominic; Hagelgans, Andrea; Arslanian, Kayla; Hinton, Karen; Ko, Eunice; Wiley, Maya; Wolfe, Emma; Caquias, Paula; 'jonathan@berlinrosen.com'; Fialkoff, Gabrielle

**Subject:** MBDB: Weekly Planning Meeting

**When:** Thursday, October 22, 2015 7:30 PM-9:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Gracie Mansion

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["John Del Cecato"](#)  
**Subject:** RE: <no subject>  
**Date:** Thursday, October 22, 2015 4:11:12 PM

---

Ok.

---

**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Thursday, October 22, 2015 4:06 PM  
**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Subject:** <no subject>

I'm not going to be able to make the meeting tonight... 12 days to Election Day - I'm swimming in attack ads.. :)

**From:** [Hayley Prim](#)  
**To:** [Arslanian, Kayla](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Hagelgans, Andrea](#); [John Del Cecato](#); [REDACTED] [Snyder, Thomas](#)  
**Subject:** Re: Video for Local Progress Conference in LA  
**Date:** Thursday, October 22, 2015 6:32:26 PM  
**Attachments:** [Final\\_LocalProgressConfVideoScript10\\_21\\_630PMTrackedCuts.docx](#)

---

I asked Fromo to make some cuts, so this one is right at 2 pages.

I think the first version adds more color and prefer to use that one, but if it's really too long for you guys, you can use this one

On Thu, Oct 22, 2015 at 5:53 PM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:

Do we think by a page is feasible?

Sent from my iPhone

On Oct 22, 2015, at 5:53 PM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Sure. How much do you need to shorten it?

On Thu, Oct 22, 2015 at 5:33 PM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:

Was abt to email the team. Sked got very jammed today - aiming to record tmrw AM. We can still record and submit tmrw, correct?

Also Hayley, are you the person to talk to abt shortening the script??

Sent from my iPhone

On Oct 22, 2015, at 5:31 PM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Confirming that this is still being recorded today. Please send to Geri and me when final

On Thu, Oct 22, 2015 at 1:10 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Please see below

---

**From:** Hagelgans, Andrea  
**Sent:** Thursday, October 22, 2015 10:36 AM  
**To:** Berger, Henry; Salazar-Rodriguez, Prisca  
**Subject:** Re: Video for Local Progress Conference in LA

Pls convey to Tpa team

Sent from my BlackBerry 10 smartphone.

---

**From:** Berger, Henry

**Sent:** Thursday, October 22, 2015 10:34 AM

**To:** Salazar-Rodriguez, Prisca

**Cc:** Hagelgans, Andrea

**Subject:** RE: Video for Local Progress Conference in LA

Secondary use – such as on-line posting – will need separate approval

---

**From:** Salazar-Rodriguez, Prisca

**Sent:** Wednesday, October 21, 2015 7:20 PM

**To:** Berger, Henry

**Subject:** FW: Video for Local Progress Conference in LA

Can you forward this – I don't have his email address.

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director



The Proaressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

Mayor Bill de Blasio  
Local Progress Conference Video Script Draft  
10/20/15 4:30PM

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I'm sorry I cannot be there in person today. But I can tell how much I appreciate the great work that is happening in Los Angeles around this event.

I want to recognize Mayor Eric Garcetti and Los Angeles' First Lady Amy Wakeland, who I understand you have the honor of hearing from in person.

Los Angeles helped lead the way in enacting a \$15 minimum wage, one of many big progressive victories won in cities across the country this year, and certainly one of the most resounding.

I was fortunate to be able to speak with this conference last year when it was held in New York City and I spoke about the income inequality crisis we all faced.

Looking back on that day and the year since, it strikes me that - while we still have much work to do - we have made remarkable progress this year towards tackling inequality at the local level.

In New York City, that has meant:

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I'm asking you to sign up at [ProgressiveAgenda.US](https://ProgressiveAgenda.US) but also, sign up as one of our influencers and speak out about what you're doing in your home cities.

No one knows better than progressives at the local level that achieving big change is possible. You are helping to lead the way, and know that there's so much more we all can achieve if we work together.

Thank you, and hope to see you all in person soon!

**From:** [Snyder, Thomas](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re: Lunch  
**Date:** Friday, October 23, 2015 10:43:15 AM

---

Yup

Sent from my iPhone

> On Oct 23, 2015, at 10:40 AM, John Del Cecato <jfdc@akpdmedia.com> wrote:

>

> Yes - I made a reservation at noon at Woolworth Tower Kitchen if that  
> works for you

>

> 233 Broadway

> New York, NY 10279

> Cross Street: 9 Barclay Street

> (212) 571-2930

>

>

>

>> On 10/23/15, 10:32 AM, "Snyder, Thomas" <TSnyder@cityhall.nyc.gov> wrote:

>>

>> Still on today? Noon? Where?

>>

>> Sent from my iPhone

>

**From:** [Arslanian, Kayla](#)  
**To:** [Hayley Prim](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Hagelgans, Andrea](#); [John Del Cecato](#) [REDACTED] [Snyder, Thomas](#)  
**Subject:** RE: Video for Local Progress Conference in LA  
**Date:** Friday, October 23, 2015 10:54:00 AM

---

Appreciate it! We have this teed up and ready to record – will let the team know how it goes

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Thursday, October 22, 2015 6:32 PM  
**To:** Arslanian, Kayla  
**Cc:** Salazar-Rodriguez, Prisca; Hagelgans, Andrea; John Del Cecato; [REDACTED] Snyder, Thomas  
**Subject:** Re: Video for Local Progress Conference in LA

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Please see below

---

**From:** Hagelgans, Andrea  
**Sent:** Thursday, October 22, 2015 10:36 AM

**To:** Berger, Henry; Salazar-Rodriguez, Prisca  
**Subject:** Re: Video for Local Progress Conference in LA

Pls convey to Tpa team

Sent from my BlackBerry 10 smartphone.

---

**From:** Berger, Henry  
**Sent:** Thursday, October 22, 2015 10:34 AM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Hagelgans, Andrea  
**Subject:** RE: Video for Local Progress Conference in LA

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---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, October 21, 2015 7:20 PM  
**To:** Berger, Henry  
**Subject:** FW: Video for Local Progress Conference in LA

Can you forward this – I don't have his email address.

--  
**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--  
**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--  
**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

**From:** [Snyder, Thomas](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re: <no subject>  
**Date:** Friday, October 23, 2015 2:12:11 PM

---

Pretty sure Amy Spitalnick is the comms person for this subject matter and is working with Nilda on the oped.

---

**From:** John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Friday, October 23, 2015 at 2:09 PM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Subject:** Re: <no subject>

Oh - okay - you mentioned her - wasn't sure if there was someone in the comms shop too.. thanks

---

**From:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>  
**Date:** Friday, October 23, 2015 at 2:09 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: <no subject>

Nilda Mesa: Director of Mayor's Office of Sustainability. Nilda Mesa <[NMesa@cityhall.nyc.gov](mailto:NMesa@cityhall.nyc.gov)>

---

**From:** John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Friday, October 23, 2015 at 1:55 PM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Subject:** <no subject>

Forgot to ask you - who is the City Hall point person on the Steyer op-ed?

**From:** [Snyder, Thomas](#)  
**To:** [John Del Ceccato](#)  
**Subject:** FW: speech  
**Date:** Friday, October 23, 2015 2:32:52 PM

---

I asked B what he wants for Gala Speech...see below.

---

**From:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Date:** Friday, October 23, 2015 at 2:31 PM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Cc:** Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>  
**Subject:** Re: speech

Especially since it's a reception, less is more. Punchy, brief, emotional, thankful

Sent from my BlackBerry 10 smartphone.

---

**From:** Snyder, Thomas  
**Sent:** Friday, October 23, 2015 1:42 PM  
**To:** B  
**Cc:** Salazar-Rodriguez, Prisca  
**Subject:** speech

---

For the Gala, do you want to give a "speech" or more informal remarks/bullet points? JDC is writing a substantive speech. If you want that, then we have to get some time on schedule for prep. Remarks/bullet points won't require much prep. Just need to know one way or other.



**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["Hayley Prim"](#)  
**Cc:** [Geri Prado](#); [Snyder, Thomas](#); [John Del Cecato](#)  
**Subject:** RE: Nick Hanauer  
**Date:** Friday, October 23, 2015 4:50:55 PM

---

We have an event with HUD Secretary Castro for Hurricane Sandy Anniversary and the viewing for NYPD Officer Holder

Nick has to leave in the afternoon on Tuesday-

Waiting to hear back from him on what afternoon really means – as in early or later

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Friday, October 23, 2015 4:46 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Geri Prado; Snyder, Thomas; John Del Cecato  
**Subject:** Re: Nick Hanauer

I think he is not going to be cool with that, so heads up that he may call you to move stuff around after i update him

On Fri, Oct 23, 2015 at 4:38 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

He will be in town Tuesday

And because of cop shooting that doesn't work for us anymore

I am emailing with him to what else works

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Friday, October 23, 2015 4:37 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Geri Prado; Snyder, Thomas; John Del Cecato  
**Subject:** Re: Nick Hanauer

Hey sorry to bug, but mayor just pinged me on this. Did we lock in a time?

On Thu, Oct 22, 2015 at 3:49 PM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:  
Ok, keep me posted on changes/confirmations please.

On Thu, Oct 22, 2015 at 12:54 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Have not confirmed anything-

Due to Police Officer murder our schedule has been crazy. If I put him in now I am sure I will move him 5 times from now till Tuesday-

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Thursday, October 22, 2015 12:43 PM  
**To:** Geri Prado  
**Cc:** Salazar-Rodriguez, Prisca; Snyder, Thomas; John Del Cecato  
**Subject:** Re: Nick Hanauer

Prisca can you confirm date and time of Hanauer meeting?

On Wed, Oct 21, 2015 at 11:38 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
I cannot be there. I'd like Hayley to staff.

This will be an important sell job as we've worked with his staff on ups, downs but he's inching towards signing on. He will get stuck on the 14 points as he offers more than in what he's looking at and is more in line with comprehensive overhaul

We will put together a briefing but I think it will be helpful for staffing at this.

Geri

On Oct 20, 2015, at 6:40 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

This mtg will be scheduled for Tuesday. Will be in NY.

Sent from my iPhone

On Oct 20, 2015, at 6:37 PM, Snyder, Thomas <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

We should have an answer to this Thursday afternoon.

---

**From:** Prisca Salazar <[psalazar-rodriguez@cityhall.nyc.gov](mailto:psalazar-rodriguez@cityhall.nyc.gov)>  
**Date:** Tuesday, October 20, 2015 at 2:46 PM  
**To:** Hayley Primm <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)>  
**Cc:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: Nick Hanauer

Can't confirm until we know if and when the Mayor is going to Puerto Rico.

Sent from my iPhone

On Oct 20, 2015, at 2:44 PM, Hayley Prim <[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)> wrote:

Circling back on this. Do you confirm a time on the 5th?

On Thu, Oct 15, 2015 at 4:32 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:  
Not as of yet  
Focused on getting him out of the door to Israel

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Thursday, October 15, 2015 4:31 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; Geri Prado; John Del Cecato  
**Subject:** Re: Nick Hanauer

Hey Prisca-- Were you able to lock this in?

RKK is thinking on possible press opps

On Wed, Sep 30, 2015 at 3:23 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:  
yes

**From:** Hayley Prim [mailto:[hayley@progressiveagenda.us](mailto:hayley@progressiveagenda.us)]  
**Sent:** Wednesday, September 30, 2015 3:21 PM  
**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Cc:** Geri Prado; John Del Cecato  
**Subject:** Nick Hanauer

is going to be in NYC on November 5. The Mayor and him spoke last week and both want to get together for a meeting while he's in town.

Prisca can I connect you with his scheduler to work out?

We should think about if there is anything we want to ask them to do publicly while he is in town as well.

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

--

**Hayley Prim**  
Political Director  
The Progressive Agenda Committee  
c: [REDACTED]

**From:** [Snyder, Thomas](#)  
**To:** [Bill Deblasio](#)  
**Cc:** [Geri Prado](#); [Hayley Prim](#); [Tom Snyder](#); [John Del Cecato](#)  
**Subject:** Re: Forum on Economic Inequality on December 6th, 2015 at the University of Iowa  
**Date:** Friday, October 23, 2015 8:16:57 PM

---

We got game

Sent from my iPhone

> On Oct 23, 2015, at 8:10 PM, Bill Deblasio <[REDACTED]> wrote:  
>  
>  
> Bernie just called to commit to the Forum!  
> He's very supportive of our focus on making income inequality a more powerful issue this year. He said Phil Fermanti (not sure of spelling) is the person to follow up with on his team. Want to confirm it with his staff and announce publicly asap. We should really zero in on O'Malley next  
>  
> Sent from my BlackBerry 10 smartphone.  
> Original Message  
> From: Geri Prado  
> Sent: Friday, October 23, 2015 6:38 PM  
> To: Bill Deblasio; Hayley Prim  
> Subject: Fwd: Forum on Economic Inequality on December 6th, 2015 at the University of Iowa  
>  
>  
>  
>  
> Begin forwarded message:  
>  
>> From: Geri Prado <geri@progressiveagenda.us>  
>> Date: October 11, 2015 at 9:31:52 PM EDT  
>> To: jweaver@berniesanders.com, [REDACTED]  
>> Cc: "Bell, Carter L" <carter-bell@uiowa.edu>  
>> Subject: Forum on Economic Inequality on December 6th, 2015 at the University of Iowa  
>>  
>> Senator Bernie Sanders  
>> Mr. Jeff Weaver  
>>  
>> The Progressive Agenda Committee and the University of Iowa Lecture Committee are holding a forum dedicated solely to economic inequality at the University of Iowa, December 6th at 6pm CST. We are notifying you of the forum and the criteria for invitations.  
>>  
>> We are looking forward to an opportunity to give voters, caucus goers, and students on campus an opportunity to hear you and other candidates discuss how you would combat economic inequality. This notification and eventual invites will be extended to candidates from both sides of the isle.  
>>  
>> More details on the forum to come. Attachments include a formal notification and invitation guidelines.  
>>  
>> We hope to hear from you and in the meantime, if you have any questions, please call me at 303-809-0449 or email [RSVP@ProgressiveAgenda.us](mailto:RSVP@ProgressiveAgenda.us)  
>>  
>> Sincerely,  
>>  
>> Geri Prado  
>> Executive Director  
>> The Progressive Agenda Committee

>>

>> Information about the Sponsors:

>>

>> University of Iowa Lecture Committee (ULC)

>> <https://lectures.uiowa.edu>

>>

>> For more than 30 years, The University of Iowa Lecture Committee has brought some of the world's great thinkers to the University of Iowa campus. Speakers have included an impressive roster of national and international figures in science, politics, business, human rights, law, and the arts. Each year the University hosts from 6 to 10 thought-provoking lectures. These events help enrich Iowa's academic environment and enhance its reputation as a prestigious Big Ten university.

>>

>> The Progressive Agenda Committee (TPAC)

>> [www.ProgressiveAgenda.us](http://www.ProgressiveAgenda.us)

>>

>> The Progressive Agenda Committee was formed in May 2015, an organization solely focused on changing the debate about economic inequality. Leaders of organizations, elected officials including mayors from around the country, economists, entertainers formed TPAC to ensure Americans have an economic opportunity and work is rewarded.

**From:** [Snyder, Thomas](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Jonathan Rosen](#); [Salazar-Rodriguez, Prisca](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [John Del Cecato](#); [Nick Baldick](#); [Emma Wolfe](#)  
**Subject:** Re: Alert!!  
**Date:** Friday, October 23, 2015 10:02:24 PM

---

Is There anyone who believes wake day or funeral day is ok for us to be doing this?

Sent from my iPhone

On Oct 23, 2015, at 9:43 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

Thank you! Do not want to do same day as wake.

Sent from my iPhone

On Oct 23, 2015, at 8:36 PM, Jonathan Rosen <[Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com)> wrote:

+ Emma. No, let's just tell them we need to do it on Thursday. I am sure they will understand. We can work it out on a staff level with them.

Sent from my iPad

On Oct 23, 2015, at 8:26 PM, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

- B and FLONYC  
Wake is Tuesday funeral is Wednesday. Can we possibly do an endorsement on either of those days? Weigh in.

Sent from my iPhone

On Oct 23, 2015, at 8:14 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

See below. Can we re-work the schedule

and make this work Tues, despite challenges? Or do we need to make it another day next week? Think deeply and give me creative options pls


Sent from my BlackBerry 10 smartphone.

---

**From:** Robby Mook <[re47@hillaryclinton.com](mailto:re47@hillaryclinton.com)>  
**Sent:** Friday, October 23, 2015 7:48 PM  
**To:** Bill Deblasio  
**Subject:** Re: Checking in

---

The plan is still to do this on Tuesday.  
Christina Reynolds has been in touch with Jonathan Rosen.  
We are going to roll you out w a national group of mayors and then work w Jonathan to book a bunch of media. I think it's going to be a big boost next week...and hopefully we have some wind at our back coming out of the Iowa JJ dinner!

On Oct 23, 2015, at 6:05 PM, Bill Deblasio  
< wrote:

Congrats on Benghazi hearing -- seems she did really well.

Now that I'm back from Israel, wanted to find out how and when we're handling endorsement rollout. And tell me who you want my folks to follow up with.

Thanks

Sent from my BlackBerry 10 smartphone.





**From:** [Hagelgans, Andrea](#)  
**To:** [emma maguire wolfe](#); [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Jonathan Rosen](#); [Hinton, Karen](#); [John Del Cecato](#); [Snyder, Thomas](#); [Nick Baldick](#); [Walzak, Phil](#)  
**Subject:** Re: Alert!!  
**Date:** Saturday, October 24, 2015 8:43:23 AM

---

Really don't advise Sandy anniversary. Bad politics with folks who already question us

We need to be in Staten Island and Brooklyn that day

Sent from my BlackBerry 10 smartphone.

---

**From:** emma maguire wolfe  
**Sent:** Friday, October 23, 2015 9:36 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Jonathan Rosen; Hinton, Karen; John Del Cecato; Hagelgans, Andrea; Snyder, Thomas; Nick Baldick; Walzak, Phil  
**Subject:** Re: Alert!!

---

I looped Jonathan with hrc folks who hadn't actually connected with him  
Stand by

On Oct 23, 2015 8:56 PM, "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Can figure out timing but flagging that Thursday is also Sandy Anniversary.

Sent from my iPhone

On Oct 23, 2015, at 8:36 PM, Jonathan Rosen <[Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com)> wrote:

+ Emma. No, let's just tell them we need to do it on Thursday. I am sure they will understand. We can work it out on a staff level with them.

Sent from my iPad

On Oct 23, 2015, at 8:26 PM, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

- B and FLONYC  
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Sent from my iPhone

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See below. Can we re-work the schedule and make this work Tues, despite challenges? Or do we need to make it another day next week? Think deeply and give me creative options pls

Sent from my BlackBerry 10 smartphone.

---

**From:** Robby Mook <[re47@hillaryclinton.com](mailto:re47@hillaryclinton.com)>  
**Sent:** Friday, October 23, 2015 7:48 PM  
**To:** Bill Deblasio  
**Subject:** Re: Checking in

---

The plan is still to do this on Tuesday. Christina Reynolds has been in touch with Jonathan Rosen.

We are going to roll you out w a national group of mayors and then work w Jonathan to book a bunch of media. I think it's going to be a big boost next week...and hopefully we have some wind at our back coming out of the Iowa JJ dinner!

On Oct 23, 2015, at 6:05 PM, Bill Deblasio <[REDACTED]> wrote:

Congrats on Benghazi hearing -- seems she did really well.

Now that I'm back from Israel, wanted to find out how and when we're handling endorsement rollout. And tell me who you want my folks to follow up with.

Thanks

Sent from my BlackBerry 10 smartphone.

**From:** [Snyder, Thomas](#)  
**To:** [John Del Ceccato](#)  
**Subject:** Fwd: Tough  
**Date:** Saturday, October 24, 2015 11:20:42 AM

---

In light of our "strong" convo yesterday

Sent from my iPhone

Begin forwarded message:

**From:** B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Date:** October 24, 2015 at 9:10:16 AM EDT  
**To:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>  
**Cc:** FLONYC <[FLONYC@cityhall.nyc.gov](mailto:FLONYC@cityhall.nyc.gov)>  
**Subject:** Re: Tough  
**Reply-To:** B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>

Exactly right. Our instincts were right here, and we still were careful in our execution. So important to capture the high ground and stay on the offensive. That being said, our toughness in Dec and Jan was not giving into the PBA, which many people deeply appreciated in this town. Wish I could have done it in an even more showy and aggressive manner back then, but the point surely got across

-----Original Message-----

**From:** Tom Snyder  
**To:** Bill de Blasio  
**Subject:** Tough  
**Sent:** Oct 24, 2015 8:30 AM

Our fast attack on Howard crime paid off . I think NYers want their mayor to be strong. Look at today's stories: DN Editorial " Bill Toughens up;" Post story: Mayor struck "harsh tone;" WSJ HEADLINE: "De Blasios Tough Talk." Plus good NYT editorial.

Fast react creates missteps, can rub pols the wrong way but sometimes Mayors have to jump out ahead. I think this one worked.  
Sent from my iPhone

Bill Deblasio

**From:** [White, Erin](#)  
**To:** [B; Walzak, Phil; Hagelgans, Andrea; Hinton, Karen; Jonathan Rosen; John Del Cecato; Wolfe, Emma; Snyder, Thomas](#)  
**Subject:** RE: Quinnipiac alert  
**Date:** Sunday, October 25, 2015 5:28:21 PM

---

Hello sir,

Based on my conversation with her, it's a lengthy poll, about 20 minutes, almost exclusively on the mayor. She spoke to the pollster on her cell phone, not a land line. She's an independent.

She was asked:

- Did she vote for mayor?
  - Member of union?
  - Agree with carriage policy?
  - Support charter schools?
  - Think Farina doing a good job?
  - Does MdBd have a good relationship with the police? Doing a good job on race relations?
  - Is he doing a good job on housing?
  - Does she support pre-k?
  - Is he doing a good job with the homeless problem? Does she see more homeless people than five years ago?
  - Does she feel safe during the day? At night? Does she feel safer than she did five years ago? Does she feel like there is more crime than five years ago?
  - She was asked does she support Uber? Would it add to congestion? Does she ever take Uber?
  - Does the mayor care about New York city residents?
  - Does the governor care about New York city residents?
  - Support minimum wage increase for fast food restaurants? Does she think that would increase prices?
- What does she think about elimination tips?
- Is Speaker MMV doing a good job? Also asked about James, Stringer and Jeffries?
  - Should the city keep Taxi TV?

She was not asked about MTA or health care, and they didn't ask about mayor's relationship with the governor.

I have her contact information and she said she's happy to answer more questions if needed.

Thanks,

Erin

---

**From:** B  
**Sent:** Sunday, October 25, 2015 5:19 PM  
**To:** Walzak, Phil; Hagelgans, Andrea; Hinton, Karen; Jonathan Rosen; John Del Cecato; Wolfe, Emma; Snyder, Thomas  
**Cc:** White, Erin  
**Subject:** Quinnipiac alert

By chance I met an attendee at the Gracie open house this morning who is very supportive of us AND as luck would have it was just interviewed by Quinnipiac yesterday. Many questions about your truly. Erin got the download from her. Erin, pls share with all of us asap

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [Thornton, Demetrius](#); [Everett, Matt](#); [Griffith, Chantell](#); [Da Costa, Ricky](#); [Walzak, Phil](#); [Fuleihan, Dean \(OMB\)](#); [John, Roxanne](#); [Reisman, Lisette](#); [Leopold, Elana](#); [Louis Espiritusanto, Jose](#); [Darlington, Mandy \(OMB\)](#); [Zuniga, Andrea](#); [Shorris, Anthony](#); [Schnake Mahl, Gabriel](#); [John Del Cecato](#); [Snyder, Thomas](#); [Williams, Dominic](#); [Hagelgans, Andrea](#); [Arslanian, Kayla](#); [Hinton, Karen](#); [Ko, Eunice](#); [Wiley, Maya](#); [Wolfe, Emma](#); [Caquias, Paula](#); ["jonathan@berlinrosen.com"](#); [Fialkoff, Gabrielle](#)  
**Subject:** Weekly Planning Meeting  
**Date:** Monday, October 26, 2015 10:48:21 AM

---

Hi! Weekly Planning Meeting will resume next week.

**From:** [Jonathan Rosen](#)  
**To:** [Geri Prado](#)  
**Cc:** [Snyder, Thomas](#); [Salazar-Rodriguez, Prisca](#); [John Del Cecato](#)  
**Subject:** Re: Wednesday meeting with the Mayor  
**Date:** Monday, October 26, 2015 11:04:11 AM

---

Any details on this meeting much appreciated.

Sent from my iPhone

> On Oct 26, 2015, at 11:02 AM, Geri Prado <geri@progressiveagenda.us> wrote:  
>  
> Hey Tom and Prisca:  
>  
> There is a meeting scheduled from Noon to Midnight on our calendars. A few questions:  
>  
> - Is this the TPAC update with the Mayor?  
> - Are we specifically focusing on the forum?  
> - What is the real time?  
>  
> I think I suggested Baldick too but this was pre- the timeline for HRC was cemented.  
>  
> Can you let us know?  
>  
> Thanks.

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [John Del Cecato](#); [Jonathan Rosen](#); [Walzak, Phil](#)  
**Subject:** Re: Wednesday meeting with the Mayor  
**Date:** Monday, October 26, 2015 11:14:32 AM

---

I cannot make that time. I'm in DC and have a meeting at 9.

part of this is the agenda I gave you but I think it's too much.

all have in hand the work plan, leadership structure, budget as it hasn't changed. Jonathan, Phil if you want that let me know.

I'll pull something together but we need to discuss time.

> On Oct 26, 2015, at 11:11 AM, Snyder, Thomas <TSnyder@cityhall.nyc.gov> wrote:

>

> The meeting is this Wednesday from 10am - 11am. Geri should determine what

> is on the agenda. My nominees for agenda are:

> Forum: status on Sanders, O'Malley, HRC, and Republican invites; who is

> moderator discussion; message/comms

> Immediate work plan (beyond forum): leadership structure, budget.

> Might be too much for one hour. At any rate Geri should tee up what is

> most important for Mayor to discuss with us.

>

>

> On 10/26/15, 11:02 AM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>

>> Hey Tom and Prisca:

>>

>> There is a meeting scheduled from Noon to Midnight on our calendars. A

>> few questions:

>>

>> - Is this the TPAC update with the Mayor?

>> - Are we specifically focusing on the forum?

>> - What is the real time?

>>

>> I think I suggested Baldick too but this was pre- the timeline for HRC

>> was cemented.

>>

>> Can you let us know?

>>

>> Thanks.

>



**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#); [Salazar-Rodriguez, Prisca](#); [John Del Cecato](#); [Kayla Arslanian](#)  
**Subject:** Call list- are these happening today?  
**Date:** Monday, October 26, 2015 11:23:09 AM  
**Attachments:** [Call Cheat Sheet \(10-26-15\).docx](#)

---

Raul Grijalva

- Endorsed Bernie Sanders
- Early supporter of TPAC
- Moved Congressional Progressive Caucus

ASK

- That HE become a leader of TPAC and sit on the Advisory Committee
- That HE work with TPAC and be a lead spokesperson

Katrina vanden Heuvel

- Is working on the 150<sup>th</sup> anniversary issue

ASK

- That she become a leader of TPAC and sit on the Advisory Committee
- As advisory committee, she'd be a part of strategic conversations

Robert Reich

- Is a fervent supporter of Senator Sanders
- Has worked with TPAC twice (phone call on TPP, Poppy Harlow segment)

ASK

- That he become a leader of TPAC and sit on the Advisory Committee
- As a member of the AC, he would be a strategic voice to drive the organization

Joseph Stiglitz

- Is advising the Democrats, progressive organizations on solutions for income inequality
- Has briefed the Senate caucus recently on the issue
- Has been asked for strategic guidance from Hillary Clinton's campaign
- Roosevelt and TPAC have formed an official partnership to have our influencers on message and drive the news cycle around solutions for income inequality.

ASK

- That he participate in the forum on the 6<sup>th</sup> or 7<sup>th</sup>.
- He would have a role, ability to help design the program question portion with the team
- Roosevelt is co-sponsoring with TPAC as well as the U of I College Dems, GOP and the Lecture Committee.

**From:** [Snyder, Thomas](#)  
**To:** [Geri Prado](#); [Salazar-Rodriguez, Prisca](#)  
**Cc:** [John Del Cecato](#); [Jonathan Rosen](#); [Walzak, Phil](#)  
**Subject:** Re: Wednesday meeting with the Mayor  
**Date:** Monday, October 26, 2015 11:23:49 AM

---

Correction: this meeting will be at 1pm Wednesday.

On 10/26/15, 11:11 AM, "Snyder, Thomas" <TSnyder@cityhall.nyc.gov> wrote:

>The meeting is this Wednesday from 10am - 11am. Geri should determine what  
>is on the agenda. My nominees for agenda are:  
>Forum: status on Sanders, O'Malley, HRC, and Republican invites; who is  
>moderator discussion; message/comms  
>Immediate work plan (beyond forum): leadership structure, budget.  
>Might be too much for one hour. At any rate Geri should tee up what is  
>most important for Mayor to discuss with us.

>  
>  
>On 10/26/15, 11:02 AM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>  
>>Hey Tom and Prisca:  
>>  
>>There is a meeting scheduled from Noon to Midnight on our calendars. A  
>>few questions:  
>>  
>>- Is this the TPAC update with the Mayor?  
>>- Are we specifically focusing on the forum?  
>>- What is the real time?  
>>  
>>I think I suggested Baldick too but this was pre- the timeline for HRC  
>>was cemented.  
>>  
>>Can you let us know?  
>>  
>>Thanks.  
>

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [jfdc](#); [Jonathan Rosen](#); [Walzak, Phil](#)  
**Subject:** Re: Wednesday meeting with the Mayor  
**Date:** Monday, October 26, 2015 11:24:35 AM

---

OK folks, Tom and I just talked. This is at 1pm with the Mayor.

> On Oct 26, 2015, at 11:11 AM, Snyder, Thomas <TSnyder@cityhall.nyc.gov> wrote:

>

> The meeting is this Wednesday from 10am - 11am. Geri should determine what

> is on the agenda. My nominees for agenda are:

> Forum: status on Sanders, O'Malley, HRC, and Republican invites; who is

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>>

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>> was cemented.

>>

>> Can you let us know?

>>

>> Thanks.

>

**From:** [Geri Prado](#)  
**To:** [Kayla Arslanian](#)  
**Cc:** [Snyder, Thomas](#); [Salazar-Rodriguez, Prisca](#); [John Del Cecato](#)  
**Subject:** Re: Call list- are these happening today?  
**Date:** Monday, October 26, 2015 12:59:29 PM

---

Two things:

1. Some of these are people he is calling pre-Friday. I'm tagging on talking points to them in addition to the main point of the call. Tom can elaborate.
2. Yes he's agreed but this is not the entire list.

On Oct 26, 2015, at 12:55 PM, Kayla Arslanian < wrote:

Bc this is hitting me a bit out of left field -  
Confirming Mayor has agreed to having an advisory committee and to making these calls?

And just need phone numbers as well as a sense of timing, so that we can start trying to work in these calls. Tx!

2015-10-26 11:23 GMT-04:00 Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>:

**From:** [Bill Deblasio](#)  
**To:** [Geri Prado](#)  
**Cc:** [Hayley Prim](#); [Tom Snyder](#); [John Del Cecato](#)  
**Subject:** Re: Forum on Economic Inequality on December 6th, 2015 at the University of Iowa  
**Date:** Monday, October 26, 2015 3:04:47 PM

---

Guys, if you can't get Bernie's staff to confirm in the next few hours, I would argue we put out publicly today that he confirmed to me directly that he will be attending. We need to keep building momentum and it is in fact a true statement that he called me proactively to confirm his attendance

Bill Deblasio

-----Original Message-----

From: Geri Prado <geri@progressiveagenda.us>

Date: Sun, 25 Oct 2015 16:50:48

To: <[REDACTED]>

Cc: Hayley Prim<hayley@progressiveagenda.us>; Tom Snyder<tomsnyder@cityhall.nyc.gov>; John Del Cecato<jfdc@akpdmmedia.com>

Subject: Re: Forum on Economic Inequality on December 6th, 2015 at the University of Iowa

We are working on it. This weekend everyone is booked and traveling. Last night was biggest night. Today staff is traveling and speaking in key counties. He's getting back to me.

> On Oct 25, 2015, at 4:40 PM, Bill Deblasio <[REDACTED]> wrote:

>

>

> What about nailing down and announcing Bernie?

>

> Bill Deblasio

>

> -----Original Message-----

> From: Geri Prado <geri@progressiveagenda.us>

> Date: Sun, 25 Oct 2015 16:28:38

> To: Bill Deblasio<[REDACTED]>

> Cc: Hayley Prim<hayley@progressiveagenda.us>; Tom Snyder<tomsnyder@cityhall.nyc.gov>; John Del Cecato<jfdc@akpdmmedia.com>

> Subject: Re: Forum on Economic Inequality on December 6th, 2015 at the University of Iowa

>

> O'Malley is setting up a time to talk to you. They are looped in with Prisca.

>

> He's traveling back from JJ today.

>

> Everyone is slammed/traveling since it's the biggest weekend pre primaries/caucus.

>

>> On Oct 23, 2015, at 8:10 PM, Bill Deblasio <[REDACTED]> wrote:

>>

>>

>> Bernie just called to commit to the Forum!

>> He's very supportive of our focus on making income inequality a more powerful issue this year. He said Phil Fermanti (not sure of spelling) is the person to follow up with on his team. Want to confirm it with his staff and announce publicly asap. We should really zero in on O'Malley next

>>

>> Sent from my BlackBerry 10 smartphone.

>> Original Message

>> From: Geri Prado

>> Sent: Friday, October 23, 2015 6:38 PM

>> To: Bill Deblasio; Hayley Prim

>> Subject: Fwd: Forum on Economic Inequality on December 6th, 2015 at the University of Iowa  
>>  
>>  
>>  
>> Begin forwarded message:  
>>  
>>> From: Geri Prado <geri@progressiveagenda.us>  
>>> Date: October 11, 2015 at 9:31:52 PM EDT  
>>> To: jweaver@berniesanders.com, [REDACTED]  
>>> Cc: "Bell, Carter L" <carter-bell@uiowa.edu>  
>>> Subject: Forum on Economic Inequality on December 6th, 2015 at the University of Iowa  
>>>  
>>> Senator Bernie Sanders  
>>> Mr. Jeff Weaver  
>>>  
>>> The Progressive Agenda Committee and the University of Iowa Lecture Committee are holding a forum dedicated solely to economic inequality at the University of Iowa, December 6th at 6pm CST. We are notifying you of the forum and the criteria for invitations.  
>>>  
>>> We are looking forward to an opportunity to give voters, caucus goers, and students on campus an opportunity to hear you and other candidates discuss how you would combat economic inequality. This notification and eventual invites will be extended to candidates from both sides of the isle.  
>>>  
>>> More details on the forum to come. Attachments include a formal notification and invitation guidelines.  
>>>  
>>> We hope to hear from you and in the meantime, if you have any questions, please call me at 303-809-0449 or email RSVP@ProgressiveAgenda.us  
>>>  
>>> Sincerely,  
>>>  
>>> Geri Prado  
>>> Executive Director  
>>> The Progressive Agenda Committee  
>>>  
>>> Information about the Sponsors:  
>>>  
>>> University of Iowa Lecture Committee (ULC)  
>>> <https://lectures.uiowa.edu>  
>>>  
>>> For more than 30 years, The University of Iowa Lecture Committee has brought some of the world's great thinkers to the University of Iowa campus. Speakers have included an impressive roster of national and international figures in science, politics, business, human rights, law, and the arts. Each year the University hosts from 6 to 10 thought-provoking lectures. These events help enrich Iowa's academic environment and enhance its reputation as a prestigious Big Ten university.  
>>>  
>>> The Progressive Agenda Committee (TPAC)  
>>> [www.ProgressiveAgenda.us](http://www.ProgressiveAgenda.us)  
>>>  
>>> The Progressive Agenda Committee was formed in May 2015, an organization solely focused on changing the debate about economic inequality. Leaders of organizations, elected officials including mayors from around the country, economists, entertainers formed TPAC to ensure Americans have an economic opportunity and work is rewarded.

**From:** [Da Costa, Ricky](#)  
**To:** [Snyder, Thomas](#); [Samantha Couch](#)  
**Cc:** [John Del Cecato](#); [Andrea Purse](#); [Heather Hargreaves](#); [Sky Gallegos](#); [Geri Prado](#); [Mesa, Nilda](#)  
**Subject:** RE: Climate change, NYC  
**Date:** Monday, October 26, 2015 3:13:50 PM

---

Will do. Samantha - how does Thursday 11/5 between 11-1 look on your end?

-----Original Message-----

From: Snyder, Thomas  
Sent: Monday, October 26, 2015 1:18 PM  
To: Da Costa, Ricky  
Cc: John Del Cecato; Andrea Purse; Heather Hargreaves; Samantha Couch; Sky Gallegos; Geri Prado; Mesa, Nilda  
Subject: Re: Climate change, NYC

Please set up a meeting/conference call of this group (in the cc line).  
Within next two weeks.

On 10/26/15, 9:39 AM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>Thanks Sky. Tom, let us know how you want to proceed. Thanks  
>  
>> On Oct 25, 2015, at 8:41 PM, Sky Gallegos  
>><sgallegos@nextgenclimate.org> wrote:  
>>  
>> Would be great. Added a couple people from my side to participate as  
>>well.  
>> Samantha from our side will help with scheduling.  
>>  
>> On 10/24/15, 3:22 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:  
>>  
>>> Hey all:  
>>>  
>>> Can we set up a call in the next week or two to discuss a few ideas  
>>>about the Mayor, Next Gen?  
>>>  
>>> In addition to the op-Ed there are some potential other  
>>>opportunities for partnership.  
>>>  
>>> Sky, Tom and I had a quick conversation about what we discussed and  
>>> it sounds like a great idea.  
>>>  
>>> Tom, please include who is point on your end. Should we have Ricky  
>>> set up?  
>>>  
>>> Let us know  
>>>  
>>> Thank you  
>>  
>



**From:** [Geri Prado](#)  
**To:** [Kayla Arslanian](#); [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Thomas Snyder](#); [John Del Cecato](#)  
**Subject:** Congressman Grijalva  
**Date:** Monday, October 26, 2015 5:40:12 PM

---

**They're voting anytime before 6 or after 7:30pm.**

Call his cell, I just got off the phone with him: cell [REDACTED] Otherwise talk to his scheduler to connect you [REDACTED]

Notes below:

Why: Head of the Congressional Progressive Caucus, potential TPAC advisory council leader, endorsed and close to Senator Sanders.

Talking Points:

- YOU discuss your intentions
- YOU discuss that TPAC is about the issues and we want it to stay on track, not about one candidate but about pushing all candidates to speak on the issues and the leaders who are pushing action (influencers/signers)
- Ask that HE become a leader of TPAC and sit on the Advisory Committee
- Ask that HE work with TPAC and be a lead spokesperson
- Ask that HE work with Senator Sanders to assure this is not about one candidate but about a real discussion around income inequality

**From:** [Geri Prado](#)  
**To:** [Kayla Arslanian](#); [Salazar-Rodriguez, Prisca](#); [Thomas Snyder](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** Calls  
**Date:** Monday, October 26, 2015 6:26:54 PM  
**Attachments:** [Call Cheat Sheet \(10-26-15\).docx](#)

---

We will be sending to him as well.

### **Congressman Raul Grijalva**

Rationale: Head of the Congressional Progressive Caucus, potential TPAC advisory council leader, endorsed and close to Senator Sanders.

Talking Points:

- YOU discuss your intentions
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### **Katrina vanden Heuvel**

Rationale: She is committed to you and the issue of income inequality. She would be an asset as a thought leader and advisory committee member. Also, she had asked about an endorsement on the influencers call and what that would mean for TPAC.

Talking Points:

- YOU discuss your intentions
- Ask that she become a leader of TPAC and sit on the Advisory Committee. NOTE: through her assistant she told Geri she would likely not be a part of this.
- As advisory committee, she'd be a part of strategic conversations

### **Robert Reich- Number:** [REDACTED]

Why: He's been out there on the issues and has done two big things for TPAC- the phone call on TPP and the Poppy Harlow segment on inequality. He's respected on the issues and would be a helpful validator in a formal way on the advisory committee. He's also a supporter of Senator Sanders' work, message

ASK

- That he become a leader of TPAC and sit on the Advisory Committee
- As a member of the AC, he would be a strategic voice to drive the organization

### **Sen. Bernie Sanders**

NUMBER: In MBDB's phone.

MESSAGE: Want you to know that I'm endorsing HRC later this week, and talk about ways to keep income inequality front-and-center. As we talked about at dinner, I was leaning this way –

but I will never say a bad word about you or your campaign.

**RATIONALE:** HRC has come a long, long way since she announced in June –UPK, paid family leave, paid sick leave, opposing bad trade deals, immigration reform, ending mass incarceration, EITC expansion, student debt, Buffett rule, carried interest loophole, tax breaks for companies that ship jobs overseas – you name it.

I know you would say she's come later to these things than you have – but I've got a long history with her, and I've got to support her.

**ASKS:**

1. Will you still come to the presidential forum? Remember, it's about the issues, and not about endorsements.

**Sen. Elizabeth Warren**

**NUMBER:** In MBDB's phone.

**MESSAGE:** Want you to know that I'm endorsing HRC later this week, and talk about ways to keep income inequality front-and-center.

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**ASKS:**

1. Will you be part of a leadership council for The Progressive Agenda Committee – to help keep income inequality at the center of the debate?
2. Will you help us shine a light on these issues at presidential forum in Iowa City in December?
3. Any interest in joining me in writing an op-ed endorsing HRC – kind of a bookend to what we wrote back in May?

**Rev. Al Sharpton**

**NUMBER:** In MBDB's phone.

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**ASKS:**

1. Do you think you'll endorse?
2. What are you waiting to hear?

**Sen. Jeff Merkley**

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I've pushed her on Fast Track/TPP as we discussed, and I think we got as good of an outcome as we could hope for.

**ASKS:**

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**Congressman Keith Ellison-** [REDACTED]

Why: As a member of the Progressive Caucus and chair, he has been out there on these issues and more than instrumental in the endorsement.

- YOU discuss your intentions
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- Ask that HE become a leader of TPAC and sit on the Advisory Committee
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**Randi Weingarten- Number:** [REDACTED]

Why: As an ally for you in the city and THE first union to endorse Hillary Clinton, it would go a long way if she heard from you first.

- ASKS- a meeting about TPAC

**From:** [Geri Prado](#)  
**To:** [Kayla Arslanian](#); [Salazar-Rodriguez, Prisca](#); [Thomas Snyder](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** Re: Calls  
**Date:** Monday, October 26, 2015 7:16:30 PM  
**Attachments:** [Call Cheat Sheet \(10-26-15\).docx](#)

---

Updated with a few more numbers. Did he and Grijalva talk by chance?

> On Oct 26, 2015, at 6:26 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>  
> <Call Cheat Sheet (10-26-15).docx>We will be sending to him as well.

**Congressman Raul Grijalva- Phone:** [REDACTED]

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**Randi Weingarten- Number:** [REDACTED]

Why: As an ally for you in the city and THE first union to endorse Hillary Clinton, it would go a long way if she heard from you first.

- ASKS- a meeting about TPAC

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com); [Viguers, Jonathan](#); [Snyder, Thomas](#); [Hinton, Karen](#); [Almonte, Catherine](#); [Arslanian, Kayla](#); [Hagelgans, Andrea](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Walzak, Phil](#)  
**Subject:** MBDB: Prep for Friday  
**Date:** Monday, October 26, 2015 10:09:51 PM

---

Will update with a call in number for folks tomorrow.

**MBDB: Prep for Friday**

Scheduled: Tuesday, Oct 27, 2015 from 5:15 PM to 6:15 PM

Location: Industry City, 220 36th Street, Brooklyn, NY.

Invitees: Jonathan Rosen , Viguers, Jonathan , Snyder, Thomas , Hinton, Karen , Almonte, Catherine , Arslanian, Kayla , Hagelgans, Andrea , John Del Cecato , Walzak, Phil

Sent from my iPhone

**From:** [Blumm, Kate](#)  
**To:** [B](#)  
**Cc:** ["jfdc@akpdmedia.com" \(jfdc@akpdmedia.com\)](mailto:jfdc@akpdmedia.com)  
**Subject:** RE: New concept  
**Date:** Tuesday, October 27, 2015 2:07:19 PM

---

Sir—how about testing this out at the Veterans Homelessness roundtable tomorrow? We're asking these folks to help provide 600 apartments for homeless vets, bolstered by some substantial incentives/support from the City. I'd love to experiment with some language if you're game.

Here are the invitees – I will check to see if all are confirmed. It's closed press FYI.

- **John Banks**, President, Real Estate Board of New York (REBNY)
- **Jolie Milstein**, President & CEO, New York State Association for Affordable Housing (NYSAAH)
- **Alex Hanson**, NYSAFAH
- **Bruce Mosler**, Chairman, Cushman & Wakefield
- **Kenneth Fisher**, Partner, Fisher Brothers
- **Sol Arker**, Principal, The Arker Companies
- **Lisa Gomez**, Chief Operating Officer & Partner, L+M Development
- **Mat Holladay**, Managing Director of Reliant Realty (Management Company under Omni New York)  
NOTE: May is a West Point graduate and a veteran who served in Afghanistan and Iraq.
- **David Kramer**, CEO, Hudson Companies
- **Meredith Marshall**, BRP Development
- **Mike Sturmer**, Principal, Lemle & Wolff Companies
- **Don Capoccia**, Principal, BFC Partners
- **Robert Ezrapour**, Artimus Construction
- **Tom Ciano**, Director of Real Estate Operations, Monadnock Development

---

**From:** Blumm, Kate  
**Sent:** Saturday, October 10, 2015 3:00 PM  
**To:** John Del Cecato  
**Cc:** B; FLONYC  
**Subject:** Re: New concept

YES!! Money doesn't exempt anyone from civic duty!! Something I was thinking a lot about when you spoke to Morgan Stanley et al. earlier this year...

Call later or tmrw is great if you want

On Oct 10, 2015, at 1:35 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Love it! Like the Patriotic Millionaires!

On Oct 10, 2015, at 1:34 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

Need to talk to both of you asap about. This weekend. Chirlane and I working on new language re: fighting income inequality. Emerged from my mtg with Peter georgescu yesterday -- see his recent nyt op-ed. Idea is to re-define our demand to the wealthy. To make it sharp but also different -- about sacrifice and patriotism -- as chirlane said, a new patriotism. We laud soldiers and police and fire for their sacrifice. It's time to demand it of all -- the wealthy included. An idea we want to develop with you guys

Sent from my BlackBerry 10 smartphone.

**From:** [Almonte, Catherine](#)  
**To:** [Arslanian, Kayla](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Jonathan Rosen](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [John Del Cecato](#); [Snyder, Thomas](#); [Hinton, Karen](#); [Viguers, Jonathan](#)  
**Subject:** Re: MBDB: Prep Callfor Friday  
**Date:** Tuesday, October 27, 2015 5:30:17 PM

---

Will let you know when to dial in.

Sent while mobile

On Oct 27, 2015, at 5:29 PM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:

Cat is advising 15-20 mins.

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, October 27, 2015 5:19 PM  
**To:** 'Jonathan Rosen'; Hagelgans, Andrea; Walzak, Phil; John Del Cecato; Snyder, Thomas; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Prep Callfor Friday

An email will go out from body staff when he is ready to jump on  
he is out of the office

---

**From:** Jonathan Rosen [<mailto:Jonathan@berlinrosen.com>]  
**Sent:** Tuesday, October 27, 2015 5:18 PM  
**To:** Hagelgans, Andrea; Salazar-Rodriguez, Prisca; Walzak, Phil; John Del Cecato; Snyder, Thomas; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Prep Callfor Friday

Prisca – new ETA on this?

---

**From:** Hagelgans, Andrea [<mailto:AHagelgans@cityhall.nyc.gov>]  
**Sent:** Tuesday, October 27, 2015 5:17 PM  
**To:** Jonathan Rosen; Salazar-Rodriguez, Prisca; Walzak, Phil; John Del Cecato; Snyder, Thomas; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Prep Callfor Friday

His earlier meeting hasn't started yet

---

**From:** Jonathan Rosen [<mailto:Jonathan@berlinrosen.com>]  
**Sent:** Tuesday, October 27, 2015 5:16 PM  
**To:** Salazar-Rodriguez, Prisca; Walzak, Phil; John Del Cecato; Snyder, Thomas; Hagelgans, Andrea; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Prep Callfor Friday

I'm dialed in.

---

**From:** Salazar-Rodriguez, Prisca [<mailto:PSalazar-Rodriguez@cityhall.nyc.gov>]

**Sent:** Tuesday, October 27, 2015 5:01 PM

**To:** Walzak, Phil; Jonathan Rosen; John Del Cecato; Snyder, Thomas; Hagelgans, Andrea; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBDB: Prep Callfor Friday

Updated Call in #

██████████ CODE ██████████

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Monday, October 26, 2015 11:44 AM

**To:** Salazar-Rodriguez, Prisca; Walzak, Phil; Jonathan Rosen; John Del Cecato; Snyder, Thomas; Hagelgans, Andrea; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBDB: Prep for Friday

**When:** Tuesday, October 27, 2015 5:15 PM-6:15 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Industry City, 220 36th Street, Brooklyn//CALL IN# ██████████ CODE: ██████ -  
██████████



**From:** [Almonte, Catherine](#)  
**To:** [Arslanian, Kayla](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Jonathan Rosen](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [John Del Cecato](#); [Snyder, Thomas](#); [Hinton, Karen](#); [Viguers, Jonathan](#)  
**Subject:** Re: MBDB: Prep Callfor Friday  
**Date:** Tuesday, October 27, 2015 5:53:32 PM

---

Please dial in

Sent while mobile

On Oct 27, 2015, at 5:29 PM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:

Cat is advising 15-20 mins.

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, October 27, 2015 5:19 PM  
**To:** 'Jonathan Rosen'; Hagelgans, Andrea; Walzak, Phil; John Del Cecato; Snyder, Thomas; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Prep Callfor Friday

An email will go out from body staff when he is ready to jump on  
he is out of the office

---

**From:** Jonathan Rosen [<mailto:Jonathan@berlinrosen.com>]  
**Sent:** Tuesday, October 27, 2015 5:18 PM  
**To:** Hagelgans, Andrea; Salazar-Rodriguez, Prisca; Walzak, Phil; John Del Cecato; Snyder, Thomas; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Prep Callfor Friday

Prisca – new ETA on this?

---

**From:** Hagelgans, Andrea [<mailto:AHagelgans@cityhall.nyc.gov>]  
**Sent:** Tuesday, October 27, 2015 5:17 PM  
**To:** Jonathan Rosen; Salazar-Rodriguez, Prisca; Walzak, Phil; John Del Cecato; Snyder, Thomas; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Prep Callfor Friday

His earlier meeting hasn't started yet

---

**From:** Jonathan Rosen [<mailto:Jonathan@berlinrosen.com>]  
**Sent:** Tuesday, October 27, 2015 5:16 PM  
**To:** Salazar-Rodriguez, Prisca; Walzak, Phil; John Del Cecato; Snyder, Thomas; Hagelgans, Andrea; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Prep Callfor Friday

I'm dialed in.

---

**From:** Salazar-Rodriguez, Prisca [<mailto:PSalazar-Rodriguez@cityhall.nyc.gov>]

**Sent:** Tuesday, October 27, 2015 5:01 PM

**To:** Walzak, Phil; Jonathan Rosen; John Del Cecato; Snyder, Thomas; Hagelgans, Andrea; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBDB: Prep Callfor Friday

Updated Call in #

██████████ CODE ██████████

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Monday, October 26, 2015 11:44 AM

**To:** Salazar-Rodriguez, Prisca; Walzak, Phil; Jonathan Rosen; John Del Cecato; Snyder, Thomas; Hagelgans, Andrea; Hinton, Karen; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBDB: Prep for Friday

**When:** Tuesday, October 27, 2015 5:15 PM-6:15 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Industry City, 220 36th Street, Brooklyn//CALL IN# ██████████ CODE: ██████████  
██████████

**From:** [Almonte, Catherine](#)  
**To:** [ifdc@akpdmedia.com](mailto:ifdc@akpdmedia.com)  
**Subject:** Prep call for Friday  
**Date:** Tuesday, October 27, 2015 6:01:40 PM

---

Mayor is hoping on in one minute. Can you dial in



Sent while mobile

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [John Del Cecato](#); [Snyder, Thomas](#); [Arslanian, Kayla](#); [Almonte, Catherine](#); [Viguers, Jonathan](#)  
**Subject:** RE: MBDB: Gala Remarks Prep with JDC  
**Date:** Wednesday, October 28, 2015 9:56:20 AM

---

We are delayed by 30

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Thursday, October 15, 2015 6:00 AM

**To:** Salazar-Rodriguez, Prisca; John Del Cecato; Snyder, Thomas; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBDB: Gala Remarks Prep with JDC

**When:** Wednesday, October 28, 2015 10:30 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Mayor's Office

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [John Del Cecato](#); [Snyder, Thomas](#); [Arslanian, Kayla](#); [Almonte, Catherine](#); [Viguers, Jonathan](#)  
**Subject:** RE: MBDB: Gala Remarks Prep with JDC  
**Date:** Wednesday, October 28, 2015 10:05:50 AM

---

This meeting is cancelled-

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Thursday, October 15, 2015 6:00 AM

**To:** Salazar-Rodriguez, Prisca; John Del Cecato; Snyder, Thomas; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBDB: Gala Remarks Prep with JDC

**When:** Wednesday, October 28, 2015 10:30 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Mayor's Office

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Snyder, Thomas](#); [John Del Cecato](#); [Zuniga, Andrea](#)  
**Subject:** Re: On way in  
**Date:** Wednesday, October 28, 2015 11:47:22 AM

---

Oh don't worry sister... ;)

> On Oct 28, 2015, at 11:45 AM, Salazar-Rodriguez, Prisca <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:

>

> Fab.

> Don't leave without me giving you anything I owe u

>

>

> -----Original Message-----

> From: Geri Prado [[mailto:](#) REDACTED]

> Sent: Wednesday, October 28, 2015 11:44 AM

> To: Snyder, Thomas; John Del Cecato; Salazar-Rodriguez, Prisca; Zuniga, Andrea

> Subject: On way in

>

> From penn see you soon.

**From:** [Viguers, Jonathan](#)  
**To:** [Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com); [Snyder, Thomas](#); [Arslanian, Kayla](#); [Almonte, Catherine](#); [Salazar-Rodriguez, Prisca](#); [Hagelgans, Andrea](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Walzak, Phil](#)  
**Subject:** Call Time  
**Date:** Wednesday, October 28, 2015 4:53:48 PM

---

We are delayed approximately 20-30 minutes.

**Call Time**

Scheduled: Wednesday, Oct 28, 2015 from 5:00 PM to 5:45 PM

Location: Call in # [REDACTED] Code: [REDACTED]

Invitees: Jonathan Rosen , Snyder, Thomas , Arslanian, Kayla , Almonte, Catherine , Salazar-Rodriguez, Prisca , Hagelgans, Andrea , John Del Cecato , Walzak, Phil

sent from a mobile device.

**From:** [Geri Prado](#)  
**To:** [Tom Snyder](#); [John Del Cecato](#); [Salazar-Rodriguez, Prisca](#); [Kayla Arslanian](#)  
**Subject:** Saunders briefing  
**Date:** Wednesday, October 28, 2015 5:23:02 PM  
**Attachments:** [10-29-15 Saunders Briefing.docx](#)

---

My brain is swiss cheese.



### Event/Meeting Briefing Information

<b>Staff Contact/Planning Lead: Geri Prado</b>
--

<b>EVENT:</b>	Meeting with AFSCME President Lee Saunders, EA Paul Booth
<b>MISSION/GOAL:</b>	To update them on TPAC's work, land AFSCME a key investor
<b>DAY/DATE:</b>	Friday, October 30, 2015
<b>EVENT TIME:</b>	1-2:00 PM
<b>MBDB TIME:</b>	1-2:00 PM
<b>LOCATION:</b>	<i>City Hall</i>
<b># PEOPLE ATTENDING:</b>	<b>4</b>
<b>ATTENDEES</b>	<b>President Lee Saunders</b> <b>Paul Booth, Executive Assistant</b>
<b>STAFF ATTENDING:</b>	<i>Geri Prado</i>
<b>STAFF ASSIGNED TO MBDB:</b>	Geri Prado
<b>PRESS</b>	CLOSED

---

**PURPOSE/GOAL:** TO ASK AFSCME TO COMMIT TO WORK FOR 2 YEARS AND TO  
HELP PROMOTE THE WORK

---

#### **BACKGROUND ABOUT CURRENT STATE OF AFSCME NATIONALLY**

AFSCME along with the other public sector unions are faced with a cliff early next year based on Harris v. Quinn and Friedrich's. They are working together to determine their future but also mounting huge external and internal campaigns aimed at retaining members and selling external audiences on the necessity of unions.

AFSCME is one of the lead investors in groups in the progressive community and influential in the Democracy Alliance and other donor collectives.

AFSCME's top issues

- Harris v. Quinn, Fredrick's case (talking points below)
- Right to work, pension privatization
- Creating a case to the public and its members that unions are necessary in order to balance our economy.

## KEY TALKING POINTS

- TPAC is focused on pushing a narrative around the economy that forces pressure and change by using influential people and numbers online around the country
- This narrative includes poll tested message that resonates and tells the story about income inequality, how to solve it and unions as a solution
- TPAC has forged a strong relationship with Roosevelt Institute as they will provide content and we will be the front lines with our coalition to get into the media bloodstream
- Geri, Roosevelt's senior team have met several times to plan and implement. There have been two calls with them and our influencers to brief on the message research GQRR
- TPAC can provide this amplification in several ways and it is what, AFSCME, for example is looking to invest in
  - Arming, training spokespeople (TPAC influencers/signers)
  - Driving the news cycle through earned and digital media by using influencers and examples of what electeds and groups are doing locally to make change
  - The progressive community writ large is not good at communicating in unison to create an echo chamber.
  - AFSCME sees a void for TPAC to fill coordinating communications, driving the news cycle and training surrogates to be press ready

## KEY ATTENDEE BIOGRAPHIES

Lee Saunders is the president of the American Federation of State, County and Municipal Employees, AFL-CIO, which represents 1.6 million members. He was elected at the union's 40th International Convention in June 2012.

Saunders, the first African American to serve as AFSCME's president, was previously elected secretary-treasurer at the union's 39th International Convention in July 2010.

Saunders grew up in a union household in Cleveland, Ohio. This inspired him to join the Ohio Civil Service Employees Association (OCSEA) when he began working for the Ohio Bureau of Employment Services in 1975. His father was a bus driver and a member of the Amalgamated Transit Union. His mother was a community organizer and, after raising two sons, returned to college and became a community college professor and a member of the American Association

of University Professors.

Saunders began his career with AFSCME in 1978 as a labor economist. He has served in the capacities of assistant director of Research and Collective Bargaining Services, director of Community Action and deputy director of Organizing and Field Services. Saunders also served as executive assistant to the president of AFSCME and was responsible for managing what is acknowledged to be one of the most effective political and legislative operations in the history of the American labor movement. AFSCME's clout in fundraising and member mobilization, and its lobbying expertise are unmatched in the ranks of the AFL-CIO and beyond.

Building on ideas generated by local unions, Saunders has championed AFSCME's Next Wave initiative to encourage and develop the next generation of union leadership. He has also developed and supported programs that foster diversity and promote increased member participation within the union.

He has served as administrator of a number of AFSCME councils and large local unions across the country. For nearly four years, he served as administrator of AFSCME District Council 37, New York City's largest public employee union, representing 125,000 members. In that capacity, he was successful in restoring the fiscal health, integrity and good name of the council and its 56 affiliated local unions.

#### TALKING POINTS ON HARRIS V QUINN

##### Briefing Points on Harris v. Quinn and Friedrich's v. CTA

- Harris v. Quinn is a Supreme Court case that was handed down on the last day of term in 2014. It was handed down the same day as the Hobby Lobby decision that dominated much of the news.
- Harris v. Quinn was decided 5 to 4 and held that home health care workers in Illinois were no longer obligated to pay what are known as "fair share fees." These are fees that employees who choose not become a member of the union pay for the benefits they receive from the union that still bargains on their behalf in lieu of dues.
- Because of the narrow scope of Harris, the ruling affected only home health care workers in Illinois – who are public employees. However, in their opinion, the majority made clear that they believed this holding was appropriate for all public employees leading many labor and court watchers to believe it is only a matter of time before the court eliminates fair share for all public employees.
- The case that will likely have this effect is Friedrich's v. California Teachers Association – which will be heard by the Court in the upcoming term with a decision expected by June 2016.

- If the court hands down a ruling that follows the same principals as Harris v. Quinn, it will eliminate fair share fees for all public employees – which will deal a job blow to organized labor.

**From:** [Viguers, Jonathan](#)  
**To:** [Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com); [Snyder, Thomas](#); [Arslanian, Kayla](#); [Almonte, Catherine](#); [Salazar-Rodriguez, Prisca](#); [Hagelgans, Andrea](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Walzak, Phil](#)  
**Subject:** Call Time  
**Date:** Wednesday, October 28, 2015 5:33:46 PM

---

We are still delayed, likely another 30 minutes.

Please stand by. I will let you know when to dial in.

### **Call Time**

Scheduled: Wednesday, Oct 28, 2015 from 5:00 PM to 5:45 PM

Location: Call in # [REDACTED] Code: [REDACTED]

Invitees: Jonathan Rosen , Snyder, Thomas , Arslanian, Kayla , Almonte, Catherine , Salazar-Rodriguez, Prisca , Hagelgans, Andrea , John Del Cecato , Walzak, Phil

sent from a mobile device.

**From:** [Viguers, Jonathan](#)  
**To:** [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#); ["Jonathan Rosen"](#); [Hagelgans, Andrea](#); [Almonte, Catherine](#); [John Del Cecato](#); [Walzak, Phil](#); [Snyder, Thomas](#)  
**Subject:** Re: Call Time  
**Date:** Wednesday, October 28, 2015 6:56:55 PM

---

Please dial in

sent from a mobile device.

---

**From:** Arslanian, Kayla  
**Sent:** Wednesday, October 28, 2015 6:51 PM  
**To:** Salazar-Rodriguez, Prisca; 'Jonathan Rosen'; Viguers, Jonathan; Hagelgans, Andrea; Almonte, Catherine; John Del Cecato; Walzak, Phil; Snyder, Thomas  
**Subject:** RE: Call Time

---

Pls dial-in in the next cpl mins – MBDB wrapping up a call and will get on the line. Thank you!

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, October 28, 2015 6:45 PM  
**To:** 'Jonathan Rosen'; Viguers, Jonathan; Hagelgans, Andrea; Almonte, Catherine; John Del Cecato; Arslanian, Kayla; Walzak, Phil; Snyder, Thomas  
**Subject:** RE: Call Time

Hasn't happened

---

**From:** Jonathan Rosen [<mailto:Jonathan@berlinrosen.com>]  
**Sent:** Wednesday, October 28, 2015 6:44 PM  
**To:** Viguers, Jonathan; Salazar-Rodriguez, Prisca; Hagelgans, Andrea; Almonte, Catherine; John Del Cecato; Arslanian, Kayla; Walzak, Phil; Snyder, Thomas  
**Subject:** RE: Call Time

I just finished my meeting and dialed in – is this over or still hasn't happened?

---

**From:** Viguers, Jonathan [<mailto:JViguers@cityhall.nyc.gov>]  
**Sent:** Wednesday, October 28, 2015 6:34 PM  
**To:** Salazar-Rodriguez, Prisca; Hagelgans, Andrea; Almonte, Catherine; John Del Cecato; Jonathan Rosen; Arslanian, Kayla; Walzak, Phil; Snyder, Thomas  
**Subject:** Call Time

Please stand by. Will start shortly

-----  
Organizer: Salazar-Rodriguez, Prisca  
When: 5:00 PM - 5:45 PM October 28, 2015  
Subject: Call Time  
Location: Call in # [REDACTED] Code: [REDACTED]

sent from a mobile device.

**From:** [Snyder, Thomas](#)  
**To:** [B](#)  
**Cc:** [Walzak, Phil](#); [Jonathan Rosen](#); [Hagelgans, Andrea](#); [jfdc](#); [Arslanian, Kayla](#); [Viguers, Jonathan](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** Prep  
**Date:** Wednesday, October 28, 2015 8:03:09 PM

---

JDC has sent you some material for the HRC endorse. Rosen is sending you facts on the gun issue. We have 1&1/2 - 2 hours set aside for tomorrow HRC prep at the Sheraton prior to the 6pm Gala. If you feel the need for more talk tonight let me/us know and we'll get back on with you after the Assembly dinner is over. (Also JDC coming in to office in the morning to prep with you on Gala remarks.)

Sent from my iPad

**From:** [Geri Prado](#)  
**To:** [B; John Del Cecato; Snyder, Thomas](#)  
**Subject:** Message to My Fellow Execs: Raise Wages!  
**Date:** Thursday, October 29, 2015 7:48:57 AM

---

<http://www.politico.com/magazine/story/2015/10/message-to-my-fellow-execs-raise-wages-213308>



**From:** [John Del Cecato](#)  
**To:** [Geri Prado](#); [B; Snyder, Thomas](#)  
**Subject:** Re: Message to My Fellow Execs: Raise Wages!  
**Date:** Thursday, October 29, 2015 8:13:18 AM

---

Cut & pasted for y'all

Message to My Fellow Execs: Raise Wages! If we do we'll all be richer in the end.

By TONY JAMES  
October 29, 2015

In early 2014, President Barack Obama paid a visit to a local Costco. He wasn't there to get a good deal on tires or a big-screen TV but to use Costco as a platform to advocate a higher minimum wage. That's because the retail giant (where I am lead director) has proved that businesses can perform better by paying more. Costco pays some of the highest wages in retail—almost twice the minimum wage.

And guess what, it's doing great. At a time when debate over raising the minimum wage is front and center, I have a message for my colleagues in business: We are missing the boat. Knee-jerk opposition is wrong, because as I have seen at Costco and other companies, raising wages will be good for business.

Story Continued Below

There are three key reasons. First, it will accelerate growth of the economy. Second, it will increase labor productivity. And third, it will reduce government support payments and the pressure to raise taxes on business.

For the past 50 years, the U.S. has allowed its minimum wage to plummet, to the point where in real terms our minimum wage today is back where it was in the late 1930s. We have squeezed consumer demand and sapped economic growth.

Many businesses and their advocates argue that higher labor costs from an increased minimum wage would hurt jobs. But in fact, higher wages on a national scale will accelerate growth by triggering higher demand for the very sectors that pay low wages, more than offsetting the higher costs. This is why many studies show higher wages do not cost jobs.

When you raise the minimum wage, you give more money to the people with the highest propensity to spend. If you give consumers a one-dollar tax rebate or other one-time break, they spend only about 50 cents. If you increase their incomes by a dollar, however, they actually spend more than that dollar, because they also use more credit. This direct spending increase from higher wages then has an additional 1.5-times multiplier effect that ripples through the entire economy.

If the federal minimum wage were raised to \$12 per hour, that would raise wages either directly or indirectly for over 20 percent of American workers. It would raise incomes by over \$80 billion and add \$200 billion of economic activity as the multiplier effect cascades throughout the economy. And that's just the beginning, because a higher minimum wage would actually trickle up, causing other incomes to rise, too. All told, this would drive a 1 to 2 percent near-term jump in gross domestic product.

If a rise in wages is instituted nationally, a level playing field is

maintained that avoids artificially legislating winners and losers. Businesses will adjust to constraints uniformly applied, and each business will still try to find a way to win from innovation, improved productivity or price increases. Rather than continually driving down real wages and demand, we will benefit our entire economy.

It is also important to note that jobs that pay minimum wage are heavily concentrated in non-tradable services with restaurants and retailers. These jobs are hard to replace by imports or automation—and the low-wage workers in these places tend to spend locally—so their added income would recycle into the local economy, benefiting the very businesses affected by higher wages.

The second reason business should embrace a higher minimum wage is productivity. Higher wages make businesses stronger because they can find savings and more effective workforces through lower turnover, reduced training costs and more responsive and committed employees. This is precisely what we have seen at Costco—and what many of my colleagues at other well-paying companies have discovered as well. I think we can all agree that no one can actually live on \$7.25 an hour, so it makes perfect sense that people who earn that will spend most of their energies trying to find something else to do.

And finally, businesses will benefit from a higher minimum wage because it reduces required government support payments and encourages people to work, ultimately reducing pressure to raise taxes.

Think about an unemployed or underemployed worker today. It's likely that this person is receiving substantial government support. If that person gets a job, they forfeit much of this government assistance—and with the current \$7.25 minimum wage, there's little incentive to do that. In many cases, they would be working simply to offset the loss of government assistance.

A higher minimum wage would empower people to support themselves and significantly reduce government welfare spending. And unlike many other social programs, it rewards people for working.

It's time for all business leaders to see what's become increasingly clear. Our economy has been stalled for more than a decade. We must ignite growth. Zero real interest rates and trillions of dollars of corporate cash shows that we have enough savings. We need more demand!

At a time of rising income inequality, let's not just hope for prosperity to trickle down. Let's put resources where they are needed most and lift the entire economy with them.

Read more:

<http://www.politico.com/magazine/story/2015/10/message-to-my-fellow-execs-raise-wages-213308#ixzz3pxTixrfQ>

On 10/29/15, 7:48 AM, "Geri Prado" [REDACTED] wrote:

> <http://www.politico.com/magazine/story/2015/10/message-to-my-fellow-execs-raise-wages-213308>

**From:** [Walzak, Phil](#)  
**To:** [Adams Baker, Marti](#); [Hagelgans, Andrea](#); [John Del Cecato \(jfdc@akpdmedia.com\)](#)  
**Subject:** Re: morning joe  
**Date:** Thursday, October 29, 2015 10:09:42 AM

---

We will contact them this pm

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Adams Baker, Marti  
**Sent:** Thursday, October 29, 2015 9:24 AM  
**To:** Hagelgans, Andrea; Walzak, Phil; John Del Cecato (jfdc@akpdmedia.com)  
**Subject:** morning joe

---

Not sure who's dealing with MJ, but Prisca needs clarity on what time Mayor needs to show up on Friday.

Can you guys advise?

**Marti Adams Baker**

Deputy Communications Director | Office of Mayor Bill de Blasio  
o: (212) 788-9570 | m: [REDACTED] | t: [@Marti\\_Adams](#)

**From:** [Gunaratna, Mahen](#)  
**To:** [John Del Cecato](#); [Jon Fromowitz](#); [Geri Prado](#)  
**Subject:** Fwd: \*\*FOR IMMEDIATE RELEASE\*\*NEW YORK CITY HOSTS NATIONAL PAID SICK LEAVE SYMPOSIUM  
**Date:** Thursday, October 29, 2015 11:43:47 AM  
**Attachments:** [image002.jpg](#)  
[image004.jpg](#)  
[image005.jpg](#)

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Sent from my iPhone

Begin forwarded message:

**From:** "Press (DCA)" <[press@dca.nyc.gov](mailto:press@dca.nyc.gov)>  
**Date:** October 29, 2015 at 11:19:07 AM EDT  
**To:** "Press (DCA)" <[press@dca.nyc.gov](mailto:press@dca.nyc.gov)>  
**Subject:** \*\*FOR IMMEDIATE RELEASE\*\*NEW YORK CITY HOSTS NATIONAL PAID SICK LEAVE SYMPOSIUM

DCA\_Logo\_StandardColor



**FOR IMMEDIATE RELEASE**  
**October 29, 2015**

**NEW YORK CITY HOSTS NATIONAL PAID SICK LEAVE SYMPOSIUM**

*Leaders from Across the Country Convene to Discuss the Importance of and Best Practices for Implementing and Enforcing Paid Sick Leave Laws*

*NYC Department of Consumer Affairs Releases New Data:  
Approximately \$837,000 Secured in Fines and Restitution for More than 6,000 Employees*

NEW YORK, NY – Department of Consumer Affairs (DCA) Commissioner Julie Menin today kicks off “Making Paid Sick Leave Work: Sharing Strategies,” a national symposium convening jurisdictions who are enforcing, preparing to implement, or considering paid sick leave laws. The two-day event, beginning on October 29, addresses the importance of paid sick leave laws, the challenges and best practices for implementing and enforcing these laws, and frames paid sick leave movement from a national perspective. Leaders from 16 jurisdictions across the country are expected to attend the event, which features keynote speakers, panel discussions, and practitioner workshops. The event, held at the Ford Foundation, is hosted in partnership with the Center for Law and Social Policy (CLASP), a Washington, D.C.-based group that advocates for public policies and programs at the federal, state, and local levels to reduce poverty and create ladders to opportunity for all. At the event, DCA is announcing new data on its enforcement of New York City’s Paid Sick Leave Law, which includes

securing approximately \$837,000 in restitution and fines for more than 6,000 employees.

“No one should have to choose between taking care of themselves or a sick child, and earning a paycheck. The passage of paid sick leave laws in New York City was a landmark victory for New Yorkers across the five boroughs,” said **Mayor Bill de Blasio**. “As we continue to take aim at inequality as a city and as a nation, it is the implementation of humane, smart policies like this across the country that will bring us closer to building an America that understands and supports working families.”

“New York City’s Paid Sick Leave Law extended the right to sick leave to 1.2 million more Americans and, since then, more than a dozen others jurisdictions have followed suit,” said **DCA Commissioner Julie Menin**. “Just as we embarked on implementing the law here, others frequently ask us, and look to CLASP, to share experiences in implementing and enforcing paid sick leave. We hope that this gathering will give fresh insight and new ideas to advocates and leaders throughout the nation and ultimately extend this vital benefit to even more Americans.”

“CLASP celebrates the movement that has already brought earned sick time to about 25 jurisdictions around the nation,” said **Olivia Golden, executive director of CLASP**. “To fuel this movement, CLASP has helped agencies and advocates share lessons and discuss challenges around implementation. This convening builds upon and furthers that effort. We believe that effective implementation and enforcement are central to the movement’s expansion and in securing a federal minimum labor standard for earned sick time.”

“It is a tribute to the relentless advocacy of determined organizations that have made such a compelling and irrefutable case that we now see cities and states implementing paid sick days,” said **Darren Walker, president of the Ford Foundation**. “For these policies to truly have the greatest impact for workers, it is essential that they are effectively implemented and enforced. We must also ensure all workers know their rights to guarantee the positive difference so many have pushed for and is now within the grasp.”

“I’m proud that New York City has been a trailblazer in recognizing paid sick leave as a basic right, not a luxury,” said **Public Advocate Letitia James**. “No person should be forced to choose between their or their child’s health and putting food on the table, a harsh reality that millions of Americans face each and every day. This forum will provide a significant resource to educate and encourage other leaders on the importance of creating similar laws to protect their families,” she added.

“There’s no greater reward in government than learning that the changes we’ve fought for really are making a difference in people’s lives,” said **Manhattan Borough President Gale A. Brewer**, sponsor of New York City’s first law mandating the right to paid sick leave for most workers. “This law was never about racking up fines, and I look forward to a decrease in these numbers as paid sick leave becomes a universally-accepted part of business in our city – but until then, it’s great to see the Department of Consumer Affairs is hard at work

enforcing the law and winning restitution for thousands of New Yorkers.”

“Paid sick leave has made Brooklyn a healthier place to work and raise a family. Commissioner Menin has been an outstanding leader on this effort for our city, ensuring that DCA puts outreach to businesses and consumers first in everything they do. I am pleased to see that through their leadership, our City is continuing to explore best practices for how to improve implementation and enforcement of paid sick leave,” said **Brooklyn Borough President Eric Adams**.

“The implementation of paid sick leave in New York City has been a huge success for both employees and employers due in large part to the tireless outreach efforts of Commissioner Menin and the Department of Consumer Affairs. This symposium is a perfect opportunity to showcase our approach, address common questions, and demonstrate how paid sick leave can be a success across the country,” said **Council Member Rafael L. Espinal, Jr., Chair of the Council Consumer Affairs Committee**.

“These latest figures are proof that the City’s efforts at educating business owners and securing restitution for workers under the paid sick leave law have been a success. Through the dedication and persistence of Mayor de Blasio, Speaker Mark-Viverito, and many others, these important benefits continue to have a positive impact on thousands of working New York families,” said **Council Member Margaret Chin**.

“Nearly two years ago this administration and the Council took up the fight to expand paid sick leave and afford working families the respect they deserve. Today, the implementation of this policy has been a great success and New Yorkers are the beneficiaries,” said **Council Member I. Daneek Miller, Chair of the Council Committee on Civil Service and Labor**.

“All workers are entitled to sick leave. This is a humane policy. People should not be forced to come to work sick because staying home would result in a loss of pay. Looking back over the past year since the enactment of the law, I have to say, the enforcement of the law has been a success,” said **Council Member Karen Koslowitz**.

“Thanks to the paid sick leave law in New York City, working New Yorkers no longer have to worry about losing a paycheck, or their job altogether, when taking care of themselves or a sick son or daughter,” said **Council Member Brad Lander**. “The Department of Consumer Affairs has done a fantastic job of ensuring that all New Yorkers are aware of this law, not only through outreach events, but also by conducting investigations, and fining businesses who have refused to comply. This symposium will ensure that advocates and leaders from across the country can share best practices, and most importantly, bring effective enforcement of paid sick leave to even more American workers,” he added.

“Now is a crucial time to insert paid sick leave into the national dialogue as our country rapidly approaches a national election that will have ramifications on paid sick laws. Daily millions of workers across the country are forced to choose between their job and taking care of their health. No one should have to forego

the benefits provided by paid sick leave in order to be able to provide for their families, and CLASP is certainly driving that conversation forward,” said **Council Member Ritchie Torres**.

With the passage of New York City’s expanded Paid Sick Leave Law in 2014, the City of New York became the seventh jurisdiction in the country to enact a paid sick leave law. After New York City passed the law, the momentum has continued to grow and more than a dozen more jurisdictions have enacted laws giving workers access to paid sick leave. These laws have given access to sick leave to more than 10.8 million Americans in 26 jurisdictions.

The implementation and enforcement of labor standards presents unique challenges. Many municipalities have few or no resources dedicated to the enforcement of employment standards and may not know the best way to implement proven, cost-effective strategies. Even for states, which have more experience enforcing these types of laws, implementing paid sick leave presents new challenges.

DCA has applied its business outreach and public education know-how and enforcement expertise to ensure that New York City workers have the right to take time off from work to care for themselves and their families. New York City’s extensive education campaign reached more than six million New Yorkers in 26 languages and DCA has conducted approximately 1,000 events where staff distributed more than 2 million brochures about paid sick leave. Since April 1, 2014, when NYC’s Paid Sick Leave Law went into effect, DCA has settled approximately 92 percent of the 553 investigations it conducted, securing nearly \$837,000 in restitution and fines (\$484,000 restitution for more than 6,000 employees and \$353,000 in fines). Additionally, through settlement agreements, ensured thousands more are receiving sick leave as required by the law.

This forum will allow municipalities and state governments across the nation to share their paid sick leave stories, discuss the best implementation strategies, and suggest solutions to common challenges in enforcing these types of laws.

For more information about New York City’s Paid Sick Leave Law visit [nyc.gov/paidsickleave](http://nyc.gov/paidsickleave).

*The Department of Consumer Affairs (DCA) licenses, inspects, and educates businesses, assists and informs consumers, mediates complaints, and offers free financial counseling and safe banking products. DCA enforces the Consumer Protection Law, the Paid Sick Leave Law and other related business laws throughout New York City and licenses nearly 80,000 businesses in 55 different industries. For more information, call 311 or visit DCA online at [nyc.gov/consumers](http://nyc.gov/consumers) or on its social media sites, [Twitter](#), [Facebook](#), [Instagram](#) and [YouTube](#).*

-30-

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MEDIA CONTACT: Abigail Lootens / Emilie Nadler  
Department of Consumer Affairs

(212) 436-0042  
[press@dca.nyc.gov](mailto:press@dca.nyc.gov)

Stay Connected:





**From:** [Walzak, Phil](#)  
**To:** [Hinton, Karen](#); [Snyder, Thomas](#); [Wolfe, Emma](#); [Kadushin, Peter](#); [Jonathan Rosen](#); "[jfdc@akpdmedia.com](#)"; [Hagelgans, Andrea](#)  
**Subject:** RE: Wsj Marist poll  
**Date:** Thursday, October 29, 2015 2:24:15 PM

---

BR shud respond, as its abe re-elect and they are handling Gala tonight

-----Original Message-----

From: Hinton, Karen  
Sent: Thursday, October 29, 2015 2:24 PM  
To: Walzak, Phil; Snyder, Thomas; Wolfe, Emma; Kadushin, Peter; Jonathan Rosen; 'jfdc@akpdmedia.com'; Hagelgans, Andrea  
Subject: Wsj Marist poll

Wsj making results Public at 3 pm. Is city hall or Berlin Rosen responding? Sending more details in poll in separate email.

45% approval, 46% disapproval. 42% say he deserves reelection, 48% say he doesn't

Sent from my iPhone

**From:** [Wolfe, Emma](#)  
**To:** ["Jonathan Rosen"](#); [Walzak, Phil](#)  
**Cc:** [Hinton, Karen](#); [Snyder, Thomas](#); [Kadushin, Peter](#); [jfdc](#); [Hagelgans, Andrea](#); [Dan Levitan](#)  
**Subject:** RE: Wsj Marist poll  
**Date:** Thursday, October 29, 2015 2:33:45 PM

---

STOP THIS THREAD.  
Everybody stop.

-----Original Message-----

From: Jonathan Rosen [<mailto:Jonathan@berlinrosen.com>]  
Sent: Thursday, October 29, 2015 2:33 PM  
To: Walzak, Phil  
Cc: Hinton, Karen; Snyder, Thomas; Wolfe, Emma; Kadushin, Peter; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Hagelgans, Andrea; Dan Levitan  
Subject: Re: Wsj Marist poll

Plus Dan

Sent from my iPhone

> On Oct 29, 2015, at 2:31 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:  
>  
> Same ole same ole  
>  
> -----Original Message-----  
> From: Hinton, Karen  
> Sent: Thursday, October 29, 2015 2:31 PM  
> To: Walzak, Phil; Snyder, Thomas; Wolfe, Emma; Kadushin, Peter; Jonathan Rosen; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Hagelgans, Andrea  
> Subject: Re: Wsj Marist poll  
>  
> Cuomo approval in city 63%, black voters love mayor, white voters hate him  
>  
> Sent from my iPhone  
>  
>> On Oct 29, 2015, at 2:23 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:  
>>  
>> Wsj making results Public at 3 pm. Is city hall or Berlin Rosen responding? Sending more details in poll in separate email.  
>>  
>> 45% approval, 46% disapproval. 42% say he deserves reelection, 48% say he doesn't  
>>  
>>  
>>  
>> Sent from my iPhone

**From:** [Hagelgans, Andrea](#)  
**To:** [Catherine Almonte](#); [Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com); [Viguers, Jonathan](#); [Snyder, Thomas](#); [Hinton, Karen](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#); [Walzak, Phil](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** Re: MBDB: Prep for Friday  
**Date:** Thursday, October 29, 2015 4:06:34 PM

---

Ok. Am en route

Sent from my BlackBerry 10 smartphone.

---

**From:** Catherine Almonte  
**Sent:** Thursday, October 29, 2015 4:06 PM  
**To:** [Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com); [Viguers, Jonathan](#); [Snyder, Thomas](#); [Hinton, Karen](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** MBDB: Prep for Friday

---

We have moved to 5th floor, Park 2

**MBDB: Prep for Friday**

Scheduled: Thursday, Oct 29, 2015 from 4:15 PM to 6:00 PM

Location: Sheraton NY Hotel - 811 7th Avenue - Carnegie West Room

Invitees: Jonathan Rosen , [Viguers, Jonathan](#) , [Snyder, Thomas](#) , [Hinton, Karen](#) , [Arslanian, Kayla](#) , [Salazar-Rodriguez, Prisca](#) , [Hagelgans, Andrea](#) , [Walzak, Phil](#) , John Del Cecato

Sent while mobile.

**From:** [Almonte, Catherine](#)  
**To:** [Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com); [Viguers, Jonathan](#); [Snyder, Thomas](#); [Hinton, Karen](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** MBDB: Prep for Friday  
**Date:** Thursday, October 29, 2015 4:08:46 PM

---

We have moved to 5th floor, Park 2 Room

**MBDB: Prep for Friday**

Scheduled: Thursday, Oct 29, 2015 from 4:15 PM to 6:00 PM

Location: Sheraton NY Hotel - 811 7th Avenue - Carnegie West Room

Invitees: Jonathan Rosen , Viguers, Jonathan , Snyder, Thomas , Hinton, Karen , Arslanian, Kayla , Salazar-Rodriguez, Prisca , Hagelgans, Andrea , Walzak, Phil , John Del Cecato

Sent while mobile

**From:** [Walters, Alexis](#)  
**To:** ["Jonathan Rosen"](#); [John Del Cecato](#)  
**Cc:** [Dan Levitan](#); [Hinton, Karen](#)  
**Subject:** RE: Briefings Due: Friday, October 30th  
**Date:** Thursday, October 29, 2015 4:09:52 PM

---

Will there be a briefing for this I can to Mayors binder?

---

**From:** Jonathan Rosen [mailto:Jonathan@berlinrosen.com]  
**Sent:** Thursday, October 29, 2015 4:09 PM  
**To:** John Del Cecato  
**Cc:** Walters, Alexis; Dan Levitan; Hinton, Karen  
**Subject:** Re: Briefings Due: Friday, October 30th

We are here doing it live.

Sent from my iPad

On Oct 29, 2015, at 4:05 PM, "John Del Cecato" <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

That's a Rosen I think

On Oct 29, 2015, at 3:58 PM, Walters, Alexis <[AWalters@cityhall.nyc.gov](mailto:AWalters@cityhall.nyc.gov)> wrote:

Thanks

John- Do you have an ETA on briefing?

---

**From:** Hinton, Karen  
**Sent:** Thursday, October 29, 2015 3:58 PM  
**To:** Walters, Alexis; 'jfdc@akpdmedia. com'  
**Subject:** Re: Briefings Due: Friday, October 30th

Copied here

Sent from my iPhone

On Oct 29, 2015, at 3:49 PM, Walters, Alexis  
<[AWalters@cityhall.nyc.gov](mailto:AWalters@cityhall.nyc.gov)> wrote:

Do you remember Del Celcato's email address?

---

**From:** Hinton, Karen  
**Sent:** Wednesday, October 28, 2015 4:21 PM  
**To:** Walters, Alexis  
**Subject:** RE: Briefings Due: Friday, October 30th

John Del Celcato has Morning Joe.

---

**From:** Walters, Alexis  
**Sent:** Wednesday, October 28, 2015 4:06 PM

**To:** Hinton, Karen

**Subject:** Briefings Due: Friday, October 30th

**When:** Thursday, October 29, 2015 3:00 PM-3:30 PM.

**Where:** City Hall

**Briefings Due: Friday, October 30<sup>th</sup>**

- Morning Joe  
Briefing: Karen Hinton
- Weekly Homeless Meeting  
Briefing: Colicia Hercules
- Meeting regarding School Cleaning Initiative  
Briefing: Edie Sharp
- DSNY awards/induction ceremony of 500 New Sanitation Workers  
Briefing: Joan O.

**From:** [Shamis, Diane \(NBCUniversal\)](#)  
**To:** [Hagelgans, Andrea](#)  
**Cc:** [John Del Cecato](#); [Adams Baker, Marti](#); [Hinton, Karen](#)  
**Subject:** Invitation to MSNBC's All In with Chris Hayes Tonight Fri 10/30  
**Date:** Friday, October 30, 2015 9:14:37 AM

---

Would the Mayor please be available to join Chris tonight Friday 10/30 on MSNBC's All In with Chris Hayes to discuss his endorsement of Hillary Clinton and his Progressive Agenda initiative .

If tonight is not a possibility (and we could pretape) would Monday 11/2 or Tuesday 11/3 be a possibility?

Thank you for your kind consideration of this request !

Respectfully  
Diane

--

Diane Shamis  
Editorial & Senior Booking Producer  
MSNBC All In with Chris Hayes  
917-232-2970

Sent from my iPhone

On Sep 14, 2015, at 4:17 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

We'd like to put it on the Mayor's public schedule which goes out tonight. We locked for airing tomorrow? Should we list 8pm EST?

---

**From:** Shamis, Diane (NBCUniversal) [<mailto:Diane.Shamis@nbcuni.com>]  
**Sent:** Monday, September 14, 2015 9:13 AM  
**To:** Hagelgans, Andrea  
**Cc:** John Del Cecato; Adams Baker, Marti; Hinton, Karen  
**Subject:** RE: Air time

Excellent!

---

**From:** Hagelgans, Andrea [<mailto:AHagelgans@cityhall.nyc.gov>]  
**Sent:** Monday, September 14, 2015 8:06 AM  
**To:** Shamis, Diane (NBCUniversal)  
**Cc:** John Del Cecato; Adams Baker, Marti; Hinton, Karen  
**Subject:** RE: Air time

Thanks, a member of our team will meet with Tina and Christian.

---

**From:** Shamis, Diane (NBCUniversal) [<mailto:Diane.Shamis@nbcuni.com>]  
**Sent:** Monday, September 14, 2015 9:02 AM

**To:** Hagelgans, Andrea  
**Cc:** John Del Cecato  
**Subject:** RE: Air time

The length and air time will in part depend on the length of the interview today. We would like to edit it (e.g. add video /illustrative visuals) and since we are shooting so close to our air time will likely air tomorrow night.

As discussed, Tina Cone our Senior Producer, Christian Alicea our director and I will stop by today at 1pm just to see where you recommend that we conduct the interview. Again, we could do a walk and talk segment with the Mayor outside and then also shoot part in a more formal sit-down fashion.

Our crew will arrive to set up between 3 and 4 pm We plan on meeting the Mayor at 6:10-6:30pm However, if his schedule permits his arrival earlier- 6pm perhaps – that would be great. More time affords more creativity and adjustment for our camera folks.

Thank you so much for facilitating this interview. Chris is so looking forward to this important discussion.

Respectfully,  
Diane

---

**From:** Hagelgans, Andrea [\[mailto:AHagelgans@cityhall.nyc.gov\]](mailto:AHagelgans@cityhall.nyc.gov)  
**Sent:** Sunday, September 13, 2015 4:30 PM  
**To:** Shamis, Diane (NBCUniversal)  
**Cc:** John Del Cecato  
**Subject:** Air time

Hi Diane,  
Do you have approximate air time and length of interview? Thanks!

Sent from my BlackBerry 10 smartphone.



**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [Viguers, Jonathan](#); [Snyder, Thomas](#); [Almonte, Catherine](#); [Arslanian, Kayla](#); [Zuniga, Andrea](#); [REDACTED] [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** MBDB: TPA Strategy Call  
**Date:** Saturday, October 31, 2015 3:45:46 PM

---

This call is being rescheduled for tomorrow.

**MBDB: TPA Strategy Call**

Scheduled: Saturday, Oct 31, 2015 from 4:00 PM to 4:30 PM

Location: Call in # [REDACTED] Code: [REDACTED]

Invitees: Viguers, Jonathan , Snyder, Thomas , Almonte, Catherine , Arslanian, Kayla , Zuniga, Andrea , [REDACTED] , John Del Cecato

Sent from my iPhone

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [Viguers, Jonathan](#); [Snyder, Thomas](#); [Almonte, Catherine](#); [Arslanian, Kayla](#); [Zuniga, Andrea](#); [jfdc@akpdmedia.com](#)  
**Subject:** RE: MBDB: Travel from Astor Place to Prospect Park Parade Grounds Field 5//TPA Strategy Call  
**Date:** Sunday, November 01, 2015 10:56:06 AM

---

TPA - Reminder that this call will take place during travel time-

Call in # [REDACTED] Code: [REDACTED]

You should have it on your schedule for 2pm.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, October 30, 2015 4:31 PM  
**To:** Salazar-Rodriguez, Prisca; Viguers, Jonathan; Snyder, Thomas; Almonte, Catherine; Arslanian, Kayla; Zuniga, Andrea; [REDACTED] jfdc@akpdmedia.com  
**Subject:** MBDB: Travel from Astor Place to Prospect Park Parade Grounds Field 5//TPA Strategy Call  
**When:** Sunday, November 01, 2015 2:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Call in # [REDACTED] Code: [REDACTED]

**From:** [Geri Prado](#)  
**To:** [Arslanian, Kayla](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Viguers, Jonathan](#); [Snyder, Thomas](#); [Almonte, Catherine](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** Re: 2PM Call w. Mayor  
**Date:** Sunday, November 01, 2015 2:00:13 PM

---

On standby. Thanks Kayla

On Nov 1, 2015, at 1:58 PM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:

Hi team -

Am managing conference calls remotely today, and Mayor said he wld give signal when he's ready to dial in. We just wrapped our sked call abt 15 mins ago - trying to get a sense from him whether we're delayed for TPA call. So pls standby - will keep you posted!

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Saturday, October 31, 2015 4:22 PM  
**Required:** Salazar-Rodriguez, Prisca; Viguers, Jonathan; Snyder, Thomas; Almonte, Catherine; Arslanian, Kayla; Zuniga, Andrea; [REDACTED] [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** MBDB: Travel from Astor Place to Prospect Park Parade Grounds Field 5//TPA Strategy Call  
**When:** Sunday, November 01, 2015 2:00 PM-2:30 PM.  
**Where:** Call in # [REDACTED] Code: [REDACTED]

**From:** [Arslanian, Kayla](#)  
**To:** [Snyder, Thomas](#); [REDACTED] [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Viguers, Jonathan](#); [Almonte, Catherine](#)  
**Subject:** Re: 2PM Call w. Mayor  
**Date:** Sunday, November 01, 2015 2:21:22 PM

---

Just heard from Mayor - he'll be on the line in 8-10 mins.

Sent from my iPhone

On Nov 1, 2015, at 1:58 PM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:

Hi team -

Am managing conference calls remotely today, and Mayor said he wld give signal when he's ready to dial in. We just wrapped our sked call abt 15 mins ago - trying to get a sense from him whether we're delayed for TPA call. So pls standby - will keep you posted!

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Saturday, October 31, 2015 4:22 PM  
**Required:** Salazar-Rodriguez, Prisca; Viguers, Jonathan; Snyder, Thomas; Almonte, Catherine; Arslanian, Kayla; Zuniga, Andrea; [REDACTED] [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** MBDB: Travel from Astor Place to Prospect Park Parade Grounds Field 5//TPA Strategy Call  
**When:** Sunday, November 01, 2015 2:00 PM-2:30 PM.  
**Where:** Call in # [REDACTED] Code: [REDACTED]

**From:** [Arslanian, Kayla](#)  
**To:** [Snyder, Thomas](#); [John Del Cecato](#); [REDACTED]  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Viguers, Jonathan](#); [Almonte, Catherine](#)  
**Subject:** RE: MBDB: TPA Strategy Call  
**Date:** Sunday, November 01, 2015 4:59:32 PM

---

Hi all -

Same deal as before. Pls be on standby; will ping you to dial-in when MBDB is ready. Thanks!

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, November 01, 2015 3:47 PM  
**Required:** Salazar-Rodriguez, Prisca; Snyder, Thomas; John Del Cecato; [REDACTED]  
Arslanian, Kayla; Viguers, Jonathan; Almonte, Catherine  
**Subject:** MBDB: TPA Strategy Call  
**When:** Sunday, November 01, 2015 5:00 PM-5:30 PM.  
**Where:** Call in # [REDACTED] Code: [REDACTED]

**From:** [Arslanian, Kayla](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [John Del Cecato](#); [REDACTED] [Viguers, Jonathan](#);  
[Almonte, Catherine](#)  
**Subject:** DIAL IN NOW: TPA Strategy Call  
**Date:** Sunday, November 01, 2015 5:04:08 PM

---

[REDACTED]  
Code: [REDACTED]

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, November 01, 2015 3:47 PM  
**Required:** Salazar-Rodriguez, Prisca; Snyder, Thomas; John Del Cecato; [REDACTED]  
Arslanian, Kayla; Viguers, Jonathan; Almonte, Catherine  
**Subject:** MBDB: TPA Strategy Call  
**When:** Sunday, November 01, 2015 5:00 PM-5:30 PM.  
**Where:** Call in # [REDACTED] Code: [REDACTED]

**From:** [Walzak, Phil](#)  
**To:** [Wolfe, Emma](#); [Salazar-Rodriguez, Prisca](#); [Thornton, Demetrius](#); [Everett, Matt](#); [Griffith, Chantell](#); [Da Costa, Ricky](#); [Fuleihan, Dean \(OMB\)](#); [John, Roxanne](#); [Reisman, Lisette](#); [Leopold, Elana](#); [Louis Espiritusanto, Jose](#); [Darlington, Mandy \(OMB\)](#); [Zuniga, Andrea](#); [Shorris, Anthony](#); [Schnake Mahl, Gabriel](#); [John Del Cecato, Snyder, Thomas](#); [Williams, Dominic](#); [Hagelgans, Andrea](#); [Arslanian, Kayla](#); [Hinton, Karen](#); [Ko, Eunice](#); [Wiley, Maya](#); [Caquias, Paula](#); ["jonathan@berlinrosen.com"](#); [Fialkoff, Gabrielle](#)  
**Subject:** Re: MBDB: Weekly Planning Meeting  
**Date:** Sunday, November 01, 2015 7:03:45 PM

---

I have family in town and was to have dinner tmrw nite

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Wolfe, Emma  
**Sent:** Sunday, November 1, 2015 6:37 PM  
**To:** Salazar-Rodriguez, Prisca; Thornton, Demetrius; Everett, Matt; Griffith, Chantell; Da Costa, Ricky; Walzak, Phil; Fuleihan, Dean (OMB); John, Roxanne; Reisman, Lisette; Leopold, Elana; Louis Espiritusanto, Jose; Darlington, Mandy (OMB); Zuniga, Andrea; Shorris, Anthony; Schnake Mahl, Gabriel; John Del Cecato; Snyder, Thomas; Williams, Dominic; Hagelgans, Andrea; Arslanian, Kayla; Hinton, Karen; Ko, Eunice; Wiley, Maya; Caquias, Paula; 'jonathan@berlinrosen.com'; Fialkoff, Gabrielle  
**Subject:** RE: MBDB: Weekly Planning Meeting

---

will call in for part of it but have family commitment.

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, November 01, 2015 4:52 PM  
**To:** Thornton, Demetrius; Everett, Matt; Griffith, Chantell; Da Costa, Ricky; Walzak, Phil; Fuleihan, Dean (OMB); John, Roxanne; Reisman, Lisette; Leopold, Elana; Louis Espiritusanto, Jose; Darlington, Mandy (OMB); Zuniga, Andrea; Shorris, Anthony; Schnake Mahl, Gabriel; John Del Cecato; Snyder, Thomas; Williams, Dominic; Hagelgans, Andrea; Arslanian, Kayla; Hinton, Karen; Ko, Eunice; Wiley, Maya; Wolfe, Emma; Caquias, Paula; 'jonathan@berlinrosen.com'; Fialkoff, Gabrielle  
**Subject:** RE: MBDB: Weekly Planning Meeting

Since the Mayor is traveling on Thursday and Friday of this week our planning meeting will be tomorrow night.

If you can't make it but will call in please let me know.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, October 30, 2015 1:31 PM  
**To:** Salazar-Rodriguez, Prisca; Thornton, Demetrius; Everett, Matt; Griffith, Chantell; Da Costa, Ricky; Walzak, Phil; Fuleihan, Dean (OMB); John, Roxanne; Reisman, Lisette; Leopold, Elana; Louis Espiritusanto, Jose; Darlington, Mandy (OMB); Zuniga, Andrea; Shorris, Anthony; Schnake Mahl, Gabriel; John Del Cecato; Snyder, Thomas; Williams, Dominic; Hagelgans, Andrea; Arslanian, Kayla; Hinton, Karen; Ko, Eunice; Wiley, Maya; Wolfe, Emma; Caquias, Paula; 'jonathan@berlinrosen.com'; Fialkoff, Gabrielle  
**Subject:** MBDB: Weekly Planning Meeting  
**When:** Monday, November 02, 2015 6:45 PM-8:15 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Gracie Mansion ---- Call in [REDACTED] 1 code [REDACTED]

**From:** [Geri Prado](#)  
**To:** [Thomas Snyder](#); [Arslanian, Kayla](#)  
**Cc:** [John Del Cecato](#); [Jeani Murray](#)  
**Subject:** Re: Calls for MBDB re: Forum- Top Tier and time sensitive  
**Date:** Sunday, November 01, 2015 7:30:21 PM

---

Do you need phone numbers?

> On Nov 1, 2015, at 6:36 PM, Geri Prado <geri@progressiveagenda.us> wrote:

>

> 1. Joseph Stiglitz- YOU could ask Professor Stiglitz to attend the December 6th forum. He does not have to be there for the whole time and could have an opening role. The purpose would be to lay the context for solving income inequality and how important the discussion. He would also state that ultimately, this is about creating a movement to get the policies needed changed.

>

> 2. Senator Warren- Same as above, Senator Warren, like you, plays a vital role in the discussion about income inequality. We'd like her to attend and speak to lay the ground work by framing the corporations and government role in income inequality. Her role could be as small or as large as she would like. We'd suggest post-stiglitz, setting the scene and leading into the panels of real people, local folks talking about what they're doing OR potentially moderating the time.

>

> 3. Katrina Vanden heuval- She is a potential moderator or panelist. Journalist, committed to the issue and national profile.

>

> All of these would be mixed in with Iowan notables. We have a list of local leaders affiliated with the university or who have shown real commitment to the issue by pushing an initiative. Also, students are going to be heavily highlighted as they will either inherit the problem or will be those who carry out the movement long term



**From:** [B](#)  
**To:** [John Del Cecato](#); [Snyder, Thomas](#)  
**Subject:** Re: So I can understand better  
**Date:** Monday, November 02, 2015 3:24:09 PM

---

Tom, pls hand off to me when you can

-----Original Message-----

From: John Del Cecato <jfdc@akpdmmedia.com>  
Date: Mon, 2 Nov 2015 20:01:24  
To: B<BCCD@cityhall.nyc.gov>; Snyder, Thomas<TSnyder@cityhall.nyc.gov>  
Subject: Re: So I can understand better

I can't find her resume - but here's her linked-in page (which is pretty much the same thing)... Tom - can you print out for MBDB?

[https://www.linkedin.com/profile/view?id=ACgAAARixxQBDI\\_HsP\\_QvMIO5wTDRgON8T1i-3c&authType=name&authToken=bbUX](https://www.linkedin.com/profile/view?id=ACgAAARixxQBDI_HsP_QvMIO5wTDRgON8T1i-3c&authType=name&authToken=bbUX)

On 11/2/15, 2:55 PM, "B" <BCCD@cityhall.nyc.gov> wrote:

>  
>Pls send me Geri's resume again. Still trying to understand how she sees  
>the world  
>  
>

**From:** [Snyder, Thomas](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re: So I can understand better  
**Date:** Monday, November 02, 2015 4:20:05 PM

---

I can't get into Linked In. Is there a way for you to send me the contents?

On 11/2/15, 3:01 PM, "John Del Cecato" <jfdc@akpdmedia.com> wrote:

>I can't find her resume - but here's her linked-in page (which is pretty  
>much the same thing) Tom - can you print out for MBDB?

>

>[https://www.linkedin.com/profile/view?id=ACgAAARixxQBDI\\_HsP\\_OvMIO5wTDRgON8](https://www.linkedin.com/profile/view?id=ACgAAARixxQBDI_HsP_OvMIO5wTDRgON8)

>T

>1i-3c&authType=name&authToken=bbUX

>

>On 11/2/15, 2:55 PM, "B" <BCCD@cityhall.nyc.gov> wrote:

>

>>

>>Pls send me Geri's resume again. Still trying to understand how she sees

>>the world

>>

>>

>

From: [John Del Cecato](#)  
To: [B: Snyder, Thomas](#); [Walzak, Phil](#)  
Subject: The Atlantic  
Date: Monday, November 02, 2015 5:42:22 PM

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A review of Stiglitz's opus that's more digestible...

## Stiglitz: Here's How to Fix Inequality

If there's one thing Joseph Stiglitz wants to say about inequality, it's that it has been a choice, not an unexpected, unfortunate economic outcome. That's unnerving, but it also means that citizens and politicians have the opportunity to fix the problem before it gets worse.

In his new book, *Rewriting the Rules of the American Economy: An Agenda for Growth and Shared Prosperity*, Stiglitz, a Nobel-prize winning economist and a professor at Columbia University asks the question "Can the rules of America's economy be rewritten to benefit everyone—not just the wealthy?" The answer, he insists, is yes.

Stiglitz describes the current situation as "a stark picture of a world gone wrong": He notes that 91 percent of all income growth between 2009 and 2012 was enjoyed by the wealthiest 1 percent of Americans. In the first half of the book, Stiglitz focuses on the practices and policies that have gotten the country to this point. It is a familiar story: The demise of labor unions, the increasing financialization of the economy, and the lack of wealth-building opportunities in minority communities have made the rich richer while leaving everyone else to flounder. He lists off a bevy of other contributors too: weak wages, ineffective regulation and federal oversight, and a focus on short-term versus long-term growth, which embodies a preference for rewarding shareholders over workers and consumers.

Stiglitz also notes that despite advancements in technology, which should—in theory—increase efficiency and lower costs, consumers are paying more in fees for financial services, which enriches big banks and companies while siphoning money out of the middle class. All of these things, he says, have created a society with a gaping hole, not only in its economic makeup, but in

its morality.

Stiglitz spends the latter portion of the book laying out how to fix things. Like his primer on how inequality came to be, the solutions cover everything from fiscal policy to corporate boardrooms to retirement savings. His overview doesn't prioritize pragmatism: A solution that only involves overhauling the few things that everyone agrees need to be overhauled is no solution at all, he argues.

Instead, he swings for the fences, suggesting a massive revision in the way the U.S. economy does business. First up is the attempt to tame what is called rent-seeking—the practice of increasing wealth by taking it from others rather than generating any actual economic activity. Lobbying, for example, allows large companies to spend money influencing laws and regulations in their favor, but lobbying itself isn't helpful for the economy besides creating a small number of jobs in Washington; it produces nothing but helps an already rich and influential group grow more rich and more influential. Stiglitz suggests that reducing rent-seeking is critical to reining in inequality, especially when it comes to complex issues such as housing prices, patents, and the power that large corporations wield.

To overhaul these behaviors and the policies that support it, Stiglitz says that America should give up what he deems the “incorrect and outdated” belief in supply-side economics, which grows from the premise that regulation and taxes dampen business opportunities and economic growth. Instead, massive changes to tax laws, regulations, and the financial sector are needed, he says, in order to curb rent-seeking. For instance, increasing tax rates, ending preferential treatment for top earners, and refining the tax code would decrease incentives to amass extreme amounts of wealth, since it would be so heavily taxed, and that tax would be difficult to shirk. Stiglitz suggests a 5 percent increase to the tax rate of the top 1 percent of earners—a move that he says would raise as much as \$1.5 trillion over 10 years. He also calls for a “fair tax,” which would eliminate preferential tax treatment for money earned from capital gains and dividends—perks enjoyed primarily by people who can afford to own a lot of stock.

To further ensure that corporations, markets, and individuals aren't pursuing profits at the expense of workers and the public, Stiglitz calls for a more active central bank. He accuses the Fed of being both too narrowly focused on macroeconomic indicators, and too deferential to the businesses

and markets it has the ability to regulate. He wants the government to sponsor a homeownership agency that would dole out housing loans in a way that encourages buyers instead of developers and would closely monitor the market for fairness.

Stiglitz's thoroughness is admirable, but his prescriptions can be overwhelming, given how much it would take to make each change. The agenda also includes emphasizing the goal of full employment rather than focusing on the sometimes reductive unemployment figures; investment in public infrastructure; better access to financial services, childcare, health care, and paid leave; and strengthened opportunities for collective bargaining. Oh, and better wages for workers, and more corporate transparency, too.

Actually implementing all of these changes would require a complete shift in American policy and practice. The world that Stiglitz envisions in his book, one where all citizens can enjoy the promise of education, employment, housing, and a secure retirement seems at once like the realization of the American dream and an unattainable utopia.

**From:** [Hinton, Karen](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [Hagelgans, Andrea](#); [Adams Baker, Marti](#); [Jonathan Rosen](#); [John Del Cecato \(jfdc@akpdmedia.com\)](#); [Geri Prado](#)  
**Subject:** Re: from Alan Colmes  
**Date:** Monday, November 02, 2015 6:17:31 PM  
**Attachments:** [image001.png](#)  
[image001.png](#)

---

I said great.

Sent from my iPhone

On Nov 2, 2015, at 5:50 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

What do we thnk?

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Monday, November 02, 2015 10:47 AM  
**To:** Walzak, Phil  
**Subject:** FW: from Alan Colmes

Hi Phil,

Can I get a yay or nay on Nov. 17.  
Or is there something else we can do if that doesn't work?

Alan

---

**From:** Colmes, Alan  
**Sent:** Friday, October 30, 2015 9:31 AM  
**To:** Walzak, Phil  
**Subject:** Re: from Alan Colmes

Phil,

If I can get an update on this request it would be very helpful so I can let them know.

If the mayor is unavailable I have the Pope standing by who is a bit easier to book <image001.png>

Much appreciated!

Alan

---

**From:** Colmes, Alan  
**Sent:** Monday, October 26, 2015 10:43 AM

**To:** Walzak, Phil  
**Subject:** FW: from Alan Colmes

Phil,

Double checking to make sure you saw this.  
Is this a possibility?

Alan

---

**From:** Colmes, Alan  
**Sent:** Wednesday, October 21, 2015 11:48 AM  
**To:** 'Walzak, Phil'  
**Subject:** RE: from Alan Colmes

Phil,

Here's an idea:

I've been invited to interview a newsmaker at the Harvard Club on Tuesday, November 17, at the Radio Ink conference. Radio Ink is a leading industry publication that is read by top media people. Would the mayor consider joining me there for an interview in front of industry professionals? We could also use the interview on my radio show, so there would be much bang for the buck. Good press will come out of it.

Here is what Radio Ink is putting out:

*Radio Ink* cordially invites you to participate in a live, onstage interview with Fox News Radio's highly respected Alan Colmes at *Forecast*, the radio industry's premier financial summit. *Forecast 2016* that will be presented at the elegant Harvard Club in New York City on November 17, 2015. We would be happy to try to arrange a time convenient to your schedule.

In what has become an industry tradition, *Forecast 2016* will be the 13th in a series of compelling economic forecast conferences presented by *Radio Ink*, the leading broadcast trade publication.

The executives who typically attend *Forecast* control radio's top groups, commanding over 70% of the revenue generated each year on thousands of stations across the country. Their decision making power impacts all areas of radio, from what goes over the air to what goes to the bottom line. These leading radio executives would truly appreciate your insight and perspective on

the future of business, media and the country. <http://www.radioinkforecast.com/>

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## [Radio Ink Forecast](http://www.radioinkforecast.com/)

[www.radioinkforecast.com](http://www.radioinkforecast.com/)

Radio Ink Forecast Provides the Most Accurate, Up-to-the-Second Data and Trends to Enable You to Plan for 2016.



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Previous speakers and participants include Bob Pittman, Steve Rattner, John Bogle, Governor Mike Huckabee, Andrew Ross Sorkin, Arianna Huffington, Dave Ramsey, Ron Insana, Steve Forbes, Lou Dobbs, Sean Hannity, Laura Ingraham, Jim Cramer, Ralph Nader, Rita Cosby, Stewart Alsop, Mort Zuckerman, Monica Crowley and Alan Colmes.

Hundreds of top tier executives and CEOs from radio's elite circle, including companies such as iHeart, Cumulus/Westwood One, CBS, Univision, Entercom, Spanish Broadcasting System and many more, attend *Forecast*. Also in attendance are high level decision makers from the media finance and investment community, Wall Street, privately held companies and broker firms.

And immediately following the conference is our annual cocktail reception honoring the "*40 Most Powerful People in Radio*." This invitation only gathering is a highlight of *Forecast* every year and is attended by a "who's who of radio." If your schedule permits, we would be honored to have you join us for the reception as



well.

---

**From:** Walzak, Phil [<mailto:PWalzak@cityhall.nyc.gov>]  
**Sent:** Tuesday, October 06, 2015 6:11 PM  
**To:** Colmes, Alan; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Working on it  
Promise!

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, October 06, 2015 11:13 AM  
**To:** Walzak, Phil; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Hi Phil and Marti,

Can we come up with a date?

Alan

---

**From:** Walzak, Phil [<mailto:PWalzak@cityhall.nyc.gov>]  
**Sent:** Tuesday, September 29, 2015 10:54 AM  
**To:** Colmes, Alan; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Looking at some options!  
+my colleague Marti Adams

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 29, 2015 9:37 AM  
**To:** Walzak, Phil  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** Re: from Alan Colmes

Hey Phil....checking in.  
Can we set a date? <image001.png>

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 15, 2015 9:45 AM  
**To:** Colmes, Alan  
**Cc:** Williams, Dani; Costantino, Jon

**Subject:** RE: from Alan Colmes

Lets stay in touch

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]

**Sent:** Tuesday, September 15, 2015 9:45 AM

**To:** Walzak, Phil

**Cc:** Williams, Dani; Costantino, Jon

**Subject:** Re: from Alan Colmes

great...thanks very much, Phil  
Including my booker and producer, Dani and John here.

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>

**Sent:** Tuesday, September 15, 2015 9:26 AM

**To:** Colmes, Alan

**Subject:** Re: from Alan Colmes

Yes I am workin on this  
Think we will have something

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Colmes, Alan

**Sent:** Tuesday, September 15, 2015 9:25 AM

**To:** Walzak, Phil

**Subject:** Re: from Alan Colmes

Hi Phil....following up....  
One other thing of note is that we have a strong presence on social media  
which helps spread our work. I'd really like to get the mayor's message out  
there.  
Can we arrange something?

Thanks very much for any consideration.

Alan

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>

**Sent:** Tuesday, September 8, 2015 1:33 PM

**To:** Colmes, Alan

**Subject:** RE: from Alan Colmes

Thanks for your message, let me take a look

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 08, 2015 8:56 AM  
**To:** Walzak, Phil  
**Subject:** from Alan Colmes

Hi Phil,

I caught the tail end of the mayor on Morning Joe before Christie came on and made ridiculous comments that went unchallenged. I'd like to re-extend an invitation for the mayor to appear on my radio show. There are only a few of us on the left who do national shows and we offer a platform that includes about 75 radio stations, Sirius/XM, our app, and online streaming. The power and effectiveness of talk radio is understood and harnessed by conservatives, but I've been trying for years to get more liberals to understand its value.

Can we please arrange an interview?

Best Wishes,  
Alan

This message and its attachments may contain legally privileged or confidential information. It is intended solely for the named addressee. If you are not the addressee indicated in this message (or responsible for delivery of the message to the addressee), you may not copy or deliver this message or its attachments to anyone. Rather, you should permanently delete this message and its attachments and kindly notify the sender by reply e-mail. Any content of this message and its attachments that does not relate to the official business of Fox News or Fox Business must not be taken to have been sent or endorsed by either of them. No representation is made that this email or its attachments are without defect.

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["John Del Cecato"; Snyder, Thomas](#)  
**Subject:** RE:  
**Date:** Tuesday, November 03, 2015 10:43:57 AM

---

ok

-----Original Message-----

From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
Sent: Tuesday, November 03, 2015 10:30 AM  
To: Salazar-Rodriguez, Prisca; Snyder, Thomas  
Subject:

I'm headed to Long Island for my candidate's election night event so won't be able to make planning meeting

**From:** [Gunaratna, Mahen](#)  
**To:** ["John Del Cecato"](#)  
**Subject:** FW: NEW REPUBLIC: When Endorsements Matter: Marco Rubio and the Race to Win the Invisible Primary  
**Date:** Tuesday, November 03, 2015 2:08:51 PM

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**From:** Clips  
**Sent:** Tuesday, November 03, 2015 1:58 PM  
**Subject:** NEW REPUBLIC: When Endorsements Matter: Marco Rubio and the Race to Win the Invisible Primary

**When Endorsements Matter: Marco Rubio and the Race to Win the Invisible Primary**  
THE NEW REPUBLIC - Laura Reston  
<http://www.newrepublic.com/article/123332/marco-rubio-and-race-win-invisible-primary>

his week, Marco Rubio received a boost that may be just as important as the glowing press coverage he has received since the last Republican debate. Cory Gardner, the freshman senator from Colorado, announced Monday that he would back Rubio in the 2016 primary race, just two days after Paul Singer—an influential Republican donor with billions at his disposal—did the same.

For Rubio, these endorsements could have a dramatic effect, rallying donors, party leaders, and voters behind him in the final months before the Iowa caucuses. With their backing, Rubio could make a serious play to become the establishment pick for the nomination.

“These endorsements are very important in providing a signal to other people in the party that Rubio is the man to beat, that he has the best chance to break free of the pack,” said Martin Cohen, a professor of political science at James Madison University, in an interview.

But the latest developments also highlight a divergence in when these endorsements matter. While they remain critically important for underdog candidates like Rubio—and played a big role in Barack Obama's insurgent campaign in 2008—endorsements hold very little sway in the current Democratic primary. Hillary Clinton has already shored up more than enough support to demonstrate that the Democratic establishment backs her. This was painfully evident when Bill de Blasio, the liberal mayor of New York City, gave his endorsement to Clinton after months of holding it out to entice more progressive proposals from the candidate. Clinton's team announced the endorsement in a round-up of 87 mayors who had backed her campaign.

We are in the midst of what political scientists call “the invisible primary,” the year before the Iowa caucuses when candidates compete for campaign operatives, donors, and endorsements. Behind closed doors, party leaders are weighing the candidates, looking for the one to unite their party.

In their 2008 book *The Party Decides*, Cohen and his coauthors David Karol, Hans Noel, and John Zaller found that endorsements are often the best predictor of the eventual nominee. Using data from elections between 1980 and 2004, they demonstrated that “early endorsements in the invisible primary are the most important cause of candidate success in the state primaries and caucuses.”

Their findings are somewhat counterintuitive. Sweeping electoral reforms during the 1970s were intended to give voters the power to pick their nominee, wresting the nominating process away from party strongmen like William “Boss” Tweed, who ran New York politics for decades. However, *The Party Decides* demonstrated that political parties still wield enormous power in primaries, effectively selecting a frontrunner months before voters make it to the caucuses or ballot boxes.

As a result, the media keeps detailed tallies of endorsements collected by each candidate in the hopes that they predict the eventual winner. Throughout the summer, Rubio was something of an afterthought in the political press, after underperforming in both polls and fundraising tallies. But when Gardner on Monday appeared on Fox News—announcing that “Marco Rubio presents this nation with the greatest possibilities and opportunities to meet the challenges of this generation”—it signaled change was afoot.

“Endorsements early on can really pick somebody up who may not be doing that well in the polls and vault him into a good position,” Cohen said.

Gardner carries particular weight among Republicans. He is considered a rising star in Republican ranks, after achieving a razor-thin victory over Senator Mark Udall of Colorado last year. At 41, he could help cement the idea that Rubio is at the vanguard of the next generation of Republican leaders.

“Singer can obviously help financially. Gardner can be helpful in Colorado, and in reinforcing the image of Rubio as the choice of a new generation,” said David Karol, an associate professor at the University of Maryland, in an interview. “But beyond what help they can provide directly, they are also important in that they stepped up. Many people are scared to be the first to make a move. It will probably be easier for others to follow.”

“There could be a bandwagon effect,” Cohen said. “In the next few weeks, he could go to the top of the heap.”

With their support, Rubio could catch up to Bush, who commanded an early lead in endorsements. According to a point system that FiveThirtyEight uses to track endorsements, Bush has 37 points, while Rubio has 13.

Compare that margin to the figures from the Democratic primary. Clinton is practically untouchable when it comes to endorsements. According to FiveThirtyEight, she has already amassed 391 points. Bernie Sanders has two.

“She is clearly established as the most formidable frontrunner we have had in the last 40 years,” Cohen said. “Something very significant would have to happen—maybe a real scandal—for the party leaders to abandon her now.”

This is bad news for Bill de Blasio, who has worked all year to fashion himself as a progressive leader along the lines of Elizabeth Warren. On “Meet the Press” in April, just hours before Clinton formally announced her candidacy, de Blasio told host Chuck Todd that he would wait to endorse her until he saw the details of her economic plan. “We need to see the substance,” he said.

In the six months since then, it has become clear that de Blasio lacks the national stature to make a palpable impact on the race. “Hillary Clinton is in a very strong position already,” Karol said. “De Blasio is not going to give her credibility—she already has credibility. Most people in Iowa don’t know who he is.”

With Clinton riding a wave of support after a successful debate performance in Las Vegas and her Benghazi testimony, de Blasio has had to back away from his efforts to nudge Clinton to the left. “He was trying to become this national progressive leader, but that gambit has not worked,” Karol said. “He climbed out on a limb and has to climb back to a safe place.”

Still, his endorsement does have some significance. It demonstrates that Clinton has successfully begun to unite her party after a summer when its liberal wing looked like it might pose a real fight. And it also shows that single endorsements are virtually meaningless now.

“Hillary Clinton is already the overwhelming favorite of the Democratic Party elite,” Karol said. “De Blasio is not even the icing on the cake, he’s more like one sprinkle.”

**From:** [John Del Cecato](#)  
**To:** [Geri Prado](#); [Walzak, Phil](#)  
**Cc:** [Hinton, Karen](#); [Hagelgans, Andrea](#); [Adams Baker, Marti](#); [Jonathan Rosen](#)  
**Subject:** Re: from Alan Colmes  
**Date:** Tuesday, November 03, 2015 2:10:33 PM

---

My two cents.

1. Colmes doesn't get us much of anything.
2. The Sirius town hall (with Rabin Havt, who Geri mentions below) could be cool.

---

**From:** Geri Prado <[REDACTED]>  
**Date:** Monday, November 2, 2015 at 6:18 PM  
**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Cc:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Adams Baker, Marti" <[MAadams@cityhall.nyc.gov](mailto:MAadams@cityhall.nyc.gov)>, Jonathan Rosen <[jonathan@berlinrosen.com](mailto:jonathan@berlinrosen.com)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: from Alan Colmes

My question to you all was sure, but can we do Rabin Havt first since he had the invite in June?

On Nov 2, 2015, at 5:50 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

What do we think?

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Monday, November 02, 2015 10:47 AM  
**To:** Walzak, Phil  
**Subject:** FW: from Alan Colmes

Hi Phil,

Can I get a yay or nay on Nov. 17.  
Or is there something else we can do if that doesn't work?

Alan

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**From:** Colmes, Alan  
**Sent:** Friday, October 30, 2015 9:31 AM  
**To:** Walzak, Phil  
**Subject:** Re: from Alan Colmes

Phil,

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Much appreciated!

Alan

---

**From:** Colmes, Alan  
**Sent:** Monday, October 26, 2015 10:43 AM  
**To:** Walzak, Phil  
**Subject:** FW: from Alan Colmes

Phil,

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Alan

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**From:** Colmes, Alan  
**Sent:** Wednesday, October 21, 2015 11:48 AM  
**To:** 'Walzak, Phil'  
**Subject:** RE: from Alan Colmes

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In what has become an industry tradition, *Forecast 2016* will be

the 13th in a series of compelling economic forecast conferences presented by *Radio Ink*, the leading broadcast trade publication.

The executives who typically attend *Forecast* control radio's top groups, commanding over 70% of the revenue generated each year on thousands of stations across the country. Their decision making power impacts all areas of radio, from what goes over the air to what goes to the bottom line. These leading radio executives would truly appreciate your insight and perspective on the future of business, media and the country.

<http://www.radioinkforecast.com/>

---

### [Radio Ink Forecast](http://www.radioinkforecast.com/)

[www.radioinkforecast.com](http://www.radioinkforecast.com)

Radio Ink Forecast Provides the Most Accurate, Up-to-the-Second Data and Trends to Enable You to Plan for 2016.



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Previous speakers and participants include Bob Pittman, Steve Rattner, John Bogle, Governor Mike Huckabee, Andrew Ross Sorkin, Arianna Huffington, Dave Ramsey, Ron Insana, Steve Forbes, Lou Dobbs, Sean Hannity, Laura Ingraham, Jim Cramer, Ralph Nader, Rita Cosby, Stewart Alsop, Mort Zuckerman, Monica Crowley and Alan Colmes.

Hundreds of top tier executives and CEOs from radio's elite circle, including companies such as iHeart, Cumulus/Westwood One, CBS, Univision, Entercom, Spanish Broadcasting System and many more, attend *Forecast*. Also in attendance are high

level decision makers from the media finance and investment community, Wall Street, privately held companies and broker firms.

And immediately following the conference is our annual cocktail reception honoring the *"40 Most Powerful People in Radio."* This invitation only gathering is a highlight of *Forecast* every year and is attended by a "who's who of radio." If your schedule permits, we would be honored to have you join us for the reception as well.

---

**From:** Walzak, Phil [<mailto:PWalzak@cityhall.nyc.gov>]  
**Sent:** Tuesday, October 06, 2015 6:11 PM  
**To:** Colmes, Alan; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Working on it  
Promise!

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, October 06, 2015 11:13 AM  
**To:** Walzak, Phil; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Hi Phil and Marti,

Can we come up with a date?

Alan

---

**From:** Walzak, Phil [<mailto:PWalzak@cityhall.nyc.gov>]  
**Sent:** Tuesday, September 29, 2015 10:54 AM  
**To:** Colmes, Alan; Adams Baker, Marti  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Looking at some options!  
+my colleague Marti Adams

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 29, 2015 9:37 AM  
**To:** Walzak, Phil  
**Cc:** Williams, Dani; Costantino, Jon

**Subject:** Re: from Alan Colmes

Hey Phil....checking in.  
Can we set a date? <image001.png>

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 15, 2015 9:45 AM  
**To:** Colmes, Alan  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** RE: from Alan Colmes

Lets stay in touch

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 15, 2015 9:45 AM  
**To:** Walzak, Phil  
**Cc:** Williams, Dani; Costantino, Jon  
**Subject:** Re: from Alan Colmes

great...thanks very much, Phil  
Including my booker and producer, Dani and John here.

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 15, 2015 9:26 AM  
**To:** Colmes, Alan  
**Subject:** Re: from Alan Colmes

Yes I am workin on this  
Think we will have something

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Colmes, Alan  
**Sent:** Tuesday, September 15, 2015 9:25 AM  
**To:** Walzak, Phil  
**Subject:** Re: from Alan Colmes

Hi Phil....following up....  
One other thing of note is that we have a strong presence on social media which helps spread our work. I'd really like to get the mayor's message out there.  
Can we arrange something?

Thanks very much for any consideration.

Alan

---

**From:** Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Sent:** Tuesday, September 8, 2015 1:33 PM  
**To:** Colmes, Alan  
**Subject:** RE: from Alan Colmes

Thanks for your message, let me take a look

---

**From:** Colmes, Alan [<mailto:alan.colmes@FOXNEWS.COM>]  
**Sent:** Tuesday, September 08, 2015 8:56 AM  
**To:** Walzak, Phil  
**Subject:** from Alan Colmes

Hi Phil,

I caught the tail end of the mayor on Morning Joe before Christie came on and made ridiculous comments that went unchallenged. I'd like to re-extend an invitation for the mayor to appear on my radio show. There are only a few of us on the left who do national shows and we offer a platform that includes about 75 radio stations, Sirius/XM, our app, and online streaming. The power and effectiveness of talk radio is understood and harnessed by conservatives, but I've been trying for years to get more liberals to understand its value.

Can we please arrange an interview?

Best Wishes,  
Alan

This message and its attachments may contain legally privileged or confidential information. It is intended solely for the named addressee. If you are not the addressee indicated in this message (or responsible for delivery of the message to the addressee), you may not copy or deliver this message or its attachments to anyone. Rather, you should permanently delete this message and its attachments and kindly notify the sender by reply e-mail. Any content of this message and its attachments that does not relate to the official business of Fox News or Fox Business must not be taken to have been sent or endorsed by either of them. No representation is made that this email or its attachments are without defect.

**From:** [Blumm, Kate](#)  
**To:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#); "[jfdc@akpdmedia.com](#)" ([jfdc@akpdmedia.com](#))  
**Subject:** let me know ASAP RE: Sen Warren  
**Date:** Wednesday, November 04, 2015 2:21:00 PM

---

I gotta lock these. Gracias!

---

**From:** Blumm, Kate  
**Sent:** Wednesday, November 04, 2015 2:15 PM  
**To:** Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma; 'jfdc@akpdmedia.com' (jfdc@akpdmedia.com)  
**Subject:** Sen Warren

Said w/r/t Puerto Rico that (I'm paraphrasing) Congress bailed out Wall Street during our crisis, and we surely can muster the energy and sense of duty to do the same for PR. I find this persuasive and would like to add to Mayor's Somos remarks. Thoughts/emotions here?

**From:** [Blumm, Kate](#)  
**To:** [John Del Cecato](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#)  
**Subject:** RE: Sen Warren  
**Date:** Wednesday, November 04, 2015 2:26:00 PM

---

Ooh that's a good article!!

---

**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Wednesday, November 04, 2015 2:22 PM  
**To:** Blumm, Kate; Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma  
**Subject:** Re: Sen Warren

I love it. Another mess created by Hedge Funder recklessness!

<http://www.bloomberg.com/politics/articles/2015-09-04/hedge-funds-miscalculated-puerto-rico-bond-risk-democrats-say>

---

**From:** "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Date:** Wednesday, November 4, 2015 at 2:14 PM  
**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Sen Warren

Said w/r/t Puerto Rico that (I'm paraphrasing) Congress bailed out Wall Street during our crisis, and we surely can muster the energy and sense of duty to do the same for PR. I find this persuasive and would like to add to Mayor's Somos remarks. Thoughts/emotions here?

**From:** [Snyder, Thomas](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re: did your Nassau candidate win?  
**Date:** Wednesday, November 04, 2015 2:40:46 PM

---

Wow! Congratulations. We expect a similar margin here from you in Nov. 2017.

---

**From:** John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Date:** Wednesday, November 4, 2015 at 2:39 PM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Subject:** Re: did your Nassau candidate win?

yes - really big - 16 points!

---

**From:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>  
**Date:** Wednesday, November 4, 2015 at 2:38 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** did your Nassau candidate win?



**From:** [Gunaratna, Mahen](#)  
**To:** [B](#)  
**Cc:** [Klein, Monica](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Hinton, Karen](#); [Yazgi, Stephanie](#); [Wolfe, Emma](#); ["John Del Cecato"](#)  
**Subject:** New Mayors Elected Last Night  
**Date:** Wednesday, November 04, 2015 3:42:57 PM

---

Sir – There were a few hundred mayoral elections across the country last night. Here are the highlights of non-incumbents winning:

- **Houston, TX (Population: 2.2 million)** – Mayor Parker could not seek re-election due to term limits. There will be a runoff between Sylvester Turner and Bill King on December 12<sup>th</sup>.
- **Philadelphia, PA (Population: 1.5 million)** – Jimmy Kenney won on a message of income inequality, universal pre-k, community policing, etc. Mayor Nutter was term-limited.
- **Indianapolis, IN (Population: 853,000)** – Democrat Joe Hogsett won – victory speech focused on “we are one city” theme. Incumbent Republican Mayor Greg Ballard did not seek a third term.
- **Columbus, Ohio (Population: 822,000)** – City Council President Andy Ginther (campaigning on universal pre-k) defeated the local sheriff. Mayor Coleman did not seek re-election.
- **Charlotte, NC (Population: 793,000)** – Democrat Jennifer Roberts won – campaigned in part on a \$15/hour minimum wage and expanded business opportunities for MWBEs.
- **Salt Lake City (Population: 191,000)** – Incumbent Mayor Ralph Becker is losing by 4.38% to progressive Jackie Biskupski. Final results to come on Nov 17<sup>th</sup>.
- **Bridgeport, CT (Population: 147,000)** – Former Mayor Joe Ganim, who spent time in federal prison for corruption, defeated incumbent Mayor Finch in the primary and was elected last night.
- **Charleston, SC (Population: 128,000)** – Mayor Riley is retiring. There will be a runoff between John Tecklenburg and Leon Stavrinakis on Nov 17<sup>th</sup>.
- **Portland, Maine (Population: 66,000)** – Progressive Ethan Strimling unseated incumbent Mayor Michael Brennan.

Dems now control mayoralities in 27 out of the 30 largest cities in the country.

Thanks,

Mahen

--

**Mahen Gunaratna**

Director of Research and Media Analysis

Mayor’s Press Office | City Hall

[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)

(212) 676-3154 (o) | (347)-268-4295 (c)

**From:** [Walzak, Phil](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [Arslanian, Kayla](#); [John Del Cecato](#); [Hagelgans, Andrea](#)  
**Subject:** FYI  
**Date:** Wednesday, November 04, 2015 11:12:14 PM

---

## Sanders Goes After Clinton In Interview

November 4, 2015 By [Taegan Goddard](#) [7 Comments](#)

Sen. Bernie Sanders “is drawing sharper distinctions with front-runner Hillary Clinton, casting her policy reversals over the years as a character issue that voters should take into account when they evaluate the Democratic field,” the [Wall Street Journal](#) reports.

Sanders “also said the federal investigation of the security surrounding Mrs. Clinton’s private email account is appropriate.”

“Sanders’s pointed comments mark a turning point in what has been a polite Democratic contest... But the dynamics of the Democratic race are changing with the Iowa caucuses only three months away, and Mr. Sanders is now questioning Mrs. Clinton’s convictions and willingness to take on tough policy fights that await the next president.”

**From:** [Snyder, Thomas](#)  
**To:** [Geri Prado](#); [John Del Ceccato](#)  
**Subject:** Re: Call: Climate Change - Tomorrow  
**Date:** Thursday, November 05, 2015 3:04:24 PM

---

This looks all f'ed up. The meeting invite went to both you and JDC. Neither of you knows the purpose of this meeting?

---

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Thursday, November 5, 2015 at 2:45 PM  
**To:** Nilda Mesa <[NMesa@cityhall.nyc.gov](mailto:NMesa@cityhall.nyc.gov)>  
**Cc:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, "Gouin, Kate" <[KGouin@cityhall.nyc.gov](mailto:KGouin@cityhall.nyc.gov)>  
**Subject:** Re: Call: Climate Change - Tomorrow

I did not. Tom you and I discussed and you had moved this group. It's with NextGen Climate.

I can't brief how it came to be with who the people on the call.

On Nov 5, 2015, at 2:27 PM, Mesa, Nilda <[NMesa@cityhall.nyc.gov](mailto:NMesa@cityhall.nyc.gov)> wrote:

Not me -- Geri?

**NILDA MESA | Director**

Mayor's Office of Sustainability

Main: 212.788.9956 | Direct: 212.788.7772 | Cell: [REDACTED]

Fax: 212.312.0985

Email: [nmesa@cityhall.nyc.gov](mailto:nmesa@cityhall.nyc.gov)

Web: [www.nyc.gov/oec](http://www.nyc.gov/oec)



*Consider the environment before printing this email*

---

**From:** Snyder, Thomas  
**Sent:** Thursday, November 05, 2015 2:23 PM  
**To:** Gouin, Kate; Mesa, Nilda; Geri Prado  
**Subject:** Re: Call: Climate Change - Tomorrow

To the best of my knowledge, Nilda or Geri set up the call. Can one of you tell us the game plan?

---

**From:** "Gouin, Kate" <[KGouin@cityhall.nyc.gov](mailto:KGouin@cityhall.nyc.gov)>  
**Date:** Thursday, November 5, 2015 at 1:32 PM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Cc:** Nilda Mesa <[NMesa@cityhall.nyc.gov](mailto:NMesa@cityhall.nyc.gov)>  
**Subject:** Call: Climate Change - Tomorrow

Hi Tom,

Can you advise who will be on the Climate Change call tomorrow and what the agenda is?

Thanks!

Kind regards,

**KATE GOUIN**

NYC Mayor's Office of Sustainability  
253 Broadway – 7th Floor | New York, NY 10007  
212-676-3025 | [kgouin@cityhall.nyc.gov](mailto:kgouin@cityhall.nyc.gov) | [nyc.gov/OneNYC](https://nyc.gov/OneNYC)

**From:** [Samantha Couch](#)  
**To:** [Geri Prado](#); [Sky Gallegos](#); [Mesa, Nilda](#); [Gouin, Kate](#)  
**Cc:** [Snyder, Thomas](#); [John Del Cecato](#); [Andrea Purse](#); [Heather Hargreaves](#)  
**Subject:** Re: Climate change, NYC  
**Date:** Thursday, November 05, 2015 4:33:04 PM

---

Confirmed on our end. Thanks!

On 11/5/15, 1:32 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>Hi Everyone:  
>  
>I wanted to double check that all received an invite from Tom for tomorrow at 3pm ET. Call in:  
>  
>Dial-In number: [REDACTED] // Meeting ID: [REDACTED]  
>  
>Thank you.  
>> On Oct 26, 2015, at 9:39 AM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>  
>> Thanks Sky. Tom, let us know how you want to proceed. Thanks  
>>  
>>> On Oct 25, 2015, at 8:41 PM, Sky Gallegos <sgallegos@nextgenclimate.org> wrote:  
>>>  
>>> Would be great. Added a couple people from my side to participate as well.  
>>> Samantha from our side will help with scheduling.  
>>>  
>>>> On 10/24/15, 3:22 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:  
>>>>  
>>>> Hey all:  
>>>>  
>>>> Can we set up a call in the next week or two to discuss a few ideas about  
>>>> the Mayor, Next Gen?  
>>>>  
>>>> In addition to the op-Ed there are some potential other opportunities for  
>>>> partnership.  
>>>>  
>>>> Sky, Tom and I had a quick conversation about what we discussed and it  
>>>> sounds like a great idea.  
>>>>  
>>>> Tom, please include who is point on your end. Should we have Ricky set  
>>>> up?  
>>>>  
>>>> Let us know  
>>>>  
>>>> Thank you  
>>

**From:** [Boeglin, Rosemary](#)  
**To:** [B: jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** FULL TEXT: Mayor de Blasio says "vulture hedge funders" partly to blame for Puerto Rico's financial crisis  
**Date:** Saturday, November 07, 2015 5:56:32 PM

---

Mayor de Blasio says 'vulture hedge funders' partly to blame for Puerto Rico's financial crisis  
NEW YORK DAILY NEWS - Jennifer Fermino - November 6, 2015

Speaking a day after he returned from Puerto Rico, Mayor de Blasio on Friday blasted "vulture hedge funders" who he said were part of the reason the embattled island was in such dire financial straights.

"This crisis is, in part, being created by hedge fund managers who are trying to take advantage of the plight of the Puerto Rican people," he said.

He quoted liberal U.S. Sen. Elizabeth Warren (D-Mass.) in calling them "vulture hedge funders" and said they are "literally trying to make a profit off the financial danger facing Puerto Rico."

"We can't let that happen," he added.

The island is saddled with \$72 billion in debt, and its government is on the verge of insolvency.

Kathryn Wylde, president of the pro-business Partnership for NYC, said it's a "complicated" situation that wasn't created by greedy bankers.

"The crisis ... was triggered by the loss of a major U.S. tax incentive that drove the economy for years, together with the failure of the Puerto Rican government to adjust to the new fiscal reality when that tax subsidy ended," she said.

**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Subject:** Re: Seeking wisdom  
**Date:** Sunday, November 08, 2015 1:51:55 PM

---

Just back from fishing - can talk now

> On Nov 8, 2015, at 10:54 AM, B <BCCD@cityhall.nyc.gov> wrote:  
>  
>  
> When's good to reach you today? Thanks  
>  
> -----Original Message-----  
> From: John Del Cecato <jfdc@akpdmedia.com>  
> Date: Sat, 7 Nov 2015 21:10:32  
> To: B<BCCD@cityhall.nyc.gov>  
> Subject: Re: Seeking wisdom  
>  
> Actually on my annual post-Election Day vacation with my friends. Happy to talk though!  
>  
>> On Nov 7, 2015, at 12:11 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>>  
>>  
>> You around at all this weekend? Trying to sort some things out. Thanks  
>

**From:** [Arslanian, Kayla](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [REDACTED] [John Del Cecato](#); [Almonte, Catherine](#); [Viguers, Jonathan](#)  
**Subject:** RE: MBDB: TPAC Strategy Call  
**Date:** Sunday, November 08, 2015 4:32:04 PM

---

Hi all -

Just sent Mayor reminder for this call. He'll give me a signal when he's ready, and I'll ping you all to jump on the line. Thanks!

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Saturday, November 07, 2015 9:16 PM  
**Required:** Salazar-Rodriguez, Prisca; Snyder, Thomas; [REDACTED] John Del Cecato; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** MBDB: TPAC Strategy Call  
**When:** Sunday, November 08, 2015 5:00 PM-5:30 PM.  
**Where:** Call In # [REDACTED] Code: [REDACTED]



**From:** [Arslanian, Kayla](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [REDACTED] [John Del Cecato](#); [Almonte, Catherine](#); [Viguers, Jonathan](#)  
**Subject:** PLS DIAL IN: TPAC Strategy Call  
**Date:** Sunday, November 08, 2015 4:59:51 PM

---

Mayor ready for call. Thanks!

Call In # [REDACTED]  
Code: [REDACTED]

---

**From:** Arslanian, Kayla  
**Sent:** Sunday, November 08, 2015 4:32 PM  
**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas; [REDACTED] John Del Cecato; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: TPAC Strategy Call

Hi all -

Just sent Mayor reminder for this call. He'll give me a signal when he's ready, and I'll ping you all to jump on the line. Thanks!

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Saturday, November 07, 2015 9:16 PM  
**Required:** Salazar-Rodriguez, Prisca; Snyder, Thomas; [REDACTED] John Del Cecato; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** MBDB: TPAC Strategy Call  
**When:** Sunday, November 08, 2015 5:00 PM-5:30 PM.  
**Where:** Call In # [REDACTED] Code: [REDACTED]

**From:** [B](#)  
**To:** [Snyder, Thomas](#); [John Del Cecato](#); [Geri Prado](#)  
**Subject:** Reminder  
**Date:** Sunday, November 08, 2015 6:22:42 PM

---

See below re: use of email. Since I'm going to email you about the forum in a moment, let's stay on govt email. Thanks

-----Original Message-----

From: Maya Wiley  
To: Bill de Blasio  
Subject: Re: Pls send again  
Sent: Nov 6, 2015 5:42 PM

TPA advances the interests of the city and its residents by advancing your policy agenda.

Therefore, emails about TPA ARE city business and should be on City email accounts.

TPA non-partisan events, like no-partisan candidate fora, are permissible activities that advance the city's interests.

Any partisan activity - endorsing or denouncing a candidate for political party - is NOT City business and should not be on City email, City time or utilize any City resources.

Maya

Sent from my iPhone

> On Nov 6, 2015, at 5:00 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:  
>  
>  
> Your guidance re: TPA emails. Thanks  
>  
>

**From:** [B](#)  
**To:** [Snyder, Thomas](#); [John Del Cecato](#); [Geri Prado](#)  
**Cc:** [FLONYC](#)  
**Subject:** One more thought  
**Date:** Sunday, November 08, 2015 6:33:47 PM

---

Assuming a grassroots field strategy and a grassroots online strategy as we discussed at the end of the call (and let's assume Brad Anderson and Iowa are a part of it, for this discussion), THEN my question is what you might do with the forum. Can you use it as an organizing platform in a very different way? Or do you postpone it to January and turn it into a straw poll? Here's a simple idea:

1. We announce a straw poll limited to grassroots signatories to the TPAC platform
2. With Brad, we mobilize to get thousands of signatories throughout a cross-section of Iowa and we keep publicizing grassroots + online building of this support
3. We encourage all Pres campaigns to get their partisans to sign up so they can vote
4. Then we have a straw poll in mid to late January -- online but with an event component to create excitement. Outcome: we've elevated the issue and gained immediate relevance with which to build our next steps and our long-term plan
5. AND for the ambitious among you, if you can find another Brad Anderson, you could do the same thing in NH (or even SC or NV -- perhaps adding a friendlier state for Hillary would give them added incentive to engage).
6. Everything above may be the mad ramblings of a lunatic progressive... OR they may be creative and visionary. But pls really try these ideas on for size and let's discuss tmrw night, and lock down a plan of action. And once we do, let's go on a relentless offensive! Thanks

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [John Del Cecato](#); [Geri Prado](#)  
**Subject:** Re: Monday evening  
**Date:** Sunday, November 08, 2015 6:34:47 PM

---

Will do.

Sent from my iPhone

> On Nov 8, 2015, at 6:23 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>  
>  
> Need a TPAC follow-up conf call. Pls sched tmrw for a time after JDC arrives back in nyc. Thanks  
>  
>

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["John Del Cecato"](#)  
**Cc:** [Snyder, Thomas](#)  
**Subject:** RE: Monday evening  
**Date:** Sunday, November 08, 2015 6:57:48 PM

---

OK cool

-----Original Message-----

From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
Sent: Sunday, November 08, 2015 6:42 PM  
To: Salazar-Rodriguez, Prisca  
Cc: Snyder, Thomas  
Subject: Re: Monday evening

6pm or so tomorrow night

> On Nov 8, 2015, at 6:35 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

>

> When are you back?

>

> Sent from my iPhone

>

>> On Nov 8, 2015, at 6:23 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

>>

>>

>> Need a TPAC follow-up conf call. Pls sched tmrw for a time after JDC arrives back in nyc. Thanks

>>

>>

**From:** [John Del Cecato](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Date:** Monday, November 09, 2015 11:11:50 AM

---

So this 4pm meeting with Rosen today - I will still be on my flight

**From:** [Gunaratna, Mahen](#)  
**To:** [John Del Cecato](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Hinton, Karen](#)  
**Subject:** Tweet by Jacobin on Twitter  
**Date:** Monday, November 09, 2015 1:37:56 PM

---



**Jacobin (@jacobinmag)**

[11/9/15, 10:21 AM](#)

Leading liberal Bill de Blasio is turning away from social programs in favor of tough-on-crime policies. [jacobinmag.com/2015/11/de-bla...](http://jacobinmag.com/2015/11/de-bla...)

[Download](#) the Twitter app

Sent from my iPhone

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["Jonathan Rosen"](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); ["nbaldick@hilltoppublicsolutions.com"](#); [John Del Cecato](#); [REDACTED] [Arslanian, Kayla](#); [Almonte, Catherine](#); [Viguers, Jonathan](#)  
**Subject:** RE: MBDB: Meeting with Jonathan Rosen regarding Open Society  
**Date:** Monday, November 09, 2015 3:23:42 PM

---

20 minutes give or take 10

---

**From:** Jonathan Rosen [<mailto:Jonathan@berlinrosen.com>]  
**Sent:** Monday, November 09, 2015 3:23 PM  
**To:** Salazar-Rodriguez, Prisca; Wolfe, Emma; Schnake Mahl, Gabriel; 'nbaldick@hilltoppublicsolutions.com'; John Del Cecato; [REDACTED] Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Meeting with Jonathan Rosen regarding Open Society

Estimate?

---

**From:** Salazar-Rodriguez, Prisca [<mailto:PSalazar-Rodriguez@cityhall.nyc.gov>]  
**Sent:** Monday, November 09, 2015 3:23 PM  
**To:** Wolfe, Emma; Schnake Mahl, Gabriel; 'nbaldick@hilltoppublicsolutions.com'; John Del Cecato; Jonathan Rosen; [REDACTED] Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: Meeting with Jonathan Rosen regarding Open Society

This meeting is delayed.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, November 04, 2015 7:43 AM  
**To:** Salazar-Rodriguez, Prisca; Wolfe, Emma; Schnake Mahl, Gabriel; 'nbaldick@hilltoppublicsolutions.com'; John Del Cecato; Jonathan Rosen; [REDACTED] Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** MBDB: Meeting with Jonathan Rosen regarding Open Society  
**When:** Monday, November 09, 2015 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** City Hall, The Mayor's Office



**From:** [Geri Prado](#)  
**To:** [Bill Deblasio](#)  
**Cc:** [John Del Cecato](#); [Thomas Snyder](#); [Kayla Arslanian](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** Memo for Forum  
**Date:** Monday, November 09, 2015 6:23:00 PM  
**Attachments:** [MBDB Memo Pre Primary Action \(11-9-15\).docx](#)

---

November 9, 2015

TO: MAYOR BILL de BLASIO

FR: GERI PRADO

CC: TOM SNYDER, JOHN DEL CECATO, HAYLEY PRIM, JEANI MURRAY

RE: PRE-PRIMARY ACTION(S)

#### Objectives

1. Introduce TPAC brand, purpose en masse to press, digital and "elite" leaders
2. Push accountability for leaders on specific solutions with grassroots asks
3. Build large grassroots communications list for future campaigns- online and offline
  - a. Key objective for investors

#### Proposal

1. Field efforts in Iowa- Brad Anderson lead, potentially involve College Ds, Rs

GOAL NUMBER: 50-100 leaders, 250-1000 individuals signed on, start December 6th

ASK: Take an action to hold candidates accountable

- Sign a petition
- Record a video
- Sign up online

WHO are we targeting?

- Potential Influencers- Sign up key leaders around Iowa to be spokespeople on the issue- Mayors, MoCs, Supervisors
- Grassroots- Effort to sign up people at events around the issue
  - o Canvassing large events, meetings
  - o Influencers ask their lists to carry petition

POLL

- Based on numbers in at end of year, hold online poll on the issues
- o (FLAG: WINNER OF POLL, potentially focus on issues)
- o Should announce an online poll closer to the caucus if done

This should tie activities into a larger national effort

2. National Grassroots Campaign- This will be political/press revolving around a digital campaign that includes list building of email, social media and grassroots individuals dedicated to the issues

GOAL NUMBER: 75-100,000 individuals asking candidates for commitments, 20 partner orgs engaged, start December 6th

TARGETS: leaders, candidates

WHERE: Nationwide with emphasis on IA, NH, NV, SC, OH, PA, CO, WI, FL, NC

WHO: Engage individuals, influencers and partner organizations to send messages

asking leaders to commit to solutions in 2017

HOW:

- Target key media outlets in states, place online ads
- Ask partners to join to kickoff and send to their lists
- Rolling timeline- CAUCUS DAY end timeline for THIS effort then next phase around other states
- o Week 1- Broad push through unveiling online ads in key states and press highlighting advisory council members lifting campaign, mission with TPAC purpose and our ASK
- o Week 2-5- Beginning of video series whose singular focus is on addresses inequality examples of this might include;
  - § 1:1 with champions- MBDB, Elizabeth Warren, etc
  - § 5 voters discussing their day to day- how they are impacted
  - § 1:1 w. Mayors across the country who are tackling the issue and policies they've enacted that can serve as a national model
- o Week 7-8- FINAL PUSH
  - § Petition sign ups going into Caucus
  - § Co-authored Op-Eds to candidates, leaders pre-Caucus
  - Team up with a digital channel such as Snapchat, Tumblr, Elite Daily, etc. for distribution
  - This will compliment the Iowa field effort

3. Forum- post-pone for the General- ANDREA- LEAD, INITIAL TALKS

GOAL: To shine a light on inequality leading into the NY primary and setting the dialog for the general.

TIMING: Either December or pre NY state primary focusing on the General and commitments made in the Primary

WHERE: CUNY

WHO: Paul Krugman, CUNY with MBDB, potentially other leaders

- Discussion on income inequality with Q and A
- Would be covered in NYC and nationally

We would ask for:

- MBDB with another leader
- Interactive with audience, others outside of NYC who have questions

TPAC would build into the national campaign efforts

November 9, 2015

TO: MAYOR BILL de BLASIO

FR: GERI PRADO

CC: TOM SNYDER, JOHN DEL CECATO, HAYLEY PRIM, JEANI MURRAY

RE: PRE-PRIMARY ACTION(S)

---

### **Objectives**

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- Discussion on income inequality with Q and A
- Would be covered in NYC and nationally

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- MBDB with another leader
- Interactive with audience, others outside of NYC who have questions

TPAC would build into the national campaign efforts

**From:** [Spitalnick, Amy \(OMB\)](#)  
**To:** [Geri Prado](#); [Walzak, Phil](#)  
**Cc:** [Adams Baker, Marti](#); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** Re: heads up - SF press shop looking for a contact in our press shop  
**Date:** Monday, November 09, 2015 7:13:51 PM

---

He did the same exact story on CUIA the other month, FYI.

---

**From:** Geri Prado  
**Sent:** Monday, November 9, 2015 7:12 PM  
**To:** Phillip Walzak  
**Cc:** Adams Baker, Marti; Spitalnick, Amy (OMB); [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** Re: heads up - SF press shop looking for a contact in our press shop

---

yes- we're giving them talking points. We have about 5 who've talked to him now. Problem is our bandwidth but this is helpful so let us know if you get anymore calls.

Thanks

On Mon, Nov 9, 2015 at 7:10 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

No that's fine

Trust you are putting ppl in play

**From:** Geri Prado [mailto:████████████████████]  
**Sent:** Monday, November 09, 2015 7:09 PM  
**To:** Adams Baker, Marti  
**Cc:** Spitalnick, Amy (OMB); Walzak, Phil; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)

**Subject:** Re: heads up - SF press shop looking for a contact in our press shop

Yes- he's called around and RKK is talking to him. We're sitting down with him on Thursday. He's trying to suss out if TPAC is more than de Blasio and is doing real things.

He's called several of our partners who I have talked to. Which is why I think the line needs to be from TPAC, not MBDB but of course, you guys might want to take a different tact. Just let me know.

On Mon, Nov 9, 2015 at 7:07 PM, Adams Baker, Marti  
<[MAdams@cityhall.nyc.gov](mailto:MAdams@cityhall.nyc.gov)> wrote:

Thanks -- I tried the number below for Christine but it didn't work, so I just sent an email to her.

Has anyone heard from Alex?

---

**From:** Geri Prado [mailto:████████████████████]  
**Sent:** Monday, November 09, 2015 07:05 PM  
**To:** Spitalnick, Amy (OMB)  
**Cc:** Walzak, Phil; John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>; Adams Baker, Marti  
**Subject:** Re: heads up - SF press shop looking for a contact in our press shop

Hey Marti- we are going to reach out on behalf of TPAC- can you let me know what you said for Mayor so we're on same page?

Thank you all

On Mon, Nov 9, 2015 at 7:04 PM, Spitalnick, Amy (OMB) <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

Marti handled.

---

**From:** Walzak, Phil  
**Sent:** Monday, November 9, 2015 7:03 PM  
**To:** 'Geri Prado'  
**Cc:** John Del Cecato; Spitalnick, Amy (OMB)  
**Subject:** RE: Fw: heads up - SF press shop looking for a contact in our press shop

Amy – did you connect?

**From:** Geri Prado [mailto:████████████████████]  
**Sent:** Monday, November 09, 2015 7:02 PM  
**To:** Walzak, Phil  
**Cc:** John Del Cecato  
**Subject:** Re: Fw: heads up - SF press shop looking for a contact in our press shop

Hey Phil- has Amy talked to her?

On Mon, Nov 9, 2015 at 5:31 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Fyi

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

---

**From:** Ponet, Maibe <[MPonet@cityhall.nyc.gov](mailto:MPonet@cityhall.nyc.gov)>

**Sent:** Monday, November 9, 2015 5:28 PM

**To:** Spitalnick, Amy (OMB); @Incoming

**Subject:** heads up - SF press shop looking for a contact in our press shop

Christina Falvey, SF Mayor Lee's spokesperson, called my ext. – she said Alex Burns called her to comment on MBDB's progressive agenda. They want to be helpful. Amy, can one of you give her a call or email her?

[christine.falvey@sfgov.org](mailto:christine.falvey@sfgov.org)

[REDACTED]



**From:** [Geri Prado](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [Hinton, Karen](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#); [John Del Cecato \(jfdc@akpdmedia.com\)](#)  
**Subject:** Re: Is the mayor still going to Iowa for forum?  
**Date:** Monday, November 09, 2015 7:20:42 PM

---

That is what was said.

On Mon, Nov 9, 2015 at 7:13 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

++

I thought we said before publically that he would likely attend but not have a formal role?

---

**From:** Hinton, Karen  
**Sent:** Monday, November 09, 2015 7:12 PM  
**To:** Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma  
**Subject:** FW: Is the mayor still going to Iowa for forum?

What are we saying?

**Karen Hinton**

**Press Secretary**



**Follow Me On Twitter @KarenHinton**

---

**From:** Dawsey, Joshua [[JOSHUA.DAWSEY@dowjones.com](mailto:JOSHUA.DAWSEY@dowjones.com)]  
**Sent:** Monday, November 09, 2015 6:09 PM  
**To:** Hinton, Karen  
**Subject:** Is the mayor still going to Iowa for forum?

I'm moving a story tonight or in the morning and would like comment. Thanks much, Josh

**From:** [Hinton, Karen](#)  
**To:** [Geri Prado](#)  
**Cc:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#); [John Del Cecato \(jfdc@akpdmedia.com\)](#)  
**Subject:** Re: Is the mayor still going to Iowa for forum?  
**Date:** Monday, November 09, 2015 7:30:32 PM

---

Ok

Sent from my iPhone

On Nov 9, 2015, at 7:23 PM, Geri Prado [REDACTED] wrote:

That's what we said as well. Send them to RKK on forum process. We can run on that part so you don't have to.

On Mon, Nov 9, 2015 at 7:16 PM, Walzak, Phil  
<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

The thing is a monthaway

Invites just sent

Talking w campaigns

News avail when ready

Team TPAC??

---

**From:** Hagelgans, Andrea  
**Sent:** Monday, November 09, 2015 7:15 PM  
**To:** Walzak, Phil; Hinton, Karen; Wolfe, Emma  
**Cc:** Geri Prado [REDACTED] John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))  
**Subject:** Re: Is the mayor still going to Iowa for forum?

Believe issue is he has heard no confirmed candidates and no rooms booked

Sent from my BlackBerry 10 smartphone.

---

**From:** Walzak, Phil  
**Sent:** Monday, November 9, 2015 7:13 PM

**To:** Hinton, Karen; Hagelgans, Andrea; Wolfe, Emma

**Cc:** Geri Prado [REDACTED] John Del Cecato ([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com))

**Subject:** RE: Is the mayor still going to Iowa for forum?

++

I thought we said before publically that he would likely attend but not have a formal role?

---

**From:** Hinton, Karen

**Sent:** Monday, November 09, 2015 7:12 PM

**To:** Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma

**Subject:** FW: Is the mayor still going to Iowa for forum?

What are we saying?

**Karen Hinton**

**Press Secretary**

[REDACTED]

**Follow Me On Twitter @KarenHinton**

---

**From:** Dawsey, Joshua [[JOSHUA.DAWSEY@dowjones.com](mailto:JOSHUA.DAWSEY@dowjones.com)]

**Sent:** Monday, November 09, 2015 6:09 PM

**To:** Hinton, Karen

**Subject:** Is the mayor still going to Iowa for forum?

I'm moving a story tonight or in the morning and would like comment. Thanks much,  
Josh

**From:** [Hinton, Karen](#)  
**To:** [Geri Prado](#)  
**Cc:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#); [John Del Cecato \(ifdc@akpdmedia.com\)](#)  
**Subject:** Re: Is the mayor still going to Iowa for forum?  
**Date:** Monday, November 09, 2015 7:42:13 PM

---

Did u talk to Dawsey?

Sent from my iPhone

On Nov 9, 2015, at 7:20 PM, Geri Prado [REDACTED] wrote:

That is what was said.

On Mon, Nov 9, 2015 at 7:13 PM, Walzak, Phil  
<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

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I thought we said before publically that he would likely attend but not have a formal role?

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**From:** Hinton, Karen  
**Sent:** Monday, November 09, 2015 7:12 PM  
**To:** Walzak, Phil; Hagelgans, Andrea; Wolfe, Emma  
**Subject:** FW: Is the mayor still going to Iowa for forum?

What are we saying?

**Karen Hinton**

**Press Secretary**

[REDACTED]

**Follow Me On Twitter @KarenHinton**

---

**From:** Dawsey, Joshua [[JOSHUA.DAWSEY@dowjones.com](mailto:JOSHUA.DAWSEY@dowjones.com)]  
**Sent:** Monday, November 09, 2015 6:09 PM  
**To:** Hinton, Karen  
**Subject:** Is the mayor still going to Iowa for forum?

I'm moving a story tonight or in the morning and would like comment. Thanks much,  
Josh



**From:** [Viguers, Jonathan](#)  
**To:** [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [REDACTED] [John Del Cecato](#); [Almonte, Catherine](#)  
**Subject:** RE: MBDB: TPAC Strategy Call  
**Date:** Monday, November 09, 2015 8:04:04 PM

---

I've opened the line. Will give you a head's up when to dial in.

---

**From:** Arslanian, Kayla  
**Sent:** Monday, November 09, 2015 7:55 PM  
**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas; [REDACTED] John Del Cecato; Almonte, Catherine; Viguers, Jonathan  
**Subject:** RE: MBDB: TPAC Strategy Call

Hi all –

Will shoot you a note when MBDB is ready for call – shld be soon, so pls standby to hop on the line. Thanks!

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Monday, November 09, 2015 2:50 PM  
**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas; [REDACTED] John Del Cecato; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
**Subject:** MBDB: TPAC Strategy Call  
**When:** Monday, November 09, 2015 8:00 PM-8:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Call In # [REDACTED] Code: [REDACTED]

**From:** [Viguers, Jonathan](#)  
**To:** [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [REDACTED] [John Del Cecato](#); [Almonte, Catherine](#)  
**Subject:** RE: MBDB: TPAC Strategy Call  
**Date:** Monday, November 09, 2015 8:14:18 PM

---

Please dial in

---

**From:** Arslanian, Kayla  
**Sent:** Monday, November 09, 2015 7:55 PM  
**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas; [REDACTED] John Del Cecato; Almonte, Catherine; Viguers, Jonathan  
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**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas; [REDACTED] John Del Cecato; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan  
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**Where:** Call In # [REDACTED] Code: [REDACTED]

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [John Del Cecato](#)  
**Subject:** Re: Stating the obvious  
**Date:** Monday, November 09, 2015 9:40:12 PM

---

Yes. jeani and I will talk to them and see if they want a role in the Iowa leadership sign on and to help on that end.

Good reminder.

> On Nov 9, 2015, at 9:35 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>  
>  
> Pls be communicative and respectful to U of Iowa and the co-sponsor groups as we pull this down.  
They shouldn't read about our final decision in the papers  
>  
>



**From:** [B](#)  
**To:** [Geri Prado](#); [Snyder, Thomas](#); [John Del Cecato](#); [Walzak, Phil](#)  
**Subject:** Fw: Quote draft  
**Date:** Tuesday, November 10, 2015 7:28:26 AM

---

Again, per my counsel, this should all be on the govt email. Switching us over

-----Original Message-----

To: Geri Prado  
Cc: John Del Cecato  
Cc: Phil Walzak  
Cc: Tom Snyder  
Subject: Re: Quote draft  
Sent: Nov 10, 2015 7:25 AM

Not what we talked about. I was very clear that we need to tease our next steps at the grassroots energetically. This doesn't do it. This is flat and generic. Try again. And it shouldn't sound like all is resolved in the Dem party -- progress but more to do. If we mention Dems, we should mention that R's are starting to engage the issue and we will push them more.

This needs to be energetic. We started April 2 at Gracie mansion (say that, imho) and we have continued to grow. We are replacing the forum with a new grassroots effort in Iowa and beyond, starting immediately. Don't start with canceling -- start with a new vision

-----Original Message-----

From: Geri Prado  
To: Bill Deblasio  
Cc: John Del Cecato  
Cc: Phil Walzak  
Cc: Tom Snyder  
Subject: Quote draft  
Sent: Nov 10, 2015 7:07 AM

Here is what we worked though last night. Please let us know your thoughts: Today, Geri Prado, Executive Director of The Progressive Agenda Committee (TPAC), announced that TPAC was canceling the bipartisan presidential forum that had been planned for December 6th in Iowa City.

"In April, progressives from across the country convened to state that the issue of income inequality must be part of the national conversation. These progressive leaders re-grouped in May to form the beginnings of The Progressive Agenda Committee, dedicated to standing united to combat income inequality.

"The Democratic candidates have been talking about bold progressive change, and have made it central to their platforms. The American people and working families are well-served by these values, and it is clear other efforts beyond a presidential forum will more effectively advance the cause of fighting income inequality."

"With more than 100 national progressive leaders and groups spanning 20 states, TPAC is more committed than ever to keeping a bright light on the work to combat income inequality and rebuild our middle-class -- throughout this election season, and into the future with grassroots efforts to enact policy and legislative changes. TPAC will also continue the long-term mission of marshaling a large coalition to ensure solutions to inequality are introduced, refined, and implemented."



**From:** [B](#)  
**To:** [John Del Cecato](#)  
**Subject:** Fw: Quote draft  
**Date:** Tuesday, November 10, 2015 7:28:45 AM

---

Pls let me know when we can discuss

-----Original Message-----

To: Geri Prado  
Cc: John Del Cecato  
Cc: Phil Walzak  
Cc: Tom Snyder  
Subject: Re: Quote draft  
Sent: Nov 10, 2015 7:25 AM

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**From:** [John Del Cecato](#)  
**To:** [Snyder, Thomas](#); [B](#); [Geri Prado](#); [Walzak, Phil](#)  
**Subject:** Re: New shot  
**Date:** Tuesday, November 10, 2015 9:37:48 AM  
**Attachments:** [default\[4\].xml](#)

---

Revised a tiny bit, to address Tom and Phil....

Today, Geri Prado, Executive Director of The Progressive Agenda Committee (TPAC), announced that TPAC was canceling the bipartisan presidential forum planned for December 6th, and will continue to channel the voices of everyday people to candidates, leaders, and elected officials at every level.

"A year ago, income inequality was not at the center of the national debate. The result was low voter turnout, and a determination by everyday Americans that politicians must address the inequality crisis.

In April, progressives from across the country convened in New York to plan ways of forcing this issue to the forefront – including plans for a presidential forum on inequality.

For months, addressing inequality has become more and more a part of both the Republican and Democratic presidential contests – most recently on display during Friday's forum in South Carolina. It is time for progressives to take our effort to the next level -- getting our leaders to implement tangible solutions to this crisis.

With more than 100 national progressive leaders and groups spanning 20 states, TPAC will continue working hand-in-hand with several other movements, organizations, and leaders to combat income inequality and rebuild America's middle-class."

On 11/10/15, 9:32 AM, "Snyder, Thomas" <TSnyder@cityhall.nyc.gov> wrote:

>I think its good. But a caution is that we don't want to invite questions  
>that we are taking credit for the fact that Income issue is now front and  
>center. So perhaps including other forces active in the struggle can  
>insulate us from that.

>

>On 11/10/15, 9:20 AM, "John Del Cecato" <jfdc@akpdmedia.com> wrote:

>

>>Does this work? Note that the quote is coming from Geri, not MBDBŠ

>>

>>The idea is to rip the bandaid off vis a vis the forum, \*without\* hinting  
>>at a new sexy thing right now < which will only give reporters the  
>>incentive to shoot holes in that new sexy thing before it's fully baked.  
>>  
>>  
>>  
>>====  
>>  
>>Today, Geri  
>>Prado, Executive Director of The Progressive Agenda  
>>Committee  
>>(TPAC), announced that TPAC was canceling the bipartisan presidential  
>>forum  
>>planned for December 6th, and will continue to channel the voices of  
>>everyday  
>>people to candidates, leaders, and elected officials at every level.  
>>  
>>  
>>  
>><sup>3</sup>A year ago,  
>>income inequality was not at the center of the national debate. The  
>>result was low voter turnout, and a  
>>determination by everyday Americans that politicians must address the  
>>inequality  
>>crisis.  
>>  
>>  
>>In April,  
>>progressives from across the country convened in New York to plan ways of  
>>forcing this issue to the forefront including plans for a presidential  
>>forum  
>>on inequality.  
>>  
>>  
>>For months,  
>>addressing inequality has become more and more central to both the  
>>Republican  
>>and Democratic presidential contests most recently on display during  
>>Friday's  
>>forum in South Carolina. It is time to take  
>>our effort to the next level, getting our leaders to implement tangible  
>>solutions to this crisis.  
>>  
>>  
>>With more than  
>>100 national progressive leaders and groups spanning 20 states, TPAC will  
>>continue working hand-in-hand with several other movements,  
>>organizations,  
>>and  
>>leaders to combat income inequality and rebuild America's middle-class.<sup>2</sup>  
>>  
>



**From:** [John Del Cecato](#)  
**To:** [B: Geri Prado](#); [Snyder, Thomas](#); [Walzak, Phil](#)  
**Subject:** Re: Latest draft - does this work?  
**Date:** Tuesday, November 10, 2015 12:48:39 PM

---

Does this work? Trying to put it out asap

On 11/10/15, 11:30 AM, "John Del Cecato" <jfdc@akpdmedia.com> wrote:

>Today, Geri  
>Prado, Executive Director of The Progressive Agenda  
>Committee  
>(TPAC), announced that TPAC was canceling the bipartisan presidential  
>forum  
>planned for December 6th, and will continue to channel the voices of  
>everyday  
>people to candidates, leaders, and elected officials at every level.  
>  
>  
>"A year ago,  
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>result was low voter turnout, and a  
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>In April,  
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>and Democratic presidential contests – most recently on display during  
>Friday's  
>forum in South Carolina. It is time for  
>progressives to take our effort to the next level -- getting our leaders  
>to implement  
>tangible solutions to this crisis.  
>  
>  
>With more than  
>100 national progressive leaders and groups spanning 20 states, TPAC will  
>continue working hand-in-hand with several other movements, organizations,  
>and  
>leaders to combat income inequality and rebuild America's middle-class.  
>In the weeks to come, we'll be rolling out TPAC's  
>Leadership Council, and implementing an aggressive multi-platform  
>communications effort with our supporters."  
>



**From:** [Gunaratna, Mahen](#)  
**To:** [John Del Cecato](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Hinton, Karen](#); [Snyder, Thomas](#); [Wolfe, Emma](#)  
**Subject:** Tweet by Dean Chang on Twitter  
**Date:** Tuesday, November 10, 2015 7:57:43 PM

---



**Dean Chang (@dchangnyt)**

[11/10/15, 5:07 PM](#)

As [@NYGovCuomo](#) pushes \$15/hr min wage for state workers. [@BilldeBlasio](#)'s forum on income inequality is killed. [nytimes.com/2015/11/11/nyr...](#)

[Download](#) the Twitter app

Sent from my iPhone

**From:** [B](#)  
**To:** [Geri Prado](#); [Walzak, Phil](#)  
**Cc:** [John Del Cecato](#); [Hinton, Karen](#); [Snyder, Thomas](#); [FLONYC](#)  
**Subject:** Re: TPAC TPs  
**Date:** Wednesday, November 11, 2015 12:16:00 AM

---

We're saying variations of the same thing. And who are you seeing at the NYT?

---

**From:** Geri Prado <geri@progressiveagenda.us>  
**Date:** Tue, 10 Nov 2015 23:40:09 -0500  
**To:** Walzak, Phil <PWalzak@cityhall.nyc.gov>  
**Cc:** B <BCCD@cityhall.nyc.gov>; John Del Cecato <jfdc@akpdmmedia.com>; Hinton, Karen <KHinton@cityhall.nyc.gov>; Snyder, Thomas <TSnyder@cityhall.nyc.gov>; FLONYC <FLONYC@cityhall.nyc.gov>  
**Subject:** Re: TPAC TPs

I think parts of 4 and 7 could be potentially perceived as undisciplined.

I am having lunch with the NYT and will be saying this in a more positive frame as not to make it appear this is a derailing;

We've been working towards a plan for two months. The forum was a potentially important tactic that didn't work out as hoped. The strategy is clear, tactics may switch up which is typical for any organization. Particularly those starting out.

I wanted you all to know what my message is to them.

Thanks.

On Nov 10, 2015, at 11:24 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

I endorse #5 for all qs....

[Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.](#)

---

**From:** B  
**Sent:** Tuesday, November 10, 2015 10:59 PM  
**To:** Walzak, Phil  
**Reply To:** B  
**Cc:** John Del Cecato; Hinton, Karen; Geri Prado; Snyder, Thomas; FLONYC  
**Subject:** Re: TPAC TPs

---

1. I believe you meant to say "not afraid" (a tremendous Freudian slip :)
2. I think it's important to talk about being in it for the long haul
3. I like these TP's a lot

4. If asked did this plan fail, I will say we had a good idea and it didn't work out. Next case
5. If asked if it is an absolute and total rejection of me and all I stand for, I will say yes. I'm crushed. My life has ended. My work has ended. I'm resigning my office later today...
6. I actually won't give the answer in #5
7. I will make clear that we will keep trying many things until we find the strategies that work best, and then we'll stick with them long-term. Kinda like the New Deal...

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Wed, 11 Nov 2015 00:24:05 +0000  
**To:** B<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Cc:** John Del Cecato ([jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com))<[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>; Hinton, Karen<[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>; Geri Prado ([geri@progressiveagenda.us](mailto:geri@progressiveagenda.us))<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** TPAC TPs

GENERAL TPs

+TPAC is abt advancing a bold agenda to tackle the crisis of our time - income inequality.

+We are going to try a lot of different tactics to achieve our mission, experiment w different methods. We are afraid to try different things to get where we need to go --> moving leaders at the local, state and national levels to enact policies to meet inequality crisis head-on

+The forum was one idea to do that. But as we survey the landscape and see where the candidates are, especially the Dems, in providing a progressive vision, it's clear a forum now isn't the best way to move the ball forward.

+So we are going to deploy new methods to get the job done.

+But let me say that TPAC was never about a forum or just one event -- nor about one person. TPAC is about mobilizing a broad movement for progressive change that takes dead aim at the crisis of income inequality.

+And we are really excited about the new projects and efforts TPAC will launch in the coming weeks and months to achieve that mission.

Q - What are these projects and efforts?

A - Stay tuned

Q - Are you saying TPAC is responsible for moving candidates like HRC to progressive positions

A - Of course not. There is a real hunger from everyday Americans struggling to get by in

this affordability crisis that have made their voices heard that demand a progressive agenda. We are just working to help move that conversation forward.

Q - Worried about your brand after this defeat, your national influence taking a hit?

A - Never about me, about the work -- and more work from TPAC to come!

**From:** [B](#)  
**To:** [John Del Cecato](#); [Geri Prado](#)  
**Cc:** [Walzak, Phil](#); [Hinton, Karen](#); [Snyder, Thomas](#); [FLONYC](#)  
**Subject:** Re: TPAC TPs  
**Date:** Wednesday, November 11, 2015 12:16:33 AM

---

I like that analogy, John

---

**From:** John Del Cecato <jfdc@akpdmmedia.com>  
**Date:** Wed, 11 Nov 2015 04:48:15 +0000  
**To:** Geri Prado<geri@progressiveagenda.us>  
**Cc:** Walzak, Phil<PWalzak@cityhall.nyc.gov>; B<BCCD@cityhall.nyc.gov>; Hinton, Karen<KHinton@cityhall.nyc.gov>; Snyder, Thomas<TSnyder@cityhall.nyc.gov>; FLONYC<FLONYC@cityhall.nyc.gov>  
**Subject:** Re: TPAC TPs

Don't forget that we tried to get a tax on the rich to pay for Pre-K. We didn't end up getting the tax - but having that pressure allowed us to get the full Pre-K funding. In the same vein, we didn't get the forum. But we got leaders from all corners talking about income inequality. Not sure if that's a good talking point for Mayor himself - but putting it out there.

On Nov 10, 2015, at 11:40 PM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

I think parts of 4 and 7 could be potentially perceived as undisciplined.

I am having lunch with the NYT and will be saying this in a more positive frame as not to make it appear this is a derailing;

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**From:** B  
**Sent:** Tuesday, November 10, 2015 10:59 PM  
**To:** Walzak, Phil  
**Reply To:** B

**Cc:** John Del Cecato; Hinton, Karen; Geri Prado; Snyder, Thomas; FLONYC  
**Subject:** Re: TPAC TPs

---

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5. If asked if it is an absolute and total rejection of me and all I stand for, I will say yes. I'm crushed. My life has ended. My work has ended. I'm resigning my office later today...
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7. I will make clear that we will keep trying many things until we find the strategies that work best, and then we'll stick with them long-term. Kinda like the New Deal...

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Wed, 11 Nov 2015 00:24:05 +0000  
**To:** B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Cc:** John Del Cecato  
([jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)) <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Hinton,  
Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>; Geri Prado  
([geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)) <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Subject:** TPAC TPs

#### GENERAL TPs

+TPAC is abt advancing a bold agenda to tackle the crisis of our time - income inequality.

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A - Of course not. There is a real hunger from everyday Americans struggling to get by in this affordability crisis that have made their voices heard that demand a progressive agenda. We are just working to help move that conversation forward.

Q - Worried about your brand after this defeat, your national influence taking a hit?

A - Never about me, about the work -- and more work from TPAC to come!

**From:** [Agarwal, Nisha](#)  
**To:** [John Del Cecato](#)  
**Subject:** Re: CONFIRMED: 11/12 - 8:00AM Meeting at Open Society Foundations  
**Date:** Wednesday, November 11, 2015 4:16:27 PM

---

thx

---

Nisha Agarwal  
Commissioner  
Mayor's Office of Immigrant Affairs

On Nov 11, 2015, at 4:15 PM, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)> wrote:

---

**From:** Temp USP <[temp.usp@opensocietyfoundations.org](mailto:temp.usp@opensocietyfoundations.org)>  
**Date:** Wednesday, November 11, 2015 at 4:03 PM  
**To:** John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, "[REDACTED]"  
<[REDACTED]> "Geri Prado ([geri@progressiveagenda.us](mailto:geri@progressiveagenda.us))"  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, Jonathan Rosen <[jonathan@berlinrosen.com](mailto:jonathan@berlinrosen.com)>, Emma Wolfe <[REDACTED]>  
**Cc:** Andrea Batista Schlesinger <[andrea.schlesinger@opensocietyfoundations.org](mailto:andrea.schlesinger@opensocietyfoundations.org)>  
**Subject:** CONFIRMED: 11/12 - 8:00AM Meeting at Open Society Foundations

Hello,

We look forward to seeing you all tomorrow at 8AM here at Open Society Foundations.

Again, the address is 224 W. 57<sup>th</sup> Street, 5<sup>th</sup> Floor, New York, NY 10019 (near Broadway) – Conference Room 5A. After you've checked in at the front desk, security will direct you to the 5<sup>th</sup> floor.

Please kindly share these details with Nisha Agarwal as I did not receive an email for her.

Have a great evening.

Best,

Sasha Charlemagne  
**US Programs - Temp**

Open Society Foundations | 224 West 57<sup>th</sup> Street | New York, NY 10019  
O: 212-548-0394 | F: 212.548.4605



[temp.usp@opensocietyfoundations.org](mailto:temp.usp@opensocietyfoundations.org)

**From:** [Gunaratna, Mahen](#)  
**To:** [Snyder, Thomas](#); [Salazar-Rodriguez, Prisca](#); [John Del Cecato](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Hinton, Karen](#); [Wolfe, Emma](#)  
**Subject:** Tweet by Josh Dawsey on Twitter  
**Date:** Wednesday, November 11, 2015 11:00:42 PM

---



**Josh Dawsey (@jdawsey1)**

[11/11/15, 10:47 PM](#)

One year ago, de Blasio's chronic lateness became a big deal, feeding into an image of him. He's trying to shake it. [wsj.com/articles/tardi...](#)

[Download](#) the Twitter app

Sent from my iPhone

**From:** [Hagelgans, Andrea](#)  
**To:** [Jonathan Rosen](#); [John Del Cecato](#); [Blumm, Kate](#); [Walzak, Phil](#); [Wolfe, Emma](#)  
**Subject:** Reminder - 4pm today  
**Date:** Monday, November 16, 2015 12:55:58 PM

---

Offsite at Berlin Rosen. Bring your SOTC ideas!

Sent from my BlackBerry 10 smartphone.

**From:** [B](#)  
**To:** [John Del Cecato](#)  
**Subject:** Pls call when you can  
**Date:** Monday, November 16, 2015 4:22:00 PM

---

**From:** [B](#)  
**To:** [John Del Cecato](#)  
**Subject:** Tried you back. Pls call  
**Date:** Monday, November 16, 2015 6:26:43 PM

---

**From:** [Hinton, Karen](#)  
**To:** [Gunaratna, Mahen](#)  
**Cc:** [John Del Cecato](#); [Walzak, Phil](#); [Adams Baker, Marti](#); [Hagelgans, Andrea](#)  
**Subject:** Re: Tweet by The Federalist on Twitter  
**Date:** Monday, November 16, 2015 7:57:42 PM

---

I haven't read this yet but someone told me today it was a fairly good piece in mayor.

Sent from my iPhone

On Nov 16, 2015, at 7:52 PM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

Just gave it a listen. Pretty fair assessment overall.

This basically sums up her central premise:

"According to Ball, de Blasio's term as mayor so far has been ironic. "You can make a strong case that he is waging a multi-front war on income inequality, at the same time, where he's fallen down is on the politics...on the ability to respond to public opinion," she said."

---

**From:** Gunaratna, Mahen  
**Sent:** Monday, November 16, 2015 7:12 PM  
**To:** John Del Cecato; Walzak, Phil; Adams Baker, Marti; Hinton, Karen; Hagelgans, Andrea  
**Subject:** Tweet by The Federalist on Twitter



**The Federalist (@FDRLST)**

[11/16/15, 5:13 PM](#)

On radio today: [@mollyesque](#) explains Bill de Blasio and the Divided Left, [@20committee](#) is appalled by Obama [soundcloud.com/fdrlst/molly\\_b...](https://soundcloud.com/fdrlst/molly_b...)

[Download](#) the Twitter app

Sent from my iPhone

**From:** [B](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Jonathan Rosen](#); [Walzak, Phil](#); [FLONYC](#)  
**Subject:** Re: THE ATLANTIC: The Equalizer: Bill de Blasio vs. Inequality  
**Date:** Monday, November 16, 2015 8:35:15 PM

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And we gave her a shitload of time! Really shocking how bad and unfair it is. I have no use for these people. Let's just do the work and go right around the so-called referees

---

**From:** John Del Cecato <jfdc@akpdmmedia.com>  
**Date:** Mon, 16 Nov 2015 22:08:51 +0000  
**To:** B<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Cc:** Jonathan Rosen<[Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com)>; Walzak, Phil<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>; FLONYC<[FLONYC@cityhall.nyc.gov](mailto:FLONYC@cityhall.nyc.gov)>  
**Subject:** Re: THE ATLANTIC: The Equalizer: Bill de Blasio vs. Inequality

Not awesome, but that's partly because they started this in April and held it so long. But agree on no more profiles for now.

On Axe, not sure what the context was - but interview could have happened months ago for all I know. I haven't talked to him yet

On Nov 16, 2015, at 5:01 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

Now I HAVE read this and it's horrible. I strongly advise we avoid profiles from now on, especially from national publications. Let's just focus on the work. Someday our national (and our local) work will make sense to some journalists, but I don't know where we'll find them. And we just haven't figured out how to explain our work in a compelling fashion. So let's throw in the towel on this genre

---

**From:** [bccd@cityhall.nyc.gov](mailto:bccd@cityhall.nyc.gov)  
**Date:** Mon, 16 Nov 2015 20:37:16 +0000  
**To:** John Del Cecato<[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>; Jonathan Rosen<[Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com)>; Phil Walzak<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**ReplyTo:** [bccd@cityhall.nyc.gov](mailto:bccd@cityhall.nyc.gov)  
**Subject:** Fw: THE ATLANTIC: The Equalizer: Bill de Blasio vs. Inequality

I haven't read this yet, but based on the summary I've received this was a royal waste of our time. And JDC, I'm surprised Axe was hard on us here

---

**From:** Clips <[Clips@cityhall.nyc.gov](mailto:Clips@cityhall.nyc.gov)>  
**Date:** Sun, 15 Nov 2015 22:13:52 +0000

**Subject:** THE ATLANTIC: The Equalizer: Bill de Blasio vs. Inequality

**The Equalizer: Bill de Blasio vs. Inequality**

THE ATLANTIC - Molly Ball

<http://www.theatlantic.com/magazine/archive/2015/12/the-equalizer/413158/>

This past may, Bill de Blasio, the first-term mayor of New York City, traveled south from his home turf to Washington, D.C. He had come to solve America's problems. "What I'm trying to do with the progressive agenda goes far beyond the boundaries of the Democratic Party," he told me, in the large suite of offices that New York City maintains in downtown D.C. "It's about changing our national debate and, ultimately, changing policies." In less than an hour, de Blasio would present what he was grandly calling "The Progressive Agenda to Combat Inequality" during a sweaty press conference on the Capitol lawn, thereby seeking his place as one of the principal combatants in the current battle for the soul of his party.

"I think the Democratic Party needs to get back to its roots," he told me, his words rapid and full of impatient certitude. "We are a party that's supposed to be about progressive economic policies and economic populism. And we're supposed to speak for the needs of working people of every background, of every region. And I don't think, as a whole, the party has done a good enough job."

De Blasio is an ungainly 6 foot 5, with the hooded eyes and dour countenance of Sam the Eagle, the Muppets' harrumphing, censorious patriot. He can sometimes be oblivious to the way his actions come across, and as we spoke, he rubbed moisturizer into the backs of his long, hairy hands. He periodically pulled a flip phone—which he keeps for personal use to supplement the BlackBerry holstered at his hip—out of his suit pocket to check his text messages.

In de Blasio's view, the Democrats got slaughtered in the 2014 midterm elections not because voters rejected liberal ideas but because voters wanted more of them—and too few Democratic candidates delivered. It is time, he said, to jettison the timid centrism—tough on crime! pro-business! down with Big Government!—that Democrats have relied on since the Bill Clinton years. "What happened in the 2014 election is a lot of candidates—I would certainly say this about a lot of Democrats—did not want to say out loud the crisis that we're facing, and I think that's a huge mistake," he said.



The crisis he was referring to, income inequality, has risen to become one of the central preoccupations of American politics as the 2016 presidential election comes closer. In a Pew survey last year, inequality was Americans' top choice for "greatest threat to the world." Even Republicans are talking about it. None other than Mitt Romney has said, "The rich have gotten richer, income inequality has gotten worse, and there are more people in poverty than ever before."

In the Democratic presidential primary, Senator Bernie Sanders's insistent focus on inequality, which he calls "the great moral issue of our time," has posed an unexpectedly stiff challenge to Hillary Clinton. But Clinton's allies in the party's more centrist wing fear that adopting a crusading, progressive tilt would be an electoral dead end. This intraparty debate could determine the orientation of American politics for years to come, and de Blasio wants to be in the middle of the fray.

He is uniquely positioned to make his claim on the party's future. Senator Elizabeth Warren of Massachusetts has won the left's heart with her tirades against big banks. And Sanders, from Vermont, has become something of a folk hero—and seen his unlikely campaign catch fire—for his rumpled rabble-rousing. But as members of the Senate minority, they can do little but spout rhetoric. De Blasio has something they don't have: power. He commands a city bureaucracy hundreds of thousands strong; he has more constituents than most senators and governors do; he presides over a city council that is both ideologically sympathetic and structurally weak. In the nearly two years since he took office, he has embarked on an aggressive program to make the city less unequal—a program whose significance he believes most New Yorkers have yet to grasp.

De Blasio wants what he's doing in New York to serve as an example for the rest of the country. And he wants Hillary Clinton—whose successful U.S. Senate campaign he managed in 2000—to embrace that example. To formulate the agenda he was presenting at the Capitol in May, he had summoned an all-star cast of liberals, such as Toni Morrison and Van Jones, to Gracie Mansion. He has given speeches across the country, in places like Nebraska and Iowa, about what he calls "the crisis of our time." He planned to host a forum on income inequality in Iowa in early December, and invited the top candidates from both parties to participate—but had to cancel it when none agreed to attend.\* For months, he pointedly refused to endorse Clinton, saying he needed to be satisfied that she had positioned herself correctly on his

pet issue. “I think it’s time, in the coming weeks and months,” he told me in May, “for her to offer a specific vision for addressing income inequality.”

The long-delayed endorsement—part sincere expression, part attention-grabbing stunt—struck many commentators as a boneheaded move that speaks to an unearned and unbecoming grandiosity. As one source well placed in Clintonland put it to me: “Give me a fucking break.” When de Blasio marched on Washington in May, 13-point plan in hand, the New York media seemed mostly to be asking, Who do you think you are? Noting that de Blasio’s approval rating stood at just 44 percent among his own constituents, Bob Hardt, the political director of NY1, a local cable network, observed in a column, “Before heading off to the fields of Iowa again, perhaps it’s time to look homeward.”

Even some allies fret that de Blasio is getting too big for his britches. “When you’re mayor, you have the latitude to do those things, but only after you tend to business at home,” David Axelrod, the Democratic strategist and former Obama adviser, who has known de Blasio for more than a decade, told me. “He has to be very careful, I think, not to play so hard at the national game that he is perceived as neglecting his responsibilities.”

De Blasio brushes off such concerns. “I think we have a broken situation in Washington, D.C.,” he told me. “That is not a news flash. We know this. We know the issue of income inequality is not being addressed. We know the middle class is in great danger. We’ve got to have a breakthrough here. And I have the honor of being mayor of the biggest city in the country. It’s my obligation to act on these issues for my own constituents.”

Whether de Blasio is able to change the course of the country will depend on a couple of questions: Is his project in New York working? And do people like it? The mayor is finding, over the course of nearly two years in office, that the answers to those questions are not as closely linked as they might seem.

In september, New York’s Transport Workers Union took out a newspaper ad featuring de Blasio’s face superimposed on a graffiti-covered subway car. “Mayor de Blasio risks taking us back to the bad old days of the 1970s and 1980s,” it said. Chris Christie, the governor of New Jersey and a Republican presidential candidate, has decried the “diminution in the quality of life” in the city, blaming it on de Blasio’s

“liberal policies.” In one poll last spring, just 8 percent of New Yorkers rated the mayor’s job performance as “excellent”; one voter, Rochelle Weinberg, a Democrat from Queens, told The Wall Street Journal: “I can’t stand him. Everything he does makes me angry.”

The New York Post, the city’s conservative tabloid, has seized on anecdotal reports of disorder, from the prevalence of panhandlers to the appearance of topless performers in Times Square, to depict de Blasio’s New York as an urban hellscape. A cover last year blared, “Squeegee men back: BAD OLD DAYS,” teasing an investigative report that had turned up all of two examples of the marauding Windexers famously targeted by former Mayor Rudy Giuliani in the ’90s. Squeegee men, the article said, had returned and were “terrorizing” the city.

This tableau of decline is not what de Blasio sees when he surveys his domain. What he sees is progress. His signature achievement to date has been the introduction of free prekindergarten education for every child in the city, a feat he accomplished in his first year. He created a war room across the street from City Hall that met seven days a week to steer the breakneck implementation. And when the new pre-K classrooms opened in September 2014, even some of the mayor’s critics conceded that it was a huge accomplishment. Now in its second year, the program serves more than 65,000 city children—more pre-K students than there are students of all ages in the entire Boston school district—including half of New York’s homeless children.

Under de Blasio, the city has also mandated that employers offer paid sick leave, raised the minimum wage for certain workers, and created a new ID card that helps undocumented immigrants get access to banks and other services. The card has proved hugely popular—more than half a million have been issued. Some rents have been frozen, for the first time in half a century—providing relief to more than 1 million New Yorkers—and more than 20,000 units of affordable housing have been created or preserved. Together with Police Commissioner William Bratton, the community-policing pioneer who held the job under Giuliani in the 1990s, de Blasio has dialed back the NYPD’s stop-and-frisk policy and stopped arresting people caught with small amounts of marijuana.

De Blasio, in other words, is making the city less unequal, little by little, just as he promised to do. “The sheer amount of dollars de Blasio’s policies has shifted into the hands of working class New Yorkers is truly staggering,” the Daily News columnist Juan Gonzalez

wrote in September. “No wonder the 1%—those who had it so good for so long—want him out.”

These aren’t just nice new programs, allies argue—they’re proof that liberals can be effective, contra the stereotype of mushy-headed do-gooders whose well-intentioned efforts fall prey to dithering, bureaucracy, and overspending. “New York City, the supposedly ungovernable city, added an entire grade to the largest school system in America without a hitch,” Peter Ragone, a longtime adviser to de Blasio, told me. “That only happens through really strong management. There’s no way around that.” The economy is strong, the city’s budget is running a surplus, test scores are up, and overall crime is down. Over the summer, when many other cities saw an increase in murders, New York had the fewest in 25 years.

But this sunny picture has not exactly been the popular perception. A series of trivial flubs have chipped away at de Blasio’s public image. He was widely mocked for eating pizza with a knife and fork, and at his first Groundhog Day ceremony, he dropped the groundhog, which later died. (At his second Groundhog Day, to prevent mishaps, Staten Island Chuck was presented in a plexiglass enclosure.) Throughout his first year, he was chronically late, even by New York standards. His attempt to limit the growth of Uber—perhaps on behalf of the taxi union, a political ally—was shelved after the company targeted de Blasio with protests and attack ads. And during a violent standoff on Staten Island in August, during which a firefighter was shot, de Blasio was discovered working out, mid-morning, at a gym in Brooklyn. Even among those constituents who do not see de Blasio as a radical bent on redistributing their wealth to minorities, a view persists of his administration as an embarrassing comedy of errors, and the mayor as its fool—tall, doofy, and deluded. Who cares how much good you’re doing if New Yorkers have decided you’re a putz?

In October, de Blasio appeared on CNN with his own version of Donald Trump’s signature hat. It read make america fair again. Although de Blasio embraces the term progressive, with its suggestion of forward motion, his liberalism has a fundamentally nostalgic cast. He believes he is reaching back to an older tradition—a vanished time when broadly shared prosperity gave people good jobs and good wages. He invokes the Democratic heritage of Franklin Delano Roosevelt and Fiorello La Guardia, two men his Italian mother and her two sisters so admired that it often felt like they were invisibly present at family gatherings in the 1970s and ’80s. “They talked about them all the time,” de Blasio told

me. Never mind that the postwar years were far from fair for women, or blacks, or gays; de Blasio, like Trump, is tapping into a widespread sentiment that America's best days may have passed.

Bill de Blasio was born Warren Wilhelm Jr. (as a young adult, he adopted a combination of his childhood nickname and his mother's maiden name) in 1961 to a pair of 44-year-old liberal intellectuals. His family was haunted by McCarthyism: In 1950, both of his parents, Maria and Warren Wilhelm, had to defend themselves against charges of communist sympathies before a government-loyalty board. (Maria worked as a researcher at Time magazine, where her outspoken liberalism raised the hackles of one of the writers, the noted anti-communist Whittaker Chambers.) Though they were cleared, the investigation stymied Warren's career as a Commerce Department economist and set off a gradual, alcohol-fueled decline. He left the family when de Blasio was in elementary school. A decade later, he shot and killed himself in the parking lot of a Connecticut motel.

De Blasio's friends say this heritage has given him a profound leftist identity. "His mother was denounced by Whittaker Chambers. His father basically had his career ruined by McCarthyites," one told me. "On a deep, deep level, he knows that there really is a right wing, and it's not nice."

Thus, while many in his generation thrilled to the vision of Ronald Reagan, de Blasio had a very different reaction. Reagan's election, he told me, was "a shock like you would not believe," one that he sees as the root of virtually every pernicious economic trend—"deregulation and trickle-down economics and globalization." When I noted that a lot of people had found Reagan compelling, de Blasio shot back, "Well, I don't know many of those people."

De Blasio's young adulthood reads as a near-parody of a 1980s lefty's life. After earning a master's degree in international affairs from Columbia University, he went to Nicaragua to help the Sandinistas; he marched in protests against the Three Mile Island nuclear-power plant. He worked on David Dinkins's 1989 mayoral campaign, then took a job at City Hall, where, in 1991, he met Chirlane McCray, an African American poet, activist, and speech writer. In 1979, McCray had written an essay for Essence titled "I Am a Lesbian." De Blasio wooed her nonetheless, and in 1994, they were married in Brooklyn's Prospect Park.

De Blasio continued to pursue a career in government, working under Andrew Cuomo in Bill Clinton's Department of Housing and Urban Development. In 1996, he directed the New York State campaign for Clinton's reelection. When Hillary Clinton, then still the first lady, decided to run for Senate in 2000, she tapped de Blasio to manage her campaign.

Harold Ickes, the former Clinton adviser, who has known de Blasio since his Dinkins days, told me that de Blasio initially hesitated to take the job managing the Senate campaign, because he was intimidated by the complexities of the Clintons' world. "I said to him, 'You can bring the good news and I'll bring the bad news,' " Ickes said. "We did that a lot of times—he'd call me and say, 'Would you mind calling Hillary and talking about X, Y, or Z issue?'" De Blasio's management style was laid-back and indecisive, and toward the end of the campaign he was removed from the chain of command, according to *The New York Times*. Ickes told me that wasn't the case. The perception, he said, was based on a misunderstanding of de Blasio's role: His job was to guide Clinton through the ins and outs of New York politics, not to serve as an overall strategist.

It was clear to Ickes even then that de Blasio intended to seek office himself someday. "He always talked about it, but in New York, it's like getting your ticket to the fish counter at Zabar's on a Friday night—you have to stand in a long line," Ickes told me. After Hillary Clinton's election, de Blasio ran for a Brooklyn city-council seat. "And the rest is history, as they say."

To de Blasio's allies, the twin strands of his biography—staunch liberal who's sure of his principles, and political operative who understands electoral sausage making—constitute just the combination needed to bring about New York's progressive transformation. "He's basically an idealist who makes deals to get things done," Howard Dean, the former governor of Vermont and a friend of de Blasio's, told me. "He's not starry-eyed. But he's also not a guy who's only interested in his own power."

One persistent criticism, however, is that de Blasio's certitude leaves little room for alternate approaches. At one point, I asked him how he would adjust his worldview if his policies turned out to be ineffective—if, as his critics warn, crime and deficits and the squeegee men returned. He said his approaches had already been tested. "We've picked up on some policies that have already been successful elsewhere," he said.

When it came to questions like the value of prekindergarten, he said, “I think the jury came back a long time ago.”

Despite New York’s reputation as a liberal bastion, before de Blasio’s election the city had not had a Democratic mayor since Dinkins left office, in 1993. The odds-on candidate to replace Michael Bloomberg in 2013 was the city-council speaker, Christine Quinn, who had cozied up to business interests and helped Bloomberg win a third term by getting rid of the city’s two-term limit. (She had defeated de Blasio for the speaker position in 2005.) Bloomberg was still popular with majorities of city voters and of Democrats; Quinn positioned herself as the candidate who would stay the course in good times.

But de Blasio correctly sensed that a liberal wind was blowing. He was at the vanguard of a progressive takeover of city politics that began in 2009, when he won the primary for the citywide office of public advocate in a surprise upset. De Blasio was endorsed by the Working Families Party, a labor-backed, left-wing coalition that also helped seven liberal challengers win city-council primaries and special elections that year. Once in office, they joined with other liberals on the council to form an 11-member progressive caucus. They were a minority on the 51-seat council, but they quickly proved capable of driving the agenda—and irritating Bloomberg—by, for example, pushing for paid sick leave and against stop-and-frisk. Quinn opposed the progressives on both issues, beginning her alienation from the Democratic base.

De Blasio promised, in his campaign, to fund his pre-K proposal through a new tax on incomes above \$500,000—a way to help the poor by taking from the rich. But once he assumed office, after coasting in the general election with 73 percent of the vote, the Democratic governor, Andrew Cuomo, countered by announcing that the state would fund the pre-K expansion without raising taxes. De Blasio insisted that the tax hike was necessary to ensure future funding, and he lobbied lawmakers to pass it. At the same time, he announced that some public charter schools would no longer get free space in public-school buildings—a policy change that charter-school advocates took as a declaration of war.

Eva Moskowitz, the CEO of the Success Academy public-charter chain and a target of de Blasio’s, told me that she believes de Blasio has been blinded to alternate approaches by his ideology and by his loyalty to the teachers union. “His views of the solution don’t look that different from

those being proposed 30 years ago,” Moskowitz said. “I’ve watched up close for many, many years, and those solutions do not work.”

Not long after de Blasio was sworn in, as he was trying to gin up support for his pre-K tax, charter-school advocates held a massive rally in Albany—headlined by Cuomo—and aired television ads blasting the mayor as anti-student. The blowback helped doom de Blasio’s tax proposal. So while he publicly claims victory for getting pre-K funded and running, sources close to him say he privately acknowledges that he lost the battle. “He got his clock cleaned by Cuomo in Albany the first year,” says one de Blasio ally. “He knows he misplayed it.”

De Blasio was determined to get better results from the second legislative session of his term. He stumped across the state to get more Democrats elected to the legislature in 2014. And he strenuously avoided criticizing Cuomo. That wasn’t easy, as the governor continually found large and small ways to needle the mayor, from refusing to consider de Blasio’s plan to redevelop a rail yard in Queens to announcing a restrictive Ebola quarantine in the fall of 2014 without consulting him. Last winter, Cuomo, who oversees the city’s transit system, blindsided de Blasio by announcing that the subways would close ahead of a snowstorm—de Blasio found out about the closure when it was reported by the media. A cartoon in the Daily News depicted de Blasio as a housefly and Cuomo as a sadistic teenager ripping off one of his wings.

De Blasio ignored the provocations. He even helped Cuomo at a crucial moment. Up for reelection in 2014, Cuomo faced a primary challenge from Zephyr Teachout, a law professor recruited by the Working Families Party. The party saw Cuomo as exactly the sort of Wall Street Democrat it was trying to drive out: Despite being the son of one of de Blasio’s progressive idols (the mayor’s “tale of two cities” campaign slogan was also the refrain of Mario Cuomo’s landmark Democratic National Convention speech in 1984), Andrew Cuomo built his career on a socially liberal but fiscally conservative platform, cutting taxes on the wealthy as he pushed gay marriage through the legislature. The Working Families Party’s mission is to make this kind of moderation unacceptable. “We want to do to Democrats what the Tea Party did to Republicans,” the party’s national director, Dan Cantor, told me.

Though the WFP had persuaded Teachout to run against Cuomo, de Blasio urged the party to support the incumbent, seeing an opportunity to build leverage with a governor who was almost certain to win



reelection. De Blasio brokered a deal in which the governor made a series of promises to the progressives: He said he would fight to help Democrats retake the state Senate, to increase the minimum wage, and to enact campaign-finance reform. Cuomo recorded a videotaped address to the WFP's convention, where members were hotly divided over which candidate to back. When some complained that in the video Cuomo had avoided making his promises explicit, de Blasio arranged to get Cuomo on speakerphone to make the commitments the delegates were waiting to hear.

It was a close call, but Cuomo won the group's endorsement, which would seem to have put him in de Blasio's debt. Yet the governor proceeded to renege on the deal. He not only didn't lift a finger for Democratic Senate candidates, he started a new party, the Women's Equality Party, aimed at undermining the similarly acronymed WFP and draining its ballot share. Cuomo won reelection with 54 percent of the vote, a slimmer margin than expected. De Blasio and the Working Families Party, in the words of New York magazine, "got played."

De Blasio's efforts to get more Democrats elected to the legislature also backfired. Almost all the candidates he'd campaigned for lost; some were attacked for their association with the liberal mayor. The Republicans elected in their stead were annoyed with de Blasio as a result of his efforts against them. When the legislature convened this year, Cuomo completed the humiliation by antagonizing de Blasio more brazenly than ever. Cuomo and the split legislature conspired to deny virtually all of de Blasio's requests, refusing the changes to housing policy he sought and passing an insulting one-year extension of mayoral school control, rather than the permanent extension he had asked for. In newspaper articles, an anonymous "top Cuomo administration official" trashed de Blasio's strategy, telling the Daily News, "He puts himself in these situations." The press quickly sniffed out this official's identity: Cuomo himself.

De Blasio had finally had enough. In an interview with NY1, the cable network, he abandoned the pretense of comity and accused Cuomo of shortchanging the city out of pure spite: "In my many efforts to find some common ground, suspiciously, it seemed that every good idea got rejected or manipulated." Many on the left cheered at the venting of their long-held frustrations. But beyond catharsis, it wasn't clear what de Blasio hoped to achieve with his broadside. In recent polling, Cuomo's approval rating in New York City came in higher than de Blasio's.

The greatest test of de Blasio's progressive ideals has been the city's convulsions over police brutality. Last December, after a grand jury declined to indict the white police officer who'd choked Eric Garner to death, the mayor seemed to side with the protesters and against the police. De Blasio said he worries about the danger his own son, who is biracial, faces at the hands of police. "We've had to literally train him, as families have all over this city for decades, in how to take special care in any encounter he has with the police officers who are there to protect him," he said.

Two weeks later, two officers were shot and killed as they sat in their patrol car. "There is blood on many hands tonight," the head of the police union, Pat Lynch, said of the killings. "That blood on the hands starts on the steps of City Hall, in the office of the mayor." At the slain officers' funerals, hundreds of police officers turned their backs on de Blasio.

Had this happened in the 1990s, when fear of crime was at its height, such a moment could well have been a breaking point—the moment when the mayor lost the city, when the silent majority's fear of disorder turned into a visceral rejection, when New Yorkers joined the officers in turning their backs on the mayor. But in 2015, that didn't quite happen. Instead, about 70 percent of New Yorkers told pollsters they disapproved of the union's actions and Lynch's comments.

The incident made clear that times have changed since Bill Clinton and the Democratic Leadership Council saved the party from itself in the '90s—a time when the party's image as soft on crime was its biggest obstacle to mainstream success. Public sentiment has changed in other ways, too, since Clinton urged the party to move to the middle. Americans are far more liberal than they used to be on social issues like gay marriage. This year, 24 percent of Americans said they consider themselves liberal, a record high in Gallup's two decades of polling the question (though still well behind the 38 percent who call themselves conservative and the 34 percent who call themselves moderate).

"The Wall Street Democrats do not seem to understand that the debate has changed," Michael Podhorzer, the political director of the AFL-CIO and one of the left's top strategists, told me. "There is a sense of entitlement, and a failure to comprehend that the threat is more than rhetorical. But the reality is, a Wall Street Democrat can't win today." Podhorzer advises Democrats against campaigning explicitly on

“inequality,” a word, he says, that resonates only with elites. But a platform of worker-friendly issues, such as raising the minimum wage and implementing paid family leave, can galvanize a wide spectrum of voters.

Moderate Democrats, meanwhile, tend to break out in hives when they hear de Blasio argue that they would win more elections if they just tacked to the left. They hear in his words a latter-day echo of the Jesse Jackson–style interest-group liberalism Bill Clinton rejected. “There are a lot of Democrats and Republicans who aspire to be wealthy themselves,” Jack Markell, the centrist governor of Delaware, told me. “If we say to people, ‘The rich are the problem,’ I don’t think that’s a particularly good strategy.” Elaine Kamarck, a political scientist and Democratic operative who in 1989 co-wrote a manifesto that established the stance of the centrist Democratic Leadership Council, told me bluntly that if Democratic candidates move sharply to the left, “they will lose.”

Hillary Clinton, in her current incarnation, has largely seemed to take the centrists’ side of the argument. In Ohio in September, she told a group of women, “You know, I get accused of being kind of moderate and center. I plead guilty.” But there are signs she feels compelled to heed the party’s vocal left wing. After scrupulously avoiding taking a position on the fracas over trade that split the Democrats in the spring, Clinton came out against the Trans-Pacific Partnership in October. (Warren, Sanders, and de Blasio had all strongly opposed giving Obama authority to expedite negotiations for the free-trade agreement, a major Obama priority for which Clinton had advocated as secretary of state.) She has also come out against the Keystone XL pipeline, which environmentalists loathe, and proposed a set of new regulations to rein in Wall Street.

In late October, de Blasio finally ended the suspense and endorsed Clinton, calling her “the candidate who I believe can fundamentally address income inequality effectively.”\* The Clinton campaign buried the news in a press release announcing the support of 85 mayors across the country.

If de Blasio’s influence on the national discussion remains a work in progress, that hasn’t stopped him from trying to steer the global one as well. In September, he welcomed Pope Francis to New York, hailing him as “the leading moral force on this Earth” and positioning himself as an ally in the global struggle against poverty. He has made official

visits to Paris and Israel. He has spoken on more than one occasion with Alexis Tsipras, the on-again, off-again prime minister of Greece, whose crusade against austerity he applauds. De Blasio told me that he recently had a “powerful conversation” with the then-mayor of Rome, who shared his frustration at being far out in front of his national government.

The New York press has consistently depicted these activities as presumptuous—a pattern that clearly irks de Blasio. Why shouldn’t the mayor of America’s largest and most cosmopolitan city be not only a national leader but an international one, too? “My job is to produce for my people in this city, the 8.4 million people that I represent,” de Blasio told me. “But I am also cognizant of the fact that we do have an impact on the national discussion. Even a little bit on the international discussion.”

Nonetheless, there are signs that de Blasio is starting to pay more attention to his image at home. On a rainy Friday in October, he was scheduled to visit Washington once again, this time to give the keynote address to a liberal group called American Family Voices. But Hurricane Joaquin was headed for the East Coast, and at the last minute de Blasio canceled his appearance. Frequently called out in the New York media for his forays onto the national stage, the mayor seemed eager to avoid the spectacle of being caught speechifying out of town while his constituents struggled to cope with a storm.

Once criticized for his refusal to engage with trivial political controversies, de Blasio lately stands accused, in a New York Times article, of having become too reactive. When Staten Islanders complained that he hadn’t spent much time in the borough, for example, de Blasio quickly scheduled a trip there. After long insisting that the city didn’t need any more police, he agreed to add 1,300 new officers. He’s even started showing up for events on time. As de Blasio continues to learn, having a strong sense of direction is only one part of being a transcendent leader. The other is convincing people to follow you.

**From:** [Snyder, Thomas](#)  
**To:** [Shorris, Anthony](#); [Williams, Dominic](#); [Fuleihan, Dean \(OMB\)](#); [Wolfe, Emma](#); [Everett, Matt](#); [Fialkoff, Gabrielle](#); [Arsianian, Kayla](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Schnake Mahl, Gabriel](#); [Da Costa, Ricky](#); [Wiley, Maya](#); [Reisman, Lisette](#); [Caquias, Paula](#); [Ko, Eunice](#); [Zuniga, Andrea](#); [Jonathan Rosen](#); [John, Roxanne](#); [Thornton, Demetrius](#); [John Del Ceccato](#); [Griffith, Chantell](#); [Louis Espiritusanto, Jose](#); [Hinton, Karen](#); [Darlington, Mandy \(OMB\)](#); [Prisca Salazar](#)  
**Subject:** PLANNING MEETING  
**Date:** Tuesday, November 17, 2015 11:57:17 AM

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This Thursday's Planning Meeting is cancelled.

Tom Snyder  
Chief of Staff

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [B](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** RE: Sat night  
**Date:** Wednesday, November 18, 2015 10:23:01 AM

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Will do

-----Original Message-----

From: B  
Sent: Wednesday, November 18, 2015 10:18 AM  
To: Salazar-Rodriguez, Prisca  
Cc: John Del Cecato  
Subject: Sat night

Chirlane and I want to have dinner or drinks with david axelrod, who's in town. Pls set up via del cecato. And we want jdc to join if he's free

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["John Del Cecato"](#)  
**Subject:** RE: <no subject>  
**Date:** Wednesday, November 18, 2015 10:37:40 AM

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Thanks

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**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Wednesday, November 18, 2015 10:31 AM  
**To:** Salazar-Rodriguez, Prisca  
**Subject:** <no subject>

I forgot that I have plans on Saturday night that I can't get out of — but here's the email for Axe's assistant, who can set up drinks. His plane arrives at 6pm on Sat night, I believe...

Chenault Taylor <[Chenaut@axelrodstrategies.com](mailto:Chenaut@axelrodstrategies.com)>

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["John Del Cecato"](#)  
**Subject:** RE: Sat night  
**Date:** Wednesday, November 18, 2015 10:40:00 AM

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Good for you.  
Ok will try to do TPA earlier.

-----Original Message-----

From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
Sent: Wednesday, November 18, 2015 10:39 AM  
To: Salazar-Rodriguez, Prisca  
Subject: Re: Sat night

I have an event at 5pm, then dinner, then a concert with my girlfriend & another couple.. Could do sometime Saturday morning/early afternoon though

On 11/18/15, 10:37 AM, "Salazar-Rodriguez, Prisca"  
<PSalazar-Rodriguez@cityhall.nyc.gov> wrote:

>Let me know what time works for David on Sat.  
>Im also trying to do a TPA strategy meeting at Gracie on Saturday - Are  
>you around this way you guys can go from the meeting to dinner??  
>Geri will be in NY for TPA

>

>-----Original Message-----

>From: B  
>Sent: Wednesday, November 18, 2015 10:18 AM  
>To: Salazar-Rodriguez, Prisca  
>Cc: John Del Cecato  
>Subject: Sat night

>

>

>Chirlane and I want to have dinner or drinks with david axelrod, who's  
>in town. Pls set up via del cecato. And we want jdc to join if he's  
>free

>

>



**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [John Del Cecato](#)  
**Subject:** FW:  
**Date:** Wednesday, November 18, 2015 10:43:48 AM

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It bounced back

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**From:** postmaster@axelrodstrategies.com [mailto:postmaster@axelrodstrategies.com]  
**Sent:** Wednesday, November 18, 2015 10:40 AM  
**To:** Salazar-Rodriguez, Prisca  
**Subject:** Undeliverable:

### **Delivery has failed to these recipients or groups:**

['Chenaut@axelrodstrategies.com'](#)

This message was rejected by the recipient e-mail system. Please check the recipient's e-mail address and try resending this message, or contact the recipient directly.

### **Diagnostic information for administrators:**

Generating server: BY1PR0501MB1173.namprd05.prod.outlook.com

Chenaut@axelrodstrategies.com

#< #5.1.10 smtp;550 5.1.10 RESOLVER.ADR.RecipientNotFound; Recipient not found by SMTP address lookup> #SMTP#

#### Original message headers:

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Received: from BY2FF011FD021.protection.gbl (207.46.163.236) by BL2PR05CA0031.outlook.office365.com (10.255.226.31) with Microsoft SMTP Server (TLS) id 15.1.331.20 via Frontend Transport; Wed, 18 Nov 2015 15:39:25 +0000  
Authentication-Results: spf=pass (sender IP is 161.185.2.16) smtp.mailfrom=cityhall.nyc.gov; axelrodstrategies.com; dkim=none (message not signed) header.d=none;axelrodstrategies.com; dmarc=bestguesspass action=none header.from=cityhall.nyc.gov;  
Received-SPF: Pass (protection.outlook.com: domain of cityhall.nyc.gov designates 161.185.2.16 as permitted sender) receiver=protection.outlook.com; client-ip=161.185.2.16; helo=vwall1-out-cityhall11.nyc.gov;  
Received: from vwall1-out-cityhall11.nyc.gov (161.185.2.16) by BY2FF011FD021.mail.protection.outlook.com (10.1.15.210) with Microsoft SMTP Server (TLS) id 15.1.325.5 via Frontend Transport; Wed, 18 Nov 2015 15:39:24 +0000  
Received-SPF: Fail (vwall1.nyc.gov: domain of PSalazar-Rodriguez@cityhall.nyc.gov does not designate 10.154.58.6 as permitted sender) identity=mailfrom; client-ip=10.154.58.6; receiver=vwall1.nyc.gov;

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client-ip=10.154.58.6; receiver=vwall1.nyc.gov;  
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x-sender="postmaster@CHGOLDEDGE02.cityhall.nycnet";  
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d="scan'208,217";a="348882695"  
Received: from unknown (HELO CHGOLDEDGE02.cityhall.nycnet) ([10.154.58.6])  
by  
vwall1.nyc.gov with ESMTP/TLS/AES128-SHA; 18 Nov 2015 10:39:23 -0500  
Received: from CHCENTEXSA.cityhall.nycnet ([fe80::c8d8:5db4:ef35:79f3]) by  
CHGOLDEDGE02.cityhall.nycnet (:::1) with mapi id 14.03.0224.002; Wed, 18  
Nov  
2015 10:39:23 -0500  
From: "Salazar-Rodriguez, Prisca" <PSalazar-Rodriguez@cityhall.nyc.gov>  
To: "'Chenaut@axelrodstrategies.com'" <Chenaut@axelrodstrategies.com>  
Subject:  
Thread-Index: AdEiF0wominripPVQOKJDZKltAkq/w==  
Date: Wed, 18 Nov 2015 15:39:22 +0000  
Message-ID:  
<BDD27AC8E6556A4B8EBEAC754CEEA86708D9FE9F@CHCENTEXSA.cityhall.nycnet>  
Accept-Language: en-US  
Content-Language: en-US  
X-MS-Has-Attach:  
X-MS-TNEF-Correlator:  
Content-Type: multipart/alternative;  
  
boundary="\_000\_BDD27AC8E6556A4B8EBEAC754CEEA86708D9FE9FCHCENTEXSAcityh\_"  
MIME-Version: 1.0  
Return-Path: prvs=7570955a9=PSalazar-Rodriguez@cityhall.nyc.gov  
X-EOPAttributedMessage: 0  
X-Microsoft-Exchange-Diagnostics:  
1;BY2FF011FD021;1:juDkNUTi7wYPCaFdEzRIloIKgF8L1blSRfesX57R5vUuuT6lV5oDtVYgi7r98  
X-Forefront-Antispam-Report: CIP:161.185.2.16;CTRY:US;IPV:NLI;EFV:NLI;  
X-Microsoft-Exchange-Diagnostics:  
1;BY1PR0501MB1173;2:6PD/zzaRhca4BFNKyeJuo3jv/O809HMsRZYNPWQ4amTJYb9Gsv/he6knIpv  
X-Microsoft-Antispam:  
UriScan:;BCL:0;PCL:0;RULEID:(8251501001)(71701003)(71702001);SRVR:BY1PR0501MB11

**From:** [John Del Cecato](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Subject:** <no subject>  
**Date:** Wednesday, November 18, 2015 10:44:26 AM

---

Whoops... Spelled name wrong.. Got it now..

[chenault@axelrodstrategies.com](mailto:chenault@axelrodstrategies.com)

**From:** [John Del Cecato](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Subject:** Re: Automatic reply: <no subject>  
**Date:** Wednesday, November 18, 2015 10:56:35 AM

---

Okay, confirmed that Allyson is the point person... Email below...  
[allyson@axelrodstrategies](mailto:allyson@axelrodstrategies)

---

**From:** "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>  
**Date:** Wednesday, November 18, 2015 at 10:51 AM  
**To:** John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Subject:** RE: Automatic reply: <no subject>

Imao

---

**From:** John Del Cecato [<mailto:jfdc@akpdmmedia.com>]  
**Sent:** Wednesday, November 18, 2015 10:48 AM  
**To:** Salazar-Rodriguez, Prisca  
**Subject:** FW: Automatic reply: <no subject>

Arggggh – too many changes!!

---

**From:** Chenault Taylor <[Chenault@axelrodstrategies.com](mailto:Chenault@axelrodstrategies.com)>  
**Date:** Wednesday, November 18, 2015 at 10:45 AM  
**To:** John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Subject:** Automatic reply: <no subject>

Hi,

I no longer work at Axelrod Strategies. Please e-mail Allyson Siegal at [allyson@axelrodstrategies](mailto:allyson@axelrodstrategies) with any inquiries. For press requests, contact Leah Siskind at [leah@axelrodstrategies.com](mailto:leah@axelrodstrategies.com).

If you need to reach me, please contact me at [REDACTED]

Thanks,

Chenault Taylor

**From:** [Geri Prado](#)  
**To:** [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [John Del Cecato](#); [Mesa, Nilda](#); [Hayley Prim](#); [Litvak, Gwendolyn](#)  
**Subject:** Re: Following up  
**Date:** Wednesday, November 18, 2015 12:00:34 PM

---

I defer to you guys on this one. That is just not my area of expertise at all.

> On Nov 18, 2015, at 11:59 AM, Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov> wrote:  
>  
> So should we delay call?  
>  
>  
> -----Original Message-----  
> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
> Sent: Wednesday, November 18, 2015 11:57 AM  
> To: Spitalnick, Amy (OMB)  
> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim; Litvak, Gwendolyn  
> Subject: Re: Following up  
>  
> OK. Nilda had the convo with Sky, Andrea (from NextGen) and the public health idea that I don't know much about. Gwen, I will leave that piece to you.  
>  
> Thanks  
>> On Nov 18, 2015, at 11:55 AM, Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov> wrote:  
>>  
>> I think Nilda may be at an event. Adding Gwen from her team. If Nilda can't join we can just discuss and I'll coordinate with Nilda on the back end.  
>>  
>>  
>> -----Original Message-----  
>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>> Sent: Wednesday, November 18, 2015 11:55 AM  
>> To: Spitalnick, Amy (OMB)  
>> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim  
>> Subject: Re: Following up  
>>  
>> Nilda- did this time work for you?  
>>  
>>  
>>> On Nov 18, 2015, at 9:21 AM, Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov> wrote:  
>>>  
>>> Works for me.  
>>>  
>>> Original Message  
>>> From: John Del Cecato  
>>> Sent: Wednesday, November 18, 2015 9:11 AM  
>>> To: Geri Prado; Spitalnick, Amy (OMB)  
>>> Cc: Mesa, Nilda; Hayley Prim  
>>> Subject: Re: Following up  
>>>  
>>>  
>>> Maybe around noon?  
>>>  
>>> On 11/18/15, 9:10 AM, "Geri Prado" <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
>>>  
>>>> Hey Amy-  
>>>>

>>>> We/they are not quite wed to that. Maybe we could get on a quick  
>>>> call around this to explain?  
>>>>  
>>>> Looping in John as he's been dealing with one end of Steyer land and  
>>>> I the other.  
>>>>  
>>>> Thank you.  
>>>>> On Nov 17, 2015, at 5:39 PM, Spitalnick, Amy (OMB)  
>>>>> <SpitalnickA@omb.nyc.gov> wrote:  
>>>>>  
>>>>> Hi Geri -  
>>>>>  
>>>>> FYI, we have a long-planned sustainability tele town hall with WFP  
>>>>> happening in 2 weeks. I expect that we'll announce it at the end of  
>>>>> this week. My gut is that it would be too difficult to try to fold  
>>>>> NextGen into that, since it's two different sets of stakeholders.  
>>>>>  
>>>>> But doing a presser or roundtable without an actual announcement  
>>>>> also doesn't make much sense to me.... so thoughts welcome!  
>>>>>  
>>>>>  
>>>>> -----Original Message-----  
>>>>> From: Mesa, Nilda [<mailto:NMesa@cityhall.nyc.gov>]  
>>>>> Sent: Tuesday, November 17, 2015 5:33 PM  
>>>>> To: 'Geri Prado'  
>>>>> Cc: Spitalnick, Amy (OMB)  
>>>>> Subject: RE: Following up  
>>>>>  
>>>>> Hi Geri --  
>>>>>  
>>>>> We got slammed this last week -- sorry for not responding right away.  
>>>>> Amy and I had a chance to talk and have to do some more internal  
>>>>> vetting/organizing. But we'll be back to you.  
>>>>>  
>>>>> Thanks,  
>>>>> Nilda  
>>>>>  
>>>>>  
>>>>> NILDA MESA | Director  
>>>>>  
>>>>> Mayor's Office of Sustainability  
>>>>> Main: 212.788.9956 | Direct: 212.788.7772 | Cell: [REDACTED]  
>>>>> Fax: 212.312.0985  
>>>>> 253 Broadway, 7th floor NYC 10007  
>>>>> Email: [nmesa@cityhall.nyc.gov](mailto:nmesa@cityhall.nyc.gov)  
>>>>> PConsider the environment before printing this email  
>>>>>  
>>>>>  
>>>>>  
>>>>> -----Original Message-----  
>>>>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>>>>> Sent: Friday, November 13, 2015 3:19 PM  
>>>>> To: Mesa, Nilda  
>>>>> Subject: Following up  
>>>>>  
>>>>> Hi Nilda!  
>>>>>  
>>>>> I was wondering if I could follow up on the convo with Sky and  
>>>>> Andrea last week from NextGen. Did you and Amy have a chance to  
>>>>> talk about ideas?

```
>>>>
>>>> Thank you
>>>>
>>>> Geri
>>>
>>
>
```

**From:** [John Del Cecato](#)  
**To:** [Spitalnick, Amy \(OMB\)](#)  
**Cc:** [Geri Prado](#); [Mesa, Nilda](#); [Hayley Prim](#); [Litvak, Gwendolyn](#)  
**Subject:** Re: Following up  
**Date:** Wednesday, November 18, 2015 12:01:59 PM

---

Yes let's delay

> On Nov 18, 2015, at 12:00 PM, Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov> wrote:  
>  
> So should we delay call?  
>  
>  
> -----Original Message-----  
> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
> Sent: Wednesday, November 18, 2015 11:57 AM  
> To: Spitalnick, Amy (OMB)  
> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim; Litvak, Gwendolyn  
> Subject: Re: Following up  
>  
> OK. Nilda had the convo with Sky, Andrea (from NextGen) and the public health idea that I don't know much about. Gwen, I will leave that piece to you.  
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> Thanks  
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>> I think Nilda may be at an event. Adding Gwen from her team. If Nilda can't join we can just discuss and I'll coordinate with Nilda on the back end.  
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>> -----Original Message-----  
>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>> Sent: Wednesday, November 18, 2015 11:55 AM  
>> To: Spitalnick, Amy (OMB)  
>> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim  
>> Subject: Re: Following up  
>>  
>> Nilda- did this time work for you?  
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>>  
>>> On Nov 18, 2015, at 9:21 AM, Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov> wrote:  
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>>> Works for me.  
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>>> Original Message  
>>> From: John Del Cecato  
>>> Sent: Wednesday, November 18, 2015 9:11 AM  
>>> To: Geri Prado; Spitalnick, Amy (OMB)  
>>> Cc: Mesa, Nilda; Hayley Prim  
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>>>>  
>>>> Hey Amy-  
>>>>



>>>> We/they are not quite wed to that. Maybe we could get on a quick  
>>>> call around this to explain?  
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>>>> Looping in John as he's been dealing with one end of Steyer land and  
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>>>> Thank you.  
>>>>> On Nov 17, 2015, at 5:39 PM, Spitalnick, Amy (OMB)  
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>>>>> Hi Geri -  
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>>>>> FYI, we have a long-planned sustainability tele town hall with WFP  
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>>>>> this week. My gut is that it would be too difficult to try to fold  
>>>>> NextGen into that, since it's two different sets of stakeholders.  
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>>>>> also doesn't make much sense to me.... so thoughts welcome!  
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>>>>> From: Mesa, Nilda [<mailto:NMesa@cityhall.nyc.gov>]  
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>>>>> Cc: Spitalnick, Amy (OMB)  
>>>>> Subject: RE: Following up  
>>>>>  
>>>>> Hi Geri --  
>>>>>  
>>>>> We got slammed this last week -- sorry for not responding right away.  
>>>>> Amy and I had a chance to talk and have to do some more internal  
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>>>>>  
>>>>> Thanks,  
>>>>> Nilda  
>>>>>  
>>>>>  
>>>>> NILDA MESA | Director  
>>>>>  
>>>>> Mayor's Office of Sustainability  
>>>>> Main: 212.788.9956 | Direct: 212.788.7772 | Cell: [REDACTED]  
>>>>> Fax: 212.312.0985  
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>>>>> Email: [nmesa@cityhall.nyc.gov](mailto:nmesa@cityhall.nyc.gov)  
>>>>> PConsider the environment before printing this email  
>>>>>  
>>>>>  
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>>>>> Andrea last week from NextGen. Did you and Amy have a chance to  
>>>>> talk about ideas?

>>>>  
>>>> Thank you  
>>>>  
>>>> Geri  
>>>  
>>  
>

**From:** [Hayley Prim](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Spitalnick, Amy \(OMB\)](#); [Litvak, Gwendolyn](#); [Geri Prado](#); [Mesa, Nilda](#); [Gouin, Kate](#)  
**Subject:** Re: Following up  
**Date:** Wednesday, November 18, 2015 12:03:51 PM

---

Ok-- Will change to 2pm. Thanks all

On Wed, Nov 18, 2015 at 12:02 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Ok

> On Nov 18, 2015, at 12:01 PM, Spitalnick, Amy (OMB)  
> <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:

>

> Ok with me.

>

>

> -----Original Message-----

> From: Litvak, Gwendolyn [mailto:[GLitvak@cityhall.nyc.gov](mailto:GLitvak@cityhall.nyc.gov)]

> Sent: Wednesday, November 18, 2015 12:01 PM

> To: Spitalnick, Amy (OMB); 'Geri Prado'

> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim; Gouin, Kate

> Subject: RE: Following up

>

> Nilda can do 2pm est if others can do that time.

>

> GWEN LITVAK | [212-442-6332](tel:212-442-6332)

>

>

> -----Original Message-----

> From: Spitalnick, Amy (OMB) [mailto:[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)]

> Sent: Wednesday, November 18, 2015 12:00 PM

> To: 'Geri Prado'

> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim; Litvak, Gwendolyn

> Subject: RE: Following up

>

> So should we delay call?

>

>

> -----Original Message-----

> From: Geri Prado [mailto:[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)]

> Sent: Wednesday, November 18, 2015 11:57 AM

> To: Spitalnick, Amy (OMB)

> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim; Litvak, Gwendolyn

> Subject: Re: Following up

>

> OK. Nilda had the convo with Sky, Andrea (from NextGen) and the public health idea that I don't know much about. Gwen, I will leave that piece to you.

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> Thanks

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>>>> NILDA MESA | Director  
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>>>> Main: [212.788.9956](tel:212.788.9956) | Direct: [212.788.7772](tel:212.788.7772) | Cell: [REDACTED]  
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>>>> talk about ideas?  
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>>>> Thank you  
>>>>  
>>>> Geri  
>

--  
**Hayley Prim**  
Political Director  
The Progressive Agenda Committee

C: [REDACTED]

**From:** [Geri Prado](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Spitalnick, Amy \(OMB\)](#); [Litvak, Gwendolyn](#); [Mesa, Nilda](#); [Hayley Prim](#); [Gouin, Kate](#)  
**Subject:** Re: Following up  
**Date:** Wednesday, November 18, 2015 12:04:01 PM

---

We'll try to make it quick and to the point on our end. Just better over phone.

> On Nov 18, 2015, at 12:02 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>  
> Ok  
>  
>> On Nov 18, 2015, at 12:01 PM, Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov> wrote:  
>>  
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>>>> From: John Del Cecato  
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>>>> To: Geri Prado; Spitalnick, Amy (OMB)  
>>>> Cc: Mesa, Nilda; Hayley Prim  
>>>> Subject: Re: Following up  
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>>>>> Nilda  
>>>>>  
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>>>>>  
>>>>> Mayor's Office of Sustainability  
>>>>> Main: 212.788.9956 | Direct: 212.788.7772 | Cell: [REDACTED]  
>>>>> Fax: 212.312.0985  
>>>>> 253 Broadway, 7th floor NYC 10007  
>>>>> Email: nmesa@cityhall.nyc.gov  
>>>>> PConsider the environment before printing this email  
>>>>>  
>>>>>  
>>>>>  
>>>>> -----Original Message-----  
>>>>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>>>>> Sent: Friday, November 13, 2015 3:19 PM  
>>>>> To: Mesa, Nilda  
>>>>> Subject: Following up  
>>>>>  
>>>>> Hi Nilda!  
>>>>>  
>>>>> I was wondering if I could follow up on the convo with Sky and  
>>>>> Andrea last week from NextGen. Did you and Amy have a chance to  
>>>>> talk about ideas?  
>>>>>  
>>>>> Thank you  
>>>>>  
>>>>> Geri  
>>

**From:** [Geri Prado](#)  
**To:** [Mesa, Nilda](#)  
**Cc:** [Spitalnick, Amy \(OMB\)](#); [Litvak, Gwendolyn](#); [John Del Cecato](#); [Hayley Prim](#); [Gouin, Kate](#)  
**Subject:** Re: Following up  
**Date:** Wednesday, November 18, 2015 12:51:43 PM

---

good with me

> On Nov 18, 2015, at 12:46 PM, Mesa, Nilda <NMesa@cityhall.nyc.gov> wrote:

>

> Can we make it 2:15? I'll be coming from an offsite meeting.

>

> -----Original Message-----

> From: Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]

> Sent: Wednesday, November 18, 2015 12:02 PM

> To: Litvak, Gwendolyn; 'Geri Prado'

> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim; Gouin, Kate

> Subject: RE: Following up

>

> Ok with me.

>

>

> -----Original Message-----

> From: Litvak, Gwendolyn [<mailto:GLitvak@cityhall.nyc.gov>]

> Sent: Wednesday, November 18, 2015 12:01 PM

> To: Spitalnick, Amy (OMB); 'Geri Prado'

> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim; Gouin, Kate

> Subject: RE: Following up

>

> Nilda can do 2pm est if others can do that time.

>

> GWEN LITVAK | 212-442-6332

>

>

> -----Original Message-----

> From: Spitalnick, Amy (OMB) [<mailto:SpitalnickA@omb.nyc.gov>]

> Sent: Wednesday, November 18, 2015 12:00 PM

> To: 'Geri Prado'

> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim; Litvak, Gwendolyn

> Subject: RE: Following up

>

> So should we delay call?

>

>

> -----Original Message-----

> From: Geri Prado [<mailto:geri@progressiveagenda.us>]

> Sent: Wednesday, November 18, 2015 11:57 AM

> To: Spitalnick, Amy (OMB)

> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim; Litvak, Gwendolyn

> Subject: Re: Following up

>

> OK. Nilda had the convo with Sky, Andrea (from NextGen) and the public health idea that I don't know much about. Gwen, I will leave that piece to you.

>

> Thanks

>> On Nov 18, 2015, at 11:55 AM, Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov> wrote:

>>

>> I think Nilda may be at an event. Adding Gwen from her team. If Nilda can't join we can just discuss and I'll coordinate with Nilda on the back end.

>>  
>>  
>> -----Original Message-----  
>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>> Sent: Wednesday, November 18, 2015 11:55 AM  
>> To: Spitalnick, Amy (OMB)  
>> Cc: John Del Cecato; Mesa, Nilda; Hayley Prim  
>> Subject: Re: Following up  
>>  
>> Nilda- did this time work for you?  
>>  
>>  
>>> On Nov 18, 2015, at 9:21 AM, Spitalnick, Amy (OMB) <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:  
>>>  
>>> Works for me.  
>>>  
>>> Original Message  
>>> From: John Del Cecato  
>>> Sent: Wednesday, November 18, 2015 9:11 AM  
>>> To: Geri Prado; Spitalnick, Amy (OMB)  
>>> Cc: Mesa, Nilda; Hayley Prim  
>>> Subject: Re: Following up  
>>>  
>>>  
>>> Maybe around noon?  
>>>  
>>> On 11/18/15, 9:10 AM, "Geri Prado" <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:  
>>>  
>>>> Hey Amy-  
>>>>  
>>>> We/they are not quite wed to that. Maybe we could get on a quick  
>>>> call around this to explain?  
>>>>  
>>>> Looping in John as he's been dealing with one end of Steyer land and  
>>>> I the other.  
>>>>  
>>>> Thank you.  
>>>>> On Nov 17, 2015, at 5:39 PM, Spitalnick, Amy (OMB)  
>>>>> <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)> wrote:  
>>>>>  
>>>>> Hi Geri -  
>>>>>  
>>>>> FYI, we have a long-planned sustainability tele town hall with WFP  
>>>>> happening in 2 weeks. I expect that we'll announce it at the end of  
>>>>> this week. My gut is that it would be too difficult to try to fold  
>>>>> NextGen into that, since it's two different sets of stakeholders.  
>>>>>  
>>>>> But doing a presser or roundtable without an actual announcement  
>>>>> also doesn't make much sense to me.... so thoughts welcome!  
>>>>>  
>>>>>  
>>>>> -----Original Message-----  
>>>>> From: Mesa, Nilda [<mailto:NMesa@cityhall.nyc.gov>]  
>>>>> Sent: Tuesday, November 17, 2015 5:33 PM  
>>>>> To: 'Geri Prado'  
>>>>> Cc: Spitalnick, Amy (OMB)  
>>>>> Subject: RE: Following up  
>>>>>  
>>>>> Hi Geri --  
>>>>>

>>>> We got slammed this last week -- sorry for not responding right away.  
>>>> Amy and I had a chance to talk and have to do some more internal  
>>>> vetting/organizing. But we'll be back to you.  
>>>>  
>>>> Thanks,  
>>>> Nilda  
>>>>  
>>>>  
>>>> NILDA MESA | Director  
>>>>  
>>>> Mayor's Office of Sustainability  
>>>> Main: 212.788.9956 | Direct: 212.788.7772 | Cell: [REDACTED]  
>>>> Fax: 212.312.0985  
>>>> 253 Broadway, 7th floor NYC 10007  
>>>> Email: nmesa@cityhall.nyc.gov  
>>>> PConsider the environment before printing this email  
>>>>  
>>>>  
>>>>  
>>>> -----Original Message-----  
>>>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>>>> Sent: Friday, November 13, 2015 3:19 PM  
>>>> To: Mesa, Nilda  
>>>> Subject: Following up  
>>>>  
>>>> Hi Nilda!  
>>>>  
>>>> I was wondering if I could follow up on the convo with Sky and  
>>>> Andrea last week from NextGen. Did you and Amy have a chance to  
>>>> talk about ideas?  
>>>>  
>>>> Thank you  
>>>>  
>>>> Geri  
>>>  
>>  
>

**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Subject:** Re: POLITICO: [PRO] Whiteboard: NYT/Siena Poll: More than half of NYC residents struggling or "just getting by"  
**Date:** Thursday, November 19, 2015 7:34:11 AM

---

Agreed

---

**From:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Reply-To:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Date:** Wednesday, November 18, 2015 at 9:51 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Fw: POLITICO: [PRO] Whiteboard: NYT/Siena Poll: More than half of NYC residents struggling or 'just getting by'

This is telling. And a good reason to dislike all politicians

---

**From:** Clips <[Clips@cityhall.nyc.gov](mailto:Clips@cityhall.nyc.gov)>  
**Date:** Thu, 19 Nov 2015 00:06:12 +0000  
**Subject:** POLITICO: [PRO] Whiteboard: NYT/Siena Poll: More than half of NYC residents struggling or 'just getting by'

**[PRO] Whiteboard: NYT/Siena Poll: More than half of NYC residents struggling or 'just getting by'**  
POLITICO NY - Laura Nahmias  
*[Link is not available]*

More than half of New York City residents are struggling or "just getting by," a new New York Times/Siena poll released Wednesday shows.

Even as city officials say the local economy is strong, 21 percent of residents said they had experienced times over the past year when they did not have enough money to buy food for themselves or their families. And 82 percent said that they did not have enough money to provide adequate shelter for themselves or their families over the last 12 months.

Read the poll's crosstabs here: <http://bit.ly/1lvvDAA>

**From:** [Viguers, Jonathan](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [John Del Cecato](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Snyder, Thomas](#); [Da Costa, Ricky](#); [Shorris, Anthony](#); [Griffith, Chantell](#); [Williams, Dominic](#); [Tarlow, Mindy](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); [Schwartz, Regina](#); [Zuniga, Andrea](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Seignious, Sandy](#); [Fuleihan, Dean \(OMB\)](#); [Darlington, Mandy \(OMB\)](#); [Glen, Alicia](#); [Bruch, Mary](#); [Buery, Richard](#); [Cutler, Dorothy](#); [Carter, Zach \(Law\)](#); [Yarde, Ann-Marie \(LAW\)](#); [Wiley, Maya](#); [Reisman, Lisette](#); [Arslanian, Kayla](#); [Almonte, Catherine](#)  
**Subject:** RE: MBDB: State of The City Briefing  
**Date:** Thursday, November 19, 2015 2:25:21 PM

---

Please gather.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Monday, November 16, 2015 11:11 AM

**To:** Salazar-Rodriguez, Prisca; John Del Cecato; Jonathan Rosen; Blumm, Kate; Snyder, Thomas; Da Costa, Ricky; Shorris, Anthony; Griffith, Chantell; Williams, Dominic; Tarlow, Mindy; Wolfe, Emma; Schnake Mahl, Gabriel; Schwartz, Regina; Zuniga, Andrea; Hagelgans, Andrea; Walzak, Phil; Seignious, Sandy; Fuleihan, Dean (OMB); Darlington, Mandy (OMB); Glen, Alicia; Bruch, Mary; Buery, Richard; Cutler, Dorothy; Carter, Zach (Law); Yarde, Ann-Marie (LAW)); Wiley, Maya; Reisman, Lisette; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBDB: State of The City Briefing

**When:** Thursday, November 19, 2015 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Blue Room

**From:** [John Del Cecato](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Subject:** Re: RE:  
**Date:** Thursday, November 19, 2015 2:30:05 PM

---

Cool thanks

> On Nov 19, 2015, at 2:29 PM, Salazar-Rodriguez, Prisca <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:

>

> Yes

> 830pm drinks at gracie

> Plane lands at 7pm

>

>

> -----Original Message-----

> From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]

> Sent: Thursday, November 19, 2015 2:29 PM

> To: Salazar-Rodriguez, Prisca

> Subject:

>

> Is Axe nailed for Sat?

**From:** [John Del Cecato](#)  
**To:** [Tarlow, Mindy](#)  
**Subject:** <no subject>  
**Date:** Thursday, November 19, 2015 3:26:09 PM

---

My information:

John Del Cecato

AKPD Message and Media





**From:** [Arslanian, Kayla](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [John Del Cecato](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Snyder, Thomas](#); [Da Costa, Ricky](#); [Shorris, Anthony](#); [Griffith, Chantell](#); [Williams, Dominic](#); [Tarlow, Mindy](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); [Schwartz, Regina](#); [Zuniga, Andrea](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Seignious, Sandy](#); [Fuleihan, Dean \(OMB\)](#); [Darlington, Mandy \(OMB\)](#); [Glen, Alicia](#); [Bruch, Mary](#); [Buery, Richard](#); [Cutler, Dorothy](#); [Carter, Zach \(Law\)](#); [Yarde, Ann-Marie \(LAW\)](#); [Wiley, Maya](#); [Reisman, Lisette](#); [Almonte, Catherine](#); [Viguers, Jonathan](#)  
**Subject:** RE: MBDB: State of The City Briefing  
**Date:** Thursday, November 19, 2015 3:43:38 PM

---

Pls gather (again!)

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Monday, November 16, 2015 11:11 AM

**To:** Salazar-Rodriguez, Prisca; John Del Cecato; Jonathan Rosen; Blumm, Kate; Snyder, Thomas; Da Costa, Ricky; Shorris, Anthony; Griffith, Chantell; Williams, Dominic; Tarlow, Mindy; Wolfe, Emma; Schnake Mahl, Gabriel; Schwartz, Regina; Zuniga, Andrea; Hagelgans, Andrea; Walzak, Phil; Seignious, Sandy; Fuleihan, Dean (OMB); Darlington, Mandy (OMB); Glen, Alicia; Bruch, Mary; Buery, Richard; Cutler, Dorothy; Carter, Zach (Law); Yarde, Ann-Marie (LAW)); Wiley, Maya; Reisman, Lisette; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBDB: State of The City Briefing

**When:** Thursday, November 19, 2015 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Blue Room

**From:** [John Del Cecato](#)  
**To:** [Gunaratna, Mahen](#)  
**Cc:** [Jon Fromowitz](#); [Blumm, Kate](#)  
**Subject:** Re: Over 179,000 jobs added since BdB took office  
**Date:** Thursday, November 19, 2015 7:18:13 PM

---

Haha - exactly

On Nov 19, 2015, at 7:16 PM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

But what does that matter if he's late?

---

**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Thursday, November 19, 2015 7:14 PM  
**To:** Gunaratna, Mahen  
**Cc:** Jon Fromowitz; Blumm, Kate  
**Subject:** Re: Over 179,000 jobs added since BdB took office

Lower unemployment rate than the nation

On Nov 19, 2015, at 6:50 PM, Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)> wrote:

For his stump!

---

**From:** Gunaratna, Mahen  
**Sent:** Thursday, November 19, 2015 6:45 PM  
**To:** Walzak, Phil; Hagelgans, Andrea; Hinton, Karen; Kadushin, Peter  
**Subject:** Over 179,000 jobs added since BdB took office

We're now up to "over 179,000 jobs since I took office". Per transcripts, this is the language the Mayor has been using recently:

<!--[if !supportLists]-->● <!--[endif]-->On John Gambling Show on Nov 4<sup>th</sup>: "177,000 new jobs since I came into office 22 months ago."

<!--[if !supportLists]-->● <!--[endif]-->Nov 4<sup>th</sup> on 1010WINS: "We've had almost 170,000 new jobs created since I took office"

<!--[if !supportLists]-->● <!--[endif]-->Media avail on Nov 6<sup>th</sup>: "I think it's about 170,000 new jobs since 22 months ago"

<!--[if !supportLists]-->● <!--[endif]-->On Castimatidis on Nov 8<sup>th</sup>:

**John Castimatidis:** Also, in your last 22 months you've been mayor, I hear we added 177 new jobs –

**Mayor:** 177,000.

Should I send him a note letting him know that we're now at 179k?

Thanks,

Mahen

--

Since the beginning of 2014 (December 2013 to October 2015)

<!--[if !supportLists]-->• <!--[endif]--> NYC has added 179,200 private sector jobs since the start of 2014, an increase of 5.1%.

<!--[if !supportLists]-->• <!--[endif]--> The strongest employment gains since December 2013 were in Health Care & Social Assistance (+51,100), Professional, Scientific, & Technical Services (+21,000), and Accommodation & Food Services (+18,200).

--

**Mahen Gunaratna**

Director of Research and Media Analysis

Mayor's Press Office | City Hall

[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)

(212) 676-3154 (o) | (347)-268-4295 (c)

**From:** [Klein, Monica](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Kadushin, Peter](#); [Hinton, Karen](#)  
**Subject:** Re: George  
**Date:** Friday, November 20, 2015 11:22:06 AM

---

Ugh sry my email is having a moment. Ignore

Sent from my iPhone

On Nov 20, 2015, at 11:19 AM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Looks like old email

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Friday, November 20, 2015 at 11:15 AM  
**To:** "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Cc:** "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Subject:** RE: George

Pope security?

---

**From:** Klein, Monica  
**Sent:** Friday, November 20, 2015 11:15 AM  
**To:** Hagelgans, Andrea  
**Cc:** Walzak, Phil; Kadushin, Peter; John Del Cecato; Hinton, Karen  
**Subject:** Re: George

I can try

Sent from my iPhone

On Sep 17, 2015, at 5:48 PM, Hagelgans, Andrea  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Just talked to Josh margolin. He said george did a sit down today with bratton at 1PP on Pope security. Will air as part of sunday's show

MK- can we find out more from Peter Donald?

Sent from my BlackBerry 10 smartphone.

**From:** [Hagelgans, Andrea](#)  
**To:** [Hinton, Karen](#); [Gunaratna, Mahen](#); [Walzak, Phil](#); [John Del Cecato](#)  
**Subject:** Re: Tweet by Greg Pinelo on Twitter  
**Date:** Sunday, November 22, 2015 10:51:49 AM

---

Like the three horseman of the apocaplyse

Sent from my BlackBerry 10 smartphone.

---

**From:** Hinton, Karen  
**Sent:** Sunday, November 22, 2015 10:48 AM  
**To:** Gunaratna, Mahen; Walzak, Phil; Hagelgans, Andrea; John Del Cecato  
**Subject:** RE: Tweet by Greg Pinelo on Twitter

---

what a trio

What is the rubio comment?

**Karen Hinton**  
**Press Secretary**

  
**Follow Me On Twitter @KarenHinton**

---

**From:** Gunaratna, Mahen  
**Sent:** Sunday, November 22, 2015 10:32 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Hinton, Karen; John Del Cecato  
**Subject:** Tweet by Greg Pinelo on Twitter



**Greg Pinelo** ([@gregpinelo](#))

[11/22/15, 10:01 AM](#)

So far today:

Christie: DeBlasio should be mayor of Damascus

Rubio: Paris attacks good for me Trump: black guy deserved beating at his rally

[Download](#) the Twitter app

Sent from my iPhone

**From:** [John Del Cecato](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Subject:** Re:  
**Date:** Monday, November 23, 2015 4:38:51 PM

---

I **think** it was East End Bar and Grill?


---

**From:** "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>  
**Date:** Monday, November 23, 2015 at 4:31 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** <no subject>

Hey –

Question-

Where did you guys have drinks one day after TPA – its near Gracie but Phil cant remember.....

Prisca Salazar-Rodriguez  
Office of The Mayor  
212-341-5016  


**From:** [B](#)  
**To:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Snyder, Thomas](#)  
**Cc:** [John Del Cecato](#); [Jonathan Rosen](#)  
**Subject:** Re: ABNY  
**Date:** Tuesday, November 24, 2015 9:40:21 AM

---

Looping JDC + JR

-----Original Message-----

From: bccd@cityhall.nyc.gov  
Date: Tue, 24 Nov 2015 13:33:32  
To: Phil Walzak<PWalzak@cityhall.nyc.gov>; Andrea Hagelgans<AHagelgans@cityhall.nyc.gov>; Tom Snyder<TSnyder@cityhall.nyc.gov>  
Reply-To: bccd@cityhall.nyc.gov  
Subject: ABNY

Pls discuss today: an ABNY speech in 3 weeks re: homelessness

**From:** [Bennett, Rob](#)  
**To:** [John Del Cecato](#)  
**Subject:** FW: This better?  
**Date:** Tuesday, November 24, 2015 11:52:21 AM

---

Here's where this got workshopped to...

[REDACTED]

—

**Rob Bennett**  
Director  
Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639 | twitter: [@rob\\_bennett](#)

---

**From:** <Bennett>, rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>  
**Date:** Tuesday, November 24, 2015 at 11:52 AM  
**To:** "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Subject:** Re: This better?

BUMP

PW – cool w/ this: [REDACTED]

—

**Rob Bennett**  
Director  
Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639 | twitter: [@rob\\_bennett](#)

---

**From:** <Bennett>, rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>  
**Date:** Tuesday, November 24, 2015 at 11:43 AM  
**To:** "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Subject:** Re: This better?

Works for me.

AH/PW – all good?

R

—

**Rob Bennett**  
Director



Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639 | twitter: [@rob\\_bennett](#)

---

**From:** <Cahan>, Aaron <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)>  
**Date:** Tuesday, November 24, 2015 at 11:38 AM  
**To:** rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Subject:** Re: This better?

Unlisted: [REDACTED]

Download for FB [REDACTED]

From: <Bennett>, Rob Bennett <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)<<mailto:RobBennett@cityhall.nyc.gov>>>  
Date: Tuesday, November 24, 2015 11:20 AM  
To: Phil Walzak <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)<<mailto:PWalzak@cityhall.nyc.gov>>>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)<<mailto:AHagelgans@cityhall.nyc.gov>>>  
Cc: Aaron Cahan <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)<<mailto:acahan@digital.nyc.gov>>>  
Subject: Re: This better?

AC – pls print it.

Want to get out ASAP.

—

Rob Bennett  
Director  
Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639 | twitter: [@rob\\_bennett](#)<[http://www.twitter.com/rob\\_bennett](http://www.twitter.com/rob_bennett)>

From: <Walzak>, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)<<mailto:PWalzak@cityhall.nyc.gov>>>  
Date: Tuesday, November 24, 2015 at 11:19 AM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)<<mailto:robbennett@cityhall.nyc.gov>>>, Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)<<mailto:AHagelgans@cityhall.nyc.gov>>>  
Cc: "Cahan, Aaron (Media)" <[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)<<mailto:acahan@digital.nyc.gov>>>  
Subject: RE: This better?

ok

From: Bennett, Rob  
Sent: Tuesday, November 24, 2015 11:17 AM  
To: Walzak, Phil; Hagelgans, Andrea  
Cc: Cahan, Aaron (Media)

Subject: Re: This better?

On Monday, Mayor de Blasio and First Lady McCray introduced NYC's plan for Mental Healthcare.

Mayor de Blasio spoke candidly about his father's struggles, and his daughter's journey towards wellness.

—

Rob Bennett

Director

Creative Communications

Office of the Mayor | City of New York

c: (917) 806-3639 | twitter: @rob\_bennett<[http://www.twitter.com/rob\\_bennett](http://www.twitter.com/rob_bennett)>

---

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**From:** [Bennett, Rob](#)  
**To:** [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** FW: latest sketch -Thanksgiving  
**Date:** Wednesday, November 25, 2015 4:59:53 PM

---

See attached. Send notes if you have.

Lots off opportunity for gags on the "to do".

—

**Rob Bennett**  
Director  
Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639 | twitter: [@rob\\_bennett](#)

---

**From:** <Bennett>, rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>  
**Date:** Wednesday, November 25, 2015 at 4:59 PM  
**To:** Dan Gross <[DGross@cityhall.nyc.gov](mailto:DGross@cityhall.nyc.gov)>  
**Subject:** FW: latest sketch -Thanksgiving

—

**Rob Bennett**  
Director  
Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639 | twitter: [@rob\\_bennett](#)

---

**From:** <Bartholomew>, Caty <[cbartholomew@digital.nyc.gov](mailto:cbartholomew@digital.nyc.gov)>  
**Date:** Wednesday, November 25, 2015 at 4:23 PM  
**To:** rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)>  
**Subject:** Re: latest sketch -Thanksgiving

Update – haven't moved the exclamation point or flown the turkey yet, but here's the latest:

From: "Bennett, Rob" <[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)<<mailto:RobBennett@cityhall.nyc.gov>>>  
Date: Wednesday, November 25, 2015 2:00 PM  
To: "Bartholomew, Caty" <[cbartholomew@digital.nyc.gov](mailto:cbartholomew@digital.nyc.gov)<<mailto:cbartholomew@digital.nyc.gov>>>  
Subject: Re: latest sketch -Thanksgiving

Call when u can. [REDACTED]

—

Rob Bennett  
Director  
Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639 | twitter: @rob\_bennett<[http://www.twitter.com/rob\\_bennett](http://www.twitter.com/rob_bennett)>

From: <Bartholomew>, Caty <[cbartholomew@digital.nyc.gov](mailto:cbartholomew@digital.nyc.gov)<<mailto:cbartholomew@digital.nyc.gov>>>  
Date: Wednesday, November 25, 2015 at 12:56 PM  
To: rob Bennett <[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)<<mailto:robbennett@cityhall.nyc.gov>>>  
Subject: RE: latest sketch -Thanksgiving

---

From: Bennett, Rob [[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)<<mailto:RobBennett@cityhall.nyc.gov>>]  
Sent: Wednesday, November 25, 2015 11:26 AM  
To: Bartholomew, Caty  
Subject: Re: latest sketch -Thanksgiving

Call me [REDACTED]

—

Rob Bennett  
Director  
Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639 | twitter: @rob\_bennett<[http://www.twitter.com/rob\\_bennett](http://www.twitter.com/rob_bennett)>

From: <Bartholomew>, Caty  
<[cbartholomew@digital.nyc.gov](mailto:cbartholomew@digital.nyc.gov)<<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>>>  
Date: Wednesday, November 25, 2015 at 11:25 AM  
To: rob Bennett  
<[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)<<mailto:robbennett@cityhall.nyc.gov>><<mailto:robbennett@cityhall.nyc.gov>>>  
>  
Subject: Re: latest sketch -Thanksgiving

I think it previews ok. I'll speed up timing and add language.

Sent from my iPhone

On Nov 25, 2015, at 10:47, Bennett, Rob  
<[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)<<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>>>  
<<mailto:RobBennett@cityhall.nyc.gov>>> wrote:

Cool. Call me when ur settled in? # below.

—

Rob Bennett  
Director  
Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639<tel:(917)%20806-3639> | twitter:  
@rob\_bennett<[http://www.twitter.com/rob\\_bennett](http://www.twitter.com/rob_bennett)>

On Nov 25, 2015, at 10:41 AM, Bartholomew, Caty  
<[cbartholomew@digital.nyc.gov](mailto:cbartholomew@digital.nyc.gov)<<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>>> wrote:

Hey Rob,  
My software's getting updated remotely so I'm going to work from home for a few hours

Sent from my iPhone

On Nov 25, 2015, at 09:37, Bennett, Rob  
<[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)<<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>>> wrote:

The 8 bit is vintage but the effect/design needs to seem modern. Does that make sense?

I got concerned watching it that it seems weak or dated.

Also, some of the timing is a bit off. H comes in too early.

On my way in.

—

Rob Bennett  
Director  
Creative Communications  
Office of the Mayor | City of New York  
c: (917) 806-3639<tel:(917)%20806-3639> | twitter:  
@rob\_bennett<[http://www.twitter.com/rob\\_bennett](http://www.twitter.com/rob_bennett)>

On Nov 25, 2015, at 9:31 AM, Bartholomew, Caty  
<[cbartholomew@digital.nyc.gov](mailto:cbartholomew@digital.nyc.gov)<<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>>> wrote:

Yes, I can add that...this is what I've got so far. Let me know if you have additional changes.

From: <Cahan>, Aaron Cahan

<[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)<<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>>>

Date: Tuesday, November 24, 2015 5:33 PM

To: "Bennett, Rob"

<[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)<<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>>>, "Bartholomew, Caty"

<[cbartholomew@digital.nyc.gov](mailto:cbartholomew@digital.nyc.gov)<<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>>>

Subject: Re: latest sketch -Thanksgiving

I think could be titled or presented with "Happy Thanksgiving from Mayor de Blasio" or "Happy Thanksgiving From Your Mayor"

From: <Bennett>, Rob Bennett

<[RobBennett@cityhall.nyc.gov](mailto:RobBennett@cityhall.nyc.gov)<<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>><<mailto:RobBennett@cityhall.nyc.gov>>>

Date: Tuesday, November 24, 2015 2:36 PM

To: "Bartholomew, Caty"

<[cbartholomew@digital.nyc.gov](mailto:cbartholomew@digital.nyc.gov)<<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>>>, Aaron Cahan

<[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)<<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>>>

Subject: Re: latest sketch -Thanksgiving

Love it. Please develop as discussed.

—

Rob Bennett

Director

Creative Communications

Office of the Mayor | City of New York

c: (917) 806-3639 | twitter: @rob\_bennett<[http://www.twitter.com/rob\\_bennett](http://www.twitter.com/rob_bennett)>

From: <Bartholomew>, Caty

<[cbartholomew@digital.nyc.gov](mailto:cbartholomew@digital.nyc.gov)<<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>><<mailto:cbartholomew@digital.nyc.gov>>>

Date: Tuesday, November 24, 2015 at 2:26 PM

To: rob Bennett

<[robbennett@cityhall.nyc.gov](mailto:robbennett@cityhall.nyc.gov)<<mailto:robbennett@cityhall.nyc.gov>><<mailto:robbennett@cityhall.nyc.gov>>  
<<mailto:robbennett@cityhall.nyc.gov>><<mailto:robbennett@cityhall.nyc.gov>><<mailto:robbennett@cityhall.nyc.gov>>>, "Cahan, Aaron (Media)"

<[acahan@digital.nyc.gov](mailto:acahan@digital.nyc.gov)<<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>>  
<<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>><<mailto:acahan@digital.nyc.gov>>>

Subject: latest sketch -Thanksgiving

For your review...

I'm happy to make changes or head in a different direction.

CB

---

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<test23animcloc.gif>

**From:** [Fialkoff, Gabrielle](#)  
**To:** ["Geri Prado"; Salazar-Rodriguez, Prisca](#)  
**Cc:** [Snyder, Thomas; John Del Cecato; Arslanian, Kayla](#)  
**Subject:** RE: [REDACTED]  
**Date:** Monday, November 30, 2015 2:43:35 PM

---

I'm with Geri-if we have the time we can build productive meeting/event (s) Have him come in Thursday and use Friday (and possibly Thursday night if timing is right)

-----Original Message-----

**From:** Geri Prado [<mailto:geri@progressiveagenda.us>]  
**Sent:** Monday, November 30, 2015 11:20 AM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; John Del Cecato; Fialkoff, Gabrielle; Arslanian, Kayla  
**Subject:** Re: [REDACTED]

On our end- yes we could do things. Lock the time in and tell us what we have and we can figure out some things and make it productive. If we have more time on Friday that might help so if he flies in Thursday night for example.

> On Nov 30, 2015, at 11:05 AM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

>  
> What are we thinking here?

>  
>  
> -----Original Message-----

> **From:** B  
> **Sent:** Sunday, November 29, 2015 6:09 PM  
> **To:** Salazar-Rodriguez, Prisca  
> **Cc:** FLONYC; Snyder, Thomas; Arslanian, Kayla; Geri Prado; John Del Cecato; Fialkoff, Gabrielle  
> **Subject:** [REDACTED]

>  
>  
> Is Saturday, June 11 in Santa Clara in the morning. We need to arrive no later than Friday afternoon, June 10. We will return on Sunday, June 12 [REDACTED]  
> [REDACTED]

>  
> The question is what else, if anything, should I be achieving while out there? Should I meet with Tom Steyer, or do an event with him? Are there people Gabrielle (or Ross) would like me to meet, or any events to do such as the one Ross created last time I was there?

>  
> We can do that either within the time I'm out there, or should we get me out there a day earlier? Or we may decide to do none of the above and keep it as brief as possible and focused on family. Chirlane needs to book the flights by the end of the week, so let's make some quick decisions. Pls discuss among yourselves (and Ross) and recommend a course of action. Thanks

>  
>



**From:** [John Del Cecato](#)  
**To:** [Geri Prado](#)  
**Cc:** [Spitalnick, Amy \(OMB\)](#); [Mesa, Nilda](#)  
**Subject:** Re: NextGen  
**Date:** Monday, November 30, 2015 4:21:42 PM

---

Next week, right Amy?

> On Nov 30, 2015, at 3:16 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>  
> OK. What is the timing of the joint op-ed?  
>  
>  
>> On Nov 30, 2015, at 3:15 PM, Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov> wrote:  
>>  
>> Sorry, I'm out of town that day.  
>>  
>>  
>> -----Original Message-----  
>> From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
>> Sent: Monday, November 30, 2015 3:14 PM  
>> To: Spitalnick, Amy (OMB); Mesa, Nilda  
>> Cc: John Del Cecato  
>> Subject: NextGen  
>>  
>> Hi Nilda and Amy:  
>>  
>> I hope you both had a good weekend and Thanksgiving.  
>>  
>> I'm talking to the NextGen folks on Friday at noon. They weren't responsive re: WFP so I think we're at the next thing. Can either of you join on Friday? If not, I can take it as it's the time that works for them.  
>>  
>> Let me know. Thank you  
>>  
>> Geri  
>

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Snyder, Thomas](#); [Arslanian, Kayla](#); [John Del Cecato](#); [Fialkoff, Gabrielle](#)  
**Subject:** Re: [REDACTED]  
**Date:** Wednesday, December 02, 2015 7:16:58 AM

---

This is going to take a more research and lining up but it's hard to reach out without slight dates. This far out it's hard to give concretes. 8 months out the national part will change based on where we are. I'm speaking for TPAC.

If I get time something will come together. There are a ton of donors to talk to out there. We will make something happen no problem. National stuff is looser but it will happen.

> On Dec 2, 2015, at 7:14 AM, Salazar-Rodriguez, Prisca <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:  
>  
> -mayor/FLONYC  
>  
> FWIW Recommendations should be with who and for how long. Strong and as concrete as possible.  
>  
> Who would he meet with on Thursday?  
>  
>  
>  
> Sent from my iPhone  
>  
>> On Dec 2, 2015, at 6:58 AM, Geri Prado <geri@progressiveagenda.us> wrote:  
>>  
>> I think we had answered but looks like it was a different string to spare you the back and forth. If you all can get in Thursday night we can definitely build around whatever time you give us. All I would need is the times available and we can get to work.  
>>  
>> That's my opinion, others may have different.  
>>  
>>  
>>> On Dec 2, 2015, at 6:55 AM, B <BCCD@cityhall.nyc.gov> wrote:  
>>>  
>>>  
>>> Unless someone's got some thoughts on this, my suggestion is that Chirlane book these flights just on the basis of family schedule. Then if we have a TPA or other need, we can re-work my flight as needed. Prisca, pls coordinate with Chirlane. Thanks  
>>>  
>>> -----Original Message-----  
>>> From: Prisca Salazar-Rodriguez  
>>> To: Bill de Blasio  
>>> Cc: Chirlane McCray  
>>> Cc: Tom Snyder  
>>> Cc: Kayla Arslanian  
>>> Cc: Geri Prado  
>>> Cc: John Del Cecato  
>>> Cc: Gabrielle Fialkoff  
>>> Subject: RE: [REDACTED]  
>>> Sent: Nov 29, 2015 6:50 PM  
>>>  
>>> Will do.  
>>>  
>>> -----Original Message-----  
>>> From: B

>>> Sent: Sunday, November 29, 2015 6:09 PM

>>> To: Salazar-Rodriguez, Prisca

>>> Cc: FLONYC; Snyder, Thomas; Arslanian, Kayla; Geri Prado; John Del Cecato; Fialkoff, Gabrielle

>>> Subject: [REDACTED]

>>>

>>>

>>> Is Saturday, June 11 in Santa Clara in the morning. We need to arrive no later than Friday afternoon, June 10. We will return on Sunday, June 12. [REDACTED]

[REDACTED]

>>>

>>> The question is what else, if anything, should I be achieving while out there? Should I meet with Tom Steyer, or do an event with him? Are there people Gabrielle (or Ross) would like me to meet, or any events to do such as the one Ross created last time I was there?

>>>

>>> We can do that either within the time I'm out there, or should we get me out there a day earlier? Or we may decide to do none of the above and keep it as brief as possible and focused on family. Chirlane needs to book the flights by the end of the week, so let's make some quick decisions. Pls discuss among yourselves (and Ross) and recommend a course of action. Thanks

>>

**From:** [FLONYC](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [B; Snyder, Thomas; Arslanian, Kayla; Geri Prado; John Del Cecato; Fialkoff, Gabrielle](#)  
**Subject:** Re: [REDACTED]  
**Date:** Wednesday, December 02, 2015 7:45:21 AM

---

We can talk later, but I lean towards booking a Thursday night arrival.

> On Dec 2, 2015, at 7:37 AM, Salazar-Rodriguez, Prisca <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:  
>  
> Will do. Will reach out later today.  
>  
> Sent from my iPhone  
>  
>> On Dec 2, 2015, at 6:55 AM, B <BCCD@cityhall.nyc.gov> wrote:  
>>  
>>  
>> Unless someone's got some thoughts on this, my suggestion is that Chirlane book these flights just on the basis of family schedule. Then if we have a TPA or other need, we can re-work my flight as needed. Prisca, pls coordinate with Chirlane. Thanks  
>>  
>> -----Original Message-----  
>> From: Prisca Salazar-Rodriguez  
>> To: Bill de Blasio  
>> Cc: Chirlane McCray  
>> Cc: Tom Snyder  
>> Cc: Kayla Arslanian  
>> Cc: Geri Prado  
>> Cc: John Del Cecato  
>> Cc: Gabrielle Fialkoff  
>> Subject: RE: [REDACTED]  
>> Sent: Nov 29, 2015 6:50 PM  
>>  
>> Will do.  
>>  
>> -----Original Message-----  
>> From: B  
>> Sent: Sunday, November 29, 2015 6:09 PM  
>> To: Salazar-Rodriguez, Prisca  
>> Cc: FLONYC; Snyder, Thomas; Arslanian, Kayla; Geri Prado; John Del Cecato; Fialkoff, Gabrielle  
>> Subject: [REDACTED]  
>>  
>>  
>> Is Saturday, June 11 in Santa Clara in the morning. We need to arrive no later than Friday afternoon, June 10. We will return on Sunday, June 12. [REDACTED]  
>>  
>>  
>> The question is what else, if anything, should I be achieving while out there? Should I meet with Tom Steyer, or do an event with him? Are there people Gabrielle (or Ross) would like me to meet, or any events to do such as the one Ross created last time I was there?  
>>  
>> We can do that either within the time I'm out there, or should we get me out there a day earlier? Or we may decide to do none of the above and keep it as brief as possible and focused on family. Chirlane needs to book the flights by the end of the week, so let's make some quick decisions. Pls discuss among yourselves (and Ross) and recommend a course of action. Thanks

>>  
>>  
>>

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [John Del Cecato](#); [Snyder, Thomas](#); [Arslanian, Kayla](#); [Almonte, Catherine](#); [Viguers, Jonathan](#); [Thornton, Demetrius](#)  
**Subject:** Re: MBDB: TPA Strategy Meeting  
**Date:** Wednesday, December 02, 2015 11:51:04 AM

---

Can't do this.

On Dec 2, 2015, at 10:49 AM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

<mime-attachment.ics>

**From:** [Fialkoff, Gabrielle](mailto:Fialkoff_Gabrielle)  
**To:** [jfalk@skopmedia.com](mailto:jfalk@skopmedia.com)  
**Subject:** City Announces Public-Private Partnership to Promote Better Health Outcomes  
**Date:** Thursday, December 03, 2015 11:14:26 AM

---

Dear John

I am so pleased to announce an important new public-private partnership called Building Healthy Communities. This unique initiative seeks to improve community health outcomes in 12 of our highest-need neighborhoods by increasing opportunities for physical activity improving access to fresh and affordable food and promoting safe and vibrant public spaces.

Building Healthy Communities is an example of an important strategic alliance between the public and private sectors that allows for private funds to unlock and maximize public dollars. We are grateful to our founding partners Unilever whose commitment is the largest corporate commitment to the City to date the Laurie M. Tisch Illumination Fund and the New York State Health Foundation and also to our 11 City agencies who have worked together to bring this initiative to life.

Below please read more about Building Healthy Communities in today's Wall Street Journal.

Please feel free to reach out to me directly to learn more about Building Healthy Communities and to get involved in our efforts to ensure that the places where we live learn work and play support good health.

Best regards  
Gabrielle

Gabrielle Fialkoff  
Senior Advisor to the Mayor  
Director of the Office of Strategic Partnerships  
212-341-5084  
[gialkoff@cityhall.nyc.gov](mailto:gialkoff@cityhall.nyc.gov)

#### ***Wall Street Journal : Creating Oases in New York City's 'Food Deserts'***

Farms being built at public housing sites to grow produce for communities with limited access to healthy food  
*By Zolan Kanno-Youngs*  
**Dec. 2, 2015**

When Sade Bennett started working in April at a small farm on the grounds of a New York City Housing Authority complex in Brooklyn, she had a GED, a 5-year-old son, and a desire to better her health and her community

She has learned how to grow produce, cook it in the healthiest manner, and along the way she obtained a certificate qualifying her to work in some sustainability-related jobs. She even surprised her family at Thanksgiving this year when she arrived with fresh vegetables

"The lessons that we've learned, we take it home to our kids and they have healthier mind-sets," said Ms. Bennett, 25 years old, who lives in the Crown Heights neighborhood of Brooklyn

The 1-acre plot where Ms. Bennett worked, known as the NYCHA farm at Red Hook, will serve as a prototype for Mayor Bill de Blasio's new Building Healthy Communities initiative. The multimillion-dollar public-private partnership aims to improve the health of New Yorkers in 12 communities that have limited access to healthy food and are sometimes referred to as food deserts.

The initiative plans to build more urban farms, expand school gardens and establish community-center culinary programs and farmers markets.

"Our neighborhoods must be able to offer access to healthy food, opportunities for physical activity and safe, vibrant public spaces," Mr. de Blasio said.

Unilever, a multinational consumer goods company, has already committed \$4.1 million to the initiative. The Laurie M. Tisch Illumination Fund and the New York State Health Foundation have each pledged \$500,000. The initiative will also use funding from the city Department of Parks & Recreation's Community Parks Initiative, as well as other agencies.

Urban farms will be constructed on NYCHA sites in East Harlem and Brooklyn's Canarsie section as well as the South Bronx and Staten Island within the next three years. One urban farm is already being designed at the Howard Houses in Brownsville, in Brooklyn. The other neighborhoods should receive money to maintain pedestrian plazas, establish farmers markets and install outdoor exercise areas, according to a spokeswoman for the mayor.

The communities were chosen based on their levels of obesity and diabetes, as well as population density and crime.

"We know engaged communities are usually safer communities so that's where we hope we're going with this," said Gabrielle Fialkoff, the director of the city Office of Strategic Partnerships, which will anchor the initiative.

The urban farms will adopt the same model as the Red Hook farm and its workers will be trained by members of its workforce. The urban farm workforce is largely supplied by Green City Force, an AmeriCorps program that enlists 18- to 24-year-olds from low-income backgrounds into environmental service.

The so-called corps members must be unemployed or in a dead-end job and have a GED or high-school diploma. They are paid \$1,000 a month to either work on the NYCHA farming beds or raise the public-housing residents' awareness on energy efficiency.

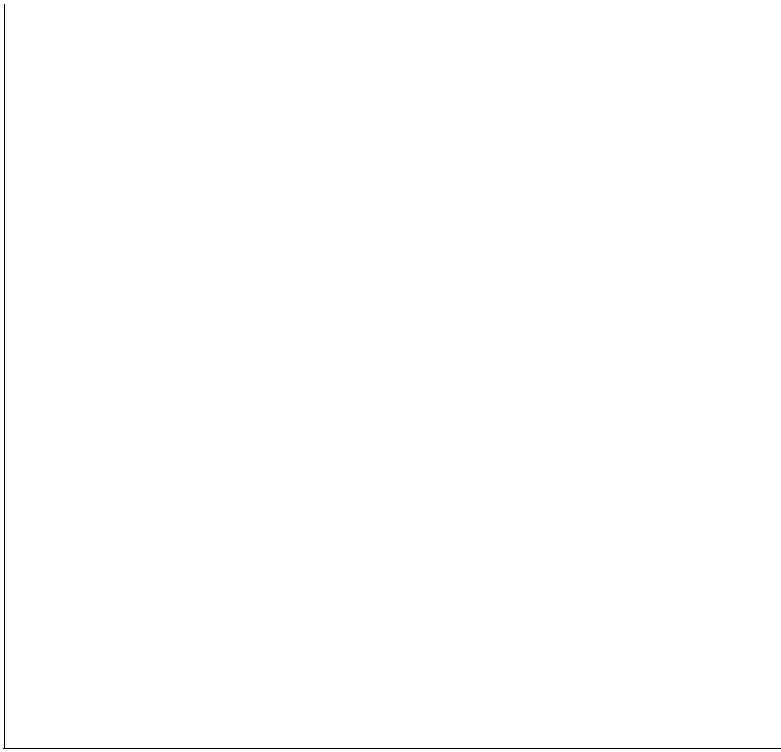
The produce from the urban farms comes free of charge to the public-housing residents—they only need to volunteer at the farm or bring a bag of kitchen compost from their own home. If they bring compost, they will receive a bag of the same weight filled with collard greens, celery, cucumbers, cabbage or other vegetables and herbs.

The urban farmers then hold culinary classes in a community center to teach residents how to cook the produce.

"The experience of the Red Hook farm was one that we wanted to take elsewhere and bring to our other communities," Ms. Fialkoff said. "I think so much is happening in that one place."  
Ashley White, 25, an alumna of Green City Force and an intern at the city Department of Environmental Protection, said she was motivated to provide healthy food to neighborhoods considered food deserts.

"I go to Manhattan and there's Whole Foods, there's Trader Joe's, there's Union Square, the farmers market," Ms. White said. "We don't have any of that."

The corps members also have used the experience to benefit their own health. Ms. Bennett said that she has been cutting sweets from her diet. And with her first stipend check, she bought a bicycle.





**From:** [Hagelgans, Andrea](#)  
**To:** [John Del Cecato \(jfdc@akpdmedia.com\)](#); [Walzak, Phil](#); [Blumm, Kate](#)  
**Subject:** FW: 311 complaints - Quality of Life  
**Date:** Friday, December 04, 2015 11:28:38 AM  
**Attachments:** [QoL Complaints 2015.xlsx](#)

---

Attached are the top generally accepted Quality of Life complaints to 311 through end of November, 2015. Also included full year 2013 & 2014 for comparative purposes.

Might be more than you need but as mentioned last night defining QoL can be tricky. There is no set definition or list. The 36 complaints (aka Service Requests) in the attached reflect those most frequently referred to by Agencies, the public, and historically as quality of life related. Most are NYPD jurisdiction, such as noise, blocked driveways, and drinking in public. Others reflect visible conditions the public reports to 311 including sanitation issues, rodents, and graffiti.

Also includes the two types of Homeless Service Requests – Assistance and reports of Encampment.

Since QoL is not a hard definition you can exclude those that don't fit your criteria. You can let me know and we can revise the spreadsheet or feel free to edit. If you have any questions or need detail happy to walk you through it.

In the attached QoL-related account for 601,000 complaints through November (1,800 avg per day) which represents 24% of all Service Requests filed through 311 and is higher in total than same set in 2014 and 2013.

**Quality of Life (QoL) Complaints to 311**  
**2013 - 2015**

<b>2015 Rank</b>	<b>Agency</b>	<b>Complaint Type</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
1	NYPD	Noise - Residential	151,516	192,608	190,581
2	NYPD	Blocked Driveway	57,408	79,170	91,340
3	DEP	Noise	40,080	51,906	52,993
4	NYPD	Noise - Street/Sidewalk	24,609	35,484	49,036
5	NYPD	Noise - Commercial	26,520	37,325	40,133
6	DSNY	Sanitation Condition	24,888	27,149	30,078
7	DOHMH	Rodent	22,365	24,515	27,397
8	NYPD	Derelict Vehicle	11,733	15,197	19,766
9	NYPD	Noise - Vehicle	12,772	15,154	18,074
10	DSNY	Derelict Vehicles	11,783	12,630	17,287
11	DSNY	Graffiti	13,262	15,889	12,897
12	NYPD	Animal Abuse	805	9,158	9,752
13	DEP	Air Quality	7,738	8,119	8,728
14	DHS	Homeless Person Assistance	458	1,887	5,408
15	NYPD	Homeless Encampment	2,474	3,025	4,528
16	NYPD	Noise - Park	2,940	3,834	4,010
17	NYPD	Vending	3,306	3,218	3,865
18	DSNY	Vacant Lot	2,461	2,048	1,952
19	DEP	Asbestos	1,379	1,608	1,710
20	DSNY	Overflowing Litter Baskets	1,225	1,087	1,491
21	EDC	Noise - Helicopter	769	1,289	1,419
22	DOHMH	Mobile Food Vendor	1,341	1,209	1,354
23	NYPD	Drinking	1,332	1,125	1,308
24	DSNY	Derelict Bicycle	771	1,212	1,201
25	NYPD	Noise - House of Worship	992	1,021	1,022
26	DOT	Broken Parking Meter	145	128	791
27	NYPD	Urinating in Public	376	417	616
28	DOHMH	Unleashed Dog	655	557	607
29	DOHMH	Unsanitary Pigeon Condition	516	548	587
30	NYPD	Disorderly Youth	514	517	306
31	DOB	Scaffold Safety	162	204	229
32	DOHMH	Beach/Pool/Sauna Complaint	146	164	179
33	DSNY	Collection Truck Noise	137	186	179
34	NYPD	Illegal Fireworks	178	223	171
35	NYPD	Graffiti	249	236	151
36	DOT	Bike Rack Condition	134	98	129
<b>QoL TOTAL</b>			<b>428,139</b>	<b>550,145</b>	<b>601,275</b>
<b>Avg Per Day</b>			<b>1,173</b>	<b>1,507</b>	<b>1,800</b>
<b>Percent Change vs Previous Year</b>			<b>-</b>	<b>28%</b>	<b>19%</b>

---

<b><i>GRAND TOTAL (all 311 Service Requests)</i></b>	<b><i>2,284,665</i></b>	<b><i>2,534,849</i></b>	<b><i>2,488,772</i></b>
<b><i>Avg Per Day</i></b>	<b><i>6,259</i></b>	<b><i>6,945</i></b>	<b><i>7,451</i></b>
<b><i>Percent Change vs Previous Year</i></b>	<b><i>-</i></b>	<b><i>11%</i></b>	<b><i>7%</i></b>

<b><i>QoL Percent of Total</i></b>	<b><i>19%</i></b>	<b><i>22%</i></b>	<b><i>24%</i></b>
------------------------------------	-------------------	-------------------	-------------------

**From:** [John Del Cecato](#)  
**To:** [Hagelgans, Andrea](#); [Walzak, Phil](#); [Blumm, Kate](#)  
**Subject:** Re: 311 complaints - Quality of Life  
**Date:** Friday, December 04, 2015 11:41:18 AM

---

This is helpful, thanks... Since noise is a constant (and not all that solvable) - I think sanitation is a good place to focus energy

---

**From:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Date:** Friday, December 4, 2015 at 11:28 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Blumm, Kate" <[KBlumm@cityhall.nyc.gov](mailto:KBlumm@cityhall.nyc.gov)>  
**Subject:** FW: 311 complaints - Quality of Life

Attached are the top generally accepted Quality of Life complaints to 311 through end of November, 2015. Also included full year 2013 & 2014 for comparative purposes.

Might be more than you need but as mentioned last night defining QoL can be tricky. There is no set definition or list. The 36 complaints (aka Service Requests) in the attached reflect those most frequently referred to by Agencies, the public, and historically as quality of life related. Most are NYPD jurisdiction, such as noise, blocked driveways, and drinking in public. Others reflect visible conditions the public reports to 311 including sanitation issues, rodents, and graffiti.

Also includes the two types of Homeless Service Requests – Assistance and reports of Encampment.

Since QoL is not a hard definition you can exclude those that don't fit your criteria. You can let me know and we can revise the spreadsheet or feel free to edit. If you have any questions or need detail happy to walk you through it.

In the attached QoL-related account for 601,000 complaints through November (1,800 avg per day) which represents 24% of all Service Requests filed through 311 and is higher in total than same set in 2014 and 2013.

**From:** [Arslanian, Kayla](#)  
**To:** [Viguers, Jonathan](#); [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [REDACTED] [ifdc@akpdmedia.com](mailto:ifdc@akpdmedia.com);  
[Almonte, Catherine](#)  
**Subject:** Re: MBDB: TPA Strategy Meeting  
**Date:** Saturday, December 05, 2015 2:23:11 PM

---

Cat is with Mayor and says we are running on time. Pls be ready to dial in at 2:30 - tx!

Sent from my iPhone

On Dec 5, 2015, at 2:17 PM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:

Hi all -  
Just pinged the Mayor abt the call. He'll let me know when he's ready and I'll shoot you a note to jump on the line. Pls standby and be on the lookout for my email.

Thanks!

**MBDB: TPA Strategy Meeting**

Scheduled: Saturday, Dec 5, 2015 from 2:30 PM to 3:30 PM

Location: Call in # [REDACTED] Code: [REDACTED]

Invitees: Viguers, Jonathan , Salazar-Rodriguez, Prisca , Snyder, Thomas , [REDACTED] , John Del Cecato , Almonte, Catherine

Sent from my iPhone

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [Tom Snyder](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#); [Hayley Prim](#); [John Del Cecato](#)  
**Subject:** Re: AD COUNCIL DATE, HANAUER, LAUNCH  
**Date:** Monday, December 07, 2015 11:09:33 AM

---

Fantastic. Thank you

> On Dec 7, 2015, at 11:05 AM, Snyder, Thomas <TSnyder@cityhall.nyc.gov> wrote:  
>  
> Go with Thursday the 7th at Gracie 6 - 8pm. Dinner.  
>  
> On 12/7/15, 10:13 AM, "Geri Prado" <geri@progressiveagenda.us> wrote:  
>  
>> Ladies and Gent:  
>>  
>> Hope you had a good weekend.  
>>  
>> - Checking in on an advisory council date the first week in January.  
>> Please let me know date so we can start organizing today.  
>> - Can we have him follow up with Hanauer ASAP per our convo this weekend?  
>>  
>> FOR YOUR SKED- We are looking at Tuesday, January 12th for the re-launch  
>> date. Please mark in your calendars though we are NOT going to have an  
>> event. We might ask for time beforehand to record a video of him re:  
>> inequality.  
>>  
>> THANK YOU  
>

**From:** [Arslanian, Kayla](#)  
**To:** [Geri Prado](#)  
**Cc:** [Snyder, Thomas](#); [Tom Snyder](#); [Salazar-Rodriguez, Prisca](#); [Hayley Prim](#); [John Del Cecato](#)  
**Subject:** RE: AD COUNCIL DATE, HANAUER, LAUNCH  
**Date:** Monday, December 07, 2015 11:12:22 AM

---

Aha - I didn't check my other email. I see it now, we good.

-----Original Message-----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
Sent: Monday, December 07, 2015 11:09 AM  
To: Arslanian, Kayla  
Cc: Snyder, Thomas; Tom Snyder; Salazar-Rodriguez, Prisca; Hayley Prim; John Del Cecato  
Subject: Re: AD COUNCIL DATE, HANAUER, LAUNCH

I only sent to you, tom, cc-ed Hayley. Let me know if you want me to send directly. I thought if you could help lift it, it would be best.

> On Dec 7, 2015, at 11:06 AM, Arslanian, Kayla <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)> wrote:

>

> Will do. Geri, can you cc me on that note to the boss? Thank you!!

>

> -----Original Message-----

> From: Snyder, Thomas

> Sent: Monday, December 07, 2015 10:54 AM

> To: Geri Prado; Tom Snyder; Arslanian, Kayla; Salazar-Rodriguez,  
> Prisca

> Cc: Hayley Prim; John Del Cecato

> Subject: Re: AD COUNCIL DATE, HANAUER, LAUNCH

>

> Kayla - please get Hanauer call on mayor's agenda. Geri - send kayla a brief note on what Mayor should talk to him about.

>

> On 12/7/15, 10:13 AM, "Geri Prado" <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

>

>> Ladies and Gent:

>>

>> Hope you had a good weekend.

>>

>> - Checking in on an advisory council date the first week in January.

>> Please let me know date so we can start organizing today.

>> - Can we have him follow up with Hanauer ASAP per our convo this weekend?

>>

>> FOR YOUR SKED- We are looking at Tuesday, January 12th for the

>> re-launch date. Please mark in your calendars though we are NOT going

>> to have an event. We might ask for time beforehand to record a video of him re:

>> inequality.

>>

>> THANK YOU

>

**From:** [Gunaratna, Mahen](#)  
**To:** [B](#)  
**Cc:** [John Del Cecato](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Hinton, Karen](#)  
**Subject:** NY Times: Elizabeth Warren Shows Support for Hillary Clinton's Wall Street Plan  
**Date:** Monday, December 07, 2015 7:34:20 PM

---

## **Elizabeth Warren Shows Support for Hillary Clinton's Wall Street Plan**

NY TIMES - Amy Chozick

[http://www.nytimes.com/politics/first-draft/2015/12/07/elizabeth-warren-shows-support-for-hillary-clintons-wall-street-plan/?\\_r=0](http://www.nytimes.com/politics/first-draft/2015/12/07/elizabeth-warren-shows-support-for-hillary-clintons-wall-street-plan/?_r=0)

Hillary Clinton, hearing criticism for her ties to the financial industry, received the critical support of Senator Elizabeth Warren on Monday for her proposal to expand the Dodd-Frank regulatory structure and urging of President Obama to veto any legislation that would weaken Wall Street regulation.

"Secretary Clinton is right to fight back against Republicans trying to sneak Wall Street giveaways into the must-pass government funding bill," Ms. Warren, the liberal senator from Massachusetts, wrote on Facebook after Mrs. Clinton published an Op-Ed article in The New York Times with her proposals to regulate Wall Street.

In the Op-Ed, Mrs. Clinton specifically called for Republicans not to defund the Consumer Financial Protection Bureau, which Ms. Warren previously oversaw.

"Whether it's attacking the C.F.P.B., undermining new rules to rein in unscrupulous retirement advisers, or rolling back any part of the hard-fought progress we've made on financial reform," Ms. Warren wrote, "she and I agree."

As high-profile Democratic elected officials line up to support Mrs. Clinton's candidacy, Ms. Warren has remained neutral. This month, 13 of the 14 Democratic female United States senators attended a fund-raiser and rally in Washington for Mrs. Clinton, but the headlines from the event mostly focused on Ms. Warren's absence.

On Monday, Ms. Warren stopped short of endorsing Mrs. Clinton, but her message of support for the candidate's Wall Street plan could do much to ease concerns that Mrs. Clinton's deep donor base of financial executives would make her reluctant to install tough regulations.

Mrs. Clinton does not support reinstating the Glass-Steagall Act, the Depression-era legislation that broke up the big banks and that liberals, and her primary opponents, Bernie Sanders and Martin O'Malley, have urged her to adopt.

"My plan goes beyond the biggest banks to include the whole financial sector," Mrs. Clinton wrote, explaining that her plan covers the so-called shadow-banking industry of private equity and hedge funds. "We need to tackle excessive risk wherever it lurks, not just in the banks."

Sent from my iPhone



**From:** [Hinton, Karen](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Hagelgans, Andrea](#); [Wolfe, Emma](#)  
**Subject:** Re: wfp/sanders  
**Date:** Tuesday, December 08, 2015 9:54:21 AM

---

Ok

Sent from my iPhone

On Dec 8, 2015, at 9:48 AM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

+EW  
Dan shud handle  
EW has some language

---

**From:** Hinton, Karen  
**Sent:** Tuesday, December 08, 2015 9:48 AM  
**To:** 'jfdc@akpdmedia.com'; Walzak, Phil; Hagelgans, Andrea  
**Subject:** Fwd: wfp/sanders

Should this be sent to Dan? Do we want to comment?

Sent from my iPhone

Begin forwarded message:

**From:** "Burns, Alex" <[alex.burns@nytimes.com](mailto:alex.burns@nytimes.com)>  
**Date:** December 8, 2015 at 9:33:45 AM EST  
**To:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Subject:** wfp/sanders

You gonna have any reaction to Working Families endorsing Bernie?  
Any comment on whether the mayor played a role in their deliberations?

--

Alexander Burns  
New York Times  
Desk: (212) 556-4420  
Cell: (917) 838-2039

**From:** [Wolfe, Emma](#)  
**To:** [Hinton, Karen](#); [Walzak, Phil](#)  
**Cc:** [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); [Hagelgans, Andrea](#)  
**Subject:** RE: wfp/sanders  
**Date:** Tuesday, December 08, 2015 9:55:37 AM

---

You bet will do

---

**From:** Hinton, Karen  
**Sent:** Tuesday, December 08, 2015 9:55 AM  
**To:** Walzak, Phil  
**Cc:** [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com); Hagelgans, Andrea; Wolfe, Emma  
**Subject:** Re: wfp/sanders

Emma will u be in touch with Dan?

Sent from my iPhone

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+EW  
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**From:** "Burns, Alex" <[alex.burns@nytimes.com](mailto:alex.burns@nytimes.com)>  
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Any comment on whether the mayor played a role in their deliberations?

--

Alexander Burns  
New York Times  
Desk: (212) 556-4420  
Cell: (917) 838-2039

**From:** [Hinton, Karen](#)  
**To:** [John Del Cecato](#)  
**Cc:** [Walzak, Phil](#); [Wolfe, Emma](#); [Hagelgans, Andrea](#)  
**Subject:** Re: Inside City Hall  
**Date:** Tuesday, December 08, 2015 8:03:23 PM

---

I would like to make some news too.

Sent from my iPhone

On Dec 8, 2015, at 7:47 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

How about doing something out of character & giving Paul Ryan a pat on the back for calling out Trump on the madness?

---

**From:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Date:** Tuesday, December 8, 2015 at 6:01 PM  
**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Subject:** Re: Inside City Hall

Yes I sent the entire list in another email.

Sent from my iPhone

On Dec 8, 2015, at 4:36 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Topics?

---

**From:** Hinton, Karen  
**Sent:** Tuesday, December 08, 2015 4:30 PM  
**To:** 'jfdc@akpdmedia.com'; Wolfe, Emma; Walzak, Phil; Hagelgans, Andrea  
**Subject:** Inside City Hall

Mayor doing Inside City Hall Wednesday. Want to give him three home bases for topics below. Any thoughts from you?

National Politics

Relationship with Albany stakeholders

Interaction with NYers and public perception of the administration

**Karen Hinton**  
**Press Secretary**

**Follow Me On Twitter @KarenHinton**

**From:** [John Del Cecato](#)  
**To:** [Hagelgans, Andrea](#)  
**Cc:** [Wolfe, Emma](#); [Hinton, Karen](#); [Walzak, Phil](#)  
**Subject:** Re: Inside City Hall  
**Date:** Tuesday, December 08, 2015 8:39:30 PM

---

Ha!

On Dec 8, 2015, at 8:36 PM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Btw- I am pretty sure the chef got in trouble for that fish...

Sent from my BlackBerry 10 smartphone.

---

**From:** John Del Cecato  
**Sent:** Tuesday, December 8, 2015 8:33 PM  
**To:** Wolfe, Emma; Hinton, Karen  
**Cc:** Walzak, Phil; Hagelgans, Andrea  
**Subject:** Re: Inside City Hall

---

Dinner: The fish was dry.

---

**From:** "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>  
**Date:** Tuesday, December 8, 2015 at 8:32 PM  
**To:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Cc:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Subject:** Re: Inside City Hall

TPA I leave to jdc et al

Albany I think we play substance and straight, stay outta personalities and posturing.

Feud hurting you politically and making it more difficult to get things done. Do u agree w that? My agenda is to fight for the people of NYC, period. I'm laser-focused on getting results for working families. And today I'm here to make sure...

Tell me about dinner - constructive, all I have to say  
Etc

---

**From:** Hinton, Karen  
**Sent:** Tuesday, December 8, 2015 8:19 PM  
**To:** John Del Cecato  
**Cc:** Walzak, Phil; Wolfe, Emma; Hagelgans, Andrea

**Subject:** Re: Inside City Hall

---

Emma John could u send me thoughts on Albany and politics?

Sent from my iPhone

On Dec 8, 2015, at 7:47 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

How about doing something out of character & giving Paul Ryan a pat on the back for calling out Trump on the madness?

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**Date:** Tuesday, December 8, 2015 at 6:01 PM

**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>

**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>

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**From:** Hinton, Karen

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**To:** 'jfdc@akpdmedia.com'; Wolfe, Emma; Walzak, Phil; Hagelgans, Andrea

**Subject:** Inside City Hall

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**Karen Hinton**  
**Press Secretary**

**Follow Me On Twitter @KarenHinton**

**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#)  
**Subject:** Re: Inside City Hall  
**Date:** Tuesday, December 08, 2015 9:41:27 PM

---

And guess what? Midtown doesn't always have the best food!

And no - I'm not saying they should have gone to godforsaken Brooklyn.

Just drop by the East Village, and enjoy an always perfect meal at Mermaid Inn. Or any of 100 other places.

On Dec 8, 2015, at 9:21 PM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

true enough....

**Karen Hinton**  
**Press Secretary**

**Follow Me On Twitter @KarenHinton**

---

**From:** Walzak, Phil  
**Sent:** Tuesday, December 08, 2015 9:20 PM  
**To:** Hinton, Karen; Hagelgans, Andrea; John Del Cecato; Wolfe, Emma  
**Subject:** RE: Inside City Hall

well, their ppl shudnt have leaked on us.....

---

**From:** Hinton, Karen  
**Sent:** Tuesday, December 08, 2015 9:19 PM  
**To:** Hagelgans, Andrea; John Del Cecato; Wolfe, Emma  
**Cc:** Walzak, Phil  
**Subject:** RE: Inside City Hall

That poor restaurant. Did you see WSJ today? Will hurt their business.

**Karen Hinton**  
**Press Secretary**

**Follow Me On Twitter @KarenHinton**

---

**From:** Hagelgans, Andrea  
**Sent:** Tuesday, December 08, 2015 8:36 PM  
**To:** John Del Cecato; Wolfe, Emma; Hinton, Karen  
**Cc:** Walzak, Phil  
**Subject:** Re: Inside City Hall

Btw- I am pretty sure the chef got in trouble for that fish...

[Sent from my BlackBerry 10 smartphone.](#)

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**From:** John Del Cecato  
**Sent:** Tuesday, December 8, 2015 8:33 PM  
**To:** Wolfe, Emma; Hinton, Karen

**Cc:** Walzak, Phil; Hagelgans, Andrea  
**Subject:** Re: Inside City Hall

---

Dinner: The fish was dry.

---

**From:** "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>  
**Date:** Tuesday, December 8, 2015 at 8:32 PM  
**To:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Hagelgans, Andrea"  
<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Subject:** Re: Inside City Hall

TPA I leave to jdc et al

Albany I think we play substance and straight, stay outta personalities and posturing.

Feud hurting you politically and making it more difficult to get things done. Do u agree w that? My agenda is to fight for the people of NYC, period. I'm laser-focused on getting results for working families. And today I'm here to make sure...

Tell me about dinner - constructive, all I have to say

Etc

---

**From:** Hinton, Karen  
**Sent:** Tuesday, December 8, 2015 8:19 PM  
**To:** John Del Cecato  
**Cc:** Walzak, Phil; Wolfe, Emma; Hagelgans, Andrea  
**Subject:** Re: Inside City Hall

---

Emma John could u send me thoughts on Albany and politics?

Sent from my iPhone

On Dec 8, 2015, at 7:47 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

How about doing something out of character & giving Paul Ryan a pat on the back for calling out Trump on the madness?

---

**From:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Date:** Tuesday, December 8, 2015 at 6:01 PM  
**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Hagelgans, Andrea"

<[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>

**Subject:** Re: Inside City Hall

Yes I sent the entire list in another email.

Sent from my iPhone

On Dec 8, 2015, at 4:36 PM, Walzak, Phil

<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Topics?

---

**From:** Hinton, Karen

**Sent:** Tuesday, December 08, 2015 4:30 PM

**To:** 'jfdc@akpdmedia.com'; Wolfe, Emma; Walzak, Phil;  
Hagelgans, Andrea

**Subject:** Inside City Hall

Mayor doing Inside City Hall Wednesday. Want to give him  
three home bases for topics below. Any thoughts from you?

National Politics

Relationship with Albany stakeholders

Interaction with NYers and public perception of the  
administration

**Karen Hinton**  
**Press Secretary**

**Follow Me On Twitter @KarenHinton**



**From:** [John Del Cecato](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [Hinton, Karen](#); [Wolfe, Emma](#); [Hagelgans, Andrea](#)  
**Subject:** Re: Inside City Hall  
**Date:** Tuesday, December 08, 2015 9:42:07 PM

---

Phil is official CH apologist for hometown hero Paul Ryan!

On Dec 8, 2015, at 9:09 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

i disagree  
seems gimmicky to me  
trump taking enough heat, why give these guys a cheap win  
w shud be hitting congress on guns and terror bills

---

**From:** John Del Cecato [[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)]  
**Sent:** Tuesday, December 08, 2015 8:30 PM  
**To:** Hinton, Karen  
**Cc:** Walzak, Phil; Wolfe, Emma; Hagelgans, Andrea  
**Subject:** Re: Inside City Hall

Will send you some ideas on national stuff tomorrow... But I really think we should focus on a single thing – praising Paul Ryan for having the courage to call out his own party's frontrunner

---

**From:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Date:** Tuesday, December 8, 2015 at 8:19 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Subject:** Re: Inside City Hall

Emma John could u send me thoughts on Albany and politics?

Sent from my iPhone

On Dec 8, 2015, at 7:47 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

How about doing something out of character & giving Paul Ryan a pat on the back for calling out Trump on the madness?

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**From:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Date:** Tuesday, December 8, 2015 at 6:01 PM  
**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>

**Subject:** Re: Inside City Hall

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Sent from my iPhone

On Dec 8, 2015, at 4:36 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Topics?

---

**From:** Hinton, Karen  
**Sent:** Tuesday, December 08, 2015 4:30 PM  
**To:** 'jfdc@akpdmedia.com'; Wolfe, Emma; Walzak, Phil; Hagelgans, Andrea  
**Subject:** Inside City Hall

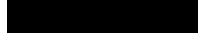
Mayor doing Inside City Hall Wednesday. Want to give him three home bases for topics below. Any thoughts from you?

National Politics

Relationship with Albany stakeholders

Interaction with NYers and public perception of the administration

**Karen Hinton**  
**Press Secretary**



**Follow Me On Twitter @KarenHinton**

**From:** [Spitalnick, Amy \(OMB\)](#)  
**To:** [Hinton, Karen](#); [Walzak, Phil](#); [Hagelgans, Andrea](#); [Kadushin, Peter](#); [Wolfe, Emma](#); "[jfdc@akpdmedia.com](#)";  
[Norvell, Wiley](#)  
**Cc:** [@JustPressOffice](#)  
**Subject:** Re: Inside City Hall  
**Date:** Tuesday, December 08, 2015 10:51:59 PM

---

## **Transportation \$**

Bill that passed last week a win for New Yorkers, result of all-year push by our congressional delegation, bipartisan mayors, business leaders, more.

Doesn't just roll back proposed cut - adds an additional \$100M/year for 5 years for NYC roads, bridges, transit, ferries.

Also provides billions for competitive grant funding that could help move forward key bus rapid transit, subway capital improvements, and other major infrastructure projects.

### **Does this transportation bill mean Woodhaven SBS, 2nd Ave Subway, all getting more money?**

It means that instead of \$80M/year CUT to transit, these projects could now get more money

Bill increases funding to NYC by about \$100M/year. And funds competitive grant program for bigger projects like ones above.

Big win for New Yorkers. Coalition has long fought for increased funding.

### **What happens now?**

Bill is five years of funding certainty - good news!

We'll put dollars to work on our roads, bridges, transit, ferries

### **What about Gateway?**

For first time, bill includes Amtrak in addition to typical highway and transit programs.

Provisions to make Amtrak more financially stable, reform federal programs that help make rail investment easier.

---

**From:** Hinton, Karen

**Sent:** Tuesday, December 8, 2015 10:25 PM

**To:** Phillip Walzak; Hagelgans, Andrea; Kadushin, Peter; Wolfe, Emma; 'jfdc@akpdmedia. com'; Norvell, Wiley; Spitalnick, Amy (OMB)

**Cc:** @JustPressOffice

**Subject:** Inside City Hall

---

Sorry it's late. Day got away from me, then I had to leave early. Let me know any changes if you can tonite. I would like to send at 11 pm.

Amy, if you could send home bases for transportation bill.

Home Bases For Inside City Hall/Erroll Louis -- 32 minutes with a one-minute break. 1-1:40 pm

**Errol Louis Topics:**

Education

Affordable Housing

Public Safety/NYPD

National Politics

Relationship with Albany stakeholders

Interaction with NYers and public perception of the administration

**PIVOTS TO OUR MESSAGE --**

**Questions about past controversies:** I'm looking forward to build on what we have accomplished. I'm proud of what we've done in education, affordable housing, transportation, crime reduction and most recently, gun divestment. Segway to guns and terrorism.

**Questions about Governor:** I'm working with the Governor to help NYC. I'm working with Senators Schumer & Gilligrand, with other electeds to benefit New Yorkers. Together we helped pass a major transportation bill.

**Questions about polls:** I'm focusing on helping New Yorkers, not reading polls. I'm focusing on fighting intolerance and discrimination, homelessness and mental health. The First Lady rolled out her Thrive NYC.

## ACCOMPLISHMENTS

KEY MESSAGE - I promised to help end income inequality. To do that, we have to even the playing field in education, housing and public safety. We've made progress in all three key areas.

Education: From pre-k to high school, we moved closer to ensuring every child, in every classroom, realizes a future that isn't limited by their ZIP code.

Affordable Housing: A city without affordable housing is a city without diversity and vibrance. That's not NYC. That's why we've built & preserved over 20,000 affordable apartments.

Crime: During my first two years of service, we have seen the lowest crime rates in record-keeping history. We have Commissioner Bratton and NYPD officers to thank.

## EDUCATION

**Q: Tisch and others have been critical of your education agenda. Some have accused you of rolling back Mayor Bloomberg's accomplishments, especially around smaller schools. How would you answer those charges?**

- For 19 months, we built the foundations: Pre-K for All, after-school, teacher contract, community/renewal schools.
- Now, we are raising the bar on early literacy, on-time graduation, college readiness
- Investing to make sure kids meet critical benchmarks: all students reading by 2nd grade, AP Classes in Every School, Computer Science for over 1 million students
- Pre-k is about making sure kids enter school ready to learn.
- From 19K in 2013 to 65K this September
- Average family saves \$10,000 per year in childcare costs

## RENEWAL SCHOOLS

**Q-Pre-K has been a great success, but critics say the school system has a long way to go at reforming elementary and secondary schools? Are targets too low Renewal Schools? How is this accountability?**

- Schools were in long decline when we launched program -- we demand they improve faster than school system as a whole.

- Goals being posted online by each school, will be easy to find, family-friendly.
- If they exceed goals, we'll give tougher ones. If they don't meet them, closure on the table.
- I expect to make tough decisions soon on closure for next year.

#### **AFFORDABLE HOUSING/REZONING**

**Q: There has been a lot of opposition to your affordable housing plans. Will you succeed? Should you have done more community outreach to build support?**

- Changes will lower cost of building affordable housing and help us build more. Built 30,000 so far.
- 32BJ endorsed our plans, as did the Hotel Trades Council yesterday.
- Land use process about getting and incorporating feedback from all sides. Confident working with Council to reach good outcome.
- Vital we get mandatory program passed. It will generate the most results in nation.

#### **HOMELESSNESS**

**Q: Some would say your biggest failure this year was the increase in homelessness and your inability to turn the problem around?**

- Homeless a huge challenge but we are doing what needs to be done.
- **Prevention:** Leveraging every resource to keep New Yorkers in their homes, protect them before shelter is their only option. We provided 90,000 individuals help to prevent homelessness.
- **Street:** Opening up 500 beds in churches and places of worship to provide shelter and services for those on our streets, people who traditionally reject shelter.
- **Shelter Exit:** Creating new rental assistance programs/shelter exit pathways . We helped over 22,000 individuals exit shelter since July 2014.
- **Veteran:** Placed over 1,700 homeless vets into permanent housing since taking office.

## **SUPPORTIVE HOUSING**

**Q: Are you and the Governor going to agree to work together on homelessness? Is he going to take over the management of the homeless programs?**

- Providing 15,000 new supportive housing units -- proven method to address homelessness & mental illness.

- Consistently called on Albany to join NYC in increasing the number of supportive housing apartments

## **PUBLIC SAFETY/NYPD**

**Q: Your relationship with NYPD seems to have improved this year. How would you characterize it?**

**How would you respond to critics who say the city is not safe and is returning to the bad old days of the '70s?**

- No one values the work NYPD does & the sacrifices made more than me. NYPD is the best police force in country, if not the world.

- NYC is safest big city in the country; has lowest crime rate among 30 largest cities.

One in a million chance of being a victim in subway

Overall crime down ~2,400 crimes or 2.4%

Shootings down 2.5%

(Murders up 6.2%, small change, 19 more; doesn't indicate crime wave, Brennan Center for Justice report)

NYCHA crime down 11%

- We put into place smart reforms to rebuild police/community relationship.

1,300 more officers for neighborhood policing & anti-terrorist unit;

Unnecessary stop & frisk reduction; &

Aggressive enforcement of quality of life violations

### **More Public Safety & Anti-Terrorism Unit:**

- Deployment of the ShotSpotter system, a new gunshot detection technology that will decrease officer response times to gunshot incidents

- First deployment of NYPD's new Critical Response Command, the front-line of the city's

defense against terrorism.

- Investment of \$7.3 million to upgrade 13,000 bulletproof vests for NYPD officers.

## **NATIONAL POLITICS**

**Q: Your Progressive Agenda got off to a rocky start when you had to cancel your presidential forum. And, you were roundly criticized for traveling to presidential primary states. Can you blame people for thinking that you care more about having a national profile than being mayor?**

- Everything I do, I do to help New York City.

- To fight income inequality we need to build support across the country for changes we need in DC.

- My administration is about results. Anyone who looks at our record sees results. Vision Zero, fewer traffic deaths; hiring 1,300 officers to buttress our anti-terrorist efforts; enrolling 600,000 New Yorkers in IDNYC.

**Q: What do you think of the WFP endorsement of Sanders? Were you consulted?**

- Have lots of respect for WFP; what they do is up to them.

- HRC is my candidate for President; she has my full support.

**Q: What do you think of the Republican field, especially your harshest critic, Donald Trump?**

- The Republican candidates continue to do more to help Hillary Clinton than themselves. They are a sight to behold.

- As for Donald Trump, his divisive language of "us" versus "them" is dangerous. It has no place in our society. Is not what our country stands for.

- We should demand from our presidential candidates a standard that in no way beckons George Wallace or Joe McCarthy.

## **ALBANY**

**Q: Last time we talked last this in City Hall you attacked the Governor, accusing him of harming and seeking vendettas. Do you regret that? Will those words come to haunt you in Albany this legislative session? What will be your legislative agenda? How was the dinner?**

- We had a constructive dinner you read about. I am looking forward. I want to build on what we have accomplished. I'm proud of what we've done in education, affordable housing, transportation, crime reduction and most recently, gun divestment.

- I'm working with the Governor to help NYC. I'm working with Senators Schumer & Gilligrand, with other electeds to benefit New Yorkers. Together we helped pass a major



transportation bill.

- I'm laser-focused on helping New Yorkers. My agenda will be on legislation that gets results for working families in better education, more affordable housing, improved transportation, and less homelessness.

#### **PERCEPTIONS/INTERACTIONS WITH NEW YORKERS**

**Q: Many pundits say you have indeed accomplished a lot but New Yorkers have a negative perception of you that you haven't been able to erase. Do you agree? What are you doing about it?**

- I agree we've accomplished a lot. And, I agree we've got to do a better job of telling our story. That's what I'm doing right now on Inside City Hall. We re-paved FDR from top to bottom. We saved every family with 4-year-olds \$10,000 a year by covering pre-K. And, we improved 60 community parks.

**Q: You also have changed your media strategy. Tell us about why you did that?**

- I wanted to take my message in a more direct route to the public. I'm doing more Town Halls and more radio call-ins for that very reason. I've always spent a lot of time in neighborhoods, talking to people.

#### **OTHER TOPICS**

##### **Gun Divestment:**

- Congress refuses to act. Need new tools.

- KEY MESSAGE: The flow of public and private money needs to stop.

- Public/private investment should end until civilians can't buy. Only law & military.

- 2 NYC funds divested. Urging 3 others to divest. Others across country should do same. Private equity, too.

- Weapons used in San Bernardino made by Smith & Wesson & Freedom Group, family of gun manufacturers.

- Weapon used at Sandy Hook made & marketed by Freedom Group, owned by a NYC-based

private equity firm, Cerberus. Freedom, #1 manufacturer of assault weapons.

### **Terrorism Watch List:**

- People on FBI Terrorist Watchlist can't board a plane, but they can buy a lethal rifle, handgun or assault weapon.
- Of course we should have background checks for online purchases of guns. (San Bernardino assault weapons bought online.)
- 2 common sense bills, blocked by GOP, NRA & other right-wing groups.

### **Refugees:**

- We welcome these refugees to the city of immigrants with open arms while other states pursue their baseless attempt to prevent their resettlement.
- Our first priority is always safety, which is why refugees undergo most rigorous security and vetting processes.

### **Muslim Outreach:**

- NYC has been and is a beacon to the world. A city for everyone.
- We must pass to the next generation that tremendous tradition of inclusion, tolerance, understanding & unity.
- The few who have chosen a negative and violent path do not define the rest of us.

**Karen Hinton**  
**Press Secretary**

**Follow Me On Twitter @KarenHinton**

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Hayley Prim](#); [Arslanian, Kayla](#); [Snyder, Thomas](#); [John Del Cecato](#)  
**Subject:** Re: Mayor Bill Peduto - Pittsburgh  
**Date:** Thursday, December 17, 2015 9:51:52 PM

---

That's great. She's on the advisory council list and has been invited. This is great news. Thanks.

> On Dec 17, 2015, at 9:33 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>  
>  
> Just signed onto TPA online. And he is excited to join any gathering of progressive mayors we  
organize at Gracie. And fyi, he says Mayor Nan Whaley pushed him to sign on. SHE's someone we  
should consider for our leadership group. The real thing. And from Ohio!  
>  
>

**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Cc:** [Geri Prado](#); [Hayley Prim](#); [Arslanian, Kayla](#); [Snyder, Thomas](#)  
**Subject:** Re: Mayor Bill Peduto - Pittsburgh  
**Date:** Thursday, December 17, 2015 10:39:48 PM

---

Right on!

> On Dec 17, 2015, at 9:33 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>  
>  
> Just signed onto TPA online. And he is excited to join any gathering of progressive mayors we  
organize at Gracie. And fyi, he says Mayor Nan Whaley pushed him to sign on. SHE's someone we  
should consider for our leadership group. The real thing. And from Ohio!  
>  
>

**From:** [John Del Cecato](#)  
**To:** [Gunaratna, Mahen](#)  
**Subject:** Re: HOLLYWOOD LIFE: Bill De Blasio: Donald Trump Could Be President <EDon't Count Him Out'  
**Date:** Friday, December 18, 2015 4:56:04 PM

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thanks

---

**From:** "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Date:** Friday, December 18, 2015 at 4:22 PM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Fwd: HOLLYWOOD LIFE: Bill De Blasio: Donald Trump Could Be President — 'Don't Count Him Out'

Sent from my iPhone

Begin forwarded message:

**From:** Clips <[Clips@cityhall.nyc.gov](mailto:Clips@cityhall.nyc.gov)>  
**Date:** December 18, 2015 at 4:21:03 PM EST  
**Subject:** HOLLYWOOD LIFE: Bill De Blasio: Donald Trump Could Be President — 'Don't Count Him Out'

**Bill De Blasio: Donald Trump Could Be President — 'Don't Count Him Out'**

HOLLYWOOD LIFE - Chloe Melas

<http://hollywoodlife.com/2015/12/18/mayor-bill-de-blasio-donald-trump-president-nyc-interview/>

[HollywoodLife.com](http://HollywoodLife.com) caught up with NYC Mayor Bill de Blasio on Dec. 18 and we had to ask him what he thought about Donald Trump leading in the polls despite his offensive comments about banning Muslims but the Mayor of New York said he's not surprised. He also told us that he wouldn't be surprised in the least if Donald ends up being the Republican nominee!

One person who doesn't think Donald Trump is losing steam is Mayor Bill de Blasio. The Mayor of NYC spoke with [HollywoodLife.com](http://HollywoodLife.com) about the former Celebrity Apprentice star who is constantly making headlines for his outrageous remarks on things like gun control and homeland security and said for those who think Donald will eventually fall by the wayside in the presidential race should think again.

Even though the election is more than one year away, Mayor Bill de Blasio thinks this is only the beginning for Donald and believes there's a significant chance he could become the 45th President of the United States. "Yes," he told us when we asked if he thought Donald might become president. "Don't count

him out. I really do [think he could become president].”

We also asked if he had a chance to watch the fifth presidential debate and he said he “didn’t watch the debate” because unfortunately he has been so busy that he didn’t have the time.

But that’s okay because we definitely watched and it was full of the candidates bashing Trump and vice versa. First Jeb Bush attacked Donald and said he’d be a “chaos” president. “Donald is great at the one-liners. But he’s a chaos candidate and he’d be a chaos president. He would not be the commander in chief we need to keep our country safe.”

Donald made sure not to go down without a fight, “Jeb doesn’t really believe I’m unhinged he said that very simply because he has failed in this campaign. It’s been a total disaster, nobody cares... frankly I’m the most solid person up here. All I want to do is make America great again. I don’t want our country to be taken away from us and that’s what’s happening. The polices that we’ve suffered under other presidents has been a disaster for our country and Jeb in all fairness doesn’t believe that.”

**From:** [Hagelgans, Andrea](#)  
**To:** [John Del Cecato](#)  
**Subject:** Fw: Mayor-Steyer draft op-ed on 50x30  
**Date:** Monday, December 21, 2015 11:53:03 AM  
**Attachments:** [MBdB-Steyer\\_v2\\_nm.docx](#)

---

Sent from my BlackBerry 10 smartphone.

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**From:** Spitalnick, Amy (OMB) <SpitalnickA@omb.nyc.gov>  
**Sent:** Monday, December 21, 2015 11:52 AM  
**To:** Hagelgans, Andrea  
**Subject:** FW: Mayor-Steyer draft op-ed on 50x30

---

Here it is, but it's totally off (very wonky, not political). My suggestion is to reframe this using the Paris agreement as the lede/hook and the framing of the Mayor's statement on the agreement as the way to pivot to our message.

Once again we are nearing the end of another year that is on track to be the warmest yet on record. We are at the fiftieth anniversary of the first warning given to an American president about climate change. Two decades ago Exxon's own scientists warned about climate change. We've lost years ~~towards a transition~~, and we've seen the results in ~~back-to-back-more~~ 1000 year storms flooding and acidification of our oceans. We are at a crossroads and running out of time. We must undertake deep decarbonization to bring greenhouse gas emissions down to where the planet stays within 2 degrees Celsius so as to keep catastrophic events at bay. It is more than possible, it is already happening. We can and must power America with 50 percent clean energy by 2030.

The transition to a low carbon economy is well underway. Low petroleum prices make biofuels more and more competitive. The head of West Virginia's largest electric utility last week said that coal in the US is no longer competitive and will not make a comeback. Texas leads the country in wind power production. New federal building standards released today increase requirements for energy efficiency. Here in New York City, we've seen solar installations double in the last 20 months with the pace accelerating. We are looking at how to purchase 100% renewable energy for the City's municipal operations so that as a large customer we can spur development of low-carbon alternatives for the whole city. The cost of solar panels has fallen briskly, and alternative energy sources are more efficient. Wind energy is the cheapest new electricity source for most of the country. Thirty-four percent more solar panels were installed last year than the year before. There is now enough solar capacity to power over 4 million American homes. And within two years solar energy is projected to be even cheaper than fossil fuels in most of the country. The price of storage has also dropped dramatically enabling even more efficient ways to use clean energy.

In order to reach a 50% reduction by 2030 nationwide we must begin with strategies across sectors. For example in NYC 71% of citywide emissions come from buildings and how they are operated. These buildings are fed by an electrical grid that is low on renewables. The bulk of the rest of our greenhouse gas emissions are from motor vehicles. Planning to reach deep decarbonization must increase renewables in our electric grid improve vehicle efficiency standards, drive down energy used in buildings through better standards, improve energy storage and develop community-based aggregations. As we move away from carbon-based fuels, we have to ensure that we build the systems we need to make this a reality.

When we released "One New York: The Plan for A Strong and Just City" earlier this year we set bold and specific targets for a strong sustainable resilient and equitable city—a future New York City that will be more vibrant and dynamic than ever, while reducing greenhouse gas emissions (40% by 2030 and 80% by 2050).

The private sector is already stepping up to the plate. Goldman Sachs this week announced it was tripling its investments in clean energy projects over the next decade. Clean energy and sustainability are not just important for combatting climate change but also for our economic stability. Citigroup estimates that climate change will cost \$44 trillion in lost global GDP by 2060 if we fail to act. Perhaps this is why 45 major U.S. corporations have committed to cutting their carbon pollution and transitioning to clean energy completely.

The truth is sustainability is good business. Last year the solar industry added jobs 20 times faster than the rest of the economy. Investment in clean-energy startups totals about \$8 billion annually and more Americans are now employed in wind and solar than in coal mining. Renewables also add redundancy and more efficient distribution of energy into our electrical grid which can serve as an insurance policy in the face of extreme weather and shocks

Comment [LG1]: Do we want both goals here?  
Where do we drop 50x30?



to the system. The world's largest offshore wind farm in the UK will power more than 460,000 homes by 2018. The US needs to catch up and take advantage of the change that is here.

Doing this right will also lead to dramatic health benefits in cities, where pollutants trigger asthma and aggravate other respiratory conditions causing students to miss school parents to miss work and expensive hospital stays. Healthier residents are better able to advance in school and at work. As the worst air quality tends to be in the poorest neighborhoods, those residents will have a better chance to participate in our economy and build a future for the next generation. New York City, the nation, and our planet are at a boiling point. As the devastation left by Hurricane Sandy begins to fade from view, we cannot ignore that the threat posed by climate change is continuous and real, and it will grow out of control if we don't act.

When we released "One New York: The Plan for A Strong and Just City" earlier this year, we set bold and specific targets for a strong, sustainable, resilient, and equitable city—a future New York City that will be more vibrant and dynamic than ever, while reducing greenhouse gas emissions 40% by 2030 and 80% by 2050.

Clean energy and sustainability are not just important for combatting climate change but also for our economic stability. Citigroup estimates that climate change will cost \$14 trillion in lost global GDP by 2060 if we fail to act. Perhaps this is why 45 major U.S. corporations have committed to cutting their carbon pollution and transitioning to clean energy comp. The truth is, sustainability is good business. Last year, the solar industry added jobs 20 times faster than the rest of the economy. Investment in clean energy startups totals about \$9 billion annually, and more Americans are now employed in wind and solar than in coal mining. Renewables also add redundancy and more efficient distribution of energy into our electrical grid, which can serve as an insurance policy in the face of extreme weather and shocks to the system.

Fortunately, going green is becoming easier. Technology for renewable energy has advanced rapidly in recent years. The cost of solar panels has fallen briskly, and alternative energy sources are more efficient. Wind energy is the cheapest new electricity source for most of the country. Thirty-four percent more solar panels were installed last year than the year before. There is now enough solar capacity to power over 4 million American homes. And within two years, solar energy is projected to be even cheaper than fossil fuels in most of the country.

Conversion to cleaner energy sources will also improve the health of our City residents. Improving air quality will decrease hospitalizations, allow children to perform better in school, and their parents to not have to miss work days.

Congress has failed to make substantive progress on this issue. Exxon and its allies should be fully investigated at the federal level, as their greed and coverups have already caused death and destruction and will continue to do so for decades to come.

In this environment, it's up to mayors, governors, and community leaders to use the power of their local resources. We can use our purchasing power to drive the market on renewable energy and demand new products including efficient trucks and cleaner heavy machinery. We can work with utilities and building owners to kickstart the transition to a cleaner future. Hundreds of mayors across the world have pledged to reduce carbon emissions 80% by 2050 and we are proud to be in that group.

This will not be easy. There is no silver bullet to fix a crisis that has been over a century in the making—it will take a combination of energy efficiency, alternative sources, energy storage, and coordination across regions and governments. None of this will happen overnight, but the longer we wait, the graver the consequences.

**Comment [LG2]:** Do we want both goals here? Where do we drop 50x30?

**Comment [LG3]:** Should I explain Under 2 and Compact of Mayors as well or too much?

This is the policy challenge of our generation. We need to lead the way, and we must—at every level of government.

50x30 is doable. We are close already. Governments can lead the way and must, at every level.

DRAFT

**From:** [Spitalnick, Amy \(OMB\)](#)  
**To:** [Snyder, Thomas](#); [Hagelgans, Andrea](#); [John Del Ceccato](#)  
**Subject:** RE: nextGen  
**Date:** Monday, December 21, 2015 1:59:12 PM

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His people were happy about using the recent Paris agreement as a hook, so that's what we're doing.

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**From:** Snyder, Thomas [mailto:[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)]  
**Sent:** Monday, December 21, 2015 1:58 PM  
**To:** Spitalnick, Amy (OMB); Hagelgans, Andrea; John Del Ceccato  
**Subject:** Re: nextGen

What will it take to get closure on this? Limping along for several months now. Steyer important for Mayor

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**From:** "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>  
**Date:** Monday, December 21, 2015 at 1:55 PM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Subject:** RE: nextGen

Andrea and I are working with JDC, gave them guidance on frame, they're drafting, I'll fact check/review.

---

**From:** Snyder, Thomas [mailto:[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)]  
**Sent:** Monday, December 21, 2015 1:52 PM  
**To:** Spitalnick, Amy (OMB)  
**Subject:** nextGen

Did we ever get to closure on OpEd with Tom Steyer?

**From:** [Geri Prado](#)  
**To:** [Thomas Snyder](#); [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Kayla Arslanian](#); [John Del Cecato](#); [Hayley Prim](#)  
**Subject:** US Conference of Mayors- Jan 20-24  
**Date:** Monday, December 21, 2015 2:14:04 PM

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Hi folks:

Hayley and I were batting around some ideas. If there is a way to hold a small reception and briefing for a few mayors in DC around TPAC, could you let us know?

I'm thinking 1 hour between events he will be at or after/before.

It would be both an opportunity to talk to mayors already on board and recruit several new. We could see if we could do it on site.

Let me know if this would be possible.

gp

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [John Del Cecato](#); [Snyder, Thomas](#)  
**Subject:** Re: MBDB: TPA Call  
**Date:** Monday, December 21, 2015 3:23:09 PM

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Works for me. Sorry I thought I had accepted.

On Dec 21, 2015, at 12:20 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Great. Geri?

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**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Monday, December 21, 2015 2:06 PM  
**To:** Salazar-Rodriguez, Prisca; [REDACTED] Snyder, Thomas  
**Subject:** Re: MBDB: TPA Call

Works for me

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**From:** "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>  
**Date:** Monday, December 21, 2015 at 2:05 PM  
**To:** "[REDACTED] [REDACTED]" <[T\\_Snyder@cityhall.nyc.gov](mailto:T_Snyder@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: MBDB: TPA Call

Does this time work for you guys? Or does 630pm work better?  
Or another day?

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, December 17, 2015 5:35 AM  
**To:** Salazar-Rodriguez, Prisca; [REDACTED] Snyder, Thomas; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan; Caquias, Paula; John Del Cecato  
**Subject:** MBDB: TPA Call  
**When:** Monday, December 21, 2015 7:00 PM-7:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Call in# [REDACTED] Code: [REDACTED]

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** ["Geri Prado"](#)  
**Cc:** [Snyder, Thomas](#); [Arslanian, Kayla](#); [Almonte, Catherine](#); [Viguers, Jonathan](#); [Caquias, Paula](#); [John Del Cecato](#)  
**Subject:** RE: MBDB: TPA Call  
**Date:** Monday, December 21, 2015 5:59:43 PM

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Moved to Wednesday

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**From:** Geri Prado [mailto:████████████████████]  
**Sent:** Monday, December 21, 2015 5:27 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** Snyder, Thomas; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan; Caquias, Paula; John Del Cecato  
**Subject:** Re: MBDB: TPA Call

Moved from tonight or additional?

On Dec 21, 2015, at 2:45 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

<mime-attachment.ics>

**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#)  
**Cc:** [Walzak, Phil](#); [Hagelgans, Andrea](#)  
**Subject:** Re: Progressive Agenda website  
**Date:** Tuesday, December 22, 2015 10:53:24 AM

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Ok thanks

On Dec 22, 2015, at 10:40 AM, Hinton, Karen <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)> wrote:

FYI. Said Katz was go-to.

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**From:** Brendan Cheney [<mailto:bcheney@politico.com>]  
**Sent:** Tuesday, December 22, 2015 10:39 AM  
**To:** Hinton, Karen  
**Subject:** Progressive Agenda website

Hi Karen,

I've noticed that the Progressive Agenda website has been taken down and I'm planning to report on it. Do you want to comment? I've also emailed Rebecca Katz for comment. Thanks!

Brendan

Brendan Cheney  
Reporter, POLITICO States  
[bcheney@politico.com](mailto:bcheney@politico.com)  
@brendancheney  
646-779-4793 (w)  
[REDACTED] (c)

**From:** [Gunaratna, Mahen](#)  
**To:** [Phillips, Eric Falk](#); ["John Del Cecato"](#); [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)  
**Subject:** SiX  
**Date:** Tuesday, December 22, 2015 12:47:17 PM

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[SiX @stateinnovation](#) 2m2 minutes ago

SiX Retweeted Steven Greenhouse

NYC and [@deBlasioNYC](#) about to take a big step to [#LeadOnLeave](#)

SiX added,

**Steven Greenhouse** [@greenhousesny](#)

Mayor de Blasio announces 6 weeks of paid parental leave for NYC's non-union workers.  
(Unions to negotiate about it) [wnyc.org/story/exclusiv](http://wnyc.org/story/exclusiv) ...

--  
**Mahen Gunaratna**

Director of Research and Media Analysis

Mayor's Press Office | City Hall

[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)

(212) 676-3154 (o) | (347)-268-4295 (c)



**From:** [Gunaratna, Mahen](#)  
**To:** ["John Del Cecato"](#)  
**Subject:** FW: THE ATLANTIC: Why America Is Moving Left  
**Date:** Tuesday, December 22, 2015 3:21:29 PM

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**From:** Ramsawak, Victoria  
**Sent:** Tuesday, December 22, 2015 3:20 PM  
**To:** Gunaratna, Mahen  
**Subject:** THE ATLANTIC: Why America Is Moving Left

### **Why America Is Moving Left**

THE ATLANTIC - Peter Beinart

<http://www.theatlantic.com/magazine/archive/2016/01/why-america-is-moving-left/419112/>

Over roughly the past 18 months, the following events have transfixed the nation.

In July 2014, Eric Garner, an African American man reportedly selling loose cigarettes illegally, was choked to death by a New York City policeman.

That August, a white police officer, Darren Wilson, shot and killed an African American teenager, Michael Brown, in Ferguson, Missouri. For close to two weeks, protesters battled police clad in military gear. Missouri's governor said the city looked like a war zone.

In December, an African American man with a criminal record avenged Garner's and Brown's deaths by murdering two New York City police officers. At the officers' funerals, hundreds of police turned their backs on New York's liberal mayor, Bill de Blasio.

In April 2015 another young African American man, Freddie Gray, died in police custody, in Baltimore. In the chaos that followed, 200 businesses were destroyed, 113 police officers were injured, and 486 people were arrested. To avoid further violence, a game between the Baltimore Orioles and the Chicago White Sox was postponed twice, then played in an empty stadium with police sirens audible in the distance.

Then, in July, activists with Black Lives Matter, a movement that had gained national attention after Brown's death, disrupted speeches by two Democratic presidential candidates in Phoenix, Arizona. As former Maryland Governor Martin O'Malley fidgeted onstage, protesters chanted, "If I die in police custody, avenge my death! By any means necessary!" and "If I die in police custody, burn everything down!" When O'Malley responded, "Black lives matter, white lives matter, all lives matter," the crowd booed loudly. Later that day, O'Malley apologized. Donald Trump, who had ascended to first place in the race for the Republican presidential nomination while promising to represent the "silent majority," called O'Malley "a disgusting little weak, pathetic baby."

Anyone familiar with American history can hear the echoes. The phrase by any means necessary was popularized by Malcolm X in a June 1964 speech in Upper Manhattan. In the wake of Martin Luther King Jr.'s assassination in April 1968, Baltimore burned, as many cities did amid the racial violence that broke out every spring and summer from 1964 to 1969. In November 1969, in a speech from the Oval Office, Richard Nixon uttered the phrase

silent majority. It soon became shorthand for those white Americans who, shaken by crime and appalled by radicalism, turned against the Democratic Party in the '60s and '70s. For Americans with an ear for historical parallels, the return of that era's phrases and images suggests that a powerful conservative backlash is headed our way.

At least, that was my thesis when I set out to write this essay. I came of age in the '80s and '90s, when the backlash against '60s liberalism still struck terror into Democratic hearts. I watched as Ronald Reagan moved the country hard to the right, and as Bill Clinton made his peace with this new political reality by assuring white America that his party would fight crime mercilessly. Seeing this year's Democratic candidates crumple before Black Lives Matter and shed Clinton's ideological caution as they stampeded to the left, I imagined the country must be preparing for a vast conservative reaction.

But I was wrong. The more I examined the evidence, the more I realized that the current moment looks like a mirror image of the late '60s and early '70s. The resemblances are clear, but their political significance has been turned upside down. There is a backlash against the liberalism of the Obama era. But it is louder than it is strong. Instead of turning right, the country as a whole is still moving to the left.

That doesn't mean the Republicans won't retain strength in the nation's statehouses and in Congress. It doesn't mean a Republican won't sooner or later claim the White House. It means that on domestic policy—foreign policy is following a different trajectory, as it often does—the terms of the national debate will continue tilting to the left. The next Democratic president will be more liberal than Barack Obama. The next Republican president will be more liberal than George W. Bush.

In the late '60s and '70s, amid left-wing militancy and racial strife, a liberal era ended. Today, amid left-wing militancy and racial strife, a liberal era is only just beginning.

Understanding why requires understanding why the Democratic Party—and more important, the country at large—is becoming more liberal.

The story of the Democratic Party's journey leftward has two chapters. The first is about the presidency of George W. Bush. Before Bush, unapologetic liberalism was not the Democratic Party's dominant creed. The party had a strong centrist wing, anchored in Congress by white southerners such as Tennessee Senator Al Gore, who had supported much of Ronald Reagan's defense buildup, and Georgia Senator Sam Nunn, who had stymied Bill Clinton's push for gays in the military. For intellectual guidance, centrist Democrats looked to the Democratic Leadership Council, which opposed raising the minimum wage; to *The New Republic* (a magazine I edited in the early 2000s), which attacked affirmative action and *Roe v. Wade*; and to the *Washington Monthly*, which proposed means-testing Social Security.

Centrist Democrats believed that Reagan, for all his faults, had gotten some big things right. The Soviet Union had been evil. Taxes had been too high. Excessive regulation had squelched economic growth. The courts had been too permissive of crime. Until Democrats acknowledged these things, the centrists believed, they would neither win the presidency nor deserve to. In the late 1980s and the 1990s, an influential community of Democratic-aligned politicians, strategists, journalists, and wonks believed that critiquing liberalism from the right was morally and politically necessary.

George W. Bush wiped this community out. Partly, he did so by rooting the GOP more firmly in the South—Reagan’s political base had been in the West—aiding the slow-motion extinction of white southern Democrats that had begun when the party embraced civil rights. But Bush also destroyed centrist Democrats intellectually, by making it impossible for them to credibly critique liberalism from the right.

In the late 1980s and the 1990s, centrist Democrats had argued that Reagan’s decisions to cut the top income-tax rate from 70 percent to 50 percent and to loosen government regulation had spurred economic growth. When Bush cut the top rate to 35 percent in 2001 and further weakened regulation, however, inequality and the deficit grew, but the economy barely did—and then the financial system crashed. In the late ’80s and the ’90s, centrist Democrats had also argued that Reagan’s decision to boost defense spending and aid the Afghan mujahideen had helped topple the Soviet empire. But in 2003, when Bush invaded Iraq, he sparked the greatest foreign-policy catastrophe since Vietnam.

If the lesson of the Reagan era had been that Democrats should give a Republican president his due, the lesson of the Bush era was that doing so brought disaster. In the Senate, Bush’s 2001 tax cut passed with 12 Democratic votes; the Iraq War was authorized with 29. As the calamitous consequences of these votes became clear, the revolt against them destroyed the Democratic Party’s centrist wing. “What I want to know,” declared an obscure Vermont governor named Howard Dean in February 2003, “is why in the world the Democratic Party leadership is supporting the president’s unilateral attack on Iraq. What I want to know is, why are Democratic Party leaders supporting tax cuts?” By year’s end, Dean—running for president against a host of Washington Democrats who had supported the war—was the clear front-runner for his party’s nomination.

With the Dean campaign came an intellectual revolution inside the Democratic Party. His insurgency helped propel Daily Kos, a group blog dedicated to stiffening the liberal spine. It energized the progressive activist group MoveOn. It also coincided with Paul Krugman’s emergence as America’s most influential liberal columnist and Jon Stewart’s emergence as America’s most influential liberal television personality. In 2003, MSNBC hired Keith Olbermann and soon became a passionately liberal network. In 2004, The New Republic apologized for having supported the Iraq War. In 2005, The Huffington Post was born as a liberal alternative to the Drudge Report. In 2006, Joe Lieberman, the Democratic Party’s most outspoken hawk, lost his Democratic Senate primary and became an Independent. In 2011, the Democratic Leadership Council—having lost its influence years earlier—closed its doors.

By the time Barack Obama defeated Hillary Clinton for the Democratic presidential nomination in 2008, in part because of her support for the Iraq War, the mood inside the party had fundamentally changed. Whereas the party’s most respected thinkers had once urged Democrats to critique liberal orthodoxy, they now criticized Democrats for not defending that orthodoxy fiercely enough. The presidency of George W. Bush had made Democrats unapologetically liberal, and the presidency of Barack Obama was the most tangible result.

But that’s only half the story. Because if George W. Bush’s failures pushed the Democratic Party to the left, Barack Obama’s have pushed it even further. If Bush was responsible for the liberal infrastructure that helped elect Obama, Obama has now inadvertently contributed to the creation of two movements—Occupy and Black Lives Matter—dedicated to the proposition that even the liberalism he espouses is not left-wing enough.

Given the militant opposition Obama faced from Republicans in Congress, it's unclear whether he could have used the financial crisis to dramatically curtail Wall Street's power. What is clear is that he did not. Thus, less than three years after the election of a president who had inspired them like no other, young activists looked around at a country whose people were still suffering, and whose financial titans were still dominant. In response, they created Occupy Wall Street.

When academics from the City University of New York went to Zuccotti Park to study the people who had taken it over, they found something striking: 40 percent of the Occupy activists had worked on the 2008 presidential campaign, mostly for Obama. Many of them had hoped that, as president, he would bring fundamental change. Now the collapse of that hope had led them to challenge Wall Street directly. "Disenchantment with Obama was a driver of the Occupy movement for many of the young people who participated," noted the CUNY researchers. In his book on the movement, *Occupy Nation*, the Columbia University sociologist Todd Gitlin quotes Jeremy Varon, a close observer of Occupy who teaches at the New School for Social Research, as saying, "This is the Obama generation declaring their independence from his administration. We thought his voice was ours. Now we know we have to speak for ourselves."

For a brief period, Occupy captured the nation's attention. In December 2011, Gitlin notes, the movement had 143 chapters in California alone. Then it fizzled. But as the political scientist Frances Fox Piven has written, "The great protest movements of history ... did not expand in the shape of a simple rising arc of popular defiance. Rather, they began in a particular place, sputtered and subsided, only to re-emerge elsewhere in perhaps a different form, influenced by local particularities of circumstance and culture."

That's what happened to Occupy. The movement may have burned out, but it injected economic inequality into the American political debate. (In the weeks following the takeover of Zuccotti Park, media references to the subject rose fivefold.) The same anger that sparked Occupy—directed not merely at Wall Street but at the Democratic Party elites who coddled it—fueled Bill de Blasio's election and Elizabeth Warren's rise to national prominence. And without Occupy, it's impossible to understand why a curmudgeonly Democratic Socialist from Vermont is seriously challenging Hillary Clinton in the early primary states. The day Bernie Sanders announced his candidacy, a group of Occupy veterans offered their endorsement. In the words of one former Occupy activist, Stan Williams, "People who are involved in Occupy are leading the biggest group for Bernie Sanders. Our fingers are all over this."

Arguably more significant than the Sanders campaign itself is the way Democratic elites have responded to it. In the late 1980s and the '90s, they would have savaged him. For the Democratic Leadership Council, which sought to make the party more business-friendly, an avowed Socialist would have been the perfect foil. Today, in a Democratic Party whose guiding ethos is "no enemies to the left," Sanders has met with little ideological resistance. That's true not only among intellectuals and activists but among many donors. Journalists often assume that Democrats who write big checks oppose a progressive agenda, at least when it comes to economics. And some do. But as John Judis has reported in *National Journal*, the Democracy Alliance, the party's most influential donor club, which includes mega-funders such as George Soros and Tom Steyer, has itself shifted leftward during the Obama years. In 2014, it gave Warren a rapturous welcome when she spoke at the group's

annual winter meeting. Last spring it announced that it was making economic inequality its top priority.

All of this has shaped the Clinton campaign's response to Sanders. At the first Democratic debate, she noted that, unlike him, she favors "rein[ing] in the excesses of capitalism" rather than abandoning it altogether. But the only specific policy difference she highlighted was gun control, on which she attacked him from the left.

Moreover, the Occupy-Warren-Sanders axis has influenced Clinton's own economic agenda, which is significantly further left than the one she ran on in 2008. She has called for tougher regulation of the financial industry, mused about raising Social Security taxes on the wealthy (something she opposed in 2008), and criticized the Trans-Pacific Partnership (a trade agreement she once gushed about). Overall, Vox's Matthew Yglesias has written, Clinton appears "less inclined to favor a market-oriented approach than a left-wing approach, a real change from the past quarter century of Democratic Party economic policymaking." Her "move to the left," notes Kira Lerner of ThinkProgress, "distances her policies from those of her husband and Obama."

The same dynamic is playing out on criminal justice and race. Disillusioned by Obama, activists are pushing left. And they're finding that Clinton and the rest of the party Establishment are happy to go along.

If Occupy is one of Obama's unplanned legacies, Black Lives Matter is another. The movement, which began when a jury acquitted George Zimmerman of the murder of Trayvon Martin in 2013 and exploded in 2014 after the death of Michael Brown, has multiple roots. It's a response to a decades-long rise in incarceration rates and to a spate of police killings, some caught on video.

But it's also an expression of disillusion with Obama. State violence against African Americans is nothing new. Yet the fact that it continued when an African American was ostensibly running the state convinced young African American activists that Establishment liberals, even black ones, would not, of their own accord, bring structural change. Only direct action could force their hand.

"Black Lives Matter developed in the wake of the failure of the Obama administration," argues the Cornell sociologist Travis Gosa, a co-editor of *The Hip Hop & Obama Reader*. "Black Lives Matter is the voice of a Millennial generation that's been sold a bad bill of goods." This new generation of activists, writes Brittney Cooper, a Rutgers University professor of Africana studies and women's-and-gender studies, "will not invest in a nation-state project that hands them black presidents alongside dead unarmed black boys in the street." And they take a dim view of veteran activists, such as Al Sharpton, who defend Obama. "The most faith they have, hubristic though it may turn out to be," Cooper argues, "is in themselves to be agents of change."

Had Black Lives Matter existed when Bill Clinton was seeking the presidency, he probably would have run against the group. In January 1992, less than three weeks before the Iowa caucuses, Clinton flew back to Arkansas to oversee the execution of Ricky Ray Rector, an African American man so mentally deficient at the time of his execution that he didn't even realize the people he had shot were dead. Then, in June 1992, in the aftermath of the Los Angeles riots, Clinton plucked a rapper named Sister Souljah out of relative obscurity and

publicly lambasted her for reportedly saying, in response to a question about African American rioters who attacked whites, “If black people kill black people every day, why not have a week and kill white people?” Eager to emphasize his centrist credentials, Clinton found African American militancy an invaluable foil.

Today, by contrast, the Democratic Establishment has responded to Black Lives Matter much as it responded to Occupy: with applause. In July, at the Netroots Nation conference in Phoenix, Black Lives Matter activists repeatedly interrupted and heckled Sanders and his fellow candidate Martin O’Malley. At one point, an activist came onto the stage and declared that the event was occurring on “indigenous land” whose border “was drawn by white-supremacist manifest destiny.” For roughly 15 minutes, O’Malley stood in silence as the activists onstage gave speeches.

Afterward, liberal pundits mostly criticized O’Malley and Sanders for not expressing more sympathy for the people who had disrupted their events. “Both candidates fumbled,” argued *The Nation*. “Frankly,” *MoveOn* announced, “all Democratic presidential candidates need to do better.”

The candidates themselves agreed. Later that day, O’Malley publicly apologized for having said that “all lives matter,” which activists said minimized the singularity of state violence against African Americans. He soon unveiled an ambitious plan to reduce police brutality and incarceration rates, as well as a constitutional amendment protecting the right to vote. Sanders apologized too. He hired an African American press secretary sympathetic to Black Lives Matter, added a “racial justice” section to his Web site, joined members of the Congressional Black Caucus in introducing legislation to ban private prisons, and began publicly citing the names of African Americans killed by police. Hillary Clinton, having already vowed to “end the era of mass incarceration” that her husband and other Democrats helped launch in the 1990s, has now met with Black Lives Matter activists twice. Bill Clinton has said he regrets his own role in expanding the incarceration state. And the Democratic National Committee passed a resolution supporting Black Lives Matter—which the movement itself quickly disavowed.

During presidential primaries, candidates often pander to their party’s base. So what’s most remarkable isn’t Hillary Clinton’s move to the left, or the Democratic Party’s. It’s the American public’s willingness to go along.

Take Black Lives Matter. In the 1960s, African American riots and the Black Power movement sparked a furious white backlash. In April 1965, note Thomas and Mary Edsall in their book *Chain Reaction*, 28 percent of nonsouthern whites thought President Lyndon B. Johnson was pushing civil rights “too fast.” By September 1966, after riots in Los Angeles, Chicago, and Cleveland, and the Student Nonviolent Coordinating Committee’s turn from racial integration toward Black Power, that figure had reached 52 percent.

This time, however, the opposite is happening. In July 2014, the Pew Research Center reported that 46 percent of Americans agreed with the statement “Our country needs to continue making changes to give blacks equal rights with whites.” By July 2015, after the riots in Ferguson and Baltimore and the rise of Black Lives Matter, that figure had risen to 59 percent. From the summer of 2013 to the summer of 2015, according to Gallup, the percentage of Americans who declared themselves “satisfied with the way blacks are treated in U.S. society” dropped from 62 percent to 49 percent. In 2015, public confidence in the

police hit a 22-year low.

Much of this shift is being driven by a changing mood among whites. Between January and April alone, according to a YouGov poll, the percentage of whites who called deaths like those of Michael Brown and Freddie Gray “isolated incident[s]” dropped 20 points. There’s even been movement within the GOP. From 2014 to 2015, the percentage of Republicans saying America needs to make changes to give blacks an equal chance rose 15 points—more than the percentage increase among Democrats or Independents.

That’s not to say Ferguson, Baltimore, and Black Lives Matter have sparked no backlash at all. Donald Trump has called “the way they [Black Lives Matter] are being catered to by the Democrats” a “disgrace.” Ted Cruz has accused the movement of inciting the murder of police, a theme also promoted on Fox News.

Still, even as some Republican politicians attack Black Lives Matter, others are working with Democrats to promote an agenda of police and prison reform. Last year, then-Speaker of the House John Boehner declared, “We’ve got a lot of people in prison that frankly, in my view, really don’t need to be there.” In October, a group of conservative Republican senators—Chuck Grassley, John Cornyn, Mike Lee, and Lindsey Graham—joined Democrats in introducing legislation to reduce mandatory minimum sentences for nonviolent drug crimes, roll back harsh “three strikes and you’re out” sentencing laws, end solitary confinement for juveniles, and allow teenagers to have their criminal records expunged.

Even among the Republicans running for president, the policy agenda is moving away from the punitive approach both parties once embraced. Mike Huckabee, Rand Paul, Chris Christie, John Kasich, and Ted Cruz have all condemned the excessive imprisonment of nonviolent drug offenders.

Most interesting—because he is the Republican candidate with the keenest sense of how to appeal to the general electorate—has been the approach of Senator Marco Rubio. In August, a Fox News anchor asked him about Black Lives Matter. Instead of condemning the movement, Rubio told the story of an African American friend of his whom police had stopped eight or nine times over the previous 18 months even though he had never broken the law. “This is a problem our nation has to confront,” Rubio declared. Then he talked about young African Americans who get arrested for nonviolent offenses and pushed into plea deals by overworked public defenders. The government, he said, must “look for ways to divert people” from going to jail “so that you don’t get people stigmatized early in life.”

Conservative Republicans didn’t talk this way in the ’90s. They didn’t talk this way even in the early Obama years. The fact that Rubio does so now is more evidence that today, unlike in the mid-’60s, the debate about race and justice isn’t moving to the right. It’s moving further left.

What’s different this time? One difference is that in the 1960s and ’70s, crime exploded, fueling a politics of fear and vengeance. Over the past two decades, by contrast, crime has plummeted. And despite some hyperbolic headlines, there’s no clear evidence that it’s rising significantly again. As The Washington Post’s Max Ehrenfreund noted in September after reviewing the data so far for 2015, “While the number of homicides has increased in many big cities, the increases are moderate, not more than they were a few years ago. Meanwhile, crime has declined in other cities. Overall, most cities are still far safer than they were two

decades ago.”

And it’s not just crime where the Democratic Party’s move leftward is being met with acceptance rather than rejection. Take LGBT rights: A decade ago, it was considered suicidal for a Democratic politician to openly support gay marriage. Now that debate is largely over, and liberals are pushing for antidiscrimination laws that cover transgender people, a group many Americans weren’t even aware of until Caitlyn Jenner made headlines. At first glance, this might seem like too much change, too fast. Marriage equality, after all, gives gays and lesbians access to a fundamentally conservative institution. The transgender-rights movement poses a far more radical question: Should people get to define their own gender, irrespective of biology?

Yet the nation’s answer, by large margins, seems to be yes. When the Williams Institute at the UCLA School of Law examined polls, it found that between two-thirds and three-quarters of Americans now support barring discrimination against transgender people. It also found a dramatic rise in recent years in the percentage of Americans who consider anti-transgender discrimination a “major problem.” According to Andrew Flores, who conducted the study, a person’s attitude toward gays and lesbians largely predicts their attitude toward transgender people. Most Americans, in other words, having decided that discriminating against lesbians and gay men was wrong, have simply extended that view to transgender people via what Flores describes as a “mechanism of attitude generalization.”

That is why, in the 2016 presidential race, Republicans have shown little interest in opposing transgender rights. In July, the Pentagon announced that transgender people will be able to serve openly in the military. One Republican presidential candidate, Mike Huckabee, denounced the move. Another, Jeb Bush, appeared to support it. The remaining contenders largely avoided the issue.

There has been little public backlash on economics, either. President Obama has intervened more extensively in the economy than any other president in close to half a century. In his first year, he pushed through the largest economic stimulus in American history—larger in inflation-adjusted terms than Franklin Roosevelt’s famed Works Progress Administration. In his second year, he muscled universal health care through Congress, something progressives had been dreaming about since Theodore Roosevelt ran as a Bull Moose. That same year, he signed a law re-regulating Wall Street. He’s also spent roughly \$20 billion bailing out the auto industry, increased fuel-efficiency standards for cars and trucks, toughened emissions standards for coal-fired power plants, authorized the Environmental Protection Agency to regulate the production of carbon dioxide, expanded the Food and Drug Administration’s ability to regulate the sale of tobacco products, doubled the amount of fruits and vegetables required in school lunches, designated 2 million acres as wilderness, and protected more than 1,000 miles of rivers.

This intervention has sparked an angry response on the Republican right, but not among Americans as a whole. In polling, Americans typically say they favor smaller government in general while supporting many specific government programs. When Bill Clinton took office in 1993, Americans said they favored “a smaller government providing fewer services” over “a bigger government providing more services” by 37 percentage points. When Obama took power in 2009, the margin was a mere eight points. And despite the president’s many economic interventions, the most recent time Pew asked that question, in September 2014, the margin was exactly the same.



On health care, the story is similar: no public backlash. When Obama signed the Affordable Care Act in March 2010, most polls showed Americans opposing it by about eight to 10 points. Today, the margin is almost identical. Little has changed on taxes, either, even though Obama allowed some of the tax cuts passed under George W. Bush to expire. The percentage of Americans who say they pay more than their fair share in taxes is about the same as it was in the spring of 2010 (Pew does not have data for 2009), and lower than it was during the Clinton years.

It's true that Americans have grown more conservative on some issues over the past few years. Support for gun control has dropped in the Obama era, even as the president and other Democrats have pursued it more aggressively. Republicans also enjoy a renewed advantage on combatting international terrorism, an issue whose salience has grown with the rise of the Islamic State. Still, in an era when government has grown more intrusive, African American activists have grown more confrontational, and long-standing assumptions about sexual orientation and gender identity have been toppled, most Americans are not yelling "stop," as they began doing in the mid-1960s. The biggest reason: We're not dealing with the same group of Americans.

On issue after issue, it is the young who are most pleased with the liberal policy shifts of the Obama era, and most eager for more. In 2014, Pew found that Americans under 30 were twice as likely as Americans 65 and older to say the police do a "poor" job of "treating racial, ethnic groups equally" and more than twice as likely to say the grand jury in Ferguson was wrong not to charge Darren Wilson in Michael Brown's death. According to YouGov, more than one in three Americans 65 and older think being transgender is morally wrong. Among Americans under 30, the ratio is less than one in five. Millennials—Americans roughly 18 to 34 years old—are 21 percentage points less likely than those 65 and older to say that immigrants "burden" the United States and 25 points more likely to say they "strengthen" the country. Millennials are also 17 points more likely to have a favorable view of Muslims. It is largely because of them that the percentage of Americans who want government to "promote traditional values" is now lower than at any other time since Gallup began asking the question in 1993, and that the percentage calling themselves "socially liberal" now equals the percentage calling themselves "socially conservative" for the first time since Gallup began asking that question in 1999.

Millennials are also sustaining support for bigger government. The young may not have a high opinion of the institutions that represent them, but they nonetheless want those institutions to do more. According to a July Wall Street Journal/ABC poll, Americans over 35 were four points more likely to say the government is doing too much than to say it is doing too little. Millennials, meanwhile, by a margin of 23 points, think it's doing too little. In 2011, Pew found that while the oldest Americans supported repealing health-care reform by 29 percentage points, Millennials favored expanding it by 17 points. They were also 25 points more likely than those 65 and older to approve of Occupy Wall Street and 36 points more favorable toward socialism, which they actually preferred to capitalism, 49 percent to 46 percent. As the Pew report put it, "Millennials, at least so far, hold 'baked in' support for a more activist government."

This is even true among Republican Millennials. The press often depicts American politics as a battle pitting ever more liberal Democrats against ever more conservative Republicans. Among the young, however, that's inaccurate. Young Democrats may be more liberal than

their elders, but so are young Republicans. According to Pew, a clear majority of young Republicans say immigrants strengthen America, half say corporate profits are too high, and almost half say stricter environmental laws are worth the cost—answers that sharply distinguish them from older members of the GOP. Young Republicans are more likely to favor legalizing marijuana than the oldest Democrats, and almost as likely to support gay marriage. Asked how they categorize themselves ideologically, more than two-thirds of Republican Millennials call themselves either “liberal” or “mixed,” while fewer than one-third call themselves “conservative.” Among the oldest Republicans, that breakdown is almost exactly reversed.

In the face of such data, conservatives may wish to reassure themselves that Millennials will move right as they age. But a 2007 study in the *American Sociological Review* notes that the data “contradict commonly held assumptions that aging leads to conservatism.” The older Americans who are today more conservative than Millennials were more conservative in their youth, too. In 1984 and 1988, young voters backed Ronald Reagan and George H. W. Bush by large margins. Millennials are not liberal primarily because they are young. They are liberal because their formative political experiences were the Iraq War and the Great Recession, and because they make up the most secular, most racially diverse, least nationalistic generation in American history. And none of that is likely to change.

One can question how much this matters. America is not governed by public-opinion polls, after all. Congressional redistricting, felon disenfranchisement, and the obliteration of campaign-finance laws all help insulate politicians from the views of ordinary people, and generally empower the right. But despite these structural disadvantages, Obama has enacted a more consequential progressive agenda than either of his two Democratic predecessors did. And there is reason to believe that regardless of who wins the presidency in 2016, she or he will be more progressive than the previous president of her or his own party.

According to Microsoft’s betting market, Predictwise, Democrats have close to a 60 percent chance of holding the White House in 2016. That’s not because Hillary Clinton, whom the Democrats will likely nominate, is an exceptionally strong candidate. It’s because the Republicans may nominate an exceptionally weak one. According to Predictwise, in early November Marco Rubio—widely considered the GOP’s strongest general-election candidate—had a 45 percent chance of winning his party’s nomination. But according to Predictwise, there was also a 37 percent chance that Donald Trump, Ben Carson, or Ted Cruz would win the nomination. And if any of them did, Clinton’s election would be all but assured.

If Clinton does win, it’s likely that on domestic policy, she will govern to Obama’s left. (On foreign policy, where there is no powerful left-wing activist movement like Occupy or Black Lives Matter, the political dynamics are very different.) Clinton’s campaign proposals already signal a leftward shift. And people close to her campaign suggest that among her top agenda items would be paid family leave, debt-free college tuition, and universal preschool.

This agenda flows naturally from Clinton’s long interest in the welfare of children and families. But it’s also the product of a Democratic Party that leans further left than it did in 1993 or 2009. If elected, Clinton will have to work with a Senate that contains two nationally prominent Democrats, Elizabeth Warren and Bernie Sanders, both of whom are extremely popular with liberal activists.

Already, Obama has felt liberals’ wrath. In 2013, Lawrence Summers withdrew his name

from consideration to be the chairman of the Federal Reserve after Senate liberals protested his nomination. In 2015, Obama was forced to pull Antonio Weiss's nomination to be Treasury's undersecretary for domestic finance after Warren attacked his Wall Street ties. Clinton will face this reality from her first day in office. And she will face it knowing that because she cannot inspire liberals rhetorically as Obama can, they will be less likely to forgive her heresies on policy. Like Lyndon B. Johnson after John F. Kennedy, she will have to deliver in substance what she cannot deliver in style.

Just as Clinton would govern to Obama's left, it's likely that any Republican capable of winning the presidency in 2016 would govern to the left of George W. Bush. In the first place, winning at all would require a different coalition. When Bush won the presidency in 2000, very few Millennials could vote. In 2016, by contrast, they will constitute roughly one-third of those who turn out. In 2000, African Americans, Hispanics, and Asians constituted 20 percent of voters. In 2016, they will constitute more than 30 percent. Whit Ayres, a political consultant for the Rubio campaign, calculates that even if the 2016 Republican nominee wins 60 percent of the white vote (more than any GOP nominee in the past four decades except Reagan, in 1984, has won), he or she will still need almost 30 percent of the minority vote. Mitt Romney got 17 percent.

This need to win the votes of Millennials and minorities, who lean left not just on cultural issues but on economic ones, will shape how any conceivable Republican president campaigns in the general election, and governs once in office. It could tempt a President Rubio to push for immigration reform that, while beginning with toughened enforcement, lays out a path to legalization, and eventually citizenship—something he still supports, despite the fury of his party's base. (So does Speaker of the House Paul Ryan.)

If America's demographics have changed since the Bush presidency, so has the climate among conservative intellectuals. There is now an influential community of "reformocons"—in some ways comparable to the New Democratic thinkers of the 1980s—who believe Republicans have focused too much on cutting taxes for the wealthy and not enough on addressing the economic anxieties of the middle and working classes.

The candidate closest to the reformocons is Rubio, who cites several of them by name in his recent book. He says that partially privatizing Social Security, which Bush ran on in 2000 and 2004, is an idea whose "time has passed." And unlike Bush, and both subsequent Republican presidential nominees, Rubio is not proposing a major cut in the top income-tax rate. Instead, the centerpiece of his economic plan is an expanded child tax credit, which would be available even to Americans who are so poor that they don't pay income taxes.

Although liberals praised his plan for "upend[ing] the last half century of conservative thinking on taxes," as *The New Republic* put it, Rubio included new cuts on taxes of capital gains, dividends, interest, and inherited estates, which overwhelmingly benefit the rich. But despite this, it's likely that were he elected, Rubio wouldn't push through as large, or as regressive, a tax cut as Bush did in 2001 and 2003. Partly, that's because a younger and more ethnically diverse electorate is less tolerant of such policies. Partly, it's because Rubio's administration would likely contain a reformocon faction more interested in cutting taxes for the middle class than for the rich. And partly, it's because the legacy of the Bush tax cuts themselves would make them harder to replicate.

A key figure in passing the Bush tax cuts was Federal Reserve Chairman Alan Greenspan,

who in 2001 warned that unless Washington lowered tax rates, surpluses might grow too large, thus producing a dangerous “accumulation of private assets by the federal government.” Greenspan’s argument gave the Bush administration crucial intellectual cover. But the idea now looks laughable. And it’s hard to imagine the current Federal Reserve chair, Janet Yellen, endorsing large upper-income tax cuts in 2017.

The Bush tax cuts also passed because a powerful minority of Democrats supported them. But the kind of centrist, Chamber of Commerce–friendly Democrats who helped Bush pass his tax plan in 2001—including Max Baucus, John Breaux, Mary Landrieu, Zell Miller, Max Cleland, Tim Johnson, Blanche Lambert Lincoln—barely exist anymore. The Democrats’ shift left over the past decade and a half means that a President Rubio would encounter more militant opposition than Bush did in 2001. That militant opposition, along with a changed electorate and the reformocon faction, doesn’t mean Rubio wouldn’t cut taxes. He likely would. But he would face greater pressure than Bush did to keep the cuts from too blatantly benefiting the rich.

As president, Rubio could gut the regulations imposed by Obama’s Environmental Protection Agency. His big donors would certainly push him to, even though doing so would hurt him among younger voters. But he’d be unlikely to repeal health-care reform. The plan Rubio has proposed would strip millions of Americans of their insurance. In other words, it would commit the same sins that Rubio and other Republicans attribute to the Affordable Care Act. Republicans, notes Vox’s editor in chief, Ezra Klein, “have spent the past four years attacking Obamacare for its tough trade-offs and unpopular decisions, but the moment they begin pushing a serious alternative, they’ll suddenly have to deal with Democrats doing the same to them.” Which makes it unlikely Rubio would pick that fight early in his first term.

Would Rubio be a more conservative president than Obama? Of course. An era of liberal dominance doesn’t mean that the ideological differences between Democrats and Republicans disappear. It means that on the ideological playing field, the 50-yard line shifts further left. It means the next Republican president won’t be able to return the nation to the pre-Obama era.

That’s what happened when Dwight Eisenhower followed Franklin D. Roosevelt and Harry Truman. Ike moderated the growth in government expansion that had begun in the 1930s, but he didn’t return American politics to the 1920s, when the GOP opposed any federal welfare state at all. He in essence ratified the New Deal. It’s also what happened when Bill Clinton followed Ronald Reagan and George H. W. Bush. By passing punitive anticrime laws, repealing restrictions on banks, signing NAFTA, cutting government spending to balance the budget, reforming welfare, and declaring that the “era of big government is over,” Clinton acknowledged that even a Democratic president could not revive the full-throated liberalism of the 1960s and ’70s. He ratified Reaganism.

Barack Obama sought the presidency hoping to be the Democrats’ Reagan: a president who changed America’s ideological trajectory. And he has changed it. He has pushed the political agenda as dramatically to the left as Reagan pushed it to the right, and, as under Reagan, the public has acquiesced more than it has rebelled. Reagan’s final victory came when Democrats adapted to the new political world he had made, and there is reason to believe that the next Republican president will find it necessary to make similar concessions to political reality.

This political cycle, too, will ultimately run its course. A sustained rise in crime could breed

fissures between African American activists and young whites or even Latinos. Slower economic growth and a rising budget deficit could turn the public against government in a way that Obama's policies have not—and force Democrats to again emphasize the creation of wealth more than its distribution. How this era of liberal dominance will end is anyone's guess. But it will likely endure for some time to come.

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Kayla Arslanian](#); [Thomas Snyder](#); [John Del Cecato](#)  
**Subject:** Re: are we still at 3:30pm?  
**Date:** Wednesday, December 23, 2015 3:23:03 PM

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Yeah saw on my gmail and Kayla texted. Thanks.

> On Dec 23, 2015, at 1:21 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

>

> We are delayed

>

> -----Original Message-----

> From: Geri Prado [<mailto:geri@progressiveagenda.us>]

> Sent: Wednesday, December 23, 2015 3:14 PM

> To: Kayla Arslanian; Thomas Snyder; Salazar-Rodriguez, Prisca

> Cc: John Del Cecato

> Subject: are we still at 3:30pm?

>

> I am worried I have the wrong time. thanks.

**From:** [Geri Prado](#)  
**To:** [Thomas Snyder](#); [Salazar-Rodriguez, Prisca](#)  
**Cc:** [John Del Cecato](#); [Kayla Arslanian](#)  
**Subject:** SCHEDULING: F/U on planning  
**Date:** Wednesday, December 23, 2015 3:28:54 PM

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Could we schedule a time on January 3rd at Gracie to go over plans, roll-out, overall TPAC information with the Mayor for a few hours? If his schedule and plans allow of course.

Tom, this would be a follow up from the meeting we had last month to cover:

- Overall plan, budget, staffing, branding
- Political- Advisory Council, organizing plan
- Communications and Digital plan
- Fundraising- plan, meeting Addy Rummel (fundraiser)
- Governance
- Advisory Council- prep for January 7th meeting

Let me know if this is possible. It would be me, John and Tom with MBDB.

Thanks-gp

**From:** [Almonte, Catherine](#)  
**To:** [Viguers, Jonathan](#)  
**Cc:** [Caquias, Paula](#); [Snyder, Thomas](#); [Arslanian, Kayla](#); [Salazar-Rodriguez, Prisca](#) [REDACTED]  
[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** Re: MBDB: TPA Call  
**Date:** Wednesday, December 23, 2015 4:19:54 PM

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Gracias

Sent while mobile.

On Dec 23, 2015, at 4:19 PM, Viguers, Jonathan <[JViguers@cityhall.nyc.gov](mailto:JViguers@cityhall.nyc.gov)> wrote:

Everyone is on

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**From:** Almonte, Catherine  
**Sent:** Wednesday, December 23, 2015 4:17 PM  
**To:** Caquias, Paula; Viguers, Jonathan; Snyder, Thomas; Arslanian, Kayla; Salazar-Rodriguez, Prisca; [REDACTED] [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
**Subject:** Re: MBDB: TPA Call

Please dial in

Sent while mobile.

On Dec 23, 2015, at 3:15 PM, Almonte, Catherine  
<[CAlmonte@cityhall.nyc.gov](mailto:CAlmonte@cityhall.nyc.gov)> wrote:

We are delayed. Will notify you when to dial in.

**MBDB: TPA Call**

Scheduled: Wednesday, Dec 23, 2015 from 3:30 PM to 4:00 PM

Location: Call in# [REDACTED] Code: [REDACTED]

Invitees: Caquias, Paula , Viguers, Jonathan , Snyder, Thomas ,  
Arslanian, Kayla , Salazar-Rodriguez, Prisca ,  
[REDACTED] , John Del Cecato

Sent while mobile.



**From:** [Snyder, Thomas](#)  
**To:** [B: FLONYC](#)  
**Cc:** [Geri Prado](#); [John Del Ceccato](#)  
**Subject:** MUST READ!!! PPL Roundup  
**Date:** Wednesday, December 23, 2015 4:25:19 PM  
**Attachments:** [image002.png](#)  
[image005.png](#)  
[image007.png](#)  
[image010.png](#)  
[image017.png](#)  
[image020.png](#)  
[image024.png](#)  
[image025.png](#)  
[image026.png](#)

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**From:** Andrea Hagelgans <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Date:** Wednesday, December 23, 2015 at 11:44 AM  
**To:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>, Chirlane McCray <[FLONYC@cityhall.nyc.gov](mailto:FLONYC@cityhall.nyc.gov)>  
**Cc:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, Karen Hinton <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>, "Spitalnick, Amy (OMB)" <[SpitalnickA@omb.nyc.gov](mailto:SpitalnickA@omb.nyc.gov)>, Emma Wolfe <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>, Eric Falk Phillips <[EFPhillips@cityhall.nyc.gov](mailto:EFPhillips@cityhall.nyc.gov)>, Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, "Viguers, Jonathan" <[JViguers@cityhall.nyc.gov](mailto:JViguers@cityhall.nyc.gov)>, "Almonte, Catherine" <[CAlmonte@cityhall.nyc.gov](mailto:CAlmonte@cityhall.nyc.gov)>  
**Subject:** Fw: Final - Paid Parental Leave Roundup

Sir, Ma'am,

Below is the roundup of all the coverage of Paid Parental Leave. I'm out of the office these next few days so asking the front office team to print for you. But please scroll through to see how this announcement really resonated in the national and local conversations on family friendly policies

Thanks!

Sent from my BlackBerry 10 smartphone.

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**From:** Gunaratna, Mahen <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Sent:** Wednesday, December 23, 2015 11:01 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Spitalnick, Amy (OMB); Phillips, Eric Falk  
**Subject:** Final - Paid Parental Leave Roundup

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### **Paid Parental Leave Roundup**

#### **Twitter:**



**Valerie Jarrett (@vj44)**

[12/22/15, 7:00 PM](#)

Congrats [@BilldeBlasio](#) on leading the way & expanding paid leave for NYC employees Time for Congress to [#LeadOnLeave](#) [twitter.com/BilldeBlasio/s...](#)



**Tom Perez (@LaborSec)**

[12/22/15, 9:54 PM](#)

At a time of year when we gather with family, it's great to see [@BilldeBlasio](#) help [#NYC](#) employees take care of their families. [#LeadOnLeave](#)

**Center for Parental Leave Leadership:**



**Amy Beacom, Ed.D (@cplleadership)**

[12/23/15, 12:54 AM](#)

We were thrilled to see this! Thank you to everyone who worked so hard to make this happen. Way to [#LeadonLeave](#) NYC! [twitter.com/EricFPhillips/...](https://twitter.com/EricFPhillips/)

**Melanie Kaye** [@mfonderkaye](#) 33m minutes ago

Great news! [@BilldeBlasio](#) to Offer 6 Weeks [#PaidParentalLeave](#) For Non-Union City Workers [http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/...](http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/) via [@WNYC](#)



**Melanie Kaye** [@mfonderkaye](#)

Melanie Kaye Retweeted A Better Balance

Great news from [@BilldeBlasio](#) today for [#NYC#workingfamilies](#). [#LeadOnLeave](#).

Melanie Kaye added,

**A Better Balance** [@ABetterBalance](#)

Read more about today's Great Victory on Paid Parental Leave for NYC Workers on our blog:

<http://bit.ly/22nX4NN> [#Paidleave](#)



**National Partnership** [Verified account](#) [@NPWF](#)

BREAKING: [#NYC](#) Mayor Bill de Blasio to offer six weeks [#paidleave](#) for new parents who work for the city: [http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/...](http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/) via [@WNYC](#)



**32BJ SEIU** @32BJ\_SEIU 55s56 seconds ago

32BJ Applauds [@BilldeBlasio](#) Paid Parental Leave Announcement

<http://www.seiu32bj.org/spotlights/32bj-applauds-mayors-paid-parental-leave-announcement/...#PaidLeave@NYCMayorsOffice>



**Coworker.org** @teamcoworker

NYC Mayor De Blasio to offer six weeks paid parental leave for some city workers:

[http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/...](http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/) via [@WNYC#LeadOnLeave](#)

**Nona Willis Aronowitz** @nona 10m10 minutes ago

This is really pretty awesome: [http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/...](http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/)



**FPWA** @FPWA 4m4 minutes ago

[@BilldeBlasio](#) announces six weeks of paid parental leave for non-union City workers.

<http://bit.ly/1Pkk3UT> [@brigidbergin](#)



**Gale A. Brewer** @galeabrewer 2m2 minutes ago

The first weeks at home with a new child are stressful enough without worrying about a paycheck.

TY [@BilldeBlasio](#): <http://www.nytimes.com/2015/12/23/nyregion/new-york-to-offer-6-weeks-paid-parental-leave-to-nonunion-workers.html?smid=tw-nytmetro&smtyp=cur&r=0...>



**MomsRising** @MomsRising 2m2 minutes ago

WOW! [#NYC Mayor @BilldeBlasio](#) announces six weeks of [#paidleave](#) for city's 20,000 non-union workers: <http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/...#LeadOnLeave>



**MomsRising** @MomsRising

"We Are Thrilled to See New York City [#LeadOnLeave](#)!" Our statement -> [@BilldeBlasio@rowefinkbeiner#NYC#GoodNews](http://moms.ly/1YzuYuc)



**Aarthi Gunasekaran** @aarthikaran 35s36 seconds ago

Mayor de Blasio [#LeadOnLeave](#) offering 6 weeks parental leave to nonunion workers. Hope it expands to include all. [http://www.nytimes.com/2015/12/23/nyregion/new-york-to-offer-6-weeks-paid-parental-leave-to-nonunion-workers.html?smid=tw-nytmetro&smtyp=cur&\\_r=0...](http://www.nytimes.com/2015/12/23/nyregion/new-york-to-offer-6-weeks-paid-parental-leave-to-nonunion-workers.html?smid=tw-nytmetro&smtyp=cur&_r=0...)



**SiX** @stateinnovation 1m1 minute ago

SiX Retweeted Bill de Blasio

Kudos to everyone fighting for working families in NYC. We can't wait to see who will [#LeadOnLeave](#) in 2016.

SiX added,

**Bill de Blasio** @BilldeBlasio

Our new parental paid leave is common sense policy & will make healthier, more financially stable working families. <http://on.nyc.gov/1TfiAOI>



**SiX** @stateinnovation

Mayor [@BilldeBlasio](#)'s EO is a good start. Next we need broader [#paidleave](#) from the legislature: <http://petitions.moveon.org/sign/pass-the-new-york-paid...@ABetterBalance>

**Amber Scorah** @amberscorah 4m4 minutes ago

[@deBlasioNYC](#) Thank you for advocating for families! I hope the country can follow this lead and pass [#parentalleave](#) for all families soon.

**Anna Greenberg** @Anna.Greenberg 8m8 minutes ago

Mayor de Blasio Announces **Paid** Parental **Leave** for **NYC** Employees <http://www1.nyc.gov/office-of-the-mayor/news/968-15/mayor-de-blasio-paid-parental-leave-nyc-employees---putting-nyc-the-forefront-of/index.page...> via [@nycgov](#)

**A Better Balance** @ABetterBalance 1h1 hour ago

Thank you [@NYCMayorsOffice](#) for leading on **paid** parental **leave** for [#NYC](#) workers: [#paidleave#LeadOnLeave](http://bit.ly/1OigjOv)

**Nona WillisAronowitz** @nona 1h1 hour ago

This is really pretty awesome: [http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/...](http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/)



**James Igoe** @JamesJosephIgoe 14m14 minutes ago

**DeBlasio** Announces Six Weeks of Paid Parental Leave for 20,000 City Workers

[http://observer.com/2015/12/de-blasio-announces-six-weeks-of-parental-leave-for-20000-city-workers/...](http://observer.com/2015/12/de-blasio-announces-six-weeks-of-parental-leave-for-20000-city-workers/) via [@instapaper](#)



**Family Values @ Work** @FmlyValuesWork 3m3 minutes ago

EXCLUSIVE: De Blasio To Offer Six Weeks Paid Parental Leave For Non-Union City Workers [#PaidLeave#NYC](http://bit.ly/1QJ5cV2)



**Hispanic Federation** @HispanicFed 15m15 minutes ago

.[@BilldeBlasio](#) showing true leadership: **De Blasio** To Offer Six Weeks Paid Parental Leave For Non-Union City Workers <http://ow.ly/WePmP>



**Ms.FoundationWomen** @msfoundation 42m42 minutes ago

Our Pres & CEO [@MsTeresaYounger](#) commends NYC Mayor **de Blasio**'s action on paid leave. Read more here: [#MyFeminismIs](http://on.nyc.gov/1QJggSn)



**Amy Zimmer** **Verified account** @the\_zim 44m44 minutes ago

**DeBlasio** gives at least 6 weeks of fully paid parental leave to 20K non-union city workers: <http://dnain fo/1OIMpis>

**Kathleen Rice** @RepKathleenRice 5m5 minutes ago

Great to see [@BilldeBlasio#LeadOnLeave](#) in NYC. Now we need Congress to act & ensure all workers in the U.S. have access to [#paidleave](#).



**A Better Balance** [@ABetterBalance](#)

Read more about today's Great Victory on Paid Parental Leave for NYC Workers on our blog:  
<http://bit.ly/22nX4NN> #Paidleave



**AFT** [@AFTunion](#)

Paid parental leave is good for kids, parents and our economy. Glad to see  
[@Billde Blasio](#) #LeadOnLeave [http://www.uft.org/press-releases/mulgrew-paid-parental-leave ...](http://www.uft.org/press-releases/mulgrew-paid-parental-leave...) via  
[@UFT](#)



**Progressive Agenda** [@TheP2Agenda](#)

What a great milestone for NYC and [@Billde Blasio](#) -- passing paid parental leave policy for 20k city employees. [#LeadOnLeave](#)



**AFSCME** [@AFSCME](#)

Strong new parental paid leave policy from [@Billde Blasio](#). ALL parents should have that time to spend w/ new kids <http://afsc.me/1QJfAfB>

**Congressman Nadler** [Verified account](#) [@RepJerryNadler](#)

As a longtime supporter of paid family and parental leave, I commend [@Billde Blasio](#) for taking this executive action [http://www.nytimes.com/2015/12/23/nyregion/new-york-to-offer-6-weeks-paid-parental-leave-to-nonunion-workers.html?smid=tw-nytmetro&smtyp=cur ...](http://www.nytimes.com/2015/12/23/nyregion/new-york-to-offer-6-weeks-paid-parental-leave-to-nonunion-workers.html?smid=tw-nytmetro&smtyp=cur...)



**Scott M. Stringer** [Verified account](#) [@scottmstringer](#)

[@Billde Blasio](#) & NYC took a great step forward today, showing that work & family are complementary not competing interests [#leadonleave](#)



**Feminist Majority**@FemMajority

Way to go [@Billde Blasio](#)! [@NYCgov](#) has new guidelines today to protect transgender & gender non-conforming people AND a new [#paidleave](#) policy!



**Amy Traub**@AmyMTraub

[@Billde Blasio](#) gave paid leave to [#NYC](#) workers. Here's how that helps the rest of us:  
[http://www.huffingtonpost.com/amy-traub/how-all-new-yorkers-benef\\_b\\_8864478.html](http://www.huffingtonpost.com/amy-traub/how-all-new-yorkers-benef_b_8864478.html) ... via  
[@HuffPostBiz#LeadOnLeave](#)



**Mike Conlow**@mikeconlow

Early Christmas present from [@billde Blasio](#)! cc [@kristentitus@DMAliciaGlen](#) // BdB To Offer 6 wks Paid Parental Leave <http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/>...



**Mike Conlow**@mikeconlow

Paid parental leave is a smart way to retain an experienced team. Bravo [@Billde Blasio](#)



**American Women** @AmericanWomen 8h8 hours ago

Happy to see [@Billde Blasio](#) offering 6 wks [#paidleave](#) for city workers who are parents:  
<http://bit.ly/1OigiOv> @NYWFP



**American Women** @AmericanWomen 7h7 hours ago

With NYC joining the list of cities providing [#paidleave](#), it's time for natl action on this growing issue! Join us: <http://www.americanwomen.org/paid-leave>



**Donna Lieberman**@JustAskDonna

Great news 4 women families: [@billde Blasio](#) 2 offer 6 wks paid parental leave 4 city workers. Way to [#stand4women@ppnyc](#)



**Melissa Portillo** @MelissaPortil21

Its going to be a good year w/ Mayor [@BilldeBlasio](#) 's news on paid paternal leave for all non union workers. TY,



**Jennifer J. Austin** @JJAatFPWA

EXCLUSIVE: [@BilldeBlasio](#) to offer six weeks paid parental leave for non-union City workers [http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/...](http://www.wnyc.org/story/exclusive-de-blasio-mandates-six-weeks-paid-parental-leave-non-union-city-workers/) via [@WNYC](#)

### **Broadcast Mentions:**

**Tuesday, December 22, 2015:**

### **NYC to Offer Six Weeks Paid Parental Leave to 20,000 Non-Union Workers**

#### [NBC 4 - Melissa Russo - 5:13 pm](#)

This is sure to get the attention of all parents out there – paid parental leave, Mayor Bill de Blasio is set to sign an executive order adding that benefit for some government employees. Sadye Campoamor has plenty to sing about today. She’s expecting her first child in March. Sadye is Director of Community Affairs for New York City public schools. She says, on her salary, several weeks of time off to bond with her new baby boy was not in her budget but today, something arrived that Sadye was not expecting – paid parental leave, six weeks at 100 percent pay for all parents, women or men who have a baby, adopt, or bring home a foster child. It’s a huge development for the 20,000 or so city workers and managers who right after the New Year will be able to take paid maternity or paternity leave. It’s also triggering conversations about tens of thousands of other unionized employees, widely considered to have terrific benefits but never had this. Alicia Glen: “The perception has been, that this would be very costly but what we were able to do was find a way to do it in our existing framework so, that there’s no net increase to the taxpayer.” Deputy Mayor Alicia Glen says the plan will cost \$15 million a year, which will be paid for by capping employee vacation days at 25 instead of 27. Richard Styer, edits a newspaper about New York City union issues and says, “it is something that the unions, undoubtedly, would want to pursue but if the mayor is asking for some sort of concessions from managerial level employees, I’m sure he’d be asking them of unions as well.” It’s something Sayde says is worth bargaining for.

#### [ABC 7 - Rob Powers - 5:09 pm](#)

Nearly 20,000 New York City non-union employees will soon have six weeks of paid parental leave. Mayor de Blasio says he will sign the executive order next month. It will allow employees to take maternity, paternity, adoption, or foster care leave at 100 percent pay. The leave can then be combined with existing paid time for up to 12 weeks off. The benefit does not extend to the city’s 300,000 unionized workers.

#### [CBS 2 - Chris Wragge - 5:10 pm](#)



New York City's 20,000 non-union workers will soon get six weeks of paid parental leave. Mayor de Blasio says he will sign an executive order next month. Employees will get maternity, paternity, adoption, and foster care leave at 100 percent of their salary – or up to 12 weeks total when combined with existing leave. The changes don't affect the city's 300,000 unionized workers.

[FOX 5 - Lynda Schmitt - 5:32 pm](#)

The city will soon offer six weeks of paid parental leave to non-union employees. Mayor de Blasio's announcement is being well received. Beginning next month, the city will now provide its 20,000 non-union employees with six weeks fully paid maternity, paternity, adoption, and foster care leave. The city reconfigured raises and vacation time in order to cover the cost for the time off for parents. Greg Giangrande, the Chief Human Resources Officer of Time Inc. says more cities are likely following in New York's path. The mayor's office also says it is willing to sit down and negotiate the same six week paid parental leave plan with union employees.

**Wednesday, December 23, 2015:**

**NYC Non-Union Workers to Get Paid Parental Leave**

[CBS 2 - Mary Calvi - 4:46 am](#)

Mayor de Blasio says New York City is leading by example. He announced he'll sign an executive order next month giving the city's non-union employees six weeks of paid parental leave.

[FOX 5 - Kerry Drew - 5:20 am](#)

Six weeks of paid parental leave will soon be offered to non-union city employees. Mayor de Blasio made the announcement yesterday. He says he'll sign an executive order next month adding that benefit. Approximately 20,000 employees will get the six weeks, fully paid, and can increase to 12 weeks with existing paid time off. In exchange for the benefit, they will have to give up two days of paid vacation. Managers in the private sector say it's about time the city something other companies already have. The change does not affect the city's 300,000 unionized workers, but officials say the benefit can be added into those contracts via collective bargaining.

[PIX 11 - Kori Chambers - 5:38 am](#)

The city is giving its non-union employees six weeks of parental leave, but it's coming at a cost. Mayor de Blasio says he'll officially sign off on the order to add the benefit. About 20,000 employees are eligible for the perk. The six weeks can be increased to 12 weeks with existing paid time off. To cover the \$15 million dollar cost, employees will give back two vacation days, and also taking back a small portion of a planned 2017 raise, as well.

[NBC 4 - Darlene Rodriguez - 5:48 am](#)

Thousands of new moms and dads in New York City will soon be eligible for paid parental leave. Mayor de Blasio announced plans to offer six weeks of paid leave to the city's 20,000 non-union workers. The new policy is expected to take effect next month. It will not affect the city's 300,000 unionized employees.

[NBC 4 - Rob Schmitt - 6:37 am](#)

The city plans to pay for this by scaling back a raise that was planned for 2017 and having workers give back two vacation days.

[UNIVISION 41 - Merijoel Duran - 6:08 am](#)

**In the News:**

### New York to Offer 6 Weeks Paid Parental Leave to Nonunion Workers

NY TIMES - Michael Grynbaum

Mayor Bill de Blasio, opening a new front in his quest to expand workers' rights, said on Tuesday that he would offer six weeks of fully paid parental leave to 20,000 public employees, making New York City among the most generous municipal family-leave providers in the nation.

New mothers and fathers, including workers who adopt a child or accept one into foster care, would be eligible for the benefits, which far outstrip those currently available to most federal and New York State employees. The mayor plans to enact the plan by executive order, and the benefits would go into effect next year.

Mr. de Blasio, a Democrat who is one of the country's most liberal urban leaders, has made labor rights a hallmark of his tenure, mandating paid time off for sick workers and urging higher wages. His announcement comes as some Fortune 500 companies, including Microsoft and Netflix, have moved to expand benefits and time off for new parents.

"Too many new parents face an impossible choice: taking care of their child or getting their paycheck," Mr. de Blasio said in a statement. "This is a common-sense policy that will make for healthier and more financially stable working families."

The executive order would apply only to nonunionized managers and city workers, a small portion of the city's 300,000 employees. Among the eligible workers are administrative assistants, budget analysts and accountants.

But leaders of several municipal labor unions praised Mr. de Blasio's plan and said they hoped to begin negotiations with the administration about extending the benefits to their members. Officials at City Hall said they were eager to begin those talks.

Providing parental leave to the initial group of 20,000 employees will cost \$15 million annually. Budget officials said the expense would be completely offset by cutting two vacation days from some longtime employees, who currently receive 27 vacation days a year, and by eliminating a 0.47 percent raise for managers that had been scheduled for 2017.

The cost of extending the benefits to all of the city's unionized work force was not immediately clear. Any concessions from employees would need to be negotiated with individual unions.

Elected officials at the state and federal level, including President Obama, have called for an expansion of parental leave benefits in recent years, although progress has been slow. In Albany, a bill to guarantee some form of paid family leave for workers passed the State Assembly in March, but did not advance in the State Senate.

Mr. de Blasio has struggled in recent months to find a clear policy victory that he can trumpet to supporters, particularly among his liberal base, from whom he has met resistance to his plan to build more affordable housing. But the announcement of his parental leave plan brought plaudits from notable Democrats and labor leaders alike.

"The mayor's action puts the city ahead of the curve," said Representative Carolyn B. Maloney, a Manhattan Democrat, who is sponsoring a bill in Congress to provide six weeks of paid parental leave to federal employees.

Workers' rights advocates in New York said Mr. de Blasio's plan, despite applying to a small

group of city employees, could aid their own efforts. “It adds to the momentum to pass a broader family leave bill at the state level,” said Nancy Rankin, vice president for policy research at the Community Service Society, a nonprofit advocacy group.

Mr. de Blasio did not hold a public appearance on Tuesday to discuss his executive order. But aides noted that some members of the mayor’s inner circle had firsthand experience with trying to balance a new child with responsibilities at work.

Alicia Glen, the deputy mayor for housing and economic development, recalled having to return to the office three weeks after giving birth to her second daughter while working as a young assistant commissioner at the city’s Department of Housing Preservation and Development.

“Quite frankly, I was pretty exhausted,” Ms. Glen said in a radio interview with 1010 WINS. “I wished that I had had some more time with her when she was little. Knowing that the next generation of employees at the city will have that chance is really a terrific day for all of us.”

#### [New York City Expands Parental-Leave Policy](#)

WSJ - Mara Gay

About 20,000 New York City workers will be eligible for six weeks of fully paid parental leave in the new year, Mayor Bill de Blasio said Tuesday.

The new policy, which Mr. de Blasio said he would enact by signing an executive order, would bring the city in line with Pittsburgh and Austin, Texas, which offer similar parental-leave policies. It is expected to take effect in New York City on Jan. 1.

Under New York City’s new policy, nonunion city workers would be able to receive up to 12 weeks paid maternity, paternity, adoptive or foster-care leave, when the new policy is combined with existing leave.

“Too many new parents face an impossible choice: taking care of their child or getting their paycheck,” Mr. de Blasio said in a news release.

City officials said they planned to pay for the expanded leave with a small part of a pay increase scheduled for July 2017 that is already included in the city’s \$78.5 billion budget, and by capping vacation leave for longtime employees at 25 days instead of 27. They said it comes at no additional cost to taxpayers.

The expanded leave applies to all nonunion employees who work for the city, including workers at more than a dozen agencies such as the Department of Education and the Department of Health and Mental Hygiene.

The new policy would also cover Mr. de Blasio’s youthful staff at City Hall, where something of a baby boom has been afoot. More than a dozen children have been born to City Hall employees over the past two years since the mayor took office.

Mr. de Blasio and his advisers took note, and have discussed expanding the paid-leave policy for months, according to aides.

Unions wanting to take part in the expanded leave will have to negotiate the policy as part of their contracts, and several of the city’s largest unions have asked to do so, a spokeswoman for Mr. de Blasio said.

United Federation of Teachers President Michael Mulgrew said Tuesday that he was relieved to “finally have a willing partner on an issue that is very important to us.” He said he would sit down with the administration to negotiate the expanded leave as part of the union’s contract.

Building-workers union 32BJ SEIU said it would also seek the expanded parental leave as part of its contract.

#### [Mayor de Blasio announces six weeks of paid parental leave for city’s non-union employees](#)

DAILY NEWS - Erin Durkin

The city’s 20,000 non-union workers will get six weeks of paid parental leave, Mayor de Blasio announced Tuesday.

The employees will be able to take the time off for maternity, paternity, adoption or foster care leave and keep receiving 100% of their salaries.

The \$15 million cost will be paid for by cutting some long-serving workers’ vacation time by two days, from 27 to 25 a year. A scheduled 0.47% raise for managers will also be scrapped.

“Too many new parents face an impossible choice: taking care of their child or getting their paycheck,” de Blasio said. “New York City is leading by example, putting us at the forefront of paid parental leave policies around the country.”

If employees use their existing sick time and vacation, they would be able to take up to 12 paid weeks off to welcome a new baby.

De Blasio plans to sign an executive order to make the change.

The new policy doesn’t apply to the bulk of the city workforce — the 300,000 unionized workers — whose leave policies are covered by their negotiated contracts. De Blasio said he’s ready to start talks with any unions that want to add the benefit to their deals.

#### [Municipal workers can now get six weeks paid parental leave](#)

NY POST - Michael Gartland

Thousands of municipal workers will be eligible for up to six weeks of paid parental leave under an executive order signed Tuesday by Mayor de Blasio.

Workers with an accumulation of unused sick and vacation days could take off up to 12 weeks with full pay.

City officials said the new policy — which covers maternity, paternity, adoption and foster-care leaves — is among the most generous in the country. “New York City is leading by example,” boasted the mayor.

The change takes effect Jan. 1 for 20,000 managerial and non-union employees.

Officials estimated the cost at \$15 million, but said it would come at “no cost to New York City taxpayers” because longtime workers will be giving up two of 27 vacation days and all the affected employees are chipping in 0.47 percent of a raise due in July 2017.

The city’s 300,000 unionized workers are not covered, unless a deal is reached with their

representatives.

### [De Blasio Announces Six Weeks of Paid Parental Leave for 20,000 City Workers](#)

NY OBSERVER - Jillian Jorgensen

It will be an extra happy New Year for city employees who are expecting a baby: Mayor Bill de Blasio today announced an executive order that will extend six weeks of paid parental leave to non-union city employees.

“Too many new parents face an impossible choice: taking care of their child or getting their paycheck,” Mr. de Blasio said in a statement. “New York City is leading by example, putting us at the forefront of paid parental leave policies around the country. This is a common sense policy that will make for healthier and more financially stable working families – making it good for employees and employers.”

The new policy will match Austin and Pittsburg, which also offer six weeks of paid time off, as the most generous municipal policies for workers expecting a baby, adopting, or taking in a foster child. Combined with other types of leave, like sick time or vacation, employees will be able to take up to 12 weeks off. The new policy was first reported by WNYC.

The executive order, which will go into effect on January 1, will only apply to managerial or “original jurisdiction” city employees—those who are not represented by unions. Union employees can only receive new benefits through collective bargaining, and most unions, 92 percent have inked long-term contracts in the last two years—but Mr. de Blasio’s office said the city was ready to “immediately” enter talks with unions that did want to extend the benefits to its members.

As for the city’s non-union workers, they will give up two vacation days—the 26th and 27th days, earned by long-serving employees), and a .47 percent raise scheduled for July 2017 in order to pay for the six weeks of leave. Unions seeking the benefit could look to that arrangement for a framework of how they might pay for it.

The mayor’s office indicated that there was indeed interest from unions in adopting the paid time policy. Speaking to WNYC, Henry Garrido, president of DC37, the city’s largest municipal union, said it was “absolutely” a benefit he wanted for his members and that he would look to negotiate with the city.

Hector Figueroa, president of 32BJ SEIU, also praised the announcement.

“Our members know how important it is to have a comprehensive paid parental leave policy that allows them to raise their families and be there for their children,” he said. “We look forward to working with the administration on this policy and others to make workplaces humane, supportive and family-sustaining.”

The new policy also drew plaudits from an array of elected officials and advocates, listed in the mayor’s press release, starting with his wife, Chirlane McCray.

“No one should miss the sweet miracle of those early weeks because they are forced to choose between paying their bills and taking care of their baby,” Ms. McCray, who also serves as honorary chair of the city’s Commission on Gender Equity, said. “New parents need time to bond properly with the baby and also adjust to the new life. Having a baby can be tough, even while it is full of joy. In a place like New York City, where new parents are often far from family support, giving new moms and dads paid leave means healthier families.”

Feminist activist Gloria Steinem also praised the policy, noting city's had taken the lead while the federal government's policies for parental leave have lagged behind.

"Mayor de Blasio is continuing this trend with his action to establish paid parental leave in New York City. Good for him and good for all of us," she said.

#### [EXCLUSIVE: De Blasio To Offer Six Weeks Paid Parental Leave For Non-Union City Workers](#)

WNYC - Brigid Bergin

WNYC has learned New York City Mayor Bill de Blasio plans to issue an executive order guaranteeing some city workers 6-weeks of paid parental leave. He plans to make the announcement Tuesday.

Starting in January, 20,000 managers and non-unionized workers will be eligible for the policy – covering maternity, paternity, adoption, and foster care leave, at 100 percent of their salary. When combined with existing paid time off, some employees will be eligible for up to 12 weeks total.

"I remember after Chiara was born, just our economic reality was that Chirlane had to go back to work very quickly," de Blasio told WNYC. "She has always felt a tension over that. She didn't feel good about not being able to spend more time with Chiara."

It's a decision faced by many new parents: bond with your baby or pay the bills.

"We want to give parents that choice. We want to give them that opportunity at that precious moment to spend time with their child in the way that makes sense for them," de Blasio said.

To cover the \$15 million cost, all non-union employees will see their vacation time reduced by two days, from 27 to 25. The city will also take back a small portion of a multi-year raise that would have taken effect in July 2017 to pay for the extra leave.

The policy does not apply to the city's 300,000 union employees. But the mayor said the benefit can be added to their contracts through collective bargaining.

Henry Garrido, head of District Council 37, the largest municipal union, says that is "absolutely" what he wants for his 122,000 members.

"I think it should be offered to all city employees and I think we should begin a process to negotiate," Garrido said.

Paid family leave is becoming more popular in the private sector as companies compete to keep employees. But in the public sector, this benefit is a rarity. Only Austin and Pittsburgh offer 6 weeks paid leave.

It's something feminist activist and writer Gloria Steinem has been trying to push since the Nixon administration. She says the city's new policy is progress.

"It sends the message that we might barely begin to catch up with other advanced democracies in the world that have long since offered such policies," Steinem told WNYC. She added, "We are way behind."

According to a United Nations report, only two countries in the world do not guarantee some form

of paid leave parental leave: the United States and Papua New Guinea.

[Mayor Bill De Blasio order grants parental leave to nonunion workers](#)

AM NY - Matthew Chayes

New York City's nonunion municipal workers will soon be able to take six weeks of parental leave under an executive order to be signed by Mayor Bill de Blasio.

The new policy, which affects 20,000 employees, covers maternity, paternity, adoption and foster care leave and will provide 100 percent of salary and job protection, the mayor's office said Tuesday.

"No one should miss the sweet miracle of those early weeks because they are forced to choose between paying their bills and taking care of their baby," de Blasio's wife, Chirlane McCray, said in a statement.

Combined with other existing leave, such as vacation time and sick days, a worker can take up to 12 weeks for the parental leave beginning Jan. 1, 2016.

The change won't cost the city any more money, officials said. It's being paid for by cutting two vacation days from the city's most veteran workers — those who have been on the job about 15 or more years, de Blasio spokeswoman Amy Spitalnick said — and "re-purposing," or canceling, a planned raise in 2017, the mayor's office said.

Examples of nonunion jobs include budget analyst, secretary and legislative assistants, Spitalnick said.

The unions representing the city's nearly 300,000 unionized workers would need to negotiate for a similar benefit for their membership.

In a prepared statement, United Federation of Teachers President Michael Mulgrew said union leaders "have been 'trying for years' to get mayors to expand parental leave, and 'finally have a willing partner on an issue that is very important to us.'" Mulgrew said the union is looking forward to negotiating the benefit into its contract.

The union 32BJ, which represents building-services workers, said its leaders also "look forward to working with the administration on this policy."

According to de Blasio's office, "families that benefit from paid leave are less likely to receive public assistance, and that the program can substantially reduce infant mortality rates and improve a child's overall health."

De Blasio said that New York City's new policy puts it "in line with the most generous localities in the country, Austin and Pittsburgh."

[Non-union NYC employees to get 6 weeks of paid time off for parental leave](#)

METRO - Angy Altamirano

New parents will have one less thing to worry about in the new year when welcoming a new bundle of joy to their family.

Starting Jan.1 about 20,000 of the city's non-union workers are expected to receive six weeks of paid time off for parental — maternity, paternity, adoption and foster care — leave.



During this time the employees will be able to receive 100 percent of their salary or up to 12 weeks total when combined with existing leave, such as sick time or vacation days.

“When new parents — women and men — are able to take time to care for their children without losing their jobs or their pay, it benefits families, communities and businesses by ensuring that everyone has the opportunity to contribute and compete regardless of parental status,” said Teresa C. Younger, president and CEO of Ms. Foundation for Women.

To provide these six weeks to all managerial and unrepresented employees, the city plans to remove two days of existing vacations from long-service workers and get rid of an existing 0.47 percent raise for managers scheduled for 2017.

“Too many new parents face an impossible choice: taking care of their child or getting their paycheck,” Mayor Bill de Blasio said. “New York City is leading by example, putting us at the forefront of paid parental leave policies around the country. This is a common sense policy that will make for healthier and more financially stable working families — making it good for employees and employers.”

The new policy does not include union workers although the mayor is said to be ready to “immediately enter talks” with the city’s municipal unions in regards to them extending the rule to covered employees.

Henry Garrido, executive director of District Council 37, welcomed the news and hopes to soon work with the city to extend the policy to DC 37 members.

"As a parent of two children, I fully support the Mayor’s action today and look forward to engaging in collective bargaining with the city to ensure that our members also enjoy this vital benefit as soon as possible," Garrido said.

A spokesman for the Patrolmen's Benevolent Association said they had not been informed of the new policy and declined to make comment.

199SEIU United Healthcare Workers East also declined to comment.

#### [Non-union city employees to get paid parental leave](#)

SI ADVANCE - Diane Lore

Mayor Bill de Blasio announced Tuesday a new paid parental leave policy for thousands of New York City employees.

The new policy will provide six weeks of paid time off for maternity, paternity, adoption and foster care leave, at 100 percent of salary, or up to 12 weeks total when combined with existing employee leave time.

The mayor will sign an executive order so that the city can provide its approximately 20,000 managerial employees with the new paid parental leave policy as of Jan. 1.

"Too many new parents face an impossible choice: taking care of their child or getting their paycheck," said de Blasio.

"New York City is leading by example, putting us at the forefront of paid parental leave policies



around the country. This is a common sense policy that will make for healthier and more financially stable working families -- making it good for employees and employers," he said.

The six weeks of paid leave at 100 percent of salary can be combined with existing leave -- including accrued sick leave and/or accrued vacation -- so that employees will be able to take up to 12 weeks maternity, paternity, adoption, or foster care leave without losing pay.

According to de Blasio, any changes to benefits for union-represented employees must be done through collective bargaining, but he said the city is ready to enter talks with its municipal unions about extending the policy to their employees.

Various studies have found that paid parental leave benefits employers as well as their employees by helping to reduce turnover. A report last year from the President's Council of Economic Advisers found that more than 90 percent of employers affected by a California paid leave initiative reported either positive, or no noticeable, impact on profitability, turnover and morale.

Further, the new benefit will come at no new cost to New York City taxpayers, the mayor said. The city will repurpose an existing managerial raise of 0.47 percent scheduled for July 2017 and two days of existing vacation leave policy, which are received by long-service employees.

#### [Empleados de la Ciudad recibirán permiso postnatal](#)

EL DIARIO - Juan Pablo Garnham

A partir 1 de enero, 20,000 empleados de la Ciudad gozarán de un nuevo beneficio cada vez que tengan un hijo: seis semanas libres recibiendo sus salarios completos . La cifra puede llegar hasta 12 semanas cuando se combine con otros días libres y será una opción en caso de maternidad, paternidad, adopción y cuidado tutelar.

“Demasiados padres se enfrentan a una elección imposible: cuidar de sus hijos o recibir sus cheques de pago”, comentó el alcalde Bill De Blasio . “La Ciudad de Nueva York está liderando mediante el ejemplo. Esta es una política de sentido común que hará a las familias trabajadoras más saludables y más estables financieramente”.

El beneficio se aplicará a una serie de trabajadores administrativos . Para los empleados en sindicatos, la Alcaldía indicó que esto deberá pasar por la negociación colectiva, pero que están listos para hablar con estas organizaciones.

A pesar de que este tipo de permisos pagados son considerados en otros países un derecho del trabajador, en Estados Unidos no es un requerimiento a nivel federal . Sin embargo, un reporte del Consejo de Asesores Económicos del Presidente estudió una iniciativa de este tipo en California y explicó que, en el 90% de los casos, el impacto es positivos o al menos neutros en la rentabilidad, facturación y la moral. Otros estudios explicó que las familias que reciben postnatal pagado tienen menos posibilidades de necesitar apoyos públicos.

Numerosos líderes políticos aplaudieron la medida. “Los padres trabajadores deberían poder cuidar de sus recién nacidos sin tener que estar preocupados de no poder pagar las cuentas. Este anuncio implica una gran mejora en la calidad de vida de 20,000 familias neoyorquinas”, dijo la codirectora ejecutiva de Make The Road NY, Deborah Axt .

“Esta nueva política es otro claro signo de que las ciudades en todo el país están dándose cuenta del valor de las políticas profamilia en los lugares de trabajo”, dijo la senadora Kirsten Gillibrand . “Necesitamos un programa de postnatal pagado que cubra a todos los estadounidenses”.

A su vez, el líder sindical Héctor Figueroa también felicitó al alcalde. “La Ciudad de Nueva York sigue liderando el camino y esta será una de las políticas más progresistas para los empleados públicos en cualquier ciudad o estado del país”, dijo el presidente del 32BJ SEIU , que agrupa a 70,000 trabajadores en Nueva York .

#### [De Blasio Gives Paid Parental Leave to Non-Union City Workers](#)

DNA INFO - Amy Zimmer

Starting in January, thousands of city workers will be guaranteed at least six weeks of fully paid parental leave, Mayor Bill de Blasio announced Tuesday.

Roughly 20,000 managers and non-unionized workers will be eligible for the policy, which covers maternity, paternity, adoption or foster care leave. These workers will also be allowed to combine their time off with existing leave — whether through accrued sick leave and/or accrued vacation — for up to 12 weeks paid leave, officials said.

“Too many new parents face an impossible choice: taking care of their child or getting their paycheck,” Mayor de Blasio said in a statement. “New York City is leading by example, putting us at the forefront of paid parental leave policies around the country.”

The move brings New York City’s workers in line with the most generous paid leave policies for municipalities across the country, including Austin and Pittsburgh.

Officials said they can't control the leave policies of unionized workers, as any changes to benefits for represented employees must be done through collective bargaining. But the de Blasio administration is ready to “immediately” enter talks with its municipal unions about extending the policy to their covered employees.

The new benefit will not cost taxpayers any additional money because they plan to rearrange existing raises and vacation time, the city said.

City officials said they did not immediately have the parental leave policies for all unions that work in the city, including the teachers’ union, uniformed workers like police or firefighters, and DC 37’s workers who staff hospitals, do maintenance and clerical work and fix the city’s streets, bridges and parks.

But while some unions have limited maternity coverage, they don’t have anything as comprehensive as the city’s new policy, officials said.

Michael Mulgrew, president of the United Federation of Teachers said his union is very interested in paid parental leave.

“We have been trying for years to interest various city administrations in expanding parental leave, and finally have a willing partner on an issue that is very important to us,” Mulgrew said. “We look forward to negotiating with the administration for an appropriate way to extend and expand parental benefits for our members.”

Paid parental leave not only helps employees but also employers, studies have shown, since the policy helps reduce turnover.

Many advocates across the city hailed the new policy and said they hope it builds momentum for

other sectors to offer similar plans across the city and state.

“This announcement means a major improvement in the quality of life of 20,000 New York families, who will be able to prioritize taking care of their children at that most important phase of life,” said Deborah Axt of the community organizing group Make the Road New York. “We applaud Mayor de Blasio for this historic announcement and hope that, soon, all New Yorkers will have the paid family leave they deserve.”

Sadye Campoamor, director of community affairs for the Department of Education, who is 6 months pregnant and has been working in city government for more than five years, said the announcement brought “tremendous relief to our growing family, and means we’ll have the opportunity to care for and bond with our new child.”

“The thought of having no pay for three months was terrifying me — between student loans and living expenses I was honestly not sure how we would do it,” she said.

Extending the policy to non-city employees would require federal or state action. The de Blasio administration is pushing for that as well, a mayoral spokeswoman noted.

#### [New York City's non-union employees to receive 6 weeks of paid parental leave](#)

ASSOCIATED PRESS - Staff

New York City’s non-union employees will soon have six weeks of paid parental leave. Mayor Bill de Blasio announced Tuesday that he will sign an executive order next month adding the benefit.

Approximately 20,000 employees will now get the six weeks fully paid, which can increase to 12 weeks with existing paid time off. They didn’t have paid parental leave time before.

The change doesn’t affect the city’s 300,000 unionized workers. But officials say the benefit can be added to those contracts via collective bargaining.

To cover the \$15 million cost, the non-union employees will give back two vacation days and the city will rescind a small portion of a planned 2017 raise.

De Blasio says the change brings New York in line with cities like Pittsburgh and Austin, Texas.

#### [De Blasio announces six weeks' paid parental leave for nonunion city employees](#)

CRAIN’S NY - Peter D’Amato

City employees will get six weeks of paid parental leave under a new policy announced Tuesday morning by Mayor Bill de Blasio.

The leave policy includes time off for maternity, paternity, adoption or foster care and will bring New York City in line with cities such as Portland, Ore., which recently approved a six-week paid parental leave policy.

“Too many new parents face an impossible choice: taking care of their child or getting their paycheck,” said Mayor de Blasio in a statement. “New York City is leading by example, putting us at the forefront of paid parental leave policies around the country. This is a common-sense policy that will make for healthier and more financially stable working families, making it good for employees and employers.”

De Blasio will extend parental benefits to 20,000 city managers and staffers through an executive order, which will allow benefits to kick in Jan. 1.

New York had long lagged behind other states in maternity leave. The New York Post slammed de Blasio as a hypocrite for publicly calling for "national paid family leave" without offering the benefit to city workers.

Under current policy, new parents must use paid sick days to compensate for time spent away from the job during pregnancy or after the birth of a child. Under the federal Family Medical Leave Act, employees are given 12 weeks before they must return to their job or risk losing their position.

"Working parents should be able to take care of their newly born children without worrying if they'll be able to make ends meet," said Deborah Axt, co-executive director of Make the Road, a social-justice organization focused on black and Latino families.

"This announcement means a major improvement in the quality of life of 20,000 New York families, who will be able to prioritize taking care of their children at that most important phase of life," Axt said.

The city said the extension of these benefits will not come at the expense of taxpayers, and instead will come from repurposing planned raises and vacation leave days.

Employees represented by municipal unions must have changes to benefits approved through collective bargaining, a change the city is expected to support in contract negotiations.

Studies have found that paid parental leave brings wide-ranging benefits to families. A 2013 report on California's paid leave policy by researchers from UC-Santa Barbara and the University of Virginia found women who took paid maternity leave were more likely to be working—and working more hours in a week—in the second year of a child's life than those who did not.

#### [Mayor Bill De Blasio order grants parental leave to nonunion workers](#)

NEWSDAY - Matthew Chayes

New York City's nonunion municipal workers will soon be able to take six weeks of parental leave under an executive order to be signed by Mayor Bill de Blasio.

The new policy, which affects 20,000 employees, covers maternity, paternity, adoption and foster care leave and will provide 100 percent of salary and job protection, the mayor's office said Tuesday.

"No one should miss the sweet miracle of those early weeks because they are forced to choose between paying their bills and taking care of their baby," de Blasio's wife, Chirlane McCray, said in a statement.

Combined with other existing leave, such as vacation time and sick days, a worker can take up to 12 weeks for the parental leave beginning Jan. 1, 2016.

The change won't cost the city any more money, officials said. It's being paid for by cutting two vacation days from the city's most veteran workers — those who have been on the job about 15 or more years, de Blasio spokeswoman Amy Spitalnick said — and "re-purposing," or canceling, a planned raise in 2017, the mayor's office said.

Examples of nonunion jobs include budget analysts, secretaries and legislative assistants, Spitalnick said.

The unions representing the city's nearly 300,000 unionized workers would need to negotiate for a similar benefit for their membership.

In a prepared statement, United Federation of Teachers President Michael Mulgrew said union leaders "have been "trying for years" to get mayors to expand parental leave, and "finally have a willing partner on an issue that is very important to us." Mulgrew said the union is looking forward to negotiating the benefit into its contract.

The union 32BJ, which represents building-services workers, said its leaders also "look forward to working with the administration on this policy."

According to de Blasio's office, "families that benefit from paid leave are less likely to receive public assistance, and that the program can substantially reduce infant mortality rates and improve a child's overall health."

De Blasio said that New York City's new policy puts it "in line with the most generous localities in the country, Austin and Pittsburgh."

[City teachers could see paid parental leave next year](#)

CHALKBEAT NY - Monica Disare

A new city policy could pave the way for New York City's teachers to get paid parental leave in 2016.

On Monday, Mayor Bill de Blasio said he will move to offer city employees six weeks of guaranteed paid parental leave. The city will extend the benefit to its non-unionized employees on Jan. 1, according to a statement, and the mayor is poised to "immediately enter talks" with the municipal unions that representing its other workers — including the 200,000 members of the city teachers union.

The proposal could improve a situation that can become a hardship for teachers: Currently, they get no paid leave after having or adopting a child unless they dip into their sick days.

"Too many new parents face an impossible choice: taking care of their child or getting their paycheck," said Mayor Bill de Blasio in a statement. "New York City is leading by example, putting us at the forefront of paid parental leave policies around the country."

The United Federation of Teachers quickly praised the idea, saying it has long championed expanded parental leave policies and is pleased to find a "willing partner."

"We look forward to negotiating with the administration for an appropriate way to extend and expand parental benefits for our members," UFT President Michael Mulgrew said.

All U.S. employees have access to 12 weeks of unpaid parental leave if they meet certain requirements under the Family and Medical Leave Act. But only a handful of states and cities offer paid parental leave, said Jamie Dolkas, director of women's leadership at the Center for WorkLife Law at UC Hastings.

All told, only 13 percent of workers in the United States have access to paid parental leave through their employers, she said.

The city's proposed policy would allow parents of either gender to take up to 12 weeks of paid time off by combining the new leave with accrued sick days or vacation days. Officials said the change would not cost taxpayers.

The UFT and the city are still negotiating the details of a teacher evaluation system. De Blasio and the union signed nine-year contract deal in 2014.

#### [De Blasio Moves on Paid Parental Leave](#)

GOTHAM GAZETTE - Ben Max

In a somewhat surprising Christmas-week move, Mayor Bill de Blasio announced Tuesday that he will soon issue an executive order mandating paid parental leave for non-union city employees, while opening the door for municipal unions to return to the bargaining table to add the benefit to their contracts.

As Democratic presidential candidates have been blazing the trail decrying that the United States is woefully behind other developed nations on paid family leave and a major push has been underway for a statewide policy in New York, de Blasio is taking action and setting the city as a model. It is a development quickly garnering national attention, and it puts pressure on Albany lawmakers ahead of their January return to legislative session and budget negotiations.

"New York City is leading by example," de Blasio said in a news release, "putting us at the forefront of paid parental leave policies around the country. This is a common sense policy that will make for healthier and more financially stable working families – making it good for employees and employers."

In framing the need for such a policy, de Blasio invoked his own family experience and the choice faced by his wife, Chirlane McCray, when they were new parents. In his statement, the mayor said, "Too many new parents face an impossible choice: taking care of their child or getting their paycheck."

In the news release, the administration says that the new policy will provide a "national benchmark of six weeks at 100 percent salary for maternity, paternity, adoption, or foster care leave" and that it "puts the City at the forefront of city and state policies around the country."

De Blasio and his team have often worked to establish the mayor and the city as a progressive leader nationally, including around policies such as universal pre-kindergarten, affordable housing, and protections for immigrants.

About 20,000 city employees will be covered by the initial parental leave policy starting in 2016, once de Blasio signs the order. In combination with other vacation and personal time accrued it could mean up to twelve weeks for some new parents, the administration said. Significantly, the administration also explained Tuesday that "the new benefit will come at no new cost to New York City taxpayers, as the City will be repurposing the existing managerial raise of 0.47 percent scheduled for July 2017 and two days of existing vacation leave policy" of some long-term employees.

Providing this coverage to 20,000 city employees is a significant first step that could lead to hundreds of thousands of city workers having the option of paid parental leave.

The administration has publicly said it is ready to reopen collective bargaining with unionized workers to include the benefit in their contracts. Several unions have quickly indicated that they

plan to sit down with the administration to alter their recently-bargained deals (de Blasio entered office with all municipal union contracts expired and has brought 92 percent of city workers under contract since).

In an interview with WNYC to first announce the policy, de Blasio said that his administration wants to give parents the choice to spend more time with a new child. "We want to give them that opportunity at that precious moment to spend time with their child in the way that makes sense for them," de Blasio said.

The administration opted not to hold a public event on the announcement, though when questions arose on social media about that decision, mayoral aides noting that there will soon be a signing ceremony for the executive order. Still, de Blasio certainly turned down even more attention for the announcement that could have come with a press conference, especially in terms of TV coverage.

Nevertheless, de Blasio is clearly fortifying what has already been two years of policies aimed at reducing inequality and creating new opportunities for workers and families, especially those at the margins.

On Monday, de Blasio spoke at length with reporters about the first half of his four-year term, reviewing top accomplishments and taking questions about missteps and the path ahead. Unsurprisingly, de Blasio cited the rollout of universal pre-kindergarten, the initial phase of his affordable housing plan, the city's new municipal identification program, among other achievements.

The paid parental leave policy - and its potential expansion to union workers - gives de Blasio more to claim in what he calls his ongoing pursuit of a more fair city.

The move was quickly met with praise from a wide variety of elected officials and advocates, some of whom noted that the New York state and federal governments can and should act on paid family leave. The United States is reported to be one of only two developed nations without a mandatory paid family leave policy - through the Family and Medical Leave Act, the U.S. currently mandates unpaid leave so that workers can care for a new child or sick family member, an option that many cannot afford.

Representatives of some businesses and governments argue that paid family leave can be disruptive to organizations and, depending on funding mechanisms, a potentially untenable mandate.

Manhattan Borough President Gale Brewer said that de Blasio's policy is "an important step forward and starts to bring city policies into line with those of the Fortune 500 and governments around the world."

In praising de Blasio's move, New York Senator Kirsten Gillibrand said that the push for a national policy must continue: "We need a national paid-leave program that covers all working Americans," she said in a statement.

Gov. Andrew Cuomo has indicated he supports paid family leave, but wants the two chambers of the state legislature to help figure out how a statewide policy will be crafted, and how the new benefit would be paid for. Cuomo's office did not immediately return a request for comment on de Blasio's announcement. The governor is set to give his combination State of the State and budget address January 13 in Albany.



The New York Paid Family Leave Insurance Campaign, which includes advocacy, labor, and community organizations, has been advocating for a paid leave policy in New York, and issued a statement in response to de Blasio's announcement calling on state lawmakers to enact "The Paid Family Leave Insurance Act," which passed the Assembly in March.

The release says that "the legislation would create a paid family leave insurance benefit that is employee-paid, through small payroll deductions that start at just 45 cents and rise to roughly 88 cents a week over four years" and "modernize New York's Temporary Disability Insurance (TDI) program, the critical support system for new mothers physically recovering from childbirth, which is currently frozen at the 1989 rate of \$170 per week."

In a nod toward debate to come in the state capital next year, Assembly Speaker Carl Heastie offered comment in de Blasio's announcement, saying, "New Yorkers should not have to choose between keeping their jobs and spending time with a new family member. As longstanding supporters of paid family leave, the Assembly Majority applauds New York City for taking this critical step to strengthen family leave benefits for city employees."

#### [Veteran city employees asked to sacrifice so 20,000 others get more parental leave](#)

NY BUSINESS JOURNAL - Michael del Castillo

Mayor Bill de Blasio today signed an executive order that will give 20,000 of New York City's employees six weeks of paid parental leave at 100 percent of whatever they earn.

But to pull off the human resources coup at no extra charge to the taxpayers, other members of the city's staff won't be given scheduled compensation increases.

"Too many new parents face an impossible choice: taking care of their child or getting their paycheck," said de Blasio in a statement. "New York City is leading by example, putting us at the forefront of paid parental leave policies around the country."

To pay for the leave, a managerial raise to all employees of 0.47 percent scheduled for July 2017 will instead be used as the employees' contribution to parental leave days, according to the statement.

Also, instead of some long-term employees receiving a 26th and 27th day of vacation, they will all be capped at 25 days, with the extra days being shifted to the leave.

"With Mayor de Blasio's action bringing paid parental leave to city workers, the City of New York joins more than 163 countries in providing paid leave to women for childbirth, adoption and foster care," said Democratic Congresswoman Carolyn Maloney, in the statement.

The six weeks of paid leave at 100 percent of salary can be combined with existing days off, giving employees as much as 12 weeks maternity, paternity, adoption, or foster care leave without losing pay. The order goes into effect January 1, 2016.

As de Blasio mentioned in his written statement, this level of parental leave makes the city competitive with two other states: Austin, Texas, and Pittsburgh. However, the U.S. Department of Labor has, through the Family Medical Leave Act, long enabled 12 weeks parental leave for eligible employees at other companies.

#### [New York City extends parental leave to 6 weeks](#)

CNN MONEY - Robert Mclean



New York City's 20,000 non-union employees will soon get six weeks of paid parental leave, making the Big Apple the latest municipality to expand benefits offered to new parents.

"Too many new parents face an impossible choice: taking care of their child or getting their paycheck," Mayor Bill de Blasio said Tuesday. "New York City is leading by example, putting us at the forefront of paid parental leave policies around the country."

The six weeks of leave will include 100% of the employee's salary, and can be combined with existing leave -- such as sick days and vacation time, to reach a maximum of 12 weeks. The policy will cover maternity, paternity, adoption and foster care leave, and will be paid for by redirecting existing city funds.

The city said it is prepared to open negotiations with unions immediately in order to extend the benefit to all city employees.

The move comes a few weeks after the Portland, Oregon City Council voted to give city employees six weeks of paid parental leave. That policy will begin in January.

San Francisco and Cincinnati have also recently expanded parental leave for city workers. Seattle and Washington, D.C., are considering proposals.

New York City's new parental leave policy is set to go into affect Jan. 1.

#### [New York Doubles Paid Parental Leave For Some City Employees](#)

HUFFINGTON POST - Emily Peck

New York City just gave some of its employees a nice little Christmas bonus.

Starting Jan. 1, several thousand city workers will get an additional six weeks of paid parental leave.

Approximately 22,000 non-unionized workers will benefit from the change, according to an announcement from Mayor Bill de Blasio on Tuesday. If workers combine the leave with other existing benefits, they'll be able to get 12 weeks' paid time off after the arrival of a new child, said de Blasio. The policy is gender-neutral and will apply to birth parents, foster parents and parents who adopt.

City officials hope to extend the benefits to New York's 300,000 unionized workers, according to The New York Times.

New York joins a growing wave of localities -- and employers -- offering paid time off to parents, even as the U.S. remains the only developed country with no national paid leave for mothers. Among U.S. cities, only Austin and Pittsburgh also offer six weeks' paid leave to their employees. But a number of companies, particularly in the tech industry, have expanded their leave benefits this year.

"Too many new parents face an impossible choice: taking care of their child or getting their paycheck," de Blasio said in a statement. "This is a common sense policy that will make for healthier and more financially stable working families -- making it good for employees and employers."

To pay for the new benefit, the city will use money that was already in the budget to give more vacation days to employees, who currently have 27 days a year. The city will also do away with

plans to give managers a small raise.

The state of New York is also considering a paid family leave benefit, consisting of six weeks of paid leave that would be funded through a payroll deduction.

Earlier this year, the federal government began offering paid leave to its own employees.

#### [Opinion: How All New Yorkers Benefit When Municipal Workers Get Paid Parental Leave](#)

HUFFINGTON POST - Amy Traub

Now that's a holiday gift! On Tuesday, NYC Mayor Bill de Blasio announced that approximately 20,000 employees of New York City would be guaranteed paid parental leave--giving mothers and fathers critical time off to bond with a new baby, adoptee, or foster child without giving up a paycheck.

Although paid leave for new parents is the standard worldwide, the United States guarantees zero paid time off for mothers or fathers. As a result, nearly 1 in 4 employed U.S. mothers return to work within two weeks of childbirth, according to research from former Demos fellow Sharon Lerner. This puts the health of parents and their babies at risk and weakens family economic stability. As I've argued before, a lack of paid leave also undermines women's equality.

The mayor's executive order will give municipal workers six weeks of paid leave at their full salaries, which can be combined with existing sick and vacation leave to provide up to 12 weeks of paid leave. And while the mayor cannot unilaterally change employment terms for New York's 300,000 unionized employees, the city expressed willingness to start immediate talks with municipal unions about adding paid family leave for their members. City unions have responded that they are indeed interested.

Thanks to Mayor de Blasio's leadership, employees of New York City can look forward to happier, healthier, and more economically secure times as they welcome new little ones in 2016 and beyond.

But it's not just municipal employees who stand to benefit.

When President Obama took executive action this year to extend paid leave for federal workers, he argued that it would "help achieve the goals of recruiting and retaining talent, lowering costly worker turnover, increasing employee engagement, boosting employee morale, and ensuring a diverse and inclusive workforce." A growing number of high-profile tech employers, from Netflix to Facebook to PayPal are expanding their paid leave policies with same aim. There is no reason New York City could not reap similar gains from the family-friendly policy.

At the same time, all New Yorkers--and all Americans--will benefit if New York City's bold action inspires more momentum for change at the state and national level. Legislation to expand paid leave for all working people is pending in Congress, as well as in a number of states, including New York. By extending paid leave to city workers, Mayor de Blasio could be putting this critical benefit a step closer for all of us.

#### [New York City will offer its employees a generous benefit most companies in America do not](#)

BUSINESS INSIDER - Rachel Gillett

In the US, only 12% of employers offer paid parental leave, according to the Society for Human Resource Management. That number gets even smaller when you look at the public sector.

Federal employees currently have no guarantee of paid leave following the birth or adoption of a child, though a bill before Congress seeks to change that. And just two US cities — Austin and Pittsburgh — currently offer six weeks of paid parental leave to its employees, while Portland will offer 6,000 employees the benefit in the new year.

Come January 1, New York City will add 20,000 city employees to that list of lucky few government employees who can take time to care for a new child without the worry of financial chaos.

Mayor Bill de Blasio announced on Tuesday a new paid-parental-leave policy for New York City employees that provides six weeks of fully paid time off for maternity, paternity, adoption, and foster-care leave, which can be combined with existing time off like accrued sick time and vacation for up to 12 paid weeks.

"I remember after [my daughter] Chiara was born, just our economic reality was that Chirlane had to go back to work very quickly," de Blasio told WNYC. "She has always felt a tension over that. She didn't feel good about not being able to spend more time with Chiara."

The US is currently the only developed nation in the world that doesn't ensure any paid time off for new parents, according to a report from the International Labor Organization. Under the Family and Medical Leave Act (FMLA) of 1993, people working at companies with at least 50 employees must be allowed to take 12 weeks off work following the birth of their child, but that time does not have to be paid.

Without the guarantee of paid leave while caring for a child, many new parents are faced with the choice between economic hardship and returning to work prematurely.

According to a 2012 report from the US Department of Labor on family and medical leave, about 15% of people who were not paid or who received partial pay while away turned to public assistance for help. About 60% of workers who took this time off reported it was difficult making ends meet, and almost half reported that they would have taken longer time off if more pay had been available.

"No one should miss the sweet miracle of those early weeks because they are forced to choose between paying their bills and taking care of their baby," said NYC first lady Chirlane McCray in a statement.

The current policy applies to managers and nonunionized workers and covers the city's 300,000 union employees — though de Blasio noted that the city is ready to enter talks with municipal unions about extending the policy to their covered employees.

Ellen Bravo, executive director of Family Values @ Work, commends the mayor for the policy and says that she hopes it will spur the New York State Senate to join California, New Jersey, and Rhode Island in offering a paid family-leave insurance program.

In 2004, California became the first state to implement a paid-family-leave policy that enables most working Californians to receive 55% of their usual salary — up to \$1,104 per week — for a maximum of six weeks.

According to a report last year from the president's Council of Economic Advisers, more than 90% of employers affected by California's paid-family-leave initiative reported either positive or no

noticeable effect on profitability, turnover, and morale.

"The vast majority of New Yorkers work for employers who want to provide paid family leave but can't afford to do it on their own, and many workers need time to care for an ailing parent, partner, or child, as well as to welcome a new child. This is great news for the holidays, and a great message to Albany: the time to act is now," Bravo says.

#### [NYC employees to receive 6 weeks of paid parental leave](#)

NORTH JERSEY - AP

New York City's non-union employees will soon have six weeks of paid parental leave.

Mayor Bill de Blasio announced Tuesday that he will sign an executive order next month adding the benefit.

Approximately 20,000 employees will now get the six weeks fully paid, which can increase to 12 weeks with existing paid time off. They didn't have paid parental leave time before.

The change doesn't affect the city's 300,000 unionized workers. But officials say the benefit can be added to those contracts via collective bargaining.

To cover the \$15 million cost, the non-union employees will give back two vacation days and the city will rescind a small portion of a planned 2017 raise.

De Blasio says the change brings New York in line with cities like Pittsburgh and Austin, Texas

#### [NYC 6-Week Paid Parental Leave For 20,000 New York City Workers To Be Offered, Mayor De Blasio Says](#)

INTERNATIONAL BUSINESS TIMES - Andrew Burton

Twenty-thousand public employees in New York City will be offered six weeks of paid parental leave, Mayor Bill de Blasio announced Tuesday. The offer will be among the most generous family leave policies in the country, according to a statement from his office, and will go into effect Jan. 1, 2016.

The plan was expected to cover maternity, paternity, adoption and foster care leave. De Blasio, among the country's most liberal mayors, will enact the plan by executive order. The benefits will initially apply only to non-unionized workers.

"Too many new parents face an impossible choice: taking care of their child or getting their paycheck," de Blasio said in the statement. "This is a common-sense policy that will make for healthier and more financially stable working families."

To pay for the added benefits, longtime employees who currently receive 27 vacation days per year will lose two of those days, and the city will also cancel a planned 0.47 percent raise for managers that was scheduled for 2017. The parental-leave benefits will cost some \$15 million, and combined with existing paid time off, some employees will be eligible for as many as 12 weeks off, WNYC reported.

"I remember after Chiara was born, just our economic reality was that Chirlane had to go back to work very quickly," de Blasio told WNYC, referencing his daughter and wife, respectively. "She has always felt a tension over that. She didn't feel good about not being able to spend more time with Chiara."

Paid family leave has become increasingly common in the private sector in an effort to make businesses more appealing to employees. The benefit remains rare in the public sector, however. Very few American cities offer paid leave. The U.S. is one of two countries — the other Papua New Guinea — that does not guarantee some form of paid parental leave.

#### [Great Victory on Parental Leave for New York City Workers](#)

A BETTER BALANCE - Staff

NYC Mayor de Blasio's announcement today that the city will provide paid family leave to approximately 20,000 city workers is a great step forward in the efforts going on around the country to insure that families can care for new children without risking their economic security. A Better Balance has been working with the Administration analyzing other paid leave programs and offering advice on various policy proposals for over a year and we are delighted with the outcome of the Mayor's efforts to support city workers when a new child is added to their family.

We are thrilled that the plan will give workers full salary for 6 weeks (as well as the chance to use other leave to allow 12 weeks off with pay) and that the plan will allow time off for both mothers and fathers and for birth children as well as adopted and foster care children. Although the policy only applies to workers who are not in the city's various unions, the Mayor has made clear his commitment to open talks with all unions so that all city workers can be covered. City workers will not have to pay for this excellent benefit and by using city money that was formerly budgeted for other personnel costs, there will be no need for an increase in taxes.

This is a win-win for everyone – city workers, their families and the City of New York. Not only will this be a good thing for the morale and wellbeing of city workers, but all New York City residents should be proud that our city is a leader in the national movement to insure paid leave for families when they need it to care for a new child.

We hope this announcement will spur the Governor and New York State legislature to act this year to insure that all New Yorkers, wherever they work, will have access to paid family leave.

#### [Mulgrew on paid parental leave](#)

UNITED FEDERATION OF TEACHERS - Staff

On Dec. 22, 2015, New York City Mayor Bill de Blasio announced a new policy guaranteeing six weeks of paid parental leave (covering maternity, paternity, adoption and foster care leave) to non-union city employees beginning in January 2016. When combined with existing paid time off, some employees will be eligible for up to 12 weeks total. The policy does not apply to the city's 300,000 union employees, but the mayor's office says it is "ready to immediately enter talks with its municipal unions about extending the policy to their covered employees."

In response, UFT President Michael Mulgrew issued the following statement:

We have been trying for years to interest various city administrations in expanding parental leave, and finally have a willing partner on an issue that is very important to us. We look forward to negotiating with the administration for an appropriate way to extend and expand parental benefits for our members.

#### [How All New Yorkers Benefit When Municipal Workers Get Paid Parental Leave](#)

DEMOS - Amy Traub

Now that's a holiday gift! On Tuesday, NYC Mayor Bill de Blasio announced that approximately 20,000 employees of New York City would be guaranteed paid parental leave—giving mothers and fathers critical time off to bond with a new baby, adoptee, or foster child without giving up a

paycheck.

Although paid leave for new parents is the standard worldwide, the United States guarantees zero paid time off for mothers or fathers. As a result, nearly 1 in 4 employed U.S. mothers return to work within two weeks of childbirth, according to research from former Demos fellow Sharon Lerner. This puts the health of parents and their babies at risk and weakens family economic stability. As I've argued before, a lack of paid leave also undermines women's equality.

The mayor's executive order will give municipal workers six weeks of paid leave at their full salaries, which can be combined with existing sick and vacation leave to provide up to 12 weeks of paid leave. And while the mayor cannot unilaterally change employment terms for New York's 300,000 unionized employees, the city expressed willingness to start immediate talks with municipal unions about adding paid family leave for their members. City unions have responded that they are indeed interested.

Thanks to Mayor de Blasio's leadership, employees of New York City can look forward to happier, healthier, and more economically secure times as they welcome new little ones in 2016 and beyond.

But it's not just municipal employees who stand to benefit.

When President Obama took executive action this year to extend paid leave for federal workers, he argued that it would "help achieve the goals of recruiting and retaining talent, lowering costly worker turnover, increasing employee engagement, boosting employee morale, and ensuring a diverse and inclusive workforce." A growing number of high-profile tech employers, from Netflix to Facebook to PayPal are expanding their paid leave policies with same aim. There is no reason New York City could not reap similar gains from the family-friendly policy.

At the same time, all New Yorkers—and all Americans—will benefit if New York City's bold action inspires more momentum for change at the state and national level. Legislation to expand paid leave for all working people is pending in Congress, as well as in a number of states, including New York. By extending paid leave to city workers, Mayor de Blasio could be putting this critical benefit a step closer for all of us.

#### [Mayor de Blasio Announces New Paid Parental Policy](#)

JP UPDATES - Menachem Rephun

Today, Mayor Bill de Blasio announced a new paid parental leave policy for NYC workers. Offer six weeks of paid leave for maternity, paternity, adoption, and foster care at 100% salary, the policy is expected to push NY to the forefront of city/state policies nation-wide. De Blasio will sign an executive order enabling NYC to provide it's roughly 20,000 managerial/original jurisdiction employees with the new policy effective January 1.

"Too many new parents face an impossible choice: taking care of their child or getting their paycheck," de Blasio said. "New York City is leading by example, putting us at the forefront of paid parental leave policies around the country. This is a common sense policy that will make for healthier and more financially stable working families – making it good for employees and employers."

The policy has also garnered support from Brooklyn Borough President Eric Adams.

"Paid parental leave has been a focus of mine since the launch of Family Friendly Brooklyn, my

vision for a borough that prioritizes the wellness of nearly 200,000 Brooklynites under the age of five,” Adams said. “I am pleased that dialogue with City Hall has helped foster a robust policy allowing men and women employed by our City to put the health of their families first during the fundamental beginning of their newborns’ lives. Paid parental leave assists our efforts to address the inequality gap and helps all of Brooklyn’s children start off on more equal footing, all without putting one’s job security in the balance. Mayor de Blasio’s executive order is a crucial step toward achieving universal paid parental leave across our state and our country.”

Sen. Kirsten Gillibrand has also expressed support.

“This new policy is another clear sign that cities across the country are realizing the value of family-friendly workplace policies,” Gillibrand said.

“We need a national paid-leave program that covers all working Americans. I am thrilled that Mayor de Blasio is taking a lead in this important fight by giving thousands of New York City workers extended paid parental leave. We must continue pushing to ensure that all working families have financial security with access to these common sense policies.”

Along with Lesotho, Swaziland, and Papua New Guinea, the U.S. is currently the only country in the world that does not mandate paid maternity leave. By contrast, the U.K. offers 90% pay for 280 days, Mexico offers 100% pay for 84 days, Russia offers 100% pay for 140 days, and Indonesia offers 100% pay for 84 days of both maternity and paternity leave. Other countries offering 100% paid parental leave are Germany, India, China, France (offering both paid maternity and paternity leave), and Brazil.

#### [De Blasio Announces 6 Weeks Of Paid Parental Leave For Non-Union City Workers](#)

GOTHAMIST - Emma Whitford

All non-union city employees will receive six weeks of paid parental leave starting in 2016 thanks to an executive order from Mayor de Blasio announced Tuesday.

"I remember after Chiara was born, just our economic reality was that Chirlane had to go back to work very quickly," Mayor de Blasio told WNYC, which first reported the announcement. "She has always felt a tension over that. She didn't feel good about not being able to spend more time with Chiara."

The Mayor's office says that the new terms will be applicable to 20,000 city employees, and will cover six weeks at 100% pay rate. Combined with existing sick and vacation leave, some employees will be eligible for 12 paid weeks, total.

The policy will cover maternity and paternity leave, as well as adoption and foster care.

Parental leave has not historically been a legal requirement in New York State. However, the national Family and Medical Leave act mandates up to 12 weeks of unpaid, job-protected parental leave following the birth of a child. Time off due to pregnancy complications can be subtracted from this. The law applies to public agencies, public and private schools, and any company with more than 50 employees, so long as the employee meets a lengthy list of additional requirements.

After their son died on his first day of day care in July, Amber Scolah and Lee Towndrow have been campaigning for paid parental leave.

Scolah and Towndrow, both occasional Gothamist contributors, work full-time—Scolah as an



editorial producer at Scholastic, and Towndrow is a freelance visual effects artist. "Without a solid paid parental leave program in the US, you can choose to step away from your job, but then you lose your health insurance and your income," Towndrow told us last month. "You're putting your child more at risk."

In a heartbreaking op-ed published in the NY Times, Scoriah elaborates on the painful bind she and her partner found themselves in, and their realization that day care was the only feasible option. She writes, "I justified it a million ways, as one justifies when one has run out of alternatives." In response to the Mayor's announcement, Scoriah said that while six weeks is a "commendable step," the new guidelines could go much farther.

"All progress forward on this issue is a relief to me, but the narrow segment of the population who will receive this, along with the extremely short duration of leave it guarantees illustrates the gaping need for the United States to change its outdated policies and pass a national parental leave system that works for all families," she said. "We are so far behind."

Out of 41 countries highlighted in a recent International Labor Organization study, the US mandates the shortest parental leave. Iceland has the second-shortest leave, at 13 weeks, but it's entirely compensated. The UK and Australia mandate an entire year, partially compensated.

While the city's 300,000 union employees are not covered by the policy—any changes to their existing contracts must be negotiated through collective bargaining—the Mayor's office has stated that it is "ready to immediately enter talks with its municipal unions about extending the policy to their covered employees."

"[Service workers' union] 32BJ SEIU and our 70,000 members in New York applaud Mayor de Blasio and his administration for this important step forward in the continued fight for paid leave for working men and women," said 32BJ President Hector Figueroa in a statement. "We look forward to working with the administration on this policy."

According to de Blasio's announcement, the city plans to fund the new parental leave initiative—estimated to cost about \$15 million annually—by capping vacation days at 25 for long-term employees with at least 15 years on the job (down from 27). The city will also redact a planned 0.47% raise planned for non-union managerial workers for July 2017.

#### [Mayor Announces Plan to Offer 6 Weeks of Paid Parental Leave for Some City Workers](#)

NY1 - Staff

Mayor de Blasio announces a plan to offer six weeks paid parental leave for some city workers.

Twenty thousand managers and non-unionized workers would be eligible under the new policy, as of January 1.

The plan covers adoption and foster care for those workers at up 100 percent of their salary or 12 weeks fully paid when combined with existing leave.

The city's 300,000 union employees are not eligible, but could negotiate the same leave through their separate unions.

The plan is expected to cost 15 million dollars with no new charges to city taxpayers.

However, vacation time for eligible workers will be cut and a small portion of a multi-year raise



will be revoked.

#### [NYC Approves 6-Week Paid Parental Leave For Non-Union City Workers](#)

CBS 2 - Staff/AP

New York City's non-union employees will soon have six weeks of paid parental leave.

Mayor Bill de Blasio announced Tuesday that he will sign an executive order next month adding the benefit.

The issue is personal for de Blasio, who said his wife was forced to return to work shortly after the birth of their daughter, WCBS 880's Marla Diamond reported. In January, 20,000 managers and non-unionized city workers will be eligible for six weeks paid parental leave at 100 percent of their salary.

"When parents have a chance to be with their children in those formative weeks and months, they're gonna be better, happier, more productive parents," Deputy Mayor Alicia Glen told 1010 WINS' Al Jones.

Donna Dolan, Director of New York's Paid Leave Coalition, said the decision is a game-changer.

"Finally, there will be parents in New York City that won't have to worry about financial insecurity if they try to take time off to spend time with a newborn," Dolan said.

The change doesn't affect the city's 300,000 unionized workers. But officials say the benefit can be added to those contracts via collective bargaining.

To cover the \$15 million cost, the non-union employees will give back two vacation days and the city will rescind a small portion of a planned 2017 raise.

De Blasio says the change brings New York in line with cities like Pittsburgh and Austin, Texas.

"We have an opportunity to show the nation that we can have thoughtful, progressive policies around families," Glen said.

#### [NYC's employees getting 6 weeks paid parental leave](#)

CBS NEWS - AP

New York City's non-union employees will soon have six weeks of paid parental leave.

Mayor Bill de Blasio announced Tuesday that he will sign an executive order next month adding the benefit.

Approximately 20,000 employees will now get the six weeks fully paid, which can increase to 12 weeks with existing paid time off. They didn't have paid parental leave time before.

The change doesn't affect the city's 300,000 unionized workers. But officials say the benefit can be added to those contracts via collective bargaining.

To cover the \$15 million cost, the non-union employees will give back two vacation days and the city will rescind a small portion of a planned 2017 raise.

De Blasio says the change brings New York in line with cities like Pittsburgh and Austin, Texas.

[NYC workers to get 6 weeks of paid parental leave](#)

FOX 5 - AP

New York City's non-union employees will soon have six weeks of paid parental leave.

Mayor Bill de Blasio announced Tuesday that he will sign an executive order next month adding the benefit.

Approximately 20,000 employees will now get the six weeks fully paid, which can increase to 12 weeks with existing paid time off. They didn't have paid parental leave time before.

The change doesn't affect the city's 300,000 unionized workers. But officials say the benefit can be added to those contracts via collective bargaining.

To cover the \$15 million cost, the non-union employees will give back two vacation days and the city will rescind a small portion of a planned 2017 raise.

De Blasio says the change brings New York in line with cities like Pittsburgh and Austin, Texas.

[NEW YORK CITY EMPLOYEES TO RECEIVE PAID PARENTAL LEAVE](#)

ABC 7 - Staff

Mayor Bill de Blasio on Tuesday announced a new paid parental leave policy for New York City employees that allows six weeks of paid time off for maternity, paternity, adoption and foster care leave at 100 percent of salary, or up to 12 weeks total when combined with existing leave.

The policy brings New York City in line with the most generous localities in the country, Austin and Pittsburgh.

De Blasio will sign an executive order so that the city can provide its approximately 20,000 managerial and original jurisdiction employees with this new paid parental leave policy as of January 1, 2016. Any changes to benefits for represented employees must be done through collective bargaining, and the city is ready to immediately enter talks with its municipal unions about extending the policy to their covered employees.

"Too many new parents face an impossible choice, taking care of their child or getting their paycheck," de Blasio said. "New York City is leading by example, putting us at the forefront of paid parental leave policies around the country. This is a common-sense policy that will make for healthier and more financially stable working families, making it good for employees and employers."

To cover the \$15 million cost, the non-union employees will give back two vacation days, and the city will take back a small portion of a planned 2017 raise.

[NYC Employees to Receive 6 Weeks of Paid Parental Leave](#)

ABC NEWS - AP

New York City's non-union employees will soon have six weeks of paid parental leave.

Mayor Bill de Blasio announced Tuesday that he will sign an executive order next month adding the benefit.

Approximately 20,000 employees will now get the six weeks fully paid, which can increase to 12 weeks with existing paid time off. They didn't have paid parental leave time before.

The change doesn't affect the city's 300,000 unionized workers. But officials say the benefit can be added to those contracts via collective bargaining.

To cover the \$15 million cost, the non-union employees will give back two vacation days and the city will rescind a small portion of a planned 2017 raise.

De Blasio says the change brings New York in line with cities like Pittsburgh and Austin, Texas.

[Mayor Bill de Blasio announces new parental leave policy for city workers](#)

NEWS 12 - Staff

Mayor Bill De Blasio announced a new paid parental leave policy for non-union city workers Tuesday.

He says employees will now get paid time off for six weeks for maternity, paternity, adoption and foster care leave.

Parents can even jump up to 12 weeks when combined with existing leave, but workers will have to give back two vacation days and a planned raise to make up the costs.

De Blasio says, "Too many new parents face an impossible choice: taking care of their child or getting their paycheck. This is a common sense policy that will make for healthier and more financially stable working families."

President of the United Federation of Teachers Michael Mulgr says "We have been trying for years to interest various city administrations in expanding parental leave, and finally have a willing partner on an issue that is very important to us. We look forward to negotiating with the administration for an appropriate way to extend and expand parental benefits for our members."

The policy goes into effect Jan. 1

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**Mahen Gunaratna**

Director of Research and Media Analysis

Mayor's Press Office | City Hall

[mgunaratna@cityhall.nyc.gov](mailto:mgunaratna@cityhall.nyc.gov)

(212) 676-3154 (o) | (347)-268-4295 (c)

**From:** [Fialkoff, Gabrielle](#)  
**To:** ["jfdc@akpdmedia.com"](mailto:jfdc@akpdmedia.com)  
**Subject:** Thank You  
**Date:** Thursday, December 24, 2015 10:49:41 AM  
**Attachments:** [image001.png](#)

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**MAYOR'S OFFICE OF STRATEGIC PARTNERSHIPS  
CITY HALL  
NEW YORK, NY 10007**

Dear John –

I hope this note finds you and your loved ones enjoying the holiday season. With 2015 coming to a close, I wanted to take a moment to look back on some of the partnerships the de Blasio administration has formed this year with the private sector and the impact that these initiatives are already having on the lives of our 8.5 million fellow New Yorkers.

Below are a few of the highlights; whether it is increasing workforce opportunities for New York's young people, reforming our mental health system, or re-opening Gracie Mansion, (please let me know if you would like to arrange a tour in the New Year) we are extremely proud to have worked with so many committed individuals, corporations, and foundations to create access and opportunity for so many New Yorkers.

Thank you for your partnership and commitment to our great City, working together it will remain the safest city in America and the commerce and cultural capital of the world.

I look forward to working with you in the New Year.

Happy Holidays,  
Gabrielle

***Mayor's Office of Strategic Partnerships 2015 Year in Review***

**Created the Center for Youth Employment**

*This unprecedented interagency public-private partnership coordinates the City's youth workforce programs and serves as an entry point for private sector employers:*

- \$5.4 million year-one private sector investment from over 60 partners
- Doubled quality private sector paid internships in the Ladders for Leaders program from 475 to 1,035
- Increased summer jobs for the city's vulnerable youth from 1,000 to 2,078
- Funded training for 1,000 guidance counselors, teachers and other educators in college and career readiness.

### **Announced Computer Science for All**

*\$81 million public-private partnership to deliver computer science education to all 1.1 million NYC public school students:*

- Increasing share of public school students receiving computer science education from 5% to 100% over ten years
- Meeting the private sector's need for 233,000 new tech employees with a diverse and local talent pipeline

### **Won Social Innovation Fund Grant for "Connections to Care"**

*A five-year, \$30 million partnership with the White House's Corporation for National and Community Service:*

- Grant increases access to mental health services by training staff in mental health techniques at partnering community-based organizations
- Program targets hard-to-reach populations and those who are in need but may not seek out services

### **Released ThriveNYC**

*Mental Health Roadmap, developed by the Mayor's Fund, guided the City toward a more effective and holistic mental health system. ThriveNYC has 54 initiatives to increase mental health services, including:*

- Training 250,000 New Yorkers on mental health First Aid
- Recruiting 400 clinicians to serve in NYC Mental Health Corps
- Citywide public awareness campaign

### **Launched Building Healthy Communities**

*Targeting 12 historically underserved neighborhoods to improve access to healthy food, increase physical activity, and promote public safety:*

- Creating green spaces, urban farms, gardens, engaged and safe communities, and programming to address chronically high rates of disease in our most high-need neighborhoods
- \$5.3 million committed from private funders, including Unilever (largest corporate commitment in City history), the Laurie M. Tisch Illumination Fund, and the New York State Health Foundation

### **Partnered with Warby Parker to Expand Vision Screenings in Community Schools**

*Helping students overcome barriers to learning:*

- Serving over 65,000 students, K-12 in 130 Community Schools with full vision screenings
-

Homegrown tech company Warby Parker providing 20,000 free pairs of glasses to students

**Announced “Talk to Your Baby”**

*Public-private partnership with Scholastic, Inc., Sesame Workshop and Clinton Foundation urging parents to talk, read, and sing to their babies during critical 0-3 age range:*

- Provided baby book bundles that included a book edited by First Lady Chirlane McCray and an evidence based tool-kit for parents to 200,000 low-income families
- Funded media campaign to reach new parents via TaxiTV, subway ads, and text messaging

**Opened Gracie Mansion**

*Reopened the People’s House to New Yorkers across the five boroughs:*

- “Windows on the City,” a new installation featuring 49 new works of art reflecting diversity of New York during the Federal period
- Resumed weekly public tours
- Developing new programming in the home and across the five boroughs to connect New Yorkers to Gracie Mansion and of our shared history.

Gabrielle Fialkoff

Senior Advisor to the Mayor

Director of the Office of Strategic Partnerships

212-341-5084

[gfialkoff@cityhall.nyc.gov](mailto:gfialkoff@cityhall.nyc.gov)

**From:** [Gunaratna, Mahen](#)  
**To:** [John Del Cecato](#)  
**Subject:** Tweet by Boston Globe Metro on Twitter  
**Date:** Sunday, December 27, 2015 10:17:36 PM

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**Boston Globe Metro (@GlobeMetro)**

[12/27/15, 9:25 PM](#)

Walsh, de Blasio take different paths on preschool promise  
[bos.gl/oTE5ceg](http://bos.gl/oTE5ceg)

[Download](#) the Twitter app

Sent from my iPhone

**From:** [Gunaratna, Mahen](#)  
**To:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [Hinton, Karen](#); [Wolfe, Emma](#); [Snyder, Thomas](#); ["John Del Cecato"](#)  
**Subject:** FW: MSNBC: Video: Inside de Blasio"s plummeting poll numbers  
**Date:** Tuesday, December 29, 2015 7:14:04 PM

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Worth a watch

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**From:** Clips  
**Sent:** Tuesday, December 29, 2015 6:13 PM  
**Subject:** MSNBC: Video: Inside de Blasio's plummeting poll numbers

**Video: Inside de Blasio's plummeting poll numbers**

MSNBC - Morning Joe

<http://www.msnbc.com/morning-joe/watch/inside-de-blasios-plummeting-poll-numbers-592853571974>

New York City Mayor Bill de Blasio is reaching the midpoint of first term with low poll numbers. New York Magazine's Andrew Rice joins Morning Joe to discuss why the public is seemingly disappointed in him.



**From:** [David Axelrod](#)  
**To:** [B](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** Re: CNN Transcript - Lead-In on NYC Challenges + Rahm/Chicago  
**Date:** Tuesday, December 29, 2015 9:26:36 PM

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Very helpful and gracious.

And, as you said, it has the added value of being true. I wrote my first column about the police issue 42 years ago. It didn't start under Rahm. It's been going on for generations. But he now has the chance to do something about it.  
Thanks, brother.

Sent from my iPhone

On Dec 29, 2015, at 6:47 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

See below. What I said when asked re: Rahm. I hope it's helpful. And I believe it's the God's honest truth.

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**From:** "Kadushin, Peter" <[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)>  
**Date:** Wed, 30 Dec 2015 00:33:09 +0000  
**To:** B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Subject:** RE: CNN Transcript - Lead-In on NYC Challenges + Rahm/Chicago

Sir,

I gave the Rahm comments some more thought based on our post-game.

If I'm a reporter, the next question will be: so what should Rahm do to change the dialogue? How does he help Chicago/the nation heal?

You may already have an answer in mind, but just something to be prepared for. I can also start brainstorming possible responses with the team.

Peter

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**From:** Gunaratna, Mahen  
**Sent:** Tuesday, December 29, 2015 7:07 PM  
**To:** B  
**Cc:** Kadushin, Peter  
**Subject:** CNN Transcript - Lead-In on NYC Challenges + Rahm/Chicago

**Host:** We're back now with New York City Mayor Bill de Blasio as the NYPD ramps up security for New Year's Eve. And we also want to talk about other grave concerns for mayors and for law enforcement officials across the country. I'm sure, Mayor, that you've had your eye trained on Chicago as we have, where Mayor Rahm Emanuel is under fire right now. He's been facing these calls to step down in the wake of the shooting and killing of 17-year-old Laquan McDonald. We also saw the shooting by police in Chicago this weekend that included an innocent bystander – a 55-year-old

woman who is the mother of five kids – just devastating when you see that that happened. There are calls for him to resign, but when you look at this, having come at this as the mayor of New York as we saw so much outrage over what happened with Eric Garner, what do you think the mayor needs to do and officials in Chicago need to do to bridge this gap with the African American community?

**Mayor:** Look, there's a lot of work to be done in all our cities. So let me – let me be blunt to begin with. We've had a path we had to travel in this city over the last two years. We had a lot of tension between police and community over the previous stop-and-frisk policy, which we've changed. We've had to make a series of reforms – and they've been tough to do. They've taken a lot of money, a lot of time and energy. We're going to retrain our entire police force in how to deescalate conflict – we're in the middle of doing that now. A lot has to change. The Eric Garner incident was very painful for this city, and that pain lingers – and I understand. So I can relate to some of the challenges that Rahm Emanuel's going through. Look, he has to succeed is the bottom line. Folks who are calling for his resignation I don't think are thinking through the whole equation. Rahm Emanuel is now the person who is in the position to turn the situation in Chicago around, who can drive the reforms and changes that are needed – and they're going to have to be very, very substantial, because the community has deep and real concerns. So I would say no, Rahm Emanuel is needed at his post. I know he has a long history of changing organizations, and he's a forceful leader. If he applies himself, as I think he will do very effectively, to reform, I think he'll be – he's literally the only person who can make these changes, but they have to happen urgently.

...

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**From:** [B](#)  
**To:** [Hinton, Karen](#); [Hagelgans, Andrea](#)  
**Cc:** [Walzak, Phil](#); [John Del Cecato](#); [Jonathan Rosen](#); [FLONYC](#); [Klein, Monica](#)  
**Subject:** Re: NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives  
**Date:** Wednesday, December 30, 2015 7:38:12 AM

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Yeah and their editorials have been pretty good to us. Let's lean their way a little more

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**From:** "Hinton, Karen" <KHinton@cityhall.nyc.gov>  
**Date:** Wed, 30 Dec 2015 12:31:24 +0000  
**To:** Hagelgans, Andrea<AHagelgans@cityhall.nyc.gov>  
**Cc:** B<BCCD@cityhall.nyc.gov>; Walzak, Phil<PWalzak@cityhall.nyc.gov>; John Del Cecato<jfdc@akpdmmedia.com>; Jonathan Rosen<Jonathan@berlinrosen.com>; FLONYC<FLONYC@cityhall.nyc.gov>; Klein, Monica<MKlein@cityhall.nyc.gov>  
**Subject:** Re: NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives

Been pushing AMNY/Newsday for a while! Glad to!

Sent from my iPhone

On Dec 30, 2015, at 7:23 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Yes!

[Sent from my BlackBerry 10 smartphone.](#)

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**From:** B  
**Sent:** Wednesday, December 30, 2015 7:22 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Hinton, Karen; John Del Cecato; Jonathan Rosen  
**Reply To:** B  
**Cc:** FLONYC  
**Subject:** Fw: NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives

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Ok, well at least ONE reporter understands what I'm talking about! :) This is a message (how national progressive change helps nyc) I will cite a lot in 2016. And karen, make sure we give emily a few exclusives or one-on-ones in the coming months. She has always tried to present our side of the story. Thanks

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**From:** Clips <[Clips@cityhall.nyc.gov](mailto:Clips@cityhall.nyc.gov)>  
**Date:** Wed, 30 Dec 2015 12:00:53 +0000  
**Subject:** NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives

**Bill de Blasio predicts 2016 will be big year for American progressives**

NEWSDAY - Emily Ngo

<http://www.newsday.com/news/new-york/bill-de-blasio-predicts-2016-will-be-big-year-for-american-progressives-1.11274698>

Mayor Bill de Blasio predicted Tuesday that the 2016 election cycle would serve as a “real sea change moment,” placing left-leaning leaders in Washington whose policies would benefit the city.

“The American people are going to make decisions that will have a profoundly important impact on New York City,” the Democratic mayor said at an unrelated Times Square news conference.

He said federal lawmakers will debate funding for mass transit, affordable housing, education and other policies that he called “real domestic issues that have gone untreated.”

De Blasio faced criticism earlier this year for several trips around the country to promote his progressive agenda and for his delayed endorsement of Hillary Clinton for president. He was forced to scrap a presidential forum he had planned in Iowa this month when no candidates committed to attending.

He said that decisions on the national stage affect policy at the local level.

“We had good news a few weeks back when the highway bill finally passed,” de Blasio said, calling it an “example of a national issue that profoundly affected New York City” and a “ray of light” from an often-gridlocked U.S. Congress.

De Blasio, as part of a national bipartisan coalition of mayors, had successfully lobbied for the federal transportation bill that provides \$500 million over five years for city roads, bridges, transit and ferries and roll backed a proposed \$80 million annual cut for subways and buses in the city.

The mayor recommended Tuesday that reporters read an Atlantic magazine article titled “Why America is Moving Left.”

The piece describing a changing electorate led by progressive millennials and minority voters “speaks volumes about what next year is about,” de Blasio said.

**From:** [John Del Cecato](#)  
**To:** [B; Hagelgans, Andrea](#); [Hinton, Karen](#)  
**Cc:** [Walzak, Phil](#); [Jonathan Rosen](#); [FLONYC](#); [Klein, Monica](#)  
**Subject:** Re: NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives  
**Date:** Wednesday, December 30, 2015 8:18:19 AM

---

Hear hear!

---

**From:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Reply-To:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Date:** Wednesday, December 30, 2015 at 7:38 AM  
**To:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Cc:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Jonathan Rosen <[jonathan@berlinrosen.com](mailto:jonathan@berlinrosen.com)>, FLONYC <[FLONYC@cityhall.nyc.gov](mailto:FLONYC@cityhall.nyc.gov)>, "Klein, Monica" <[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>  
**Subject:** Re: NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives

Let the courtship deepen! :) Well done, Karen

---

**From:** "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>  
**Date:** Wed, 30 Dec 2015 12:34:15 +0000  
**To:** Hinton, Karen<[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Cc:** B<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>; Walzak, Phil<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>; John Del Cecato<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Jonathan Rosen<[Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com)>; FLONYC<[FLONYC@cityhall.nyc.gov](mailto:FLONYC@cityhall.nyc.gov)>; Klein, Monica<[MKlein@cityhall.nyc.gov](mailto:MKlein@cityhall.nyc.gov)>  
**Subject:** Re: NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives

Yes, Karen has done a great job of courting them/emily.

Sent from my BlackBerry 10 smartphone.

---

**From:** Hinton, Karen  
**Sent:** Wednesday, December 30, 2015 7:31 AM  
**To:** Hagelgans, Andrea  
**Cc:** B; Walzak, Phil; John Del Cecato; Jonathan Rosen; FLONYC; Klein, Monica  
**Subject:** Re: NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives

---

Been pushing AMNY/Newsday for a while! Glad to!

Sent from my iPhone

On Dec 30, 2015, at 7:23 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Yes!

Sent from my BlackBerry 10 smartphone.

---

**From:** B  
**Sent:** Wednesday, December 30, 2015 7:22 AM  
**To:** Walzak, Phil; Hagelgans, Andrea; Hinton, Karen; John Del Cecato; Jonathan Rosen  
**Reply To:** B  
**Cc:** FLONYC  
**Subject:** Fw: NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives

---

Ok, well at least ONE reporter understands what I'm talking about! :) This is a message (how national progressive change helps nyc) I will cite a lot in 2016. And karen, make sure we give emily a few exclusives or one-on-ones in the coming months. She has always tried to present our side of the story. Thanks

---

**From:** Clips <[Clips@cityhall.nyc.gov](mailto:Clips@cityhall.nyc.gov)>  
**Date:** Wed, 30 Dec 2015 12:00:53 +0000  
**Subject:** NEWSDAY: Bill de Blasio predicts 2016 will be big year for American progressives

**Bill de Blasio predicts 2016 will be big year for American progressives**

NEWSDAY - Emily Ngo

<http://www.newsday.com/news/new-york/bill-de-blasio-predicts-2016-will-be-big-year-for-american-progressives-1.11274698>

Mayor Bill de Blasio predicted Tuesday that the 2016 election cycle would serve as a “real sea change moment,” placing left-leaning leaders in Washington whose policies would benefit the city.

“The American people are going to make decisions that will have a profoundly important impact on New York City,” the Democratic mayor said at an unrelated Times Square news conference.

He said federal lawmakers will debate funding for mass transit, affordable housing, education and other policies that he called “real domestic issues that have gone untreated.”

De Blasio faced criticism earlier this year for several trips around the country to promote his progressive agenda and for his delayed endorsement of Hillary Clinton for president. He was forced to scrap a presidential forum he had planned in Iowa this month when no candidates committed to attending.

He said that decisions on the national stage affect policy at the local level.

“We had good news a few weeks back when the highway bill finally passed,” de Blasio said, calling it an “example of a national issue that profoundly affected New York City” and a “ray of light” from an often-gridlocked U.S. Congress.

De Blasio, as part of a national bipartisan coalition of mayors, had successfully

lobbied for the federal transportation bill that provides \$500 million over five years for city roads, bridges, transit and ferries and roll backed a proposed \$80 million annual cut for subways and buses in the city.

The mayor recommended Tuesday that reporters read an Atlantic magazine article titled “Why America is Moving Left.”

The piece describing a changing electorate led by progressive millennials and minority voters “speaks volumes about what next year is about,” de Blasio said.

**From:** [Hagelgans, Andrea](#)  
**To:** ["John Del Cecato"](#)  
**Cc:** [Wolfe, Emma](#); [Phillips, Eric Falk](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Walzak, Phil](#)  
**Subject:** RE: SOTC  
**Date:** Thursday, December 31, 2015 10:23:08 AM

---

Ok, JR- can you join? Otherwise, we'll just meet internally and update folks

---

**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Thursday, December 31, 2015 10:16 AM  
**To:** Hagelgans, Andrea  
**Cc:** Wolfe, Emma; Phillips, Eric Falk; Jonathan Rosen; Blumm, Kate; Walzak, Phil  
**Subject:** Re: SOTC

I'm driving - may not be able to make it on

On Dec 31, 2015, at 10:09 AM, Hagelgans, Andrea <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)> wrote:

Ok. Will push to 10:30

---

**From:** Wolfe, Emma  
**Sent:** Thursday, December 31, 2015 10:02 AM  
**To:** Hagelgans, Andrea; Phillips, Eric Falk; John Del Cecato; Jonathan Rosen; Blumm, Kate; Walzak, Phil  
**Subject:** SOTC

5-10 late stuck in other mtg, there soon.

-----  
Organizer: Hagelgans, Andrea  
When: 10:00 AM - 10:30 AM December 31, 2015  
Subject: SOTC  
Location: City Hall - COW - - DIAL IN [REDACTED] - Meeting ID: [REDACTED]



**From:** [emma maguire wolfe](#)  
**To:** [Thomas Snyder](#)  
**Cc:** [Nick Baldick](#); [Jonathan Rosen](#); [John Del Cecato](#); [Ross Offinger](#); [Gabriel Schnake Mahl](#); [PhilWalzak](#); [REDACTED]  
[Seignious, Sandy](#); [Williams, Dominic](#); [Fialkoff, Gabrielle](#); [N. Smith](#); [dkieve@hilltoppublicsolutions.com](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** Re: Meeting hold  
**Date:** Monday, January 04, 2016 10:26:31 AM

---

will make myself available.

#

this is a personal account - for official business please email at [ewolfe@cityhall.nyc.gov](mailto:ewolfe@cityhall.nyc.gov)  
thanks

#

On Mon, Jan 4, 2016 at 10:04 AM, Thomas Snyder <[REDACTED]> wrote:  
Mayor and Chirlane really want to have this meeting occur on a weekend, specifically January 16 or 17. **So: January 12 if OFF.**

Please indicate your availability to attend a meeting on either or both of Saturday the 16th and Sunday the 17th. These would be daytime meetings. Sorry for all the confusion.

On Sun, Jan 3, 2016 at 3:20 PM, tomsnyder <[REDACTED]> wrote:  
Please hold Tuesday January 12, 4 - 8pm at Gracie for our mini-retreat. All out of towners can make this time. Awaiting final confirm from First Lady to lock down.

Sent from my iPad

**From:** [Phillip Walzak](#)  
**To:** [emma maguire wolfe](#)  
**Cc:** [Thomas Snyder](#); [Nick Baldick](#); [Jonathan Rosen](#); [John Del Cecato](#); [Ross Offinger](#); [Gabriel Schnake Mahl](#); [Seignious, Sandy](#); [Williams, Dominic](#); [Fialkoff, Gabrielle](#); [N. Smith](#); [dkieve@hilltoppublicsolutions.com](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** Re: Meeting hold  
**Date:** Monday, January 04, 2016 10:47:39 AM

---

will do whatever

On Mon, Jan 4, 2016 at 10:25 AM, emma maguire wolfe <[REDACTED]> wrote:

will make myself available.

#

this is a personal account - for official business please email at [ewolfe@cityhall.nyc.gov](mailto:ewolfe@cityhall.nyc.gov)

thanks

#

On Mon, Jan 4, 2016 at 10:04 AM, Thomas Snyder <[REDACTED]> wrote:

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Please hold Tuesday January 12, 4 - 8pm at Gracie for our mini-retreat. All out of towners can make this time. Awaiting final confirm from First Lady to lock down.

Sent from my iPad

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#); [Salazar-Rodriguez, Prisca](#)  
**Cc:** [John Del Cecato](#)  
**Subject:** Fwd: MBDB: TPA Strategy Prep Call  
**Date:** Monday, January 04, 2016 1:13:42 PM  
**Attachments:** [mime-attachment.ics](#)  
[ATT00001.htm](#)

---

John had said he couldn't attend so I didn't put him on this list. If it is mandatory for him we might want to see if there is another time I think.

Begin forwarded message:

**From:** "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>  
**Date:** January 4, 2016 at 1:06:37 PM EST  
**To:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, [REDACTED] <[REDACTED]> "Arslanian, Kayla" <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)>, "Almonte, Catherine" <[CAlmonte@cityhall.nyc.gov](mailto:CAlmonte@cityhall.nyc.gov)>, "Viguers, Jonathan" <[JViguers@cityhall.nyc.gov](mailto:JViguers@cityhall.nyc.gov)>, "Caquias, Paula" <[PCaquias@cityhall.nyc.gov](mailto:PCaquias@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** MBDB: TPA Strategy Prep Call

**From:** [Geri Prado](#)  
**To:** [John Del Cecato](#); [Arslanian, Kayla](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#)  
**Subject:** Re: MBDB: TPA Strategy Prep Call  
**Date:** Monday, January 04, 2016 5:22:35 PM

---

This still on for 530?

On Mon, Jan 4, 2016 at 3:38 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:  
I'll be on a plane to Ohio – but please do you thang without me

---

**From:** "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>  
**Date:** Monday, January 4, 2016 at 1:54 PM  
**To:** Geri Prado <[REDACTED]>  
**Cc:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Re: MBDB: TPA Strategy Prep Call

Nothing else works on our end. It's ok unless Tom thinks otherwise...

Sent from my iPhone

On Jan 4, 2016, at 1:13 PM, Geri Prado <[REDACTED]> wrote:

John had said he couldn't attend so I didn't put him on this list. If it is mandatory for him we might want to see if there is another time I think.

Begin forwarded message:

**From:** "Salazar-Rodriguez, Prisca" <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)>  
**Date:** January 4, 2016 at 1:06:37 PM EST  
**To:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, [REDACTED]  
[REDACTED] "Arslanian, Kayla" <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)>,  
"Almonte, Catherine" <[CAlmonte@cityhall.nyc.gov](mailto:CAlmonte@cityhall.nyc.gov)>, "Viguers, Jonathan"  
<[JViguers@cityhall.nyc.gov](mailto:JViguers@cityhall.nyc.gov)>, "Caquias, Paula" <[PCaquias@cityhall.nyc.gov](mailto:PCaquias@cityhall.nyc.gov)>,  
John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** MBDB: TPA Strategy Prep Call

<mime-attachment.ics>

**From:** [Viguers, Jonathan](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [Snyder, Thomas](#); [REDACTED] [Arslanian, Kayla](#); [Almonte, Catherine](#); [Caquias, Paula](#); [John Del Cecato](#)  
**Subject:** RE: MBDB: TPA Strategy Prep Call  
**Date:** Monday, January 04, 2016 5:23:14 PM

---

We are delayed. Please stand by.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Sunday, January 03, 2016 9:25 PM

**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas; [REDACTED] Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan; Caquias, Paula; John Del Cecato

**Subject:** MBDB: TPA Strategy Prep Call

**When:** Monday, January 04, 2016 5:30 PM-7:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Call in [REDACTED] Code: [REDACTED]

**From:** [Arslanian, Kayla](#)  
**To:** [Caquias, Paula](#); [Viguers, Jonathan](#); [Snyder, Thomas](#); [Almonte, Catherine](#); [Salazar-Rodriguez, Prisca](#); [\[REDACTED\]@akpdmedia.com](#)  
**Subject:** MBDB: TPA Strategy Prep Call  
**Date:** Monday, January 04, 2016 5:45:17 PM

---

Pls dial in!

**MBDB: TPA Strategy Prep Call**

Scheduled: Monday, Jan 4, 2016 from 5:30 PM to 7:00 PM

Location: Call in [REDACTED] Code: [REDACTED]

Invitees: Caquias, Paula , Viguers, Jonathan , Snyder, Thomas , Almonte, Catherine , Salazar-Rodriguez, Prisca , [REDACTED] , John Del Cecato

Sent from my iPhone

**From:** [Thomas Snyder](#)  
**To:** [Nick Baldick](#); [Jonathan Rosen](#); [John Del Cecato](#); [Ross Offinger](#); [Emma Wolfe](#); [PhilWalzak](#); [REDACTED] [Williams, Dominic](#); [Fialkoff, Gabrielle](#); [N. Smith](#); [dkieve@hilltoppublicsolutions.com](#); [FLONYC](#); [BdB](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [John, Roxanne](#); [Seignious, Sandy](#); [Gabriel Schnake Mahl](#)  
**Subject:** Re: Meeting hold  
**Date:** Tuesday, January 05, 2016 10:58:16 AM

---

CONFIRMED: We will meet Sunday January 17th at Gracie for our mini-retreat. 11am - 3pm.

On Mon, Jan 4, 2016 at 10:04 AM, Thomas Snyder <[REDACTED]> wrote:  
Mayor and Chirlane really want to have this meeting occur on a weekend, specifically January 16 or 17. **So: January 12 if OFF.**

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Sent from my iPad

**From:** [Gunaratna, Mahen](#)  
**To:** [B: Ramsawak, Victoria](#)  
**Cc:** [FLONYC](#); [Snyder, Thomas](#); [Geri Prado](#); [John Del Cecato](#)  
**Subject:** RE: Income Inequality in the News – Wednesday, January 6, 2016  
**Date:** Wednesday, January 06, 2016 12:36:41 PM

---

Got it

---

**From:** B  
**Sent:** Wednesday, January 06, 2016 12:36 PM  
**To:** Ramsawak, Victoria  
**Cc:** Gunaratna, Mahen; FLONYC; Snyder, Thomas; Geri Prado; John Del Cecato  
**Subject:** Re: Income Inequality in the News – Wednesday, January 6, 2016

Mahen, again clarifying that the is very valuable resource needs wider distribution. Everyone I've cc'ed above should get it when I do, starting with Chirlane and Tom. Both Geri Prado and John Del Cecato are authorized to receive these, too. Thanks

---

**From:** "Ramsawak, Victoria" <[VRamsawak@cityhall.nyc.gov](mailto:VRamsawak@cityhall.nyc.gov)>  
**Date:** Wed, 6 Jan 2016 17:20:49 +0000  
**Subject:** Income Inequality in the News – Wednesday, January 6, 2016

## **Income Inequality in the News – Wednesday, January 6, 2016**

### **Headlines:**

#### [Economists Take Aim at Wealth Inequality](#)

NY TIMES - Nelson D. Schwartz

#### [Puerto Rico Aims to Solve Its Affordable-Housing Crisis](#)

WSJ - Theresa Agovino

#### [Opinion: Efforts to weaken unions a direct strike against the middle class](#)

NEWSDAY - Michele Jawando

#### [Column: Why Economists Took So Long to Focus on Inequality](#)

BLOOMBERG - Justin Fox

#### [The Winners and Losers of Economic Clustering](#)

CITY LAB - Richard Florida

#### [How Zoning Restrictions Make Segregation Worse](#)

CITY LAB - Richard Florida

#### [Bernie Sanders Takes On Wall Street](#)

THE ATLANTIC - Clare Foran

#### [The Poorest Americans Die Younger Than the Poorest Costa Ricans](#)

THE ATLANTIC - Olga Khazan

#### [What top researchers discovered when they re-ran the numbers on income inequality](#)

WASHINGTON POST - Jim Tankersley

#### [The CEO of your company has probably already earned your 2016 salary this year](#)

WASHINGTON POST - Philip Bump

#### [Opinion: The 'hollowing' of the middle class?](#)

WASHINGTON POST - Robert J. Samuelson

#### [Why aren't Republicans talking about income inequality?](#)



THE HILL - Pat Soldano

[Opinion: How affordable housing mandates make housing more expensive](#)

LOS ANGELES TIMES - Gary Galles

[Sanders' Economic Plan Best for the 99 Percent](#)

HUFFINGTON POST - Roger Hickey

[Advocates press Baker for healthy foods initiative funding](#)

BOSTON GLOBE - Sarah Shemkus

[Councilor's rise to head of pack is historic](#)

BOSTON GLOBE - Meghan E. Irons

[Will California's Fair-Pay Law Eliminate The Gender Wage Gap?](#)

INTERNATIONAL BUSINESS TIMES - Michelle Mark

[Don't Punish Entrepreneurs Because They're Richer Than You](#)

FORTUNE - Chris Matthews

[Hidden Factors In Your Brain Help To Shape Beliefs On Income Inequality](#)

NPR - Shankar Vedantam

[Chicago: America's most segregated city](#)

CNN MONEY - Tami Luhby

### **Income Inequality in the News:**

[Economists Take Aim at Wealth Inequality](#)

NY TIMES - Nelson D. Schwartz

When pundits and presidential candidates talk about inequality and the tiny sliver of the population whose fortunes have soared, they often drop names like Warren Buffett, Bill Gates, Sheldon Adelson and Mark Zuckerberg.

But those are just the most visible members of a larger but less-talked-about cadre of the big winners in today's economy. This group consists of roughly 250,000 Americans who mainly populate the executive offices and managerial suites of major companies and financial institutions, along with a smattering of top law firms, hedge funds and other elite aeries.

These people — the top one-quarter of 1 percent of the country's employed population — have enjoyed explosive gains in income and wealth in recent decades, even as salaries and wages stagnated for the typical American worker.

“You hear about C.E.O.s, entertainers, athletes and hedge funders, but that's the tip of the iceberg,” said Nicholas A. Bloom, a professor of economics at Stanford who is finishing a paper examining the underlying dynamics of income inequality. “It's a much, much bigger group and they are outpacing everyone else.”

Like those of many of his peers who are presenting new research at the annual meeting of the American Economic Association, which began here on Sunday and ends on Tuesday, Mr. Bloom's findings are bringing to light fresh perspectives on why income inequality is growing and how it is reshaping the national and global economy.

While the much-talked-about 1 percent is doing just fine, the supersize gains are taking place even further up the income ladder, according to what Mr. Bloom and four colleagues found by examining 35 years of data from the Social Security Administration.

The phenomenon is not limited to Wall Street or the big banks — manufacturers rewarded their top executives every bit as generously as did firms in the finance, insurance and real estate sectors. And this pattern is being repeated in countries where the political landscape is quite different from that of the United States, like Sweden, Germany and Britain.

“This is a truly global phenomenon, and I don’t know any serious economist who would deny inequality has gone up,” said Mr. Bloom, a native of Britain whose politics veer toward a laissez-faire approach and the Conservative Party there. “The debate is over the magnitude, not the direction.”

The economic association’s meeting is something of a barometer of what concerns economists most, drawing more than 13,000 attendees from the ranks of academia, as well as research groups and the private sector. And in panels, research presentations and speeches, what was once mainly a preoccupation of ivory tower Marxists and other players on the margins of the profession is taking center stage.

“In the last few years, there’s been a huge change in the mainstream of the profession,” said Steven Fazzari, an economics professor at Washington University in St. Louis who first came to the conference as a job-hunting graduate student in 1982. “The issue of income inequality was a backwater in the economics field, and it was largely ignored.”

At the same time, there’s a growing consensus among economists of all ideological stripes that inequality is growing — in the United States and abroad — even if the usual political fault lines appear when the discussion turns to the consequences of the trend and whether new public policies are needed to address it.

“It’s pretty much indisputable that the percentage of income being earned by the top 1 percent, or the top quarter of 1 percent, is going up,” said Richard H. Thaler, the association’s president.

“It was true five years ago, but it was not as widely recognized,” said Mr. Thaler, a behavioral economist who teaches at the University of Chicago. “As with climate change, scientific consensus takes a while to build.”

And, to borrow language from an economic seminar, there’s also a striking correlation between the emergence of income inequality as an issue here and the near-rock-star status accorded a handful of once-obscure experts on the subject inside and outside academia.

The best known of these is Thomas Piketty, whose 700-page tome, “Capital in the Twenty-First Century,” became an improbable best-seller in 2014 and made the French academic a media superstar.

Emmanuel Saez, an economist at the University of California, Berkeley, who has collaborated with Mr. Piketty, won a MacArthur “genius” grant in 2010. Raj Chetty of Stanford, who has looked closely at economic mobility, also received a MacArthur grant and has presented findings to Hillary Clinton, Jeb Bush and Obama administration officials.

“There are definitely fashions in the field,” said Dean Baker, co-director of the left-leaning Center for Economic and Policy Research in Washington. “As much as most economists might hate to acknowledge it, there’s no way you can’t respond to Piketty’s success.”

Anticipated presentations at the economic association meeting include new findings from David Autor, an influential M.I.T. economist, on the links between college performance and increased financial aid as well as research by Enrico Moretti of Berkeley into how state tax increases prompt the highest earners to move to lower-tax locations.

For all the intense focus on the roots and extent of income inequality today, most academics are leery of any easy solution. At the same time, they acknowledge that their traditional tools are inadequate for the task.

“There’s no reason the free market will solve this,” Mr. Bloom said.

He believes inequality is being magnified by technological change and what’s known as skills bias, where workers with a particular expertise reap the biggest reward. Neither is amenable to quick fixes.

In Professor Bloom’s new paper, which he wrote with David J. Price, a Stanford graduate student, and three other economists — Jae Song, Fatih Guvenen and Till von Wachter — the top quarter of 1 percent of Americans appears to be pulling away from the rest.

For workers at this threshold, who earn at least \$640,000 annually, their salaries rose 96 percent from 1981 to 2013, after taking account of inflation.

The trend was especially pronounced among the most successful enterprises in the American economy, creating a divergence between the highest-paid people at companies that employ more than 10,000 people and the rest of the work force. In this rarefied circle, overall pay jumped 140 percent versus a 5 percent drop for the typical employee at these corporate behemoths.

The split in compensation between executives and everyone else was much less pronounced at smaller companies, according to the research by Mr. Bloom and his colleagues. At these firms, between 1981 and 2013, top salaries rose 49 percent, while median pay rose 30 percent.

In addition, Mr. Bloom and his team also found a sharp divergence between pay at the most successful companies and also-rans in the same field — think Apple versus BlackBerry. The highest-paid workers cluster at the winners, heightening income disparities in the overall work force.

Mr. Bloom traces the outsize gains to large grants of stock and options to top workers at big companies, with their fortunes rising in line with the performance of the stock market.

“There used to be a premium for working at a big company, even in a lower-level job,” he said. “That’s not true anymore. The people who have really suffered are lower-level employees at big companies.”

[Puerto Rico Aims to Solve Its Affordable-Housing Crisis](#)

WSJ - Theresa Agovino

Hope may be on the way for some 30,000 residents of Puerto Rico who are lingering on

waiting lists for public housing and rent vouchers that can last up to four years.

Despite the island's financial crisis, Puerto Rico's Department of Housing is launching a trial program that is going to be using an affordable-housing tool that has been effective in other parts of the U.S. for years.

Teaming up with for-profit McCormack Baron Salazar, the department is going to start developing projects with both market-rate and affordable units. The higher rents from the market-rate units make it possible to add to the island's affordable-housing stock and revitalize neighborhoods.

"We are changing affordable housing in Puerto Rico," said Alberto Lastra Power, Puerto Rico's secretary of housing. "We are trying to jump-start the economy."

Last year, the Housing Department and McCormack completed a plan to develop a total of 752 units in three developments for a cost of \$170.3 million. Two will be in San Juan while the third will be in Caguas, about a half-hour drive south from the capital.

The majority of the units—509 apartments—will be rented at affordable rents to very low-income families, most of whom will only earn up to 40% of the area's average median income. Meanwhile, 129 apartments are slated to house low-income families, or those earning up to 60% of the median income.

The remaining 114 units will be market rate. Rents for all the units are still being determined.

Ordinarily a project with this mixture of rents wouldn't be financially feasible because the income wouldn't be sufficient to pay operating expenses, debt service on construction loans and provide a return on equity to the developer.

But, like developers of affordable-housing projects in the U.S., the Puerto Rico venture is getting an unusual mixture of financing.

The developments will get \$105.2 million from the sale of tax credits. Puerto Rico's housing agency also is lending McCormack \$65.1 million including \$56 million the agency is getting from the U.S. Department of Housing and Urban Development.

McCormack has been building mixed-income housing to revitalize neighborhoods since 1973 and has completed 171 developments with almost 19,500 homes. The St. Louis-based firm answered a request for proposals issued by Puerto Rico's government in 2014 for what would be its first mixed-income development on the island.

McCormack will be paid a development fee as well as a management fee once the housing opens. "This kind of project is our sweet spot," said Tony Salazar, president of McCormack's West Coast operation.

Mixed-income developments in the continental U.S. have proven to have positive results on community such as lowering crime and increasing property values.

But the Puerto Rico project still needs to generate enough revenue to pay expenses, the loan and management fees. Success depends on having market-rate rents that are high enough to

compensate for the lower affordable-housing rates.

“You need the right mix to get enough income,” said Michael Lappin, managing partner of MLappin & Associates, an advisory and development-services firm specializing in affordable housing. “I guess they figured out the right mix.”

The project is an about face for the government, which said in the Puerto Rico State Housing Plan issued at the end of 2014 that the island wasn’t yet ready for mixed-income projects because of the uncertainty of filling the market-rate units.

Puerto Rico’s financial problems may have exacerbated that ambiguity. Many Puerto Ricans are leaving the island in search of employment in the continental U.S. while other can’t afford to pay rent. Housing vacancy rates surged 13% from 2010 to 2014, according to the Puerto Rico State Housing Plan report.

Mr. Lastra Power isn’t worried. He said that much of the housing vacancy today is in the luxury market and believes college graduates and young couples will be attracted to the market-rate units.

Puerto Rican officials are hoping they can replicate the benefits of the project. They envision the projects enticing other developers to the same neighborhoods, creating hubs of economic activity that will help ease Puerto Rico’s financial crisis.

“After many years, the government is focusing on bringing a new landscape to affordable housing,” said Ricardo Alvarez-Diaz, founder and principle of Alvarez-Diaz & Villalon, an architecture firm that is designing the projects. “When this works there will be copy cats.”

Mr. Salazar said the company isn’t especially concerned about Puerto Rico’s finances. “Of course the situation makes your antenna go up,” he said. “But we are used to it. We have worked in Detroit and Cleveland.”

The first project is set to begin at the end of the month and be completed in October 2017. All the units are scheduled to be completed by April 2018.

[Opinion: Efforts to weaken unions a direct strike against the middle class](#)

NEWSDAY - Michele Jawando

America’s economy has swung out of balance. Working Americans today are working harder and producing more than ever, but their pay remains stuck. Meanwhile, as wages remain stagnant for the middle class and are actually falling for low-wage workers, the richest Americans are taking home an increasingly larger share of the economic pie.

But when workers are represented by unions, the pendulum swings in the direction of working Americans, helping to boost the economy for everyone. Union workers typically earn higher salaries and have greater access to retirement benefits, medical benefits and most types of paid leave than their non-unionized counterparts.

Unions also play a critical role in intergenerational mobility. In fact, a Center for American Progress report finds that children with union parents earn more, attain higher levels of education, and have better health than children from nonunion households.

Meanwhile, increased unionization amplifies the size of the middle class’s share of income,

creating competition that helps to reduce income inequality and improve working conditions for all workers.

How do unions do it?

Under federal law, unions are obligated to bargain on behalf of all employees, even those in a workplace who decline to join the union. In many public unions, employees always have the choice to join the union or not, and those who opt out — all of whom also receive union-acquired benefits — pay their fair share to the union solely for the costs of negotiation.

But over the last few years, conservative “right to work” advocates have been steadily working in the courts to undermine the middle class by attacking American unions. In a case before the U.S. Supreme Court this month — *Friedrichs v. California Teachers Association* — right-to-work advocates are once again seeking to erode the strength of our unions, and could overturn 40 years of Supreme Court precedent in the process.

In their latest legal battle, right-to-work advocates are claiming that paying for the benefits they receive is a violation of their right to free speech. In other words, they aren’t challenging their right to receive union-earned benefits; they are challenging their obligation to help cover the costs.

While some may see this attack as affecting only unions, the reality is this is a direct strike at the middle class. If the court sides with right-to-work conservative advocates, employers will have an increasingly upper-hand in negotiations. At best, this would mean the middle class would continue to decline or, at worse, disappear altogether. And in the legal landscape, it would mean a dramatic reinterpretation of decades-old law and a sharp conservative turn in favor of corporations over workers.

The simple truth is that no one is required to join a union and no one is required to pay any fees that go to politics or political candidates. Nothing in this case will change that. This case is about making it even harder for working people to come together, speak up for one another, and negotiate the rules about benefits, hours and wages.

Unions have been and remain critical to the strength of America’s middle class, to ensuring financial security for millions of families, and to buoying the economy. In representing workers’ voices and leveling the power dynamics between employers and employees, unions are vital to building and growing America’s middle class.

It is no coincidence then that attacks on unions have coincided with the decline of the middle class. The Supreme Court should not pound another nail in that coffin at the behest of conservatives and the wealthy few. Our economy should work for everyone, and unions play a vital role in accomplishing that.

The attack on workers in *Friedrichs* is more than a conservative ideology; it is an attempt to begin turning back the clock on workers’ rights and the survival of the middle class, radically altering the law in the process.

[Column: Why Economists Took So Long to Focus on Inequality](#)

BLOOMBERG - Justin Fox

In the early 1980s, the share of earnings going to those at the very top of the income distribution in the U.S. -- the 1 percent -- began to rise a lot. For two decades, the economics profession barely noticed.

Then, in the early 2000s, Thomas Piketty of the Paris School of Economics and Emmanuel Saez of the University of California-Berkeley began releasing evidence, gleaned from Internal Revenue Service data, that top earners’ share had doubled since 1980, and was higher than at any time since the Great Depression. Their data showed even more dramatic gains

higher up on the scale -- the share of income going to those in the top 0.1 percent had more than tripled in the 1980s and 1990s, while the share going to the top 0.01 percent had almost quadrupled.

Since then, inequality has become a major focus of economic research. At the annual meetings of the American Economic Association and a host of affiliated organizations that I'm attending in San Francisco this week, I've counted at least 70 papers, speeches and panel discussions devoted to income and wealth inequality. The topic creeps into discussions of many other matters as well. Reports Nelson Schwartz in the New York Times:

"In the last few years, there's been a huge change in the mainstream of the profession," said Steven Fazzari, an economics professor at Washington University in St. Louis who first came to the conference as a job-hunting graduate student in 1982. "The issue of income inequality was a backwater in the economics field, and it was largely ignored."

Interestingly, this explosion in inequality research has occurred in a decade when the share of income going to the very top has actually declined slightly, according to the World Wealth and Income Database maintained by Piketty, Saez and several others. The top 1 percent's share of pre-tax income peaked in 2007, at 22.8 percent. In 2014 it was 21.2 percent.

So economists largely ignored a major economic phenomenon as it was occurring, and now they're obsessing over it even though it may have peaked or at least paused. What's up with that?

The answer may lie in agnotology, the study of the cultural suppression of knowledge. That's what Dan Hirschman, a lecturer in economic sociology at the University of Michigan who will start work later this year as an assistant professor of sociology at Brown, proposes in a chapter, titled "Rediscovering the 1%: Economic Expertise and Inequality Knowledge," of his brand spanking new Ph.D. dissertation. It makes for interesting reading.

The term "agnotology" was coined 20 years ago by Stanford University historian of science Robert N. Proctor. Epistemology is the study of what knowledge is and how it is acquired; Proctor proposed, half-jokingly it seems, that agnotology was the opposite.

Proctor was referring at the time to the tobacco industry's efforts to obscure the links between smoking and cancer. Hirschman's account of the economics profession's treatment of inequality relies on no such deliberate suppression of knowledge. It is about, in his words, "normative ignorance" instead of "strategic ignorance."

The National Bureau of Economic Research published the first detailed analyses of the U.S. income distribution based on tax records in the early 1920s, with a heavy focus on those near the top because at that point they were the only Americans who paid income taxes. The Commerce Department's Bureau of Economic Analysis later took over the project and published detailed income-distribution data in the 1950s and early 1960s, and again briefly in the 1970s.

The BEA finally gave up not because of political pressure but because its resources were limited and economists just didn't seem interested in the numbers. Macroeconomists were satisfied with knowing the economy-wide income breakdown between labor and capital, while labor economists were more interested in survey data that allowed them to connect

incomes to variables such as education, gender and race. The fact that those surveys had to be “top-coded” -- results from those with the highest incomes were censored to protect people’s privacy -- didn’t seem to be a major problem. In Hirschman’s telling, the discipline had established two “regimes of perceptibility” that rendered what was going on at the top of the income distribution invisible.

When anecdotal evidence of rising incomes at the very top began to appear in the 1980s, economists mostly ignored it. Lester Thurow of the Massachusetts Institute of Technology was a significant exception, but by that point he was more a public intellectual than a research economist, and his arguments didn’t get much traction within the discipline.

In the early 1990s, Hirschman recounts, two prominent MIT economists closer to the academic mainstream -- James Poterba in an academic paper with Daniel Feenberg, and Paul Krugman in work aimed at a lay audience -- noted what appeared to be a sharp rise in incomes among those at the very top. Income inequality was briefly a big political issue, with Bill Clinton citing Krugman’s estimates on the campaign trail in 1992.

But then that was it. Clinton’s political priorities soon shifted, as did Poterba’s and Krugman’s research interests. Writes Hirschman:

Without a recognized place among academics, or even a tight connection to a particular statistical agency or dataset, it became just one more economic fact bandied about in a presidential election.

It was only when Piketty and Saez came along, and not only published data on changes in the income distribution since 1913 but updated it every year and made it available to all, that the explosion in top incomes became a major research focus. Hirschman again:

[G]iven that policymakers and the public always have limited attention, and given that the economic world does not present itself unproblematically in some ordered and logical fashion, economic theories and data collection practices shape both which aspects of economic life we view as important, and the precise ways in which we can detect or fail to detect changes.

Now that they have the data readily available, economists -- and by extension most of the rest of us -- have come to view income inequality as important. They have also begun to entertain new theories for why top incomes have grown so much.

When income inequality was discussed in the 1990s the dominant explanation, based on decades of work by labor economists on the link between education and pay, was “skill-biased technological change.” That is, technological progress was changing work in ways that favored those who got high scores on their SATs. This made rising inequality seem both inevitable and to some extent desirable. In the past, technological progress brought higher living standards. We wouldn’t want to stand in the way of that, would we?

Skyrocketing incomes among the top 0.01 percent are harder to account for this way. Sociologists have looked to changing social norms as an explanation; political scientists to changing laws and political priorities. Now economists are starting to pay more attention to those possibilities. They are also proposing, as Piketty did in his bestseller “Capital in the 21st Century,” new economic explanations for rising inequality. They are far from coming to



any sort of consensus on what exactly is going on and what if anything should be done about it. But they're definitely working on it. Finally.

My own sense is that the economics profession's performance on income inequality hasn't been terrible. Lots of things in this world operate with long and variable lags, and it shouldn't be all that surprising that it took a while for economists to focus on a new, unexpected and unmeasured change in the income distribution. Also, rising incomes across the board in the mid- to late 1990s made income inequality seem a less than pressing matter. In the stagnant post-2000 economy, economists understandably began looking for ways to explain what had gone wrong.

Still, as I wander from presentation to presentation at this week's economics meetings in San Francisco, I can't help but wonder what important knowledge the economists are inadvertently suppressing today.

Their research was first published in the Quarterly Journal of Economics in 2003, but had been widely disseminated before then and discussed in a 2002 New York Times Magazine article by Paul Krugman.

This column does not necessarily reflect the opinion of the editorial board or Bloomberg LP and its owners.

### [The Winners and Losers of Economic Clustering](#)

CITY LAB - Richard Florida

By now, we know that the clustering of companies and talent in urban areas drives innovation and economic growth. But it also generates distinct winners and losers both across and within cities and metros.

This is the upshot of my new study with my Martin Prosperity Institute (MPI) colleagues Roger Martin, Melissa Pogue, and Charlotta Mellander, which was published as part of a special journal issue in honor of the 25th anniversary of Michael Porter's landmark book, *The Competitive Advantage of Nations*. Porter is known for his research on the role of clusters of firms in economic development. Our study brings together Porter's seminal work on industrial clusters with my research on the clustering of talent and occupations. While Porter's work distinguishes between more locally-oriented and traded industries that export goods and services outside of their immediate geographic areas, my work distinguishes between creative, knowledge-based occupations in science, technology, design, and entertainment and routine occupations in manufacturing and services.

The chart below shows how we marry these two approaches, combining them to generate four distinct occupational-industrial categories: creative occupations in traded industries (which we call creative-in-traded), creative occupations in local industries (creative-in-local), routine occupations in traded industries (routine-in-traded), and routine occupations in local industries (routine-in-local). Our analysis examines the role of these four types of industries in innovation, economic growth, and inequality across some 260 metro areas that account for more than three-quarters of the U.S. population.

Mapping occupation and industry

To start, our study finds a clear connection between traded industries and creative occupations. According to our analysis, 46 percent of workers in traded industries are in creative jobs, compared to 35 percent in local industries. This is not surprising, since traded industries compete on innovation and creativity.

The next two maps and table show the spiky geography of these competitive creative-in-traded jobs across U.S. metros.

The first map, above, shows the geography of creative-in-traded employment. This category is highly uneven across the country, although it does concentrate on the East and West Coasts. As the table below shows, the leading center for creative-in-traded employment is San Jose, where creative-in-traded jobs make up a third of employment, followed by nearby San Francisco. Next comes Boston, followed by Raleigh in the North Carolina Research Triangle, Seattle, Washington, D.C., and Austin, where creative-in-traded jobs make up roughly a fifth of employment.

The map below shows the average wages of creative-in-traded workers across all metros. Again we see a clear bi-coastal pattern with the highest wages concentrated along the West Coast (the Bay Area, greater L.A., and Seattle) and the Boston-New York-Washington Corridor on the East Coast, as well as leading knowledge and tech hubs in other parts of the country. In both cases, the geography of creative-in-traded employment is extremely spiky.

Creative-in-traded employment is a key driver of both innovation and economic growth, according to our analysis. It is positively associated with higher levels of innovation (with a correlation of .61), higher levels of economic output per capita (.53), and higher wages (.6). (As usual, we note that correlation does not equal causation, but simply points to associations between variables). That said, creative occupations are more closely associated with innovation and economic growth (with correlations of .52 to economic output, .52 to patents, and .66 to wages) than traded industries (with correlations of .38 to economic output, .35 to patents, and .25 to wages). Furthermore, creative-in-local jobs are modestly associated with wages (.34) and economic output (.17), but not with innovation. On the other hand, both routine-in-traded and routine-in-local jobs are negatively correlated to wages and innovation, while only routine-in-local jobs are negatively associated with economic output per capita.

Who comes out on top

Our study also sheds additional light on the winners and losers of this increasingly spiky, knowledge-intensive, trade-based economy. As the chart below shows, creative-in-traded industries have far and away the highest wages out of the four categories, despite employing the smallest share of workers. Their average salary (\$79,000) is 31 percent more than the wages of creative-in-local workers, 117 percent more than those of routine-in-traded workers, and 182 percent more than those of routine-in-local workers. On the other side of the spectrum, workers in routine-in-local industries—which make up the largest category and represent 45 percent of all workers—have the lowest wages.

These trends are even more pronounced when we track them over time. As the chart below shows, the share of creative-in-traded workers increased from 13.3 to 13.9 percent between 2000 and 2012, while the share of routine-in-local workers increased from 43.5 to 44.8 percent. Furthermore, the wages of creative-in-traded workers increased from 74.0 to 78.5 percent above the national average wage, while the wages of routine-in-local workers fell

from 31.7 to 36.8 percent below the national average. The wage gap between creative and routine workers—and between creative and routine metros—has increased considerably over time.

Troublingly, our research finds a rather close connection between creative-in-traded employment and inequality. The share of creative-in-traded jobs is positively associated with income inequality (.31). In other words, the higher the share of creative-in-traded employment in a metro, the more unequal it is. The share of routine-in-traded jobs (largely in manufacturing), for instance, is negatively associated with inequality (-.20).

This divide is magnified by housing costs, which are higher in more knowledge-based metros. To get at this, we ran correlations between the share of creative-in-traded workers and both overall wages and those left over after paying for housing for each group. All four categories of workers have higher wages in more creative-in-traded metros. But, when we take housing costs into account, we find distinct winners and losers in these more advanced, knowledge-based metros.

On the one hand, the two groups of creative workers end up being better off after paying for housing, with positive correlations for both creative-in-traded (.33) and creative-in-local (.36) workers. For both categories, their wages rise enough on average to more than cover the increased costs of housing in these more expensive metros. On the other hand, the two groups of routine workers do not see an improvement. Our analysis found a statistically insignificant correlation for routine workers in traded clusters, and routine workers in local industries are significantly worse off (with a negative correlation of -.43).

### Raising the bottom

The consequences of these findings are stark. Higher wages in metros with larger creative-in-traded employment create greater incentives for more skilled and advantaged workers to migrate to these metros. As housing costs rise, routine workers—especially those in routine-in-local jobs—are shunted off to less expensive metros which, by definition, have smaller concentrations of higher-paying creative-in-traded jobs. This creates a vicious cycle in which the advantaged become more advantaged over time, while the disadvantaged sink further into poverty.

This spiky and unequal nature of the new economy provides a substantial challenge to local and national policymakers. While government can do its part by improving education and undertaking efforts to better prepare more workers for creative jobs, there are simply not enough creative jobs to go around. Today, roughly half of the U.S. workforce is in low-wage routine jobs, effectively ensuring the continued stagnation of American middle-class wages. While the proportion of creative jobs is increasing slightly, the process is painfully slow: 1.4 percent per year over the past half-century, on average. At that rate, it will take another 25 years to achieve the same amount of creative jobs as routine ones.

The only way out of this dilemma is to transform routine jobs into creative jobs. As we outline in our report, the burden of change lies with business and industry, which has much to gain in terms of productivity, quality, and customer service by increasing the creative content of what is currently routine work. Moving forward, the competitiveness of cities will turn on their ability to employ more workers in creative and traded industries, and to transform their economies and workforces from routine to creative work.

## [How Zoning Restrictions Make Segregation Worse](#)

CITY LAB - Richard Florida

We've long known two things about land use regulations. One is that elements of them—in the form of large lot requirements and other aspects of “exclusionary zoning”—have led to the racial and economic segregation. The other is that restrictive land use and building codes in cities limit housing construction (and therefore housing supply), leading to increased costs, worse affordability problems, and deepened inequality in urban centers.

What we haven't fully understood—until now—is how restrictive land use regulations in cities and urban centers shape segregation across entire metropolitan areas. A new study by Michael C. Lens and Paavo Monkkonen from UCLA's Luskin School of Public Health, published in the *Journal of the American Planning Association*, takes on the precise nature of the connection between land use restrictions and the economic segregation of metros. The study uses new and better measures for both segregation and land use restrictions to examine this relationship in 95 large metropolitan areas in 2000 and 2010.

To measure land use regulation, the study uses the Wharton Residential Land Use Regulation Index (developed by real estate economist Joseph Gyourko and his collaborators), which is based on 11 categories of land use regulation. To get at economic segregation, the study uses advanced measures from sociologists Sean Reardon of Stanford, David O' Sullivan of Berkeley, and Kendra Bischoff of Cornell that assess not just income segregation overall, but how segregated the poor and the wealthy are across metro areas. The study employs detailed statistical models that control for the factors that influence segregation like population size, race, poverty, affluence, inequality, the number of jurisdictions, and independent of metropolitan fragmentation.

Ultimately, the research leads to four key findings that improve our understanding of the connection between land use restrictions and segregation.

### 1. Density restrictions isolate the wealthy

Density restrictions work to increase segregation, mainly by exacerbating the concentration of affluence. This contradicts the commonly held belief that exclusionary zoning leads to the concentration of the poor. Instead, the authors find that the main effect of density restrictions is to enable the wealthy to wall themselves off from other groups.

This result aligns with my own findings, which suggest that segregation of the wealthy, highly educated, and knowledge class is the driving force of overall economic segregation. These groups colonize the most central, economically functional, and desirable locations—in turn shunting the poor, less educated, and service and working classes.

### 2. Restrictions in both cities and suburbs matter

The economic segregation of metros is significantly higher in places where cities (not just suburbs) employ more stringent land use and density restrictions. This finding adds important nuance to the conventional view that segregation is the consequence of exclusionary zoning in the suburbs. Density restrictions in the city not only lead to higher housing prices (think San Francisco), but to greater economic segregation across a metro as a whole. As the

authors write, “density restrictions are a culprit in the social fragmentation of metropolitan areas and should be relaxed where possible.”

### 3. Local government restrictions contribute to segregation

The precise way in which the government is involved in land use regulation is a key contributor to segregation. Many people assume that segregation is the consequence of exclusionary zoning, broadly speaking. But the new study finds that segregation varies by both the nature and extent of government involvement, as well as the type of land use restriction. Notably, the authors discover that segregation is not associated with a broad measure of land use restriction overall, but is instead the result of more specific types of regulation and restrictiveness.

On the one hand, segregation is positively associated with land use restrictions, such as local project approvals and local zoning approvals. Places that require multiple levels of approval to get housing built are more segregated, largely because such regulations hinder new housing development. Furthermore, segregation is higher in metros where local governments are more involved in residential development and feel pressured to restrict population growth. On the other hand, segregation is not associated with open space requirements, supply restrictions, or delayed approvals.

### 4. State involvement can temper segregation

Segregation is lower in cities and metros where state governments are more involved in land use regulation, residential development, and growth management.

Overall, the findings of the study have substantial implications not just for our understanding of the way urban form and land use restrictions impact economic segregation, but for urban policy as well. For one, they tell us that not all forms of land use restrictions are a problem: some (like zoning approvals) are much bigger culprits than others (like open space requirements).

The study also shows that cities and urban centers play an important role in economic segregation in addition to suburbs. Not only do restrictions on density lead to higher housing prices (as a growing chorus of urban economists have shown), they also shape economic segregation across entire metros. So strategies to reduce economic segregation must be regionally based and involve central cities as well as suburbs. Here the authors point out that “efforts to force wealthier parts of [the] city to build housing for low-income households, or inclusionary housing, are more effective at reducing segregation than bringing higher-income households into lower-income parts of the city.”

Importantly, the study shows that greater involvement at the state level can help temper some of the most damaging effects of exclusionary zoning. The authors write:

Greater pressure from multiple local interest groups regarding residential development exacerbates the tendency to segregate by income. At the same time, income segregation is ameliorated by a higher level of involvement from state institutions. Taken together, these findings suggest that land use decisions cannot be concentrated in the hands of local actors.

The complication here, of course, is that most state legislatures are controlled by suburban

and rural interests and have historically shown little desire to address urban problems like segregation and inequality. Perhaps this will change as the problems of poverty, inequality, and segregation shift from their historic location in cities and urban centers to suburbs and metropolitan areas more broadly.

### [Bernie Sanders Takes On Wall Street](#)

THE ATLANTIC - Clare Foran

At a moment when Bernie Sanders needs to show that he has broad appeal, the Vermont senator and White House hopeful is sticking to his comfort zone.

Sanders delivered an impassioned speech attacking Wall Street in Manhattan on Tuesday. The address was a virtual call and response of boos, jeers, and spirited applause in response to blistering criticism of corporate power and promises to reform a broken financial system.

Sanders pledged to break up big banks. (“If a bank is too big to fail, it is too big to exist!”) He vowed to check the power of the financial services industry by implementing “a 21st-century Glass-Steagall Act,” legislation beloved by progressive icon Elizabeth Warren that would separate commercial from investment banking. He painted Wall Street as a destructive force, capable of ripping apart “the fabric of our nation.”

The speech is sure to fire up Sanders loyalists. Anger over income inequality and the excess of Wall Street has been the animating theme of the senator’s presidential campaign. The address also gave Sanders an opportunity to draw a contrast with Democratic frontrunner Hillary Clinton, who has faced accusations of a cozy relationship with Wall Street.

Yet as the clock ticks down to the start of primary voting season, a focus on Wall Street may not be the best way to win converts, especially as Americans fret over national security and the threat of terror.

Terrorist attacks in Paris and San Bernardino have heightened the significance of national security in the minds of voters. Sanders talks about security and the threat of terror on the campaign trail. He seemed to hit his stride during December’s Democratic debate, where he painted Clinton as a dangerous interventionist.

Security, however, remains a strong suit for Clinton. The former secretary of state appears at ease and knowledgeable when the subject arises. Sanders, on the other hand, has struggled to shake off criticism that he seems far more eager to talk about income inequality than foreign policy. Viewed through that lens, Sanders’s Wall Street speech seems like something of a missed opportunity to broaden his appeal beyond a core economic message.

The Sanders campaign faces a challenge in the weeks ahead as it works to translate grassroots enthusiasm into voter turnout. Further complicating matters, polling suggests that Sanders may have hit a wall as he attempts to amass support.

To be sure, railing against big banks has the potential to strike a chord with voters on the left and the right. Populist anger in the aftermath of the financial crisis fueled Occupy Wall Street and the Tea Party. Sanders has already attracted support from Republican voters. The senator also hopes to win over Donald Trump fans by tapping into working-class anger. At this point, however, loudly repeating a well-worn message seems unlikely to sway any voter who hasn’t

already sided with Sanders.

During his speech on Tuesday, the senator appeared to be preaching to the choir. The event was punctuated by cries of “We love you Bernie!” At one point, the audience finished Sanders’s sentence for him. “The reality is that Congress does not regulate Wall Street,” Sanders began. He stopped as the crowd took over, a chorus of voices enthusiastically yelling: “Wall Street regulates Congress!” “You got it,” Sanders said with a smile after pausing for applause to die down.

A strategy focused on winning over conservatives with a fiery populist refrain faces structural hurdles. It’s one thing for a lifelong Republican to decide they like Sanders. It’s another matter for Republicans to vote for the senator in the primary, especially if that requires registering as a Democrat. While some voters have shown they are willing to do that, the extra step that would need to be taken in some states has the potential to complicate any plan by the campaign to court Republicans.

Still, Sanders’s Wall Street speech was a powerful reminder of the strength of his populist appeal. The senator has exceeded expectations in both the size of the crowds he manages to draw at campaign rallies, and the amount of small-dollar donations he pulls in. In December, the campaign announced it broke a record for the number of individual contributions taken in by a presidential campaign at this point in the race.

That grassroots appeal shone clearly in Manhattan as Sanders raised the specter of the financial crisis, and promised a new, and better, way forward. Standing in front of an energized crowd, Sanders declared: “Here is a New Years’ Resolution that I will keep, if elected president, and that is: If Wall Street does not end its greed, we will end it for them!” The crowd erupted into cheers of “Bernie! Bernie! Bernie! Bernie!”

What remains unclear is whether the strength of that appeal will be enough.

### [The Poorest Americans Die Younger Than the Poorest Costa Ricans](#) THE ATLANTIC - Olga Khazan

One of the many things economic development buys is longer life. In countries with per-capita GDPs of \$1,000 to 2,000 per year, like Haiti, people can expect to die when they’re about 60, but when that figure rises to \$40,000 per year, like in Japan, people live until they’re about 80 on average.

This is, however, not the case among poor Americans, who are dying younger in greater numbers, or in so-called “overachiever” countries like Costa Rica, where people live about as long as Norwegians even though they’re about as poor as Iraqis.

Now, a surprising new study shows that in terms of mortality, it’s actually better to be poor in Costa Rica than poor in the U.S.

According to research published by Luis Rosero-Bixbya from the Universidad de Costa Rica and William H. Dow from the University of California, Berkeley, in the Proceedings of the National Academy of Sciences, the richest Americans do indeed live longer than the richest Costa Ricans—something you’d expect when comparing a global economic powerhouse to a

tiny Latin American country. But Costa Ricans in the lowest fourth of the country's income spectrum have a significantly lower age-adjusted mortality rate than their counterparts in the United States.

"From a life-expectancy standpoint, it is thus better to live in Costa Rica for low-[income] individuals, whereas it is better to live in the United States for high-[income] people younger than 65," Rosero-Bixby and Dow write.

The difference does not come down to income inequality, as measured by the Gini index. Inequality is higher in Costa Rica than in the U.S. However, life expectancy outcomes are more unequal across the economic spectrum in the U.S. than in Costa Rica. Poor Americans under 65 die at a rate 3.4 times higher than their rich counterparts, while that difference is just 1.5 in Costa Rica.

The authors are not sure why, but they have a few guesses:

**Universal health care:** In 2011, 86 percent of Costa Ricans were covered by the country's public health-insurance system. The rest get subsidized or free care, depending on their ability to pay. The study authors found that 35 percent of the poorest Americans are uninsured, compared with just 15 percent of the poorest Costa Ricans. Meanwhile, the country's per-capita health expenditures are a tenth of America's.

**Obesity:** One way the authors tried to determine the reason for the disparity was by looking at how much various health factors differed within the income spectrum of each country. Costa Ricans are less likely to be obese overall, and there's less of a difference in the obesity rate between the rich and poor in Costa Rica than in the United States.

**Smoking:** The mortality difference among the poor in the two countries is driven mainly by just two causes of death, lung cancer, and heart disease. "U.S. men have four times higher risk of dying by lung cancer and 54 percent higher risk of dying by heart diseases than Costa Rican men," the authors note. The smoking rates of the poorest Americans are much higher than that of the richest Americans, while the rate doesn't vary nearly as much in Costa Rica.

This study provides further evidence that in the U.S., money buys health, to an extent not seen in other countries. There's nothing that puts that in stark relief like looking at the long, healthy lives of poor foreigners.

[What top researchers discovered when they re-ran the numbers on income inequality](#)

WASHINGTON POST - Jim Tankersley

The world's most famous inequality researchers unveiled a new way of adding up the growing gap between the super-rich and everyone else on Tuesday.

The findings by economists Emmanuel Saez, Gabriel Zucman and Thomas Piketty, which are preliminary, were hotly anticipated ever since the American Economic Association conference posted a one-paragraph summary of their results ahead of the event in San Francisco. "In contrast to survey and individual tax data, we find substantial increase in average real pre-tax incomes for the bottom 90% since the 1970s," one line in the preview said, potentially suggesting that concerns about a stagnant middle had been overblown.

That summary was greeted with cheers by some conservatives that proof that Democrats,



particularly Hillary Clinton, have been wrong to focus on income inequality and middle-class wage stagnation so much.

On Tuesday, the economists said they analyzed inequality trends using a new combination of tax, survey and national accounts data, which the economists say more accurately captures income levels across the population over time. By their analysis, the bottom 90 percent appears to have done better since the late 1970s than previously estimated — but not much better. You can see the trend in the following slide from their presentation.

Instead of slightly declining, after adjusting for inflation, since the late 1970s, the average income for Americans in the bottom 90 percent now appears to have increased by 0.7 percent a year.

That pales in comparison for income for the top 10 percent, which grew three times faster than it did for the bottom 90 percent, or for the top 1 percent, which increased four times faster.

As you can see, those trends are a big departure from the preceding decades, when income grew relatively evenly at all levels.

By 2012, the economists found, more than half the income in America went to the top 10 percent of earners. (That's before accounting for taxes and transfer payments such as Social Security, which the trio will account for in an upcoming paper using the same new data.)

The new data still show inequality widening over the last half-century. The share for the top 10 percent in 2012 is higher than any other recorded year, dating back to 1917. In recent years, the economists find, that is largely attributable to a spike in income for the very rich from capital gains, dividends and other capital income sources, as opposed to wages paid for labor.

The newly described income growth for the 90 percent "does make a little difference" in the inequality debate, "but not a lot," Zucman said in an interview.

"The bottom line," he said, "is an economy where the income for the bottom 90 percent grows only 0.7 percent, is not doing very well."

That's especially true in recent years.

Thanks to slow income growth early in the 2000s and the effects of the Great Recession and its aftermath, Zucman and his co-authors found, income for the 90 percent hasn't grown on net since the turn of the century.

[The CEO of your company has probably already earned your 2016 salary this year](#)  
WASHINGTON POST - Philip Bump

About an hour after the sun rose for the first time over Bentonville, Ark., in 2013 -- at 8:30 a.m. on Jan. 1 of that year -- Michael Duke, then-CEO of Walmart, had earned as much as a typical employee of his company would earn over the next 364 days.

That's an estimate, of course. Duke wasn't getting checks every half hour (we assume), and

that determination is made by comparing his salary to the Walmart median, as determined by Payscale.com. Duke's 2013 pay is also an extreme example of the split between executive salaries and those of the employees they manage.

But it's also likely the case that, if you work for a large company, your CEO has already or will soon have already pocketed your annual salary, less than a week into 2016. With income inequality a hot topic on the campaign trail, we figured this was worth putting into context.

There are a few ways to look at it. The left-leaning Economic Policy Institute regularly calculates the ratio between executive and median-employee pay -- a ratio that has changed dramatically over the years.

In 1965, CEOs made 20 times the salary of an average, non-management employee (we're using the mean here, not the median, as we did above). That means that a CEO would have earned his employee's salary by Jan. 19, at about 7 a.m.

By 1978, CEOs were making just less than 30 times the average employee. He or she (he) would have earned the average salary by Jan. 13, at about 6 a.m.

Then things got crazy. In 1989, CEOs made 58.7 times their employees, pulling in the average income by Jan. 7. In 1995, it was 71.6 times, meaning that by about midnight on Jan. 4, a CEO had earned an average employee's annual salary.

The most recent figure from EPI is for 2014. That year, CEOs earned 303 times as much as the average, non-management employee. Before the sun rose on Jan. 2, he or she had earned that employee's salary. (That didn't change much from 2013.) But 2014 wasn't the peak. The peak was in 2000, when the average CEO earned his average employee's salary before Jan. 1 was even over.

We can get more specific. According to the most recent data from Payscale, here's when CEOs of top companies earned a median employee's salary this year. (For the best-paid bosses, it has already happened.)

You're probably wondering about two other CEOs. First, there's Warren Buffett of Berkshire Hathaway. He makes a (relatively modest) nine times his median employee's salary, meaning that he will have earned that much by Feb. 10 of this year. The other is Amazon's Jeff Bezos, the guy who owns The Washington Post. The most recent data from Payscale is from 2013, when he made 18 times his median (Amazon) employee. If that ratio still holds, he'll make an average employee's salary by Jan. 21 at 8 a.m.

The Bureau of Labor Statistics, by the way, has a different set of numbers on average pay and chief executive pay. Those who fit the government's definition of a "chief executive" ("Plan, direct, or coordinate operational activities at the highest level of management with the help of subordinate executives and staff managers") earned \$180,700 as of May 2014 -- 3.8 times that of the average worker (\$47,230). By that standard, a BLS chief executive will not earn an average salary until April 6.

One more comparison. The chief executive of the United States -- that is, Barack Obama -- earns \$400,000 a year and gets a \$50,000 expense account. That means he makes 9.5 times the annual mean wage, and will have earned the median American salary on Feb. 8 of this

year, shortly after noon. Not bad money. Not CEO-circa-2000 money, or Walmart-CEO-in-2013 money, but not bad regardless.

Current data is not available for Donald Trump, the one presidential candidate for whom the presidency is a distinct pay cut.

[Opinion: The 'hollowing' of the middle class?](#)

WASHINGTON POST - Robert J. Samuelson

We'll be hearing a lot about the middle class in the coming months. That's one sure bet for 2016, as both parties compete for votes. What's less sure is whether we'll get an accurate assessment of the middle class's condition. By now, the conventional wisdom is familiar: The top 1 percent has skimmed most income gains for itself, producing decades of stagnant living standards for most Americans. Wall Street has slaughtered Main Street.

Now comes a report from the Pew Research Center that paints a more complex picture. It's not that the Pew study contradicts all the conventional wisdom. It finds (as have others) that economic inequality is increasing. One of the study's main conclusions is that the middle class is being hollowed out, as more Americans find themselves in either upper- or lower-income households. The extremes grow at the expense of the center.

Consider. In 1971, about 61 percent of adults lived in middle-income households (defined as three-person households with incomes from \$41,869 to \$125,608 in today's dollars). By 2014, that share had dropped to 50 percent. Meanwhile, the share of low-income households (households with incomes of \$41,868 or less) grew from 25 percent to 29 percent, and the share of upper-income households (incomes above \$125,608) increased from 14 percent to 21 percent.

But the study convincingly rebuts the notion that the living standards of most Americans had stagnated for many decades. Pew calculated household incomes, adjusted for inflation, all along the economic spectrum and found that, until the early 2000s, most households reaped slow but steady increases. Growing inequality did not siphon off all gains for those who are not rich. Here's how Pew describes this period:

"Households typically experienced double-digit gains in each of the three decades from 1970 to 2000. Middle-income household income increased by 13% in the 1970s, 11% in the 1980s, and 12% in the 1990s. Lower-income households had gains of 13% in the 1970s, 8% in the 1980s and 15% in the 1990s. Upper-income households registered a 10% gain in the 1970s [and] . . . 18% in both the 1980s and 1990s."

What's happened since, of course, is that the Great Recession erased some of these gains. Unemployment rose, overtime pay declined and many of the unemployed had to accept lower wages to get new jobs. Pew estimates that household incomes dropped to levels of the late 1990s. That's a steep decline. Still, the Great Recession left intact most gains achieved since 1970. In 2014, typical middle-income households had incomes 34 percent higher than in 1970; in 2000, the advance had been 40 percent.

Indeed, these figures probably understate the gains. Like many others, the Pew study relies on pre-tax cash incomes. It ignores taxes and non-cash government transfer programs to the poor (food stamps, Medicaid) and employer-provided fringe benefits for workers (mainly

health insurance and vacations). These blunt inequality and raise recipients' living standards, as Cornell University economist Richard Burkhauser and others have argued.

The good news is this: Despite the top 1 percent's outsize incomes, this hasn't yet shut down the upward march of living standards for most of the population. We've mistaken what is plausibly a one-time setback — the response to the Great Recession — for long-term stagnation. People have understandably but wrongly taken their recent experience and projected it onto the past.

Still, greater inequality threatens future living standards. That's the bad news. The middle-class spirit is central to the American tradition. By Pew's definitions, middle-income households still dominate. This is a unifying force in an era of growing fragmentation. But if present trends continue, it will weaken. Class warfare, already rising, will intensify.

What can be done?

We need a prudent agenda — not a vendetta against the rich or the poor but a purging of policies that abet inequality with few offsetting benefits. Tax breaks that favor the rich, starting with the infamous “carried interest” subsidy, should be abolished. Limits on unskilled immigrants, who inflate the ranks of the poor, should be enacted as part of comprehensive immigration legislation. Half of Hispanic immigrants have low incomes, Pew says.

The hollowing of the middle class is simply not in America's best interest. The biggest boost to middle-class fortunes could be a tight job market that raises wages without triggering an inflationary wage-price spiral. Whether this ideal outcome can be achieved in the real world may be one of 2016's big stories. We'll see.

#### [Why aren't Republicans talking about income inequality?](#)

THE HILL - Pat Soldano

On the campaign trail, the approach from Republican presidential candidates thus far has been to refrain from debate on specific issues like minimum wage and tax hikes for the wealthy. Instead, Republicans have chosen to focus broadly on a message of economic growth and job creation which has been widely criticized for its inability to connect directly with voters.

In a recent Hill article Tim Devaney is correct to note that the GOP's unwillingness to discuss income inequality is leaving them vulnerable to attacks from the left and could “place them at odds with the average worker.”

The current Republican strategy allows the left to dominate the conversation on income inequality. This is a political misstep by Republicans and allows Democrats to continue branding the GOP as out of touch and catering to “the rich.” Rather than ignoring these issues raised by the left, the right should be engaging in debate and putting forward center-right solutions to these topics of genuine interest to voters.

Over the past few years I've had the opportunity to participate in a research campaign with Each American Dream and Frank Luntz to better understand how Americans view economic freedom and opportunity. A chief focus of our research has been to grasp the public's views on the causes of income inequality and the policy solutions they wish to see their elected leaders pursue.

The takeaway from this research was very clear: while Americans are genuinely dissatisfied with the way income and wealth are distributed in America, voters overwhelmingly side with center-right solutions to these issues.

In our national survey of 1,200 likely voters, 74 percent of Americans agree with the statement that the widening gap between the rich and poor is a serious problem in America today. The left has been correct, in political terms, to highlight income inequality as a key issue of this election cycle. However, when we tested ideas typically put forward from the left to combat income inequality, we observed that they polled significantly lower than ideas commonly associated with conservative economic values.

For example, when Americans were asked what they believed were effective solutions to help reduce or solve income inequality, our top response received was “reform the welfare system to promote work and individual success, not dependency on government”, with 57 percent of respondents agreeing with this statement. In contrast, “raising the minimum wage” placed fifth in our survey, with only 25 percent of respondents believing this was an effective policy measure to combat income inequality.

The disparity between these two alternatives only intensified in swing states with those believing reform to the welfare system was necessary jumped to 59 percent while raising the minimum wage fell to 21 percent of respondents. Although our research did back the findings of several other surveys that found that a majority of Americans support raising the Federal minimum wage, we found that when compared to center-right alternatives, raising the minimum wage is an inferior solution to a majority of American voters.

We’ve also witnessed candidates on the left demand higher taxes for the wealthy while decrying that the “rich still aren’t paying their fair share”. For example, earlier this summer Sen. Bernie Sanders (I-Vt.) proposed an across-the-board hike on death tax rates and lowering of the exemption levels for families experiencing the passing of a loved one.

This drastic tax increase is part of larger series of tax increases proposed by Sanders which target the wealthy for purposes of wealth redistribution. Similar to our argument on the minimum wage, while it may appear on the surface that a majority of the Americans prefer raising taxes on the wealthy, when compared to conservative economic alternatives this view falls apart. When asked what policy would better help reduce or eliminate income inequality, only 10 percent listed “raising taxes on the rich to give it to those who need it more” as a top solution. This placed behind “reducing burdensome regulations so businesses can hire more people” (35 percent), “more job training for the 21st century” (24 percent), and even “cutting taxes for everyone” (15 percent).

The center-right holds an additional advantage when it comes to the American electorate’s view of what constitutes fair levels of taxation. Despite the left’s consistent talking point of “the rich not paying their fair share”, when voters were asked what should be the most a wealthy person could pay in total taxes and still be considered a “fair” level of taxation, over two-thirds of Americans responded that a rate of 30 percent or less was fair. This statistic points in favor of the right’s push for comprehensive tax reform and certainly contradicts Sen. Sanders’ call to raise death tax rates to 65 percent.

When proponents of tax and minimum wage hikes attempt to hammer conservative

candidates for being out of touch on income inequality, the response should be that all hardworking taxpayers deserve to see their pay increase, but raising taxes and the minimum wage will only lead to fewer jobs while doing little to address income inequality. Instead, we should focus on creating more opportunity for more Americans by reforming our tax code and welfare system to encourage respect for hard work and success. This will lead to a healthy economy with more opportunity, where all individuals can thrive rather than just get by.

As the 2016 election heats up and income inequality continues to be a key issue for primary voters, Republican candidates should be running towards the debate on income inequality rather than running from it. It provides both the chance to defend the principles of economic freedom and opportunity and to resonate with the real concerns of the American electorate.

Soldano is chair of Each American Dream.

[Opinion: How affordable housing mandates make housing more expensive](#)

LOS ANGELES TIMES - Gary Galles

This month the U.S. Supreme Court will decide whether to hear a legal challenge to San Jose's controversial inclusionary housing ordinance. Enacted in 2010 and upheld by California's top court in June, this zoning law requires housing developers of 20 or more units to sell 15% of them at prices far below their market value or pay a six-figure fee instead.

More than 170 California communities impose similar mandates and set-asides, but the net effect isn't more affordable housing for all. Rather it is a reduction in the construction of new homes, which pushes prices upward.

This is hardly a solution to a housing affordability crisis. It's also an unconstitutional government taking of private property without just compensation, and a violation of several precedents specifically, which is why the San Jose case deserves consideration by the Supreme Court.

If you think affordable housing mandates can't do much harm in regions where home prices are already among the highest in the nation, think again. In a Reason Public Policy Institute study that investigated the impact of housing set-asides in the San Francisco Bay Area from 2003 to 2007, economists Benjamin Powell and Edward Stringham found that the volume of new home construction dropped on average 30% in the first year after such a law passed, and prices rose 8%.

In a study looking at Southern California, Stringham and Powell found that housing starts in eight cities dropped off significantly after the inclusionary zoning went into effect. In the seven years before the law, over 28,000 new homes were built. In the seven years after? Only 11,000. Yes, 770 "affordable" units were constructed, but what's more important is the 17,000 homes that weren't built at all, making the housing shortage more acute and pushing up prices.

A different set of researchers from NYU's Furman Center for Real Estate and Public Policy found that inclusionary zoning programs in the Bay Area produced relatively few affordable units compared with other low-income housing policies. And their statistical analysis of

California and Massachusetts laws found that inclusionary zoning laws “contribute to increased sales prices of existing single-family homes during rising regional markets, and may depress local housing prices when regional prices decline.”

An analogy reveals the foolishness of inclusionary zoning.

Suppose there was a law that if you opened a new supermarket you had to sell 15% of your groceries to low-income people at far-below market prices to improve their access to good nutrition. This would clearly be an unfair burden. Those wanting to open new supermarkets did nothing to cause the problem; on the contrary, they intended to increase food accessibility.

Those eligible to buy the cheap food would benefit. But if this regulatory “tax” led to fewer new markets, many more people would lose. To cover the cost of this forced charity, new supermarkets would charge higher prices for the remaining 85% of their groceries. Existing stores might, in turn, decide to raise their prices because the new stores would provide no price competition on most goods.

Our society recognizes the downstream consequences of forced charity policies when the product is food; that's why the food stamp program doesn't constrain suppliers or meddle with free-market rates. (Instead, it helps low-income consumers afford full-price goods.) We should notice the same consequences when the product is housing.

Perhaps the reason that inclusionary zoning mandates aren't more widely opposed is that they transfer so much wealth from real estate developers and homebuyers to people who already own property. The mandates are portrayed as compassionate, but they survive because they have the opposite of the supposed intention, resulting in higher home prices, not lower.

Ultimately, the most important reason for ending inclusionary zoning may not be economic, but simply moral. The blatant unfairness to developers — who are not a cause of the housing crunch, but are part of the solution — run counter to the rules of fair play enshrined in the 5th Amendment.

Let's hope that the Supreme Court will not just hear the challenge against San Jose's counterproductive housing ordinance, but will strike down such mandates across the nation. We should be building our way out of the housing crunch, not burying ourselves deeper under a rubble of self-deceptive policies.

Gary M. Galles is a professor of economics at Pepperdine University, a research fellow with the Independent Institute in Oakland and author of "Faulty Premises, Faulty Policies."

#### [Sanders' Economic Plan Best for the 99 Percent](#)

HUFFINGTON POST - Roger Hickey

The Democratic presidential campaign -- unlike the Republican circus -- has actually produced a debate in which each candidate's economic agenda has gotten better and more populist. But as you can see at [candidatescorecard.net/](http://candidatescorecard.net/), there are also big differences.

Both Hillary Clinton and Bernie Sanders agree that America's long period of declining wages and growing inequality has been due to chronic slow growth and high unemployment. In

Hillary's words "getting closer to full employment is crucial to raising wages." Both are committed to some amount of increased public spending on infrastructure and investments in "green industries." But the difference between the two candidates on public investment is a matter of scale.

Hillary Clinton wants \$275 billion more in infrastructure investment in the next five years.

Bernie Sanders would increase by \$1 trillion our public investments in jobs-creating infrastructure over the same five year period - creating one million new jobs, while helping to retool the US economy to reduce carbon emissions.

One explanation for the difference in size of their spending plans may be found in Bernie Sanders' willingness to tax the wealthy and corporations. While Hillary has outlined some plans for higher capital gains taxes, she still has not rolled out detailed plans that would show us whether she would ask corporations to pay a larger share of taxes to pay for growth-producing public investments -- or whether her corporate tax plans would be "revenue-neutral." Clinton's reluctance to raise taxes on corporations limits her ambitions on public investment.

Secretary Clinton has also drawn a line that is limiting her ability to help create programs to support the incomes of middle-class and poor Americans. She has declared she will not raise taxes on anyone making under \$250,000 per year. Other Democrats have locked themselves into similar pledges -- notably Barack Obama in 2008 -- but Hillary has now pivoted to attacks on Bernie that are more typical of Republicans than Democrats.

This is unfortunate. If Democrats of earlier eras had adopted the Clinton approach there would be no Medicare or Social Security -- and no publicly-funded elementary schools or high schools.

Here's how the debate has turned ugly: Secretary Clinton is attacking Bernie Sanders' Medicare For All proposal because she says it will raise taxes on the middle class. What she doesn't say is that the Sanders plan would allow Americans to stop paying health insurance premiums, that their deductibles and copayments would be dramatically reduced, and that insurance executives would no longer interfere with their care.

The Sanders Medicare For All proposal would save the average family more than \$5,000 per year. It also would increase, not lower, incomes for 95 percent of Americans, according to Professor Gerald Friedman, Professor of Economics at the University of Massachusetts at Amherst.

Professor Friedman writes that if Medicare for All was enacted "we would, as a country, save nearly \$5 trillion over ten years in reduced administrative waste, lower pharmaceutical and device prices, and by lowering the rate of medical inflation."

Former Labor Secretary Robert Reich notes that:

"Bernie's proposals would cost less than what we'd spend without them. Most of the "cost" ... would pay for opening Medicare to everyone. This would be cheaper than relying on our current system of for-profit private health insurers that charge you and me huge administrative costs, advertising, marketing, bloated executive salaries, and high



pharmaceutical prices.”

Paul Waldman recently wrote in the Washington Post that "Every single-payer system in the world, and there are many of them of varying flavors, is cheaper than the American health care system. Every single one. So ... you can't say (Sanders' proposal) represents some kind of profligate, free-spending idea that would cost us all terrible amounts of money."

But rather than argue the case on its merits, Secretary Clinton has chosen to use the anti-government framing of the right by pledging that she will never "raise taxes" on the middle class (a group which, by her definition, includes people making \$250,000 per year.)

Social Security would never have been created if Democrats had taken this position in the 1930s, since it is funded by payroll taxes. But that funding is one of its sources of political and fiscal strength, since it is forbidden by law from contributing to the federal deficit.

And if Democrats had taken Secretary Clinton's tax position in the 1960s we wouldn't have Medicare today, since that program is also partially funded through a payroll tax. Both Social Security and Medicare have provided enormous benefits and savings for the middle class. They provide better service than private corporations could provide, at a much lower cost. Medicare For All would do the same.

Sen. Sanders has proposed to increase Social Security benefits for all recipients, a move which would increase the income of a typical senior by roughly \$1,300 per year. He would fund his proposal by having the wealthiest 1.5 percent of Americans pay into the program at the same rate as everyone else.

That happens to conform to Secretary Clinton's pledge not to raise taxes for households with less than \$250,000 in income. Nevertheless, she has refused to support the Sanders proposal and has not ruled out a Social Security benefit cut.

Then there's college education. Sen. Sanders proposed to make public colleges and universities tuition-free, as many were in the past (and has they are in a number of other countries today). Vice President Biden supports this concept. But Secretary Clinton opposes it, even though it would save middle-class families more than \$9,400 on average for each child they send to public college.

Sanders would pay for his college tuition plan with a tax on Wall Street speculation, so there's no middle-class tax involved. But Hillary Clinton has rejected it for a much more limited plan that would cost middle-class families much more. She says she is "not in favor of making college free for Donald Trump's kids." But how likely are billionaires' children to attend a public college? And you could use that logic to oppose free high schools or elementary schools, too.

In reality, it won't be Donald Trump's kids who lose out if Sanders' plan is blocked. The sons and daughters of the middle class will pay the price instead.

What about the minimum wage? Bernie Sanders has called for a gradual increase to \$15 per hour by 2020. For her part, Secretary Clinton has called for a \$12 per hour minimum wage. Under the Sanders plan, full-time minimum wage workers would receive an additional \$6,240 more per year than under Clinton's proposal.

Together these wage and jobs proposals would help the middle class by increasing demand for workers while at the same time raising the floor on their income. By contrast, Secretary Clinton has offered a weaker minimum wage proposal and not proposed a major jobs plan.

The middle class bore the brunt of the 2008 financial crisis, which cost the US economy at least \$6 trillion. Sen. Sanders predicted that Wall Street deregulation could lead to a taxpayer bailout and a financial crisis, and he has a plan for preventing the next one - by reinstating the Glass-Steagall rule and breaking up commercial banks, investments banks, hedge funds and insurance companies which now threaten the global economy. Hillary Clinton opposes both measures.

Secretary Clinton's use of anti-government, anti-tax rhetoric is counterproductive at best. It prevents her from supporting excellent proposals like Sen. Kristin Gillibrand's FAMILY Act, which Sen. Sanders supports. It would provide American families with at least 3 months of paid leave to care for a newborn baby or seriously ill or injured family members. This would particularly benefit working women, and it would only cost the average worker just \$1.61 per week.

What's more important - another Grover Norquist "no taxes" pledge, or a comprehensive plan for caregivers which costs less per week than a cup of coffee?

A framing like Secretary Clinton's paints government as inherently bad, even when it can deliver urgently needed programs more fairly and cost-effectively than the private sector. It closes the door on important proposals like the FAMILY Act and Medicare For All, and it undermines successful programs like Social Security and Medicare.

Here's the bottom line: The middle class is in crisis, and Secretary Clinton's proposals merely tinker at the margins of that crisis. They would not shift the fundamental direction of an economy that is growing more unequal every day. Nor would they offer greater security for the millions of Americans who live in fear of the future and wonder how they'll make it through today.

What's more, Secretary Clinton's agenda has been presented with a framing that threatens to undermine her own party's greatest achievements and make future advances for the middle class more difficult to achieve. The leader of the Democratic Party should fight for better government, not reinforce the anti-government tropes of the right. That sort of talk may have had an audience in the 1990s, but it is politically unwise today.

Bernie Sanders offers the best economic plan for the middle class. And he has shown that he is willing to challenge the Republican Party's rhetoric, rather than offer a pale reflection of it.

[Advocates press Baker for healthy foods initiative funding](#)  
BOSTON GLOBE - Sarah Shemkus

In Springfield's Mason Square, one of the poorest neighborhoods in the state, the nearest supermarket is two miles — and multiple bus rides — away. Local nonprofits have tried for years to attract a grocery store, but companies have balked at opening in the low-income neighborhood.

That's where community leaders hope the Massachusetts Food Trust comes in. Using a nonprofit developer and money from the fund, they hope to build retail space at low cost, offer it at bargain rents, and reduce the financial risks to entice a supermarket operator to Mason Square. As an added bonus, the project could create as many as 150 jobs in a city and neighborhood that need them.

There's just one catch: the state has yet to release some \$2 million authorized by the Legislature in 2014 to get the food trust up and running.

The Mason Square supermarket and other food-focused projects around the state are awaiting action from the Baker administration, which last year failed to fund the program — and many other authorized projects — because of state government's shaky finances. Public health and economic development advocates, looking to increase access to healthier foods while creating jobs in low-income communities, are pressing the administration to release the money later this year.

"We know we have the need here in Massachusetts," said Maddie Ribble, director of policy and communications for the Massachusetts Public Health Association. "We're trying to make the case to the governor that it could do tremendous good."

The trust would be a fund that offers loans, grants, and technical assistance to new or growing food businesses that show potential to improve access to healthy food. The program was recommended in 2012 by the Grocery Access Task Force, a group of representatives from nonprofits, the food industry, and government agencies.

Though Massachusetts is one of the wealthiest states in the country, it has fewer than one supermarket for every 10,000 people, a lower rate than all but two other states, New Jersey and Texas, according to a 2010 report by The Food Trust, a national advocacy group. If funded, the Massachusetts Food Trust would help new businesses to bring healthy food options to underserved areas in an already underserved state, Ribble said.

Lower-income neighborhoods in cities like Worcester, Springfield, and Lowell are even less likely to have nearby supermarkets that offer fresh meats, vegetables, and other products. Families in these areas often rely on processed and fast-foods that are high in fat, sodium, and sugar. Research, from institutions including the national Centers for Disease Control, shows lack of access healthy foods can lead to higher rates of obesity, heart disease, and related medical issues.

"Right now, the unhealthy choice is the easy choice," said Joe Kriesberg, president of the Massachusetts Association of Community Development Corporations. "It is easy to find a McDonald's, it is easy to find a convenience store and get a bag of chips."

The Massachusetts Food Trust would also boost local economies, supporters said. In other states, similar programs have attracted an average of \$10 in private investment for every \$1 of public seed funding, Ribble said. In Pennsylvania, a similar program with \$30 million in seed funding has supported nearly 90 new projects and created more than 5,000 jobs since 2004.

In New York, the \$30 million Healthy Food and Health Communities Fund has created or preserved more than 1,000 jobs since it launched in 2010, said Sajan Philip, senior loan

officer for the Low Income Investment Fund, the agency that administers the program.

The Massachusetts Food Trust would invest in a range of projects, from traditional supermarkets and farmers markets to food business incubators that give start-ups the space, equipment, and technical guidance to get new, locally made food products off the ground.

Food hubs also have great potential, Ribble said. These central facilities aggregate the wares of small farmers and sell the produce to bigger retailers, giving local growers access to new, more profitable markets.

In Mason Square, money from the Massachusetts Food Trust would help a nonprofit economic development group Develop Springfield build a retail space that can be leased to a full-service supermarket, said Jessica Collins, executive director of Springfield public health organization Partners for a Healthier Community

In Lowell, Mill City Grows, a nonprofit that promotes healthy foods in low-income areas, hopes funding from the Massachusetts Food Trust could allow it to expand its mobile farmers market — a truck loaded with local produce that stops at sites throughout the city. The operation runs five days a week, selling fresh fruits and vegetables at eight locations; with the money to buy an additional van, it could reach 14 regular sites and make school visits, said founding co-director Francey Slater.

“I’m really excited about this — the potential it has to really spur growth in the healthy foods sector in Massachusetts,” she said.

The money for the Massachusetts Food Trust was authorized as part of a \$2.2-billion environmental bond bill. In the complex world of government budgeting, however, authorization is just a first step — once a project is authorized, the governor’s office needs to release the specified funds.

Peter Lorenz, spokesman for the Executive Office of Energy and Environmental Affairs, said his agency and others will develop a capital spending plan over the next few months to determine which projects get funding in the fiscal year that begins July 1.

At a glance

Though Massachusetts is one of the wealthiest states in the country, it has fewer than one supermarket for every 10,000 people, a lower rate than all but New Jersey and Texas, according to a 2010 report by The Food Trust, a national advocacy group.

### [Councilor’s rise to head of pack is historic](#)

BOSTON GLOBE - Meghan E. Irons

Michelle Wu’s big moment came early Monday morning, as the at-large councilor led her colleagues to the Faneuil Hall stage for their inauguration ceremony.

There, they raised their right hands and pledged to serve the residents of Boston.

A few hours later, cheers rained down on Wu as she stood on a dais at City Hall and marked her historic ascendancy to the presidency of the Boston City Council.

Wu's presidency is a turning point for the council, the city, and Wu, who in 2013 became the first Asian-American woman to be elected to the council. As she takes the helm, she also will serve as the first woman of color to be called council president.

Only two other women have held the post — Louise Day Hicks in 1976 and Maureen Feeney, 2007 to 2008.

"This is a seminal moment for our community, not just for Michelle, but for what it can begat for our community," said Leverett Wing, a close friend of Wu's and longtime Asian-American political activist. "It shows that an Asian-American can achieve leadership status, not only as an Asian-American, but as a woman and a woman of color."

In her inauguration speech, Wu welcomed the two newest members of the council, Annissa Essaibi George, who won an at-large seat, and Andrea Joy Campbell, who now represents District 4, before outlining a bold agenda. She urged her colleagues to work to reduce income inequality, reform the criminal justice system, and improve educational opportunities.

Wu, who lives in Roslindale with her husband, Conor, and son, Blaise, said she was grateful for the opportunity to serve and was ready to start addressing issues critical to the city. "I'm just so excited for the council," Wu said, pausing for photos Monday. "I've had the chance to sit down with everyone over the last couple of weeks. [There were] great ideas [and a] lot of energy to get things done this term."

Geoff Why, a partner at Mintz Levin, said he met Wu when she was a first-year Harvard Law School student. He was overcome with emotion at her election, he said. Why, a fourth-generation Chinese-American, had moved to Boston in 1984 and served in the administration of former governor Deval Patrick. On arrival in Boston, he said, he saw few Asian-Americans. Now they are everywhere, he said.

That demographic shift was not lost on him as he watched Wu step into her new leadership role, he said.

"I never envisioned what I saw . . . which was the election of an Asian-American woman as a city council president," he said. "It's easy to say it was a historic occasion . . . but it really, to me, is a mirror of the emergence of the Asian-American and diverse populations of this city."

US Senator Elizabeth Warren, a mentor to Wu and her former law professor, was also in City Hall to share the big day with Wu. She said knew there was something special about Wu the first time she met her.

"She's not just a woman full of good ideas and a passionate heart," Warren gushed, "but a woman who gets out and does what needs to be done."

"I'm proud of you, Michelle," Warren said, and hugged Wu.

Wu, a 30-year-old attorney, a new mother, and a community advocate, was raised in suburban Chicago to parents who had immigrated from Taiwan. She came to Boston to attend Harvard College and Harvard Law School. She has been a restaurant owner, legal

services attorney, and legal guardian of her younger sister. She also held stints in the administration of Mayor Thomas M. Menino and was the constituency director for Warren's Senate campaign.

In her first term in office, Wu pushed a law providing some city workers six weeks of paid parental leave after the birth or adoption of a child. The measure caught the attention of President Obama, who said in a Labor Day speech in Boston the city should be "proud of what you're doing for working families."

She also worked on a measure that guarantees that transgender municipal employees and their dependents have access to gender reassignment surgery, hormone therapy, and mental health services.

But Wu also took heat for voting for Bill Linehan as council president two years ago. Although she said she does not regret the vote, some progressives have not forgiven her for it.

At the council meeting, Linehan — the oldest councilor currently serving — handed her the gavel. The room erupted in hoots, cheers, and a standing ovation, as Wu beamed.

"Thank you so much to my fellow Boston City Councilors," Wu said. "Thank you for putting your trust in me."

Afterward, a crowd swarmed her, each group wanting to snap pictures with her.

"Michelle, Michelle," they said.

Wu, smiling widely, obliged.

### [Will California's Fair-Pay Law Eliminate The Gender Wage Gap?](#)

INTERNATIONAL BUSINESS TIMES - Michelle Mark

Kim-Shree Maufas comes from generations of California women who have worked alongside men without receiving equal compensation. From her grandmother, who left sharecropping to become a licensed vocational nurse, to her mother, who worked as an industrial mechanic, Maufas said the women in her family are all too familiar with the sting of being paid less than a man for performing the same tasks.

Maufas, who works as an executive assistant at a San Francisco public relations firm, said she is fortunate to work at a female-dominated company with an equity pay policy, where she doesn't feel discriminated against or unequally compensated for her labor. But in her previous jobs doing accounting work for firms, she remembers not always feeling so certain.

"The idea that [my mother] was dealing with as much danger and needed as much training and education as men did, but wouldn't possibly be getting the same pay, is just devastating. And it has happened constantly," Maufas said. "I could certainly say that maybe I was not getting paid the same as a male counterpart in that private-sector world."

Maufas is one of millions of female workers in California who may now find it easier to take an employer to court for unequal compensation, thanks to the state's new fair-pay law, which

took effect Friday. But while the legislation is being touted by its proponents as the toughest such law in the country, some have voiced concerns that it could be logistically complicated to roll out and leaves not only companies but also individual managers and executives susceptible to potential lawsuits.

“That’s obviously scarier from a personal standpoint,” said Heather Sager, who specializes in employment law at the San Francisco firm Vedder Price. “Is it really fair to hold the head of that company responsible for what I, as a defense attorney, would likely argue are lone-wolf errors?”

California’s Fair Pay Act was signed by Gov. Jerry Brown in October and expands existing federal legislation that prohibits employers from paying women less than men for equal work. Under the state’s new law, employees are protected from workplace wage secrecy policies and retaliation for invoking the legislation. The burden of proof has been shifted to employers, who must prove they pay workers of both genders equally for “substantially similar work,” regardless of job title or location, unless the company has a bona fide business- or non-gender-related reason. The legislation cites data revealing that California women earn an average of 84 cents for every dollar earned by men. The national average remains roughly 79 cents per dollar for full-time female workers, compared with their male colleagues.

Due to the broadness of the law and its increased onus on employers, Sager said she now encourages executives to embark on what they have traditionally been reluctant to do: implement potentially complicated or expensive audits, employee surveys and financial analysis of compensation packages to ensure the companies are “bulletproof” and aren’t leaving themselves open to lawsuits. The San Francisco-based company Salesforce, for example, reported it spent an extra \$3 million on payroll expenses in 2015 in an effort to review the software company’s 17,000 employees’ salaries and ensure there was no gender pay gap.

While C-Suite executives are often reluctant to expend time and money on laborious company audit that may uncover nothing of concern, Sager said the preventative measures will always be cheaper in the long run than dealing with a class-action lawsuit. But Sager said it’s now more important ever that companies evaluate not just salaries, but the on-the-ground workplace experiences their employees encounter every day. If wage parity exists but workplace culture and ambiguous bonus packages appear to favor male employees, for example, the company is still liable.

“It’s extremely challenging, if not impossible, to win this type of litigation on the employer’s side based on paperwork and policies alone,” she said. “There’s always an element of the reality of the workplace, and if the employer is not up to speed on what’s going on from a practical standpoint, they’re not going to be able to fulfill their burden of proof on the defense side.”

The legislation was first introduced by Democratic state Sen. Hannah-Beth Jackson just days after actress Patricia Arquette used her Academy Award speech in February 2015 to call attention to the country’s gender pay gap. Jackson used the public attention Arquette brought to the issue to fuel support in the state, which has been scrutinized for high-profile instances of gender discrimination in Hollywood and Silicon Valley.

“To every woman who gave birth to every taxpayer and citizen of this nation, we have fought for everybody else’s equal rights. It’s our time to have wage equality once and for all and equal rights for women in the United States of America,” Arquette said after winning the best supporting actress Oscar.

The law also comes after last year’s infamous gender discrimination lawsuit filed by Ellen Pao, a former partner at Silicon Valley venture capitalist firm Kleiner Perkins Caulfield & Byers who alleged the company had promoted men rather than women and didn’t support women who had complained of sexual harassment. Although a civil jury ruled the firm did not discriminate against Pao, the incident shone a national spotlight on gender discrimination problems in California’s booming tech industry.

President Barack Obama has addressed the gender pay gap in the U.S. time and time again during his administration to little effect. The Lilly Ledbetter Fair Pay Act, Obama’s first bill signed in office, allows women more time to file a discrimination lawsuit — but the law didn’t address wage transparency or provide women with the means to know when they’re being discriminated against. In the absence of federal legislation, states have taken it upon themselves to pass laws to address the wage gap. In addition to California, New York, Connecticut, Delaware, Illinois, North Dakota and Oregon all passed equal pay legislation in 2015, while Massachusetts has two bills pending. Roughly 21 other states also had equal pay bills defeated during the same time period, according to data kept by the American Association of University Women.

Legal experts said despite the logistical kinks and trepidation from employers, the California law is ultimately a positive step for women that could spark a ripple effect across the U.S. and inspire similar legislation in other states. Emily Martin, vice president and general counsel for the D.C.-based National Women’s Law Center, said the law may well lead to some legal disputes over the definition of “substantially similar work,” but it’s not a bad thing that employers are being encouraged to think critically about the justifications they use to determine pay scale, and whether those reasons really are business- or job-related.

“[The law] recognizes that one of the best ways to fight pay discrimination is with sunshine, and that if people don’t know how much their co-workers are making, they’ll never know if they’re experiencing pay discrimination,” Martin said. “The extent that there’s some question about what ‘substantially similar’ means, what I think it will do that’s a really valuable thing is lead employers to take a closer look at their own pay practices to try and ensure that they are meeting this really strong, protective legal standard.”

### [Don't Punish Entrepreneurs Because They're Richer Than You](#)

FORTUNE - Chris Matthews

The reason for income inequality may actually be beneficial.

It’s difficult to talk openly about income inequality without raising the ire of the Internet, a fact that Paul Graham, co-founder of Y-Combinator, learned this week.

In an essay published on his blog, venture capitalist Graham argued that income inequality, which has been increasing so much of late that representatives of both political parties are now decrying it, is actually a good thing. He was roundly lambasted for the logic of his argument, which he tried to clarify in a simplified version of his essay on Tuesday morning.



Graham's simplified version: Not all causes of income inequality are bad. We should attack poverty, he said, but be careful not to go after the people who are creating new companies, jobs, and innovation, just because they are getting rich from doing so.

The problem with this argument is that there are few people in the mainstream who are arguing that the way to attack the problem of economic inequality is to take away the rewards of success. Sure, thinkers like French economist Thomas Piketty have argued that global income and wealth inequality should be fought in part with a tax on wealth. But the other part of this argument is that the revenue should then be used to fund things like education and affordable housing that would count as "attacking poverty."

Second, Graham implies that the majority of America's superrich, the 0.1% of earners who have captured most of the gains in income over the past two generations, are founders of companies. But economic studies show that these people are mostly "executives, managers, supervisors, and financial professionals," and not the sort of risk-taking entrepreneurs that Graham is defending.

In other words, there's no reason to believe that the proposals on the mainstream left, like higher taxes on wealth, financial transactions, and income, combined with a higher minimum wage, earned-income tax credits, and investment in infrastructure and education would do much to dissuade Silicon Valley entrepreneurs from inventing the next revolutionary product.

But that doesn't mean that Graham's fundamental point is incorrect. The possibility of great wealth is a very important motivator for the entrepreneurial class, and economic studies have shown that countries like those in Scandinavia, with its high tax rates and wealth redistribution, have lower levels of technological innovation. As MIT economist Daron Acemoglu has written:

Imagine if the U.S. increased taxation, reduced rewards for entrepreneurship and discouraged risk-taking: It is reasonable to expect that its entrepreneurs—in Silicon Valley, medicine, robotics, and aerospace, to name a few—would become less daring and innovative. This could have negative consequences for growth and prosperity not only in the United States, but throughout the world. There is no other country that could step in as the innovation engine of the world economy.

This is not to say that the United States couldn't benefit from a bit more wealth redistribution or more investment in public goods like education, but there is a point at which increased equality is paid for with slower growth and less efficiency. For a more eloquent defense of this important point, however, Graham may have checked out the writing of a fellow tech entrepreneur Bill Gates, who in a 2014 blog post, recognized that we need to reduce income inequality in order to create social stability and faster economic growth. And he did so while proposing policies, like a progressive consumption tax, that wouldn't curtail entrepreneurship.

[Hidden Factors In Your Brain Help To Shape Beliefs On Income Inequality](#)

NPR - Shankar Vedantam

An experiment, conducted at bars in Kansas, suggests that hierarchical thinking comes more easily to people than egalitarian thinking. This may have implications for the topic of income inequality.

Transcript:

DAVID GREENE, HOST:

Income inequality - it has become one of the themes in this year's presidential election. New social science research suggests that the way you think about this issue might be shaped by some hidden factors in your brain - and also by whether you've been drinking. NPR's social science correspondent, Shankar Vedantam, is here to explain. Hey, Shankar.

SHANKAR VEDANTAM, BYLINE: Hi, David.

GREENE: All right, income inequality, hidden biases and drinking - this is going to be good.

VEDANTAM: Well, it is going to be good. And I'm going to take you out in a second to a bar in Lawrence, Kan., David.

GREENE: Oh, good - I was hoping for that.

VEDANTAM: But first, I need to explain the context of the new research. A basic idea in human development is that the things we learn early on in life stick in the brain. Now, that's true whether you're talking about languages you learn or patterns and behavior.

GREENE: Or you learn to ski. And, I mean, people seem to learn to ski much better when they're younger.

VEDANTAM: Exactly. Now, new research applies this idea to our attitudes toward fairness. When you think about it, most of our early relationships - parent-child or student-teacher - these are hierarchical relationships. As we grow older, we learn to think of relationships in more egalitarian terms. But if you buy the idea that the things we learn first stick in the brain, that means that hierarchical ways of thinking are primary because we learn to think that way first. I was speaking with Laura Van Berkel. She's a graduate student in social psychology at the University of Kansas. Here's how she put it to me.

LAURA VAN BERKEL: We learn hierarchies and think about hierarchies for a long time before we really begin to develop egalitarian attitudes. So even though we might like egalitarianism more as we develop, we still have that initial preference for hierarchy.

GREENE: So it's not a democracy when you're young. You either have a parent or teacher literally giving you instructions, telling you what to do, and your sort of mind gets used to that. And then those things stick there.

VEDANTAM: That's exactly right. And when you think about how this applies to public policy, if income inequality bothers you, it's really because you want a more egalitarian world. If it doesn't bother you, it's probably because you're OK with there being high-status and low-status people - with there being hierarchies. Van Berkel's theory is that for many of us, hierarchical thinking comes more easily and automatically, whereas egalitarian thinking requires more effort, so just like speaking your first language comes more naturally to you than speaking a second language.

GREENE: And so in a way, it would be more natural for you to not care if there's a lot of

inequality. It takes effort for you to think about, like, I want there to be fairness. I think I get that. So how does drinking come into play here?

VEDANTAM: That's a good question, David. To test whether egalitarian thinking is secondary in the brain to hierarchical thinking, Van Berkel hit up on an ingenious idea. When people are drunk, they often reveal hidden attitudes because alcohol tends to make people feel disinhibited. That led Van Berkel and her colleagues to run an experiment.

VAN BERKEL: We stood outside bars in downtown Lawrence, Kan., and people that agreed to participate answered our survey questions about how much they liked hierarchy and equality. And they blew into a breathalyzer. The higher people's blood alcohol content - or the more drunk they were - the more they liked hierarchy and power.

VEDANTAM: One important thing to point out, David, is that people's ideologies did not affect the outcome. Both liberals and conservatives endorsed hierarchies when they were drunk. And the drunker they got, the more they stepped away from egalitarianism.

GREENE: OK, so you're drunk. You're not making as much effort because you can't, and you're also sort of resorting to kind of natural, child-like feelings.

VEDANTAM: That's exactly right. Now, it's also possible that for some reason, people who endorse hierarchical thinking are also more likely to get drunk. So this is a correlation that the researchers are finding. To further test that conclusion, they conducted several other experiments. When people are distracted or under time pressure, they also tend to fall back on primary ways of thinking. Again, in these experiments volunteers tend to support hierarchical systems. So when volunteers are asked to divide resources in a game, for example, people given less time to think about it are more likely to divide the money unfairly and to endorse existing hierarchies. So the bottom line, David - if you want people to endorse hierarchical thinking, put them under time pressure or just get them drunk.

GREENE: Shankar, thanks for coming in, as always.

VEDANTAM: Happy to be here, David.

GREENE: Shankar Vedantam is NPR's social science correspondent. He is also the host of the new podcast that explores the unseen patterns in human behavior. It is called Hidden Brain.

[Chicago: America's most segregated city](#)  
CNN MONEY - Tami Luhby

The Windy City, which is currently contending with a series of police shootings of black Chicagoans, is the most segregated major metro area in the nation. And it's been in the top 3 in terms of segregation for many years, according to the Voorhees Center for Neighborhood and Community Improvement at the University of Illinois at Chicago.

In Chicago, blacks and whites live clustered in separate parts of the city. In fact, some 72% of black or white residents would have to move to a different census tract to even out the numbers, according to a commonly used segregation measure called the index of dissimilarity. In New York, the figure is 65% and in Philadelphia, it's 63%.

"Even in a country marked by high levels of segregation, Chicago stands out," said Richard Reeves, a senior fellow at Brookings who recently co-authored a blog post on inequality in Chicago.

Over the past 40 years, there's been a marked increase in the number of very wealthy and very poor Chicagoans, said Janet Smith, co-director of the Voorhees Center. The middle class, meanwhile, has moved to the suburbs.

Young, white, highly educated professionals are moving to Chicago's North Side along Lake Michigan and neighborhoods west of the downtown, while very low-income areas in the city's South and far West sides are also expanding.

"In 1970, Chicago had a lot of middle-class families," Smith said. "That's not the case anymore."

The population shift is one reason why the income of white residents has risen steadily since 1990. While blacks saw their income climb a bit at the end of the last century, it has since fallen below 1990 levels, according to Census figures.

More than one-third of Chicago's black residents are poor. But that statistic doesn't show how concentrated poverty is.

Just over half of census tracts with a majority black population have more than 30% of families living in poverty, according to Reeves' post. Only 2% of predominantly white census tracts have that high a percentage of families in poverty.

On the flip side, only 7% of majority black tracts have fewer than 10% of families in poverty, while 81% of majority white tracts do.

Previous housing and mortgage policies that kept black residents confined to Chicago's poorer neighborhoods also limited their ability to buy homes and build wealth. As a result, many black residents rent for generations.

"The scars of segregation, redlining, housing policies and discrimination are still very visible today," said Lauren Nolan, economic development planner at the Voorhees Center.

Unemployment among blacks is higher in Chicago than it is nationally, and the gap between whites' and blacks' unemployment rates is larger. Whites had an average annual unemployment rate of 5.3% in 2014 nationally, while the rate for blacks was 11.3%.

One reason why so many blacks in Chicago are out of work is because of the loss of manufacturing jobs on the city's South side over the past 15 to 20 years, Smith said. This also adds to blacks' higher poverty rates and declining incomes.

###

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#); [Salazar-Rodriguez, Prisca](#); [Arslanian, Kayla](#)  
**Cc:** [jfdc](#)  
**Subject:** Briefing for Gracie w/agenda  
**Date:** Thursday, January 07, 2016 9:15:02 AM  
**Attachments:** [MBDB Memo re AC Gracie Meeting \(1-6-15\).docx](#)

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**January 6, 2016**

**TO: MAYOR BILL de BLASIO**  
**CC: JOHN DEL CECATO, TOM SNYDER**  
**FR: GERI PRADO**  
**RE: BRIEFING FOR ADVISORY COUNCIL MEETING**

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The Progressive Agenda Committee, soon to be Progressive America is hosting a group of committed leaders to be potential Advisory Council members.

The memo we will distribute tomorrow is attached and has the definition and expectations of Advisory Council members.

Tomorrow, attendees are:

In Person:

- Katrina vanden Heuval, Editor, The Nation
- Heather McGhee, Executive Director, Demos
- Potentially: Liz Shuler, Secretary Treasurer of the AFL-CIO

On the Phone:

- Congressman Keith Ellison
- Mayor Betsy Hodges
- Maria Elena Durazo, Vice President, Senior Advisor of Immigration Strategy, Unite HERE

Commitments:

So far Maria Elena Durazo, Robert Reich (who cannot attend) have confirmed they will sit on the Advisory Council with YOU.

*Discussion Guide/Agenda: topics to cover, free flowing, interactive conversation allowing for input. Loose Structure as follows:*

1. Introductions- YOU introduce ME and have others on phone and in room announce themselves.
2. Overview- why you're here and what we hope to accomplish- YOU will be lead on this section. Some key points:
  - Thank people for their leadership from the start.
  - We have gone into a planning phase to see how we can best help build the movement in order to restore economic balance
  - We've asked you here to go over plans and get your thoughts and input
  - This is a work in progress so please speak up as we walk through the presentation and of course this is meant to be a discussion

- YOU then turn it over to Geri to take everyone through the plan framework. All on the phone and in the room will have hand outs
3. Big picture plans for Progressive America- GERI is point on this section allowing for discussion throughout
    - Long term
    - Short term- Phase 1
  4. Discussion- Questions, input, suggestions
  5. Leadership structure- YOU will run this section
    - YOU will say that it is important to have a group of committed leaders who are invested and can help and have input to the various campaigns of Progressive America
    - This organization is about inclusivity and solving important issues and each one of you are dedicated to restore balance
    - YOU are to ask that each of them consider standing with you as Advisory Council members
    - GERI can explain what that would entail and what our plans are to release
    - JOHN will explain our ask to get their Voice on inequality on video
    - YOU should wrap this section up by asking if they have questions and they can work with me to discuss more about their commitment
  6. Closing, Next steps- GERI will wrap up

**From:** [Gunaratna, Mahen](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [jfdc](#); [Geri](#)  
**Subject:** POLITICO: THE OBAMA ISSUE: Obama's Policy Legacy: The Nation He Built  
**Date:** Thursday, January 07, 2016 10:36:14 AM

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## **THE OBAMA ISSUE: Obama's Policy Legacy: The Nation He Built**

POLITICO - Michael Grunwald

<http://www.politico.com/magazine/story/2016/01/obama-biggest-achievements-213487#ixzz3wX0a8dpq>

A POLITICO review of Barack Obama's domestic policy legacy—and the changes he made while nobody was paying attention.—

On March 23, 2010, President Barack Obama signed the Patient Protection and Affordable Care Act, the 906-page health care reform law known as Obamacare. It was, as a live microphone caught Vice President Joe Biden exclaiming to his boss, a big deal, with Biden memorably inserting an extra word for emphasis—and for history—between “big” and “deal.”

Obamacare would cover millions of the uninsured, a giant step toward the Democratic dream of health care for all. It also included dozens of less prominent provisions to rein in the soaring cost and transform the dysfunctional delivery of American medicine. It was the kind of BFD that the most consequential presidencies are made of, even though it had squeaked through Congress without any Republican votes, and few Americans truly understood what was in it.

Even fewer Americans understood what was in the Health Care and Education Reconciliation Act, the 55-page addendum that officially finalized Obamacare. This was the strange legislative vehicle that Democrats had jerry-rigged to drag reform around a Republican filibuster. Its substance was mostly an afterthought—the New York Times ran a dutiful story on page A16 after it passed—but as Obama noted when he signed it the next week at Northern Virginia Community College, it included another BFD.

“What’s gotten overlooked amid all the hoopla, all the drama of last week, is what’s happened in education,” he said.

Yes, education. Tucked into the parliamentary maneuver that rescued his health care law was a similarly radical reform of the trillion-dollar student loan program. When Biden’s wife, Jill, a professor at Northern Virginia, introduced Obama that day, she called it “another historic piece of legislation.” The House Republican leader, John Boehner of Ohio, complained that “today, the president will sign not one, but two job-killing government takeovers.”

Obamacare wasn’t really a government takeover, but the student loan overhaul actually was; it yanked the program away from Sallie Mae and other private lenders that had raked in enormous fees without taking much risk. The bill then diverted the budget savings into a \$36 billion expansion of Pell Grants for low-income undergraduates, plus an unheralded but extraordinary student-debt relief effort that is now quietly transferring the burden of college loans from struggling borrowers to taxpayers. It all added up to a revolution in how America finances higher education, completely overshadowed by the health care hoopla and drama.



Over the past seven years, Americans have heard an awful lot about Barack Obama and his presidency, but the actual substance of his domestic policies and their impact on the country remain poorly understood. He has engineered quite a few quiet revolutions—and some of his louder revolutions are shaking up the status quo in quiet ways. Obama is often dinged for failing to deliver on the hope-and-change rhetoric that inspired so many voters during his ascent to the presidency. But a review of his record shows that the Obama era has produced much more sweeping change than most of his supporters or detractors realize.

It's true that Obama failed to create the post-partisan political change he originally promised during his yes-we-can pursuit of the White House. Washington remains as hyperpartisan and broken as ever. But he also promised dramatic policy change, vowing to reinvent America's approach to issues like health care, education, energy, climate and finance, and that promise he has kept. When you add up all the legislation from his frenetic first two years, when Democrats controlled Congress, and all the methodical executive actions from the past five years, after Republicans blocked his legislative path, this has been a BFD of a presidency, a profound course correction engineered by relentless government activism. As a candidate, Obama was often dismissed as a talker, a silver-tongued political savant with no real record of achievement. But ever since he took office during a raging economic crisis, he's turned out to be much more of a doer, an action-oriented policy grind who has often failed to communicate what he's done.

What he's done is changing the way we produce and consume energy, the way doctors and hospitals treat us, the academic standards in our schools and the long-term fiscal trajectory of the nation. Gays can now serve openly in the military, insurers can no longer deny coverage because of pre-existing conditions, credit card companies can no longer impose hidden fees and markets no longer believe the biggest banks are too big to fail. Solar energy installations are up nearly 2,000 percent, and carbon emissions have dropped even though the economy is growing. Even Republicans like Ted Cruz and Marco Rubio, who hope to succeed Obama and undo his achievements, have been complaining on the campaign trail that he's accomplished most of his agenda.

"The change is real," says Ron Klain, who served as Biden's White House chief of staff, and later as Obama's Ebola czar. "It would be nice if more people understood the change."

Obama, Art-ified: A tour through the unprecedented body of artwork depicting Barack Obama. (Click to view gallery.) | Images courtesy of the artists

In a conflict-obsessed media environment that is not exactly geared toward substantive policy analysis, Obama's technocratic brand of change has tended to be more opaque than, say, Donald Trump's plan for a wall along the Mexican border or Bernie Sanders' promise of free college for all. At times, its complexity has camouflaged its ambition. At other times, its ambition hasn't lived up to Obama's rhetoric; not everything has changed in the Obama era. For example, he talked a big game about eliminating wasteful programs, but other than killing the F-22 fighter jet, an absurdly expensive presidential helicopter and a hopelessly captured bank regulatory agency called the Office of Thrift Supervision, he hasn't done much of that.

The most obvious thing Obama hasn't done is usher in a new era of public enthusiasm for government action and the Democratic Party. He was reelected by a comfortable margin, but conservative Republicans have taken back both houses of Congress and made impressive gains in statehouses on his watch, riding a powerful wave of hostility to federal overreach. That political legacy could imperil some of Obama's left-of-center policy legacy if a Republican is elected to succeed him. It has already stymied gun control and immigration reform, while forcing Obama to accept deep spending cuts he didn't want.

But it's remarkable how often Obama has gotten what he wanted, in many cases policies that Democrats (and sometimes moderate Republicans) have wanted for decades, and how often those policies have slipped under the radar.

It's fairly well known that Obama bailed out U.S. automakers, enacted an enormous economic stimulus package, signed the most sweeping rewrite of financial rules since the Great Depression, killed the Keystone XL pipeline and issued historic carbon regulations to fight climate change. But how many Americans are aware of his administration's harsh regulations cracking down on for-profit diploma mills, inefficient industrial motors and investment advisers with conflicts of interest? Everyone knows the Obamacare website was a disaster, but few realize that Obama got some of the Silicon Valley techies who fixed it to stick around and start up a U.S. Digital Service, a groundbreaking effort to bring government tech into the 21st century.

I've spent a lot of time studying Obamaworld's obscure policy changes. I wrote a book about that Obama stimulus, The New New Deal, and I helped former Treasury Secretary Tim Geithner with his memoir. But even though the subtitle of my book was The Hidden Story of Change in the Obama Era, I didn't realize the scope of the change before I reviewed hundreds of pages of reports and interviewed dozens of his current and former aides for this article. I remember President Bill Clinton crusading for the Food and Drug Administration to regulate tobacco, but I somehow missed that Obama finally made it happen. I was aware that Obama was doubling fuel-efficiency standards for cars, and I even knew he was pushing a flurry of lower-profile efficiency mandates for appliances. But I had no clue that just one of those rules, for commercial air conditioners, will singlehandedly reduce U.S. energy use by 1 percent.

Internally, Obama has made a point of distinguishing his approach from Clinton's "small ball," telling aides he didn't seek the job to promote school uniforms. Take that \$800 billion stimulus, which set the tone for his swing-for-the-fences presidency in his very first month. Its main goal was saving the economy, but as his first chief of staff, Rahm Emanuel, liked to say, it was also stuffed with an entire administration's worth of accomplishments. By contrast, Clinton fought unsuccessfully early in his presidency for a mere \$16 billion stimulus, just enough to fund the high-speed broadband and high-speed rail initiatives in Obama's package. One veteran of both White Houses summed up the difference by telling me Clinton's put out more fact sheets touting its work, while Obama's has been too busy doing work.

"People were always saying: 'Why aren't we talking about this cool accomplishment? Under Clinton we would've bragged about it for weeks!'" recalls Jon Favreau, Obama's first-term speechwriter. "The answer was usually: 'Because there are a million other things going on.'"

Somehow, Obama's policy-first approach has managed both to galvanize his Republican

enemies, who portray him as a European-style leftist on a big-government rampage, and to disappoint many liberal elites, who see his presidency as a series of ineffectual half-measures. His administration has struggled to explain complex achievements like clearinghouses for derivatives trades, net neutrality rules for the Internet and temporary legal status for undocumented immigrants who arrived as children. It's been hard to break through with policy details when so many eyes have been on the Great Recession, the Republican revival, the partisan budget wars that have raged since 2011 and other Washington dramas. His foreign policy—drawdowns in Afghanistan and Iraq, messes in Russia and Syria, openings to Iran and Cuba, the killing of Osama bin Laden, a pending Pacific Rim trade deal and the global climate agreement in Paris—has also distracted attention from his domestic work.

But after seven years of anti-small ball, the results are pretty straightforward. The economy was bleeding 800,000 jobs a month when Obama took office; it has now enjoyed a record 69 straight months of private-sector job growth, though economists disagree about how much credit Obama deserves for the recovery, and in any case wage growth has been tepid. The deficit has shrunk by nearly \$1 trillion, and Medicare's long-term solvency has been extended by 13 years. The resuscitated auto industry produced 11 million vehicles in 2014. Federal contractors can no longer discriminate against gays, women can now serve in combat and the rich are paying higher taxes. A new Consumer Financial Protection Bureau is policing unscrupulous mortgage brokers, payday lenders and other rip-off artists, and the financial system has much less risky leverage.

Before Obama, Americans were using more energy every year; now we use less energy overall, and more of that energy is clean. Oil imports are down 60 percent from 2008 levels, more than a third of America's coal plants are shutting down and sales of LED bulbs have increased 50-fold. Health care inflation and the uninsured rate have fallen to their lowest levels in half a century, and doctors now use iPads instead of clipboards. Student borrowers can now ratchet down their monthly payments to 10 percent of their discretionary income and get their loans forgiven after 20 years, rules that are gradually and almost silently easing the student debt crisis. Nine of 13 federal appeals courts now have a majority of Democratic-appointed judges; in 2009, it was one of 13.

Americans might not agree how much Obama can personally take credit for all of it, or whether that's Change We Can Believe In. But it's change.

Early in his presidential transition, Obama led a brainstorming session with his policy team about first-term accomplishments. Geithner offered a downer of a reality check: "Your accomplishment is going to be preventing a second Great Depression."

"That's not enough for me," the president-elect shot back. "I'm not going to be defined by what I prevented."

That attitude defined Obama's first two years in office, which featured the most energetic flurry of legislation since the Great Society. He wanted to do stuff, not just avoid stuff. He wanted to be a Ronald Reagan of the left. And he believed, as Emanuel put it, that the crisis would be a terrible thing to waste.

Obama began with a stimulus larger than the entire New Deal in real dollars. Widely ridiculed as Porkulus at the time, it is now widely credited by economists with helping to end

the Great Recession with short-term economic adrenaline: record aid to the vulnerable that directly boosted 13 million Americans out of poverty; record aid to states that averted 300,000 teacher layoffs; hard-hat projects that upgraded 42,000 miles of road, 2,700 bridges and 6,000 miles of rail; and roughly \$300 billion worth of tax cuts for businesses and families.

But with little fanfare, the stimulus also poured cash into Obama's long-term agenda for reshaping the country. It transformed the U.S. clean-energy sector, blasting an astonishing \$90 billion into renewables and other long-neglected green priorities, while birthing a new research agency called ARPA-E. The only investment that got much press was a failed \$535 million loan to a solar manufacturer called Solyndra, but that same loan program financed nine of the world's largest solar farms, among other projects; the overall portfolio is thriving. The green stimulus helped quadruple U.S. wind power, put the first 400,000 electric vehicles on American roads and began a low-carbon transition that helped the United States lead the push for a bold global climate deal in Paris.

Meanwhile, the Race to the Top competition had an even faster impact on education, inspiring almost every state to embrace at least some of Obama's preferred K-12 reforms—removing caps on charter schools, expanding testing, adopting tougher standards like the Common Core—just to improve their chances for a grant. There is now a growing backlash against excessive testing and the Common Core, but in the words of Obama's outgoing education secretary, Arne Duncan, “The Race changed the game in education before the Race even started.”

In the same vein, a \$25 billion incentive program in the stimulus for health information technology has helped drag a pen-and-paper medical system into the digital age, with adoption soaring from about 10 percent of hospitals and 20 percent of doctors in 2008 to about 80 percent of hospitals and 80 percent of doctors today. E-prescriptions are ubiquitous, and digitization is already reducing fatal errors and unnecessary tests caused by sloppy handwriting and inaccessible files. There have been problems getting electronic systems to talk to each other, sparking a backlash of sorts from irritated doctors, but Farzad Mostashari, Obama's former health IT czar, is confident online medicine will inevitably produce the efficiencies common in online banking and dating. He says the griping reminded him of Louis C.K.'s “Everything's Amazing, Nobody's Happy” riff, where the comedian mocks airline passengers who whine about slow Wi-Fi instead of appreciating the miracle of flight.

“Come on, in five years, we changed an approach that had been dominant in medicine for 4,000 years,” Mostashari says.

The stimulus also offered an introduction to Obama-ism. Purity was not a priority. He needed three GOP senators to avoid a filibuster, so he caved to their demands, including an \$800 billion cap and the removal of a \$10 billion initiative to renovate America's schools. But popularity was not a priority either. He constantly browbeat his policy advisers to tell him what would work and leave the politics to him. He expected his wonks and hacks—what Emanuel dubbed his Aspen Institute and Tammany Hall—to stick to their respective knitting.

But Obama's guiding political assumption—that data-driven, evidence-based policy, at least in its center-left form, would inevitably turn out to be good politics—ended up being seriously flawed. A stark example from the stimulus was Making Work Pay, an \$800 tax cut for most workers. His economists wanted to dribble out the cash to recipients a few dollars a

week in their paychecks, because studies showed they would be less likely to spend the windfall if they realized they were getting it. His political advisers argued that it would be insanity to conceal middle-class tax cuts rather than send Americans fat envelopes with Obama's name on them. But Obama sided with his policy team, and later surveys showed that less than 10 percent of the public had any clue he had cut their taxes.

The stimulus, the Tammany Hall types joked, was Crafted by Economists, Implemented by Wonks, Beloved by None. And it was not Obama's only crisis response whose policy results outstripped its political reputation. His much-maligned auto bailout rescued General Motors and Chrysler from bankruptcy and helped revive the industrial Midwest. Geithner's widely mocked stress tests for big banks stabilized a financial system that was still on the edge of collapse despite Bush's Wall Street bailouts. One recent study concluded that without the government's suite of emergency measures, GDP losses would have tripled and unemployment would have soared to 16 percent.

Yet those very emergency measures fueled the anti-government Tea Party on the right, while convincing many on the left that Obama cared more about Wall Street than Main Street. Those beliefs did not seem to change much even after Obama went on to push comprehensive Wall Street reforms through Congress, while helping to craft aggressive new international financial rules known as Basel III. It's hard to explain how a barrage of inside-baseball reforms like enhanced capital and liquidity requirements, "living wills," "orderly resolution authority," "SIFI surcharges" and a new oversight body known as "FSOC" have reduced the risk of future bailouts, but the bottom line is that financial behemoths no longer enjoy much of a "too-big-to-fail subsidy." They used to borrow at much lower rates than small banks because lenders correctly assumed the government would rescue them in a panic. Not anymore. And Obama's new consumer bureau may be the most influential new regulatory agency since the EPA, already collecting more than \$10 billion in fines from financial players that used to enjoy relative impunity.

Nevertheless, Republicans have savaged Obama's financial policies as a command-and-control assault on free enterprise that will inevitably lead to more bailouts. Many liberals have dismissed them as a craven sellout because they didn't break up the mega-banks. And if Obama was disappointed by the public's lack of appreciation for his role in ending the financial crisis and reducing the risk of another one, well, the public hasn't been too enthusiastic about the signature achievement that bears his name, either.

Obamacare has unleashed America's biggest expansion of health care access since the creation of Medicare and Medicaid. It has already extended medical coverage to some 18 million uninsured Americans. It also closed loopholes that insurers used to deny coverage to insured Americans when they got sick. And it eliminated co-payments for quit-smoking programs, birth control pills, certain cancer screenings and other preventive care. As Obama has suggested, it's what he was talking about when he talked about change.

But behind the headlines about access, Obamacare had another set of even more transformative goals for the system. For years, U.S. health inflation had far outpaced general inflation, inflicting crushing burdens on patients and companies while gravely threatening the federal government's budgetary future. America's long-term fiscal problems were almost entirely health care problems, and Obama was determined to "bend the cost curve" of Medicare and Medicaid spending projections that were sloping upward at a scary angle.

He faced two obstacles, the first political. “Controlling costs” sounded like a euphemism for rationing care, and GOP opponents made Obamacare sound like a plot to pull the plug on granny, portraying an independent board that could recommend cost-effective tweaks to Medicare as a bureaucratic “death panel.” And many Democrats preferred the giveaway provisions expanding access—one Obama aide called them “candy for the left”—to the spinach-like takeaways that threatened to reduce income for doctors, hospitals and other influential lobbies.

The other obstacle to cost control was that no one was sure how to do it. There were dozens of ideas floating around, like reduced Medicare reimbursements to providers, increased competition that could drive down prices, and incentives to promote home visits and generic drugs. The holy grail was finding alternatives to the longstanding fee-for-service system that rewards providers for providing more care instead of better care, like “bundled payments” to a single provider to cover entire medical episodes, or “accountable care organizations” that would receive fixed payments to coordinate care for specific patients. But no one knew whether any of those approaches would work, because none of them had much of a track record.

Obama insisted on including almost all of them. Less than one-fourth of the bill was devoted to access. The rest was stuffed with almost every cost-control idea in circulation, from new competitive bidding rules for wheelchairs to a government Innovation Center to test new payment models to a “Cadillac tax” on pricey employer-sponsored plans. “We did a smorgasbord of just about everything people thought could conceivably help,” says Peter Orszag, Obama’s former budget director.

And so far, the cost curve is bending even faster than White House officials had dreamed. Health care is still getting more expensive, but since 2010, the growth rate has slowed so drastically that the Congressional Budget Office has slashed its projection for government health spending in 2020 by \$175 billion. That’s enough to fund the Navy for a year, or the EPA for two decades. “We wanted to throw a whole bunch of stuff against the wall to see if any of it would stick, which probably sounded bogus,” Orszag says. “But if these results continue, they’ll fundamentally change the fiscal trajectory of the country.”

Some of the see-what-sticks cost experiments also seem to be improving care. One recent report found that infections and other “hospital-acquired conditions” have declined 17 percent since 2010, when Obamacare created financial incentives for hospitals to avoid them. That reduction saved an estimated 87,000 lives and \$20 billion. A similar effort to incentivize better management of discharged patients has coincided with a decline in hospital readmission rates that’s keeping 150,000 more Medicare patients at home every day, according to Meena Seshamani, director of the administration’s Office of Health Reform.

Under Obamacare, about one-fifth of Medicare patients have already shifted into alternatives to fee-for-service, and the goal is to get half the system paying for value rather than volume by 2018. Maryland’s hospitals are now paid through “global budgets” that include outpatient care, so they no longer have incentives to admit patients just to keep their beds full. A recent New England Journal of Medicine article found the state’s hospital costs increased at less than half the expected rate in the program’s first year, saving Medicare \$116 million. There are signs that Obama’s convoluted jumble of changes may be starting to rationalize an irrational system. Patrick Conway, the director of the new innovation center, told me about a new Independence at Home experiment that coordinates nurse and doctor visits for frail and

disabled patients—and saved Medicare \$3,000 per beneficiary in its first year. One elderly diabetic who had 19 hospitalizations the previous year had only one after enrolling in the program.

Obamacare remains largely unloved, even though periodic Republican efforts to repeal it are unpopular, too. GOP critics have hammered away at Obama's false promise that all Americans who liked their plans would be able to keep them, at an Obamacare adviser who suggested voters were stupid, at the fiasco with its website, at the unpopular "individual mandate," at problems with exchanges and co-ops and other new planks of reform. Patients have complained about high deductibles and heightened uncertainty; many providers are unhappy about reduced reimbursements; a frenzy of mergers is reshaping the entire industry. The recent bipartisan budget deal suspended the Cadillac tax, as well as Obamacare's tax on medical devices—setbacks for cost control. Meanwhile, much of the left is still upset that Obama didn't push for the "public option," a government-run insurer that could have helped cut costs by competing with the private sector but that didn't have 60 votes in the Senate.

The result of all this dissatisfaction with Obamacare, as well as the Obama recovery and Obama's financial reforms, was a Republican landslide in the 2010 midterms, returning the House to GOP control. In a divided government, the president no longer had the power to advance his agenda through legislation—and his opposition had no interest in helping him.

But he was still president.

Washington is obsessed with the White House bully pulpit, but that's not what's driven change in the Obama era. Obama has certainly had memorable rhetorical moments: his rendition of "Amazing Grace" in Charleston, his meditation on civil rights in Selma, even his observation that Trayvon Martin could have been his son. Polls suggest his "evolution" on gay marriage helped build popular support, and his rainbow-lit White House after the Supreme Court upheld it was powerful symbolism. Some Americans have surely been inspired by Obama's history-making firsts: appointing the first female Fed chair, the first drug czar in recovery, the first gay Army secretary, the first transgender White House staffer, the first black man and woman to serve as attorney general and, of course, the fact of his own skin color. His aides also argue some of his bully-pulpit crusades have inspired change outside Washington. For example, 21 states raised their minimum wages after Obama elevated the issue.

But his minimum-wage push stalled in Congress, as did his public pushes for universal pre-K, free community college and paid parental leave. Obama made some of his most eloquent speeches after the massacres in Tucson, Newtown and Charleston, but the gun control bills he pushed went nowhere. He simply lacked the votes. The same problem stalled his American Jobs Act, a package of tax cuts, infrastructure projects and other goodies he announced in a prime-time address to Congress in 2011. Pundits had been scolding him for neglecting his bully pulpit, so he embarked on a national barnstorming tour to build support, leading crowds in chants of "Pass the bill!" Congress did not pass the bill.

Obama's aides sometimes wondered if his outspoken advocacy for his priorities made them less likely to happen, since supporting Obama's priorities was dangerous politics for the GOP. That's why he took the opposite approach to immigration reform, keeping relatively quiet so that Republicans who considered him toxic wouldn't reflexively reject reform. But again, nothing happened, because, again, reform lacked the necessary support in Congress.

The outside game has been vastly overrated in the Obama era. For all the change he's driven, there hasn't been much in the hearts-and-minds arena.

Instead, Obama has relied on the inside game. Since 2011, that's meant executive orders, regulations and other unilateral actions. The president no longer had a friendly Congress, but he still controlled the executive branch, the vast bureaucracy responsible for the actual workings of government. He couldn't pass a law requiring employers to provide paid sick leave, but he did issue an executive order requiring federal contractors to do it. He protected the world's largest marine reserve in the Pacific Ocean and 19 other national monuments without any input from Congress. His agencies have auctioned off public spectrum to improve mobile broadband access, created a "myRA" to help Americans without pensions save for retirement and pushed through a "gainful employment rule" cracking down on colleges whose former students have high debt levels and low incomes, a rule that's already decimating the for-profit education industry. Now his administration is finalizing a "fiduciary rule" that will require financial advisers to serve the best interest of their clients, and changing overtime rules to ensure that firms can't deny time-and-a-half to workers making less than \$50,000 a year by classifying them as managers. And he just announced a new effort to expand background checks for gun purchases, a modest attempt to achieve through executive action what he could not through legislation.

While his slogans have varied—"we can't wait," "pen and phone," "Year of Action"—his incremental move-the-needle strategy hasn't. It just became more obvious in 2015, when Republicans took back the Senate and he began joking about his "rhymes-with-bucket list." The day after the election, in a low-key not-quite-pep talk that was quintessential Obama, he told his staff to take an hour to mope, then get back to work.

"We still run the largest organization on the planet, with the largest capacity to do good," he told them.

Obama's most aggressive uses of Washington's levers of power have involved energy, most visibly his Climate Action Plan to avoid 6 billion metric tons of carbon through 2030. Its highest-profile element is his carbon rule for power plants, which aims to slash power-sector emissions by 32 percent. But a slew of lesser-known restrictions on soot, mercury, sulfur dioxide, smog and other coal-fired pollutants have already helped force nearly one-third of America's coal plant capacity into retirement, getting the sector more than halfway to its carbon goal before the carbon rule was even announced. The stimulus-launched clean energy revolution is also helping; the administration has already approved 57 renewable power projects on federal land, 57 more than every previous administration combined.

However, the most ambitious plank of the Climate Action Plan, accounting for half of its emissions goals, has been practically invisible. It's an energy efficiency effort known as "appliance and equipment standards." It's on track to slash 3 billion tons of emissions by 2030; that's the equivalent of taking every car off America's roads for two years, or shutting down every power plant for a year and a half—a striking behind-the-scenes example of the Obama administration taking matters into its own hands.

Since 1979, the Department of Energy has set standards to cut energy waste from all kinds of products sold in the United States, reducing electricity consumption while saving consumers money on utility bills. The standards have worked; the average refrigerator sold today, though considerably bigger and cheaper than 1970s models, uses one-fourth as much power. But the



program sputtered to a virtual halt in the Bush administration. In his third week as president, Obama visited DOE and pledged to wipe out the growing backlog of overdue standards. “We’ll lead a revolution in energy efficiency,” he said. He talked about efficiency with such enthusiasm while the economy was falling apart that Jon Stewart did a riff on The Daily Show making fun of the president’s priorities. At an event at a Home Depot later that year, the president actually declared energy efficiency “sexy.”

DOE has responded by completing new standards for 39 separate products, from pool heaters to clothes dryers. It finalized more than twice as many rules in 2014 as it finalized during the entire Bush administration, and it still hopes to complete as many as 20 more. Obama’s new standards for industrial motors and fluorescent lighting have each produced record electricity savings—and the upcoming rule for commercial air conditioners will surpass them by far. Most of the new rules even drew support from the manufacturers who must comply, although lately they have pushed back.

That’s because DOE’s rule-making pace has gone from hectic to frantic since Obama made the standards so central to his climate plan. One industry official told me the regulatory process since then has been “an I Love Lucy-type conveyor belt.” Ernest Moniz, Obama’s second-term energy secretary, oversaw appliance standards as a DOE official under President Clinton, and he’s made it abundantly clear they’re a top priority now.

“They’re hell-bent to ram through as many rules as they can, as fast as they can, at the highest levels they think they can justify to a judge,” says Stephen Yurek, president of the Air Conditioning, Heating and Refrigeration Institute. But like it or not, the barrage of strict new rules is a key reason why U.S. power demand, after decades of growth, is now virtually flat, averting the need for new plants while saving consumers billions of dollars.

The rules are just part of a larger efficiency crusade that included more than \$15 billion worth of stimulus investments; a leap in automobile fuel-efficiency standards to 54.5 miles per gallon by 2025 along with the first-ever fuel standards for heavy trucks; and an intensive effort to green the government and cut federal emissions 40 percent. Obama has authorized \$2 billion in contracts for agencies to pursue green retrofits financed by future energy savings, which have helped reduce federal energy use to its lowest level in 40 years—while avoiding the need for congressional approval. There’s been a special focus on greening the Pentagon, where leaders like Navy energy chief Vice Admiral Dennis McGinn (ret.), former head of the American Council on Renewable Energy, and Air Force energy chief Miranda Ballentine, former head of sustainability at Wal-Mart, are getting the world’s single largest consumer of energy to consume a lot less of it. Ballentine says the Air Force has already cut its carbon footprint 21 percent since 2008, through changes like LED-lit runways and fuel-efficiency upgrades for a fleet of jets larger than all U.S. airlines’ combined.

“There weren’t many places where I could have a bigger impact than Wal-Mart, but it doesn’t get bigger than this,” she says.

So, yes, lots of change. Healthier school lunches. A ban on “light” cigarettes. Streamlined financial aid forms that take college applicants 20 minutes to complete instead of an hour. Reduced sentencing disparities between crack and powdered cocaine. A popular new competitive grant program called TIGER for innovative transportation projects. Immigration enforcement that prioritizes dangerous felons rather than ordinary families. The Lilly Ledbetter Fair Pay Act easing gender discrimination lawsuits. New rules requiring fast-food

restaurants to post nutritional information. The percentage of student borrowers getting relief through through “income-based repayment” has tripled in just the past two years. George W. Bush’s tax cuts are gone for families earning more than \$450,000 a year and permanent for everyone else; Bush’s limits on stem-cell research are gone, too. Medicare will now cover end-of-life planning discussions, a shift that could help ease the pain, as well as the cost, of many American deaths. And data and evidence have been so central to Obamaworld policymaking that a former Republican congressional staffer, Brookings Institution scholar Ron Haskins, has written a paean titled *Show Me the Evidence: Obama’s Fight for Rigor and Results in Social Policy*.

But any evaluation of Obama’s policy legacy has to grapple with the fact that it’s been a political debacle for most Democrats who aren’t named Obama. The GOP now has an iron grip on the House and a solid majority in the Senate; compared with 2009, there are 10 additional Republican governors and some 900 additional Republican state legislators. This isn’t just a political problem: It had an instant impact on his agenda—for example, crippling his vision for a national high-speed rail network. America’s first bullet train was supposed to be operating by now in Florida, but after riding a Tea Party wave into office in 2010, GOP Governor Rick Scott killed the project. And congressional Republicans have refused to approve a penny for high-speed rail since then.

The resurgent Republicans made spending cuts their top priority, threatening to shut down the government or force it into a catastrophic default if Obama didn’t agree to a retrenchment. He grudgingly accepted a deal that included the deep cuts known as the “sequester,” reducing discretionary spending to its lowest levels since the Eisenhower era. That fiscal squeeze, along with Obama’s tax hikes and the economic recovery, has helped reduce deficits from an unsustainable 10 percent of GDP to a relatively stable 3 percent. But it also threatens the future of Obama’s progressive project—things like infrastructure and health care and education cost money.

Of course, if a Republican succeeds Obama with a Republican Congress in place, the likely result would be far deeper spending cuts. The GOP candidates have proposed trillions of dollars’ worth of tax cuts as well, and they all hope to roll back Obamacare, Wall Street reform and the EPA’s carbon rule. Really, they hope to roll back the entire Obama era.

But that might not be doable anymore. It’s easier to prevent people from getting stuff than it is to take away stuff people already have, and even if Republicans gain full control of Washington, there are signs that they would be reluctant to kick 15 million people off health insurance and remove Obamacare’s insurance protections for everyone else. It’s also unclear that they would be able to reverse the ongoing shift in the health care system from paying for volume to paying for value—or that they would want to. Similarly, the GOP candidates would certainly be less inclined to enforce carbon regulations. But it’s tough to see how they could reverse the larger trends toward cleaner energy that began during the Obama era, as dirty power gets more expensive and clean power gets cheaper. If one lesson of the Obama era is that doing stuff in Washington is hard, another is that undoing stuff is even harder.

Nevertheless, 2016 will be in part a referendum on the Obama era, even if the Democratic nominee is named Clinton, even in the increasingly unlikely event the GOP nominee is named Bush. The Republicans are already running against Obama, attacking his big-government, anti-business, climate-obsessed ways. And Hillary Clinton has, at times warily, made the case that economic indicators have improved under Obama, which is true.

Unemployment has dropped from a peak of 10 percent in 2009 to 5 percent today. House Speaker Paul Ryan recently called this “the illusion of success,” but if it is, it’s an illusion that includes fewer uninsured, a better housing market and a vastly improved fiscal outlook.

Still, that raises a question: If the Obama brand of change is so great, why haven’t more Americans embraced it? Does he have a larger “Everything’s Amazing, Nobody’s Happy” problem?

When I put this to Obama’s political aides, they acknowledge everything isn’t amazing, especially middle-class wage growth, but they also say plenty of Americans are happy. The president’s approval ratings are hovering just below 50 percent, better than any 2016 candidate’s in this era of rigid partisan polarization. And in their focus groups, Americans respond much more positively to Obama and his achievements when they’re reminded that he inherited an economy contracting at a minus 8 percent annual rate.

That said, Obama’s Change We Can Believe In is clearly less resonant today than it was as an alternative to Bush in 2008. In a recent GQ interview with Bill Simmons, Obama blamed this on bad salesmanship, saying he wished he had communicated better early in his presidency. “I think a certain arrogance crept in, in the sense of thinking as long as we get the policy ready, we didn’t have to sell it,” Obama said. “One thing I learned through some tough election cycles: You can’t separate good policy from the need to bring the American people along and make sure that they know why you’re doing what you’re doing.”

With all due respect, that’s bogus. I’ve done tons of reporting on Obama’s early presidency, and while his team was focused on policy, nobody in the White House thought they wouldn’t have to sell it. And they tried to.

It just didn’t sell. The question is why, a question I can’t answer, but a question that matters for 2016. At the time, there were all kinds of internal debates about messaging—how much to blame Bush, how much to promise, how much to talk about jobs while jobs were still disappearing, how much to dance in the end zone once the policies seemed to be working but people were still hurting—and none of them has ever been resolved.

But one possibility, a troubling one for Hillary Clinton and the Democratic Party, is that Obama’s activist policies poll badly because people just don’t like them. I thought about this after Obama’s recent Oval Office address about terrorism, when the media consensus seemed to be that he should have announced plans to Do More. Bush was a Do More president in foreign affairs, and by most accounts it didn’t work out too well. But Americans seem to respond well when commanders in chief vow to Do More to keep them safe.

In domestic affairs, however, Americans often react badly to promises to Do More. They seem to suspect that when government acts, it’s probably acting to help someone else. It may be that, just as Americans wanted to Do Less abroad after Bush, they’ll look for someone who will promise to Do Less at home after Obama.

Then again, if Democrats do manage to hold the White House, Obama’s domestic legacy as a Do More guy will be safe. The prevailing media narrative of his era has been all about Washington paralysis, but the prevailing historical narrative is much likelier to focus on social and economic change, for better or for worse. For those of us who follow policy and politics in real time, that gap between perception and reality in the Obama era ought to be a

BFD.

*Michael Grunwald is senior staff writer for Politico Magazine and editor-at-large of The Agenda.*

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**To:** [jfdc](#)  
**Subject:** Re: <no subject>  
**Date:** Thursday, January 07, 2016 9:00:19 PM

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**Cc:** [Regina Clemente](#); [Banks, Angela](#)  
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**Date:** Saturday, January 09, 2016 12:19:37 PM

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Sent: Saturday, January 09, 2016 11:44 AM  
To: Hinton, Karen; jfdc  
Cc: Regina Clemente; Banks, Angela  
Subject: RE: Connecting

Thanks.  
Let us know good time to talk  
Best.

-----Original Message-----

From: Hinton, Karen [<mailto:KHinton@cityhall.nyc.gov>]  
Sent: Saturday, January 9, 2016 8:00 AM  
To: Robert Greenwald <[robert@bravenewfilms.org](mailto:robert@bravenewfilms.org)>; jfdc <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
Cc: Regina Clemente <[regina@bravenewfilms.org](mailto:regina@bravenewfilms.org)>; Banks, Angela <[abanks@cityhall.nyc.gov](mailto:abanks@cityhall.nyc.gov)>  
Subject: RE: Connecting

We have a presser then, and I'll be preparing for that and reporters' questions from morning until about 1. I can do at 1. Rob Bennett is probably going to be your go-to guy on this but I can tell you about what we are doing around gun control and safety. We are preparing to include gun control/safety in our State of the City at the end of the month. Karen

Karen Hinton  
Press Secretary  


Follow Me On Twitter @KarenHinton

---

From: Robert Greenwald [[robert@bravenewfilms.org](mailto:robert@bravenewfilms.org)]  
Sent: Saturday, January 09, 2016 10:49 AM  
To: Hinton, Karen; jfdc  
Cc: Regina Clemente  
Subject: RE: Connecting

Hi Karen....  
Never heard back.  
Are we on for Monday?

-----Original Message-----

From: Robert Greenwald  
Sent: Friday, January 8, 2016 7:18 AM  
To: 'Hinton, Karen' <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>; jfdc <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
Cc: Regina Clemente <[regina@bravenewfilms.org](mailto:regina@bravenewfilms.org)>  
Subject: RE: Connecting

Thank john!  
Hi Karen, look forward to talking and having some real impact.  
Did you get to see trailer?  
Monday at 2.30 or 3.00 pst?  
I am copying regina our campaign director...

Fyi, I had been emailing withMBDB and connectedme with rob bennett.

-----Original Message-----

From: Hinton, Karen [<mailto:KHinton@cityhall.nyc.gov>]  
Sent: Friday, January 8, 2016 6:06 AM  
To: jfdc <jfdc@akpdmedia.com>  
Cc: Robert Greenwald <robert@bravenewfilms.org>  
Subject: Re: Connecting

Could we talk Monday? What's a good time!

Sent from my iPhone

> On Jan 8, 2016, at 9:02 AM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>  
> Hey Robert - meet Karen Hinton, MBDB's press secretary... Karen, meet Robert... Hoping you guys  
can talk about gun safety & how to get the word out!

**From:** [Geri Prado](#)  
**To:** [jfdc](#); [Snyder, Thomas](#)  
**Subject:** Fwd: Friedrichs- oral arguments start tomorrow  
**Date:** Sunday, January 10, 2016 10:48:30 PM

---

I got a note from Naomi (Saunders EA) checking FYI. I said this was CH and you, Tom were on it. I then got worried that LS would call MBDB.

Begin forwarded message:

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** January 10, 2016 at 10:46:27 PM EST  
**To:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>, Phil Walzak <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>, [EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov), Tom Snyder <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Friedrichs- oral arguments start tomorrow

Hi everyone-

You're all likely aware but I wanted to flag that tomorrow is when the Supreme Court is starting oral arguments on Friedrichs.

Mayor- AFSCME has asked for you to author an Op-Ed with a hard deadline of Wednesday. They sent over request and Tom and Phil have the info needed.

National and locally based groups are converging on the SC steps tomorrow.

Heads up as President Saunders or President Weingarten may call if they haven't already.

Thank you and let me know if there is any information you'd like.

Gp



**From:** [Nicholas Baldick](#)  
**To:** [Thomas Snyder](#)  
**Cc:** [Jonathan Rosen](#); [jfdc](#); [Peter Ragone](#); [David Kieve](#); [Emma Wolfe](#); [PhilWalzak](#); [REDACTED] [Williams, Dominic](#); [Gabrielle Fialkoff](#); [N. Smith](#); [FLONYC](#); [Roxanne John](#); [Ross Offinger](#); [Anna Greenberg](#)  
**Subject:** Re: Confirmed  
**Date:** Tuesday, January 12, 2016 3:05:57 PM  
**Attachments:** [Draft Retreat Agenda 1.17.16.docx](#)

---

Draft Agenda Attached

If anyone has thoughts please send to me, we have no editorial pride on agendas

On Jan 12, 2016, at 9:16 AM, Thomas Snyder <[REDACTED]> wrote:

Given the many schedule changes, I am confirming that our mini-retreat is happening this Sunday the 17th at Gracie from 11am - 3pm. Nick will be sending around an agenda shortly.

Nick Baldick  
Hilltop Public Solutions  
The Washington Harbour  
[3000 K Street NW, Suite 320](#)  
[Washington](#), D.C. 20007  
Main: [202-298-3232](#)  
Fax: [202-298-6115](#)  
[nbaldick@hilltoppublicsolutions.com](mailto:nbaldick@hilltoppublicsolutions.com)

**Mini Retreat**  
**Sunday, January 17<sup>th</sup>, 2016**  
**11:00 AM to 3:00 PM**

**GOALS OF THIS RETREAT:** A clear-eyed look at 2017 and how we can create the most optimal route to reelection in 2016.

**AGENDA:**

- I. OPENER – Mayor de Blasio**
- II. FINANCE PLAN – Nick Baldick (15 minutes)**
- III. STRATEGIC PLAN & MESSAGE – Phil Walzak (40 minutes)**
- IV. BREAK**
- V. OUTREACH PLAN – Emma Wolfe (40 minutes)**
- VI. CITY HALL SCHEDULE & RESPONSIVENESS – Tom Snyder (30 minutes)**
- VII. SHAPING THE FIELD – Emma Wolfe & Nick Baldick (20 minutes)**
- VIII. THE STATE - STATE SENATE & STATE-CITY DYNAMICS – Emma Wolfe and Nathan Smith (30 minutes)**
- IX. CAMPAIGN FOR ONE NEW YORK - Jonathan Rosen (15 minutes)**
- X. CONCLUSION**

**Materials / Presentations:**

- 2016 Toplines Strategic Plan, Message Box (PW)
- Fundraising Plan (NB)
- State Strategy /State Senate (EW)
- Schedule Program (TS)
- 2016 Outreach Plan (EW)
- 2017 Scenarios (EW)

**From:** [Phillip Walzak](#)  
**To:** [Nicholas Baldick](#)  
**Cc:** [Thomas Snyder](#); [Jonathan Rosen](#); [jfdc](#); [Peter Ragone](#); [David Kieve](#); [Emma Wolfe](#); [Williams, Dominic](#); [Gabrielle Fialkoff](#); [N. Smith](#); [FLONYC](#); [Roxanne John](#); [Ross Offinger](#); [Anna Greenberg](#)  
**Subject:** Re: Confirmed  
**Date:** Tuesday, January 12, 2016 3:13:58 PM


---

and also HRC stuff

On Tue, Jan 12, 2016 at 3:12 PM, Nicholas Baldick  
<[nbaldick@hilltoppublicsolutions.com](mailto:nbaldick@hilltoppublicsolutions.com)> wrote:

Draft Agenda Attached

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Fax: [202-298-6115](tel:202-298-6115)  
[nbaldick@hilltoppublicsolutions.com](mailto:nbaldick@hilltoppublicsolutions.com)

**From:** [Thomas Snyder](#)  
**To:** [PhilWalzak](#) [REDACTED]  
**Cc:** [jfdc](#); [Nicholas Baldick](#); [Jonathan Rosen](#); [Peter Ragone](#); [David Kieve](#); [Emma Wolfe](#); [Williams, Dominic](#); [Gabrielle Fialkoff](#); [N. Smith](#); [FLONYC](#); [Roxanne John](#); [Ross Offinger](#); [Anna Greenberg](#)  
**Subject:** Re: Confirmed  
**Date:** Tuesday, January 12, 2016 4:03:48 PM

---

Agree - No.

On Tue, Jan 12, 2016 at 3:49 PM, Phillip Walzak <[REDACTED]> wrote:  
i dont think so....

On Tue, Jan 12, 2016 at 3:16 PM, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)> wrote:  
Should we have Geri come for that portion?

---

**From:** Phillip Walzak <[REDACTED]>  
**Date:** Tuesday, January 12, 2016 at 3:11 PM  
**To:** Nick Baldick <[nbaldick@hilltoppublicsolutions.com](mailto:nbaldick@hilltoppublicsolutions.com)>  
**Cc:** Thomas Snyder <[REDACTED]> Jonathan Rosen <[jonathan@berlinrosen.com](mailto:jonathan@berlinrosen.com)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, Peter Ragone <[REDACTED]> David Kieve <[dkieve@hilltoppublicsolutions.com](mailto:dkieve@hilltoppublicsolutions.com)>, Emma Wolfe <[REDACTED]> Dominic Williams <[DWilliams@cityhall.nyc.gov](mailto:DWilliams@cityhall.nyc.gov)>, Gabrielle Fialkoff <[REDACTED]> "N. Smith" <[REDACTED]> Chirlane McCray <[FLONYC@cityhall.nyc.gov](mailto:FLONYC@cityhall.nyc.gov)>, Roxanne Johns <[REDACTED]> Ross Offinger <[REDACTED]> Anna Greenberg <[agreenberg@gqrr.com](mailto:agreenberg@gqrr.com)>  
**Subject:** Re: Confirmed

i think we need to talk TPA 2.0, what it looks like and how it fits into overall plan

On Tue, Jan 12, 2016 at 3:12 PM, Nicholas Baldick <[nbaldick@hilltoppublicsolutions.com](mailto:nbaldick@hilltoppublicsolutions.com)> wrote:  
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Fax: [202-298-6115](tel:202-298-6115)  
[nbaldick@hilltoppublicsolutions.com](mailto:nbaldick@hilltoppublicsolutions.com)

**From:** [Viguers, Jonathan](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [jfdc](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Snyder, Thomas](#); [Da Costa, Ricky](#); [Shorris, Anthony](#); [Griffith, Chantell](#); [Williams, Dominic](#); [Tarlow, Mindy](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); [Schwartz, Regina](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Seignious, Sandy](#); [Fuleihan, Dean \(OMB\)](#); [Darlington, Mandy \(OMB\)](#); [Glen, Alicia](#); [Bruch, Mary](#); [Buery, Richard](#); [Cutler, Dorothy](#); [Carter, Zach \(Law\)](#); [Yarde, Ann-Marie \(LAW\)](#); [Wiley, Maya](#); [Reisman, Lisette](#); [Arslanian, Kayla](#); [Almonte, Catherine](#)  
**Subject:** RE: MBBD: SOTC Prep  
**Date:** Thursday, January 14, 2016 3:23:06 PM

---

We are delayed. Please stand by.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Monday, January 11, 2016 3:48 PM

**To:** Salazar-Rodriguez, Prisca; jfdc; Jonathan Rosen; Blumm, Kate; Snyder, Thomas; Da Costa, Ricky; Shorris, Anthony; Griffith, Chantell; Williams, Dominic; Tarlow, Mindy; Wolfe, Emma; Schnake Mahl, Gabriel; Schwartz, Regina; Hagelgans, Andrea; Walzak, Phil; Seignious, Sandy; Fuleihan, Dean (OMB); Darlington, Mandy (OMB); Glen, Alicia; Bruch, Mary; Buery, Richard; Cutler, Dorothy; Carter, Zach (Law); Yarde, Ann-Marie (LAW)); Wiley, Maya; Reisman, Lisette; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBBD: SOTC Prep

**When:** Thursday, January 14, 2016 3:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Blue Room

**From:** [Viguers, Jonathan](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [jfdc](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Snyder, Thomas](#); [Da Costa, Ricky](#); [Shorris, Anthony](#); [Griffith, Chantell](#); [Williams, Dominic](#); [Tarlow, Mindy](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); [Schwartz, Regina](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Seignious, Sandy](#); [Fuleihan, Dean \(OMB\)](#); [Darlington, Mandy \(OMB\)](#); [Glen, Alicia](#); [Bruch, Mary](#); [Buery, Richard](#); [Cutler, Dorothy](#); [Carter, Zach \(Law\)](#); [Yarde, Ann-Marie \(LAW\)](#); [Wiley, Maya](#); [Reisman, Lisette](#); [Arslanian, Kayla](#); [Almonte, Catherine](#)  
**Subject:** RE: MBBD: SOTC Prep  
**Date:** Thursday, January 14, 2016 4:58:46 PM

---

Please gather.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Monday, January 11, 2016 3:48 PM

**To:** Salazar-Rodriguez, Prisca; jfdc; Jonathan Rosen; Blumm, Kate; Snyder, Thomas; Da Costa, Ricky; Shorris, Anthony; Griffith, Chantell; Williams, Dominic; Tarlow, Mindy; Wolfe, Emma; Schnake Mahl, Gabriel; Schwartz, Regina; Hagelgans, Andrea; Walzak, Phil; Seignious, Sandy; Fuleihan, Dean (OMB); Darlington, Mandy (OMB); Glen, Alicia; Bruch, Mary; Buery, Richard; Cutler, Dorothy; Carter, Zach (Law); Yarde, Ann-Marie (LAW)); Wiley, Maya; Reisman, Lisette; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Subject:** MBBD: SOTC Prep

**When:** Thursday, January 14, 2016 3:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Blue Room

**From:** [B](#)  
**To:** [Walzak, Phil](#); [Hinton, Karen](#); [Jonathan Rosen](#)  
**Cc:** [jfdc](#); [Hagelgans, Andrea](#)  
**Subject:** Re: HRC question/Blitzer  
**Date:** Friday, January 15, 2016 12:57:44 PM

---

I got this

---

**From:** "Walzak, Phil" <PWalzak@cityhall.nyc.gov>  
**Date:** Fri, 15 Jan 2016 17:53:51 +0000  
**To:** Hinton, Karen<KHinton@cityhall.nyc.gov>; B<BCCD@cityhall.nyc.gov>; Jonathan Rosen<Jonathan@berlinrosen.com>  
**Cc:** jfdc<jfdc@akpdmmedia.com>; Hagelgans, Andrea<AHagelgans@cityhall.nyc.gov>  
**Subject:** RE: HRC question/Blitzer

Rec not be a pundit

Double down on HRC msg, record a progressive agenda, and express confidence it resonates w the people and will ultimately prevail on its substance

---

**From:** Hinton, Karen  
**Sent:** Friday, January 15, 2016 12:52 PM  
**To:** B  
**Cc:** jfdc; Walzak, Phil; Hagelgans, Andrea  
**Subject:** HRC question/Blitzer

Mayor will ask also about Bernie threat to HRC.

Copying others for thoughts.

Sent from my iPhone

Begin forwarded message:

**From:** "Overzat, Gregory" <[Gregory.Overzat@turner.com](mailto:Gregory.Overzat@turner.com)>  
**Date:** January 15, 2016 at 12:41:56 PM EST  
**To:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Subject:** RE: 1:10

Primarily the threat Bernie's seemingly posing to her in the latest polls and the issue of income inequality, which has been a major issue in the Democratic race

---

**From:** Hinton, Karen [<mailto:KHinton@cityhall.nyc.gov>]  
**Sent:** Friday, January 15, 2016 12:40 PM  
**To:** Overzat, Gregory <[Gregory.Overzat@turner.com](mailto:Gregory.Overzat@turner.com)>  
**Subject:** Re: 1:10

Any specifics on HRC?



Sent from my iPhone

On Jan 15, 2016, at 12:31 PM, Overzat, Gregory <[Gregory.Overzat@turner.com](mailto:Gregory.Overzat@turner.com)> wrote:

AMAZING!! Wolf is interested in the Cruz stuff of course, besides the “New York values” comment, him also making the remark that he can win New York (does the Mayor agree?), want to talk a bit about Hillary too leading into Sunday night’s debate.

---

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**Sent:** Friday, January 15, 2016 12:30 PM

**To:** Overzat, Gregory <[Gregory.Overzat@turner.com](mailto:Gregory.Overzat@turner.com)>

**Subject:** 1:10

1:10 good, arriving 1:00 or so. See you soon. What other questions aside from Cruz?

Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton

**From:** [Hinton, Karen](#)  
**To:** [Walzak, Phil](#)  
**Cc:** [B: Jonathan Rosen](#); [jfdc](#); [Hagelgans, Andrea](#); [Wolfe, Emma](#)  
**Subject:** Re: HRC question/Blitzer  
**Date:** Friday, January 15, 2016 1:30:40 PM

---

Doing Ashley ban field -- mini ambush - will ask him about stock market . Will talk about property values we released today. he spoke with dean.

Said ok to property values since CUNY issue hopefully behind us.

Will use throughout afternoon getting times from producer

Sent from my iPhone

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Karen Hinton  
Press Secretary



Follow Me On Twitter @KarenHinton

**From:** [Gunaratna, Mahen](#)  
**To:** [Hinton, Karen](#); [Walzak, Phil](#)  
**Cc:** [Jonathan Rosen](#); [jfdc](#); [Hagelgans, Andrea](#)  
**Subject:** RE: HRC question/Blitzer  
**Date:** Friday, January 15, 2016 1:50:53 PM

---

Some info here:

<http://www.cnn.com/2016/01/15/politics/ted-cruz-donald-trump-birther-movement-marco-rubio/>

# Ted Cruz gets a birther lawsuit challenge

By [Tal Kopan](#), CNN

Updated 12:29 PM ET, Fri January 15, 2016

**Washington (CNN)** - Ted Cruz is now facing a federal lawsuit challenging his eligibility to run for president, based on the theory espoused by Donald Trump that he may not be a natural-born citizen.

The [lawsuit](#), filed in Texas on Thursday by Newton Boris Schwartz Sr., raises legal uncertainty about whether Cruz qualifies for the constitutional requirement that a President be a "a natural-born citizen" because he was born in Canada.

Cruz was conferred American citizenship at birth because his mother is an American citizen, and legal experts have largely agreed that would qualify him as natural-born citizenship. Cruz was born in Calgary, Alberta, Canada, and also had Canadian citizenship until he renounced it in 2014.

Schwartz cites legal theorists including Harvard law professor Laurence Tribe who say while Cruz is generally accepted to be a natural-born citizen, no court has definitively ruled on the question.

The move follows weeks of attacks by the GOP front-runner on Cruz's status, which came to a head during Thursday's GOP debate. Trump told Cruz he was a liability as a candidate if he runs for president, because his eligibility will be tied up in lawsuits for years.

Trump also spread many of the birther theories that hung over President Barack Obama when he ran for office, fueled by conspiracy theorists who did not believe that Obama was born in the U.S., as he was. Obama's mother was also a U.S. citizen at his birth, and no credible legal challenge to his eligibility ever progressed in the courts.

Legal experts believe the same will be true of the Cruz challenge.

Asked if Schwartz had standing to file the lawsuit, American University law professor and CNN contributor Stephen Vladeck said "not even a little."

Standing is the legal principle that requires an individual to have suffered some harm to bring a lawsuit.

"Standing's only going to work if some state denies Cruz access to the ballot," Vladeck said, at which point Cruz himself could sue to have it resolved.

Cruz has maintained he is a natural-born citizen.

"Back in September, my friend Donald said he had his lawyers look at this in every which way," Cruz said in Thursday night's debate. "There was nothing to this birther issue."

"Since September, the Constitution hasn't changed," Cruz added. "But the poll numbers have."

---

**From:** Hinton, Karen  
**Sent:** Friday, January 15, 2016 1:45 PM  
**To:** Walzak, Phil  
**Cc:** Jonathan Rosen; jfdc; Hagelgans, Andrea; Gunaratna, Mahen  
**Subject:** Re: HRC question/Blitzer

There's a lawsuit filed today to resolve issue associated with birthers but don't know details.

Mahen what can u find out?

We may need to clean up?

Sent from my iPhone

On Jan 15, 2016, at 1:27 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

-mayor

Don't love being associated w those clowns broadly  
Maybe if its seen as some sort of way to help trump bec HRC beats trump more easily?

---

**From:** Hinton, Karen  
**Sent:** Friday, January 15, 2016 1:26 PM  
**To:** Walzak, Phil  
**Cc:** B; Jonathan Rosen; jfdc; Hagelgans, Andrea  
**Subject:** Re: HRC question/Blitzer

What we think about birther comments?

Sent from my iPhone

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**Cc:** jfdc; Walzak, Phil; Hagelgans, Andrea  
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**Subject:** 1:10

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What other questions aside from Cruz?

Karen Hinton  
Press Secretary  
  
Follow Me On Twitter @KarenHinton

**From:** [John Del Cecato](#)  
**To:** [Hinton, Karen](#); [Walzak, Phil](#)  
**Cc:** [Jonathan Rosen](#); [Hagelgans, Andrea](#); [Gunaratna, Mahen](#)  
**Subject:** Re: HRC question/Blitzer  
**Date:** Friday, January 15, 2016 2:15:32 PM

---

I don't think we should pull any punches with Cruz on birtherism. He's legit. Obama's legit. Romney & McCain were legit. Let's remember this is a serious job & not a game.

On Sanders/HRC – I think the focus is rebuilding the middle class – which Sander & HRC are both speaking to... As Phil says, I'm not a pundit – I'm just stuck by how the Dem side is focused on tackling inequality while the GOP is a freak show

---

**From:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Date:** Friday, January 15, 2016 at 1:44 PM  
**To:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Cc:** Jonathan Rosen <[jonathan@berlinrosen.com](mailto:jonathan@berlinrosen.com)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "Hagelgans, Andrea" <[AHagelgans@cityhall.nyc.gov](mailto:AHagelgans@cityhall.nyc.gov)>, "Gunaratna, Mahen" <[MGunaratna@cityhall.nyc.gov](mailto:MGunaratna@cityhall.nyc.gov)>  
**Subject:** Re: HRC question/Blitzer

There's a lawsuit filed today to resolve issue associated with birthers but don't know details.

Mahen what can u find out?

We may need to clean up?

Sent from my iPhone

On Jan 15, 2016, at 1:27 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

-mayor

Don't love being associated w those clowns broadly  
Maybe if its seen as some sort of way to help trump bec HRC beats trump more easily?

---

**From:** Hinton, Karen  
**Sent:** Friday, January 15, 2016 1:26 PM  
**To:** Walzak, Phil  
**Cc:** B; Jonathan Rosen; jfdc; Hagelgans, Andrea  
**Subject:** Re: HRC question/Blitzer

What we think about birther comments?

Sent from my iPhone



On Jan 15, 2016, at 12:53 PM, Walzak, Phil <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)> wrote:

Rec not be a pundit

Double down on HRC msg, record a progressive agenda, and express confidence it resonates w the people and will ultimately prevail on its substance

---

**From:** Hinton, Karen  
**Sent:** Friday, January 15, 2016 12:52 PM  
**To:** B  
**Cc:** jfdc; Walzak, Phil; Hagelgans, Andrea  
**Subject:** HRC question/Blitzer

Mayor will ask also about Bernie threat to HRC.

Copying others for thoughts.

Sent from my iPhone

Begin forwarded message:

**From:** "Overzat, Gregory" <[Gregory.Overzat@turner.com](mailto:Gregory.Overzat@turner.com)>  
**Date:** January 15, 2016 at 12:41:56 PM EST  
**To:** "Hinton, Karen" <[KHinton@cityhall.nyc.gov](mailto:KHinton@cityhall.nyc.gov)>  
**Subject:** RE: 1:10

Primarily the threat Bernie's seemingly posing to her in the latest polls and the issue of income inequality, which has been a major issue in the Democratic race

---

**From:** Hinton, Karen [<mailto:KHinton@cityhall.nyc.gov>]  
**Sent:** Friday, January 15, 2016 12:40 PM  
**To:** Overzat, Gregory <[Gregory.Overzat@turner.com](mailto:Gregory.Overzat@turner.com)>  
**Subject:** Re: 1:10

Any specifics on HRC?

Sent from my iPhone

On Jan 15, 2016, at 12:31 PM, Overzat, Gregory  
<[Gregory.Overzat@turner.com](mailto:Gregory.Overzat@turner.com)> wrote:


AMAZING!! Wolf is interested in the Cruz stuff of course, besides the "New York values" comment, him also making the remark that he

can win New York (does the Mayor agree?),  
want to talk a bit about Hillary too leading into  
Sunday night's debate.

---

**From:** Hinton, Karen  
[<mailto:KHinton@cityhall.nyc.gov>]  
**Sent:** Friday, January 15, 2016 12:30 PM  
**To:** Overzat, Gregory  
<[Gregory.Overzat@turner.com](mailto:Gregory.Overzat@turner.com)>  
**Subject:** 1:10

1:10 good, arriving 1:00 or so. See you soon.  
What other questions aside from Cruz?

Karen Hinton  
Press Secretary  
  
Follow Me On Twitter @KarenHinton

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [jfdc](#)  
**Subject:** Re: MBDB: SOTC Prep  
**Date:** Monday, January 18, 2016 8:06:30 AM

---

Ok.

Sent from my iPhone

On Jan 18, 2016, at 8:06 AM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

I've got a couple of meetings today and most likely won't be there

On Jan 17, 2016, at 9:29 PM, Salazar-Rodriguez, Prisca <[PSalazar-Rodriguez@cityhall.nyc.gov](mailto:PSalazar-Rodriguez@cityhall.nyc.gov)> wrote:

Hey guys, There will some snacks at Gracie tomorrow but not a full lunch but please feel free to bring food with you to the meeting.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Thursday, January 14, 2016 1:18 PM

**To:** Salazar-Rodriguez, Prisca; jfdc; Jonathan Rosen; Blumm, Kate; Snyder, Thomas; Da Costa, Ricky; Shorris, Anthony; Griffith, Chantell; Williams, Dominic; Fialkoff, Gabrielle; Tarlow, Mindy; Wolfe, Emma; Schnake Mahl, Gabriel; Schwartz, Regina; Hagelgans, Andrea; Walzak, Phil; Seignious, Sandy; Fuleihan, Dean (OMB); Darlington, Mandy (OMB); Glen, Alicia; Bruch, Mary; Buery, Richard; Cutler, Dorothy; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan

**Cc:** John Del Cecato

**Subject:** MBDB: SOTC Prep

**When:** Monday, January 18, 2016 12:45 PM-1:45 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Gracie Mansion

**From:** [tomsnyder](#)  
**To:** [FLONYC](#); [John, Roxanne](#); [David Kieve](#); [Nick Baldick](#); [jfdc](#); [N. Smith](#); [agreenberg@gqrr.com](#); [PhiWalzak](#); [\[REDACTED\] Gabrielle Fialkoff](#); [Emma Wolfe](#); [Williams, Dominic](#); [Ross Offinger](#)  
**Subject:** Fwd: Draft Year Calendar 2016 as Jan. 15.doc  
**Date:** Sunday, January 17, 2016 5:11:21 PM  
**Attachments:** [Draft Year Calendar 2016 as Jan. 15.doc](#)

---

Attached is a draft 2016 calendar. Please add in dates, events, etc. ASAP so I can finalize a calendar. Get additions to me this week so I can finish Friday.

Sent from my iPad

Begin forwarded message:

**From:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>  
**Date:** January 17, 2016 at 5:04:02 PM EST  
**To:** "[REDACTED]" <[REDACTED]>  
**Subject:** Draft Year Calendar 2016 as Jan. 15.doc

Sent from my iPad

◀ December ~ January 2016 ~ February ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1 New Year's Day Kwanzaa end	2
3	4	5 *Mayor's interfaith Breakfast	6 *Three Kings Day 39 <sup>th</sup> Annual of El Museo Del Barrio	7	8 *Judge Sylvia Ash & Family's Sip and Chat	9 Brooklyn 3 Kings Day Event  *Ray Pfeifer Key to the City Ceremony
10	11 *Human Trafficking Awareness	12 President Obama State of the Union Speech	13 State of the State Speech	14	15 *Watch Cynthia Nixon's Play "Mother Struck"	16
17 *NBC News Democratic Primary Debate	18 Martin Luther King	19 *Final Day for Submission of State Executive Budget	20 *Session Day in Albany	21 *Prelim Budget Day *Session Day in Albany	22	23
				US Conference of Mayors 01/21-01/22		
24	25 *Session Day in Albany	26 *Session Day in Albany	27	28	29	30 *Alfalfa Club Dinner (Invited by Arne Sorenson, CEO of Marriot)
31	Notes:					

~ February 2016 ~						
◀ January						March ▶
Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1 *Session Day in Albany	2 *Groundhog Day *Session Day in Albany	3	4 *MBdB's State of the City	5	6
7 *Super Bowl	8 *Chinese New Year *Session Day in Albany	9 *Session Day in Albany	10 *Ash Wednesday	11 *Moth High School Event at Gracie	12	13
New York Fashion Week Feb 10 – 18 2016						
				ABPRL Conference 2/12-2/14		
14 Valentine's Day	15 Presidents Day	16	17 *Black History Month Event at Gracie	18	19 *(Dinner with Harry Belafonte and Pamela Frank *NYU Portraits Reception with Ms. Toscano	20
New York Fashion Week Feb 10 – 18 2016						
21	22	23	24 *Black Clergy Mental Health Breakfast at Gracie *Session Day in Albany	25 *Session Day in Albany	26	27
28	29 *Session Day in Albany	Notes: MOSPCE Events in February 2016: 1- Mayor's Fund Dinner (GF to suggest date).				
2/25 – 3/4						

◀ February ~ March 2016 ~ April ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1 *Session Day in Albany	2 *Session Day in Albany	3	4	5
6	7 *Session Day in Albany	8 *International Women's Day *Session Day in Albany	9 *Women History Month/CGE Event at Gracie *Session Day in Albany	10 *Women's City Leaders Dinner	11	12
13 *Daylight Saving Time Begins	14 *Session Day in Albany	15 *Session Day in Albany	16 *Session Day in Albany	17 *St. Patrick's Day Parade Breakfast *Session Day in Albany	18	19
					SOMOS Conference in Albany- 03/18-03/20	
20 Spring begins (Northern)	21 *Session Day in Albany	22 *Session Day in Albany	23 *Session Day in Albany *Purim begins	24 *Purim ends	25 *Good Friday	26
27 *Easter	28 *Session Day in Albany	29 *Session Day in Albany	30 *Session Day in Albany	31 *Session Day in Albany	Notes: MOSPCE Events in March 2016: 1- Spring Equinox Event	

◀ March ~ April 2016 ~ May ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
<b>Notes:</b> <b>MOSPCE Events in April 2016:</b> <b>1- Gracie Mansion Conservancy Open House</b> <b>2- Mental Health World Summit</b>					1 *Beginning of New Fiscal Year	2
3	4 *Session Day in Albany	5 *Session Day in Albany	6 *Session Day in Albany	7 *World Health Day *Greek Independence Reception	8	9
10 *Greek Independence Day Parade	11 *Session Day in Albany	12 *City Council Reception *Session Day in Albany	13 *JCRC of NY 40 <sup>th</sup> Anniversary Gala Dinner *Session Day in Albany	14	15 *Tax Day (Taxes Due)	16
			Tribeca Film Festival- 4/13-4/24			
17	18	19	20 *Immigrant Heritage Panel & Breakfast	21	22 *Earth Day	23
Tribeca Film Festival- 4/13-4/24						
24	25	26	27	28	29	30 *MBdB Inner Circle Dinner Reception



~ May 2016 ~						
◀ April						June ▶
Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3 *Session Day in Albany	4 *Session Day in Albany	5 *Cinco De Mayo *Session Day in Albany	6	7
8 *Mother's Day *Bill de Blasio's B-Day	9 *Session Day in Albany	10 *Session Day in Albany	11 *Session Day in Albany	12	13	14 *22 <sup>nd</sup> Wedding Anniversary
15 *Asian-American & Pacific Islander Festival	16 *Session Day in Albany	17 *Session Day in Albany	18 *Session Day in Albany	19 *Asian-Pacific American Heritage Event at Gracie	20	21
22	23 *Made in NY Event *Session Day in Albany	24 *Session Day in Albany	25 *Session Day in Albany	26	27	28
29	30 *Memorial Day	31	Notes: <b>MOSPCE Events in May 2016:</b> 1- Mayor's Fund Cocktail Reception 2- UPK Thank You Reception 3- Young Men's Initiative: Dads Matter Awards			

◀ May ~ June 2016 ~ July ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1 *Session Day in Albany	2 *2016 Elizabeth A. Sackler Center First Awards *Session Day in Albany *Jewish Heritage Event at Gracie	3 [REDACTED]	4 [REDACTED] *Annual Puttanesca Party
					[REDACTED]	
5 *Queens Pride Parade *Israel Day Parade	6 Ramadan Starts *Session Day in Albany	7 *Session Day in Albany	8 *Puerto Rican Heritage Event at Gracie *Session Day in Albany	9 *Session Day in Albany	10	11 [REDACTED] *Brooklyn Pride Parade (20 <sup>th</sup> Anniversary)
	[REDACTED]				[REDACTED]	
12 [REDACTED] *National Puerto Rican Day Parade	13	14 Flag Day *Session Day in Albany	15 *Session Day in Albany	16 *Session Day in Albany *Mary Sansone's 100th birthday bash at Gracie	17	18
19 *Father's Day	20 *Summer Solstice	21 *Ramadan Dinner at Gracie	22	23 *LGBT Pride Event	24	25
					USCM 84 <sup>th</sup> Annual Conference of Mayors (6/24-6/27) Indianapolis, IN	
26 *NYC Pride Parade	27	28	29 *MOTH Storytelling	30	Notes: MOSPCE Events in June 2016: 1- Alvin Ailey Summer Camp Event	
USCM 84 <sup>th</sup> Annual Conference of Mayors 6/24-6/27						

◀ June ~ July 2016 ~ August ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1 *Canada Day	2
3	4 *Independence Day	5	6	7 *Dinkins Administration Reunion	8	9 *Staten Island Pride Parade
10	11	12	13	14	15 *Ramadan Ends	16
17 *Columbia Day Parade	18	19	20	21	22	23
24 *Gran Parada Dominicana de Bronx	25	26	27	28	29	30
				Harlem Week 7/27 8/03		
31	Notes: MOSPCE Events in July 2016: 1- DOE Big Apple Awards 2- Val/Sals 3- Awards for Excellence in Design 4- Senate Dems Dinner 5- IDC Dinner					

◀ July ~ August 2016 ~ September ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1	2	3	4	5	6
Harlem Week 7/27 8/03						
7 *Ecuadorian Parade	8	9	10	11 *Mayor's Dominican Heritage Event	12	13
14 *National Dominican Day Parade ( Manhattan)						
	US Open Tennis 8/29 – 9/11					
Family down Time Week – August 28 <sup>th</sup> to September 4 <sup>th</sup>						

◀ August ~ September 2016 ~ October ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1 *West Indian & Caribbean Heritage Event at Gracie	2	3
				US Open Tennis 8/29 – 9/11		
	5 *Labor Day *West Indian American Day Carnival	6	7 *Back to School Event	8	9	10
US Open Tennis 8/29 – 9/11						
11 *9/11 anniversary Ceremony at the Memorial	12	13	14 *Mayoral Address on Schools	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	Notes: MOSPCE Events in Sept. 2016: 1- Gracie Mansion Conservancy Gala 2- Gracie Mansion Conservancy Open House

◀ September ~ October 2016 ~ November ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4	5	6 Mayor's Italian Heritage Event at Gracie Mansion	7	8
9	10 *Columbus Day *World Mental Health Day *Columbus Day Parade	11	12	13	14	15 Save the Date: Circle of Sisters Expo 2016 in NYC
16	17	18	19	20	21	22
23	24 *United Nations Day	25	26	27 *Mayor's Diwali Celebration	28 *Mayor's Gracie Mansion Halloween	29 *Mayor's Gracie Mansion Halloween
30 *Diwali Begins	31 *Halloween *Park slope Brooklyn Halloween Parade	Notes: MOSPCE Events in October 2016: 1- Upstander Awards				

◀ October ~ November 2016 ~ December ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1 *All Saint's Day	2	3	4	5
					SOMOS in Puerto Rico	
6 *Daylight Saving Time Ends	7	8 Election Day	9	10	11 *Veterans' Day *Mayor's Veteran's Day Breakfast *Veteran's Day Parade	12 *Flight 587 Memorial *HOLD: 126 <sup>th</sup> Anniversary of the New York Wellesley Club
13	14 *ThriveNYC 1 <sup>st</sup> Anniversary	15	16	17	18	19
20	21	22	23	24 *Thanksgiving Day *Annual Thanksgiving Day Parade	25	26
27	28	29 *Chirlane McCray Birthday	30	Notes: MOSPCE Events in November 2016: 1- Council Puerto Rican Event Alfred E smith Memorial Dinner		

◀ November ~ December 2016 ~ January ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1 *World AIDS Day *HOLD: Alvin Ailey American Dance Opening Live Performances	2	3
4 *HOLD: Congressman Yvette Clarke and Una Clarke's Annual Birthday Celebration	5	6 [REDACTED] *HOLD: The Nation Institute 2016 Dinner Gala	7	8	9	10
11	12 *Koch Administration Reunion	13	14	15	16	17
18	19	20	21 *Winter Solstice (Northern)	22	23	24 *First night of Hanukkah
25 *Christmas *NAN Christmas event	26 *Kwanzaa begins	27	28	29	30	31 *NYE Ball Drop

Notes: Holiday Parties: 1199, UFT, DC 37, RWDSU, Holiday Reception with Speaker Heastie, Detail Holiday Party, Mayor's Fund Holiday Party, Menorah in Carl Schurz Park.



**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [jfdc](#); [Salazar-Rodriguez, Prisca](#); [Yazgi, Stephanie](#); [Zuniga, Andrea](#)  
**Subject:** Re: DC  
**Date:** Monday, January 18, 2016 12:46:11 PM

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Correct.

> On Jan 18, 2016, at 12:37 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>  
>  
> Cool. So if I do the event with Joel at 6pm, that doesn't conflict with your needs, correct? Thanks  
>  
> -----Original Message-----  
> From: Geri Prado <geri@progressiveagenda.us>  
> Date: Mon, 18 Jan 2016 09:57:20  
> To: B<BCCD@cityhall.nyc.gov>  
> Cc: Snyder, Thomas<TSnyder@cityhall.nyc.gov>; jfdc<jfdc@akpdmedia.com>; Salazar-Rodriguez, Prisca<PSalazar-Rodriguez@cityhall.nyc.gov>  
> Subject: Re: DC  
>  
> The time I have been given is 1:30-4:15 on Friday.  
>  
> Meetings w Mayors 1:30-2  
> Mtg w Linda lipsen  
> Waiting to hear back from 1-2 depending on timing.  
>  
>> On Jan 18, 2016, at 9:34 AM, B <BCCD@cityhall.nyc.gov> wrote:  
>>  
>>  
>> Geri, what is your vision for my time in DC? What are you trying to get done between Thurs evening and Friday during the day? Thanks  
>>  
>>  
>> <winmail.dat>  
>  
> <winmail.dat>

**From:** [Zuniga, Andrea](#)  
**To:** [Geri](#); [B](#); [Hagelgans, Andrea](#)  
**Cc:** [Walzak, Phil](#); [Wolfe, Emma](#); [Snyder, Thomas](#); [jfdc](#)  
**Subject:** RE: Friedrichs- oral arguments start tomorrow  
**Date:** Monday, January 18, 2016 2:07:44 PM  
**Attachments:** [MBDB Friedrichs Op-Ed JJD.DOCX](#)

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AFSCME asked if we are open to the attached edits (viewable in track changes)

Once we approve, they will work on placement

If we decline the edits, they will work on placing the original version we sent over

-----Original Message-----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
Sent: Monday, January 18, 2016 12:50 PM  
To: B; Zuniga, Andrea  
Cc: Walzak, Phil; Wolfe, Emma; Snyder, Thomas; jfdc  
Subject: Re: Friedrichs- oral arguments start tomorrow

Looping Andie. She was working w them.

> On Jan 18, 2016, at 12:38 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

>

>

> This op-ed worked out ok, correct?

>

> -----Original Message-----

> From: Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>

> Date: Sun, 10 Jan 2016 22:46:27

> To: Bill de Blasio<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>; Phil Walzak<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>;  
<[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>; Tom Snyder<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>; John Del  
Cecato<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

> Subject: Friedrichs- oral arguments start tomorrow

>

> Hi everyone-

>

> You're all likely aware but I wanted to flag that tomorrow is when the Supreme Court is starting oral arguments on Friedrichs.

>

> Mayor- AFSCME has asked for you to author an Op-Ed with a hard deadline of Wednesday. They sent over request and Tom and Phil have the info needed.

>

> National and locally based groups are converging on the SC steps tomorrow.

>

> Heads up as President Saunders or President Weingarten may call if they haven't already.

>

> Thank you and let me know if there is any information you'd like.

>

> Gp

>

>

>

> <winmail.dat>

New York City's greatness is founded on a simple proposition: If you come here and work hard, opportunity will find you. And ever since a group of printers formed the Franklin Typographical Society in 1794,<sup>1</sup> labor unions have played a central role in looking out for the interests of hard-working New Yorkers and making sure their voices are heard at the negotiating table.

Our City's public ~~employees~~service workers—including teachers, police officers, and firefighters—are ably represented by municipal unions. On behalf of their members, these unions negotiate and work with City agencies to provide workers with fair wages, training on the latest developments in their field, and the equipment they need to do their jobs and serve the public safely and effectively.

For example, our Emergency Medical Service (EMS) responders ~~used the collective bargaining process~~negotiated together to obtain the same protective “bunker gear” worn by firefighters. This gear will allow them to operate safely in hazardous conditions, which isn't just good for them—it's good for all New Yorkers.

Despite the many benefits they provide, no one in New York City or anywhere else in America can be forced to join a union if it goes against their ideals. This is only right. But municipal unions, like all other unions, are required by law to negotiate on behalf of *all* City employees, whether or not they are members. And that means *all* City employees should have to pay a “fair share” or “agency fee” to cover the cost of negotiation, since *all* employees share the benefits of the union's negotiation efforts. Again, this is only right.

It also works. Since I took office a little more than two years ago, my Administration has reached contract settlements with 94% of the City workforce. This would not have been possible without the professionalism and expertise that municipal unions bring to every negotiation. In fact, before fair share fees helped make unions a stronger partner, labor unrest was much more common in New York City. [FACT about strikes pre-Aboud]

But now the Supreme Court ~~has~~is ~~hearing~~hearing a case, *Friedrichs v. California Teachers Association*, that threatens to upend a system that has been proven to work for working people, employers and communities like ours. It also threatens to invalidate #tens of thousands of contracts across the country, e-fair share system and disrupt a process that has been proven to work for all parties—including those here in New York.

~~The plaintiffs argue that fair share fees violate the First Amendment, and that public employees should not be required to pay them. I fundamentally disagree. Requiring employees to pay a fee to cover the cost of negotiations that directly benefit them does not violate their right to free speech. After all, someone has to negotiate with employers on behalf of workers. Unions have earned that right through the support of their members. Workers should not be able to enjoy the~~

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<sup>1</sup> The Encyclopedia of NYC

benefits negotiated on their behalf without covering their fair share of the cost of those negotiations.

If the Supreme Court does decide to dismantle the fair share system, it will be overruling its own long settled precedent. In 1977's landmark case *Abood v. Detroit Board of Education*, the court affirmed that it is consistent with the Constitution for public sector unions to collect fair share fees from all employees who choose not to join a union. Since then, the decision has been applied numerous times and is the basis for labor laws in many states, including New York. All told, *Friedrichs v. California Teachers Association* will hinder the work of unions that represent more than 9 million public employees in 23 states and the District of Columbia.<sup>2</sup> It's important to understand that the potential impact of this case will reach far beyond unions and their members. This case has been brought by wealthy special interests in a clear effort to further shift power and wealth in our country even further away from working people toward those at the top who have already manipulated our economic rules to benefit themselves at the expense of the rest of us.

Supreme Court Justice Louis Brandeis once said, "Strong, responsible unions are essential to industrial fair play."<sup>3</sup> That is as true today as ever. Doing away with the fair share system will not only hurt our public employees—it will hurt every New Yorker who counts on unions to look out for them and their family.

<sup>2</sup> <http://www.theatlantic.com/politics/archive/2016/01/will-the-supreme-court-gut-public-employee-unions/423666/>

<sup>3</sup> <http://www.economist.com/blogs/schumpeter/2012/11/z-business-quotations>

**From:** [Hagelgans, Andrea](#)  
**To:** [B: Geri; FLONYC](#)  
**Cc:** [Walzak, Phil](#); [Wolfe, Emma](#); [Snyder, Thomas](#); [jfdc](#); [Zuniga, Andrea](#)  
**Subject:** re: Friedrichs-oral arguments start tomorrow  
**Date:** Monday, January 18, 2016 2:47:17 PM

---

Sir,

Here is the op-ed with the changes highlighted. They struck the last two graphs that treated the specifics of the case.

Thanks,  
Andrea

New York City's greatness is founded on a simple proposition: If you come here and work hard, opportunity will find you. And ever since a group of printers formed the Franklin Typographical Society in 1794, labor unions have played a central role in looking out for the interests of hard-working New Yorkers and making sure their voices are heard at the negotiating table.

Our City's **public service workers**—including teachers, police officers, and firefighters—are ably represented by municipal unions. On behalf of their members, these unions negotiate and work with City agencies to provide workers with fair wages, training on the latest developments in their field, and the equipment they need to do their jobs **and serve the public** safely and effectively. For example, our Emergency Medical Service (EMS) responders **negotiated together** to obtain the same protective “bunker gear” worn by firefighters. This gear will allow them to operate safely in hazardous conditions, which isn't just good for them—it's good for all New Yorkers.

Despite the many benefits they provide, no one **in New York City or anywhere else in America** can be forced to join a union if it goes against their ideals. This is only right. But municipal unions, **like all other unions**, are required by law to negotiate on behalf of all City employees, whether or not they are members. And that means all City employees should have to pay a “fair share” or “agency fee” to cover the cost of negotiation, since all employees share the benefits of the union's negotiation efforts. Again, this is only right.

It also works. Since I took office a little more than two years ago, my Administration has reached contract settlements with 94% of the City workforce. This would not have been possible without the professionalism and expertise that municipal unions bring to every negotiation. **In fact, before fair share fees helped make unions a stronger partner, labor unrest was much more common in New York City. [FACT about strikes pre-Abood]**

But now the Supreme Court has heard a case, Friedrichs v. California Teachers Association, that threatens to upend **a system that has been proven to work for working people, employers and communities like ours. It also threatens to invalidate tens of thousands of contracts across the country, including those here in New York.**

**It's important to understand that the potential impact of this case will reach far beyond unions and their members. This case has been brought by wealthy special interests in a clear effort to further shift power and wealth in our country even further away from working people toward those at the**

top who have already manipulated our economic rules to benefit themselves at the expense of the rest of us.

Supreme Court Justice Louis Brandeis once said, “Strong, responsible unions are essential to industrial fair play.” That is as true today as ever. Doing away with the fair share system will not only hurt our public employees—it will hurt every New Yorker who counts on unions to look out for them and their family.

-----Original Message-----

From: Zuniga, Andrea  
Sent: Monday, January 18, 2016 2:08 PM  
To: Geri; B; Hagelgans, Andrea  
Cc: Walzak, Phil; Wolfe, Emma; Snyder, Thomas; jfdc  
Subject: RE: Friedrichs- oral arguments start tomorrow

AFSCME asked if we are open to the attached edits (viewable in track changes)

Once we approve, they will work on placement

If we decline the edits, they will work on placing the original version we sent over

-----Original Message-----

From: Geri Prado [<mailto:geri@progressiveagenda.us>]  
Sent: Monday, January 18, 2016 12:50 PM  
To: B; Zuniga, Andrea  
Cc: Walzak, Phil; Wolfe, Emma; Snyder, Thomas; jfdc  
Subject: Re: Friedrichs- oral arguments start tomorrow

Looping Andie. She was working w them.

> On Jan 18, 2016, at 12:38 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

>

>

> This op-ed worked out ok, correct?

>

> -----Original Message-----

> From: Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>

> Date: Sun, 10 Jan 2016 22:46:27

> To: Bill de Blasio<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>; Phil Walzak<[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>;  
<[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>; Tom Snyder<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>; John Del  
Cecato<[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>

> Subject: Friedrichs- oral arguments start tomorrow

>

> Hi everyone-

>

> You're all likely aware but I wanted to flag that tomorrow is when the Supreme Court is starting oral arguments on Friedrichs.  
>  
> Mayor- AFSCME has asked for you to author an Op-Ed with a hard deadline of Wednesday. They sent over request and Tom and Phil have the info needed.  
>  
> National and locally based groups are converging on the SC steps tomorrow.  
>  
> Heads up as President Saunders or President Weingarten may call if they haven't already.  
>  
> Thank you and let me know if there is any information you'd like.  
>  
> Gp  
>  
>  
>  
> <winmail.dat>

Andrea Hagelgans  
Office of the Mayor  
Direct – 212.341.5372  
Cell – [REDACTED]  
ahagelgans@cityhall.nyc.gov

**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#); [Zuniga, Andrea](#); [Gann, Georgia](#)  
**Cc:** [Wolfe, Emma](#); [jfdc](#)  
**Subject:** Mayors memo for TPAC  
**Date:** Tuesday, January 19, 2016 10:43:52 AM  
**Attachments:** [USCM TPAC Mayors \(1-19-16\).docx](#)

---



January 16, 2016

**TO: MAYOR BILL de BLASIO**

**FR: GERI PRADO**

**CC: JOHN DEL CECATO, TOM SNYDER, ANDREA ZUNIGA, GEORGIA GANN**

**RE: MAYORS ORGANIZING**

---

YOU will be meeting either one on one or in large meeting settings with various Mayors throughout the USCM. Below are the target for TPAC and what we would like them to do if they sign on.

We are reaching out to Mayors to accomplish the following as part of our overall organizational goals, namely building our war room to drive the news cycles with stories of inequality:

1. Highlight work in cities done by Mayors to show solutions of economic inequality in the press and online (we need them to help feed us info through and will monitor their earned media, online if added to the lists)
2. Use best practices and "case studies" to drive stories and pressure federal leaders to provide support (we need this help from their staff)
3. Create a growing echo chamber of Mayors to highlight needs of their cities, their work in the national media directly (we will provide opportunities)

**THE ASK:** A crucial part of our organization will be to lift up both the work of Mayors and the impacts of what they are doing in their cities. This will create a drumbeat nationally to show that mayors are solving problems, but need more help.

We also need them to amplify our work, the work of their colleagues to help garner press online and offline as well as communicate with their supporters.

**OUR ASKS ARE AS FOLLOWS AS IT IS IMPORTANT THEY SIGN UP TO TAKE ACTION, NOT MERELY SIGN ON TO END INEQUALITY WHICH IS CURRENTLY THE CASE**

1. Act in the form of agreeing to amplify TPAC online and jointly sign an email around an issue approved by them and their team
2. Agree to participate in press events (pre-approved in purpose and schedule by them and their team)
3. Provide what work they are doing in their cities for us to highlight nationally
4. Agree to reach out to other major Mayors in their states and ask them to do the same.
5. Link to a key donor to help TPAC

**WHO:** There are three categories of mayors we are focused on in priority order:

**Group 1- Those on board and have agreed to combat economic inequality.**

- ✓ This group should be our tightest organizers and the first to participate in our war room to drive examples and needs of economic inequality.

- ✓ They should also be the lead organizers to bring on other mayors in their states or who are colleagues from other states

- Newark, NJ- Ras Baraka
- Pittsburgh- Bill Peduto
- Dayton, OH- Nan Whaley
- Minneapolis, MN- Betsy Hodges
- Seattle, WA- Ed Murray
- Portland, ME- Michael Brennan
- Santa Fe, NM- Javier Gonzales

**Group 2- Those who are targeted and priorities to sign on to work with TPAC**

- ✓ We want to show diversity of economies, politics, geography by recruiting Mayors from these cities. Adding them to our list

- Ohio- Cleveland, Cincinnati, Toledo
- Florida- Miami, Orlando
- Colorado- Denver
- Nevada- Las Vegas
- Iowa- Des Moines
- New Hampshire- Manchester
- Wisconsin- Milwaukee, Madison
- Michigan- Detroit
- Minnesota- St. Paul
- Missouri- St. Louis, Kansas City
- 

**Group 3- Those who are not on either but are taking steps publicly to take on economic inequality**

- ✓ If they approach and would like to be a part, fantastic. They will be incorporated into our structure

**From:** [Steve Aiello](#)  
**To:** [Ferrer, Rosemary](#)  
**Cc:** [JBanks@rebny.com](#); [jcavelli@wcs.org](#); [jfdc](#); [Fialkoff, Gabrielle](#); [REDACTED] [wfloyd@google.com](#); [PMadonia@rockfound.org](#); [Schnake, Gabriel](#); [mschlein@accion.org](#); [Seignious, Sandy](#); [Snyder, Thomas](#); [Sunshine@sunshinesachs.com](#); [Walzak, Phil](#); [chris.ward@aecom.com](#); [Weisbrod, Carl \(Planning\)](#); [Williams, Dominic](#); [Wolfe, Emma](#)  
**Subject:** Re: Group Dinner at La Mela  
**Date:** Tuesday, January 19, 2016 11:43:03 AM

---

Okay. Looking forward to seeing everyone soon.  
Happy New Year.  
Steve

On Jan 19, 2016, at 10:41 AM, Ferrer, Rosemary <[rf@dhclegal.com](mailto:rf@dhclegal.com)> wrote:

Due to the Mayor calling a senior staff meeting we have to cancel tonight.

We hope to reschedule soon.

---

<image001.jpg>

**Sid Davidoff, Esq.**

Davidoff Hutcher & Citron LLP

605 Third Avenue, New York, NY 10158

Firm: 212.557.7200 Direct: 646.428.3260

Fax: 212.286.1884 Email: [sd@dhclegal.com](mailto:sd@dhclegal.com)

[Website](#)

\*\*\*\*\*  
\*\*\*\*\*

#### STATEMENT OF CONFIDENTIALITY

The information contained in this electronic message and any attachments to this message are intended for the exclusive use of the addressee(s) and may contain confidential or privileged information. If you are not the intended recipient, please notify us immediately by email reply to sender or by telephone to Davidoff Hutcher & Citron LLP at (800) 793-2843, ext. 3281, and destroy all copies of this message and any attachments.

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In accordance with Internal Revenue Service Circular 230, we inform you that any discussion of a federal tax issue contained in this communication (including any attachments) is not intended or written to be used, and it cannot be used, by any recipient for the purpose of (i) avoiding penalties that may be imposed on the recipient under United States federal tax laws, or (ii) promoting, marketing or recommending to another party any tax-related matters addressed

herein.

\*\*\*\*\*  
\*\*\*\*\*

**From:** [Geri Prado](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [Arslanian, Kayla](#); [Snyder, Thomas](#); [Almonte, Catherine](#); [Viguers, Jonathan](#)  
**Cc:** [Addy Rummel](#); [jfdc](#)  
**Subject:** Briefings and call TODAY  
**Date:** Tuesday, January 19, 2016 1:14:01 PM  
**Attachments:** [USCM TPAC Mayors \(1-19-16\).docx](#)

---

Hi Everyone:

My briefing for the USCM is attached. Addy's is coming tomorrow as we are still locking down. PLEASE INCLUDE ADDY IN THE STRING FOR THE CALL TODAY.

I cannot attend and she will cover the section re: the meeting and potential meetings we have between 1:30-4pm on Friday.

Thank you

January 16, 2016

**TO: MAYOR BILL de BLASIO**

**FR: GERI PRADO**

**CC: JOHN DEL CECATO, TOM SNYDER, ANDREA ZUNIGA, GEORGIA GANN**

**RE: MAYORS ORGANIZING**

---

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- 

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- ✓ If they approach and would like to be a part, fantastic. They will be incorporated into our structure

**From:** [The Office of Mayor de Blasio](#)  
**To:** [jfdc](#)  
**Subject:** You are cordially invited to the 2016 State of the City Address  
**Date:** Tuesday, January 19, 2016 2:18:16 PM

---



The Mayor of the City of New York

**Bill de Blasio**

cordially invites you to the

## 2016 STATE OF THE CITY ADDRESS

Thursday, February 4, 2016

Doors open at 6:00 PM  
Program begins promptly at 7:00 PM

Lehman Center for the Performing Arts  
Concert Hall  
250 Bedford Park Boulevard West  
Bronx

RSVP by Friday, January 29, 2016  
(212) 788-2569 or  
email: [invitation@cityhall.nyc.gov](mailto:invitation@cityhall.nyc.gov)

Space is limited

This invitation is non-transferable.

The Mayor of the City of New York



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Space is limited

Seating is on first come first serve basis.

**THIS INVITATION IS NON-TRANSFERABLE.**

**Yes, I am attending**

**No, I will not attend**



**From:** [John Del Cecato](#)  
**To:** [Walzak, Phil: B](#)  
**Cc:** [Geri: Snyder, Thomas](#)  
**Subject:** Re: income inequality alert  
**Date:** Tuesday, January 19, 2016 3:50:29 PM

---

Another point from same report:

**The richest 1% now has as much wealth as the rest of the world combined, according to Oxfam.**

---

**From:** "Walzak, Phil" <[PWalzak@cityhall.nyc.gov](mailto:PWalzak@cityhall.nyc.gov)>  
**Date:** Monday, January 18, 2016 at 5:12 PM  
**To:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Cc:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>  
**Subject:** income inequality alert

The 62 richest people on earth now hold as much wealth as the poorest 3.5 billion  
<https://t.co/maE0Ry7leZ> <https://t.co/5NhU5sHvb4>

Original Tweet: <https://twitter.com/HuffPostPol/status/689208401352617984>

Sent via TweetDeck

**From:** [Almonte, Catherine](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [Walzak, Phil](#); [jfdc](#); [Glen, Alicia](#); [Buery, Richard](#); [Arslanian, Kayla](#); [Fuleihan, Dean \(OMB\)](#); [Blumm, Kate](#); [Viguers, Jonathan](#); [Adams Baker, Marti](#); [Bruch, Mary](#); [Cutler, Dorothy](#); [Patchett, James](#); [Schwartz, Regina](#); [Hagelgans, Andrea](#); [Da Costa, Ricky](#); [Jonathan Rosen](#); [Williams, Dominic](#); [Darlington, Mandy \(OMB\)](#); [Bennett, Rob](#); [Griffith, Chantell](#); [Fialkoff, Gabrielle](#); [Snyder, Thomas](#); [Schnake Mahl, Gabriel](#); [Wolfe, Emma](#); [Shorris, Anthony](#); [Seignious, Sandy](#); [Tarlow, Mindy](#)  
**Cc:** [Confer, Alexis](#)  
**Subject:** RE: MBDB: SOTC Prep  
**Date:** Wednesday, January 20, 2016 7:30:36 PM

---

This meeting is in the Governor's room

---

**From:** Almonte, Catherine  
**Sent:** Wednesday, January 20, 2016 7:23 PM  
**To:** Salazar-Rodriguez, Prisca; Walzak, Phil; jfdc; Glen, Alicia; Buery, Richard; Arslanian, Kayla; Fuleihan, Dean (OMB); Blumm, Kate; Viguers, Jonathan; Adams Baker, Marti; Bruch, Mary; Cutler, Dorothy; Patchett, James; Schwartz, Regina; Hagelgans, Andrea; Da Costa, Ricky; Jonathan Rosen; Williams, Dominic; Darlington, Mandy (OMB); Bennett, Rob; Griffith, Chantell; Fialkoff, Gabrielle; Snyder, Thomas; Schnake Mahl, Gabriel; Wolfe, Emma; Shorris, Anthony; Seignious, Sandy; Tarlow, Mindy  
**Cc:** Confer, Alexis  
**Subject:** RE: MBDB: SOTC Prep

Please gather.

---

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, January 20, 2016 6:16 PM  
**To:** Walzak, Phil; jfdc; Glen, Alicia; Buery, Richard; Arslanian, Kayla; Fuleihan, Dean (OMB); Blumm, Kate; Viguers, Jonathan; Adams Baker, Marti; Bruch, Mary; Cutler, Dorothy; Patchett, James; Schwartz, Regina; Hagelgans, Andrea; Da Costa, Ricky; Almonte, Catherine; Jonathan Rosen; Williams, Dominic; Darlington, Mandy (OMB); Bennett, Rob; Griffith, Chantell; Fialkoff, Gabrielle; Snyder, Thomas; Schnake Mahl, Gabriel; Wolfe, Emma; Shorris, Anthony; Seignious, Sandy; Tarlow, Mindy  
**Cc:** Confer, Alexis  
**Subject:** RE: MBDB: SOTC Prep

We are going to gather for this meeting shortly.

A notification will be sent out.

Marti has the 2 items that are going to be discussed.

James and DM Glen are needed in this meeting per Phil.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, January 14, 2016 1:27 PM  
**To:** Salazar-Rodriguez, Prisca; Walzak, Phil; jfdc; Glen, Alicia; Buery, Richard; Arslanian, Kayla; Fuleihan, Dean (OMB); Blumm, Kate; Viguers, Jonathan; Adams Baker, Marti; Bruch, Mary; Cutler, Dorothy; Patchett, James; Schwartz, Regina; Hagelgans, Andrea; Da Costa, Ricky; Almonte, Catherine; Jonathan Rosen; Williams, Dominic; Darlington, Mandy (OMB); Bennett, Rob; Griffith, Chantell; Fialkoff, Gabrielle; Snyder, Thomas; Schnake Mahl, Gabriel; Wolfe, Emma; Shorris, Anthony; Seignious, Sandy; Tarlow, Mindy  
**Cc:** Confer, Alexis

**Subject:** MBDB: SOTC Prep

**When:** Wednesday, January 20, 2016 5:00 PM-6:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Governor's Room

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [jfdc](#)  
**Subject:** Fwd: Supreme Court Seems Skeptical Over Public Union Fees  
**Date:** Thursday, January 21, 2016 11:15:16 AM

---

I meant to send this to you. We've been working w AFSCME on Friedrichs.

We got a quote in Newsweek around this.

Begin forwarded message:

**From:** Rebecca Katz <[rkatz@hilltoppublicsolutions.com](mailto:rkatz@hilltoppublicsolutions.com)>  
**Date:** January 16, 2016 at 10:50:45 AM EST  
**To:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, John Del Cecato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>, Jacob Sittig <[jsittig@bpimedia.com](mailto:jsittig@bpimedia.com)>, Kipp Hebert <[khebert@hilltoppublicsolutions.com](mailto:khebert@hilltoppublicsolutions.com)>  
**Subject: Supreme Court Seems Skeptical Over Public Union Fees**

Can we add to clips? Right on, Geri!

<http://www.newsweek.com/supreme-court-seems-skeptical-over-public-union-fees-414194>

Sent from my iPhone

**From:** [Thomas Snyder](#)  
**To:** [FLONYC](#); [Roxanne John](#); [Jonathan Rosen](#); [jfdc](#); [Nick Baldick](#); [David Kieve](#); [Ross Offinger](#); [Emma Mw](#); [PhilWalzak](#); [\[REDACTED\]](#); [Dom Williams](#); [Gabrielle Fialkoff](#); [Nathan Smith](#); [agreenberg@gqrr.com](#)  
**Subject:** Calendar 2016  
**Date:** Thursday, January 21, 2016 11:56:47 AM  
**Attachments:** [Draft Year Calendar 2016.doc](#)

---

Attached is final draft 2016 calendar. Very few of you have added any items. We really need to get this right so please take one hard look and send me additions before I forward to Mayor.

◀ December ~ January 2016 ~ February ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1 New Year's Day Kwanzaa end	2
3	4	5 *Mayor's interfaith Breakfast	6 *Three Kings Day 39 <sup>th</sup> Annual of El Museo Del Barrio	7	8 *Judge Sylvia Ash & Family's Sip and Chat	9 Brooklyn 3 Kings Day Event  *Ray Pfeifer Key to the City Ceremony
10	11 *Human Trafficking Awareness	12 President Obama State of the Union Speech	13 State of the State Speech	14	15 *Watch Cynthia Nixon's Play "Mother Struck"	16
17 *NBC News Democratic Primary Debate	18 Martin Luther King	19 *Final Day for Submission of State Executive Budget	20 *Session Day in Albany	21 *Prelim Budget Day *Session Day in Albany	22	23
				US Conference of Mayors 01/21-01/22		
24	25 *Session Day in Albany	26 *Session Day in Albany	27	28	29	30 *Alfalfa Club Dinner (Invited by Arne Sorenson, CEO of Marriot)
31	Notes:					

~ February 2016 ~						
◀ January						March ▶
Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1 *Session Day in Albany * Iowa Caucus	2 *Groundhog Day *Session Day in Albany	3 CPC Housing Vote	4 *MBdB's State of the City	5	6
7 *Super Bowl	8 *Chinese New Year *Session Day in Albany  * First Financial Committee meeting this week	9 *Session Day in Albany * New Hampshire Primary	10 *Ash Wednesday	11 *Moth High School Event at Gracie  * D Primary Debate	12	13
New York Fashion Week Feb 10 – 18 2016						
					ABPRL Conference 2/12-2/14	
14 Valentine's Day	15 Presidents Day	16	17 *Black History Month Event at Gracie	18	19 *(Dinner with Harry Belafonte and Pamela Frank *NYU Portraits Reception with Ms. Toscano	20 NV D Caucus
New York Fashion Week Feb 10 – 18 2016						
21	22	23	24 *Black Clergy Mental Health Breakfast at Gracie *Session Day in Albany	25 *Session Day in Albany * Robin Hood Foundation Board Retreat	26	27 SC D primary



28	29 *Session Day in Albany	<b>Notes:</b> <b>MOSPCE Events in February 2016:</b> <b>1- Mayor's Fund Dinner (GF to suggest date).</b>

~ March 2016 ~						
February	Sun	Mon	Tue	Wed	Thu	Fri
			1 *Session Day in Albany * Super Tuesday (AL,Samoa, AR,CO,GA, MA,MN,OK,TN,TX,VT,VA)	2 *Session Day in Albany	3 *CC Land Use Committee vote on Housing + Full CC vote	4
						5 *KS, LA, NB, Caucus/primaries
6 *ME Caucus		7 *Session Day in Albany	8 *International Women's Day *Session Day in Albany *MI, MS Primary	9 *Women History Month/CGE Event at Gracie *Session Day in Albany * Final D Primary Debate	10 *Women's City Leaders Dinner  * Partnership for NYC	11
13 *Daylight Saving Time Begins		14 *Session Day in Albany	15 *Session Day in Albany *FL,IL, Missouri, NC,OH Primaries	16 *Session Day in Albany	17 *St. Patrick's Day Parade Breakfast *Session Day in Albany	18  SOMOS Conference in Albany- 03/18-03/20
20 Spring begins (Northern)		21 *Session Day in Albany	22 *Session Day in Albany *AZ,ID,UT pri/caucus	23 *Session Day in Albany *Purim begins	24 *Purim ends	25 *Good Friday
						26 *AK, HI, WA Caucus

27 *Easter	28 *Session Day in Albany	29 [REDACTED] *Session Day in Albany	30 *Session Day in Albany	31 *Session Day in Albany	Notes: MOSPCE Events in March 2016: 1- Spring Equinox Event
[REDACTED]	[REDACTED]				

~ April 2016 ~						
◀ March	Sun	Mon	Tue	Wed	Thu	Fri
Notes: MOSPCE Events in April 2016: 1- Gracie Mansion Conservancy Open House 2- Mental Health World Summit						1 *Beginning of New Fiscal Year
						2
3	4 *Session Day in Albany	5 *Session Day in Albany *WI Primary	6 *Session Day in Albany	7 *World Health Day *Greek Independence Reception *Police Foundation Gala	8	9 *WY Caucus
					[REDACTED]	
10 *Greek Independence Day Parade	11 *Session Day in Albany	12 *City Council Reception *Session Day in Albany	13 *JCRC of NY 40 <sup>th</sup> Anniversary Gala Dinner *Session Day in Albany	14	15 *Tax Day (Taxes Due)	16
[REDACTED]	[REDACTED]			Tribeca Film Festival- 4/13-4/24		

17	18	19 * NY Primary (inc. Nassau)	20 *Immigrant Heritage Panel & Breakfast	21	22 *Earth Day	23
Tribeca Film Festival- 4/13-4/24						
24	25	26 *CT,DE,MD,PA,RI Primaries  *Executive Budget Due	27	28	29 [REDACTED]	30 *MBdB Inner Circle Dinner Reception

~ May 2016 ~						
◀ April						June ▶
Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3 Session Day in Albany * IN Primary	4 *Session Day in Albany	5 *Cinco De Mayo *Session Day in Albany *BDB Birthday Gala Approx. * Carnegie Hall 125 <sup>th</sup> Anniversary Gala	6 [REDACTED]	7
8 *Mother's Day  *Bill de Blasio's B-Day	9 *Session Day in Albany	10 *Session Day in Albany	11 *Session Day in Albany	12 [REDACTED]	13	14 *22 <sup>nd</sup> Wedding Anniversary
[REDACTED]						
15 *Asian-American & Pacific Islander Festival	16 *Session Day in Albany	17 *Session Day in Albany * KY, OR Primary	18 *Session Day in Albany	19 *Asian-Pacific American Heritage Event at Gracie  * NY Public Library Annual Spring Dinner	20	21

22	23 *Made in NY Event *Session Day in Albany	24 *Session Day in Albany	25 *Session Day in Albany	26	27	28
29	30 *Memorial Day	31	Notes: MOSPCE Events in May 2016: 1- Mayor's Fund Cocktail Reception 2- UPK Thank You Reception 3- Young Men's Initiative: Dads Matter Awards			

◀ May ~ June 2016 ~ July ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1 *Session Day in Albany	2 *2016 Elizabeth A. Sackler Center First Awards *Session Day in Albany *Jewish Heritage Event at Gracie	3 [REDACTED]	4 [REDACTED] *Annual Puttanesca Party
					[REDACTED]	
5 *Queens Pride Parade *Israel Day Parade * PR Caucus	6 Ramadan Starts *Session Day in Albany	7 *Session Day in Albany *CA, MT, NJ, NM,ND,SD,Primaries * Metropolitan Museum Annual Spring Gala	8 *Puerto Rican Heritage Event at Gracie *Session Day in Albany	9 *Session Day in Albany	10	11 [REDACTED] *Brooklyn Pride Parade (20 <sup>th</sup> Anniversary)
	[REDACTED]				[REDACTED]	
12 [REDACTED] *National Puerto Rican Day Parade	13	14 Flag Day *Session Day in Albany * DC Primary	15 *Session Day in Albany	16 *Session Day in Albany *Mary Sansone's 100th birthday bash at Gracie	17	18
19 *Father's Day	20 *Summer Solstice	21 *Ramadan Dinner at Gracie	22	23 *LGBT Pride Event	24	25
					USCM 84 <sup>th</sup> Annual Conference of Mayors (6/24-6/27) Indianapolis, IN	
26 *NYC Pride Parade	27	28	29 *MOTH Storytelling	30	Notes: MOSPCE Events in June 2016: 1- Alvin Ailey Summer Camp Event	
USCM 84 <sup>th</sup> Annual Conference of Mayors 6/24-6/27						

◀ June ~ July 2016 ~ August ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1 *Canada Day	2
3	4 *Independence Day	5	6	7 *Dinkins Administration Reunion	8	9 *Staten Island Pride Parade
10	11	12	13	14	15 *Ramadan Ends *Filing Deadline	16
17 *Columbia Day Parade	18 Republic Convention	19 Republic Convention	20 Republic Convention	21 Republic Convention	22	23
24 *Gran Parada Dominicana de Bronx	25 Democratic Convention	26 Democratic Convention	27 Democratic Convention	28 Democratic Convention	29	30
Harlem Week 7/27 8/03						
31	Notes: <b>MOSPCE Events in July 2016:</b> 1- DOE Big Apple Awards 2- Val/Sals 3- Awards for Excellence in Design 4- Senate Dems Dinner 5- IDC Dinner					

◀ July ~ August 2016 ~ September ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1	2	3	4	5	6
Harlem Week 7/27 8/03						
7 *Ecuadorian Parade	8	9	10	11 *Mayor's Dominican Heritage Event	12	13
14 *National Dominican Day Parade ( Manhattan)	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31	Notes: MOSPCE Events in August 2016: 1- Mayor's ADA Awards 2- Staff Recognition BBQ 3- Press BBQ 4- Council Dinner 5- Assembly Dinner		
	US Open Tennis 8/29 – 9/11					

◀ August ~ September 2016 ~ October ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1 *West Indian & Caribbean Heritage Event at Gracie	2	3
				US Open Tennis 8/29 – 9/11		
4 [REDACTED]	5 *Labor Day *West Indian American Day Carnival	6	7 *Back to School Event	8	9	10
US Open Tennis 8/29 – 9/11						
11 *9/11 anniversary Ceremony at the Memorial	12	13	14 *Mayoral Address on Schools	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	Notes: MOSPCE Events in Sept. 2016: 1- Gracie Mansion Conservancy Gala 2- Gracie Mansion Conservancy Open House



◀ September ~ October 2016 ~ November ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4	5	6 Mayor's Italian Heritage Event at Gracie Mansion	7	8
9	10 *Columbus Day *World Mental Health Day *Columbus Day Parade	11	12	13	14	15 Save the Date: Circle of Sisters Expo 2016 in NYC
16	17	18	19	20	21	22
23	24 *United Nations Day	25	26	27 *Mayor's Diwali Celebration	28 *Mayor's Gracie Mansion Halloween	29 *Mayor's Gracie Mansion Halloween
30 *Diwali Begins	31 *Halloween *Park slope Brooklyn Halloween Parade	Notes: MOSPCE Events in October 2016: 1- Upstander Awards				

◀ October ~ November 2016 ~ December ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1 *All Saint's Day	2	3	4	5
					SOMOS in Puerto Rico	
6 *Daylight Saving Time Ends	7	8 Election Day	9	10	11 *Veterans' Day *Mayor's Veteran's Day Breakfast *Veteran's Day Parade	12 *Flight 587 Memorial *HOLD: 126 <sup>th</sup> Anniversary of the New York Wellesley Club
13	14 *ThriveNYC 1 <sup>st</sup> Anniversary	15	16	17	18	19
20	21	22	23	24 *Thanksgiving Day *Annual Thanksgiving Day Parade	25	26
27	28	29 *Chirlane McCray Birthday	30	Notes: MOSPCE Events in November 2016: 1- Council Puerto Rican Event Alfred E smith Memorial Dinner		

◀ November ~ December 2016 ~ January ▶						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1 *World AIDS Day *HOLD: Alvin Ailey American Dance Opening Live Performances	2	3
4 *HOLD: Congressman Yvette Clarke and Una Clarke's Annual Birthday Celebration	5	6 [REDACTED] *HOLD: The Nation Institute 2016 Dinner Gala	7	8	9	10
11	12 *Koch Administration Reunion	13	14	15	16	17
18	19	20	21 *Winter Solstice (Northern)	22	23	24 *First night of Hanukkah
25 *Christmas *NAN Christmas event	26 *Kwanzaa begins	27	28	29	30	31 *NYE Ball Drop

Notes: Holiday Parties: 1199, UFT, DC 37, RWDSU, Holiday Reception with Speaker Heastie, Detail Holiday Party, Mayor's Fund Holiday Party, Menorah in Carl Schurz Park.

**From:** [Geri Prado](#)  
**To:** [B; Walzak, Phil](#); [Snyder, Thomas](#); [Wolfe, Emma](#); [Hagelgans, Andrea](#); [Zuniga, Andrea](#)  
**Cc:** [jfdc](#)  
**Subject:** Fwd: [progressive-messaging] Friedrichs Opinion Piece- Amplification Request  
**Date:** Thursday, January 21, 2016 4:26:04 PM  
**Attachments:** [image001.png](#)

---

The large group meeting (unions and progressive groups) were appreciative of the work you've done on Friedrichs.

I wanted to pass along this article that came out today.

Begin forwarded message:

**From:** Kate Snyder <[kate@snyderstrategies.com](mailto:kate@snyderstrategies.com)>  
**Date:** January 21, 2016 at 3:40:46 PM EST  
**To:** [progressive-messaging@googlegroups.com](mailto:progressive-messaging@googlegroups.com)  
**Subject:** [progressive-messaging] Friedrichs Opinion Piece- Amplification Request

<http://www.nytimes.com/2016/01/21/opinion/scalias-putsch-at-the-supreme-court.html>

This opinion piece by Linda Greenhouse hits on some important lines of argument. Please amplify.

K

[The Opinion Pages](#) | CONTRIBUTING OP-ED WRITER

## Scalia's Putsch at the Supreme Court



48 COMMENTS

[Linda Greenhouse](#) JAN. 21, 2016

IN his vitriolic dissent last June from the Supreme Court's [same-sex marriage decision](#), Justice Antonin Scalia accused the majority of having carried out a

“judicial putsch.” Justice Scalia should know. He and his four conservative colleagues were then in the process of executing one themselves.

On June 30, four days after handing down the marriage decision, *Obergefell v. Hodges*, the court announced that it would hear a major challenge to the future of public-employee labor unions. That case, [Friedrichs v. California Teachers Association](#), was argued last week. As was [widely reported](#), the outcome appears foreordained: the court will vote 5 to 4 to overturn [a precedent](#) that for 39 years has permitted public-employee unions to charge nonmembers a “fair-share” fee representing the portion of union dues that go to representing all employees in collective bargaining and grievance proceedings. As the exclusive bargaining agent, a union has a legal duty to represent everyone in the unit, whether members or not; the fee addresses the problem of “free riders” and the resentment engendered by those who accept the union’s help while letting their fellow workers foot the bill.

The stakes are obviously high for the millions of workers and thousands of contracts covered by these arrangements in the 23 states that now permit them. If the court accepts the argument that the mandatory fees amount to compelled speech in violation of the objecting employees’ First Amendment rights, public-employee unions would forfeit hundreds of millions of dollars in dues revenue. New York and 20 other states filed a brief in support of California, which is defending its fair-share system, to argue that these provisions “are important to ensuring a stable collective-bargaining partner with the wherewithal to help devise workplace arrangements that promote labor peace.”

I want to focus here, however, not on the implications the Friedrichs case holds for the public workplace, but on what it means for the Supreme Court. Actually, I couldn’t express my concern better than Justice Stephen G. Breyer did last week when he questioned Michael A. Carvin, the lawyer for the 10 California teachers who are challenging the state’s labor law. Justice Breyer was referring to the compromise at the heart of the 1977 precedent, *Abood v. Detroit Board of Education*, that Mr. Carvin was asking the court to

overrule. The court in that case upheld the constitutionality of the fair-share fee as long as it was limited to the union's collective-bargaining expenses and did not subsidize the union's political or other "nonchargeable" activities.

"What is it, in your mind," Justice Breyer asked Mr. Carvin, "that you can say from the point of view of this court's role in this society in that if — of course, we can overrule a compromise that was worked out over 40 years and has lasted reasonably well ..." The justice ruminated for a moment on his own practice of filing dissenting opinions, and then returned to his point: "You start overruling things, what happens to the country thinking of us as a kind of stability in a world that is tough because it changes a lot?"

Indeed. Exactly seven years ago, in a public-employee labor case from Maine, Justice Breyer wrote an opinion that cited the *Abood* decision and included this sentence: "The First Amendment permits the government to require both public sector and private sector employees who do not wish to join a union designated as the exclusive collective-bargaining representative at their unit of employment to pay that union a service fee as a condition of their continued employment."

The opinion continued: "The court has determined that the First Amendment burdens accompanying the payment requirement are justified by the government's interest in preventing free riding by nonmembers who benefit from the union's collective bargaining activities and in maintaining peaceful labor relations."

The case was [Locke v. Karass](#). The decision was unanimous.

What changed since 2009? How could the court go from unquestioning acceptance of a long-lived precedent to a situation in which all that remains in doubt is whether that same precedent will be overturned in early June or late June? In the answer to that question lie some disturbing observations about the Roberts court.

It's no secret that in recent years, major segments of the Republican Party have declared open season on public employee unions — selectively, of course. Police

unions and correctional officers' unions, which have stood in the way of reform-minded policy initiatives in states and cities across the country, have been exempt as targets. Conservative and Tea Party ire has instead been focused on teachers' unions. It's [not an accident](#) that when Mr. Carvin (a leading figure behind the two failed challenges to the Affordable Care Act) and the right-wing foundations supporting his lawsuit set out to recruit plaintiffs, they looked for teachers and not prison guards.

Reading the [transcript](#) of last week's argument, I felt as though I had stumbled into the inner sanctum of [Wisconsin's union-busting governor](#), Scott Walker. Both Justice Scalia and Justice Anthony M. Kennedy suggested that when it comes to public employment, there can be no real distinction between a union's workplace activities and its political activities.

"The problem is that everything that is collectively bargained with the government is within the political sphere, almost by definition," Justice Scalia said, addressing Edward C. Dumont, California's solicitor general.

Justice Kennedy elaborated at length: "It's almost axiomatic. When you are dealing with a governmental agency, many critical points are matters of public concern. And is it not true that many teachers strongly, strongly disagree with the union position on teacher tenure, on merit pay, on merit promotion, on classroom size?" He continued: "The term is 'free rider.' The union basically is making these teachers 'compelled riders' for issues on which they strongly disagree."

That's about as unconstrained and revealing a rant as I've heard from the Supreme Court bench. It happens also to be based on some false premises. California labor law does not in fact permit collective bargaining over teacher tenure or standards for termination or budget-driven layoffs. I'm no expert on California labor law; I read it in the [union's brief](#). But the details hardly matter. What matters is the glaring anti-union animus and the obvious fact that if everything a public employee union does is deemed political, the Abood compromise, based on a distinction between collective-bargaining activities and everything else,

necessarily collapses.

And what exactly is it about the California teachers union's activities that the plaintiffs find objectionable? Impossible to say. The initial complaint referred only to their dislike of "many of the union's public policy positions, including positions taken in collective bargaining," but the plaintiffs refused to be more specific or to cooperate with the union in developing an evidentiary record. Instead, the plaintiffs under Mr. Carvin's direction sought to lose the case as quickly as possible, to speed it on its way to the Supreme Court. They asked the Federal District Court to rule against them, which it did, and they then asked the United States Court of Appeals to affirm that negative judgment, which it promptly did in a two-page summary opinion, observing that the outcome was "governed by controlling Supreme Court and Ninth Circuit precedent."

To call this litigation pathway unusual is an understatement. But it was hardly a shot in the dark. In majority opinions in [2012](#) and again in 2014, Justice Samuel A. Alito Jr. — yes, the same Justice Alito who signed Justice Breyer's opinion back in 2009 — suggested that he was ready and willing to revisit the Abood precedent. In the more recent case, [Harris v. Quinn](#), he called Abood "troubling" and "questionable on several grounds." But neither of those two cases offered a target for a direct hit. The current case was manufactured to serve that role.

If the political atmosphere surrounding public employee unions has changed, so has the court's vision of the role of the First Amendment. The court issued the [Citizens United decision](#), with its embrace of a First Amendment right to unlimited corporate (and union) political spending, a year to the day after Justice Breyer's opinion in the Maine labor case. In the intervening six years, the Roberts court has waved the First Amendment banner ever higher to undermine long-accepted governmental regulatory authority. Not too long ago, it was federalism — states' rights — that seemed to energize conservatives on the Supreme Court. The Abood regime is in fact more than respectful of states' rights: states are enabled but not required to adopt a fair-share fee system, and 22 states have chosen against it. But federalism can't save the



unions from the ever more powerful First Amendment.

So what we have here are the majority's policy preferences conveniently clad in First Amendment armor. But even the best armor is vulnerable, and as the court strides recklessly into a danger zone, I'm left with Justice Breyer's question: What's the country to think?

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You received this message because you are subscribed to the Google Groups "Progressive Messaging" group.

To unsubscribe from this group and stop receiving emails from it, send an email to [progressive-messaging+unsubscribe@googlegroups.com](mailto:progressive-messaging+unsubscribe@googlegroups.com).

To post to this group, send email to [progressive-messaging@googlegroups.com](mailto:progressive-messaging@googlegroups.com).

To view this discussion on the web visit

<https://groups.google.com/d/msgid/progressive-messaging/CANOWX9p4FNDBQA9H9xrNhjmBP25pEeX1%3DLoOZK8AvEe-kmO45g%40mail.>

For more options, visit <https://groups.google.com/d/optout>.

**From:** [B](#)  
**To:** [Arslanian, Kayla](#)  
**Cc:** [jfdc](#); [Geri](#)  
**Subject:** Re: Thank you  
**Date:** Thursday, January 21, 2016 7:42:10 PM

---

Excellent. Thanks

-----Original Message-----

From: Kayla Arslanian  
To: Bill de Blasio  
Cc: John Del Cecato  
Cc: Geri Prado  
Subject: Re: Thank you  
Sent: Jan 21, 2016 6:51 PM

Sir -

Aiming to set this call up for tmrw AM during the block of call time.

Sent from my iPhone

> On Jan 21, 2016, at 10:26 AM, B <BCCD@cityhall.nyc.gov> wrote:

>

>

> Make sure I call him to thank pls

>

> -----Original Message-----

> From: John Del Cecato <jfdc@akpdmedia.com>

> Date: Thu, 21 Jan 2016 15:06:27

> To: Geri Prado<geri@progressiveagenda.us>; Bill de Blasio<BCCD@cityhall.nyc.gov>

> Subject: Re: Thank you

>

> Woot woot

>

>> On 1/21/16, 9:55 AM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>>

>>

>>

>>> Begin forwarded message:

>>>

>>> From: Geri Prado <geri@progressiveagenda.us>

>>> Subject: Thank you

>>> Date: January 21, 2016 at 9:50:32 AM EST

>>> To: Marc Perrone <mperrone@ufcw.org>, sappplebaum@ufcw.org, Ademola

>>> Oyefeso <aoyefeso@ufcw.org>

>>>

>>> President Perrone, Vice President Applebaum, Ademola:

>>>

>>> We received the contribution from UFCW for 2016. I want to say thank

>>> you for the support, your belief in us as we start out this venture.

>>>

>>> Ademola and I have discussed the ways we can work together on getting

>>> workers<sup>1</sup> stories to drive an important narrative around inequality.

>>>

>>> Please let me know if you have any questions, suggestions or just would

>>> like general progress check ins.  
>>>  
>>> Lastly, your idea around convening Mayors and labor is one we briefly  
>>> discussed and could start planning for next quarter. Ademola and I can  
>>> discuss the best way to accomplish the various goals.  
>>>  
>>> Thank you again  
>>>  
>>> In Solidarity,  
>>>  
>>> Geri Prado  
>

**From:** [Geri Prado](#)  
**To:** [B: jfdc](#); [Walzak, Phil](#)  
**Subject:** Fwd: Shared from Twitter: America the Unfair? - NYTimes.com  
**Date:** Thursday, January 21, 2016 8:29:41 PM

---

## America the Unfair?



Donald Trump and Bernie Sanders don't agree on much. Nor do the Black Lives Matter movement, the Occupy Wall Street protests and the armed ranchers who seized public lands in Oregon. But in the insurgent presidential campaigns and in social activism across the spectrum, a common thread is people angry at the way this country is no longer working for many ordinary citizens.

And they're right: The system is often fundamentally unfair, and ordinary voices are often unheard.

It's easy (and appropriate!) to roll one's eyes at Trump, for a demagogic tycoon is not the natural leader of a revolution of the disenfranchised. But the populist frustration is understandable. One of the most remarkable political science studies in recent years upended everything rosy we learned in civics classes.

Martin Gilens of Princeton University and Benjamin I. Page of Northwestern University [found](#) that in policy-making, views of ordinary citizens essentially don't matter. They examined 1,779 policy issues and found that attitudes of wealthy people and of business groups mattered a great deal to the final outcome — but that preferences of average citizens were almost irrelevant.

"In the United States, our findings indicate, the majority does *not* rule," they concluded. "Majorities of the American public actually have little influence over the policies our government adopts."

One reason is that our political system is increasingly driven by money: Tycoons can't quite buy politicians, but they can lease them. Elected officials are hamsters on a wheel, always desperately raising money for the next election. And the donors who matter most are a small group; just 158 families and the companies they control [donated almost half the money](#) for the early stages of the presidential campaign.

That in turn is why the tax code is full of loopholes that benefit the wealthy. This is why you get accelerated depreciation for buying a private plane. It's why the wealthiest 400 American taxpayers (all with income of more than \$100 million) ended up paying [an average federal tax rate of less than 23 percent](#) for 2013, and [less than 17 percent](#) the year before.

Conversely, it's why the mostly black children in Flint, Mich., have been poisoned by lead coming out of the tap: As Hillary Clinton [noted Sunday](#) in the Democratic debate, this wouldn't have happened in an affluent white suburb. Lead poisoning

permanently impairs brain development, but it's not confined to Flint. Some 535,000 children across the country suffer lead poisoning, [according to](#) the Centers for Disease Control and Prevention.

Those kids never have a chance — not just because of the lead, but also because they don't matter to the American political system. American politicians are too busy chasing campaign donors to help them.

There are solutions — more about that in a moment — but a starting point is to recognize that this public mood of impotence and unfairness is rooted in something real. Median wages have stalled or dropped. Mortality rates for young white adults [are rising](#), partly because so many self-medicate with painkillers or heroin. Blacks have been protected from this phenomenon by another unfairness: Studies indicate that doctors discriminate against black patients and are less likely to prescribe them painkillers.

America's political and economic inequalities feed each other. The richest 1 percent in the U.S. now own substantially [more wealth](#) than the bottom 90 percent.

Solutions are complex, imperfect and uncertain, but the biggest problem is not a lack of tools but a lack of will. A basic step to equalize opportunity would be to invest in education for disadvantaged children as the civil rights issue of the 21st century.

"I think any candidate seriously aiming to reduce inequality would have a mild increase in tax on the rich to fund higher school spending," says Nicholas Bloom, a Stanford [expert on inequality](#). I would add that investments in education should begin early, with high-quality prekindergarten for at-risk children.

We also need political solutions to repair our democracy so that ordinary citizens count along with the affluent. "There is no magic bullet that will set things right, but meaningful campaign finance reform must be at the center of a reform agenda," Gilens says. "States and cities are leading the way. Arizona, Maine and Connecticut have had statewide, publicly funded 'clean election' systems for some time with varying degrees of success."

One step toward transparency: [President Obama could require](#) federal contractors to disclose political contributions.

Right now, the bitterness at America's grass roots is often channeled in ways that are divisive and destructive: at immigrants, say, or at Muslims. The challenge will be to leverage the populist frustration into constructive postelection policy. But it has been done before.

"Reforms were adopted in the first Gilded Age, an era similarly plagued by government dysfunction, political corruption and enormous economic inequality," Gilens notes. "Perhaps they will be again." For the sake of our country, let's work for an encore.

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [Arslanian, Kayla](#); [Almonte, Catherine](#); [Viguers, Jonathan](#); [Caquias, Paula](#); [jfdc](#)  
**Subject:** RE: MBDB: TPAC Call Time  
**Date:** Friday, January 22, 2016 9:38:41 AM

---

This will begin at 1030am

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Thursday, January 21, 2016 9:40 AM

**To:** Salazar-Rodriguez, Prisca; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan; Caquias, Paula; jfdc

**Subject:** MBDB: TPAC Call Time

**When:** Friday, January 22, 2016 10:30 AM-12:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** 15 Maiden Lane, 11th floor

**From:** [Almonte, Catherine](#)  
**To:** [Arslanian, Kayla](#)  
**Cc:** [jfdc](#); [Geri](#)  
**Subject:** Re: Calls Today  
**Date:** Friday, January 22, 2016 10:09:14 AM

---

Roger that

Sent while mobile.

> On Jan 22, 2016, at 10:07 AM, Arslanian, Kayla <KArslanian@cityhall.nyc.gov> wrote:  
>  
> Mayor off. Plus Cat who is staffing him today.  
>  
> Do we have a number for Mayor to reach Marc Perrone on? We shld definitely make this call today.  
Cat, I deem you keeper of this flame.  
>  
> And cld someone pls send the call sheets to my gmail? [REDACTED] - tx.  
>  
> Sent from my iPhone  
>  
>> On Jan 21, 2016, at 10:26 AM, B <BCCD@cityhall.nyc.gov> wrote:  
>>  
>>  
>> Make sure I call him to thank pls  
>>  
>> -----Original Message-----  
>> From: John Del Cecato <jfdc@akpdmedia.com>  
>> Date: Thu, 21 Jan 2016 15:06:27  
>> To: Geri Prado<geri@progressiveagenda.us>; Bill de Blasio<BCCD@cityhall.nyc.gov>  
>> Subject: Re: Thank you  
>>  
>> Woot woot  
>>  
>>> On 1/21/16, 9:55 AM, "Geri Prado" <geri@progressiveagenda.us> wrote:  
>>>  
>>>  
>>>  
>>>> Begin forwarded message:  
>>>>  
>>>> From: Geri Prado <geri@progressiveagenda.us>  
>>>> Subject: Thank you  
>>>> Date: January 21, 2016 at 9:50:32 AM EST  
>>>> To: Marc Perrone <mperrone@ufcw.org>, sapplebaum@ufcw.org, Ademola  
>>>> Oyefeso <aoyefeso@ufcw.org>  
>>>>  
>>>> President Perrone, Vice President Applebaum, Ademola:  
>>>>  
>>>> We received the contribution from UFCW for 2016. I want to say thank  
>>>> you for the support, your belief in us as we start out this venture.  
>>>>  
>>>> Ademola and I have discussed the ways we can work together on getting  
>>>> workers<sup>1</sup> stories to drive an important narrative around inequality.  
>>>>  
>>>> Please let me know if you have any questions, suggestions or just would  
>>>> like general progress check ins.  
>>>>  
>>>> Lastly, your idea around convening Mayors and labor is one we briefly

>>>> discussed and could start planning for next quarter. Ademola and I can  
>>>> discuss the best way to accomplish the various goals.  
>>>>  
>>>> Thank you again  
>>>>  
>>>> In Solidarity,  
>>>>  
>>>> Geri Prado  
>>



**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [jfdc](#)  
**Subject:** Re: Thank you  
**Date:** Friday, January 22, 2016 12:54:02 PM

---

does this help: TOTAL SPENT ON TPAC (NB helped me out here on pre-my date):

Paid for 2015:

UNITE HERE \$200,000

C41NY: \$280,000 (excluding UNITE transfer, and noting that this includes significant OSI funds)

FOR 2016:

AFSCME + UFCW \$250,000

Total: \$730,000

> On Jan 22, 2016, at 12:49 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

>

>

> Guys, I need a clearer answer here. I count 4 major sources. Let's do it this way. How much have they given combined since Day One of TPA and how much of that was spent. Irrelevant to me which committee it went to if it was/is being used for TPA. Pls clarify today

>

> -----Original Message-----

> From: Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>

> Date: Thu, 21 Jan 2016 10:46:44

> To: Snyder, Thomas<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>

> Cc: B<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>; [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

> Subject: Re: Thank you

>

> That went into CONY.

>

>> On Jan 21, 2016, at 10:42 AM, Snyder, Thomas <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

>>

>> Plus 200K from UNITE HERE.

>>

>>> On 1/21/16, 10:37 AM, "Geri Prado" <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

>>>

>>> UFCW and AFSCME total 275k. 250 in the bank.

>>>

>>> OSI paid for 2015 contracts and that was 250k that came in through

>>> transfer.

>>>

>>>> On Jan 21, 2016, at 10:28 AM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

>>>>

>>>>

>>>> So how much has come in total between OSI + UniteHere + AFSCME + UFCW??

>>>>

>>>>

>>>> -----Original Message-----

>>>> From: John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

>>>> Date: Thu, 21 Jan 2016 15:06:27

>>>> To: Geri Prado<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>; Bill de

>>>> Blasio<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>

>>>> Subject: Re: Thank you

>>>>

>>>> Woot woot

>>>>  
>>>>> On 1/21/16, 9:55 AM, "Geri Prado" <geri@progressiveagenda.us> wrote:  
>>>>>  
>>>>>  
>>>>> Begin forwarded message:  
>>>>>  
>>>>> From: Geri Prado <geri@progressiveagenda.us>  
>>>>> Subject: Thank you  
>>>>> Date: January 21, 2016 at 9:50:32 AM EST  
>>>>> To: Marc Perrone <mperrone@ufcw.org>, sapplebaum@ufcw.org, Ademola  
>>>>> Oyefeso <aoyefeso@ufcw.org>  
>>>>>  
>>>>> President Perrone, Vice President Applebaum, Ademola:  
>>>>>  
>>>>> We received the contribution from UFCW for 2016. I want to say thank  
>>>>> you for the support, your belief in us as we start out this venture.  
>>>>>  
>>>>> Ademola and I have discussed the ways we can work together on getting  
>>>>> workers' stories to drive an important narrative around inequality.  
>>>>>  
>>>>> Please let me know if you have any questions, suggestions or just  
>>>>> would  
>>>>> like general progress check ins.  
>>>>>  
>>>>> Lastly, your idea around convening Mayors and labor is one we briefly  
>>>>> discussed and could start planning for next quarter. Ademola and I can  
>>>>> discuss the best way to accomplish the various goals.  
>>>>>  
>>>>> Thank you again  
>>>>>  
>>>>> In Solidarity,  
>>>>>  
>>>>> Geri Prado  
>>>>  
>>>> <winmail.dat>  
>>  
>> <winmail.dat>  
> <winmail.dat>

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [jfdc](#); [FLONYC](#); [Snyder, Thomas](#)  
**Subject:** Re: Jeff Furman- Board chair, Ben and Jerry's  
**Date:** Friday, January 22, 2016 12:55:13 PM

---

there are two kinds of people in this world: pro-cherry and anti-cherry apparently

> On Jan 22, 2016, at 12:42 PM, B <BCCD@cityhall.nyc.gov> wrote:

>

>

> That's great news! Congrats! And I definitely want to meet him/them. As for JDC's idea, somehow I don't think it will be a big seller...

>

> -----Original Message-----

> From: Geri Prado <geri@progressiveagenda.us>

> Date: Fri, 22 Jan 2016 10:29:36

> To: Bill de Blasio<BCCD@cityhall.nyc.gov>

> Cc: John Del Cecato<jfdc@akpdmedia.com>

> Subject: Jeff Furman- Board chair, Ben and Jerry's

>

> I don't know if I told you this but he had signed on to be on the Advisory council. He and I will be meeting in NYC and I'd like to see if we could get you, Ben and Jerry to sit down at some point. They are big surrogates for Bernie but are all about voting rights, democracy issues and inequality.

>

> New ice cream coming out: Empower-Mint

>

> JDC- I gave him your idea for Cherried Interest Loophole<winmail.dat>

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [jfdc](#); [Snyder, Thomas](#); [FLONYC](#)  
**Subject:** Re: Quick update for TPAC 1/22  
**Date:** Friday, January 22, 2016 12:55:21 PM

---

Will do!

> On Jan 22, 2016, at 12:40 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>  
>  
> Excellent report! Well done. Pls cc Chirlane and Tom on these progress reports  
>  
>  
> -----Original Message-----  
> From: Geri Prado <geri@progressiveagenda.us>  
> Date: Fri, 22 Jan 2016 12:33:12  
> To: Bill de Blasio<BCCD@cityhall.nyc.gov>  
> Cc: John DeI Cecato<jfdc@akpdmmedia.com>  
> Subject: Quick update for TPAC 1/22  
>  
> Things that are happening:  
>  
> War Room  
>  
> - We're amplifying the Flint issue and how the community is hurting based on inequitable "cost cutting" choices  
> - We are going to push out press, social media around the anniversary of the Lilly Ledbetter Act along with SiX dropping bills in several state legislatures around the country for equal pay- NEXT WEEK  
> - Progress Iowa- JDC advocated rightly to help them out with their war room dedicated to economic messaging on the ground in Iowa  
> - Jeff Furman (Ben and Jerry's chair) invited us to join the week of action in DC April 16-18 around voting rights. We are also going to discuss private sector/business leader organizing for influencers and hopefully getting Ben Cohen on board  
>  
> Echo chamber/Cities best work  
>  
> - I have talked to Peduto/Hodges staff and reached out to Whaley and Murray to discuss highlighting their cities. We're likely to start with Dayton if Whaley agrees. This means soliciting personal stories and highlighting the policy work.  
> - we are looking to "crowdsource" ideas (with the Mayors' consent) where we ask people about their anxieties but also what they would ask of their elected leaders.  
> - this launches the personal story line AND highlights as cities getting things done because of innovative, progressive mayors  
> this will be what we launch in March under Progressive America  
>  
>  
> <winmail.dat>

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [jfdc](#)  
**Subject:** Re: Thank you  
**Date:** Friday, January 22, 2016 1:41:11 PM

---

tom asked a clarifying question and I realize I had made a mistake. See below and a note about the rest of UFCW's money.

>

>

> For 2015:

> UNITE HERE \$200,000

> C41NY: \$280,000 (excluding UNITE transfer, and noting that this includes significant OSI funds)

>

> FOR 2016:

> AFSCME + UFCW \$275,000

>

> Total: \$730,000

UFCW 2017- \$125,000

that would be a total RAISED of \$855,000. To date spent: \$505,000 (May 2015-December 2015), on hand \$250,000.

>> On Jan 22, 2016, at 12:49 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

>>

>>

>> Guys, I need a clearer answer here. I count 4 major sources. Let's do it this way. How much have they given combined since Day One of TPA and how much of that was spent. Irrelevant to me which committee it went to if it was/is being used for TPA. Pls clarify today

>>

>> -----Original Message-----

>> From: Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>

>> Date: Thu, 21 Jan 2016 10:46:44

>> To: Snyder, Thomas<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>

>> Cc: B<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>; [jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>

>> Subject: Re: Thank you

>>

>> That went into CONY.

>>

>>> On Jan 21, 2016, at 10:42 AM, Snyder, Thomas <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)> wrote:

>>>

>>> Plus 200K from UNITE HERE.

>>>

>>>> On 1/21/16, 10:37 AM, "Geri Prado" <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

>>>>

>>>> UFCW and AFSCME total 275k. 250 in the bank.

>>>>

>>>> OSI paid for 2015 contracts and that was 250k that came in through

>>>> transfer.

>>>>

>>>>> On Jan 21, 2016, at 10:28 AM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

>>>>>

>>>>>

>>>>> So how much has come in total between OSI + UniteHere + AFSCME + UFCW??

>>>>>

>>>>  
>>>> -----Original Message-----  
>>>> From: John Del Cecato <jfdc@akpdmedia.com>  
>>>> Date: Thu, 21 Jan 2016 15:06:27  
>>>> To: Geri Prado<geri@progressiveagenda.us>; Bill de  
>>>> Blasio<BCCD@cityhall.nyc.gov>  
>>>> Subject: Re: Thank you  
>>>>  
>>>> Woot woot  
>>>>  
>>>>> On 1/21/16, 9:55 AM, "Geri Prado" <geri@progressiveagenda.us> wrote:  
>>>>>  
>>>>>  
>>>>>  
>>>>>> Begin forwarded message:  
>>>>>>  
>>>>>> From: Geri Prado <geri@progressiveagenda.us>  
>>>>>> Subject: Thank you  
>>>>>> Date: January 21, 2016 at 9:50:32 AM EST  
>>>>>> To: Marc Perrone <mperrone@ufcw.org>, sapplebaum@ufcw.org, Ademola  
>>>>>> Oyefeso <aoyefeso@ufcw.org>  
>>>>>>  
>>>>>> President Perrone, Vice President Applebaum, Ademola:  
>>>>>>  
>>>>>> We received the contribution from UFCW for 2016. I want to say thank  
>>>>>> you for the support, your belief in us as we start out this venture.  
>>>>>>  
>>>>>> Ademola and I have discussed the ways we can work together on getting  
>>>>>> workers' stories to drive an important narrative around inequality.  
>>>>>>  
>>>>>> Please let me know if you have any questions, suggestions or just  
>>>>>> would  
>>>>>> like general progress check ins.  
>>>>>>  
>>>>>> Lastly, your idea around convening Mayors and labor is one we briefly  
>>>>>> discussed and could start planning for next quarter. Ademola and I can  
>>>>>> discuss the best way to accomplish the various goals.  
>>>>>>  
>>>>>> Thank you again  
>>>>>>  
>>>>>> In Solidarity,  
>>>>>>  
>>>>>> Geri Prado  
>>>>>  
>>>>> <winmail.dat>  
>>>  
>>> <winmail.dat>  
>> <winmail.dat>  
>

**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Subject:** <no subject>  
**Date:** Friday, January 22, 2016 1:56:18 PM

---

Following up on Morris Pearl.

Yes, we sent him materials on TPAC, as promised.

**From:** [Viguers, Jonathan](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [Walzak, Phil](#); [jfdc](#); [Glen, Alicia](#); [Buery, Richard](#); [Confer, Alexis](#); [Arslanian, Kayla](#); [Fuleihan, Dean \(OMB\)](#); [Blumm, Kate](#); [Adams Baker, Marti](#); [Bruch, Mary](#); [Cutler, Dorothy](#); [Patchett, James](#); [Schwartz, Regina](#); [Hagelgans, Andrea](#); [Da Costa, Ricky](#); [Almonte, Catherine](#); [Jonathan Rosen](#); [Williams, Dominic](#); [Darlington, Mandy \(OMB\)](#); [Bennett, Rob](#); [Griffith, Chantell](#); [Fialkoff, Gabrielle](#); [Snyder, Thomas](#); [Schnake Mahl, Gabriel](#); [Wolfe, Emma](#); [Shorris, Anthony](#); [Seignious, Sandy](#); [Tarlow, Mindy](#)  
**Subject:** RE: MBDB: SOTC Prep  
**Date:** Friday, January 22, 2016 5:26:39 PM

---

We are delayed.

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Thursday, January 21, 2016 6:30 PM

**To:** Salazar-Rodriguez, Prisca; Walzak, Phil; jfdc; Glen, Alicia; Buery, Richard; Confer, Alexis; Arslanian, Kayla; Fuleihan, Dean (OMB); Blumm, Kate; Viguers, Jonathan; Adams Baker, Marti; Bruch, Mary; Cutler, Dorothy; Patchett, James; Schwartz, Regina; Hagelgans, Andrea; Da Costa, Ricky; Almonte, Catherine; Jonathan Rosen; Williams, Dominic; Darlington, Mandy (OMB); Bennett, Rob; Griffith, Chantell; Fialkoff, Gabrielle; Snyder, Thomas; Schnake Mahl, Gabriel; Wolfe, Emma; Shorris, Anthony; Seignious, Sandy; Tarlow, Mindy

**Subject:** MBDB: SOTC Prep

**When:** Friday, January 22, 2016 5:30 PM-7:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Blue Room



**From:** [Geri Prado](#)  
**To:** [Thomas Snyder](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [Kayla Arslanian](#); [jfdc](#); [Addy Rummel](#)  
**Subject:** Re: Call time Tonight  
**Date:** Monday, January 25, 2016 10:34:03 AM

---

THANKS

On Jan 25, 2016, at 10:02 AM, Thomas Snyder <[REDACTED]> wrote:

We'll know by 11am to confirm or not.

On Mon, Jan 25, 2016 at 9:47 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

Hey all:

Addy is working on calls and is point for the 7:30-9pm call time. A few questions given the weather (so let us know if this isn't happening understandably).

1. Are we still on for call time and is that still the current time you think we'll have?
2. I don't think we'll be able to staff but we're looking at 2-3 MAX timed calls. Is there a way for him to call Addy before he gets started and walk through who these folks are in addition to us giving the call sheets?
3. Anything else you need from us besides confirms on who?

Thanks and hope the weather isn't too rough on you. gp

**From:** [The Office of Mayor de Blasio](#)  
**To:** [jfdc](#)  
**Subject:** REMINDER: You are cordially invited to the 2016 State of the City Address  
**Date:** Monday, January 25, 2016 12:49:18 PM

---



The Mayor of the City of New York

**Bill de Blasio**

cordially invites you to the

## 2016 STATE OF THE CITY ADDRESS

Thursday, February 4, 2016

Doors open at 6:00 PM  
Program begins promptly at 7:00 PM

Lehman Center for the Performing Arts  
Concert Hall  
250 Bedford Park Boulevard West  
Bronx

RSVP by Friday, January 29, 2016  
(212) 788-2569 or  
email: [invitation@cityhall.nyc.gov](mailto:invitation@cityhall.nyc.gov)

Space is limited

This invitation is non-transferable.

The Mayor of the City of New York

Bill de Blasio

cordially invites you to the

**2016 STATE OF THE CITY ADDRESS**

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email: [invitation@cityhall.nyc.gov](mailto:invitation@cityhall.nyc.gov)

Space is limited

Seating is on first come first serve basis.

**THIS INVITATION IS NON-TRANSFERABLE.**

**Yes, I am attending**

**No, I will not attend**



**From:** [Viguers, Jonathan](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [jfdc](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Snyder, Thomas](#); [Da Costa, Ricky](#); [Shorris, Anthony](#); [Griffith, Chantell](#); [Williams, Dominic](#); [Adams Baker, Marti](#); [Fialkoff, Gabrielle](#); [Tarlow, Mindy](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); [Schwartz, Regina](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Seignious, Sandy](#); [Fuleihan, Dean \(OMB\)](#); [Darlington, Mandy \(OMB\)](#); [Glen, Alicia](#); [Bruch, Mary](#); [Buery, Richard](#); [Cutler, Dorothy](#); [Arslanian, Kayla](#); [Almonte, Catherine](#); [Confer, Alexis](#); [Bennett, Rob](#); [Patchett, James](#)  
**Subject:** RE: MBDB: SOTC Prep  
**Date:** Monday, January 25, 2016 3:25:21 PM

---

Please gather

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca

**Sent:** Wednesday, January 20, 2016 3:16 PM

**To:** Salazar-Rodriguez, Prisca; jfdc; Jonathan Rosen; Blumm, Kate; Snyder, Thomas; Da Costa, Ricky; Shorris, Anthony; Griffith, Chantell; Williams, Dominic; Adams Baker, Marti; Fialkoff, Gabrielle; Tarlow, Mindy; Wolfe, Emma; Schnake Mahl, Gabriel; Schwartz, Regina; Hagelgans, Andrea; Walzak, Phil; Seignious, Sandy; Fuleihan, Dean (OMB); Darlington, Mandy (OMB); Glen, Alicia; Bruch, Mary; Buery, Richard; Cutler, Dorothy; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan; Confer, Alexis; Bennett, Rob; Patchett, James

**Subject:** MBDB: SOTC Prep

**When:** Monday, January 25, 2016 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Blue Room

**From:** [Almonte, Catherine](#)  
**To:** [Shorris, Anthony](#)  
**Cc:** [Salazar-Rodriguez, Prisca](#); [jfdc](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Snyder, Thomas](#); [Da Costa, Ricky](#); [Griffith, Chantell](#); [Williams, Dominic](#); [Adams Baker, Marti](#); [Fialkoff, Gabrielle](#); [Tarlow, Mindy](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); [Schwartz, Regina](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Seignious, Sandy](#); [Fuleihan, Dean \(OMB\)](#); [Darlington, Mandy \(OMB\)](#); [Glen, Alicia](#); [Bruch, Mary](#); [Buery, Richard](#); [Cutler, Dorothy](#); [Arslanian, Kayla](#); [Viguers, Jonathan](#); [Confer, Alexis](#); [Bennett, Rob](#); [Patchett, James](#)  
**Subject:** RE: MBDB: SOTC Prep  
**Date:** Monday, January 25, 2016 4:01:59 PM

---

Moving meeting to the COW now. Sorry for all the back and forth.

---

**From:** Shorris, Anthony  
**Sent:** Monday, January 25, 2016 3:59 PM  
**To:** Almonte, Catherine  
**Cc:** [Salazar-Rodriguez, Prisca](#); [jfdc](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Snyder, Thomas](#); [Da Costa, Ricky](#); [Griffith, Chantell](#); [Williams, Dominic](#); [Adams Baker, Marti](#); [Fialkoff, Gabrielle](#); [Tarlow, Mindy](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); [Schwartz, Regina](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Seignious, Sandy](#); [Fuleihan, Dean \(OMB\)](#); [Darlington, Mandy \(OMB\)](#); [Glen, Alicia](#); [Bruch, Mary](#); [Buery, Richard](#); [Cutler, Dorothy](#); [Arslanian, Kayla](#); [Viguers, Jonathan](#); [Confer, Alexis](#); [Bennett, Rob](#); [Patchett, James](#)  
**Subject:** Re: MBDB: SOTC Prep

Have a few Feds in here for another few minutes...

Anthony E. Shorris  
First Deputy Mayor  
City of New York  
City Hall  
New York, NY 10007  
212-788-3191

On Jan 25, 2016, at 3:58 PM, Almonte, Catherine <[CAlmonte@cityhall.nyc.gov](mailto:CAlmonte@cityhall.nyc.gov)> wrote:

We are now meeting in the Governor's Room. Please make your way up there.

---

**From:** [Salazar-Rodriguez, Prisca](#)  
**Sent:** Monday, January 25, 2016 3:30 PM  
**To:** [jfdc](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Snyder, Thomas](#); [Da Costa, Ricky](#); [Shorris, Anthony](#); [Griffith, Chantell](#); [Williams, Dominic](#); [Adams Baker, Marti](#); [Fialkoff, Gabrielle](#); [Tarlow, Mindy](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); [Schwartz, Regina](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Seignious, Sandy](#); [Fuleihan, Dean \(OMB\)](#); [Darlington, Mandy \(OMB\)](#); [Glen, Alicia](#); [Bruch, Mary](#); [Buery, Richard](#); [Cutler, Dorothy](#); [Arslanian, Kayla](#); [Almonte, Catherine](#); [Viguers, Jonathan](#); [Confer, Alexis](#); [Bennett, Rob](#); [Patchett, James](#)  
**Subject:** RE: MBDB: SOTC Prep

Call in # for those not in CH.

-----Original Appointment-----  
**From:** [Salazar-Rodriguez, Prisca](#)  
**Sent:** Thursday, January 14, 2016 1:38 PM

**To:** Salazar-Rodriguez, Prisca; jfdc; Jonathan Rosen; Blumm, Kate; Snyder, Thomas; Da Costa, Ricky; Shorris, Anthony; Griffith, Chantell; Williams, Dominic; Adams Baker, Marti; Fialkoff, Gabrielle; Tarlow, Mindy; Wolfe, Emma; Schnake Mahl, Gabriel; Schwartz, Regina; Hagelgans, Andrea; Walzak, Phil; Seignious, Sandy; Fuleihan, Dean (OMB); Darlington, Mandy (OMB); Glen, Alicia; Bruch, Mary; Buery, Richard; Cutler, Dorothy; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan; Confer, Alexis; Bennett, Rob; Patchett, James

**Subject:** MBDB: SOTC Prep

**When:** Monday, January 25, 2016 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** City Hall, The Blue Room - Call In # [REDACTED] Code: [REDACTED]

**From:** [Wiley, Maya](#)  
**To:** [Geri](#)  
**Cc:** [B: jfdc](#); [FLONYC](#); [Snyder, Thomas](#)  
**Subject:** Re: Jeff Furman- Board chair, Ben and Jerry's  
**Date:** Monday, January 25, 2016 10:38:31 PM

---

Happy too if I can.

Sent from my iPhone

> On Jan 25, 2016, at 8:12 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>  
> He is going to be in town on Monday. I am going to come up to meet with him and will check with Tom and Prisca to see if there is time.  
>  
> Looping Maya in case she can attend as well.  
>  
>> On Jan 22, 2016, at 12:42 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>>  
>>  
>> That's great news! Congrats! And I definitely want to meet him/them. As for JDC's idea, somehow I don't think it will be a big seller...  
>>  
>> -----Original Message-----  
>> From: Geri Prado <geri@progressiveagenda.us>  
>> Date: Fri, 22 Jan 2016 10:29:36  
>> To: Bill de Blasio<BCCD@cityhall.nyc.gov>  
>> Cc: John Del Cecato<jfdc@akpdmedia.com>  
>> Subject: Jeff Furman- Board chair, Ben and Jerry's  
>>  
>> I don't know if I told you this but he had signed on to be on the Advisory council. He and I will be meeting in NYC and I'd like to see if we could get you, Ben and Jerry to sit down at some point. They are big surrogates for Bernie but are all about voting rights, democracy issues and inequality.  
>>  
>> New ice cream coming out: Empower-Mint  
>>  
>> JDC- I gave him your idea for Cherried Interest Loophole  
>> <winmail.dat>

**From:** [Almonte, Catherine](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [jfdc](#); [Jonathan Rosen](#); [Blumm, Kate](#); [Snyder, Thomas](#); [Da Costa, Ricky](#); [Shorris, Anthony](#); [Griffith, Chantell](#); [Williams, Dominic](#); [Adams Baker, Marti](#); [Fialkoff, Gabrielle](#); [Tarrow, Mindy](#); [Wolfe, Emma](#); [Schnake Mahl, Gabriel](#); [Schwartz, Regina](#); [Hagelgans, Andrea](#); [Walzak, Phil](#); [Seignious, Sandy](#); [Fuleihan, Dean \(OMB\)](#); [Darlington, Mandy \(OMB\)](#); [Glen, Alicia](#); [Bruch, Mary](#); [Buery, Richard](#); [Cutler, Dorothy](#); [Arslanian, Kayla](#); [Viguers, Jonathan](#); [Confer, Alexis](#); [Bennett, Rob](#); [Patchett, James](#)  
**Subject:** RE: MBDB: SOTC Prep  
**Date:** Wednesday, January 27, 2016 2:49:54 PM

---

Please gather

---

**From:** Almonte, Catherine  
**Sent:** Wednesday, January 27, 2016 2:33 PM  
**To:** Salazar-Rodriguez, Prisca; jfdc; Jonathan Rosen; Blumm, Kate; Snyder, Thomas; Da Costa, Ricky; Shorris, Anthony; Griffith, Chantell; Williams, Dominic; Adams Baker, Marti; Fialkoff, Gabrielle; Tarrow, Mindy; Wolfe, Emma; Schnake Mahl, Gabriel; Schwartz, Regina; Hagelgans, Andrea; Walzak, Phil; Seignious, Sandy; Fuleihan, Dean (OMB); Darlington, Mandy (OMB); Glen, Alicia; Bruch, Mary; Buery, Richard; Cutler, Dorothy; Arslanian, Kayla; Viguers, Jonathan; Confer, Alexis; Bennett, Rob; Patchett, James  
**Subject:** RE: MBDB: SOTC Prep

We are delayed

-----Original Appointment-----

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, January 20, 2016 3:16 PM  
**To:** Salazar-Rodriguez, Prisca; jfdc; Jonathan Rosen; Blumm, Kate; Snyder, Thomas; Da Costa, Ricky; Shorris, Anthony; Griffith, Chantell; Williams, Dominic; Adams Baker, Marti; Fialkoff, Gabrielle; Tarrow, Mindy; Wolfe, Emma; Schnake Mahl, Gabriel; Schwartz, Regina; Hagelgans, Andrea; Walzak, Phil; Seignious, Sandy; Fuleihan, Dean (OMB); Darlington, Mandy (OMB); Glen, Alicia; Bruch, Mary; Buery, Richard; Cutler, Dorothy; Arslanian, Kayla; Almonte, Catherine; Viguers, Jonathan; Confer, Alexis; Bennett, Rob; Patchett, James  
**Subject:** MBDB: SOTC Prep  
**When:** Wednesday, January 27, 2016 2:30 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** City Hall, The Blue Room



**From:** [Geri Prado](#)  
**To:** [B: FLONYC](#)  
**Cc:** [jfdc](#); [Tom Snyder](#)  
**Subject:** TPAC Equal Pay Graphics  
**Date:** Thursday, January 28, 2016 9:49:38 AM  
**Attachments:** [ProgressiveAmerica\\_C1\\_LillyLedbetterAnniv\\_SL\\_FB1200x1200.png](#)  
[ProgressiveAmerica\\_C2\\_LillyLedbetterAnniv\\_SL\\_FB1200x1200.png](#)

---

Not sure if you can see these graphics.

Tomorrow is the anniversary of Lily Ledbetter and SiX, with us and other large groups are working with legislators to drop equal pay bills in key states.

We are pushing out these online through various means and pushing out press saying we need to go further. We are helping with the communications plan.

Will send clips.

THE AVERAGE  
WOMAN WILL HAVE  
**LOST \$400,000+** IN  
THEIR LIFETIME DUE  
**TO THE WAGE GAP.**



#EQUALPAYCANTWAIT



THIS HIERARCHY **MUST END.**



#EQUALPAYCANTWAIT



**From:** [Geri Prado](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [jfdc](#)  
**Subject:** Re: TPAC Equal Pay Graphics  
**Date:** Thursday, January 28, 2016 10:03:22 AM

---

It's going to be on all of our accounts which has our logo and names...

That's what the handles are...

What is the answer on the budget and fundraising?

> On Jan 28, 2016, at 9:59 AM, Snyder, Thomas <TSnyder@cityhall.nyc.gov> wrote:  
>  
> Minus B and FLONYC  
>  
> Excellent graphics. Why no <sup>3</sup>Progressive Agenda<sup>2</sup> named on the flyers?  
>  
>> On 1/28/16, 9:49 AM, "Geri Prado" <geri@progressiveagenda.us> wrote:  
>>  
>> Not sure if you can see these graphics.  
>>  
>> Tomorrow is the anniversary of Lily Ledbetter and SiX, with us and other  
>> large groups are working with legislators to drop equal pay bills in key  
>> states.  
>>  
>> We are pushing out these online through various means and pushing out  
>> press saying we need to go further. We are helping with the  
>> communications plan.  
>>  
>> Will send clips.  
>>  
>  
> <winmail.dat>

**From:** [Snyder, Thomas](#)  
**To:** [Geri](#); [Spitalnick, Amy \(OMB\)](#); [jfdc](#)  
**Subject:** Final NextGen OpEd  
**Date:** Thursday, January 28, 2016 10:45:52 AM  
**Attachments:** [50x30DraftOpEd\\_CLEAN11.docx](#)

---

Here is the final Steyer/De Blasio piece.

Geri – Amy: please decide who tries to get this approved on Steyer end and placed in paper?

Over the holiday season, Americans living in areas accustomed to white Christmases saw something quite different: high temperatures in the 60s or 70s.

While one should not conflate the weather on a given day with global climate change, reams of scientific data point to one conclusion: 2015 was the warmest year ever recorded.

Humans are the cause of climate change – and this generation must be bold in offering the solution.

We've seen the damage: more damaging storms, flooding, the acidification of our oceans. These aren't worst-case scenarios. They're happening right now.

In the same way, we must act – right now.

We can start by ensuring America is powered by 50 percent clean energy by the year 2030.

The good news is that the transition to a low-carbon American economy is already underway.

Low petroleum prices make biofuels more and more competitive. Last year, the head of West Virginia's largest electric utility said that coal in the United States is no longer competitive, and will not make a comeback. Oil-producing Texas now leads the country in wind power production. In New York City, we've seen solar installations double over the last 20 months, with the pace accelerating. And that is just the beginning.

When the De Blasio Administration released "One New York: The Plan for A Strong and Just City" earlier this year, it set bold and specific targets for a strong, sustainable, resilient, and equitable city—a New York City that will be more vibrant and dynamic than ever, while reducing greenhouse gas emissions 80% by 2050.

The truth is, this focus is not only good for our environment. It is good for our economy as well.

Last year, the solar industry added jobs 12 times faster than the rest of the economy. The number of workers in the solar industry is greater than the oil and gas extraction industry and nearly three times the size of the coal mining workforce. Investment in clean energy grew by 8% last year to \$56 billion. Renewables also add energy diversity to our electrical grid, which can serve as an insurance policy in the face of extreme weather and climate-related shocks to the system.

Combatting climate change the right way will also lead to dramatic health benefits in cities like New York, where pollutants from fossil fuels trigger asthma and aggravate other respiratory conditions, causing students to miss school, parents to miss work, and families to rack up expensive hospital bills.

While the current Congress has failed to make substantive progress on climate change, that's not an excuse for inaction. It is up to mayors, governors, and community leaders to use local tools to protect our environment. We can use our purchasing power to drive the market on renewable energy, and demand new products, such as fuel-efficient trucks and cleaner heavy machinery. We can work with utilities and building owners to kick-start the transition to a clean energy future.

None of this will be easy. We face a climate crisis that has been over a century in the making, and it will take a combination of energy efficiency, alternative power sources, energy storage, and smart coordination across regions and governments to get where we need to go.

The longer we wait, the graver the consequences. So local leaders are pushing for change, with a 50x30 plan that is both critically important and eminently feasible.

Temperatures in Washington, DC reached nearly 70 degrees on Christmas. If lawmakers can't – or won't – address climate change, then it's up to leaders on the local level to take action – and turn up the heat on Congress.

DRAFT

**From:** [Hinton, Karen](#)  
**To:** [B](#)  
**Cc:** [Walzak, Phil](#); [Hagelgans, Andrea](#); [jfdc](#); [Kadushin, Peter](#); [Arslanian, Kayla](#); [Snyder, Thomas](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** You change laws, not hearts - HRC  
**Date:** Thursday, January 28, 2016 4:48:00 PM

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Before Hardball, thought you might want to take a quick look at today's news on HRC/Sanders & Trump/GOP debate --

### **HRC Article Excerpt/VOX/Ezra Klein**

<http://www.vox.com/2016/1/28/10858464/hillary-clinton-bernie-sanders-political-realism>

What Clinton is relearning in the snows of Iowa and New Hampshire is that there's nothing audacious about hope. Hope is the one commodity every voter wants to buy. It's pragmatism that you can't sell.

And Clinton is a political pragmatist — maybe even a political pessimist. In October, she met backstage with representatives from the Black Lives Matter movement. The discussion was recorded — though it's not clear if Clinton knew that at the time — and the result is a revealing look into her politics.

For the first 10 minutes, Clinton is polite, conciliatory, and careful. She both justifies and apologizes for her tough-on-crime past, and she argues that caution is required by the political present. She tries to make the activists feel heard without promising anything she can't deliver. She says she needs them to develop solutions that she can sell and pass.

But the activists give no ground. "What you just said was a form of victim blaming," one of them replies. "You were saying what the Black Lives

Matter movement needs to do to change white hearts is to talk about policy change."

At this, Clinton's demeanor changes. Real emotion breaks through. She interrupts her interlocutor and raises her voice.

"I don't believe you change hearts," she says. "I believe you change laws, you change allocation of resources, you change the way systems operate. You're not going to change every heart. You're not."

This is Hillary Clinton's political philosophy in a nutshell.

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DES MOINES, IOWA - Former congresswoman Gabby Giffords will campaign with Hillary Clinton this weekend, joining the Democratic frontrunner's army of surrogates making a final push in the Hawkeye state before the caucuses on Monday.

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### **Bernie Sanders at a Crossroads: Attack Hillary Clinton or Stay Positive?**

MASON CITY, Iowa — Senator Bernie Sanders of Vermont and his top advisers returned to Iowa on Wednesday evening having confronted a decision that will have lasting consequences for his presidential campaign and his political image: whether to open a new, tougher line of advertising against his rival Hillary Clinton in the closing days of the race for Iowa.



The senator has prided himself on running an inspiring, issue-oriented campaign, and he says often that he is not interested in tearing down Mrs. Clinton.

But the decision he is now grappling with echoes questions voiced by his supporters as Mr. Sanders finds himself in striking distance of Mrs. Clinton in Iowa: Does he have the stomach to directly attack and potentially defeat her, or will he be satisfied having injected important issues into the race and preserved his reputation for eschewing negative campaigning?

The Sanders campaign made a major purchase of television time in Iowa that began Wednesday and continues until the caucuses. The campaign's ad makers have prepared two sets of commercials: One continues the feel-good tone of "America," the campaign's popular 60-second spot, which shows farmers, children, dancing older couples and families cheering for Mr. Sanders, to the sound of Simon and Garfunkel's 1960s folk anthem of the same name.

The other takes aim at a central vulnerability of Mrs. Clinton, her Wall Street ties, by contrasting Mr. Sanders's vision for overhauling the financial industry with Mrs. Clinton's.

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## **WSJ --**

Former Secretary of State Hillary Clinton's campaign has agreed in principle to her chief rival Bernie Sanders's request for additional debates — paving the way for a possible Democratic forum next week in advance of the New Hampshire primary.

The New Hampshire Union Leader and MSNBC have proposed holding a debate on Feb. 4, just days before the New Hampshire primary. That debate is not approved by the Democratic National Committee, which has only officially sanctioned six events and has threatened to exclude candidates from future debates if they participate in unsanctioned forums.

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## **The Hill**

Six months after it began, the federal investigation into Hillary Clinton's private email server shows no signs of slowing down.

Former FBI officials said the length of the probe is not unusual and speculated that a decision on whether to file charges against Clinton or her top aides could come later this year, during the heat of the general election campaign.

"I don't know that there's any magical cutoff date," said Ron Hosko, the FBI's former assistant director of the criminal investigative division and a 30-year veteran of the bureau.

For Democrats, the extended investigation has become a source of some anxiety, with Republicans gleefully raising the prospect of the Democratic presidential front-runner being indicted.

"It does give pause to Democrats who are concerned that there may be another shoe to drop down the road," said Andrew Smith, a political science professor at the University of New Hampshire.

## **Hillary Clinton's Crucible**

**Charles M. Blow/Excerpts/JAN. 28, 2016**

Monday night's presidential town hall provided the best format and platform yet for the Democratic candidates. Each was able to play to his or her strengths without the back-and-forth conflict-baiting that debate moderators seem to demand.

Even so, Hillary Clinton stood out.

Not only did she seem completely at ease in this environment, but she was also confident and wide-ranging in her answers, delivering many in an assertive tone that was one tick below yelling, and displaying a depth and breadth of knowledge that few can match.

She was at the top of her game.

She had to be. Senator Bernie Sanders is breathing down her neck in Iowa with a message that's increasingly popular among dissatisfied liberals and that she hasn't been able to counter sufficiently. Furthermore, at the previous debate, she made a huge tactical error by attacking Sanders's motives and integrity, a move that made her appear smaller, desperate and hostile.

At the town hall, Clinton's back was against the wall, and she performed brilliantly. Indeed, that seems to be when she gives her best performances — when her back is against the wall. But she is often in that position because of her own doing, her own lapses in judgment, her own miscalculations.

It is an odd, cyclical exercise to continue to praise her for climbing out of holes she digs for herself. There almost seems to be a self-destructive, self-defeating impulse at play, a need to be perpetually down so that she can perpetually fight her way back up, a sort of crisis dependency.

Then there is the strange reality that the ritual of her fighting her way back, even with strong showings like Monday's, can take on air of disingenuousness in and of itself.

The cynical read is that these command performances are calculated, the maneuvering of a purely political being with a gift for guile.

That assessment isn't particularly fair, but it is quite real. I believe it happens in part because there can be an animatronic plasticity present in her comportment and conveyance that raises questions of ambition versus authenticity. She is hands down the most broadly qualified and experienced among the candidates. But there remains an intangible quality that eludes her: connectivity. Even many people who admire her simply don't trust her.

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## **Washington Post -- Sanders Unloads On Washington Post**

DES MOINES — Move over, Donald Trump. Stand aside, Fox News. There's a new feud underway between a presidential candidate and a news media organization — this one between a Democratic presidential candidate, Sen. Bernie Sanders, and the editorial page of this newspaper.

The first volley was the editorial, posted late Wednesday online and in Thursday's print edition, headlined: "A campaign full of fiction." The print edition sub-headline contended, "Sen. Sanders is not a brave truth-teller. He's just telling progressives what they want to hear."

It got even rougher from there. The senator from Vermont is making "fantastical claims about how he would make the European social model work in the United States," ignoring the fact that Wall Street reforms since the financial collapse are "significantly reducing the risks big banks pose," and distorting the fiscal implications of his proposals, the editorial argued.

At a breakfast with reporters here Thursday that was sponsored by Bloomberg Politics, Sanders fired back — again and again and again.

"That's not a new argument. We've been hearing that months and months, and that's in a sense what this campaign is about," Sanders said in response to a request for his reaction to the editorial. "People are telling us, whether it's the Washington Post editorial board or anybody else, our ideas are too ambitious — can't happen. Too bold — really? Well, here's something which is really bold. In the last 30 years, there has been a massive transfer of wealth from the middle class and working families of this country. The middle class has become poorer and trillions of dollars have been transferred to the top one-tenth of 1 percent."

"That's pretty radical, isn't it?" Sanders said. "Where was The Washington Post to express concern that the middle class was shrinking?"

Sanders was just warming up. "Where was The Washington Post talking about this radical transformation of America?" he demanded, then proceeding to go on for nearly four minutes in his rebuttal.

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## **Here's How Much Bernie Sanders Would Raise Taxes**

### **Time Magazine**

"It's a very, very, very big tax increase for everyone except those at the bottom."

Ever since Walter Mondale lost the 1984 election by a landslide after saying he would raise taxes, the conventional wisdom has been that it was the worst thing a presidential candidate could say. Bernie Sanders doesn't buy that.

"We will raise taxes," the Vermont Senator told a crowd at the CNN Democratic town hall this week. "Yes, we will."

Sanders, who is neck-and-neck with Hillary Clinton in Iowa and leading New Hampshire, has proposed an array of ambitious new government programs, from free college tuition and paid family leave to universal health care, and recently dropped a new tax plan explaining how he'd pay for it all.

The upshot?

"It's a very, very, very big tax increase for everyone except those at the bottom," Robertson Williams, a fellow at the Urban-Brookings Tax Policy Center, told TIME.

In an analysis released today, the Tax Foundation, an independent tax policy research organization, found

that Sanders' plan would lead to 10.56% lower after-tax income for all taxpayers, and a 17.91% lower after-tax income for the wealthiest Americans.

"When accounting for reduced GDP, after-tax incomes of all taxpayers would fall by at least 12.84 percent," the report said.

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## **What to Look For in a Republican Debate Without Donald Trump**

**Comments by NEW YORK TIMES reporters/JAN. 28, 2016**

I'll be curious to see who will take the brunt of the attacks, Ted Cruz or Mr. Trump. Mr. Cruz can be expected to target Mr. Trump, regardless of whether he is present. But which of the two leaders in Iowa the rest of the field chooses to focus on could go a long way in telling us who they think is in the stronger position going into the final weekend before Iowa.

— Jonathan Martin

Mr. Trump will not be the only target of Republicans who is not on the debate stage on Thursday. All of the candidates will be auditioning to prove that they are best suited to take on Hillary Clinton.

The last thing she needs four days before the caucuses is a stage full of Republicans criticizing her and drawing unfavorable contrasts for Democrats and independents. On Wednesday, Mrs. Clinton joked that being targeted by Republicans was "perversely flattering."

— Amy Chozick

Mr. Cruz took on all comers as a college-debate champion. But can he outfox an invisible man? If Mr. Trump goes through with his pledge to skip the debate, look for Mr. Cruz to make the evening a referendum on his choice, making the case again and again that Mr. Trump has shown disrespect to the Iowans whose votes he is seeking.

— Matt Flegenheimer

I will be paying close attention to a man on the stage who is not known for his debating skills: Jeb Bush. If Mr. Bush hopes to get a second look from voters (in Iowa but also New Hampshire), he could use a breakout moment.

Mr. Bush has shown that he is comfortable attacking Mr. Trump, but if the billionaire businessman boycotts the debate, as promised, it is unclear whether Mr. Bush will be as comfortable, or capable, of delivering a blow to his other rivals.

— Ashley Parker

Does Mr. Kasich still get a free pass?

The Ohio governor has drawn scant criticism from his opponents so far, with the occasional exception of Mr. Trump. But Mr. Kasich's polling numbers have risen lately in New Hampshire, where he has insistently wooed more moderate Republican voters. With a tight race there among the establishment-friendly

candidates, rivals like Mr. Christie and Mr. Rubio may not allow Mr. Kasich to deliver his message again unchallenged.

— Alexander Burns

Karen Hinton

Press Secretary



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**From:** [Geri Prado](#)  
**To:** [jfdc](#); [Tom Snyder](#)  
**Subject:** version 2- mayors handout, summary. take a look  
**Date:** Monday, February 01, 2016 8:53:54 AM  
**Attachments:** [Mayors TPAC lit piece v2.docx](#)  
[Memo MBDB re PA plan v2 \(2-1-16\).docx](#)

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**The Progressive Agenda Committee** addresses economic inequality head-on by empowering people across America to tell their stories and unite to advance concrete policy solutions to level the playing field.

**Who we are:** In May, 2015 a committed groups of elected leaders, entertainers, authors, academics and community leaders came together to demand that economic inequality become the central issue of the presidential campaign and eventually, the presidency. We are turning the movement of those individuals and leaders who have signed on and building an organization that will focus solely on economic inequality.

**Our principles:**

Those at the top have waged a long-term campaign to manipulate the system in their favor, leading to unhealthy and damaging levels of economic inequality. We believe we must now re-write the rules of the economy with policies that level the playing field for all:

We believe America's economic and political rules need to be rewritten to reflect these principles with examples of specific policies:

1. Working people earn enough money to support their families.
  - ✓ Raise the federal minimum wage, so that it reaches \$15/hour, while indexing it to inflation.
  - ✓ Expand the Earned Income Tax Credit and protect and expand Social Security.
2. Corporate executives and the wealthy pay their fair share of taxes, and do not have an outsized voice in the political process.
  - ✓ Closed the Carried Interest Loophole
  - ✓ Implements the "Buffett Rule"
  - ✓ Close the CEO tax loophole that allows corporations to take advantage of "performance pay" write-offs.
  - ✓ End tax breaks for companies that send American jobs overseas and oppose deals that hand more power to corporations at the expense of jobs, workers' rights and the environment
3. Working people are able to care for their loved ones and keep their jobs, and not have to make a choice between one or the other.
  - ✓ Pass national paid sick leave.
  - ✓ Paid family leave
4. Working people are able to organize and advocate for themselves to counter the power of corporate executives and the wealthy.
  - ✓ Reform the National Labor Relations Act, to enhance workers' right to organize and rebuild the middle class.
  - ✓ Pass comprehensive immigration reform to grow the economy and protect against exploitation of low-wage workers.
5. The playing field is fundamentally leveled to allow everyone in America to have a fair shot to get ahead from the beginning and to invest in programs that strengthen our communities
  - ✓ Make Pre-K, after-school programs and childcare universal.
  - ✓ Allow students to refinance student loan debt to take advantage of lower interest rates, and support debt-free college.
  - ✓ Invest in schools, not jails-- and give a second chance to those coming home from prison.
  - ✓ Increase access to democracy through voting rights, limiting money in politics and

The political and economic changes needed to make these principles reality would disproportionately help women, communities of color, and millennials. This is not by chance. The American population is rapidly changing and we must act now to ensure everyone is able to participate in our democracy and our economy.

**We want to work closely with Mayors to turn policy goals into action:**

- Driving a narrative to demand change, aimed at the policy makers who matter
- Using cities as examples of progress and pushing success stories out through digital and earned media
- Personalizing the impacts of economic inequality to engage people and motivate them to take action

Our press and digital operation will work with those who have committed to drive a narrative around the principles in creative, attention grabbing ways with YOU, your constituents and surrogates in the local, national and online media. For example a few who have worked us and are surrogates for the issue are:

- Former Secretary of Labor Robert Reich
- Mayor Bill de Blasio, New York City
- Congressman Raul Grijalva
- Congressman Keith Ellison
- Mayor Betsy Hodges, Minneapolis
- Unite HERE Vice President of Immigration, former Los Angeles Federation President Maria Elena Durazo

See a complete list of who has signed on here: [www.progressiveagenda.us/signers](http://www.progressiveagenda.us/signers)

**How can you get involved?**

Mayors are trusted leaders and drivers of change with the power to make a real, tangible impact in their communities. We would like to amplify YOUR success combatting income inequality and draw attention to the needs of your constituents. We want to do more than just highlight the problem of inequality; we're asking you to help us share real solutions that are leveling the playing field on the local level.

*Signing on to the Progressive Agenda Committee means:*

1. Jointly signing emails to both your list and ours around key issues of inequality
2. Amplifying messages on your social media accounts
3. Participating in targeted press events, pre-approved by your team
4. Sharing work you are doing in your city for TPAC to highlight nationally
5. Lending your name to public supporter lists on our website and materials

For more information email [info@progressiveagenda.us](mailto:info@progressiveagenda.us) or call Geri Prado, Executive Director at (303) 809-0449.





## PROGRESSIVE AMERICA

### ORGANIZATIONAL SUMMARY

#### TOPLINE SUMMARY

1. **BUILD OUR AUDIENCE.** Our FIRST mission is to list-build – getting VIPs and everyday Americans from **key media markets** into a massive list. We'll start by targeting a handful of politically-powerful cities and mayors – like **Des Moines, Pittsburgh, and Dayton**. We will also target celebrities, elites, and others with huge but non-traditional followings (**think Susan Sarandon, LeBron James, etc.**)
2. **BUILD OUR BRAND.** We'll do this through executing a war room, working over reporters, and using social media. We'll do it in two steps. **First step:** get people's stories about inequality in their lives. **Second step:** get people to identify how that might change.
3. **EXECUTE OUR CAMPAIGNS.** Once we have **our audience** and **our brand**, we will launch individual campaigns to enact change – like **closing the carried interest loophole** (and many others). Done properly, we'll have **our foot-soldiers** and **our mission control** ready to send the message for change to key policy-makers.

**Movement Goal:** Advocate for and change policies that restore economic balance by targeting policy makers with the power to make those changes.

**Organizational Goal:** Through building a large, inclusive list of supporters to amplify in the press, digitally and in localities.

**Mission (how we package what we do):** Progressive America will address economic inequality head on by empowering people across the country to tell their stories, engage with one another and unite to advance concrete policy solutions to the level the playing field.

#### **Our principles:**

Those at the top have waged a long-term campaign to manipulate the system in their favor, leading to unhealthy and damaging levels of economic inequality. We believe we must now re-write the rules of the economy with policies that level the playing field for all:

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outsized voice in the political process.

- ✓ Closed the Carried Interest Loophole
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  - ✓ End tax breaks for companies that send American jobs overseas and oppose deals that hand more power to corporations at the expense of jobs, workers’ rights and the environment
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- ✓ Pass national paid sick leave.
  - ✓ Paid family leave
4. Working people are able to organize and advocate for themselves to counter the power of corporate executives and the wealthy.
- ✓ Reform the National Labor Relations Act, to enhance workers’ right to organize and rebuild the middle class.
  - ✓ Pass comprehensive immigration reform to grow the economy and protect against exploitation of low-wage workers.
5. The playing field is fundamentally leveled to allow everyone in America to have a fair shot to get ahead from the beginning and to invest in programs that strengthen our communities
- ✓ Make Pre-K, after-school programs and childcare universal.
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  - ✓ Invest in schools, not jails-- and give a second chance to those coming home from prison.
  - ✓ Increase access to democracy through voting rights, limiting money in politics and

The political and economic changes needed to make these principles reality would disproportionately help women, communities of color, and millennials. This is not by chance. The American population is rapidly changing and we must act now to ensure everyone is able to participate in our democracy and our economy.

## **YOUR Role**

As the Founder and key principle we will rely on you for the following activities:

- Being part of the strategic campaign ideas (need to discuss with legal team)
- Be a lead spokesperson both in traditional media and digital, online media
- Help recruit targeted mayors, entertainers and other relevant principles
- Help raise money along with a growing group of fundraisers and the executive director
- Allow the opportunity for New York City to be a major if not flagship example of inequality as well as what can be and is being done to turn the tide

## **Model/Operation:**

Progressive Agenda will be a 501c3 as largely an educational organization. However, there will also be a 501c4 operation that specifically advocates for action. This also allows for more diverse funding streams for each and allows the organization to be involved in foundation, various organizational, individual fundraising including high and low dollar methods.

Day to day, our operations will focus on two main actions to move towards our goals. Our staffing and program costs will reflect these two operational mechanics to fund campaigns that allow for list building in order to change the public debate.

1. War room- drive the Inequality is a policy choice driven by CEOs and helped by Washington.
  - Highlight examples of inequality and solutions to drive the news cycle.
  - Enlist high value influencers to drive message and encourage followers to amplify
  - Build relationships with key reporters nationally, locally as well as employ digital news outlets and pundits

Our press and digital operation will work with those who have committed to drive a narrative around the principles in creative, attention grabbing ways with YOU, your constituents and surrogates in the local, national and online media. For example a few who are have worked us and are surrogates for the issue are:

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  - Congressman Keith Ellison
  - Mayor Betsy Hodges, Minneapolis
  - Unite HERE Vice President of Immigration, former Los Angeles Federation President Maria Elena Durazo
2. Echo chamber- highlight needs and work through focusing on cities (personal stories of constituents and work of mayors) to create demand on what needs to be done to help localities, federally.
    - Work with those impacted in cities to gather personal stories
    - Work with Mayors to lift successes, what is needed and their agenda
    - Tie together to create a “package” to be driven in the war room and thorough the local media
    - Build large lists of supporters locally, online and principal recruitment to grow echo chamber to affect key policy makers

## **Reaching Scale:**

**Timeline (January 2016-December 2017):**

- Phase 1: Create demand through introducing ourselves, build a personal impact “library” of stories, working with key mayors to plan Cities “packages”, lay organizational groundwork, define an enemy (war room)
  - February 15<sup>th</sup> - Launch War Room
  - March 21<sup>st</sup> (week of)- Launch personal stories, Cities, new name
- Phase 2: Introduce first solution: Carried Interest Loophole rebranding, explaining what it is and does and how it ties into the problem.
- Phase 3: Begin campaign on how to close Carried Interest Loophole

#### **Deliverables (1<sup>st</sup> year):**

- Organization
  - Brand and purpose defined
  - C3 and c4 established
  - Raised total budget in order to run program for year 1 (March 2016 ½ of budget)
- Digital:
  - Website built for purposes needed to capture supporters
  - Large online list of 300,000
  - Large Twitter, Facebook followers as well as other relevant platforms
- Communications:
  - Message calendar
  - Large press list of national reporters and state, local press corps
  - Substantial list of press clips from activities
- Political
  - List of 100 surrogates who have and will take action and amplify PA messaging
  - List of 2,500 leaders from around the country signing on
  - Mayors from large cities in key battleground states signed on

**From:** [Geri Prado](#)  
**To:** [jfdc](#); [Tom Snyder](#)  
**Subject:** version 3- summary  
**Date:** Monday, February 01, 2016 9:58:31 AM  
**Attachments:** [Memo MBDB re PA plan v3 \(2-1-16\).docx](#)

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  - ✓ Increase access to democracy through voting rights, limiting money in politics and making voting easier and fair for all communities.

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- Be a lead spokesperson both in traditional media and digital, online media
- Help recruit targeted mayors, entertainers and other relevant principles
- Help raise money along with a growing group of fundraisers and the executive director
- Allow the opportunity for New York City to be a major if not flagship example of inequality as well as what can be and is being done to turn the tide

**Model/Operation:**

Progressive Agenda will be a 501c3 as largely an educational organization. However, there will also be a 501c4 operation that specifically advocates for action. This also allows for more diverse funding streams for each and allows the organization to be involved in foundation, various organizational, individual fundraising including high and low dollar methods.

Day to day, our operations will focus on two main actions to move towards our goals. Our staffing and program costs will reflect these two operational mechanics to fund campaigns that allow for list building in order to change the public debate.

1. War room- drive the Inequality is a policy choice driven by CEOs and helped by Washington.
  - Highlight examples of inequality and solutions to drive the news cycle.
  - Enlist high value influencers to drive message and encourage followers to amplify
  - Build relationships with key reporters nationally, locally as well as employ digital news outlets and pundits

Our press and digital operation will work with those who have committed to drive a narrative around the principles in creative, attention grabbing ways with YOU, your constituents and surrogates in the local, national and online media. For example a few who are have worked us and are surrogates for the issue are:

- Former Secretary of Labor Robert Reich
  - Mayor Bill de Blasio, New York City
  - Congressman Raul Grijalva
  - Congressman Keith Ellison
  - Mayor Betsy Hodges, Minneapolis
  - Unite HERE Vice President of Immigration, former Los Angeles Federation President Maria Elena Durazo
2. Echo chamber- highlight needs and work through focusing on cities (personal stories of constituents and work of mayors) to create demand on what needs to be done to help localities, federally.
    - Work with those impacted in cities to gather personal stories
    - Work with Mayors to lift successes, what is needed and their agenda
    - Tie together to create a “package” to be driven in the war room and thorough the local media
    - Build large lists of supporters locally, online and principal recruitment to grow echo chamber to affect key policy makers

**Reaching Scale:**

**Timeline (January 2016-December 2017):**



- Phase 1: Create demand through introducing ourselves, build a personal impact “library” of stories, working with key mayors to plan Cities “packages”, lay organizational groundwork, define an enemy (war room)
  - February 15<sup>th</sup> - Launch War Room
  - March 21<sup>st</sup> (week of)- Launch personal stories, Cities, new name
- Phase 2: Introduce first solution: Carried Interest Loophole rebranding, explaining what it is and does and how it ties into the problem.
- Phase 3: Begin campaign on how to close Carried Interest Loophole
- Organization
  - Brand and purpose defined
  - C3 and c4 established
  - Raised total budget in order to run program for year 1 (March 2016 ½ of budget)
- Digital:
  - Website built for purposes needed to capture supporters
  - Large online list of 300,000
  - Large Twitter, Facebook followers as well as other relevant platforms
- Communications:
  - Message calendar
  - Large press list of national reporters and state, local press corps
  - Substantial list of press clips from activities
- Political
  - List of 100 surrogates who have and will take action and amplify PA messaging
  - List of 2,500 leaders from around the country signing on
  - Mayors from large cities in key battleground states signed on

**From:** [Geri Prado](#)  
**To:** [Bill de Blasio](#); [FLONYC](#)  
**Cc:** [Snyder, Thomas](#); [jfdc](#)  
**Subject:** Re: Quick update- TPAC Equal Pay Round Up  
**Date:** Tuesday, February 02, 2016 10:58:56 AM

---

Sorry, I meant to include the First Lady as well. Also, our Twitter handle @thep2agenda and our Facebook page has all of the graphics up that we directed press and supporters to as well. These graphics were cut and pasted.

On Feb 2, 2016, at 10:57 AM, Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

I'm not sure if you're going to be able to see some of the graphics but am going to try to cut and paste below. We put out a statement to the press, used Facebook and Twitter to echo to supporters and to the media.

Equal Pay statement to the press:

"Closing the gender pay gap is at the core of the fight against income inequality. The Lilly Ledbetter Act was an important step towards ending pay discrimination, but it is not nearly enough. Seven years have gone by and women are paid 79 cents for every dollar paid to men. We need to show the next generation that they can achieve – and earn – anything their male counterparts do. If DC won't take action to close the pay gap, then the states should."

Equal Pay- We did a big push along with SiX, those in states around the anniversary of Lilly Ledbetter with the call of "#equalpaycantwait". Below are what we put out around this online and in the press

Progressive Agenda: It's 2016. How is this still a thing? [#EqualPayCantWait](#)



Women are paid 79 cents for every dollar paid to men.  
For women of color, it's even worse. [#equalpaycantwait](#)



The average woman will lose \$400,000 in wages over her lifetime due to the pay gap. That's why [#equalpaycantwait](#)

**Progressive Agenda** @TheP2Agenda Jan 28

Let's make pay discrimination a thing of the past. Six policy solutions to close the gap: [#EqualPayCantWait](#)



**From:** [John Del Cecato](#)  
**To:** [Salazar-Rodriguez, Prisca](#); [Geri](#); [Snyder, Thomas](#)  
**Subject:** Re: Next Friday, February 12th  
**Date:** Tuesday, February 02, 2016 3:55:33 PM

---

I'm out of town from 2/13-19 - but Geri can either go sans JDC, or else maybe we do earlier?

On 2/2/16, 12:45 PM, "Salazar-Rodriguez, Prisca"  
<PSalazar-Rodriguez@cityhall.nyc.gov> wrote:

>We are tentative for the 13th - will let you know when its confirmed.

>

>

>-----Original Message-----

>From: Geri Prado [<mailto:geri@progressiveagenda.us>]

>Sent: Tuesday, February 02, 2016 2:43 PM

>To: Snyder, Thomas

>Cc: Salazar-Rodriguez, Prisca; jfdc

>Subject: Re: Next Friday, February 12th

>

>OK. If there is another day such as Thursday let me know. Am I still on  
>for Saturday or are you still waiting for MBDB sign off?

>

>

>

>> On Feb 2, 2016, at 2:29 PM, Snyder, Thomas <TSnyder@cityhall.nyc.gov>

>>wrote:

>>

>> + Prisca

>>

>> Not likely on Friday

>>

>> On 2/2/16, 1:54 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>>

>>> Hey Tom:

>>>

>>> I believe the Mayor and I are tentative for the 13th. I might bring

>>> up our two new team members to NYC for a meeting with me, JDC, the

>>> digital team to flesh out the message calendar.

>>>

>>> I'd also like to see if it's possible for us to all sit with the

>>> Mayor maybe late afternoon post call time for a beer with us. We

>>> could all meet at Bar Toto.

>>>

>>> What do you think?

>>>

>>> gp

>>

>> <winmail.dat>

>

**From:** [Geri Prado](#)  
**To:** [B: FLONYC](#)  
**Cc:** [Snyder, Thomas](#); [jfdc](#)  
**Subject:** WA State- Equal Pay passes House  
**Date:** Thursday, February 04, 2016 5:23:34 PM  
**Attachments:** [bug\\_sm.png](#)

---

TPAC helped amplify this national wide push.

The Washington House has passed a bill that seeks to reduce the wage gap between men and women

**AP**

THE ASSOCIATED PRESS

February 03, 2016 - 1:57 pm EST

OLYMPIA, Washington — The Washington House has passed a bill that seeks to reduce the wage gap between men and women and prohibit employers from assigning less favorable employment opportunities to women because of their gender.

The measure passed Wednesday on a 56-41 vote and now heads to the Senate for consideration.

House Bill 1646 would also ban employers from retaliating against an employee for asking about their wages or the salary of other employees, among other practices.

The right for women to have salaries equal to men in comparable jobs is already protected under current civil rights law, said lawmakers opposed to the bill in a floor debate before the vote. Advocates of the bill said existing law doesn't go far enough to protect women from making less money than men.

**From:** [Hagelgans, Andrea](#)  
**To:** [FLONYC; B](#)  
**Cc:** [Walzak, Phil](#); [Blumm, Kate](#); [Wolfe, Emma](#); [Jonathan@berlinrosen.com](#); [jfdc](#)  
**Subject:** FW: NYT: 5 Notable Quotes From Mayor Bill de Blasio's State of the City Speech  
**Date:** Friday, February 05, 2016 3:06:11 PM

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I am quite happy with these quotes being noticed. NYC independence, Diversity, the “NYC patriotism/Boosterism theme” that the First Lady mentioned recently, mental health, support for officers. If these are the take aways in the NYT, that’s a good sign that it connected with folks Don’t remember us getting a column like this last year, which is exciting

---

**From:** Clips  
**Sent:** Friday, February 05, 2016 3:02 PM  
**To:** Clips  
**Subject:** NYT: 5 Notable Quotes From Mayor Bill de Blasio's State of the City Speech

### **5 Notable Quotes From Mayor Bill de Blasio’s State of the City Speech**

NY TIMES – J. David Goodman and Susanne Craig

<http://www.nytimes.com/2016/02/06/nyregion/5-notable-quotes-from-mayor-bill-de-blasios-state-of-the-city-speech.html>

Here are five notable quotes from Mayor Bill de Blasio’s State of the City address on Thursday, with explanations of their significance.

“Today we take the next great step in connecting New Yorkers to the heart of our new economy for New York.”

The speech was filled with proposals large and small, with little in common other than that the city could undertake them largely on its own, without input or assistance from Albany.

The city, for example, would pay the \$2.5 billion cost of a proposed streetcar system that would join Brooklyn and Queens along the East River waterfront. The city, rather than the Metropolitan Transportation Authority, which is state-run, would also operate the line. Likewise, a proposed development that would make Governors Island a year-round hub for attracting new businesses would focus on the 150 acres that are under city control.

“Different as our lives are, we are bound together by an invisible thread. We are united by the profound and powerful fact that we are all New Yorkers.”

If there was a dominant theme, it was that the city draws its strength from its polyglot nature, the diversity of its enclaves and neighborhoods.

It was not the sort of overarching message that supports a single policy proposal, but rather a thread the mayor wove through a litany of initiatives, from doing more to clean up graffiti to making rooftop repairs in public housing complexes to using countdown clocks to track the progress of buses through the streets.

“For the first time, as a city, we are fighting to shatter that stigma and deal with the public health crisis of mental health.”

The mayor mentioned mental health or mental illness roughly a dozen times. The issue is expected to be a major priority for him this year, and his wife, Chirlane McCray, will continue to be a driving force in the related initiatives.

Mr. de Blasio said the program his wife is to lead would include establishing a hotline for people in crisis, and offering mental health first-aid training for New Yorkers so they are able to identify and respond to signs of mental illness and substance abuse. The mayor blew a kiss to Ms. McCray when he introduced her.

“Everything we’re doing to make this a fairer city, a city of opportunity, rests on the work we do to keep people safe.”

The address included several minutes of praise for the work of uniformed members of the city’s police, fire and correction departments, on and off the job. Members of the audience rose in applause as the mayor introduced Police Officer Kenneth Healey, who survived being struck in the head by a hatchet-wielding attacker in 2014.

The praise seemed meant to underscore how far Mr. de Blasio has gone to try to repair his relations with the Police Department, which became badly strained after two officers were shot and killed in the line of duty in December 2014.

Even as the mayor spoke, two officers were shot in the South Bronx; both were expected to survive. After the speech was over, Mr. de Blasio was told of the shooting, left the stage and went immediately to the hospital where they had been taken. Once there, he addressed reporters while standing alongside Patrick J. Lynch, the Patrolmen’s Benevolent Association president who had been a vocal antagonist of the mayor’s last year.

“We call these speeches the State of the City. To me, that really means the State of Our People. Because it’s the 8.5 million of us, living in neighborhoods across the five boroughs, that make this the greatest city in the world.”

Throughout the speech, the mayor played municipal booster. Two times he called New York the “greatest city in the world”; he did not use the phrase at all in his two previous State of the City addresses.

The sentiment appeared to be in keeping with the absence of sweeping new initiatives and highlighted a message — one that is likely to be repeated frequently in the second half of Mr. de Blasio’s term as the 2017 election approaches — that life in New York has improved on his watch.

**From:** [Hagelgans, Andrea](#)  
**To:** [Jonathan@berlinrosen.com](mailto:Jonathan@berlinrosen.com); [jfdc](#); [Wolfe, Emma](#)  
**Subject:** FW: NYT Magazine profile  
**Date:** Monday, February 08, 2016 5:14:44 PM  
**Attachments:** [02-14-16 McCray + Mayor NYTmag Cover.pdf](#)  
[Chirlane McCray\\_SundayMag\\_BWPrintAd 0214816.pdf](#)

---

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**From:** White, Erin  
**Sent:** Monday, February 08, 2016 5:13 PM  
**To:** B; FLONYC  
**Cc:** Walzak, Phil; Hagelgans, Andrea; Hinton, Karen; John, Roxanne; Bray, Jackie; Phillips, Eric Falk  
**Subject:** NYT Magazine profile

Sir/Ma'am:

The First Lady's profile will go live on the web at 5 a.m. tomorrow and be the cover of this week's magazine. Attached is the current cover for your reference.

Based on the cover, conversations with Rachel (the reporter) and the fact-checking session we can expect the profile to address:

- The First Lady's early career in New York and the early days of your relationship;
- The difficulties of transitioning into the role as First Lady, including the release of the Esquire piece and early media challenges;
- The unique partnership between the two of you and the First Lady's ground-breaking role;
- The First Lady's commitment to reform mental health care in New York City; and
- The challenges of being in a position of power as a woman and especially as a woman of color.

I will send around an analysis and highlights by 6:30 a.m. We'll also be ready to activate validators and push back if needed.

Additionally, I've attached the cover, as well as a print ad that will appear in the Thursday print paper to preview the weekend magazine, for your review and reference. The cover puts the First Lady front and center, making it clear from the get go the piece is about her. The Times needs permission from both of you to use the photo. For background, Henry says their asking is a courtesy and we should agree.

One last note – Ma'am, today's Huffington Post Live appearance made the homepage, which gets hundreds of thousands visitors every day.



**WATCH: NYC's First Lady Chirlane McCray On Mental Health**



Thanks,

Erin White

Communications Advisor, Office of the Mayor

O: 212-341-5030

C: 347-789-0501

[ewhite@cityhall.nyc.gov](mailto:ewhite@cityhall.nyc.gov)

# The New York Times Magazine

February 14, 2016

How Chirlane McCray learned the limits of New York City's second-toughest job.

**THE FIRST HALF** By Rachel Kaadzi Ghansah

10875

# The New York Times Magazine

February 14, 2016

How Chirlane McCray learned the limits of New York City's second-toughest job.

THE FIRST HALF *By Rachel Kaadzi Ghansah*

SUNDAY, FEBRUARY 14

ALSO IN THE MAGAZINE:

# THIS SUNDAY, SRE-NONSEQUE

Is re nonseque offiendi  
doluptatam cum voloria .i

nt et pos esciis  
verfernatus, nobis as con  
eos evellate quiae volo  
omnihilique nonectur?

aut quae esequam, sedi  
de dolupta sseque es  
entectur maiorempero  
conet dolori is quatur,a

# The New York Times Magazine

NYTIMES.COM/MAGAZINE

ADVERTISERS: For information on advertising in The New York Times Magazine, contact Andy Wright at (212) 556-1050 or wrighah@nytimes.com.

10876

**From:** [Hagelgans, Andrea](#)  
**To:** [B; ifdc](#)  
**Cc:** [FLONYC](#)  
**Subject:** Re: SOTÇ  
**Date:** Wednesday, February 10, 2016 5:32:02 AM

---

Have worked with sheehan before. Will discuss with Tom and Henry on the logistics.

Sent from my BlackBerry 10 smartphone.

Original Message

**From:** B  
**Sent:** Wednesday, February 10, 2016 12:10 AM  
**To:** jfdc  
**Reply To:** B  
**Cc:** FLONYC; Hagelgans, Andrea  
**Subject:** SOTÇ

Good critique, John. Looping Andrea

-----Original Message-----

**From:** John Del Cecato  
**To:** Bill de Blasio  
**Subject:** Re:  
**Sent:** Feb 9, 2016 3:06 PM

Sorry for the delay on thisŠ

The speech was greatŠ You did a decent job delivering it - but I think there are some things that can be improvedŠ

1. Logistics. We should get you a taller podium if you<sup>1</sup>re going to read from the text, so you<sup>1</sup>re not as hunched over. We should also tilt the microphone so we don<sup>1</sup>t pick up you taking breaths as much.
2. Substance. You didn<sup>1</sup>t deviate too much from the text - which is a GOOD THING. Kept the length manageable, and kept things more on point - not as meandering. You still managed a couple of funny asides, which is fine/good/great - so long as it isn<sup>1</sup>t too many.
3. Style. You tend to speak a little too slowly & too emphatically on each accomplishment. A better approach would be to emphasize SOME sections by speaking slower (paid parental leave matters, for example), but not for everything (accessing the JEWELS in our city<sup>1</sup>s CROWN - probably not needed).
4. I know we<sup>1</sup>ve talked about teleprompters before - but we should give it a go.
5. I think a day or two of practice with Michael Sheehan (who<sup>1</sup>s out of DC and the gold standard on speech prep) would be good.

On 2/4/16, 8:51 PM, "Bill de Blasio" <[REDACTED]> wrote:

>

>When you can, pls watch the whole event. Lots of powerful stuff before I  
>go on, including the video. Want to see how you felt about the final  
>speech and how I delivered it. Thanks

>

>-----Original Message-----



>From: John Del Cecato <jfdc@akpdmedia.com>

>Date: Thu, 4 Feb 2016 18:04:30

>To: Bill de Blasio<[REDACTED]>

>Subject:

>

>I know I haven't been at the meetings, but I've been offering SOTC

>comments - and the latest draft (as of early this AM) is really strong.

>I told Kate that you would probably say it wasn't soaring enough - but I

>don't think we want that right now. We want to be really close to the

>ground, hyper-local, and focused on deliverables (already done, and those

>to come). I think this speech does that to a tee. (And we've been

>getting great press on the roll-in!)

>

>My view isn't influenced by the Iowa press or any of that. It's only a

>reflection of where we are in the process - showing what we've done, and

>what we are going to do in neighborhoods. High-level was important to

>set the stage in Year One (and may be the way to go next year) - but for

>now, workaday is where we should be. Just my two cents!

**From:** [B](#)  
**To:** [Snyder, Thomas](#); [O'Brien, Kevin](#)  
**Cc:** [jfdc](#)  
**Subject:** [REDACTED]  
**Date:** Wednesday, February 10, 2016 9:22:57 PM

---

A very strong candidate for TPA political director. Did great work around our May 12 kick-off of the TPA. Del Cecato (cc'ed here) will discuss with you

**From:** [Hagelgans, Andrea](#)  
**To:** [jfdc](#)  
**Cc:** [Walzak, Phil](#)  
**Subject:** Re: [REDACTED]  
**Date:** Wednesday, February 10, 2016 9:50:14 PM

---

Ok, cool

Sent from my BlackBerry 10 smartphone.

Original Message

From: John Del Cecato  
Sent: Wednesday, February 10, 2016 9:41 PM  
To: Hagelgans, Andrea  
Cc: Walzak, Phil  
Subject: Re: [REDACTED]

I talked to him about Kevin too. I don't think he wants anything but to have someone meet with [REDACTED]

> On Feb 10, 2016, at 9:33 PM, Hagelgans, Andrea <AHagelgans@cityhall.nyc.gov> wrote:

>

> You may have just tanked kevin with him...

>

> Sent from my BlackBerry 10 smartphone.

> Original Message

> From: John Del Cecato

> Sent: Wednesday, February 10, 2016 9:31 PM

> To: Hagelgans, Andrea

> Cc: Walzak, Phil

> Subject: Re: [REDACTED]

>

>

> I'll fill you in tomorrow

>

>> On Feb 10, 2016, at 9:23 PM, Hagelgans, Andrea <AHagelgans@cityhall.nyc.gov> wrote:

>>

>>

>> ??

>>

>> Sent from my BlackBerry 10 smartphone.

>> Original Message

>> From: B <BCCD@cityhall.nyc.gov>

>> Sent: Wednesday, February 10, 2016 9:14 PM

>> To: Hagelgans, Andrea

>> Reply To: B

>> Cc: jfdc

>> Subject: [REDACTED]

>>

>>

>> [REDACTED] is a valued friend of Del Cecato (cc'ed here) who he believes would be a valuable addition to us in either Comms or speechwriting. Sounds like someone we should engage asap. Pls meet with him.  
Thanks

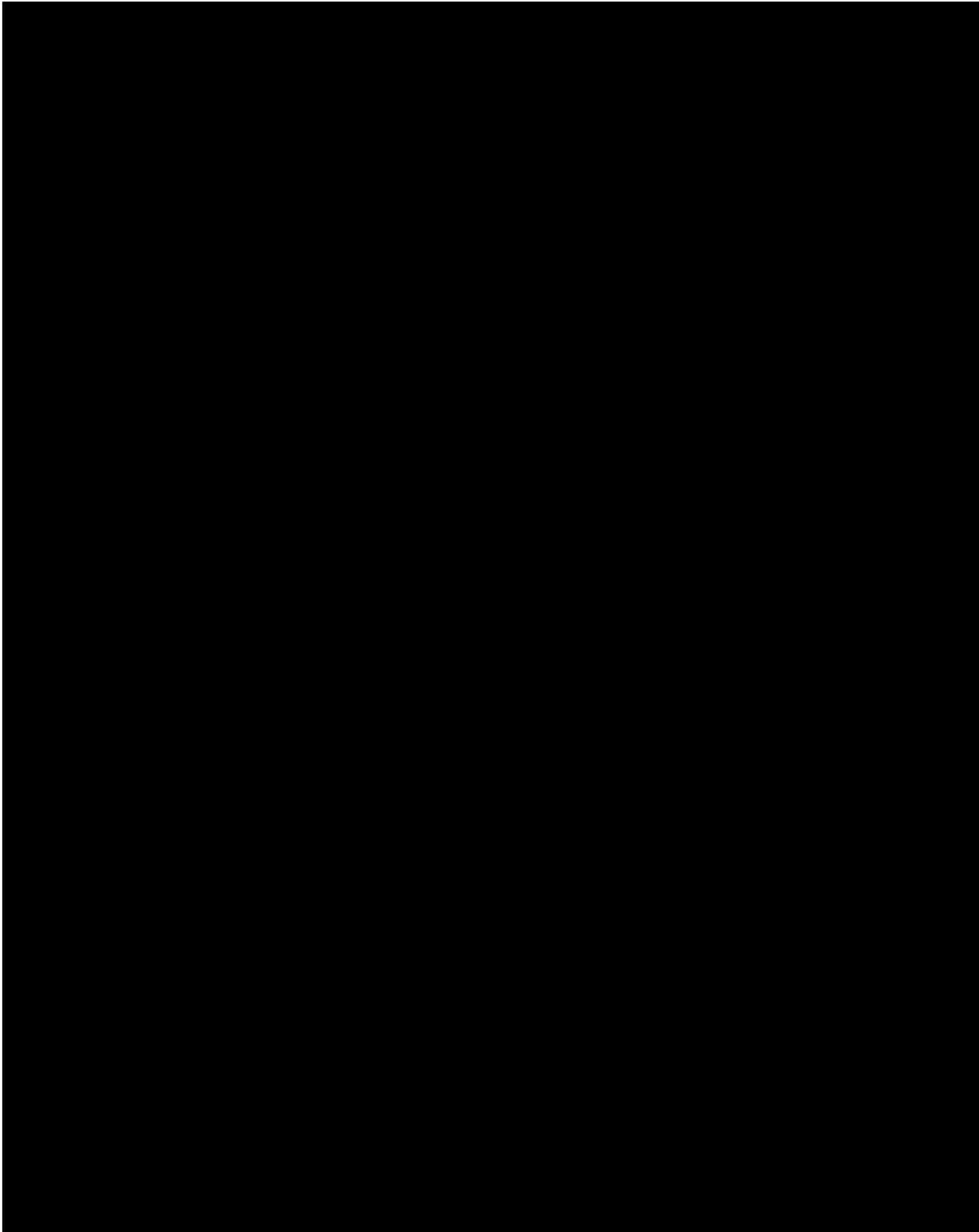
>>

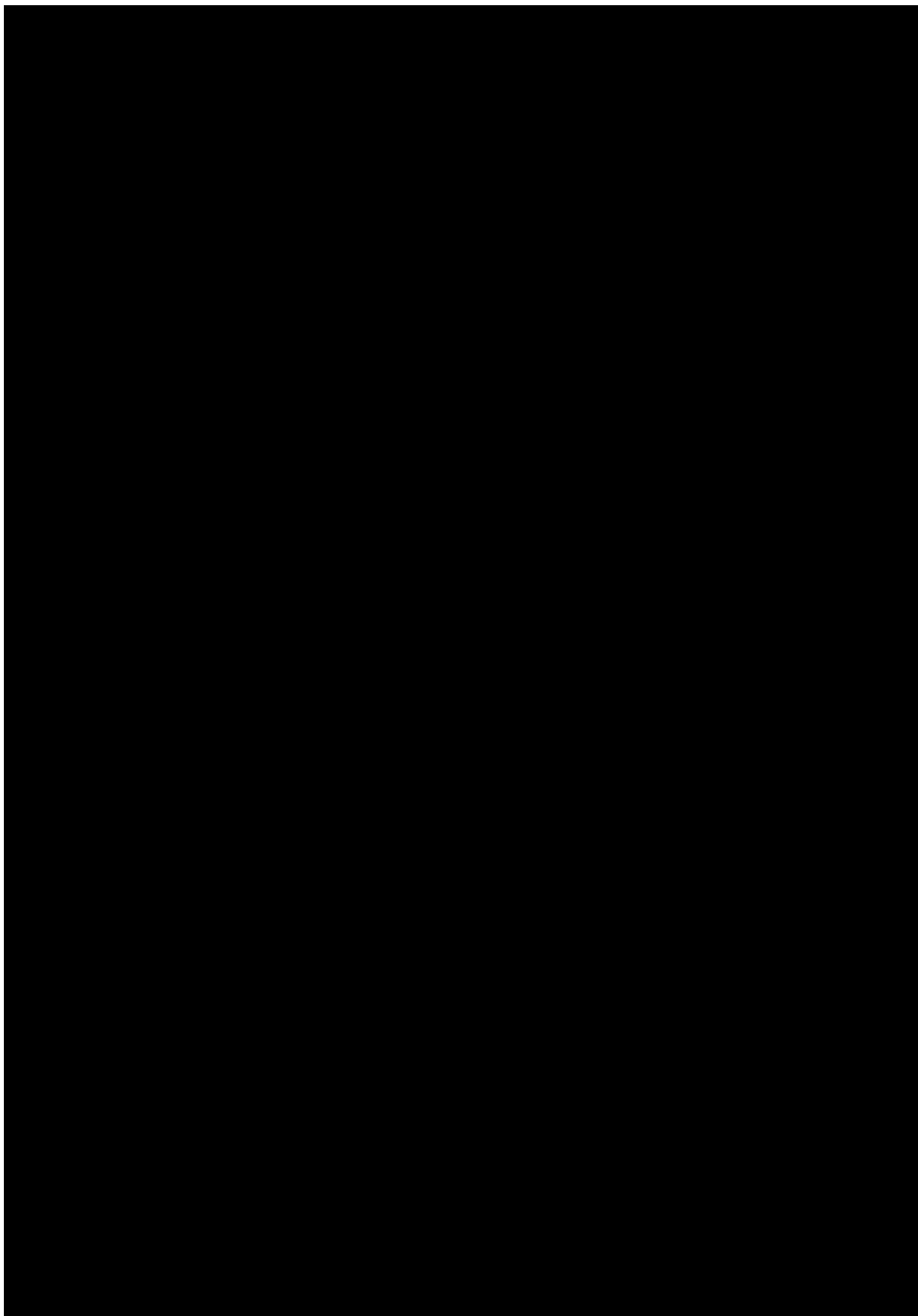
>>

**From:** [John Del Cecato](#)  
**To:** [Snyder, Thomas](#); [O'Brien, Kevin](#)  
**Subject:** [REDACTED] resume  
**Date:** Thursday, February 11, 2016 9:47:41 AM  
**Attachments:** [resume.docx](#)

---







**From:** [Hagelgans, Andrea](#)  
**To:** [jfdc](#)  
**Subject:** [REDACTED]  
**Date:** Thursday, February 11, 2016 9:50:47 AM

---

Pls send me his contact info and resume

Andrea Hagelgans  
Office of the Mayor  
Direct – 212.341.5372  
Cell – [REDACTED]  
[ahagelgans@cityhall.nyc.gov](mailto:ahagelgans@cityhall.nyc.gov)

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [jfdc](#); [Tom Snyder](#)  
**Subject:** Harry Belefonte  
**Date:** Thursday, February 11, 2016 11:26:27 AM

---

Just endorsed Bernie Sanders. You may know but in case, it's public now.

**From:** [B](#)  
**To:** [Hagelgans, Andrea](#)  
**Cc:** [jfdc](#)  
**Subject:** Re: [REDACTED]  
**Date:** Thursday, February 11, 2016 1:02:32 PM

---

Sounds more like Comms anyway

-----Original Message-----

From: Andrea Hagelgans  
To: Bill de Blasio  
Cc: John Del Cecato  
Subject: RE: [REDACTED]  
Sent: Feb 11, 2016 11:16 AM

Kate interviewed him for speechwriting and while she liked him, he didn't have the strongest written product for speechwriting. I'll meet with him about other possibilities

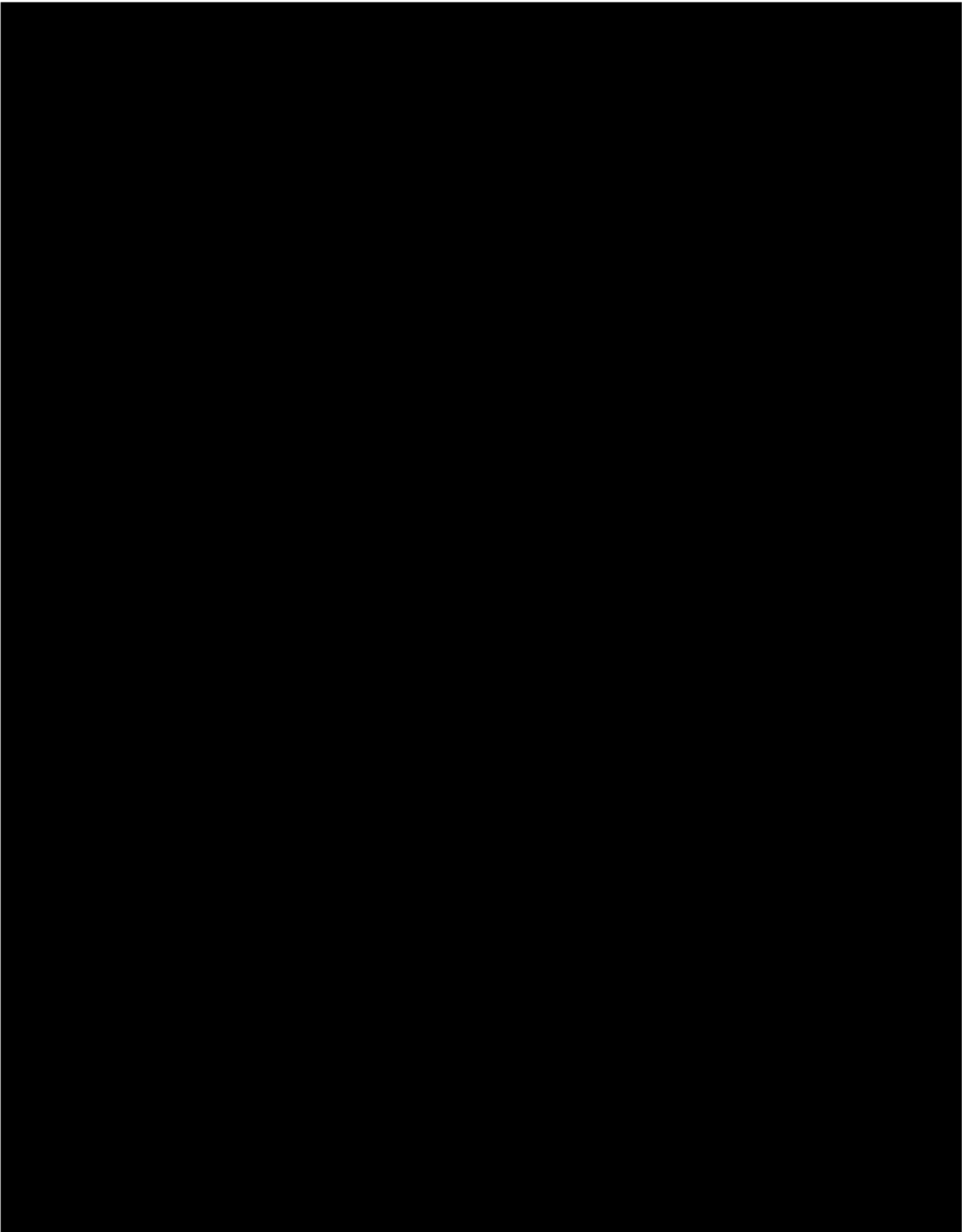
-----Original Message-----

From: B  
Sent: Wednesday, February 10, 2016 9:15 PM  
To: Hagelgans, Andrea  
Cc: jfdc  
Subject: [REDACTED]

[REDACTED] is a valued friend of Del Cecato (cc'ed here) who he believes would be a valuable addition to us in either Comms or speechwriting. Sounds like someone we should engage asap. Pls meet with him.  
Thanks

**From:** [John Del Cecato](#)  
**To:** [Hagelgans, Andrea](#)  
**Subject:** [REDACTED]'s resume  
**Date:** Thursday, February 11, 2016 5:42:33 PM  
**Attachments:** [REDACTED] - [Resume.pdf](#)

---



**From:** [Geri Prado](#)  
**To:** [JD](#)  
**Cc:** [JD](#)  
**Subject:** Fwd: Equal Pay = Success  
**Date:** Friday, February 12, 2016 4:01:51 PM

---

See below from SiX. We were a part of helping organize around this. As an example of stats, the reach we all had together to start creating a drumbeat is huge. We are going to have a somewhat similar model with a large focus on press generated from the war room, fed by the local examples and our local, national surrogates.

I just thought this was a great example of digital reach around an issue we partnered on. The impact they will have on their organization is big as well. Multiple sign ups online to run petitions and fundraise from as well as followers on Twitter including reporters.

Begin forwarded message:

**From:** Nick Rathod, State Innovation Exchange <[info@stateinnovation.org](mailto:info@stateinnovation.org)>  
**Subject:** Equal Pay = Success  
**Date:** February 12, 2016 at 3:47:56 PM EST  
**To:** <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Reply-To:** Nick Rathod, State Innovation Exchange <[info@stateinnovation.org](mailto:info@stateinnovation.org)>

Thanks for your support of Equal Pay!

[View this email in your browser](#)



Dear Friend,

I wanted to send you a quick note to thank you for your support of SiX's Equal Pay week of action. The participation across the states -- from hundreds of legislators, the President, Presidential candidates, partner groups and ordinary Americans -- is unprecedented in progressive politics.

Legislators in 24 states advanced legislation and thousands of you took action online. Here are just a few of the amazing stats from our [#EqualPayCantWait](#) week of action:

**Number of participating states:** 24

**Number of news stories from around the country:** 70+

**Number of petitions signed:** 15,000+

**Tweets:** 12,183

**Twitter Reach:** 26,084,601

**Twitter Impressions:** 56,180,235

**Peak Tweets per minute:** 27

But the work is far from over! We still need your support to help move these bills across the country.

Here are a couple of ways you can help:

[Sign a petition to support Equal Pay legislation in your state!](#)

Stand with your local legislators and help them get these important pieces of legislation signed into law in your state!

---

[Donate](#)

Your generous contribution will help to ensure that men and women are treated fairly in the workplace in states across the country.

---

[Click here for a full set of metrics and news clips from our Equal Pay Can't Wait](#)



[effort.](#)

Thanks again for standing with us. As our states step up to solve the important issues facing the nation, we have sent a strong signal to voters, legislators, and leaders in Washington that [Equal Pay Can't Wait](#). Now let's continue this fight!

Onward,

Nick Rathod  
Executive Director  
State Innovation Exchange (SiX)



The State Innovation Exchange (SiX) is a resource and strategy center that supports state legislators to advance progressive policies across the country. We have a long-term vision of building progressive power and infrastructure at the state level. SiX is the result of an unprecedented merger of four organizations who combined forces to ensure that state legislators are empowered with top-notch research, training, policy expertise, communications support, political strategy and a space to network and share ideas. Together, we are working to advance and defend policies that support working families, protect the environment, promote civil rights and strengthen our democracy.

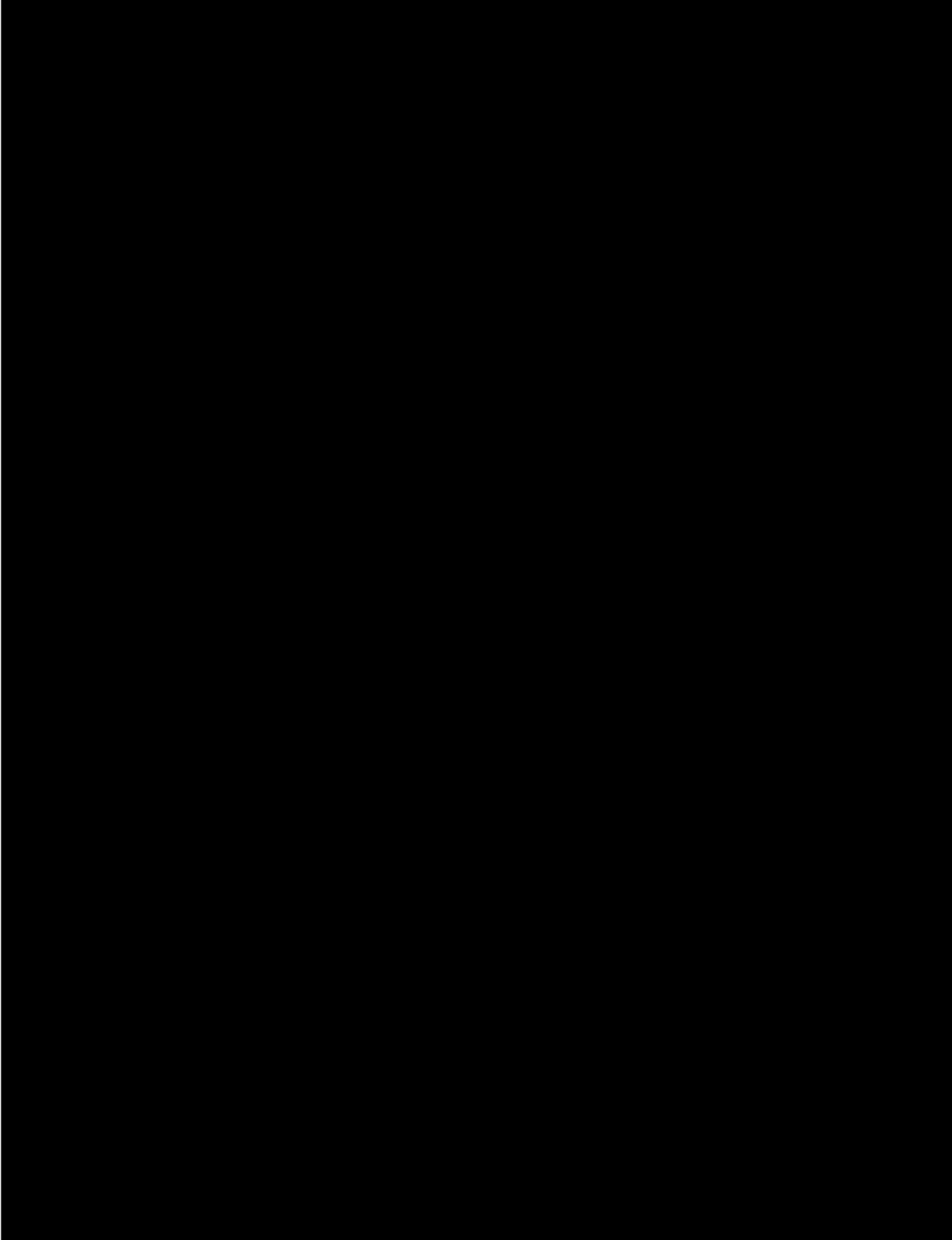
Want to change how you receive these emails?  
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**From:** [John Del Cecato](#)  
**To:** [B](#)  
**Cc:** [Snyder, Thomas](#); [O'Brien, Kevin](#)  
**Subject:** Re: [REDACTED]  
**Date:** Saturday, February 13, 2016 10:11:07 AM  
**Attachments:** [REDACTED]

---

On 2/13/16, 7:47 AM, "B" <BCCD@cityhall.nyc.gov> wrote:

>  
>Good. Pls send his resume to all of us. And tom/kevin, pls remind me to  
>discuss budget with her. Tom, I call you today to pre-discuss -- still  
>need clarity on the #'s you and I were reviewing  
>  
>-----Original Message-----  
>From: John Del Cecato <jfdc@akpdmedia.com>  
>Date: Fri, 12 Feb 2016 16:12:30  
>To: B<BCCD@cityhall.nyc.gov>  
>Subject: Re: [REDACTED]  
>  
>He may need a little while (a week or two) to transition out of the Senate  
>Energy Committee. But he's getting his ducks in a row now.  
>  
>I discussed with Geri, and she seemed open to it, and she raised the issue  
>of having enough money to cover him. I think it would be good for the two  
>of you to discuss budget & fundraising potential this weekend. In the  
>meantime, I'll send Geri his resume (I already sent to Tom & Kevin)  
>  
>On 2/12/16, 11:08 AM, "B" <BCCD@cityhall.nyc.gov> wrote:  
>  
>>  
>>I want to move immediately to make him TPA pol dir. Is he ready? Have you  
>>discussed with Geri? I'm happy to talk to her when I see her this weekend  
>>  
>>  
>





**From:** [Arslanian, Kayla](#)  
**To:** [jfdc](#)  
**Subject:** Article  
**Date:** Saturday, February 13, 2016 3:07:06 PM

---

Hey JDC -

MBDB wanted to share this article with you and discuss next time you guys talk. Tx.

<http://www.thenation.com/article/how-populists-like-bernie-sanders-should-talk-about-racism/>

Sent from my iPhone

Begin forwarded message:

**From:** B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Date:** February 13, 2016 at 7:49:15 AM EST  
**To:** "Arslanian, Kayla" <[KArslanian@cityhall.nyc.gov](mailto:KArslanian@cityhall.nyc.gov)>  
**Subject:** Fw: Checking in  
**Reply-To:** B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>

<http://www.thenation.com/article/how-populists-like-bernie-sanders-should-talk-about-racism/>

**From:** [Geri Prado](#)  
**To:** [Tom Snyder](#); [Salazar-Rodriguez, Prisca](#); [Viguers, Jonathan](#)  
**Cc:** [jfdc](#)  
**Subject:** Meeting tomorrow  
**Date:** Friday, February 19, 2016 1:13:51 PM  
**Attachments:** [Plan meeting GM 2-19-2016 sugg agenda.docx](#)

---

Attached is our suggested agenda for tomorrow.

We have printing covered for the TPAC materials on our end. Thanks.



## PROGRESSIVE AMERICA

February 19, 2016

### Suggested Agenda

1. Welcome- Mayor Bill de Blasio
2. New Team Introductions
3. Plan, Strategy Presentation- Team TPAC- 20 mins
4. Discussion, Feedback- 40 minutes

#### TPAC Team:

Geri Prado

Adrianne Marsh- Marsh Strategies, Message and Communications

Jeff Krehely- TKP Consulting, Policy, Issue and Foundation

Mark Skidmore- Bully Pulpit Interactive, Digital Strategy

Jacob Sittig- Bully Pulpit Interactive, Digital Strategy

Addy Rummel- New Partners, Fundraising

**From:** [B](#)  
**To:** [Geri](#)  
**Cc:** [Adrianne Marsh](#); [Addy Rummel](#); [Jeff Blake Krehely](#); [Mark Skidmore](#); [Jacob Sittig](#); [ifdc](#); [Snyder, Thomas](#)  
**Subject:** Re: Thank you and Team  
**Date:** Monday, February 22, 2016 2:23:57 PM

---

Geri, I commend you for assembling a great group of smart, committed progressives for this mission. Look forward to working with all of you. And I think we did some great thinking together -- I'm ready to do all I can to put it into action. Thanks, everyone! Best, Bill

-----Original Message-----

From: Geri Prado <geri@progressiveagenda.us>  
Date: Sat, 20 Feb 2016 19:21:41  
To: Bill de Blasio<BCCD@cityhall.nyc.gov>  
Cc: <adrianne@marshstrategies.com>; Addy Rummel<addy@newpartners.com>; Jeff Blake Krehely<[REDACTED]>; Mark Skidmore<mskidmore@bpimedia.com>; Jacob Sittig<jsittig@bpimedia.com>; John Del Cecato<jfdc@akpdmedia.com>; Tom Snyder<TSnyder@cityhall.nyc.gov>  
Subject: Thank you and Team

Hi Mayor:

Thank you for spending as much time as you did with us today. I'm very glad you had a chance to meet everyone and give solid input and feedback on the plans we have built from your vision. We will work to keep you updated regularly and get feedback.

I've copied the team for you in case you have questions or want to bounce ideas back and forth with us.

It's an incredibly skilled group with a lot of passion around the issues you've built your career on and what you are doing with soon to be Progressive America.

I will work with Tom and your team to set up next steps on the organizing and press front. We will also see the best times to set up regular check ins with you.

Thank you again and have a great night.

Geri



**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [Walzak, Phil](#); [Adrianne Marsh](#); [jfdc](#); [Snyder, Thomas](#)  
**Subject:** Re: TPAC Filing- public statement, transparency  
**Date:** Monday, February 22, 2016 2:24:21 PM

---

Politico- Laura Nahimas. Phil, Dan Levitan and Adrianne and I hopped on a call to prepare.

gmail- autofill, sorry about that.

> On Feb 22, 2016, at 2:21 PM, B <BCCD@cityhall.nyc.gov> wrote:  
>  
>  
> Getting this onto official email, where it belongs (a reminder to everyone: all TPAC communication should be on my official email).  
>  
> Your plan sounds good. Phil/Tom, you should share this information with all appropriate team members. And Geri, which media outlet and reporter is asking today? Thanks  
>  
>  
> -----Original Message-----  
> From: Geri Prado  
> To: Bill de Blasio  
> Cc: Phil Walzak  
> Cc: Tom Snyder  
> Cc: Adrianne Marsh  
> Cc: John Del Cecato  
> Subject: TPAC Filing- public statement, transparency  
> Sent: Feb 22, 2016 2:13 PM  
>  
> Hi Mayor:  
>  
> A heads up that weâ€™re telling a reporter (and others who ask) that we are going to file our information in May and then every 6 months.  
>  
> This is inline with our c4 IRS requirements. We went beyond what is required of us as a DC based organization and registered with the NY Charitable board as well for added transparency. that was done last year as well.  
>  
> Let me know if you have any questions.  
>  
> Thanks- Geri  
> <winmail.dat>

**From:** [O'Brien, Kevin](#)  
**To:** [B](#); [Geri](#)  
**Cc:** [Adrianne Marsh](#); [Snyder, Thomas](#); [jfdc](#); [Jacob Sittig](#)  
**Subject:** RE: Oregon minimum wage will be highest in the nation  
**Date:** Monday, February 22, 2016 5:55:58 PM

---

Will do.

-----Original Message-----

**From:** B  
**Sent:** Monday, February 22, 2016 5:54 PM  
**To:** Geri  
**Cc:** O'Brien, Kevin; Adrianne Marsh; Snyder, Thomas; jfdc; Jacob Sittig  
**Subject:** Re: Oregon minimum wage will be highest in the nation

Kevin, when we get something out on this important development, pls get it around to all of us. And make sure it's worded strongly -- this is a moment that should be treated as portend of things to come

-----Original Message-----

**From:** Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
**Date:** Mon, 22 Feb 2016 15:49:32  
**To:** Bill de Blasio<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Cc:** O'Brien, Kevin<[KOBrien@cityhall.nyc.gov](mailto:KOBrien@cityhall.nyc.gov)>; Adrianne Marsh<[adrianne@marshstrategies.com](mailto:adrianne@marshstrategies.com)>; Tom Snyder<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>; John Del Cecato<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Jacob Sittig<[jsittig@bpimedia.com](mailto:jsittig@bpimedia.com)>  
**Subject:** Re: Oregon minimum wage will be highest in the nation

Yes- TPAC has some one who's posting stories from around the country on our feed. we've not been waiting until March for that part to grow our following and amplify.

> On Feb 22, 2016, at 3:44 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

>  
>

> Next: see nyt today re: Alabama vs Birmingham on min wage. We have to  
> train ourselves to jump on each of these situations productively

>  
>

> -----Original Message-----


> **From:** "O'Brien, Kevin" <[KOBrien@cityhall.nyc.gov](mailto:KOBrien@cityhall.nyc.gov)>  
> **Date:** Mon, 22 Feb 2016 19:50:13  
> **To:** B<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>; Geri<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>  
> **Cc:** Adrianne Marsh<[adrianne@marshstrategies.com](mailto:adrianne@marshstrategies.com)>; Snyder,  
> Thomas<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>; jfdc<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>; Jacob  
> Sittig<[jsittig@bpimedia.com](mailto:jsittig@bpimedia.com)>  
> **Subject:** RE: Oregon minimum wage will be highest in the nation

>  
>

> Comms working something up now, and getting a Kate Brown call.

>

> -----Original Message-----

> **From:** Bill de Blasio [<mailto:>   
> **Sent:** Monday, February 22, 2016 2:26 PM  
> **To:** Geri  
> **Cc:** Adrianne Marsh; Snyder, Thomas; jfdc; Jacob Sittig; O'Brien, Kevin  
> **Subject:** Re: Oregon minimum wage will be highest in the nation

>

>  
> Move over to my city hall email, everyone. TPA and City Hall should  
> make a big deal of Oregon's action. Tom/Kevin, I should call Gov Brown  
> this week to congrats. And pls instruct Comms to tweet something strong  
> and creative on this  
>  
>  
> -----Original Message-----  
> From: Geri Prado <geri@progressiveagenda.us>  
> Date: Mon, 22 Feb 2016 14:23:00  
> To: Bill de Blasio<[REDACTED]>  
> Cc: Adrienne Marsh<adrienne@marshstrategies.com>; Tom  
> Snyder<TSnyder@cityhall.nyc.gov>; John Del Cecato<jfdc@akpdmmedia.com>;  
> Jacob Sittig<jsittig@bpimedia.com>; O'Brien,  
> Kevin<KOBrien@cityhall.nyc.gov>  
> Subject: Oregon minimum wage will be highest in the nation  
>  
> <https://www.good.is/articles/oregon-raises-minimum-wage?platform=hootsuite>  
> uite  
>  
> Oregon's New Minimum Wage Will Be the Highest in the Nation  
>  
> On Thursday, Oregon set a national precedent, passing a bill that will raise its minimum wage to the  
highest in the country. The plan employs a novel three-tier system that addresses the cost of living in  
different geographic regions of the state.  
> The Guardian  
> <[http://www.theguardian.com/us-news/2016/feb/18/oregon-house-proposal-](http://www.theguardian.com/us-news/2016/feb/18/oregon-house-proposal-minimum-wage-tiered-system)  
> minimum-wage-tiered-system> reports that the legislation will  
> gradually raise the wage rate over the next six years and set  
> different standards within the state depending on a region's size and  
> prosperity. In a major city like Portland, the rate will jump to  
> \$14.75 an hour, while smaller cities will increase their rate to  
> \$13.50, and rural areas will raise their rate to \$12.50. Oregon's  
> current minimum wage, \$9.25 an hour, is already one of the nation's  
> highest, making the new proposal one of the boldest advancements in  
> the country so far. (In May, Los Angeles voted to raise the city's  
> minimum wage to \$15 by 2020.)  
>  
> "Oregon has always been at the forefront of new ideas in the country. We were the first to actually  
have a minimum wage," Congressman Paul Holvey, a Democrat, said. "We're trying to move people to  
where they can reach closer to that self-sufficiency."  
>  
> Objections from Republicans <[http://www.ktvz.com/news/reaction-pours-in-to-oregon-minimum-](http://www.ktvz.com/news/reaction-pours-in-to-oregon-minimum-wage-hike/38077090)  
> wage-hike/38077090> in the Oregon Senate echo those voiced around the country: that rising labor  
costs will force employers to make difficult financial decisions, such as reducing hours and laying off  
employees. But that will be unlikely, considering the plan's emphasis on gradual, accommodating  
change.  
>  
> The federal minimum is a measly \$7.25 an hour—a rate that many argue  
> is no longer enough to survive in the United States. More than a dozen  
> other states have already raised their minimum wages. Now Oregon has  
> introduced a new model of alleviating economic disparity that can be  
> replicated in states where the minimum wage issue is now under debate  
> <winmail.dat>

**From:** [Geri Prado](#)  
**To:** [B; O'Brien, Kevin](#); [Snyder, Thomas](#); [adrianne@marshstrategies.com](mailto:adrianne@marshstrategies.com); [jfdc](#)  
**Subject:** Tweet by Progressive Agenda on Twitter  
**Date:** Monday, February 22, 2016 6:05:19 PM

---

As a side note here is what TPAC pushed on Twitter and more in depth on Facebook just echoing the facts and creative approach.



**Progressive Agenda (@TheP2Agenda)**

[2/22/16, 2:37 PM](#)

Oregon passes highest minimum wage in the country, with innovative 3-tiered approach that addresses cost of living [good.is/articles/orego...](#)

[Download](#) the Twitter app

**From:** [O'Brien, Kevin](#)  
**To:** [B; Geri; Snyder, Thomas; Adrienne Marsh; Jacob Sittig; jfdc](#)  
**Subject:** Oregon Min Wage Tweet  
**Date:** Monday, February 22, 2016 10:00:59 PM

---

<https://mobile.twitter.com/BilldeBlasio/status/701917212555288576>

From: [John Del Cecato](#)  
To: [B](#)  
Cc: [Snyder, Thomas](#); [O'Brien, Kevin](#)  
Subject: Re: [REDACTED]  
Date: Tuesday, February 23, 2016 7:00:20 AM

---

I can check - although I think his head/network is more in the national conversation.

> On Feb 22, 2016, at 9:24 PM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:  
>  
>  
> We could always use more of them? Would [REDACTED] have any interest in a gig with us in NYC?  
>  
> -----Original Message-----  
> From: John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
> Date: Tue, 23 Feb 2016 01:56:26  
> To: B<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
> Cc: Snyder, Thomas<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>; O'Brien, Kevin<[KOBrien@cityhall.nyc.gov](mailto:KOBrien@cityhall.nyc.gov)>  
> Subject: Re: [REDACTED]  
>  
> That said, if you wanted to meet with both and decide, that might make sense. [REDACTED] definitely an ideas guy  
>  
>> On Feb 21, 2016, at 8:13 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:  
>>  
>> I like that idea a lot. Jeani knows all the national progressive groups,  
>> is very collegial, smart, hard worker, great sense of humor...  
>>  
>>  
>>  
>>> On 2/21/16, 7:37 PM, "B" <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:  
>>>  
>>>  
>>> I think you know that Geri pushed back re [REDACTED] and then I pushed back  
>>> her push-back :) Her counter-offer was Jeani Murray, who I told her I was  
>>> very open to. Thoughts??  
>>>  
>>>  
>>> -----Original Message-----  
>>> From: John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
>>> Date: Sat, 13 Feb 2016 15:10:42  
>>> To: B<[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
>>> Cc: Snyder, Thomas<[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>; O'Brien,  
>>> Kevin<[KOBrien@cityhall.nyc.gov](mailto:KOBrien@cityhall.nyc.gov)>  
>>> Subject: Re: [REDACTED]  
>>>  
>>>  
>>>  
>>>> On 2/13/16, 7:47 AM, "B" <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:  
>>>>  
>>>>  
>>>> Good. Pls send his resume to all of us. And tom/kevin, pls remind me to  
>>>> discuss budget with her. Tom, I call you today to pre-discuss -- still  
>>>> need clarity on the #'s you and I were reviewing  
>>>>  
>>>> -----Original Message-----  
>>>> From: John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
>>>> Date: Fri, 12 Feb 2016 16:12:30

>>>> To: B<BCCD@cityhall.nyc.gov>  
>>>> Subject: Re: [REDACTED]  
>>>>  
>>>> He may need a little while (a week or two) to transition out of the  
>>>> Senate  
>>>> Energy Committee\$ But he's getting his ducks in a row now\$  
>>>>  
>>>> I discussed with Geri, and she seemed open to it, and she raised the  
>>>> issue  
>>>> of having enough money to cover him\$ I think it would be good for the two  
>>>> of you to discuss budget & fundraising potential this weekend\$ In the  
>>>> meantime, I'll send Geri his resume (I already sent to Tom & Kevin)  
>>>>  
>>>>> On 2/12/16, 11:08 AM, "B" <BCCD@cityhall.nyc.gov> wrote:  
>>>>>  
>>>>>  
>>>>> I want to move immediately to make him TPA pol dir. Is he ready? Have  
>>>>> you  
>>>>> discussed with Geri? I'm happy to talk to her when I see her this  
>>>>> weekend  
>>

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [B](#)  
**Cc:** [jfdc](#); [Snyder, Thomas](#); [O'Brien, Kevin](#)  
**Subject:** RE: From robert to Bill re gun premier/ and first lady  
**Date:** Wednesday, February 24, 2016 4:39:23 PM

---

Yes. we have you scheduled to attend.

-----Original Message-----

**From:** B  
**Sent:** Wednesday, February 24, 2016 4:37 PM  
**To:** Salazar-Rodriguez, Prisca  
**Cc:** jfdc; Snyder, Thomas; O'Brien, Kevin  
**Subject:** Fw: From robert to Bill re gun premier/ and first lady

Is this actually on my sched?

-----Original Message-----

**From:** Robert Greenwald  
**To:** [REDACTED]  
**Subject:** From robert to Bill re gun premier/ and first lady  
**Sent:** Feb 24, 2016 4:32 PM

Hi Bill

Very glad we are doing premier in NYC of MAKING A KILLING:GUNS, GREED AND NRA!

All set with your staff for March 16....

I would like to invite the first lady. What is best way to do this?

The film has very significant focus on mothers and gun violence from domestic violence to suicide to south side of Chicago mothers whose children shot.

See links below for you and first lady  
Let me know best way to invite her

Warmest. robert

Main Trailer:

<http://qlnk.io/q/56ce1e1ee4b094d1c67f38ee>

—

Trafficking Trailer:-CHICAGO/GUN TRAFFICKING

<http://qlnk.io/q/56ce19f8e4b094d1c67f38b3>

DV Press Trailer v1:-DOMESTIC VIOLENCE

<http://qlnk.io/q/56ce1a11e4b094d1c67f38b7>



**From:** [Snyder, Thomas](#)  
**To:** [Geri, B; FLONYC](#)  
**Cc:** [jfdc; O'Brien, Kevin](#)  
**Subject:** Re: TPAC Update 2/26/16  
**Date:** Friday, February 26, 2016 5:19:44 PM

---

+ Kevin

On 2/26/16, 5:01 PM, "Geri Prado" <geri@progressiveagenda.us> wrote:

>We've been hunkered down getting ready for going up in a few weeks. There  
>are a lot of moving pieces and we feel like we're in a great place moving  
>into early March.

>

>A few asks for you:

>- Can we move with setting up a celebrities meeting at Gracie Mansion  
>late March?

>- Can I send a memo to your team with dates, requests for your time,  
>needs (for example the op-ed in late March)?

>- Did you see my email re: [REDACTED]? I have not heard back from him

>

>On to the updates-

>

>Planning:

>- On soft roll-out for launch March 7th which includes digital properties  
>(all social media, website) including personal stories of impact post DEM  
>debate.

>- We're locking in the calendar- message and tick tock for March and  
>beyond- through the conventions

>- We will have a one pager that outlines the first week in addition to  
>the calendar in the next few days.

>- A few members of the team and I will be in NYC to set up meetings with  
>YOU, key politicians and reporters in the next week or two depending on  
>your schedule

>- We will walk through with you before March 7th what the soft roll-out  
>will look like and then build steam from there

>

>Communications

>- Adrienne is finishing up the communications calendar and messaging work  
>as is the digital team

>- We have a FAQ around TPA v. Progressive America we will work on with  
>Phil which includes YOUR role. We will check with legal on this point as  
>well

>- Adrienne and I would like to have a call with Phil and the appropriate  
>people to lay out the plan and work be prepared with talking points.

>Timeline: next week

>

>Political, Organizing

>- We have a call with the Federal Affairs team to discuss targeting  
>various cities/mayors. We have shared that draft targeted list with NY CH  
>staff. We will also discuss CPC and CBC outreach.

>- I have talked to Jeani Murray about organizing in the targeted cities  
>for TPAC and we are talking more in the next day.

>- Jeff Krehely will be taking on helping organizing celebrities with me  
>and you. He did this with his work with the Human Rights Campaign. We  
>would like to set up a meeting at Gracie to convene key celebrities in  
>March- Can we move this on the schedule?

>- Jeani, Jeff and I will split up conversations with signers communicate

- >amplification opportunities for March
- >- Advisory Council members- we have Maria Elena Durazo, Betsy Hodges,
- >Jeff Furman (Ben and Jerry), YOU, Heather McGhee and I'm following up
- >with Reich, a few more mayors and Katrina Vanden Heuvel. Waiting to hear
- >back from Ellison.
- >- Looking forward to hearing about Magic Johnson..
- >- Proposal off to NextGen for partnership opportunities. Will follow up
- >on my conversation with Sky
- >
- >Digital
- >- Website is being built and the ad campaign is being finalized
- >- We will set up a time for YOU to see this with the team
- >- This week we amplified AL, OR, ME and a series of studies and stories
- >of inequality throughout the week:
- >
- >Finance
- >Raised in 2016: \$300,000, Q1 Budgeted \$343.515
- >
- >Governance:
- >
- >- Meeting with legal team Monday to present what is needed for c3. Moving
- >to an incorporated c4 on March 3rd. Will work on board needs for the c3
- >but will be doing the minimum on this
- >- After that meeting, will work with CH and Laufer (Nick if correct
- >person) on incorporating all moving pieces.
- >- Business plan complete- legal team reviewing along with budget
- >- Audit beginning on TPAC for NY charitable filing that will coincide
- >with c4 filing with IRS in May.

**From:** [Geri Prado](#)  
**To:** [B](#)  
**Cc:** [O'Brien, Kevin](#); [jfdc](#); [Snyder, Thomas](#); [Adrianne Marsh](#); [Jeff Krehely](#); [Jacob Sittig](#)  
**Subject:** Senator Warren: How to level the playing field for working families  
**Date:** Monday, February 29, 2016 3:30:17 PM

---

**ICYMI: Boston Globe**

<https://www.bostonglobe.com/2016/02/29/how-level-playing-field-for-working-families/vOsSvroKc8D78uROQHfq0N/story.html>

## How to level the playing field for working families

I graduated from law school nine months pregnant with my second baby — and 100 percent unemployable. In 1976, no law firm was going to offer a job to a woman in my “condition,” and even if it did, it was perfectly legal to fire me for taking time off when my son was born.

Then things began to change. Twenty-three years ago this month, the landmark Family and Medical Leave Act, or FMLA, was signed into law. Today, most American workers can take unpaid time off to care for a family member or for themselves without worrying that their job won’t be there for them when they return.

The FMLA was a huge step forward for working families, but let’s be honest: It’s not nearly enough. Allowing for unpaid time off after your dad has a stroke or you get hit by a car is the very least our country can do for families struck by a crisis. There’s much more to do:

First, raise wages. No one who works full-time should live in poverty — and that starts with raising the minimum wage to \$15 an hour. It also means passing equal-pay laws. The gender pay gap can add up to hundreds of thousands of dollars in additional wages over a lifetime of work for women doing the same jobs as their male colleagues. And finally, it means protecting workers’ right to organize. Unions help workers secure higher wages for their members, by almost 14 percent, according to the Economic Policy Institute, but they also increase wages for all workers, union or not.

Second, provide some additional insurance for workers so that taking a little time off to care for a newborn or a loved one doesn't spell financial ruin — and that includes paid family and medical leave and paid sick days. OK, so we don't get fired for getting sick or having babies, but according to the Department of Labor, only 12 percent of American private-sector workers get any paid family or medical leave. Without paid leave, too many people must choose between their family responsibilities and their paychecks.

Some workers cope by piecing together personal days, sick days, vacation days, or a short-term disability insurance policy — but 40 percent of all private-sector workers and 70 percent of low-wage workers don't get even a single paid sick day. That needs to change.

Third, establish some basic rules of the road for work schedules. Half of low-wage workers have little or no say over when they work, and an estimated 20 to 30 percent work jobs where they can be called in to work at the last minute. Imagine trying to plan for anything — child-care, going back to school, or a taking a second job — without knowing when you'll be working next week. Imagine planning a monthly budget when your work hours — and your paycheck — can fluctuate 70 percent in a single month. Fair and predictable work schedules can give families the certainty they need.

Fourth, enforce the labor laws we already have on the books. Two-thirds of workers in low-wage industries experience wage violations. The amount of money recovered for victims of wage theft in 2012 alone was at least \$933 million — almost three times greater than all the money stolen in robberies in the United States that year. And while we're at it, let's fix outdated and broken overtime rules. When the president's new overtime regulations go into effect later this year, more than 13 million Americans will become eligible for overtime, creating an additional \$1.5 billion in wages in the first year alone.

Finally, after a lifetime of hard work, retirement with dignity should be guaranteed to every American. This means expanding and protecting Social Security. For Americans with a pension, employers must make good on their promises. And the Department of Labor's rule to prevent investment-adviser conflicts of interest will help make sure that the money workers save for retirement isn't eaten away by fees and commissions paid to retirement investment advisers who put their own interests ahead of their customers.

We have a long way to go to level the playing field for working families and truly deliver on the promises of the FMLA. It won't be easy. Getting protections for workers through Congress never is — the FMLA took almost 10 years to become law. But we can make change happen — and give working families a real opportunity to build a future for themselves and for their kids.

*Elizabeth Warren is a US senator from Massachusetts*

**From:** [Snyder, Thomas](#)  
**To:** [Geri](#)  
**Cc:** [B; jfdc; Yazgi, Stephanie](#)  
**Subject:** Re: A few updates  
**Date:** Monday, February 29, 2016 4:31:38 PM

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Plus Stephanie

Sent from my iPhone

> On Feb 29, 2016, at 3:04 PM, Geri Prado <geri@progressiveagenda.us> wrote:  
>  
> 1. Jeani Murray- will come on board to help with the political organizing of cities, surrogates/signers. We're working out details this week.  
> 2. Jeff Krehely- you met him and he will be helping as lead on the celebrity organizing angle with me, you. We have asked for a time to set for a meeting, potentially at Gracie if you and the First Lady are ok with that in late March or April  
> [REDACTED]  
> 4. We'll be sending a memo with requests for you for the next two months for TPAC/PA political and press planning  
>  
>  
> Hope you had a good weekend.

**From:** [Geri Prado](#)  
**To:** [PhilWalzak](#); [Snyder, Thomas](#)  
**Cc:** [jfdc](#); [Adrianne Marsh](#); [Jacob Sittig](#)  
**Subject:** Progressive America "roll-out"/communications conversation  
**Date:** Tuesday, March 01, 2016 11:33:01 AM  
**Attachments:** [Memo re MBDB PA requests.docx](#)  
[Progressive America March Roll Out.docx](#)  
[FAQ's – Progressive America.docx](#)

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Attached are three documents for our call:

1. Is a March rollout doc which starts next week. That consists of a splash page and a social media push to cover post-debate Flint. A bigger push will be the 3rd wee of March when our full-site is ready. We have a message calendar that lives online with key dates we can share you on or Tom can review with you as we went over with him, the Mayor and staff a few weeks ago.
2. FAQ DRAFT- clearly anything with the Mayor is on you Phil but we thought we'd start with some language for us to go back and forth with. Should Levitan be on the call?
3. Request for the Mayor. I have a memo which reviews some key cities but also has a few asks on it for the Mayor. The big press asks for March: a co-authored op ed to discuss and recording a video on a handheld we can push out. Other request are non-public but for recruitment.

A preface is that all of this as it pertains to the Mayor or NYC is draft and we'll not do anything on that front until we discuss with you- Phil and your team.

Looking forward to talking.

Geri

**February 29, 2016**

**TO: MAYOR BILL de BLASIO, TOM SNYDER, PHIL WALZAK, ANDREA HAGLEGANS**  
**CC: JOHN DEL CECATO, ADRIANNE MARSH, JEFF KREHELY, JACOB SITTIG, JEANI MURRAY**  
**RE: REQUESTS FOR MAYOR de BLASIO AND PROGRESSIVE AMERICA**

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To get Progressive America up and running, we will be focused on a soft digital launch during the week of March 6<sup>th</sup>. Throughout the first timeframe which will go through the conventions, we will be following key debate and election schedules to launch specific topics of personal impact and successes in specific cities. The initial cities (currently vetting) are as follows:

- Flint, MI
- Dayton, OH
- New York City, NY
- Minneapolis, MN
- St. Louis, MO
- Seattle, WA
- Pittsburgh, PA
- Florida city
- Las Vegas, NV
- Charlotte, NC
- Two Convention cities: Cleveland and Philadelphia

In these cities and more we will be focused on signing on leaders to the agenda, but in these cities we will be doing deeper work to highlight impacts of inequality and work with leaders to push solutions through digital and press means while growing our political lists to amplify the work and needs.

In order to strengthen, supplement and in some cases, lead this work, we have specific asks for Mayor de Blasio and his communications team that also have political implications. This is for discussion with the City Hall staff and we can discuss what, how, modifications.

For the months of March and April

Week of March 6<sup>th</sup>:

- Work with communications team in the chance there is incoming around the site, social media properties and messaging we push out around Flint, MI
- Make key political calls to specific celebrities and potential advisory council members
- Allow for a plan around celebrities to host an initial meeting in NYC for later March or early April

Week of March 13<sup>th</sup>:

- Help with outreach to celebrities and other notables and mayors



- Op ed around inequality and work in NYC, community impacts and Progressive America by MBDB co-authored by key Mayors (Hodges, Whaley, Kinney, Murray, etc) for following two weeks
- Record video on handheld- for discussion with comms team

Week of March 20<sup>th</sup>

- Unveil of Progressive America full site- email to list

For April:

- Work with CH communications team to see what we can do around the primary. Leading into the NYC primary, discuss potential “profile” of NYC by Progressive America with NYers, key leaders, highlights of MBDB accomplishments and what is needed from D.C. to make real change (similar to asks of other mayors)
  - o Similar to Poppy Harlow segment- how to demonstrate problem, solution, hope, action

As much as possible, it would also be important for us to be able to amplify all the Mayors’ accomplishments. If there are things coming up that fit into the policy parameters of this work, we would like to have something ready ahead of time to push out. We are asking this of all mayors, key surrogates.

A few important dates in the first 6 months we’re focused on:

- March 6<sup>th</sup>: DEM Debate in Flint, MI
- March 8<sup>th</sup>: Michigan Primary (HI, ID, MS...)
- March 9<sup>th</sup>: DEM Debate in Minneapolis, MN
- March 10<sup>th</sup>: GOP Debate in Florida (Miami?)
- March 15<sup>th</sup>: Big Primary States: OH, FL, MO, NC, IL
- April 15<sup>th</sup>: Tax Day
- April 19<sup>th</sup>: New York Primary
- June 7<sup>th</sup>: Last Primaries
- July 18<sup>th</sup>: GOP Convention- Cleveland
- July 25<sup>th</sup>: DEM Convention- Philadelphia

Full message calendar on Google Docs

## Progressive America March Roll Out

- Goals: 1) to introduce Progressive America  
 2) to transition from TPAC  
 3) to begin branding Progressive America  
 4) to establish mission focus around economic inequality  
 5) to utilize short term hook around high profile political events through “left behind” frame

### Immediate Needs:

- 1) Digital – Splash page (3/7), ad campaign (3/7), Web page (3/20),
- 2) Comms – access point for press (3/7), TPs (3//7), FAQs (3/7), canned social media posts (3/7)
- 3) Political – 20-50 “real people” around Flint (3/7), 2 celebrities (3/8 & 3/11), 10-20 FL “real people” (3/9/10), coalition partners to echo (3/12)
- 4) Policy – stats for tweet composition (3/4)
- 5) Legal – filed paperwork for TPAC to PA swap (3/4)

<b>Week 1 – Building A Mystery: Don’t Forget About Flint/Miami Behind. Join ProgressiveAmerica.com</b>			
<b>Objective:</b> Introduce Progressive America through a slow build on social media.			
<b>Message:</b> Progressive America is a place where we can level the economic playing field together.			
<b>Narrative:</b> Cities like Flint/Miami aren’t backdrops for political grandstanding. The people who live here have been left behind by America’s economic policies just as the cameras will leave these people behind after the press events, debates, and elections leave town.			
<b>Date</b>	<b>Tactic</b>	<b>Lead</b>	<b>Due Out</b>
3/4	File legal paperwork to transfer TPAC to PA	GP	Lawyers need to line up paperwork
3/6 (7?)	First PA tweet/instag photo of cameras leaving Flint debate.	AM	AM will craft. GP approves. KH will send.
3/7	Put up PA splash page	BPI	
3/7	Begin ad campaign	BPI	
3/7	Have 20-50 people teed up to layer our “earned” social media push	GP	GP will connect with Progress MI/other partners. AM will craft emailable ask to people.
3/7	Email to TPAC email list asking them to post	BPI	AM will craft message and BPI will send.
3/8	Paid and “earned” social continues around asking Flint/MI not to be forgotten after the Primary	BPI/AM	
3/8	Celeb teed up to RT and comment	JK	GP/JK will work through MBDB to ID and ask celeb.
3/9-10	Have 10-20 people teed up to layer our “earned” social media push after the Miami debates	AM	AM will work with the FDP to see if there are go to vols for this.
3/9-10	Ad campaign moves to Miami	BPI	
3/11	Miami celeb teed up to RT and comment post GOP debate	JK	GP/JK will work through MBDB to ID and ask celeb.
3/12	Coalition partners asked to put out a tweet over this weekend to echo our message	GP	GP will ask several groups to tweet. KP will craft tweet options for them to consider.

<b>Week 2 – Building A Mystery: (Post-Primary) Don’t Forget About (insert primary state). Join ProgressiveAmerica.com</b>			
<b>Objective:</b> Further amplify Progressive America’s presence in the digital space.			
<b>Message:</b> Progressive America is a place where we can level the economic playing field together.			
<b>Narrative:</b> Early primary states are where the path to victory for POTUS candidates can be solidified, but what happens after they deliver the nomination? The people who live here should not be left behind by America’s economic policies just as the campaigns will leave many of these people behind. Progressive America knows there is more work to be done here.			
Date	Tactic	Lead	Due Out
3/13-14	Coalition partners asked to put out a tweet over this weekend to echo our message	GP	GP will ask groups to tweet. KP will craft tweet to consider.
3/14	Ad campaign in the primary states tees up	BPI	
3/15	Primaries in Missouri, Ohio, North Carolina, Illinois and Florida will be “earned” social media photos of victory parties, pressers, viz events, etc in these states that show a presence from campaigns asking the campaign shown not to forget about X state after this day. We will ask coalition partner affiliates in each states to have at least 5 people in each state teed up to put post something.	AM	GP will make the ask of coalition partners for 5 people per state (AM will do MO and FL). AM and KP will work on a bank of posts and in following up with ID’ed posters.
3/16	Email goes out to TPAC list about post-primary message	BPI	AM will craft and BPI will send
3/16	One celebrity and 10 “real people” teed up to amplify the post-primary “don’t forget” message.	JK/ AM	JK ID celeb and AM/GP will work on 10 real people.
3/17	Celeb teed up to say something very edgy about the cities have been left behind (ie: New Orleans and Ferguson) Example: “Bad economic policies caused New Orleans & Ferguson & bad policies leave them behind now. Don’t forget Flint too. Join ProgressiveAmerica.us	GP	GP will work through MBDB to ID and ask celeb.
3/17-19	Have 10-20 people teed up to layer all the places left behind by bad economic policies.	GP	GP works with coalition to ID people in states yet to target. AM and KP craft bank of posts.

<b>Week 3 – Progressive America understands the problem: Personal Impact</b>			
<b>Objective:</b> Promote the basis for PA’s mission through personal impact stories			
<b>Message:</b> Progressive America is a place where we can level the economic playing field together.			
<b>Narrative:</b> People have been left behind by America’s economic policies. Their struggle is real. These stories are the fuel that drives Progressive American to empower us all to make the change we seek.			
Date	Tactic	Lead	Due Out
3/20	Unveil website & ad campaign shifts to personal stories	BPI	
3/21	5 people on FB, tumblr, youtube, etc tell their personal story & are clear about who is to blame (ID the “enemy”). The ask is to go to our site to tell their story.	AM	GP and AM work with coalition to ID stories. BPI helps to push out stories.
3/22-26	Amplify personal impact stories w/ 10-20 people asking their networks to tell stories or ask who is to blame.	AM	AM and KP craft bank of posts.
3/23	Email to list asking for personal stories	BPI	AM to craft, BPI to send
3/24	Celeb posts about a personal impact story	JK	JK will ID celeb & AM/KP craft

<b>Week 4 – Progressive America understands the problem: Who Is Writing The Rules?</b>			
<b>Objective:</b> Promote the basis for PA’s mission through personal impact stories			
<b>Message:</b> Progressive America is a place where we can level the economic playing field together.			
<b>Narrative:</b> People have been left behind by America’s economic policies. Those who have the power and resources to influence policy have stacked the deck in their favor. It’s time those most impacted by economic policies stood together as one voice to rewrite the rules.			
<b>Date</b>	<b>Tactic</b>	<b>Lead</b>	<b>Due Out</b>
3/27	Begin ramping up with echo chamber with PA posts of headlines about policies that favor the top	KP	KP tweets out a few ID’ed headlines from the PA account
3/28	Ad campaign continues around personal stories with more of a focus on “the enemy”	BPI	
3/29	More headlines from the PA account on unfair policies with 10-20 people teed up to react to the headlines on “earned” social media.	AM	GP and AM work with coalition partners to get people to echo.
3/30 -1	Videos of people reacting to headlines begin to trickle out	BPI	GP and AM will help ID real people and will work with BPI on the video needs
4/1	TBD April Fool’s with celeb (Louis CK?) around a new law that passed at the end of the day we reveal the joke and call on people to join PA to rewrite the rules.	ALL	JK ID celeb; AM/GP will work on bringing coalition in; BPI will be ready with ads and website to reflect
4/2	PA posts to message around “joke”	KP/ BPI	“earned” social and ads from PA to amplify larger message

<b>Week 5 - 7 – Progressive America is the solution: The Ties That Bind</b>			
<b>Objective:</b> Promote the basis for PA’s mission through personal impact stories			
<b>Message:</b> Progressive America is a place where we can level the economic playing field together.			
<b>Narrative:</b>			
<b>Date</b>	<b>Tactic</b>	<b>Lead</b>	<b>Due Out</b>
4/3 - 9	Brainstorm ideas		
4/10 -16	Brainstorm ideas		
4/17 -23	Brainstorm ideas		

<b>Week 5 - 9 – Progressive America is the solution: The Progressive Agenda</b>			
<b>Objective:</b> Promote the policy solutions			
<b>Message:</b> Progressive America is a place where we can level the economic playing field together.			
<b>Narrative:</b> The rules are not written in our favor. Together we can rewrite the rules and we can focus on policies that level the playing field.			
<b>Date</b>	<b>Tactic</b>	<b>Lead</b>	<b>Due Out</b>
4/24 -30	<p>Economic Policy Priority 1: Working people earn enough money to support their families</p> <ul style="list-style-type: none"> <li>• Raise the federal minimum wage, so that it reaches \$15/hour, while indexing it to inflation.</li> <li>• Expand the Earned Income Tax Credit and protect and expand Social Security.</li> </ul>		
5/1 -7	<p>Economic Policy Priority 2: Corporate executives and the wealthy pay their fair share of taxes, and do not have an outsized voice in the political process.</p> <ul style="list-style-type: none"> <li>• Close the Carried Interest Loophole</li> <li>• Implement the “Buffett Rule”</li> <li>• Close the CEO tax loophole that allows corporations to take advantage of “performance pay” write-offs.</li> <li>• End tax breaks for companies that send American jobs overseas and oppose deals that hand more power to corporations at the expense of jobs, workers’ rights and the environment</li> <li>• Increase access to democracy through voting rights, limiting money in politics and making voting easier and fair for all communities.</li> </ul>		
5/8 -14	<p>Economic Policy Priority 3: Working people are able to care for their loved ones and keep their jobs, and not have to make a choice between one or the other.</p> <ul style="list-style-type: none"> <li>• Pass paid national paid sick leave.</li> <li>• Pass paid family leave</li> </ul>		
5/15 -21	<p>Economic Policy Priority 4: Working people are able to organize and advocate for themselves to counter the power of corporate executives and the wealthy.</p> <ul style="list-style-type: none"> <li>• Reform National Labor Relations Act, to enhance workers’ right to organize &amp; rebuild middle class.</li> <li>• Pass comprehensive immigration reform to grow the economy and protect against exploitation of low-wage workers.</li> </ul>		

5/22 -28	<p>Economic Policy Priority 5: The playing field is fundamentally leveled to allow for investments in programs that strengthen our communities so that everyone in America has a fair shot to get ahead from the beginning.</p> <ul style="list-style-type: none"> <li>• Make Pre-K, after-school programs and childcare universal.</li> <li>• Allow students to refinance student loan debt to take advantage of lower interest rates, and support debt-free college.</li> <li>• Invest in schools, not jails-- and give a second chance to those coming home from prison.</li> </ul>		
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Week 10- 23 – Progressive America: It Start With The Cities			
<b>Objective:</b> Showing the enemies, personal impacts and solutions (achieved and yet to be) we use cities to demonstrate how change can happen on the local level			
<b>Message:</b> Progressive America is a place where we can level the economic playing field together.			
<b>Narrative:</b>			
Date	Tactic	Lead	Due Out

## **FAQ's – Progressive America**

### **Q. What is Progressive America?**

*We are a national hub that works collaboratively with anyone, everywhere to address economic inequality by elevating personal and community impacts that advance concrete policy solutions to level the playing field for all.*

### **Q. Why the change from The Progressive Agenda?**

*Progressive America is very much focused around the policy solutions to economic inequality. Our first goal was to get the policy right and that occurred with The Progressive Agenda. That effort worked with experts, issue advocacy leaders, groups that organize those most affected by these policies and activists to ensure these priorities were a good basis to organize around. We are now ready to organize people around these solutions; thus, Progressive America is born.*

### **Q. Is this a non-profit, political committee, fundraising entity – what type of organization is this and why?**

*As an organization focused on the issues and solving inequality, we are a 501 c4 organization and will also have a 501c3 arm. The majority of our work is around the impacts of economic inequality to individuals and communities. We're also going to be working with others on solutions and our growing coalition will help push for those changes.*

*We are not a political committee. We do believe that the political system must be changed in order to truly level the playing field for all, but we will not be advocating for or against specific candidates. We will be also shining a light on those who have and continue to manipulate the rules in their favor to create huge inequality.*

### **Q. What makes you different from all the other groups working on income inequality?**

*It's true that a lot of our allies in this cause are working hard to address and solve economic inequality; many focus on paid sick leave or minimum wage, collective bargaining and do great work focusing on individual or a few issues -- but we are focusing on systemic change of the economy as our singular focus, and not tied to any single issue campaign or electoral cycle. Progressive America provides a home for anyone seeking to bring fairness and equality to our nation's economic policies by looking for solutions to our most common problems, strengthening voices for change through a commitment to authenticity, and empowering those most impacted to lead the way.*

*What you'll see from Progressive America is a dialogue where people are encouraged to very plainly speak their minds around this effort – to discuss the causes and solutions with real grit. It's also a place where people are encouraged to be part of how change happens by engaging face to face with lawmakers on how to move these policies forward. This is also a place where*

*the most valued voices are not those with the most resources and/or power, but the individuals and families who are most impacted. As that choir builds, it will be more difficult for those in power to continue to ignore for those who have manipulated the rules. To further enhance our effort we'll also be celebrating the work similar organizations are doing in this same space.*

**Comment [1]:** I'd like to also add that we will be lifting up the work in cities and of our partners here. I'm not sure how best to write that in.

**Comment [2]:** Geri - does this work?

**Q. What will you focus on?**

*What came out of the The Progressive Agenda effort was a 14-point policy focus that examined how Americans can rewrite the rules on the federal, state and local level that make our economy work – tax law, regulations, loopholes, etc. When combined with policies that then seek to level the economic playing field – education incentives, fair wage laws, policies to support the family structure, addressing social and racial inequities, etc. – ideally the growing gap between the haves and have-nots will actually begin to narrow and we can continue to enact changes that will ensure all American have an opportunity to achieve their economic goals.*

*While all 14 points have yet to be addressed on the federal level, Progressive America will look to places in this country where many of these policies have already been enacted at the local level to celebrate these successes and how they empower people who are struggling to get a better leg up. These will be examples for other cities where change may happen more swiftly and serve as models for state and federal legislative change to enact more sweeping reforms.*

**Q. Cities seem to be a more popular focus for change with progressives. What cities will you focus on first?**

*Our long term goal is national policy changes, but it's important to understand that the Tip O'Neil adage that all politics is local stands true when it comes to our goal of national change as well. All policy is felt locally. For Progressive America, we'll examine the local - even personal - impacts policies at all levels have on people and communities. That starts in cities, like Flint, Michigan. We'll show that changes made at the municipal level can serve as a model for state and federal policy changes.*

*Cities in particular are a place where people who are impacted by economic policies have a better opportunity to work day to day with lawmakers, see a faster turn around in the enactment of policies, and, if these policies are rejected, elected officials will often experience the consequences through the political process more immediately. This is particularly true considering that Washington DC is gridlocked and people see little hope of affecting that by themselves.*

**Q. New York City Mayor Bill de Blasio started The Progressive Agenda. Is he still tied to Progressive America? Will New York City be one of the cities featured in your effort?**



*Mayor de Blasio has a passionate commitment to solving economic inequality. As a result, he was among the few early people who established The Progressive Agenda. And, quite frankly, he's a policy wonk that way. It's no wonder that many of these policies are embraced in New York City and they're already seeing changes. Those successes are definitely examples to celebrate as Progressive American organizes around the country.*

**Q. So what is Mayor de Blasio's role in Progressive America?**

*Mayor de Blasio's commitment to these policies and this cause hasn't changed. He's invested in Progressive America as it takes the policies he was a huge part in crafting and works to organize people around them to make institutional change at all levels of government. He will continue to be a strong voice along with many others for Progressive America and will do his part with the many other supporters who join our effort.*

*(If pressed)*

*That said, Progressive America has transitioned from The Progressive Agenda by almost hitting a "reset button". Progressive America takes with it the policies and the guidance of The Progressive Agenda, but it also starts fresh with an entirely new organizing team that is based in the nation's capitol where Progressive America's long-term goal is to make the largest policy impact. This shift comes with a renewed emphasis on our organization's most valued voices coming from those most impacted by policy changes.*

**Q. Does this mean that even his former staff who once played a role with this group, like Rebecca Katz, are no longer working with you?**

*That's correct. Rebecca Katz and others were an instrumental part of The Progressive Agenda and have been vital to the transition, but Progressive America is an entirely new team charged with an expanded mission to organize people around addressing policy changes at all levels of government.*

**Q. Mayor de Blasio has gotten some flack for his ties to this group's predecessor TPA, including claims that it serves as a national effort that might help boost his future political goals. Is that true? Does he have his eye on higher office?**

*This organization has no connection of any kind to any one person's electoral plans. Period. Any questions about aspirations for any of the leaders invested in this effort are best answered by contacting their campaign or official offices.*

**Q. The mayor has also been questioned by good government groups about TPA and two other similar organizations being conflicts of interest, since big donors can give unlimited sums of money to these groups. They can influence the mayor and also skirt campaign finance laws. Is there any merit to these claims?**

*Mayor de Blasio has said on numerous occasions that he is adamantly opposed to the Citizens United decision. He has said that he believes in campaign finance reform and has made transparency and accountability a hallmark of his tenure as mayor. Furthermore, Progressive America also embraces transparency, filing with the New York charitable board proactively and not based on a requirement. We will also disclose our donors and expenditures voluntarily coinciding with our next IRS filing on May 15<sup>th</sup> (and every 6 months thereafter).*

**Q: One of the other organizations examined in these claims is One New York. Does Progressive America have any ties at all with One NY?**

*Initial funding for The Progressive Agenda came from One New York. Progressive America and One New York are entirely separate entities. Aside from Mayor deBlasio's shared interest in these organizations achieving their separate mission's there are no connections.*

**Who else is involved in Progressive America and did the list of supporters for TPA sign onto Progressive America?**

*There are an increasing number of mayors from across the country who are part of this effort. That support will be rolled out in the coming months. Many of those mayors are part of the TPA signers. As for the remainder of the TPA signers, there is really nothing new or different to sign onto. The Progressive Agenda is still the policy solutions Progressive America is organizing around - thus, The Progressive Agenda's 14-point plan that 120 leaders backed last year is part of Progressive America, serving as its foundation in many ways. Backing those policy solutions was the first step to the kind of organizing Progressive America continues to do at a much more local level.*

**Who is funding Progressive America?**

*As we said, Progressive America embraces transparency and will voluntarily and proactively make a full list of its donors and expenses public on May 15th to coincide with its IRS filing.*

**Is the Mayor fundraising for Progressive America?**

*We are grateful for the Mayor's continued support of Progressive America. His commitment to the policy solutions he helped get off the ground remain an important part of his vision for all Americans. As a result, he continues to urge the people who share this vision to support Progressive America in a number of ways, including financially -- all to allow us to keep working toward achieving our mission.*

Comment [3]: i made some tweaks here.

**Is the Mayor involved in the strategic direction of Progressive America?**

Comment [4]: I like these changes. Thank you.

*Again, Progressive America's policy foundation comes from The Progressive Agenda, which was initiated by Mayor de Blasio and other people who support this mission. The Mayor's vision*

*and his ideas are still a great source of inspiration for this organization and will be part of the fabric of who we are, along with the support, ideas and shared vision of other great leaders who are part of Progressive America.*

**Comment [5]:** Geri and Jeff - this is all new language so please take a look and make changes as you see fit.

**From:** [Geri Prado](#)  
**To:** [PhilWalzak](#) [REDACTED]  
**Cc:** [Snyder, Thomas](#); [jfdc](#)  
**Subject:** Re: Progressive America "roll-out"/communications conversation  
**Date:** Friday, March 04, 2016 11:37:24 AM  
**Attachments:** [Memo re MBDB PA requests.docx](#)

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Attached on the memo. Scroll post-cities.

On Mar 4, 2016, at 11:34 AM, Phillip Walzak <[REDACTED]> wrote:

where are those?

On Thu, Mar 3, 2016 at 8:51 PM, Geri Prado  
<[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

I also want to see on the Mbdb asks we sent were ok or not so we can plan. I wanted to send you before sending to him since there are political and press implications.

> On Mar 1, 2016, at 11:32 AM, Geri Prado  
> <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)> wrote:

>  
> <Memo re MBDB PA requests.docx>  
> <Progressive America March Roll Out.docx>  
> <FAQ's – Progressive America.docx>

>  
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>  
> 1. Is a March rollout doc which starts next week. That consists of a splash page and a social media push to cover post-debate Flint. A bigger push will be the 3rd wee of March when our full-site is ready. We have a message calendar that lives online with key dates we can share you on or Tom can review with you as we went over with him, the Mayor and staff a few weeks ago.

> 2. FAQ DRAFT- clearly anything with the Mayor is on you Phil but we thought we'd start with some language for us to go back and forth with. Should Levitan be on the call?

> 3. Request for the Mayor. I have a memo which reviews some key cities but also has a few asks on it for the Mayor. The big press asks for March: a co-authored op ed to discuss and recording a video on a handheld we can push out. Other request are non-public but for recruitment.

>  
> A preface is that all of this as it pertains to the Mayor or NYC is draft and we'll not do anything on that front until we discuss with you- Phil and your team.

>  
> Looking forward to talking.

>  
> Geri

**February 29, 2016**

**TO: MAYOR BILL de BLASIO, TOM SNYDER, PHIL WALZAK, ANDREA HAGLEGANS**  
**CC: JOHN DEL CECATO, ADRIANNE MARSH, JEFF KREHELY, JACOB SITTIG, JEANI MURRAY**  
**RE: REQUESTS FOR MAYOR de BLASIO AND PROGRESSIVE AMERICA**

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To get Progressive America up and running, we will be focused on a soft digital launch during the week of March 6<sup>th</sup>. Throughout the first timeframe which will go through the conventions, we will be following key debate and election schedules to launch specific topics of personal impact and successes in specific cities. The initial cities (currently vetting) are as follows:

- Flint, MI
- Dayton, OH
- New York City, NY
- Minneapolis, MN
- St. Louis, MO
- Seattle, WA
- Pittsburgh, PA
- Florida city
- Las Vegas, NV
- Charlotte, NC
- Two Convention cities: Cleveland and Philadelphia

In these cities and more we will be focused on signing on leaders to the agenda, but in these cities we will be doing deeper work to highlight impacts of inequality and work with leaders to push solutions through digital and press means while growing our political lists to amplify the work and needs.

In order to strengthen, supplement and in some cases, lead this work, we have specific asks for Mayor de Blasio and his communications team that also have political implications. This is for discussion with the City Hall staff and we can discuss what, how, modifications.

For the months of March and April

Week of March 6<sup>th</sup>:

- Work with communications team in the chance there is incoming around the site, social media properties and messaging we push out around Flint, MI
- Make key political calls to specific celebrities and potential advisory council members
- Allow for a plan around celebrities to host an initial meeting in NYC for later March or early April

Week of March 13<sup>th</sup>:

- Help with outreach to celebrities and other notables and mayors

- Op ed around inequality and work in NYC, community impacts and Progressive America by MBDB co-authored by key Mayors (Hodges, Whaley, Kinney, Murray, etc) for following two weeks
- Record video on handheld- for discussion with comms team

Week of March 20<sup>th</sup>

- Unveil of Progressive America full site- email to list

For April:

- Work with CH communications team to see what we can do around the primary. Leading into the NYC primary, discuss potential “profile” of NYC by Progressive America with NYers, key leaders, highlights of MBDB accomplishments and what is needed from D.C. to make real change (similar to asks of other mayors)
  - o Similar to Poppy Harlow segment- how to demonstrate problem, solution, hope, action

As much as possible, it would also be important for us to be able to amplify all the Mayors’ accomplishments. If there are things coming up that fit into the policy parameters of this work, we would like to have something ready ahead of time to push out. We are asking this of all mayors, key surrogates.

A few important dates in the first 6 months we’re focused on:

- March 6<sup>th</sup>: DEM Debate in Flint, MI
- March 8<sup>th</sup>: Michigan Primary (HI, ID, MS...)
- March 9<sup>th</sup>: DEM Debate in Minneapolis, MN
- March 10<sup>th</sup>: GOP Debate in Florida (Miami?)
- March 15<sup>th</sup>: Big Primary States: OH, FL, MO, NC, IL
- April 15<sup>th</sup>: Tax Day
- April 19<sup>th</sup>: New York Primary
- June 7<sup>th</sup>: Last Primaries
- July 18<sup>th</sup>: GOP Convention- Cleveland
- July 25<sup>th</sup>: DEM Convention- Philadelphia

Full message calendar on Google Docs

**From:** [Snyder, Thomas](#)  
**To:** [O'Brien, Kevin](#); [Geri](#); [Walzak, Phil](#); [jfdc](#); [Da Costa, Ricky](#)  
**Subject:** Re: TODAY/time-sensitive  
**Date:** Friday, March 04, 2016 11:56:09 AM

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Minus B

Ricky - Sched this for 2:15 today. PRIORITY. Above group.

On 3/4/16, 11:51 AM, "B" <BCCD@cityhall.nyc.gov> wrote:

>  
>Need all of you addressed here to convene in the next few hours. Just  
>spoke briefly with Geri, and some serious decisions need to be made  
>immediately. Pls talk and then update me. Thanks  
>  
>  
>  
>

**From:** [Geri Prado](#)  
**To:** [Yazgi, Stephanie](#)  
**Cc:** [jfdc](#); [Snyder, Thomas](#); [O'Brien, Kevin](#)  
**Subject:** Re: FYI  
**Date:** Monday, March 07, 2016 9:59:21 AM

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Who is point on tax policy at CH? Not my lane but I'd also suggest vetting the legislation against the backdrop of pros and cons with potential national legislation or EO. There may be zero downside but just a suggestion.

> On Mar 7, 2016, at 9:56 AM, Yazgi, Stephanie <[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)> wrote:  
>  
> Who is talking to him about it?  
>  
> From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
> Sent: Monday, March 07, 2016 9:55 AM  
> To: Yazgi, Stephanie; Geri  
> Cc: Snyder, Thomas; O'Brien, Kevin  
> Subject: Re: FYI  
>  
> !  
>  
> I hope the mayor enthusiastically backs this effort, to say the least  
>  
> From: Stephanie Yazgi <[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)<<mailto:syazgi@cityhall.nyc.gov>>>  
> Date: Monday, March 7, 2016 at 9:52 AM  
> To: Geri Prado <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)<<mailto:geri@progressiveagenda.us>>>, John Del Cecato  
> <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)<<mailto:jfdc@akpdmedia.com>>>  
> Cc: "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)<<mailto:TSnyder@cityhall.nyc.gov>>>, "O'Brien, Kevin"  
> <[KOBrien@cityhall.nyc.gov](mailto:KOBrien@cityhall.nyc.gov)<<mailto:KOBrien@cityhall.nyc.gov>>>  
> Subject: FYI  
>  
> Carried interest in NYS  
> \* Two assemblymen plan to introduce a bill today that's intended to help close the so-called carried interest loophole, which allows fund  
> managers to pay a substantially lower federal tax rate on much of their income. The New York Times reports:  
> <http://goo.gl/LbLigg><<http://sailthru.cityandstateny.com/click/6241974.14093/aHR0cDovL2dvby5nbC9MYkxpZ2c/5107c31221e070dffadfb658B6dcce7d5>  
>  
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>  
>  
>  
> STEPHANIE YAZGI  
> [syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)<<mailto:syazgi@cityhall.nyc.gov>>  
> m) 917 374 8235 |Office of the Mayor  
> P please don't print this e-mail unless you really need to  
>  
>  
> <winmail.dat>



**From:** [Wolfe, Emma](#)  
**To:** [O'Brien, Kevin](#); [Yazgi, Stephanie](#); [Snyder, Thomas](#); [Soliman, Sherif](#); [Shorris, Anthony](#); [Williams, Dominic](#); [Fuleihan, Dean \(OMB\)](#)  
**Cc:** [Geri Prado](#); [jfdc](#)  
**Subject:** Re: Carried Interest Bill in State Legislature.  
**Date:** Monday, March 07, 2016 11:29:49 AM

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Would like state legislative affairs to run these traps please.

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**From:** O'Brien, Kevin  
**Sent:** Monday, March 7, 2016 11:24 AM  
**To:** Yazgi, Stephanie; Snyder, Thomas; Soliman, Sherif; Shorris, Anthony; Williams, Dominic; Fuleihan, Dean (OMB); Wolfe, Emma  
**Cc:** Geri Prado; jfdc  
**Subject:** RE: Carried Interest Bill in State Legislature.

---

I've sent to to Cmmr. Jiha and asked for his team's analysis.

---

**From:** Yazgi, Stephanie  
**Sent:** Monday, March 07, 2016 11:24 AM  
**To:** Snyder, Thomas; Soliman, Sherif; Shorris, Anthony; Williams, Dominic; Fuleihan, Dean (OMB); Wolfe, Emma  
**Cc:** O'Brien, Kevin; Geri Prado; jfdc  
**Subject:** RE: Carried Interest Bill in State Legislature.

I think we should also know how it compares to the Gillibrand Delauro bills nationally and if they are contradictory in any way.

---

**From:** Snyder, Thomas  
**Sent:** Monday, March 07, 2016 11:11 AM  
**To:** Soliman, Sherif; Shorris, Anthony; Williams, Dominic; Fuleihan, Dean (OMB); Wolfe, Emma  
**Cc:** Yazgi, Stephanie; O'Brien, Kevin; Geri Prado; jfdc  
**Subject:** Carried Interest Bill in State Legislature.

Can someone in Tony or Dean's shop give us an analysis of this bill? Is it something we can support? Consistent with Mayor's past statements?

---

**From:** "Soliman, Sherif" <[SSoliman@cityhall.nyc.gov](mailto:SSoliman@cityhall.nyc.gov)>  
**Date:** Monday, March 7, 2016 at 10:27 AM  
**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>  
**Subject:** RE: FYI

Below is the bill that has been introduced on Friday.

**STATE OF NEW YORK**

# IN ASSEMBLY

March 4, 2016

Introduced by M. of A. AUBRY, BICHOTTE, BRINDISI -- read once  
and

referred to the Committee on Ways and Means  
AN ACT to amend the tax law, in relation to investment  
management

services to a partnership or other entity

The People of the State of New York, represented in Senate and

Assem-

bly, do enact as follows:

1 Section 1. Paragraph (a) of subdivision 6 of section 208 of the

tax 2 law, as amended by section 5 of part T of chapter 59 of the

laws of 3 2015, is amended to read as follows:

4 (a) (i) The term "investment income" means income, including

capital 5 gains in excess of capital losses, from investment capital, to

the 6 extent included in computing entire net income, less, (A) in

the 7 discretion of the commissioner, any interest deductions

allowable in 8 computing entire net income which are directly or indirectly

attribut- 9 able to investment capital or investment income, (B) any of capital

gain

10 included in federal taxable income that has to be

recharacterized as

11 business income pursuant to paragraph (u) of subdivision nine of

this

12 section; provided, however, that in no case shall investment

income 13 exceed entire net income. (ii) If the amount of interest

deductions 14 subtracted under subparagraph (i) of this paragraph exceeds

investment 15 income, the excess of such amount over investment income must be

added 16 back to entire net income. (iii) If the taxpayer's investment

income 17 determined without regard to the interest deductions subtracted

under 18 subparagraph (i) of this paragraph comprises more than eight

percent 19 of the taxpayer's entire net income, investment income determined

without 20 regard to such interest deductions cannot exceed eight percent of

the 21 taxpayer's entire net income.

22 § 2. Subparagraph (ix) of paragraph (a) of subdivision 1 of

section 23 210 of the tax law is amended by adding a new clause 8 to

read as 24 follows:

25 (8) the net operating loss deduction allowed under section one

hundred

26 seventy-two of the internal revenue code shall for purposes of

this

27 paragraph be determined taking into consideration the re-

characteriza-

EXPLANATION--Matter in italics (underscored) is new; matter in

brackets [] is old law to be omitted.

LBD14325-

02-6

A. 9459

2

1 tion of income pursuant to paragraph (u) of subdivision nine of

section

2 two hundred eight of this article.

3 § 3. Subdivision 9 of section 208 of the tax law is amended by

adding

4 a new paragraph (u) to read as follows:  
5 (u) Special rule for corporate partners performing investment  
manage-  
6 ment services. In the case of a taxpayer that is a partner who  
performs  
7 investment management services (as defined in subsection (h) of  
section  
8 six hundred thirty-one of this chapter) for the partnership, the  
taxpay-  
9 er will not be treated as a partner for purposes of this article  
with  
10 respect to the amount of the partner's distributive share of  
income,  
11 gain, loss and deduction (including any guaranteed payments) which  
is in  
12 excess of the amount that such distributive share would have been if  
the  
13 partner had performed no investment management services. Instead,  
such  
14 excess amount shall be treated as an amount received from a  
trade or  
15 business carried on by the taxpayer, and notwithstanding any  
state or  
16 federal law to the contrary, such excess amount shall be  
characterized  
17 as a payment for services rendered. For purposes of this paragraph,  
the  
18 amount of the distributive share that would have been determined if  
the  
19 partner performed no services, shall not be less than zero.

20 § 4. Section 210 of the tax law is amended by adding a new  
subdivision

21 4 to read as follows:  
22 4. Rule for investment management services to a partnership or  
other  
23 entity. For purposes of subdivision three of this section, the  
amount of  
24 distributive share of partnership income, gain, loss or  
deduction  
25 (including any guaranteed payments) received as a partner by a  
corpo-  
26 ration which renders investment management services to a  
partnership or  
27 other entity, as defined in subsection (h) of section six hundred  
thir-

28 ty-one of this chapter, which is in excess of the amount that  
such  
29 distributive share would have been if the partner had  
performed no  
30 investment management services, shall be treated as a business  
receipt  
31 that arises from the performance of services. For purposes of  
this  
32 subdivision, the amount of the distributive share that would have  
been  
33 determined if the partner performed no services, shall not be less  
than  
34 zero.

35 § 5. Subsection (b) of section 617 of the tax law, as amended by  
chap- 36 ter 606 of the laws of 1984, is amended to read as follows:

37 (b) Character of items. Each item of partnership and S  
corporation  
38 income, gain, loss, or deduction shall have the same character  
for a  
39 partner or shareholder under this article as for federal income  
tax  
40 purposes. Where an item is not characterized for federal income

tax  
 41 purposes, it shall have the same character for a partner or  
 shareholder  
 42 as if realized directly from the source from which realized by the  
 part-  
 43 nership or S corporation or incurred in the same manner as  
 incurred by  
 44 the partnership or S corporation. See subsections (f) and  
(g) of  
 45 section six hundred thirty-two of this article for special rules  
for  
 46 partners and shareholders performing investment management services.  
 47 § 6. Subsection (d) of section 631 of the tax law, as amended by  
 chap-  
 48 ter 28 of the laws of 1987, is amended to read as follows:  
 49 (d) Purchase and sale for own account.-- (1) A nonresident, other  
 than  
 50 a dealer holding property primarily for sale to customers in the  
 ordi-  
 51 nary course of his or her trade or business, shall not be  
 deemed to  
 52 carry on a business, trade, profession or occupation in this state  
 sole-  
 53 ly by reason of the purchase and sale of property or the purchase,  
 sale  
 54 or writing of stock option contracts, or both, for his or her  
 own  
 55 account.  
 A. 9459 3  
 1 (2) This subsection shall not apply to a partner or  
shareholder  
 2 performing investment management services as described under  
subsection  
 3 (h) of this section.  
 4 § 7. Section 631 of the tax law is amended by adding a new  
 subsection  
 5 (h) to read as follows:  
 6 (h) Investment management services. (1) For purposes of this  
section,  
 7 the term "investment management services" to a partnership, S  
corpo-  
 8 ration or other entity means providing a substantial quantity of  
any of  
 9 the following services to the partnership, S corporation or other  
enti-  
 10 ty:  
 11 (i) advising the partnership, S corporation, or entity as to  
the  
 12 advisability of investing in, purchasing, or selling any  
specified  
 13 asset, or  
 14 (ii) managing, acquiring, or disposing of any specified asset, or  
 15 (iii) arranging financing with respect to acquiring specified  
assets,  
 16 or  
 17 (iv) any activity in support of any service described in  
subparagraphs  
 18 (i) through (iii) of this paragraph.  
 19 (2) For purposes of this subsection, the term "specified asset"  
means  
 20 securities (as defined in section four hundred seventy-five  
(c)(2) of  
 21 the internal revenue code without regard to the last sentence  
thereof),  
 22 real estate held for rental or investment, interests in  
partnerships,  
 23 commodities (as defined in section four hundred seventy-five  
(e)(2) of  
 24 the internal revenue code), or options or derivative contracts  
with  
 25 respect to any of the foregoing.  
 26

(3) A partner or shareholder will not be deemed to be providing investment management services under this subsection if at least eighty percent of the average fair market value of the specified assets of the partnership, S corporation or other entity during the taxable year consist of real estate.

§ 8. Section 632 of the tax law is amended by adding two new subsections (f) and (g) to read as follows:

(f) Special rule for partners performing investment management services. In the case of a partner who performs investment management services for the partnership, the partner will not be treated as a partner for purposes of this article with respect to the amount of the partner's distributive share of income, gain, loss and deduction (including any guaranteed payments) which is in excess of the amount such distributive share would have been if the partner had performed no investment management services. Instead, such excess amount shall be treated as an amount received from a trade, business, profession or occupation carried on in the partner's own capacity for purposes of this article. Notwithstanding any state or federal law to the contrary, such excess amount shall be characterized as a payment for services rendered for purposes of this article, and for purposes of section six hundred thirty-one of this article shall be allocated in accordance with the rules and regulations applicable to:

(1) individuals rendering personal services in the case of an individual partner, or

(2) a business carried on in New York in the case of a partner that is a partnership, estate or trust, or

(3) a corporation under articles nine-A and thirty-two of this chapter in the case of a partner that is an S corporation.

For purposes of this subsection, the amount of the distributive share that would have been determined if the partner performed no services, shall not be less than zero.

A. 9459 4

(g) Special rule for shareholders performing investment management services. In the case of a shareholder who performs investment management services for the S corporation, the shareholder will not be treated as a shareholder for purposes of this article with respect to the amount of the shareholder's pro rata share of income, gain, loss and deduction which is in excess of the amount such pro rata share would have been if the shareholder had performed no investment management services.

8 Instead, such excess amount shall be treated as an amount received  
from  
9 a trade, business, profession or occupation carried on in the  
sharehold-  
10 er's own capacity for purposes of this article. Notwithstanding  
any  
11 state or federal law to the contrary, such excess amount shall be  
char-  
12 acterized as a payment for services rendered for purposes of this  
arti-  
13 cle, and for purposes of section six hundred thirty-one of this  
article  
14 shall be allocated in accordance with the rules and regulations  
applica-  
15 ble to:  
16 (1) individuals rendering personal services in the case of an  
individ-  
17 ual shareholder, or  
18 (2) a business carried on in New York in the case of a  
shareholder  
19 that is an estate or trust.  
20 For purposes of this subsection, the amount of the pro rata share  
that  
21 would have been determined if the shareholder performed no  
services,  
22 shall not be less than zero.

23 § 9. For taxable years beginning on or after January 1, 2016  
and  
24 before January 1, 2017, (i) no addition to tax under subsection  
(c) of  
25 section 685 or subsection (c) of section 1085 of the tax law  
shall be  
26 imposed with respect to any underpayment attributable to the  
amendments  
27 made by this act of any estimated taxes that are required to be  
paid  
28 prior to the effective date of this act, provided that the  
taxpayer  
29 timely made those payments; and (ii) the required installment of  
esti-  
30 mated tax described in clause (ii) of subparagraph (B) of paragraph  
3 of  
31 subsection (c) of section 685 of the tax law, and the exception to  
addi-  
32 tion for underpayment of estimated tax described in paragraph 1 or  
2 of  
33 subsection (d) of section 1085 of the tax law, in relation to  
the  
34 preceding year's return, shall be calculated as if the amendments  
made  
35 by this act had been in effect for that entire preceding year.

36 § 10. This act shall take effect upon enactment into law by the  
states  
37 of Connecticut, New Jersey and Massachusetts of legislation having  
an  
38 identical effect with this act, but if the states of Connecticut,  
New  
39 Jersey and Massachusetts shall have already enacted such  
legislation,  
40 this act shall take effect immediately; provided that the  
commissioner  
41 of taxation and finance shall notify the legislative bill  
drafting  
42 commission upon the enactment of such legislation by the  
states of  
43 Connecticut, New Jersey and Massachusetts in order that such  
commission  
44 may maintain an accurate and timely effective data base of the  
official  
45 text of the laws of the state of New York in furtherance of  
effectuating  
46 the provisions of section 44 of the legislative law and section 70-  
b of

**NEW YORK STATE ASSEMBLY**  
**MEMORANDUM IN SUPPORT OF LEGISLATION**  
**submitted in accordance with Assembly Rule III, Sec 1(f)**

**BILL NUMBER:** A9459

**SPONSOR:** Aubry (MS)

**TITLE OF BILL:**

An act to amend the tax law, in relation to investment management services to a partnership or other entity

**PURPOSE:**

This bill aims to close the Carried Interest Tax Loophole on the State level by taxing the Carried Interest Income of hedgefund and private equity investors as traditional ordinary earned income.

**SUMMARY OF PROVISIONS:**

Section 1: of the bill amends the tax law by adding (a) (i) The term "investment income" means income, including capital gains in excess of capital losses, from investment capital, to the extent included in computing entire net income, less, any of capital gain included in federal taxable income that has to be recharacterized as business income

Section 2: of the bill adds the net operating loss deduction allowed under section one hundred seventy-two of the internal revenue code shall for purposes of this Paragraph be determined taking into consideration the re-characterization of income

Sections 3: of the bill provides a special rule Special rule for corporate partners performing investment management services.

Section 4: of the bill provides rules for investment management services to a partnership or other entity.

Section 6: clarifies that this subsection shall not apply to a partner or shareholder performing investment management services

Subsection 7: of the bill amends the tax law by adding the definition of the term 'Investment Management Services' and 'Specified assets

Section 8: of the bill amends the Tax Law by adding a special rule for partners performing investment management services.

Section 10: of the bill provides that This act shall take effect upon enactment into law by the states of Connecticut, New Jersey and Massachusetts of legislation having an identical effect with this act, but if the states of Connecticut, New Jersey and Massachusetts shall have already enacted such legislation, this act shall take effect immediately; provided that the commissioner of taxation and finance shall notify the legislative bill drafting commission upon the enactment of such legislation by the states of Connecticut, New Jersey and Massachusetts in order that such commission may maintain an accurate and timely effective data base of the official text of the laws of the state of New York in furtherance of effectuating the provisions of section 44 of the legislative law and section 70-b of 19 the public officers law.

**JUSTIFICATION:**

Currently the Carried Interest Tax Loophole in the federal tax code allows hedgefund investment managers and private equity billionaires to declare as carried interest a percentage of their investment fee to get a lower tax rate. The returns from these fees which can be sizeable-- typically qualify as long-term capital gains--and as such are treated much differently and are taxed at a much lower rate than ordinary income. This essentially enables these private equity and hedgefund managers to pay a substantially lower tax rate - 20 percent instead of 39 percent- this is fundamentally unfair.

With the considerable gridlock at the federal level on nearly every issue facing the American people, the Patriotic Millionaires recognize the power that New York can wield in eliminating the preferential tax treatment that hedge fund managers enjoy. New York's private equity and hedge funds earn \$18.9 billion per year in under-taxed carried interest, using conservative estimates. It is unconscionable that money managers

in New York pay a lower tax rate on income that they earn by investing other people's money than hard working New Yorkers in every city and town from Long Island to Buffalo. Closing the loophole will benefit the economy far beyond the more than \$3.7 billion in tax revenue it would raise for New York State. It would generate significant tax receipts (with projections ranging from \$1.8 to \$18 billion a year nationwide) and serve as a sign to the rest of the country that the New York State Legislature is able to create reasonable comprehensive tax reform that does not seek to further enrich members of the economic elite on the backs of everyday working Americans.

**LEGISLATIVE HISTORY:**

This is a new bill.

**FISCAL IMPLICATIONS:**

None.

**EFFECTIVE DATE:**

This act shall take effect upon enactment into law by the states of Connecticut, New Jersey and Massachusetts of legislation having an identical effect with this act, but if the states of Connecticut, New Jersey and Massachusetts shall have already enacted such legislation, this act shall take effect immediately; provided that the commissioner of taxation and finance shall notify the legislative bill drafting commission upon the enactment of such legislation by the states of Connecticut, New Jersey and Massachusetts in order that such commission may maintain an accurate and timely effective data base of the official text of the laws of the state of New York in furtherance of effectuating the provisions of section 44 of the legislative law and section 70-b of 19 the public officers law.

[Status Text Summary Sponsor's Memo Unformatted Text Bill File Mayor Posn Same-As History Bill Text PDF](#)

[Refine Report New Report Action Results Previous Document](#)

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Bottom of Form

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**From:** Snyder, Thomas  
**Sent:** Monday, March 07, 2016 10:18 AM  
**To:** Soliman, Sherif  
**Subject:** FW: FYI

Adding Sherif who can perhaps shed some light on this. Perhaps obtain a copy of the bill.

---

**From:** Stephanie Yazgi <[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)>  
**Date:** Monday, March 7, 2016 at 9:52 AM  
**To:** Geri <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, Kevin O'Brien <[KOBrien@cityhall.nyc.gov](mailto:KOBrien@cityhall.nyc.gov)>  
**Subject:** FYI

Carried interest in NYS

\* Two assemblymen plan to introduce a bill today that's intended to help close the so-called carried interest loophole, which allows fund managers to pay a substantially lower federal tax rate on much of their income, The New York Times reports: <http://goo.gl/LbLigg>



STEPHANIE YAZGI

[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)

m) 917 374 8235 | Office of the Mayor



please don't print this e-mail unless you really need to

**From:** [Jiha, Jacques \(DOF\)](#)  
**To:** [Fuleihan, Dean \(OMB\)](#); [Snyder, Thomas](#); [Soliman, Sherif](#); [Shorris, Anthony](#); [Williams, Dominic](#); [Wolfe, Emma](#); [Brindisi, Francesco \(OMB\)](#); [Simonia Brown \(OMB\)](#)  
**Cc:** [Yazgi, Stephanie](#); [O'Brien, Kevin](#); [Geri Prado](#); [jfdc](#)  
**Subject:** RE: Carried Interest Bill in State Legislature.  
**Date:** Monday, March 07, 2016 11:50:00 AM

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Dean,

We are looking into it. At first glance, the two concerns are 1) unilateral disarmament and 2) the classic prisoners' dilemma. This is better dealt with at the federal level.

Sent Via DOF Mobile Device

----- Original message -----

**From:** "Fuleihan, Dean (OMB)" <FuleihanD@omb.nyc.gov>  
**Date:** 3/7/2016 11:46 AM (GMT-05:00)  
**To:** "Snyder, Thomas" <TSnyder@cityhall.nyc.gov>, "Soliman, Sherif" <SSoliman@cityhall.nyc.gov>, "Shorris, Anthony" <AShorris@cityhall.nyc.gov>, "Williams, Dominic" <DWilliams@cityhall.nyc.gov>, "Wolfe, Emma" <EWolfe@cityhall.nyc.gov>, "Jiha, Jacques (DOF)" <JihaJ@finance.nyc.gov>, "Brindisi, Francesco (OMB)" <BrindisiF@omb.nyc.gov>, "Brown, Simonia (OMB)" <BrownS@omb.nyc.gov>  
**Cc:** "Yazgi, Stephanie" <syazgi@cityhall.nyc.gov>, "O'Brien, Kevin" <KOBrien@cityhall.nyc.gov>, Geri Prado <gprado@aflcio.org>, jfdc <jfdc@akpdmmedia.com>  
**Subject:** RE: Carried Interest Bill in State Legislature.

Jacques, Francesco -- Please get back to us today.  
Simonia -- Please get the Ways and Means analysis?

---

**From:** Snyder, Thomas [mailto:TSnyder@cityhall.nyc.gov]  
**Sent:** Monday, March 07, 2016 11:11 AM  
**To:** Soliman, Sherif; Shorris, Anthony; Williams, Dominic; Fuleihan, Dean (OMB); Wolfe, Emma  
**Cc:** Yazgi, Stephanie; O'Brien, Kevin; Geri Prado; jfdc  
**Subject:** Carried Interest Bill in State Legislature.

Can someone in Tony or Dean's shop give us an analysis of this bill? Is it something we can support?  
Consistent with Mayor's past statements?

---

**From:** "Soliman, Sherif" <SSoliman@cityhall.nyc.gov>  
**Date:** Monday, March 7, 2016 at 10:27 AM  
**To:** Tom Snyder <tsnyder@cityhall.nyc.gov>  
**Subject:** RE: FYI

Below is the bill that has been introduced on Friday.

# STATE OF NEW YORK

9459

## IN ASSEMBLY

March 4, 2016

Introduced by M. of A. AUBRY, BICHOTTE, BRINDISI -- read once  
and referred to the Committee on Ways and Means  
AN ACT to amend the tax law, in relation to investment  
management services to a partnership or other entity

The People of the State of New York, represented in Senate and

Assem-

bly, do enact as follows:

1 Section 1. Paragraph (a) of subdivision 6 of section 208 of the  
tax law, as amended by section 5 of part T of chapter 59 of the  
laws of 2015, is amended to read as follows:  
2 (a) (i) The term "investment income" means income, including  
capital gains in excess of capital losses, from investment capital, to  
the extent included in computing entire net income, less, (A) in  
the discretion of the commissioner, any interest deductions  
allowable in computing entire net income which are directly or indirectly  
attributed to investment capital or investment income, (B) any of capital  
gain  
10 included in federal taxable income that has to be  
recharacterized as  
11 business income pursuant to paragraph (u) of subdivision nine of  
this  
12 section; provided, however, that in no case shall investment  
income exceed entire net income. (ii) If the amount of interest  
deductions subtracted under subparagraph (i) of this paragraph exceeds  
investment income, the excess of such amount over investment income must be  
added back to entire net income. (iii) If the taxpayer's investment  
income determined without regard to the interest deductions subtracted  
under subparagraph (i) of this paragraph comprises more than eight  
percent of the taxpayer's entire net income, investment income determined  
without regard to such interest deductions cannot exceed eight percent of  
the taxpayer's entire net income.

22 § 2. Subparagraph (ix) of paragraph (a) of subdivision 1 of  
23 210 of the tax law is amended by adding a new clause 8 to  
read as follows:

24 (8) the net operating loss deduction allowed under section one  
hundred  
26 seventy-two of the internal revenue code shall for purposes of  
this  
27 paragraph be determined taking into consideration the re-  
characteriza-

EXPLANATION--Matter in italics (underscored) is new; matter in  
brackets

[ ] is old law to be omitted.

LBD14325-

1 tion of income pursuant to paragraph (u) of subdivision nine of  
 2 section  
 3 two hundred eight of this article.

4 § 3. Subdivision 9 of section 208 of the tax law is amended by  
 adding  
 5 a new paragraph (u) to read as follows:

6 (u) Special rule for corporate partners performing investment  
manage-  
ment services. In the case of a taxpayer that is a partner who  
performs  
investment management services (as defined in subsection (h) of  
section  
six hundred thirty-one of this chapter) for the partnership, the  
taxpay-  
er will not be treated as a partner for purposes of this article  
with  
respect to the amount of the partner's distributive share of  
income,  
is in  
excess of the amount that such distributive share would have been if  
the  
partner had performed no investment management services. Instead,  
such  
excess amount shall be treated as an amount received from a  
trade or  
business carried on by the taxpayer, and notwithstanding any  
state or  
federal law to the contrary, such excess amount shall be  
characterized  
as a payment for services rendered. For purposes of this paragraph,  
the  
amount of the distributive share that would have been determined if  
the  
partner performed no services, shall not be less than zero.

20 § 4. Section 210 of the tax law is amended by adding a new  
 subdivision  
 21 4 to read as follows:

22 4. Rule for investment management services to a partnership or  
other  
entity. For purposes of subdivision three of this section, the  
amount of  
distributive share of partnership income, gain, loss or  
deduction  
(including any guaranteed payments) received as a partner by a  
corpo-  
ration which renders investment management services to a  
partnership or  
other entity, as defined in subsection (h) of section six hundred  
thir-  
ty-one of this chapter, which is in excess of the amount that  
such  
distributive share would have been if the partner had  
performed no  
investment management services, shall be treated as a business  
receipt  
that arises from the performance of services. For purposes of  
this  
subdivision, the amount of the distributive share that would have  
been  
determined if the partner performed no services, shall not be less  
than  
zero.

35 § 5. Subsection (b) of section 617 of the tax law, as amended by  
 chap-  
 36 ter 606 of the laws of 1984, is amended to read as follows:  
 37 (b) Character of items. Each item of partnership and S

corporation  
 38 income, gain, loss, or deduction shall have the same character  
 for a  
 39 partner or shareholder under this article as for federal income  
 tax  
 40 purposes. Where an item is not characterized for federal income  
 tax  
 41 purposes, it shall have the same character for a partner or  
 shareholder  
 42 as if realized directly from the source from which realized by the  
 part-  
 43 nership or S corporation or incurred in the same manner as  
 incurred by  
 44 the partnership or S corporation. See subsections (f) and  
(g) of  
 45 section six hundred thirty-two of this article for special rules  
for  
 46 partners and shareholders performing investment management services.  
 47 § 6. Subsection (d) of section 631 of the tax law, as amended by  
 chap-  
 48 ter 28 of the laws of 1987, is amended to read as follows:  
 49 (d) Purchase and sale for own account.-- (1) A nonresident, other  
 than  
 50 a dealer holding property primarily for sale to customers in the  
 ordi-  
 51 nary course of his or her trade or business, shall not be  
 deemed to  
 52 carry on a business, trade, profession or occupation in this state  
 sole-  
 53 ly by reason of the purchase and sale of property or the purchase,  
 sale  
 54 or writing of stock option contracts, or both, for his or her  
 own  
 55 account.  
 A. 9459 3  
 1 (2) This subsection shall not apply to a partner or  
shareholder  
 2 performing investment management services as described under  
subsection  
 3 (h) of this section.  
 4 § 7. Section 631 of the tax law is amended by adding a new  
 subsection  
 5 (h) to read as follows:  
 6 (h) Investment management services. (1) For purposes of this  
section,  
 7 the term "investment management services" to a partnership, S  
corpo-  
 8 ration or other entity means providing a substantial quantity of  
any of  
 9 the following services to the partnership, S corporation or other  
enti-  
 10 ty:  
 11 (i) advising the partnership, S corporation, or entity as to  
the  
 12 advisability of investing in, purchasing, or selling any  
specified  
 13 asset, or  
 14 (ii) managing, acquiring, or disposing of any specified asset, or  
 15 (iii) arranging financing with respect to acquiring specified  
assets,  
 16 or  
 17 (iv) any activity in support of any service described in  
subparagraphs  
 18 (i) through (iii) of this paragraph.  
 19 (2) For purposes of this subsection, the term "specified asset"  
means  
 20 securities (as defined in section four hundred seventy-five  
(c)(2) of  
 21 the internal revenue code without regard to the last sentence  
thereof),  
 22 real estate held for rental or investment, interests in  
partnerships,

23 commodities (as defined in section four hundred seventy-five  
(e)(2) of  
24 the internal revenue code), or options or derivative contracts  
with  
25 respect to any of the foregoing.  
26 (3) A partner or shareholder will not be deemed to be  
providing  
27 investment management services under this subsection if at least  
eighty  
28 percent of the average fair market value of the specified assets of  
the  
29 partnership, S corporation or other entity during the taxable  
year  
30 consist of real estate.

31 § 8. Section 632 of the tax law is amended by adding two  
new

32 subsections (f) and (g) to read as follows:  
33 (f) Special rule for partners performing investment  
management  
34 services. In the case of a partner who performs investment  
management  
35 services for the partnership, the partner will not be treated as a  
part-  
36 ner for purposes of this article with respect to the amount of the  
part-  
37 ner's distributive share of income, gain, loss and deduction  
(including  
38 any guaranteed payments) which is in excess of the amount such  
distribu-  
39 tive share would have been if the partner had performed no  
investment  
40 management services. Instead, such excess amount shall be treated  
as an  
41 amount received from a trade, business, profession or occupation  
carried  
42 on in the partner's own capacity for purposes of this article.  
Notwith-  
43 standing any state or federal law to the contrary, such excess  
amount  
44 shall be characterized as a payment for services rendered for  
purposes  
45 of this article, and for purposes of section six hundred thirty-  
one of  
46 this article shall be allocated in accordance with the rules and  
requ-  
47 lations applicable to:  
48 (1) individuals rendering personal services in the case of an  
individ-  
49 ual partner, or  
50 (2) a business carried on in New York in the case of a partner  
that is  
51 a partnership, estate or trust, or  
52 (3) a corporation under articles nine-A and thirty-two of this  
chapter  
53 in the case of a partner that is an S corporation.  
54 For purposes of this subsection, the amount of the distributive  
share  
55 that would have been determined if the partner performed no  
services,  
56 shall not be less than zero.

A. 9459 4  
1 (g) Special rule for shareholders performing investment  
management  
2 services. In the case of a shareholder who performs investment  
manage-  
3 ment services for the S corporation, the shareholder will not be  
treated  
4 as a shareholder for purposes of this article with respect to the  
amount  
5 of the shareholder's pro rata share of income, gain, loss and

deduction

6 which is in excess of the amount such pro rata share would have  
7 been if  
8 the shareholder had performed no investment management  
9 services.  
10 Instead, such excess amount shall be treated as an amount received  
11 from  
12 a trade, business, profession or occupation carried on in the  
13 sharehold-  
14 er's own capacity for purposes of this article. Notwithstanding  
15 any  
16 state or federal law to the contrary, such excess amount shall be  
17 char-  
18 acterized as a payment for services rendered for purposes of this  
19 arti-  
20 cle, and for purposes of section six hundred thirty-one of this  
21 article  
22 shall be allocated in accordance with the rules and regulations  
23 applica-  
24 ble to:  
25 (1) individuals rendering personal services in the case of an  
26 individ-  
27 ual shareholder, or  
28 (2) a business carried on in New York in the case of a  
29 shareholder  
30 that is an estate or trust.  
31 For purposes of this subsection, the amount of the pro rata share  
32 that  
33 would have been determined if the shareholder performed no  
34 services,  
35 shall not be less than zero.

36 § 9. For taxable years beginning on or after January 1, 2016  
and  
37 before January 1, 2017, (i) no addition to tax under subsection  
(c) of  
38 section 685 or subsection (c) of section 1085 of the tax law  
shall be  
39 imposed with respect to any underpayment attributable to the  
amendments  
40 made by this act of any estimated taxes that are required to be  
paid  
41 prior to the effective date of this act, provided that the  
taxpayer  
42 timely made those payments; and (ii) the required installment of  
esti-  
43 mated tax described in clause (ii) of subparagraph (B) of paragraph  
3 of  
44 subsection (c) of section 685 of the tax law, and the exception to  
addi-  
45 tion for underpayment of estimated tax described in paragraph 1 or  
2 of  
46 subsection (d) of section 1085 of the tax law, in relation to  
the  
47 preceding year's return, shall be calculated as if the amendments  
made  
48 by this act had been in effect for that entire preceding year.  
49 § 10. This act shall take effect upon enactment into law by the  
states  
50 of Connecticut, New Jersey and Massachusetts of legislation having  
an  
51 identical effect with this act, but if the states of Connecticut,  
New  
52 Jersey and Massachusetts shall have already enacted such  
legislation,  
53 this act shall take effect immediately; provided that the  
commissioner  
54 of taxation and finance shall notify the legislative bill  
drafting  
55 commission upon the enactment of such legislation by the  
states of  
56 Connecticut, New Jersey and Massachusetts in order that such  
commission  
57 may maintain an accurate and timely effective data base of the

official  
45 text of the laws of the state of New York in furtherance of  
effectuating  
46 the provisions of section 44 of the legislative law and section 70-  
b of  
47 the public officers law.

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**NEW YORK STATE ASSEMBLY**  
**MEMORANDUM IN SUPPORT OF LEGISLATION**  
**submitted in accordance with Assembly Rule III, Sec 1(f)**

**BILL NUMBER:** A9459

**SPONSOR:** Aubry (MS)

**TITLE OF BILL:**

An act to amend the tax law, in relation to investment management services to a partnership or other entity

**PURPOSE:**

This bill aims to close the Carried Interest Tax Loophole on the State level by taxing the Carried Interest Income of hedgefund and private equity investors as traditional ordinary earned income.

**SUMMARY OF PROVISIONS:**

Section 1: of the bill amends the tax law by adding (a) (i) The term "investment income" means income, including capital gains in excess of capital losses, from investment capital, to the extent included in computing entire net income, less, any of capital gain included in federal taxable income that has to be recharacterized as business income

Section 2: of the bill adds the net operating loss deduction allowed under section one hundred seventy-two of the internal revenue code shall for purposes of this Paragraph be determined taking into consideration the re-characterization of income

Sections 3: of the bill provides a special rule Special rule for corporate partners performing investment management services.

Section 4: of the bill provides rules for investment management services to a partnership or other entity.

Section 6: clarifies that this subsection shall not apply to a partner or shareholder performing investment management services

Subsection 7: of the bill amends the tax law by adding the definition of the term 'Investment Management Services' and 'Specified assets

Section 8: of the bill amends the Tax Law by adding a special rule for partners performing investment management services.

Section 10: of the bill provides that This act shall take effect upon enactment into law by the states of Connecticut, New Jersey and Massachusetts of legislation having an identical effect with this act, but if the states of Connecticut, New Jersey and Massachusetts shall have already enacted such legislation, this act shall take effect immediately; provided that the commissioner of taxation and finance shall notify the legislative bill drafting commission upon the enactment of such legislation by the states of Connecticut, New Jersey and Massachusetts in order that such commission may maintain an accurate and timely effective data base of the official text of the laws of the state of New York in furtherance of effectuating the provisions of section 44 of the legislative law and section 70-b of 19 the public officers law.

**JUSTIFICATION:**

Currently the Carried Interest Tax Loophole in the federal tax code allows hedgefund investment managers and private equity billionaires to declare as carried interest a percentage of their investment fee to get a lower tax rate. The returns from these fees which can be sizeable-- typically qualify as long-term capital gains--and as such are treated much differently and are taxed at a much lower rate than ordinary income. This essentially enables these private equity and hedgefund managers to pay a substantially lower tax rate - 20 percent instead of 39 percent- this is fundamentally unfair.

With the considerable gridlock at the federal level on nearly every issue facing the American people, the Patriotic Millionaires recognize



the power that New York can wield in eliminating the preferential tax treatment that hedge fund managers enjoy. New York's private equity and hedge funds earn \$18.9 billion per year in under-taxed carried interest, using conservative estimates. It is unconscionable that money managers in New York pay a lower tax rate on income that they earn by investing other people's money than hard working New Yorkers in every city and town from Long Island to Buffalo.

Closing the loophole will benefit the economy far beyond the more than \$3.7 billion in tax revenue it would raise for New York State. It would generate significant tax receipts (with projections ranging from \$1.8 to \$18 billion a year nationwide) and serve as a sign to the rest of the country that the New York State Legislature is able to create reasonable comprehensive tax reform that does not seek to further enrich members of the economic elite on the backs of everyday working Americans.

**LEGISLATIVE HISTORY:**

This is a new bill.

**FISCAL IMPLICATIONS:**

None.

**EFFECTIVE DATE:**

This act shall take effect upon enactment into law by the states of Connecticut, New Jersey and Massachusetts of legislation having an identical effect with this act, but if the states of Connecticut, New Jersey and Massachusetts shall have already enacted such legislation, this act shall take effect immediately; provided that the commissioner of taxation and finance shall notify the legislative bill drafting commission upon the enactment of such legislation by the states of Connecticut, New Jersey and Massachusetts in order that such commission may maintain an accurate and timely effective data base of the official text of the laws of the state of New York in furtherance of effectuating the provisions of section 44 of the legislative law and section 70-b of 19 the public officers law.

[Status Text Summary Sponsor's Memo Unformatted Text Bill File Mayor Posn Same-As History Bill Text PDF](#)

[Refine Report New Report Action Results Previous Document](#)

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**From:** Snyder, Thomas  
**Sent:** Monday, March 07, 2016 10:18 AM  
**To:** Soliman, Sherif  
**Subject:** FW: FYI

Adding Sherif who can perhaps shed some light on this. Perhaps obtain a copy of the bill.

---

**From:** Stephanie Yazgi <[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)>  
**Date:** Monday, March 7, 2016 at 9:52 AM  
**To:** Geri <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, John Del Ceccato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Cc:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, Kevin O'Brien <[KOBrien@cityhall.nyc.gov](mailto:KOBrien@cityhall.nyc.gov)>  
**Subject:** FYI

Carried interest in NYS

\* Two assemblymen plan to introduce a bill today that's intended to help close the so-called carried interest loophole, which allows fund managers to pay a substantially lower federal tax rate on much of their income, The New York Times reports: <http://goo.gl/LbLigg>

STEPHANIE YAZGI

[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)

m) 917 374 8235 | Office of the Mayor



please don't print this e-mail unless you really need to

**From:** [Wolfe, Emma](#)  
**To:** [Yazgi, Stephanie](#); [Snyder, Thomas](#); [Soliman, Sherif](#); [Shorris, Anthony](#); [Williams, Dominic](#); [Fuleihan, Dean \(OMB\)](#)  
**Cc:** [O'Brien, Kevin](#); [Geri Prado](#); [jfdc](#); [Zuniga, Andrea](#); [Gann, Georgia](#); [Schwartz, Regina](#)  
**Subject:** RE: Carried Interest Bill in State Legislature.  
**Date:** Monday, March 07, 2016 12:15:16 PM

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+AZ, GG to get response asap

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**From:** Yazgi, Stephanie  
**Sent:** Monday, March 07, 2016 11:24 AM  
**To:** Snyder, Thomas; Soliman, Sherif; Shorris, Anthony; Williams, Dominic; Fuleihan, Dean (OMB); Wolfe, Emma  
**Cc:** O'Brien, Kevin; Geri Prado; jfdc  
**Subject:** RE: Carried Interest Bill in State Legislature.

I think we should also know how it compares to the Gillibrand Delauro bills nationally and if they are contradictory in any way.

---

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**Sent:** Monday, March 07, 2016 11:11 AM  
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02-6

A. 9459 2  
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A. 9459 3

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subsection  
5 (h) to read as follows:

6 (h) Investment management services. (1) For purposes of this  
section,  
7 the term "investment management services" to a partnership, S  
corpo-  
8 ration or other entity means providing a substantial quantity of  
any of  
9 the following services to the partnership, S corporation or other  
enti-  
10 ty:  
11 (i) advising the partnership, S corporation, or entity as to  
the  
12 advisability of investing in, purchasing, or selling any  
specified  
13 asset, or  
14 (ii) managing, acquiring, or disposing of any specified asset, or  
15 (iii) arranging financing with respect to acquiring specified  
assets,  
16 or  
17 (iv) any activity in support of any service described in  
subparagraphs  
18 (i) through (iii) of this paragraph.

19 (2) For purposes of this subsection, the term "specified asset"  
means  
20 securities (as defined in section four hundred seventy-five  
(c)(2) of  
21 the internal revenue code without regard to the last sentence  
thereof),

22 real estate held for rental or investment, interests in  
partnerships,  
23 commodities (as defined in section four hundred seventy-five  
(e)(2) of  
24 the internal revenue code), or options or derivative contracts  
with  
25 respect to any of the foregoing.

26 (3) A partner or shareholder will not be deemed to be  
providing  
27 investment management services under this subsection if at least  
eighty  
28 percent of the average fair market value of the specified assets of  
the  
29 partnership, S corporation or other entity during the taxable  
year  
30 consist of real estate.

31 § 8. Section 632 of the tax law is amended by adding two  
new  
32 subsections (f) and (g) to read as follows:

33 (f) Special rule for partners performing investment  
management  
34 services. In the case of a partner who performs investment

management

35 services for the partnership, the partner will not be treated as a  
36 part-  
37 ner for purposes of this article with respect to the amount of the  
38 part-  
39 ner's distributive share of income, gain, loss and deduction  
40 (including  
41 any guaranteed payments) which is in excess of the amount such  
42 distribu-  
43 tive share would have been if the partner had performed no  
44 investment  
45 management services. Instead, such excess amount shall be treated  
46 as an  
47 amount received from a trade, business, profession or occupation  
48 carried  
49 on in the partner's own capacity for purposes of this article.  
50 Notwith-  
51 standing any state or federal law to the contrary, such excess  
52 amount  
53 shall be characterized as a payment for services rendered for  
54 purposes  
55 of this article, and for purposes of section six hundred thirty-  
56 one of  
57 this article shall be allocated in accordance with the rules and  
58 regu-  
59 lations applicable to:  
60 (1) individuals rendering personal services in the case of an  
61 individ-  
62 ual partner, or  
63 (2) a business carried on in New York in the case of a partner  
64 that is  
65 a partnership, estate or trust, or  
66 (3) a corporation under articles nine-A and thirty-two of this  
67 chapter  
68 in the case of a partner that is an S corporation.  
69 For purposes of this subsection, the amount of the distributive  
70 share  
71 that would have been determined if the partner performed no  
72 services,  
73 shall not be less than zero.

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4

1 (g) Special rule for shareholders performing investment  
2 management  
3 services. In the case of a shareholder who performs investment  
4 manage-  
5 ment services for the S corporation, the shareholder will not be  
6 treated  
7 as a shareholder for purposes of this article with respect to the  
8 amount  
9 of the shareholder's pro rata share of income, gain, loss and  
10 deduction  
11 which is in excess of the amount such pro rata share would have  
12 been if  
13 the shareholder had performed no investment management  
14 services.  
15 Instead, such excess amount shall be treated as an amount received  
16 from  
17 a trade, business, profession or occupation carried on in the  
18 sharehold-  
19 er's own capacity for purposes of this article. Notwithstanding  
20 any  
21 state or federal law to the contrary, such excess amount shall be  
22 char-  
23 acterized as a payment for services rendered for purposes of this  
24 arti-  
25 cle, and for purposes of section six hundred thirty-one of this  
26 article  
27 shall be allocated in accordance with the rules and regulations  
28 applica-  
29 ble to:

16 (1) individuals rendering personal services in the case of an  
 17 individual-  
 18 ual shareholder, or  
 19 (2) a business carried on in New York in the case of a  
 20 shareholder  
 21 that is an estate or trust.  
 22 For purposes of this subsection, the amount of the pro rata share  
 23 that  
 24 would have been determined if the shareholder performed no  
 25 services,  
 26 shall not be less than zero.  
 27 § 9. For taxable years beginning on or after January 1, 2016  
 28 and  
 29 before January 1, 2017, (i) no addition to tax under subsection  
 30 (c) of  
 31 section 685 or subsection (c) of section 1085 of the tax law  
 32 shall be  
 33 imposed with respect to any underpayment attributable to the  
 34 amendments  
 35 made by this act of any estimated taxes that are required to be  
 36 paid  
 37 prior to the effective date of this act, provided that the  
 38 taxpayer  
 39 timely made those payments; and (ii) the required installment of  
 40 esti-  
 41 mated tax described in clause (ii) of subparagraph (B) of paragraph  
 42 3 of  
 43 subsection (c) of section 685 of the tax law, and the exception to  
 44 addi-  
 45 tion for underpayment of estimated tax described in paragraph 1 or  
 46 2 of  
 47 subsection (d) of section 1085 of the tax law, in relation to  
 the  
 preceding year's return, shall be calculated as if the amendments  
 made  
 by this act had been in effect for that entire preceding year.  
 § 10. This act shall take effect upon enactment into law by the  
 states  
 of Connecticut, New Jersey and Massachusetts of legislation having  
 an  
 identical effect with this act, but if the states of Connecticut,  
 New  
 Jersey and Massachusetts shall have already enacted such  
 legislation,  
 this act shall take effect immediately; provided that the  
 commissioner  
 of taxation and finance shall notify the legislative bill  
 drafting  
 commission upon the enactment of such legislation by the  
 states of  
 Connecticut, New Jersey and Massachusetts in order that such  
 commission  
 may maintain an accurate and timely effective data base of the  
 official  
 text of the laws of the state of New York in furtherance of  
 effectuating  
 the provisions of section 44 of the legislative law and section 70-  
 b of  
 the public officers law.

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**NEW YORK STATE ASSEMBLY**  
**MEMORANDUM IN SUPPORT OF LEGISLATION**  
**submitted in accordance with Assembly Rule III, Sec 1(f)**

**BILL NUMBER:** A9459

**SPONSOR:** Aubry (MS)

**TITLE OF BILL:**

An act to amend the tax law, in relation to investment management



services to a partnership or other entity

**PURPOSE:**

This bill aims to close the Carried Interest Tax Loophole on the State level by taxing the Carried Interest Income of hedgefund and private equity investors as traditional ordinary earned income.

**SUMMARY OF PROVISIONS:**

Section 1: of the bill amends the tax law by adding (a) (i) The term "investment income" means income, including capital gains in excess of capital losses, from investment capital, to the extent included in computing entire net income, less, any of capital gain included in federal taxable income that has to be recharacterized as business income

Section 2: of the bill adds the net operating loss deduction allowed under section one hundred seventy-two of the internal revenue code shall for purposes of this Paragraph be determined taking into consideration the re-characterization of income

Sections 3: of the bill provides a special rule Special rule for corporate partners performing investment management services.

Section 4: of the bill provides rules for investment management services to a partnership or other entity.

Section 6: clarifies that this subsection shall not apply to a partner or shareholder performing investment management services

Subsection 7: of the bill amends the tax law by adding the definition of the term 'Investment Management Services' and 'Specified assets

Section 8: of the bill amends the Tax Law by adding a special rule for partners performing investment management services.

Section 10: of the bill provides that This act shall take effect upon enactment into law by the states of Connecticut, New Jersey and Massachusetts of legislation having an identical effect with this act, but if the states of Connecticut, New Jersey and Massachusetts shall have already enacted such legislation, this act shall take effect immediately; provided that the commissioner of taxation and finance shall notify the legislative bill drafting commission upon the enactment of such legislation by the states of Connecticut, New Jersey and Massachusetts in order that such commission may maintain an accurate and timely effective data base of the official text of the laws of the state of New York in furtherance of effectuating the provisions of section 44 of the legislative law and section 70-b of 19 the public officers law.

**JUSTIFICATION:**

Currently the Carried Interest Tax Loophole in the federal tax code allows hedgefund investment managers and private equity billionaires to declare as carried interest a percentage of their investment fee to get a lower tax rate. The returns from these fees which can be sizeable-- typically qualify as long-term capital gains--and as such are treated much differently and are taxed at a much lower rate than ordinary income. This essentially enables these private equity and hedgefund managers to pay a substantially lower tax rate - 20 percent instead of 39 percent- this is fundamentally unfair.

With the considerable gridlock at the federal level on nearly every issue facing the American people, the Patriotic Millionaires recognize the power that New York can wield in eliminating the preferential tax treatment that hedge fund managers enjoy. New York's private equity and hedge funds earn \$18.9 billion per year in under-taxed carried interest, using conservative estimates. It is unconscionable that money managers in New York pay a lower tax rate on income that they earn by investing other people's money than hard working New Yorkers in every city and town from Long Island to Buffalo.

Closing the loophole will benefit the economy far beyond the more than \$3.7 billion in tax revenue it would raise for New York State. It would generate significant tax receipts (with projections ranging from \$1.8 to \$18 billion a year nationwide) and serve as a sign to the rest of the country that the New York State Legislature is able to create reasonable comprehensive tax reform that does not seek to further enrich members of the economic elite on the backs of everyday working Americans.

**LEGISLATIVE HISTORY:**

This is a new bill.

**FISCAL IMPLICATIONS:**

None.

**EFFECTIVE DATE:**

This act shall take effect upon enactment into law by the states of

Connecticut, New Jersey and Massachusetts of legislation having an identical effect with this act, but if the states of Connecticut, New Jersey and Massachusetts shall have already enacted such legislation, this act shall take effect immediately; provided that the commissioner of taxation and finance shall notify the legislative bill drafting commission upon the enactment of such legislation by the states of Connecticut, New Jersey and Massachusetts in order that such commission may maintain an accurate and timely effective data base of the official text of the laws of the state of New York in furtherance of effectuating the provisions of section 44 of the legislative law and section 70-b of 19 the public officers law.

[Status Text Summary Sponsor's Memo Unformatted Text Bill File Mayor Posn Same-As History Bill Text PDF](#)  
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**From:** Snyder, Thomas  
**Sent:** Monday, March 07, 2016 10:18 AM  
**To:** Soliman, Sherif  
**Subject:** FW: FYI

Adding Sherif who can perhaps shed some light on this. Perhaps obtain a copy of the bill.

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**From:** Stephanie Yazgi <[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)>  
**Date:** Monday, March 7, 2016 at 9:52 AM  
**To:** Geri <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, John Del Ceccato <[jfdc@akpdmmedia.com](mailto:jfdc@akpdmmedia.com)>  
**Cc:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, Kevin O'Brien <[KOBrien@cityhall.nyc.gov](mailto:KOBrien@cityhall.nyc.gov)>  
**Subject:** FYI

Carried interest in NYS

\* Two assemblymen plan to introduce a bill today that's intended to help close the so-called carried interest loophole, which allows fund managers to pay a substantially lower federal tax rate on much of their income, The New York Times reports: <http://goo.gl/LbLigg>

STEPHANIE YAZGI  
[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)  
m) 917 374 8235 | Office of the Mayor



please don't print this e-mail unless you really need to

**From:** [O'Brien, Kevin](#)  
**To:** [jfdc; Yazgi, Stephanie](#)  
**Subject:** RE: Carried Interest Bill in State Legislature.  
**Date:** Monday, March 07, 2016 12:24:30 PM

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And did some googling...looks like Sander Levin has been involved in this, too.

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**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Monday, March 07, 2016 12:23 PM  
**To:** Yazgi, Stephanie  
**Cc:** O'Brien, Kevin  
**Subject:** Re: Carried Interest Bill in State Legislature.

Yes - I think it's Tammy Baldwin's

On Mar 7, 2016, at 12:03 PM, Yazgi, Stephanie <[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)> wrote:

Oh lord!  
You are right!  
Any national leg on this!?

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**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Monday, March 07, 2016 12:01 PM  
**To:** Yazgi, Stephanie  
**Subject:** Re: Carried Interest Bill in State Legislature.

I think Gillibrand and DeLauro have legislation on paid family leave – not carried interest?

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**From:** Stephanie Yazgi <[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)>  
**Date:** Monday, March 7, 2016 at 11:23 AM  
**To:** "Snyder, Thomas" <[TSnyder@cityhall.nyc.gov](mailto:TSnyder@cityhall.nyc.gov)>, "Soliman, Sherif" <[SSoliman@cityhall.nyc.gov](mailto:SSoliman@cityhall.nyc.gov)>, Anthony Shorris <[AShorris@cityhall.nyc.gov](mailto:AShorris@cityhall.nyc.gov)>, Dominic Williams <[DWilliams@cityhall.nyc.gov](mailto:DWilliams@cityhall.nyc.gov)>, "Fuleihan, Dean (OMB)" <[fuleihand@omb.nyc.gov](mailto:fuleihand@omb.nyc.gov)>, "Wolfe, Emma" <[EWolfe@cityhall.nyc.gov](mailto:EWolfe@cityhall.nyc.gov)>  
**Cc:** "O'Brien, Kevin" <[KO'Brien@cityhall.nyc.gov](mailto:KO'Brien@cityhall.nyc.gov)>, Geri Prado <[gprado@aflcio.org](mailto:gprado@aflcio.org)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: Carried Interest Bill in State Legislature.

I think we should also know how it compares to the Gillibrand Delauro bills nationally and if they are contradictory in any way.

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**From:** Snyder, Thomas  
**Sent:** Monday, March 07, 2016 11:11 AM  
**To:** Soliman, Sherif; Shorris, Anthony; Williams, Dominic; Fuleihan, Dean (OMB); Wolfe, Emma  
**Cc:** Yazgi, Stephanie; O'Brien, Kevin; Geri Prado; jfdc  
**Subject:** Carried Interest Bill in State Legislature.

Can someone in Tony or Dean's shop give us an analysis of this bill? Is it something we can support? Consistent with Mayor's past statements?

---

**From:** "Soliman, Sherif" <[SSoliman@cityhall.nyc.gov](mailto:SSoliman@cityhall.nyc.gov)>

**Date:** Monday, March 7, 2016 at 10:27 AM

**To:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>

**Subject:** RE: FYI

Below is the bill that has been introduced on Friday.

## STATE OF NEW YORK

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9459

### IN ASSEMBLY

March 4, 2016

Introduced by M. of A. AUBRY, BICHOTTE, BRINDISI --  
read once and

referred to the Committee on Ways and Means  
AN ACT to amend the tax law, in relation to  
investment management  
services to a partnership or other entity

The People of the State of New York, represented in  
Senate and Assem-

bly, do enact as follows:

1 Section 1. Paragraph (a) of subdivision 6 of section  
208 of the tax  
2 law, as amended by section 5 of part T of chapter 59  
of the laws of

3 2015, is amended to read as follows:

4 (a) (i) The term "investment income" means income,  
including capital

5 gains in excess of capital losses, from investment  
capital, to the

6 extent included in computing entire net income,  
less, (A) in the

7 discretion of the commissioner, any interest  
deductions allowable in

8 computing entire net income which are directly or  
indirectly attribut-

9 able to investment capital or investment income, (B) any  
of capital gain

10 included in federal taxable income that has to be  
recharacterized as

11 business income pursuant to paragraph (u) of subdivision  
nine of this

12 section; provided, however, that in no case shall  
investment income

13 exceed entire net income. (ii) If the amount of  
interest deductions

14 subtracted under subparagraph (i) of this paragraph  
exceeds investment

15 income, the excess of such amount over investment income  
must be added

16 back to entire net income. (iii) If the taxpayer's  
investment income

17 determined without regard to the interest deductions  
subtracted under

18 subparagraph (i) of this paragraph comprises more than  
eight percent of

19 the taxpayer's entire net income, investment income  
determined without

20 regard to such interest deductions cannot exceed eight  
percent of the  
21 taxpayer's entire net income.

22 § 2. Subparagraph (ix) of paragraph (a) of subdivision  
1 of section  
23 210 of the tax law is amended by adding a new  
clause 8 to read as  
24 follows:

25 (8) the net operating loss deduction allowed under  
section one hundred

26 seventy-two of the internal revenue code shall for  
purposes of this

27 paragraph be determined taking into consideration the  
re-characteriza-

EXPLANATION--Matter in italics (underscored) is new;  
matter in brackets

[ ] is old law to be omitted.

LBD14325-02-6

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2

1 tion of income pursuant to paragraph (u) of subdivision  
nine of section

2 two hundred eight of this article.

3 § 3. Subdivision 9 of section 208 of the tax law is  
amended by adding

4 a new paragraph (u) to read as follows:

5 (u) Special rule for corporate partners performing  
investment manage-

6 ment services. In the case of a taxpayer that is a  
partner who performs

7 investment management services (as defined in subsection  
(h) of section

8 six hundred thirty-one of this chapter) for the  
partnership, the taxpay-

9 er will not be treated as a partner for purposes of  
this article with

10 respect to the amount of the partner's distributive  
share of income,

11 gain, loss and deduction (including any guaranteed  
payments) which is in

12 excess of the amount that such distributive share would  
have been if the

13 partner had performed no investment management services.  
Instead, such

14 excess amount shall be treated as an amount received  
from a trade or

15 business carried on by the taxpayer, and  
notwithstanding any state or

16 federal law to the contrary, such excess amount shall be  
characterized

17 as a payment for services rendered. For purposes of this  
paragraph, the

18 amount of the distributive share that would have been  
determined if the

19 partner performed no services, shall not be less than  
zero.

20 § 4. Section 210 of the tax law is amended by adding a  
new subdivision

21 4 to read as follows:

22 4. Rule for investment management services to a  
partnership or other

23 entity. For purposes of subdivision three of this section,  
the amount of

24 distributive share of partnership income, gain, loss  
or deduction

25 (including any guaranteed payments) received as a  
partner by a corpo-

26 ration which renders investment management services to a  
partnership or

27 other entity, as defined in subsection (h) of section six  
hundred thir-

28 ty-one of this chapter, which is in excess of the  
29 amount that such  
30 distributive share would have been if the partner  
31 had performed no  
32 investment management services, shall be treated as a  
33 business receipt  
34 that arises from the performance of services. For  
35 purposes of this  
36 subdivision, the amount of the distributive share that  
37 would have been  
38 determined if the partner performed no services, shall  
39 not be less than  
40 zero.

41 § 5. Subsection (b) of section 617 of the tax law, as  
42 amended by chap-  
43 ter 606 of the laws of 1984, is amended to read as  
44 follows:

45 (b) Character of items. Each item of partnership and  
46 S corporation  
47 income, gain, loss, or deduction shall have the same  
48 character for a  
49 partner or shareholder under this article as for  
50 federal income tax  
51 purposes. Where an item is not characterized for  
52 federal income tax  
53 purposes, it shall have the same character for a partner  
54 or shareholder  
55 as if realized directly from the source from which  
56 realized by the part-  
57 nership or S corporation or incurred in the same manner  
58 as incurred by  
59 the partnership or S corporation. See subsections

60 (f) and (g) of  
61 section six hundred thirty-two of this article for  
62 special rules for  
63 partners and shareholders performing investment management  
64 services.

65 § 6. Subsection (d) of section 631 of the tax law, as  
66 amended by chap-  
67 ter 28 of the laws of 1987, is amended to read as follows:

68 (d) Purchase and sale for own account.-- (1) A  
69 nonresident, other than  
70 a dealer holding property primarily for sale to customers  
71 in the ordi-  
72 nary course of his or her trade or business, shall  
73 not be deemed to  
74 carry on a business, trade, profession or occupation in  
75 this state sole-  
76 ly by reason of the purchase and sale of property or the  
77 purchase, sale  
78 or writing of stock option contracts, or both, for  
79 his or her own  
80 account.

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3

82 (2) This subsection shall not apply to a partner  
83 or shareholder  
84 performing investment management services as described  
85 under subsection  
86 (h) of this section.

87 § 7. Section 631 of the tax law is amended by adding a  
88 new subsection

89 (h) to read as follows:

90 (h) Investment management services. (1) For purposes of  
91 this section,  
92 the term "investment management services" to a  
93 partnership, S corpo-  
94 ration or other entity means providing a substantial  
95 quantity of any of  
96 the following services to the partnership, S corporation  
97 or other enti-  
98 ty:

11 (i) advising the partnership, S corporation, or  
 12 entity as to the  
 13 advisability of investing in, purchasing, or selling  
 14 any specified  
 15 asset, or  
 16 (ii) managing, acquiring, or disposing of any specified  
 17 asset, or  
 18 (iii) arranging financing with respect to acquiring  
 19 specified assets,  
 20 or  
 21 (iv) any activity in support of any service described in  
 22 subparagraphs  
 23 (i) through (iii) of this paragraph.  
 24 (2) For purposes of this subsection, the term  
 25 "specified asset" means  
 26 securities (as defined in section four hundred seventy-  
 27 five (c)(2) of  
 28 the internal revenue code without regard to the last  
 29 sentence thereof),  
 30 real estate held for rental or investment, interests in  
 31 partnerships,  
 32 commodities (as defined in section four hundred seventy-  
 33 five (e)(2) of  
 34 the internal revenue code), or options or derivative  
 35 contracts with  
 36 respect to any of the foregoing.  
 37 (3) A partner or shareholder will not be deemed  
 38 to be providing  
 39 investment management services under this subsection if at  
 40 least eighty  
 41 percent of the average fair market value of the specified  
 42 assets of the  
 43 partnership, S corporation or other entity during the  
 44 taxable year  
 45 consist of real estate.  
 46 § 8. Section 632 of the tax law is amended by  
 47 adding two new  
 48 subsections (f) and (g) to read as follows:  
 49 (f) Special rule for partners performing  
 50 investment management  
 51 services. In the case of a partner who performs  
 52 investment management  
 53 services for the partnership, the partner will not be  
 54 treated as a part-  
 55 ner for purposes of this article with respect to the  
 56 amount of the part-  
 57 ner's distributive share of income, gain, loss and  
 58 deduction (including  
 59 any guaranteed payments) which is in excess of the amount  
 60 such distribu-  
 61 tive share would have been if the partner had performed  
 62 no investment  
 63 management services. Instead, such excess amount shall be  
 64 treated as an  
 65 amount received from a trade, business, profession or  
 66 occupation carried  
 67 on in the partner's own capacity for purposes of this  
 68 article. Notwith-  
 69 standing any state or federal law to the contrary, such  
 70 excess amount  
 71 shall be characterized as a payment for services  
 72 rendered for purposes  
 73 of this article, and for purposes of section six hundred  
 74 thirty-one of  
 75 this article shall be allocated in accordance with the  
 76 rules and regu-  
 77 lations applicable to:  
 78 (1) individuals rendering personal services in the case  
 79 of an individ-  
 80 ual partner, or

50 (2) a business carried on in New York in the case of a  
 51 partner that is  
 52 (3) a corporation under articles nine-A and thirty-two  
 53 of this chapter  
 54 in the case of a partner that is an S corporation.  
 55 For purposes of this subsection, the amount of the  
 56 distributive share  
 57 that would have been determined if the partner  
 58 performed no services,  
 59 shall not be less than zero.  
 60 A. 9459 4  
 61 (g) Special rule for shareholders performing  
 62 investment management  
 63 services. In the case of a shareholder who performs  
 64 investment manage-  
 65 ment services for the S corporation, the shareholder will  
 66 not be treated  
 67 as a shareholder for purposes of this article with respect  
 68 to the amount  
 69 of the shareholder's pro rata share of income, gain, loss  
 70 and deduction  
 71 which is in excess of the amount such pro rata share would  
 72 have been if  
 73 the shareholder had performed no investment  
 74 management services.  
 75 Instead, such excess amount shall be treated as an amount  
 76 received from  
 77 a trade, business, profession or occupation carried on in  
 78 the sharehold-  
 79 er's own capacity for purposes of this article.  
 80 Notwithstanding any  
 81 state or federal law to the contrary, such excess amount  
 82 shall be char-  
 83 acterized as a payment for services rendered for purposes  
 84 of this arti-  
 85 cle, and for purposes of section six hundred thirty-one of  
 86 this article  
 87 shall be allocated in accordance with the rules and  
 88 regulations applica-  
 89 ble to:  
 90 (1) individuals rendering personal services in the case  
 91 of an individ-  
 92 ual shareholder, or  
 93 (2) a business carried on in New York in the case of  
 94 a shareholder  
 95 that is an estate or trust.  
 96 For purposes of this subsection, the amount of the pro  
 97 rata share that  
 98 would have been determined if the shareholder  
 99 performed no services,  
 100 shall not be less than zero.  
 101 § 9. For taxable years beginning on or after January  
 102 1, 2016 and  
 103 before January 1, 2017, (i) no addition to tax under  
 104 subsection (c) of  
 105 section 685 or subsection (c) of section 1085 of the tax  
 106 law shall be  
 107 imposed with respect to any underpayment attributable to  
 108 the amendments  
 109 made by this act of any estimated taxes that are  
 110 required to be paid  
 111 prior to the effective date of this act, provided  
 112 that the taxpayer  
 113 timely made those payments; and (ii) the required  
 114 installment of esti-  
 115 mated tax described in clause (ii) of subparagraph (B) of  
 116 paragraph 3 of  
 117 subsection (c) of section 685 of the tax law, and the  
 118 exception to addi-  
 119 tion for underpayment of estimated tax described in



paragraph 1 or 2 of

33 subsection (d) of section 1085 of the tax law, in  
relation to the

34 preceding year's return, shall be calculated as if the  
amendments made

35 by this act had been in effect for that entire preceding  
year.

36 § 10. This act shall take effect upon enactment into law  
by the states

37 of Connecticut, New Jersey and Massachusetts of  
legislation having an

38 identical effect with this act, but if the states of  
Connecticut, New

39 Jersey and Massachusetts shall have already enacted  
such legislation,

40 this act shall take effect immediately; provided that  
the commissioner

41 of taxation and finance shall notify the legislative  
bill drafting

42 commission upon the enactment of such legislation by  
the states of

43 Connecticut, New Jersey and Massachusetts in order that  
such commission

44 may maintain an accurate and timely effective data base  
of the official

45 text of the laws of the state of New York in furtherance  
of effectuating

46 the provisions of section 44 of the legislative law and  
section 70-b of

47 the public officers law.

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**NEW YORK STATE ASSEMBLY**  
**MEMORANDUM IN SUPPORT OF LEGISLATION**  
**submitted in accordance with Assembly Rule III, Sec 1(f)**

**BILL NUMBER:** A9459

**SPONSOR:** Aubry (MS)

**TITLE OF BILL:**

An act to amend the tax law, in relation to investment management services to a partnership or other entity

**PURPOSE:**

This bill aims to close the Carried Interest Tax Loophole on the State level by taxing the Carried Interest Income of hedgefund and private equity investors as traditional ordinary earned income.

**SUMMARY OF PROVISIONS:**

Section 1: of the bill amends the tax law by adding (a) (i) The term "investment income" means income, including capital gains in excess of capital losses, from investment capital, to the extent included in computing entire net income, less, any of capital gain included in federal taxable income that has to be recharacterized as business income  
Section 2: of the bill adds the net operating loss deduction allowed under section one hundred seventy-two of the internal revenue code shall for purposes of this Paragraph be determined taking into consideration the re-characterization of income  
Sections 3: of the bill provides a special rule Special rule for corpo-rate partners performing investment management services.

Section 4: of the bill provides rules for investment management services to a partnership or other entity.  
 Section 6: clarifies that this subsection shall not apply to a partner or shareholder performing investment management services  
 Subsection 7: of the bill amends the tax law by adding the definition of the term 'Investment Management Services' and 'Specified assets'  
 Section 8: of the bill amends the Tax Law by adding a special rule for partners performing investment management services.  
 Section 10: of the bill provides that This act shall take effect upon enactment into law by the states of Connecticut, New Jersey and Massachusetts of legislation having an identical effect with this act, but if the states of Connecticut, New Jersey and Massachusetts shall have already enacted such legislation, this act shall take effect immediately; provided that the commissioner of taxation and finance shall notify the legislative bill drafting commission upon the enactment of such legislation by the states of Connecticut, New Jersey and Massachusetts in order that such commission may maintain an accurate and timely effective data base of the official text of the laws of the state of New York in furtherance of effectuating the provisions of section 44 of the legislative law and section 70-b of 19 the public officers law.

**JUSTIFICATION:**

Currently the Carried Interest Tax Loophole in the federal tax code allows hedgefund investment managers and private equity billionaires to declare as carried interest a percentage of their investment fee to get a lower tax rate. The returns from these fees which can be sizeable-- typically qualify as long-term capital gains--and as such are treated much differently and are taxed at a much lower rate than ordinary income. This essentially enables these private equity and hedgefund managers to pay a substantially lower tax rate - 20 percent instead of 39 percent- this is fundamentally unfair. With the considerable gridlock at the federal level on nearly every issue facing the American people, the Patriotic Millionaires recognize the power that New York can wield in eliminating the preferential tax treatment that hedge fund managers enjoy. New York's private equity and hedge funds earn \$18.9 billion per year in under-taxed carried interest, using conservative estimates. It is unconscionable that money managers in New York pay a lower tax rate on income that they earn by investing other people's money than hard working New Yorkers in every city and town from Long Island to Buffalo. Closing the loophole will benefit the economy far beyond the more than \$3.7 billion in tax revenue it would raise for New York State. It would generate significant tax receipts (with projections ranging from \$1.8 to \$18 billion a year nationwide) and serve as a sign to the rest of

the country that the New York State Legislature is able to create reasonable comprehensive tax reform that does not seek to further enrich members of the economic elite on the backs of everyday working Americans.

**LEGISLATIVE HISTORY:**

This is a new bill.

**FISCAL IMPLICATIONS:**

None.

**EFFECTIVE DATE:**

This act shall take effect upon enactment into law by the states of Connecticut, New Jersey and Massachusetts of legislation having an identical effect with this act, but if the states of Connecticut, New Jersey and Massachusetts shall have already enacted such legislation, this act shall take effect immediately; provided that the commissioner of taxation and finance shall notify the legislative bill drafting commission upon the enactment of such legislation by the states of Connecticut, New Jersey and Massachusetts in order that such commission may maintain an accurate and timely effective data base of the official text of the laws of the state of New York in furtherance of effectuating the provisions of section 44 of the legislative law and section 70-b of 19 the public officers law.

[Status Text Summary Sponsor's Memo Unformatted Text Bill File Mayor Posn Same-As History Bill Text PDF](#)

[Refine Report New Report Action Results Previous Document](#)

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Bottom of Form

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**From:** Snyder, Thomas  
**Sent:** Monday, March 07, 2016 10:18 AM  
**To:** Soliman, Sherif  
**Subject:** FW: FYI

Adding Sherif who can perhaps shed some light on this. Perhaps obtain a copy of the bill.

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**From:** Stephanie Yazgi <[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)>  
**Date:** Monday, March 7, 2016 at 9:52 AM  
**To:** Geri <[geri@progressiveagenda.us](mailto:geri@progressiveagenda.us)>, John Del Ceccato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** Tom Snyder <[tsnyder@cityhall.nyc.gov](mailto:tsnyder@cityhall.nyc.gov)>, Kevin O'Brien <[KOBrien@cityhall.nyc.gov](mailto:KOBrien@cityhall.nyc.gov)>  
**Subject:** FYI

Carried interest in NYS

\* Two assemblymen plan to introduce a bill today that's intended to help close the so-called carried interest loophole, which allows fund managers to pay a substantially lower federal tax rate on much of their income, The New York Times reports: <http://goo.gl/LbLigg>

STEPHANIE YAZGI

[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)

m) 917 374 8235 | Office of the Mayor



please don't print this e-mail unless you really need to

**From:** [John Del Cecato](#)  
**To:** [Snyder, Thomas](#)  
**Cc:** [B: Jonathan@berlinrosen.com](mailto:B:Jonathan@berlinrosen.com)  
**Subject:** Re: Carried interest  
**Date:** Thursday, March 10, 2016 11:07:01 PM

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Who - me!?!

On 3/10/16, 11:02 PM, "Snyder, Thomas" <TSnyder@cityhall.nyc.gov> wrote:

>I think you're mocking me

>

>Sent from my iPhone

>

>> On Mar 10, 2016, at 10:47 PM, John Del Cecato <jfdc@akpdmedia.com>

>>wrote:

>>

>> I'll read it over my spinach quiche and French Press coffee tomorrow

>>

>>> On 3/10/16, 10:44 PM, "Snyder, Thomas" <TSnyder@cityhall.nyc.gov>

>>>wrote:

>>>

>>> This weeks New Yorker has a feature article on carried.

>>>

>>> Sent from my iPhone

>>

From: [John Del Cecato](#)  
To: [B: Snyder, Thomas](#)  
Subject: Thomas Frank in The Guardian  
Date: Friday, March 11, 2016 10:14:19 AM

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## **Millions of ordinary Americans support Donald Trump. Here's why | Thomas Frank**



Let us now address the greatest American mystery at the moment: what motivates the supporters of Republican presidential candidate [Donald Trump](#)?

I call it a “mystery” because the working-class white people who make up the bulk of Trump’s fan base show up in amazing numbers for the candidate, filling stadiums and airport hangars, but their views, by and large, do not appear in our prestige newspapers. On their opinion pages, these publications take care to represent demographic categories of nearly every kind, but “blue-collar” is one they persistently overlook. The views of working-class people are so foreign to that universe that when New York Times columnist Nick Kristof wanted to “engage” a Trump supporter last week, he [made one up](#), along with this imaginary person’s responses to his questions.

When members of the professional class wish to understand the working-class Other, they traditionally consult experts on the subject. And when these authorities are asked to explain the Trump movement, they always seem to zero in on one main accusation: bigotry. Only racism, they tell us, is capable of powering a movement like Trump’s, which is blowing through the inherited structure of the Republican party like a tornado through a cluster of McMansions.

Trump himself provides rather excellent evidence for this finding. The man is an insult clown who has systematically gone down the list of American ethnic groups and offended them each in turn. He wants to deport millions upon millions of undocumented immigrants. He wants to bar Muslims from visiting the United States. He admires various foreign strongmen and dictators, and has even retweeted a quote from Mussolini. This gold-plated buffoon has in turn drawn the enthusiastic endorsement of leading racists from across the spectrum of intolerance, a gorgeous mosaic of haters, each

of them quivering excitedly at the prospect of getting a real, honest-to-god bigot in the White House.

Trump on Michigan and Mississippi wins: 'Only I did well tonight'

All this stuff is so insane, so wildly outrageous, that the commentariat has deemed it to be the entirety of the Trump campaign. Trump appears to be a racist, so racism must be what motivates his armies of followers. And so, on Saturday, New York Times columnist Timothy Egan **blamed** none other than “the people” for Trump’s racism: “Donald Trump’s supporters know exactly what he stands for: hatred of immigrants, racial superiority, a sneering disregard of the basic civility that binds a society.”

Stories marveling at the **stupidity** of **Trump voters** are published nearly every day. Articles that accuse Trump’s followers of being bigots have appeared by the hundreds, if not the thousands. Conservatives have written them; liberals have written them; impartial professionals have written them. The headline of a recent Huffington Post **column** announced, bluntly, that “Trump Won Super Tuesday Because America is Racist.” A New York Times reporter **proved** that Trump’s followers were bigots by coordinating a map of Trump support with a map of racist Google searches. Everyone knows it: Trump’s followers’ passions are nothing more than the ignorant blurtings of the white American id, driven to madness by the presence of a black man in the White House. The Trump movement is a one-note phenomenon, a vast surge of race-hate. Its partisans are not only incomprehensible, they are not really worth comprehending.

\* \* \*

Or so we’re told. Last week, I decided to watch several hours of Trump speeches for myself. I saw the man ramble and boast and threaten and even seem to gloat when protesters were ejected from the arenas in which he spoke. I was disgusted by these things, as I have been disgusted by Trump for 20 years. But I also noticed something surprising. In **each** of the **speeches** I watched, Trump spent a good part of his time talking about an entirely legitimate issue, one that could even be called leftwing.

Yes, Donald Trump talked about trade. In fact, to judge by how much time he spent talking about it, trade may be his single biggest concern – not white supremacy. Not even his plan to build a wall along the Mexican border, the issue that first won him political fame. He did it again during the

debate on 3 March: asked about his [political excommunication](#) by Mitt Romney, he chose to pivot and talk about ... trade.

It seems to obsess him: the destructive free-trade deals our leaders have made, the many companies that have moved their production facilities to other lands, the phone calls he will make to those companies' CEOs in order to threaten them with steep tariffs unless they move back to the US.

Trump embellished this vision with another favorite leftwing idea: under his leadership, the government would "start competitive bidding in the drug industry". ("We don't competitively bid!" he marveled – another true fact, a [legendary boondoggle](#) brought to you by the George W Bush administration.) Trump extended the critique to the military-industrial complex, describing how the government is forced to buy [lousy but expensive airplanes](#) thanks to the power of industry lobbyists.

Thus did he hint at his curious selling proposition: because he is personally so wealthy, a fact about which he loves to boast, Trump himself is unaffected by business lobbyists and donations. And because he is free from the corrupting power of modern campaign finance, famous deal-maker Trump can make deals on our behalf that are "good" instead of "bad". The chance that he will actually do so, of course, is small. He appears to be a [hypocrite on this issue](#) as well as so many other things. But at least Trump is saying this stuff.

All this surprised me because, for all the articles about Trump I had read in recent months, I didn't recall trade coming up very often. Trump is supposed to be on a one-note crusade for whiteness. Could it be that all this trade stuff is a key to understanding the Trump phenomenon?

\* \* \*

Trade is an issue that polarizes Americans by socio-economic status. To the professional class, which encompasses the vast majority of our media figures, economists, Washington officials and Democratic powerbrokers, what they call "free trade" is something so obviously good and noble it doesn't require explanation or inquiry or [even thought](#). Republican and Democratic leaders alike agree on this, and no amount of facts can move them from their Econ 101 dream.

To the remaining 80 or 90% of America, trade means something very



different. There's a [video](#) going around on the internet these days that shows a room full of workers at a Carrier air conditioning plant in Indiana being told by an officer of the company that the factory is being moved to Monterrey, Mexico, and that they're all going to lose their jobs.

As I watched it, I thought of all the arguments over trade that we've had in this country since the early 1990s, all the sweet words from our economists about the scientifically proven benevolence of free trade, all the ways in which our newspapers mock people who say that treaties like the North American Free Trade Agreement allow companies to move jobs to Mexico.

Well, here is a video of a company moving its jobs to Mexico, courtesy of Nafta. This is what it looks like. The Carrier executive talks in that familiar and highly professional HR language about the need to "stay competitive" and "the extremely price-sensitive marketplace". A worker shouts "Fuck you!" at the executive. The executive asks people to please be quiet so he can "share" his "information". His information about all of them losing their jobs.

\* \* \*

Now, I have no special reason to doubt the suspicion that Donald Trump is a racist. Either he is one, or (as the comedian John Oliver puts it) he is pretending to be one, which amounts to the same thing.

But there is another way to interpret the Trump phenomenon. A map of his support may coordinate with racist Google searches, but it coordinates even better with [deindustrialization and despair](#), with the zones of economic misery that 30 years of Washington's free-market consensus have brought the rest of America.

It is worth noting that Trump is making a point of assailing that Indiana air conditioning company from the video in his speeches. What this suggests is that he's telling a tale as much about economic outrage as it is tale of racism on the march. Many of Trump's followers are bigots, no doubt, but many more are probably excited by the prospect of a president who seems to mean it when he denounces our trade agreements and promises to bring the hammer down on the CEO that fired you and wrecked your town, unlike [Barack Obama](#) and [Hillary Clinton](#).

Here is the most salient supporting fact: when people talk to white,

working-class Trump supporters, instead of simply imagining what they might say, they find that what most concerns these people is the economy and their place in it. I am referring to a [study just published by Working America](#), a political-action auxiliary of the AFL-CIO, which interviewed some 1,600 white working-class voters in the suburbs of Cleveland and Pittsburgh in December and January.

Support for Donald Trump, the group found, ran strong among these people, even among self-identified Democrats, but not because they are all pining for a racist in the White House. Their favorite aspect of Trump was his “attitude”, the blunt and forthright way he talks. As far as issues are concerned, “immigration” placed third among the matters such voters care about, far behind their number one concern: “good jobs / the economy”.

“People are much more frightened than they are bigoted,” is how the findings were described to me by Karen Nussbaum, the executive director of Working America. The survey “confirmed what we heard all the time: people are fed up, people are hurting, they are very distressed about the fact that their kids don’t have a future” and that “there still hasn’t been a recovery from the recession, that every family still suffers from it in one way or another.”

Tom Lewandowski, the president of the Northeast Indiana Central Labor Council in Fort Wayne, puts it even more bluntly when I asked him about working-class Trump fans. “These people aren’t racist, not any more than anybody else is,” he says of Trump supporters he knows. “When Trump talks about trade, we think about the Clinton administration, first with Nafta and then with [Permanent Normal Trade Relations] China, and here in Northeast Indiana, we hemorrhaged jobs.”

“They look at that, and here’s Trump talking about trade, in a ham-handed way, but at least he’s representing emotionally. We’ve had all the political establishment standing behind every trade deal, and we endorsed some of these people, and then we’ve had to fight them to get them to represent us.”

Now, let us stop and smell the perversity. Left parties the world over were founded to advance the fortunes of working people. But our left party in America – one of our two monopoly parties – chose long ago to turn its back on these people’s concerns, making itself instead into the tribune of the enlightened professional class, a “creative class” that makes innovative

things like derivative securities and smartphone apps. The working people that the party used to care about, Democrats figured, had nowhere else to go, in the famous Clinton-era expression. The party just didn't need to listen to them any longer.

What Lewandowski and Nussbaum are saying, then, should be obvious to anyone who's dipped a toe outside the prosperous enclaves on the two coasts. Ill-considered trade deals and generous bank bailouts and guaranteed profits for insurance companies but no recovery for average people, ever – these policies have taken their toll. As Trump says, “we have rebuilt China and yet our country is falling apart. Our infrastructure is falling apart ... Our airports are, like, Third World.”

Trump's words articulate the populist backlash against liberalism that has been building slowly for decades and may very well occupy the White House itself, whereupon the entire world will be required to take seriously its demented ideas.

Yet still we cannot bring ourselves to look the thing in the eyes. We cannot admit that we liberals bear some of the blame for its emergence, for the frustration of the working-class millions, for their blighted cities and their downward spiraling lives. So much easier to scold them for their twisted racist souls, to close our eyes to the obvious reality of which Trumpism is just a crude and ugly expression: that neoliberalism has well and truly failed.

*Thomas Frank is the author of [Listen, Liberal](#) or Whatever Happened to the Party of the People, published 15 March by Metropolitan Books*

This article was amended on 9 March 2016 to reflect the fact that Nafta stands for the North American Free Trade Agreement. An earlier version of this article referred to it as North Atlantic Free Trade Agreement.

**From:** [Geri Prado](#)  
**To:** [B; jfdc; Walzak, Phil; Snyder, Thomas](#)  
**Cc:** [Jeff Blake Krehely](#)  
**Subject:** The New Yorker: Billionaire's Loophole  
**Date:** Monday, March 14, 2016 11:17:54 AM

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Worth the read:

<http://www.newyorker.com/magazine/2016/03/14/david-rubenstein-and-the-carried-interest-dilemma>

The Billionaires' Loophole

<[http://www.newyorker.com/wp-content/uploads/2016/03/160314\\_r27787-863.jpg](http://www.newyorker.com/wp-content/uploads/2016/03/160314_r27787-863.jpg)>After an earthquake damaged the Washington Monument, Congress picked up half the bill. Rubenstein paid the rest. Illustration by Oliver Munday

<> <>On August 23, 2011, a magnitude-5.8 earthquake shook the Washington Monument for about twenty seconds, sending tourists on the observation deck down eight hundred and ninety-seven steps. One of the two strongest quakes ever recorded east of the Rockies, it fractured two dozen of the stone protrusions that hold up the marble slabs at the monument's peak. That December, Congress appropriated half of the fifteen million dollars required to repair the obelisk, saying that the rest would have to be raised from private citizens.

Within weeks, David Rubenstein, the co-founder of the Carlyle Group, a private-equity firm, announced that he would provide the funds. On June 2, 2013, Rubenstein joined the Secretary of the Interior and the head of the National Park Service to inspect the progress, atop the scaffolding. In public appearances, he often tells what happened next, in a deadpan manner that he says is joking. As he recalled last year in a talk at Rensselaer Polytechnic Institute, he decided, while his hosts were looking away, to leave his mark: "I took a pen out and I wrote my initials at the very top."

Rubenstein, with an estimated net worth of \$2.6 billion, is one of the wealthiest people in Washington. He is an American-history buff, and practices what he calls "patriotic philanthropy," on behalf of the national heritage. In 2007, he spent \$21.3 million on a seven-hundred-and-ten-year-old copy of the Magna Carta. He loaned it to the National Archives and, four years later, financed the construction of a new, \$13.5-million gallery to house the document. He has bought two copies of the Emancipation Proclamation, signed by Abraham Lincoln, and loaned one to President Obama, who displayed it for a time in the Oval Office. He has made substantial gifts to Monticello, to James Madison's estate at Montpelier, to Robert E. Lee's mansion, to the Iwo Jima Memorial, and, last month, to the Lincoln Memorial. (Although he has also donated generously to hospitals, universities, and other traditional beneficiaries, more than half of the several hundred million dollars he has given away fits the "patriotic" theme.)

His role as a civic patriarch extends to other projects. He is the president of the Economic Club of Washington, which brings together the city's business elite for discussions with government and financial leaders, and he sits on the boards of the Kennedy Center, the Brookings Institution, and the Smithsonian. Every few months, he funds a bipartisan dinner salon for senators and representatives at the Library of Congress, where he interviews a prominent Presidential historian, such as David McCullough, Ron Chernow, or Doris Kearns Goodwin.

In 1987, after a short career in politics, Rubenstein founded Carlyle, building it around his Washington relationships and those of his partners—"access capitalism," Michael Lewis called it, in a critical 1993 profile of Rubenstein in *The New Republic*. For the most part, Rubenstein has received favorable press coverage, including widespread praise for his charitable work. In 2012, the *Washington Post* described him as the "generous repeat benefactor for Washington's endangered national icons," and the magazine *Washingtonian* named him a *Washingtonian* of the Year. He is a frequent guest on Bloomberg Television and on CNBC. Last May, on a "60 Minutes" segment titled "All-American," he said, referring to the Washington Monument, "The government doesn't have the resources it used to have. We have gigantic budget deficits and large debt. And I think private citizens now need to pitch in."

Until recently, relatively little attention had been paid to one source of Rubenstein's wealth, which he

has quietly fought to protect: the so-called carried-interest tax loophole. The tax break has helped private equity become one of the most lucrative sectors of the financial industry. Since the end of the recession, private equity has reported record profits, and at least eighteen private-equity executives are estimated to be worth two billion dollars or more each. And during the current Presidential campaign, with its populist themes, the loophole has become a target among Democrats and Republicans alike.

The notion of “carried interest” derives from the share of profits that twelfth-century ship captains received on the cargo they carried. It came into its modern usage in the nineteen-twenties, in the oil-and-gas industry, and was enshrined in the federal tax code in 1954. When a group of partners drilled for oil, a few would put up the money and others would invest only their labor, or “sweat equity”—finding land and investors, buying equipment, and so on. If the partners sold out, the I.R.S. would tax the profits of all the partners at the lower rate for capital gains rather than as ordinary income.

Over time, partnerships in other industries, mainly real estate and venture capital, began taking advantage of the same form of taxation. Private-equity firms stretched the model to its breaking point. Their work is essentially a combination of investment banking and management consulting: they are compensated not for building new ventures from scratch, with the risk that entails, but for managing the investments of wealthy individuals and pension funds and other institutional clients. These funds are pooled, along with borrowed money, to acquire private companies or to take public companies private—before making improvements or cutting costs and selling at a big profit.

<<http://www.newyorker.com/cartoons/a19812>> “This is an unfortunate time to run aground.”

<> <> Even if no profits are realized, private-equity firms get paid: under the “2 and 20” compensation structure, they receive a two-per-cent fee annually on assets under management, in addition to a twenty-per-cent cut of profits beyond a given benchmark. The I.R.S. characterizes the managers’ cut of the profits as carried interest, taxing it as though it were capital gains made through the sale of a person’s own investment. For most of the past fifteen years, long-term capital gains have been taxed at fifteen per cent, compared with thirty-five per cent for ordinary income in the top bracket.

One name for the tax break is the “hedge-fund loophole,” but hedge funds benefit much less than private equity does, because their trades tend to be too short-term to qualify for the low capital-gains rate. At a Credit Suisse forum in Miami, in 2013, Rubenstein said of private equity, “Carried interest is really what the business has historically been about—producing distributions for your investors from good sales and I.P.O.s . . . and getting twenty per cent of the profits for yourself.” He went on, “That’s how we’ve really grown our business.”

Barack Obama, during his first Presidential campaign, pledged to reform the tax on carried interest and, in 2012, went after Mitt Romney for having enjoyed its benefits as the co-founder of Bain Capital. This year, Bernie Sanders, Hillary Clinton, and Donald Trump have all attacked the loophole, often using hedge-fund managers as the rhetorical target. As Trump put it in August, “They’re paying nothing, and it’s ridiculous. . . . These are guys that shift paper around and they get lucky.” Jeb Bush, who made a foray into private equity in 2014, also called for closing the loophole during his ill-fated campaign.

Private-equity partners argue that their tax treatment is justified under the tradition of encouraging risky business partnerships and is necessary for their industry to flourish. So far, the partners have won out: despite the rise of anti-Wall Street sentiment after the 2008 financial collapse, the loophole has withstood every effort at reform.

David Rubenstein, who is sixty-six, grew up in Baltimore, in a two-bedroom row house in the city’s northwestern corner, which was then predominantly Jewish. His father sorted mail for the postal service, and his mother was a homemaker. As a student at City College, a premier, boys-only public high school, Rubenstein was serious-minded and kept to himself. “He was very, very quiet,” his fellow-student Kurt Schmoke, who, in 1987, became the city’s first elected black mayor, told me. “He liked to talk about government and politics—not so much about business.”

In 1975, after graduating from Duke and then the University of Chicago law school, and spending two years at the corporate law firm Paul, Weiss, in New York, Rubenstein served as the counsel to Senator Birch Bayh, Democrat of Indiana, on the Subcommittee on Constitutional Amendments. A year later, at the age of twenty-six, he joined Jimmy Carter’s Presidential campaign as a policy aide and was subsequently hired as a deputy to Stuart Eizenstat, President Carter’s domestic-policy adviser.

Rubenstein helped write memos for Carter, prepare him for press conferences, and draft State of the Union addresses.

At the White House, Rubenstein subsisted on vending-machine snacks, staying late enough to get his briefing papers at the top of Carter's stack. "He was almost painfully shy," Eizenstat told me. "He almost never spoke to the press. He kept his head down. He almost never spoke in meetings." On his late shifts, Rubenstein got to know Alice Rogoff, an assistant to the director of the Office of Management and Budget, when she came by to drop off memos. They married in 1983; Rogoff is now an arts philanthropist and the owner of the Alaska Dispatch News, the state's largest newspaper. (She lives part time in Anchorage.)

Rubenstein was crushed when Carter lost to Ronald Reagan, in 1980. "I tried to help my country, and it didn't work," he told the Washington Post years later. In 1981, he took a job in the mergers-and-acquisitions group at the Washington-based law firm Shaw, Pittman, Potts & Trowbridge, but he soon started exploring a career change. Legal work bored him, and he was in touch with friends from his days at the White House who were prospering in business. "I realized I was going somewhere that wasn't going to take me where I wanted to be," he said at Rensselaer.

<>At that time, the first "leveraged-buyout firms," as private equity was then called, were springing up in New York and Boston, led by groups such as Bain Capital and Kohlberg Kravis Roberts. Rubenstein decided to apply to this line of business what he'd learned in Washington about lobbying. Nobody in private equity had yet thought to choose partners chiefly on the basis of their relationships with government officials and their knowledge of regulated industries. Gary Shapiro, then a lobbyist for the consumer-electronics industry who worked alongside Shaw, Pittman in one lobbying fight against Hollywood, recalls hearing Rubenstein's pitch when they travelled together to Japan, in the early eighties: "His vision was to combine capital with politically connected people whose phone calls are accepted around the world. We laughed at him, like, Yeah, right."

< <http://www.newyorker.com/cartoons/a19721> >

In 1986, Stephen Norris, a lawyer for Marriott, learned of a change to the federal tax code recently initiated by Senator Ted Stevens, Republican of Alaska. It allowed Alaska Native corporations, created under the Alaska Native Claims Settlement Act, to sell their paper losses at a discount to companies that could use them to reduce their own taxes. Norris started a business that matched companies with Native Alaskans and persuaded Rubenstein to leave Shaw, Pittman and join him. In a single year, they brokered the transfer of a billion dollars in losses, earning at least ten million dollars in fees. In 1987, they were on the verge of another big transfer when the government closed that loophole. The episode became known in Washington business lore as the Great Eskimo Tax Scam.

<>In September of that year, Rubenstein founded the Carlyle Group, with Norris; Dan D'Aniello, of Marriott; and William Conway, of the telecom giant M.C.I. The firm was named for the New York hotel, to evoke old-money grandeur. The partners soon brought in Frank Carlucci, Ronald Reagan's final Secretary of Defense. Fred Malek, the former deputy chairman of the Republican National Committee, did consulting work for the firm.

Carlyle struggled in its first several years, making an unsuccessful venture into airline food, with Caterair, and losing a bid for the restaurant chain Chi-Chi's. In 1990, though, the focus on Washington paid off. Thanks mainly to Carlucci, Carlyle was able to buy B.D.M., Ford Aerospace's defense consultancy, which was the first of many military-industrial investments. (Seven years later, having expanded B.D.M.'s operations into Saudi Arabia, Carlyle sold the consultancy, making a six-hundred-and-fifty-per-cent profit.)

Two members of the George H. W. Bush Administration, Richard Darman, the budget director, and James Baker III, the Secretary of State, joined Carlyle when they left the government. In the late nineteen-nineties, the ex-President himself came on board and helped position the firm to win a bidding war for one of South Korea's top banks. The firm branched out into new industries, buying ownership stakes in Dunkin' Donuts and Hertz, among many others.

In 2007, Carlyle's twentieth anniversary, the firm managed seventy-five billion dollars in assets, and Rubenstein made his debut on the Forbes 400 list. By 2009, Carlyle's portfolio included \$1.5 billion from the New York State pension fund. According to an investigation that year by Andrew Cuomo, then the



state attorney general, the pension money had been obtained in part through improper payments to middlemen by a Carlyle affiliate. Though Carlyle was not accused of any wrongdoing, it agreed to pay twenty million dollars to resolve the matter.

Over the years, Rubenstein's Democratic allegiance has loosened. In 1990, Carlyle put George W. Bush, who had just left the oil business in Texas, on the Caterair board. In the late nineties, Rubenstein and Rogoff still hosted the Carters at their Nantucket vacation home, but they more often socialized with George and Barbara Bush. In 2000, Rubenstein, Rogoff, and their three children (two daughters and a son, now grown) accompanied Barbara Bush and her grandchildren on a safari. That same year, Rubenstein and Rogoff attended Barbara Bush's seventy-fifth-birthday party, in Kennebunkport.

Rubenstein has admitted that his relationship with the Bush family affected his politics, but he also developed strong ties with the Clinton Administration. In 2001, Carlyle hired two former Clinton officials—the chairmen of the Federal Communications Commission and the Securities and Exchange Commission. For years, Rubenstein has refrained from contributing to political campaigns, and Carlyle has never formed a political-action committee. Rubenstein told Reuters in 2012, “I don't really try to get involved politically by giving money to politicians or by saying I'm a Democrat or Republican. Right now, I just view myself as an American.” Last year, when President Obama visited Anchorage, he had dinner with Rogoff at her home.

Rubenstein, who declined to participate in this story, has long since overcome his shyness. “David's evolution is really like a butterfly coming out of a cocoon,” Eizenstat told me. During Rubenstein's first appearance on the Charlie Rose show, in 2006, with Stephen Schwarzman, the co-founder of the Blackstone Group, another private-equity firm, he was asked to name the “most dynamic industry” to invest in. Dryly, he responded, “Other than the private-equity industry?” He went on, “The private-equity industry has become an industry by itself, as you know. The firms like Steve's and ours and others have become quite large.” He held his hands apart to suggest this remarkable growth.

<>In 2012, when Carlyle made its first offering of public stock, it reported that Rubenstein, D'Aniello, and Conway—Norris departed in 1995—had been paid about a hundred and forty million dollars each the previous year, an amount that dwarfed the pay of nearly all top C.E.O.s that year. (Jamie Dimon, of JPMorgan Chase, made twenty-three million dollars.) They had also received significant returns on their own investments in Carlyle funds: Rubenstein collected fifty-seven million dollars, D'Aniello seventy-eight million.

Of that hundred and forty million in pay, a hundred and thirty-four million came from the firm's share of its investors' profits. The filings make it difficult to determine the exact distribution, but industry experts say that at a large firm like Carlyle three-quarters of a partner's pay typically comes out of carried interest. By that calculation, the loophole would have saved the partners about twenty million dollars each, in 2011 alone. Over the next four years, each partner's savings would have amounted to more than fifty million dollars.

<<http://www.newyorker.com/cartoons/a19723>>“First, let's get you nice and numb for this procedure.” In 1889, Andrew Carnegie published “The Gospel of Wealth,” his Gilded Age manifesto. He believed that concentrated wealth was essential to capitalism, but that much of that wealth must be given away, in order to maintain a “reign of harmony” with the poor. The “duty of the man of Wealth,” he wrote, is to “set an example of modest, unostentatious living, shunning display or extravagance; to provide moderately for the legitimate wants of those dependent upon him; and after doing so to consider all surplus revenues which come to him simply as trust funds.” Those should be put toward whatever, “in his judgment, is best calculated to produce the most beneficial results for the community.” Warren Buffett and Bill Gates frequently invoke Carnegie when they speak of their Giving Pledge campaign, which commits billionaires to giving away at least half their money. A hundred and forty others have signed it, including Rubenstein, Carl Icahn, Michael Bloomberg, Mark Zuckerberg, and Elon Musk.

<>Like Buffett and Gates, Rubenstein has urged others to follow Carnegie's credo. “There's no evidence that you really need the wealth in the afterlife,” he said during his talk at Rensselaer. “I got to the point where I realized I had more money than I obviously needed, or I didn't want to ruin my children's life by giving them too much.”

Rubenstein prides himself on driving a fifteen-year-old Mercedes station wagon, but he does not quite

follow Carnegie's call for unostentatious living. In addition to his Nantucket compound, where thirty people can comfortably stay, he has a vacation home in Colorado, and travels in a sixty-five-million-dollar Gulfstream. His main residence, which sprawls over seven thousand square feet, sits in suburban Bethesda. Nevertheless, he's more modest than counterparts such as Schwarzman, who in 2007 threw himself a now infamous three-million-dollar birthday party at the Park Avenue Armory, in New York, and who spends more freely in politics, especially on Republican candidates.

One afternoon last October, Rubenstein and his mother gathered with several hundred other guests at the Stephen A. Schwarzman Building, the Beaux-Arts main branch of the New York Public Library, rechristened in 2008 in exchange for a hundred-million-dollar gift. Rubenstein was there to receive the Carnegie Medal of Philanthropy, along with seven others, including Microsoft's co-founder Paul Allen and the Utah industrialist Jon Huntsman, Sr. Rubenstein roamed around the vast Celeste Bartos Forum, hands in his pockets, with the proprietary air of a man at his daughter's wedding.

The theme was Scottish, in honor of Carnegie, and, after a lunch of braised short ribs Balmoral and roasted tatties, Judy Woodruff, the PBS news anchor, began the ceremony. There were video clips about the recipients, narrated by Tina Fey. "Like Andrew Carnegie, Mr. Rubenstein came from modest circumstances," she said. Before Rubenstein received his medal, Woodruff said, "His philanthropy is historic. . . . He never tires of giving back."

Rubenstein, a square-shouldered, dough-faced man with neat white hair and tortoiseshell glasses, speaks in a rapid-fire monotone. In his acceptance speech, he said, "When I was told about this award, I thought there must have been a category for a Jewish boy from Baltimore, and that's how I got it." Carnegie, he said, had written him a letter from the beyond. " 'Philanthropy is something that anyone can do and everyone should do,' " the "letter" read. " 'Good philanthropists invariably live very long lives and when their time is up they are warmly welcomed into a special place in Heaven.' " On his way out, Rubenstein picked up a party favor: a sugar cookie decorated with Carnegie's bearded visage in frosting.

<>The person most responsible for inspiring the movement against the carried-interest tax loophole is Victor Fleischer, a tax-law professor at the University of San Diego School of Law. Fleischer, the son of two college professors in Buffalo, became aware of the loophole in the late nineteen-nineties, when he was working as a tax attorney at Davis Polk, in New York. Fleischer does not consider himself particularly liberal. He is motivated, he told me, by a basic idea. "It's important to think about how the tax system treats people. The tax system has to fund the government and the government has to do things for everyone."

For more than a decade, Fleischer has argued that the loophole contributes significantly to income inequality, by inflating what he calls the "alpha income" of financiers in the top one per cent of the one per cent. In legislative circles, he is among the foremost authorities on the issue. The other side has acknowledged his expertise in its own way: early in his research, he declined a consulting gig for a private-equity lobbyist.

Before the two-thousands, the taxation of partnership income had never been cause for public debate. It became largely moot in 1986, when a tax-reform deal signed by Ronald Reagan equalized the rates for capital gains and top-bracket ordinary income. But George H. W. Bush and Bill Clinton raised taxes on ordinary income, and Clinton, in 1997, cut the tax on capital gains significantly. Five years later, George W. Bush cut rates on both kinds of compensation, and there was, once again, a big advantage in having one's pay categorized as capital gains. And a growing industry was poised to profit from that distinction.

In 2006, Fleischer, then an untenured professor at U.C.L.A., circulated a research paper, his first on the carried-interest loophole, called "Two and Twenty." (It was published two years later, in the New York University Law Review.) He argued that the compensation scheme in private-equity firms meant that partners were not taking the kind of risk for which the capital-gains tax was designed. "If the fund does well, the managers share in the treasure," he wrote. "If the fund does badly, however, the manager can walk away." He noted that some partners were even taking a portion of their management fees in the form of carried interest, to increase the tax advantage. "This quirk in the tax law allows some of the richest workers in the country to pay tax on their labor income at a low rate."

<<http://www.newyorker.com/cartoons/a19815>>



Members of Congress aren't known to scrutinize academic articles about tax law. But Fleischer's report had been picked up by several economics blogs, and in 2007, as Democrats assumed control of both Houses of Congress, it circulated among tax staffers on the Senate Finance Committee. Fleischer was asked to come in and brief committee aides. Soon afterward, the chairman, Max Baucus, of Montana, and the top Republican, Chuck Grassley, of Iowa, produced a bill to close one part of the loophole, which covered the corporate taxes of publicly traded companies. It was nicknamed the "Blackstone bill," because that firm was then preparing a \$4.7-billion public offering. Senator Barack Obama was one of the bill's four co-sponsors.

<>Around the same time, Sander Levin, a Michigan Democrat on the House Ways and Means Committee, learned about the loophole, at a dinner with his wife and an old law-school friend, who had become a tax attorney. "He said to us, 'I want to give you an example of how unfair the tax code is,' " Levin told me. " 'I want to tell you about carried interest.' "

In June of 2007, Levin produced a more sweeping bill, which became the model for future reform attempts. He called for closing the loophole on the profits of all private-equity partnerships. The capital-gains break would still apply for those who put money at risk by contributing to a private-equity fund, including the firm's partners, when they had invested their own money. But all income from managing the firm's assets would be taxed at ordinary rates. The congressional Joint Committee on Taxation estimated that closing the loophole would bring the Treasury twenty-five billion dollars in revenue over ten years.

The private-equity industry was ready. The biggest firms—Carlyle, Blackstone, Kohlberg Kravis Roberts, and Texas Pacific Group—coordinated operations through a trade association called the Private Equity Council, founded the year before. Together, the council and the individual companies retained twenty lobbying firms for the task. Blackstone spent \$4.9 million on lobbying in 2007, working mainly with a team from Ogilvy Government Relations, led by Wayne Berman, a veteran Republican lobbyist. Carlyle also used Ogilvy, along with McKenna, Long & Aldridge, a smaller firm that generally lobbied Democrats.

<>The private-equity lobby could expect strong Republican opposition to tax increases and, among most members of the Democratic House, reflexive support for the loophole-closure bill. But there was an opening when it came to one sliver of the Democratic caucus: Finance Committee members reluctant to raise taxes on big donors in the financial centers they represented. Private-equity lobbyists focussed on Chuck Schumer, of New York, and Maria Cantwell, of Washington. Schumer had strong ties to the industry; the private-equity firm Apollo was one of his biggest donors, not far behind Bank of America.

Hillary Clinton, the other senator from New York, then early in her first run for President, said that she supported closing the loophole. At a July campaign event in Keene, New Hampshire, she evoked Warren Buffett's famous complaint that he is taxed at a lower rate than his secretary: "It offends our values as a nation when an investment manager making fifty million dollars can pay a lower tax rate on her earned income than a teacher making fifty thousand dollars pays on her income." Clinton, who had received almost thirteen million dollars in donations from Wall Street, her second-largest source after law firms, was not a co-sponsor of the Baucus-Grassley bill.

In the summer of 2007, David Rubenstein went to Capitol Hill to appeal to the Democrats. He visited the Finance Committee offices, according to former staffers, and met with Baucus. Rubenstein's familiarity with Capitol Hill provided what so many others tried to acquire by means of campaign contributions: he was on a first-name basis with dozens of members of Congress. One lobbyist who visited Capitol Hill with Rubenstein told me that he has a "policy focus. He's very cerebral, and could make an argument and articulate it. He's a salesman." Eizenstat said, "He's created a sort of halo effect wherever he goes."

During the same period, Bruce Rosenblum, a managing director at Carlyle who was then the chairman of the Private Equity Council, appeared before several congressional committees. He argued, among other things, that the industry served the economy by streamlining companies and producing investment gains for pension funds, and that raising taxes on private equity might prompt some firms to move abroad. Speaking before the Senate Finance Committee in July, he challenged the notion that private-equity partners were not true entrepreneurs: "Is creating the next Google more important than an investment to strengthen iconic American brands such as Dunkin' Donuts and Burger King?"

In September, Rosenblum testified before the House Ways and Means Committee. Rubenstein was his implicit subject: "The relentless media and political focus on a handful of highly successful founders of large private-equity firms ignores the fact that these individuals, like many other successful business founders, were not necessarily 'rich' when they started their businesses." Victor Fleischer testified at the same hearing. "The partnership-tax rules were designed with small business in mind, not billion-dollar investment funds," he said.

Levin's bill advanced through the House, but the Senate proposal stalled in the Finance Committee. At a September hearing, Cantwell said, "Isn't, in an information age, access to capital even more critical than in the industrial age, as it relates to spurring more entrepreneurship?" Schumer insisted that any reform also apply to real estate and venture capital. "I want to make sure that New York partnerships are not singled out," he said. Grassley, referring to Schumer and private-equity firms, told Bloomberg News, "They contribute most of their money to the Democratic Party, and he wants to protect the income."

<<http://www.newyorker.com/cartoons/katz-2010-06-28>> "This human experiment has gone on long enough. Give the hippos control." June 28, 2010

As Barack Obama began campaigning in earnest for President, he seized on Wall Street reform as a way both to appeal to liberal values and to highlight Hillary Clinton's ties to the financial industry. On September 17th, on the floor of the Nasdaq exchange, in New York, he declared that a "mentality has crept into certain corners of Washington and the business world that says, 'What's good for me is good enough.'" The next day, during a speech at the nonpartisan Tax Policy Center, in Washington, he said that the carried-interest loophole was contributing to economic inequality: "We've lost the balance between work and wealth."

In November, the House voted to reform carried interest, but Baucus lacked the support to bring the Senate bill to a full committee vote.

After President Obama was sworn in, he was cautioned by Treasury Secretary Tim Geithner not to go after high finance too hard. Geithner worried about imperilling the fragile recovery, and he wanted to coax financiers into accepting other industry reforms. Even so, by 2010, when the recession had officially been over for several months, congressional Democrats were talking about closing the carried-interest loophole with renewed seriousness.

<> <>At that time, Carlyle and other firms were preparing public offerings, and the industry lobby seized on a little-discussed element of the reform efforts: the "enterprise-value tax," in private-equity parlance. Raising taxes on carried interest would apply not just to a partner's regular pay but also to the sale of a stake in a firm. Schwarzman, who still held a sizable stake in Blackstone, was particularly upset. Later, he described the period as "a war." He said, "It's like when Hitler invaded Poland in 1939." (He was widely criticized for the analogy, and apologized.)

In May of 2010, when Rubenstein returned to Capitol Hill, he was "the perfect good guy," a private-equity lobbyist told me. "Unlike these guys throwing themselves million-dollar birthday parties, David is donating the Magna Carta to charity." Evan Bayh, the Democratic senator from Indiana and the son of Rubenstein's former boss, was among those receiving visits from private-equity lobbyists, and soon Bayh was heard arguing that taxing "enterprise value" was unfair. Bayh, who left the Senate six months later, now works for Apollo, one of the largest private-equity firms. Asked to comment, he said through a spokeswoman that he "does not recall much about this given it was six years ago."

The debate unfolded on the floor of the Senate. (Democrats had strategically attached the reforms to a larger tax package, dodging the Finance Committee.) Schumer insisted, as he had in 2007, that the legislation had to apply equally to all sectors; yet by threatening a greater variety of industries the bill was likely to become unworkable. Former Representative Barney Frank, of Massachusetts, told me, "The best way to avoid supporting what is doable is to insist on making it un-doable. Schumer wanted to broaden the bill to death."

Soon Democratic senators with ties to venture capital and real estate were protesting. Mark Warner, of Virginia, who, elected two years earlier, had made a fortune as the founder of the venture firm Columbia Capital, co-authored a May 11th letter to Baucus urging that the Senate retain "a capital gains incentive for those who contribute to the viability of our start-up community—venture capitalists." The real-estate lobby, meanwhile, relied on senators like Robert Menendez, of New Jersey, for whom real-

estate interests were the second-largest source of contributions; and Kay Hagan, of North Carolina, a Schumer protégée who often lined up behind him on financial issues.

At that time, Obama was shepherding the Dodd-Frank financial-reform bill through Congress, and the White House did not intervene in the carried-interest fight. Speaking about the Administration, a former senior Democratic Senate aide told me, "They're judicious about using their lobbying—you want to use it where you're thinking you're going to be effective." The White House decided that its advocacy would not "move the needle one way or another."

Some support came from unexpected corners. On May 29th, Fred Wilson, the co-founder of Union Square Ventures and an early investor in Twitter, disputed on his blog the notion that reform would impinge on the flow of capital. "Changing the taxation of the managers will not reduce the amount of capital going to productive areas," he wrote. "It's time for asset managers to start paying their fair share of taxes. We are among the most highly compensated people in the world. And we've been getting a huge tax break for years."

Lobbyists knew that, with the midterm election season looming, there was little time to get a controversial bill passed, and that sixty votes were required to overcome an inevitable Republican filibuster. "You'd see lobbyists raising technical issues with Democratic staffers," Lily Batchelder, then the Democratic chief tax counsel for the Senate Finance Committee, told me. "It takes some time to educate staff members and educate their bosses that such issues are mostly smoke and mirrors"—techniques meant to stall the bill.

By June, the legislation had been weakened to the point that many ambivalent Democrats were mollified. But there were still holdouts, including Ben Nelson, a Nebraska Democrat, and the few moderate Republicans in the chamber—Olympia Snowe and Susan Collins, of Maine, and Scott Brown, who had received heavy Wall Street backing in his recent election. The former senior Senate aide told me, "Every time we'd do a whip count, we got to fifty-seven, fifty-eight. We never quite got to sixty."

<<http://www.newyorker.com/cartoons/steed-2013-03-11>> "When I go see a big pile of rocks, I want to be entertained." March 11, 2013

On June 8th, Rubenstein's cell phone rang as he was speaking to supporters of the Economic Club, at the Phillips Collection. He left the stage to take the call. Among those in the audience was Gary Shapiro, the consumer-electronics lobbyist who was Rubenstein's travel companion to Japan in the eighties. After a few minutes, Shapiro recalls, Rubenstein returned and said, "That was a senator. That one call just saved us on carried interest." (Rubenstein denies making this comment.)

<> On June 30th, in the last of several votes, the package came up three votes short. In the end, Batchelder says, the private-equity lobbyists "ran out the clock." Since 2010, when Republicans retook control of Congress, prospects for closing the loophole have not revived.

Rubenstein has maintained a good relationship with President Obama. In 2012, at the urging of the White House, Carlyle took a majority stake in a troubled Sunoco oil refinery near Philadelphia, the largest refinery on the East Coast. A few months later, Rubenstein defended Obama against charges that he is anti-business, telling Reuters, "Generally I think the Administration is quite open and accessible." In early 2014, Carlyle hired Obama's first chairman of the Federal Communications Commission, Julius Genachowski, as a managing director and partner in its U.S. buyout team.

Obama has continued to invoke carried-interest reform as a way to raise revenue. Rubenstein, who no longer has to contend with any real attempts to close the loophole, has little to gain by insisting that it be retained. Instead, he characterizes reform efforts as a distraction. He told Charlie Rose in 2012, "Our bigger problem isn't carried interest. Our bigger problem is the one-trillion-dollar annual deficit and the sixteen trillion dollars of debt we have." At the Credit Suisse forum in 2013, Rubenstein said of the potential savings from closing the loophole, "It's a very modest amount of money."

<> Victor Fleischer disagrees. He believes that the revenue gained by loophole closure would be many times as much as official projections, which have ranged from fifteen billion dollars over ten years to twenty-five billion dollars. Government models assume that private-equity firms would find ways to keep categorizing their incomes as capital gains, even once the loophole was closed. Fleischer asked me, "If the legislation would be so easy to get around, why do they spend so much time, money, and effort to

defeat it?"

Writing in the Times in June of 2015, Fleischer analyzed the most recently available I.R.S. income data, which are from 2012, and described a technique of approximating the carried interest generated by financial firms. (Investment funds are not required to report that figure outright.) He estimated that, in 2012, one subset of financial firms had generated forty billion dollars in carried interest, taxable at the capital-gains rate. Had the loophole been closed, the Treasury would have taken in eight billion additional tax dollars, or eighty billion over ten years, from just this one subset. He also often argues that the government estimates could not be right, given that Schwarzman alone made around seven hundred million dollars in each of the past two years, resulting in annual tax savings of close to a hundred million dollars for a single person.

Last October, at the Carnegie ceremony, Rubenstein told me, "I don't think anything will get done until comprehensive tax reform is discussed and everything's looked at." This position is both an acknowledgment that, in this election cycle, popular sentiment has shifted against the loophole, and an evasion, because of the unlikelihood of broad tax reform. Although the latest attempt to close the loophole came from Dave Camp, a Republican congressman from Michigan, as part of a 2014 plan to overhaul the tax code, the Speaker at the time, John Boehner, when asked about Camp's plan, said, "Blah, blah, blah." Boehner's replacement, Paul Ryan, of Wisconsin, has said that comprehensive tax reform will not be taken up until 2017 at the earliest.

The easiest way to close the loophole would be to equalize the rates on capital gains and regular income, as was done in 1986, but this would encounter staunch Republican opposition in a legislative fight. Marco Rubio, whose chief campaign fund-raiser is Wayne Berman, now the head of Blackstone's in-house lobbying operation, is proposing to do away with capital-gains taxes entirely.

Major philanthropists today do not quote indiscriminately from Andrew Carnegie's "Gospel." In one passage, Carnegie writes that making a large charitable gift is "a much more potent force for the elevation of our race" than dividing the money into "trifling amounts" for distribution as donations or higher wages, which would likely be "wasted in the indulgence of appetite." He says that "even the poorest can be made to see this."

David Rubenstein's patriotic philanthropy can be seen as a way of establishing the level of control over his wealth that Carnegie enjoyed. In Carnegie's time, there was no federal income tax; charity was the primary means the rich had of giving back to society, and they could, of course, determine the size of their contributions. The super-wealthy now view taxes more or less the way Carnegie viewed higher wages, or alms spread among the needy: as more likely to be frittered away than if they bestowed the money themselves. The tax code supports this view, making charitable giving tax-deductible. By 2013, the amount written off by all taxpayers was more than forty billion dollars annually. The wealthy benefit the most, because they are deducting income that would otherwise be taxed at the highest personal rate.

<<http://www.newyorker.com/cartoons/shanahan-2002-09-09>> "I've never actually stormed a castle, but I've taken a bunch of siege-management courses." September 9, 2002

<>The Library of Congress dinners remain one of Rubenstein's most useful tools for strengthening his influence. Last November, the guest was Robert Caro, speaking about Lyndon Johnson. There were ten tables, with ten settings each, and two red armchairs positioned on risers at the front of the room. Among the members of Congress who attended were several Democratic senators who had figured prominently in the carried-interest debate: Chuck Schumer, Mark Warner, and Kay Hagan, the Schumer protégée, who lost her North Carolina seat in 2014.

Representative Bill Posey, a Florida Republican, stepped outside after dinner. "I love these things—they're out of the park," he told me. "They're so enlightening about history." Posey was unaware that Rubenstein paid for the dinners. One staff member at the library, referring to earlier events, told me, "I looked around and thought, This is pretty chummy here. These members of Congress don't even know they're being lobbied."

Recently, I spoke with Morris Pearl, who in 2014 retired as a managing director at BlackRock, the asset-management firm, to become chairman of the Patriotic Millionaires, a group of wealthy advocates for higher taxes on the rich, which was organized in 2010. (The membership now numbers about two

hundred and includes Norman Lear, the TV producer, and Leo Hindery, Jr., a private-equity executive who has for years supported closing the carried-interest loophole.) I asked Pearl whether philanthropy mitigated the need for reform. "We need to make collective decisions by our elected representatives on how to spend our money," he said. "It's not up to each individual person to decide how to spend the money."

On November 18th, Pearl joined Sander Levin, now the top Democrat on the House Ways and Means Committee, at a press conference to renew the call for closing the carried-interest loophole. Levin said, "There's more and more insistence in this country on fairness and a belief that this institution does not respond to the circumstances of the typical family and the typical worker." He told me, "Philanthropic contributions don't answer the need for tax fairness. Under that theory, why not just lower the tax rate still more and the rich will have more money to give away?"

<>Many of today's Wall Street philanthropists win the public's esteem by giving away money that, without the loophole they've fought to protect, would not all have been theirs to donate. "I don't want to bash the philanthropy, because it does good," Victor Fleischer told me. "But we're creating what's essentially a parallel system, where a small number of individuals control quasi-public spending, and that will reflect their values and not democratic values." Of Rubenstein, he said, "It's great that he's helping out with the Washington Monument. But, if we had a government that was better funded, it could probably fix its own monuments." ♦

This piece is a collaboration between The New Yorker and ProPublica.

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**From:** [John Del Cecato](#)  
**To:** [Yazgi, Stephanie](#)  
**Subject:** Re: FYI  
**Date:** Wednesday, March 16, 2016 10:55:58 AM

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I don't unfit

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**From:** Stephanie Yazgi <[syazgi@cityhall.nyc.gov](mailto:syazgi@cityhall.nyc.gov)>  
**Date:** Wednesday, March 16, 2016 at 10:34 AM  
**To:** John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** RE: FYI

cool! That's 30 mins from my hometown of Jacksonville  
unfortunately we took a turn for worse in our election last time around  
know anyone who might have lauren's contact info?

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**From:** John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
**Sent:** Wednesday, March 16, 2016 9:38 AM  
**To:** Yazgi, Stephanie  
**Subject:** FYI

<http://www.wuft.org/news/2016/03/15/poe-defeats-braddy-in-gainesville-mayoral-race/>

**From:** [Mark Skidmore](#)  
**To:** [Geri](#); [Preeti Wali](#); [Jacob Sittig](#); [Tom Snyder](#); [Salazar-Rodriguez, Prisca](#)  
**Cc:** [jfdc](#)  
**Subject:** Re: Meeting with the Mayor- Team Bully Pulpit Interactive  
**Date:** Wednesday, March 23, 2016 10:56:39 AM

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Thank you Geri!

We would be very happy to discuss our thoughts/ideas and also happy to share/send notes ahead of time. Please let us know what works best for the Mayor yourselves and John in the coming days and weeks.

All our best,

Mark

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From: Geri Prado <geri@progressiveagenda.us>  
Sent: Wednesday, March 23, 2016 9:46 AM  
To: Mark Skidmore; Preeti Wali; Jacob Sittig; Tom Snyder; Salazar-Rodriguez, Prisca  
Cc: John Del Cecato  
Subject: Meeting with the Mayor- Team Bully Pulpit Interactive

Hi everyone:

I'm linking you all together to set up a time in the near future with the Mayor and his team. The Mayor met Mark and Jake at Gracie but Preeti is new to the team and will be a part of briefing and debriefing with all of you

Purpose:

- BPI: I think you should walk through the new website and see when they'd want it to go live and who their liaison will be.
- Discuss potential program when Progressive America is up and running again and potential campaigns around the Mayors work. they have great ideas on the work he's doing now in the context of PA and other with the potential of a lot of list growth that would be beneficial on multiple fronts
- Tom- give direction on collateral for the BPI team

I'm copying John as I think he should also be a part of this if I am not and can help facilitate on the NY end.

I'll leave to you all but I definitely think part of this should be with the Mayor so he can see this amazing tool (the website) they've designed and the potential resource it could be for signers, the organization long term and see if it fits his vision.

The other aspects can be between staff- who will take over the management of it and what you want day to day.

Thank you—

Geri

**From:** B  
**To:** FLONYC; jfdc  
**Subject:** Fw: OBSERVER: Opinion: Bill de Blasio's Big Moment  
**Date:** Thursday, March 31, 2016 9:46:37 AM

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Interesting

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**From:** Clips <Clips@cityhall.nyc.gov>  
**Date:** Thu, 31 Mar 2016 13:27:31 +0000  
**To:** Clips<Clips@cityhall.nyc.gov>  
**Subject:** OBSERVER: Opinion: Bill de Blasio's Big Moment

**Opinion: Bill de Blasio's Big Moment**

NY OBSERVER - Brent Budowsky

<http://observer.com/2016/03/bill-de-blasios-big-moment/>

New York Mayor Bill de Blasio is America's leading progressive populist mayor who combines a powerfully reformist political philosophy with a need to govern the city that never sleeps with a strong hands-on leadership every hour of every day.

While he has ably managed city government and superbly led New York during significant terror threats, Mr. de Blasio has earned a prominent role in the pantheon of national progressive leaders alongside Senator Bernie Sanders, Senator Elizabeth Warren, Senator Sherrod Brown and former and hopefully future Senator Russ Feingold of Wisconsin, among others.

What has made Mr. de Blasio so valuable to the city he leads and Democrats nationally has been his ability to stand for high ideals in the tradition of leaders named Roosevelt and Kennedy, while administering an apparatus of the world's largest municipal government on a daily, hands-on basis.

The late former mayor John Lindsay, who I was privileged to work for as a very young man, once said that being mayor of New York is the second toughest job in the nation. How right he was!

As the political eyes of the nation soon turn to New York for the April 19 presidential primary the mayor will assume a vital role that will continue through the Democratic National Convention and the general election in November, and beyond.

Regarding the two leading Democratic presidential candidates, my long held and often stated view is that Hillary Clinton is superbly qualified to be president while Mr. Sanders is the progressive conscience of the Democratic Party whose leading role in national politics has only begun.

Let me also repeat here my long held and often stated hope that both candidates will campaign by offering a positive vision for the future. Fair and constructive criticism between the candidates is right and proper so long as the tone is respectful and civil and the purpose is to achieve the maximum possible progressive reformation of America, which will ultimately require a united front among Democrats and electing more progressive Democrats to the



House, Senate and statewide office.

The nomination by Republicans of Donald Trump could bring Armageddon for what progressives stand for, but it also creates the possibility of a landslide victory for Democrats and progressives with both Mr. Sanders and Ms. Clinton running far ahead of Mr. Trump in polls.

Those of us who are progressive and populist are outraged the obstructionist efforts of Republicans in Washington to prevent the confirmation of a new Supreme Court justice and force a government shutdown of a Supreme Court that will be gridlocked by 4-4 votes on crucial matters of justice in America.

Few issues are more important to the future of the nation than the battle for the future of the Supreme Court, which could define the course of justice in America for a generation. On this great matter there is complete agreement between Ms. Clinton and Mr. Sanders for one historic direction, and complete agreement between Mr. Trump and Ted Cruz for the opposite—and in my view catastrophic—direction for the rule of law.

In a similar vein Democrats can witness the GOP campaign between two extremist candidates, Mr. Trump and Mr. Cruz, either of whom would take America on what we progressive populists believe would be a dark and dangerous path.

As the Democratic campaign reaches New York, and then the national convention, and then the general election Mr. de Blasio can, should and I believe will play a critical role. He is a genuine and influential progressive leader who has earned great respect from progressives in what we might call the Sanders-Warren wing of the party while he is a long-time friend, former campaign manager and supporter of Ms. Clinton.

Let's remember that great progressive presidents such as Franklin Delano Roosevelt and John F. Kennedy had to build politically winning and governing coalitions. As Democrats in 2016 seek to build a coalition that can win the general election and lead the nation with a successful progressive governing coalition, Mr. de Blasio is positioned to play a central role.

Leading progressive voices such as Mr. de Blasio, Ms. Warren, Mr. Brown and Mr. Feingold have great moral credibility with Mr. Sanders and his supporters and substantial governing and political clout with Ms. Clinton and her supporters. They can light the flame of the progressive movement—and I deliberately use the word movement—while bringing the Clinton and Sanders campaigns and supporters closer together behind a progressive platform seeking a mandate to govern and the ability to govern.

No mission is more important to the achievement of progressive goals than the election of more progressive Democrats to the House and Senate.

The future of America can be viewed as two alternate universes, to use a concept of theoretical physics.

One universe would be the election of an extreme Republican president with the continuation of a Republican Congress with the power to create a conservative Supreme Court majority to thwart justice in America for decades. The other universe would be the election of a progressive Democratic president with a mandate large enough to create a Democratic

majority in Congress and a liberal Supreme Court that would empower a new commitment to justice in America for decades.

Every progressive populist should go to sleep at night dreading the prospect of a Trump or Cruz presidency, but also dreaming of the prospect of a Democratic president and Congress and liberal Supreme Court majority.

For these reasons I have proposed that whoever is nominated for president—leading progressive Democrats such as Mr. Sanders, Mr. de Blasio and Ms. Warren—unite behind what I call a People's PAC to raise huge amounts of good clean money from large numbers of small donors. President Obama began this vision in 2008 and Mr. Sanders elevated it to new and spectacular heights in 2016.

The sky is the limit if the progressive cause becomes a continuing, lasting and powerful movement that can elect essential progressive Democrats and ultimately realize the campaign finance revolution Mr. Sanders champions and Ms. Clinton supports—ending the scourge of corruption brought by the five conservative men of the Supreme Court in its heinous Citizens United decision and replacing it with campaign donations that are of, by and for the people.

Mr. de Blasio can play a crucial role in the unfolding drama of choosing America's next leader and deciding the course of America's future. As the primary campaign soon shifts to New York, the man and the moment will come together which is great news for Democrats, America and the world.

**From:** [John Del Cecato](#)  
**To:** [B: FLONYC](#)  
**Subject:** Re: OBSERVER: Opinion: Bill de Blasio's Big Moment  
**Date:** Thursday, March 31, 2016 10:36:10 AM

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Love it

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**From:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Reply-To:** Bill de Blasio <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)>  
**Date:** Thursday, March 31, 2016 at 9:46 AM  
**To:** FLONYC <[FLONYC@cityhall.nyc.gov](mailto:FLONYC@cityhall.nyc.gov)>, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Subject:** Fw: OBSERVER: Opinion: Bill de Blasio's Big Moment

Interesting

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**From:** Clips <[Clips@cityhall.nyc.gov](mailto:Clips@cityhall.nyc.gov)>  
**Date:** Thu, 31 Mar 2016 13:27:31 +0000  
**To:** Clips<[Clips@cityhall.nyc.gov](mailto:Clips@cityhall.nyc.gov)>  
**Subject:** OBSERVER: Opinion: Bill de Blasio's Big Moment

### **Opinion: Bill de Blasio's Big Moment**

NY OBSERVER - Brent Budowsky

<http://observer.com/2016/03/bill-de-blasios-big-moment/>

New York Mayor Bill de Blasio is America's leading progressive populist mayor who combines a powerfully reformist political philosophy with a need to govern the city that never sleeps with a strong hands-on leadership every hour of every day.

While he has ably managed city government and superbly led New York during significant terror threats, Mr. de Blasio has earned a prominent role in the pantheon of national progressive leaders alongside Senator Bernie Sanders, Senator Elizabeth Warren, Senator Sherrod Brown and former and hopefully future Senator Russ Feingold of Wisconsin, among others.

What has made Mr. de Blasio so valuable to the city he leads and Democrats nationally has been his ability to stand for high ideals in the tradition of leaders named Roosevelt and Kennedy, while administering an apparatus of the world's largest municipal government on a daily, hands-on basis.

The late former mayor John Lindsay, who I was privileged to work for as a very young man, once said that being mayor of New York is the second toughest job in the nation. How right he was!

As the political eyes of the nation soon turn to New York for the April 19 presidential primary the mayor will assume a vital role that will continue through the Democratic National Convention and the general election in November, and beyond.

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**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [jfdc](#); [Snyder, Thomas](#)  
**Subject:** RE: <no subject>  
**Date:** Thursday, March 31, 2016 2:12:10 PM

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Ok – use call in # [REDACTED] Code: [REDACTED]

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**From:** John Del Cecato [mailto:jfdc@akpdmedia.com]  
**Sent:** Thursday, March 31, 2016 11:32 AM  
**To:** Salazar-Rodriguez, Prisca; Snyder, Thomas  
**Subject:** <no subject>

I've got to fly to Ottawa tonight at 830, but can call in for first part of the planning mtg

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [jfdc](#)  
**Cc:** [Snyder, Thomas](#)  
**Subject:** Re: <no subject>  
**Date:** Thursday, March 31, 2016 6:46:04 PM

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I don't see it starting till closer to 730

Sent from my iPhone

- > On Mar 31, 2016, at 11:32 AM, John Del Cecato <jfdc@akpdmedia.com> wrote:
- >
- > I've got to fly to Ottawa tonight at 830, but can call in for first part of the planning mtg

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [jfdc](#)  
**Subject:** Re: Call in.  
**Date:** Thursday, March 31, 2016 7:24:01 PM

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Call in

Sent from my iPhone

> On Mar 31, 2016, at 6:59 PM, John Del Cecato <jfdc@akpdmedia.com> wrote:  
>  
> Ok  
>  
>> On Mar 31, 2016, at 6:48 PM, Salazar-Rodriguez, Prisca <PSalazar-Rodriguez@cityhall.nyc.gov>  
wrote:  
>>  
>> Don't want to confuse things. Let's use the number on the calendar invite.  
>>  
>> Sent from my iPhone



**From:** [Geri Prado](#)  
**To:** [Bill de Blasio](#); [Snyder, Thomas](#); [jfdc](#)  
**Cc:** [Reese, Ezra \(Perkins Coie\)](#); [Berger, Henry](#)  
**Subject:** Resignation from President/Officer role- TPAC  
**Date:** Wednesday, April 13, 2016 10:49:05 AM  
**Attachments:** [PRADO Resignation as President Letter.docx](#)

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Honorable Mayor de Blasio  
Mr. Tom Snyder, Chief of Staff  
Mr. John Del Cecato, Partner of AKPD, Senior Advisory

Attached is my resignation as President of TPAC. Thank you again for this amazing opportunity to serve in an officer position. I will remain in the ED role as we work out details.

Respectfully,

Geri Prado

Geri Prado  
1315 W Street NW, #341  
Washington, D.C. 20009  
303-809-0449

April 13, 2016

The Progressive Agenda Committee  
3220 M Street, #103  
Washington, D.C. 20007

Honorable Mayor Bill de Blasio  
Tom Snyder, Chief of Staff, City of New York  
John Del Cecato, Senior Advisor, Partner of AKPD  
Henry Berger, General Counsel, City of New York  
Ezra Reese, Partner, Perkins Coie and TPAC Counsel

To Interested Parties:

As of today, I resign my position as President of the Board of The Progressive Agenda Committee. It has been an honor to be part of this effort and its mission in this capacity.

All decisions and responsibilities under this position will need to be transferred to another person yet unnamed and filed with the IRS.

Please feel free to call or email me with any questions at [REDACTED] or [REDACTED]. I can also still be reached at my TPAC address at [geri@progressiveagenda.us](mailto:geri@progressiveagenda.us) until my tenure as executive director comes to an end.

Respectfully,

Geri Prado

**From:** [Thomas Snyder](#)  
**To:** [PhilWalzak](#) [REDACTED]  
**Cc:** [Henry Berger](#); [Kadushin, Peter](#); [David Kieve](#); [Nicholas Baldich](#); [Kevin O'Brien](#); [jfdc](#)  
**Subject:** Re: Progressive Agenda  
**Date:** Friday, May 13, 2016 5:56:58 PM

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Perhaps the real obstacle to the City handling comment is it begs the question why not Geri? Who's in charge, etc...? We have never put out the fact that TPA no longer employs GP, and that we are in a hold mode. I suppose if City handles public comment about the 990 filing contents, we could just say if asked that Geri no longer works for TPA because (why?) and we are continuing to build the TPA network etc etc.

On Fri, May 13, 2016 at 5:50 PM, Phillip Walzak <[REDACTED]> wrote:  
i think it is a question on if it is the right look for City Hall to issue stmnts, as opposed to someone who is with or aligned w the actual entity itself?

On Fri, May 13, 2016 at 5:48 PM, Henry Berger [REDACTED] >  
wrote:

we are claiming in legal papers we ar filing next week that CONY is a "partner" and acting as part of the Mayor's Office. We have also said in a letter to JCOPE that TPA is functionality a successor to CONY. Why re we so reluctant to take ownership of this. For legal purposes its us but we don;t want to comment on it? I don't understand

On May 13, 2016, at 5:10 PM, Kadushin, Peter  
<[pkadushin@cityhall.nyc.gov](mailto:pkadushin@cityhall.nyc.gov)> wrote:

I think that would be best. I can address the City Hall related questions, but prefer questions directly relating to the filing be handled by RKK if possible.

And there won't be much to say.

---

**From:** Phillip Walzak [REDACTED]  
**Sent:** Friday, May 13, 2016 4:59 PM  
**To:** David Kieve  
**Cc:** Henry Berger; Tom Snyder; Nicholas Baldich; Kevin O'Brien; jfdc; Kadushin, Peter  
**Subject:** Re: Progressive Agenda

could RKK simply send an email in response to ppl on may 15, as she did TPAC before? or is that weird?

On Fri, May 13, 2016 at 2:53 PM, David Kieve <[dkieve@hilltoppublicsolutions.com](mailto:dkieve@hilltoppublicsolutions.com)> wrote:  
We don't have a contract with TPA.

On Fri, May 13, 2016 at 2:51 PM, Henry Berger <[berger@election-law.com](mailto:berger@election-law.com)> wrote:  
isn't this what Hilltop will cover

On May 13, 2016, at 2:17 PM, Thomas Snyder  
<[REDACTED]> wrote:

I don't think we want comments coming from the City.

On Fri, May 13, 2016 at 1:59 PM, Phillip  
Walzak <[REDACTED]> wrote:

W Geri out, who reps it now?

I ask bec on May 15 the filing comes out showing transfer  
from CONY and some payments, and we should have at  
least a comment prepared a whatever backup helps.

Who would that come from? should not come from City?

thanks

--

David Kieve  
Hilltop Public Solutions  
[\(202\) 298-3232](tel:2022983232) (office)  
[\(202\) 298-2168](tel:2022982168) (direct)  
[\(202\) 302-6578](tel:2023026578) (cell)  
dkieve@hilltoppublicsolutions.com

**From:** [Fialkoff, Gabrielle](#)  
**To:** [jfdc](#)  
**Subject:** ICYMI: Mayor's Fund Announces Youth Employment Partnership With Five Key NYC Industries  
**Date:** Wednesday, May 18, 2016 12:42:22 PM  
**Attachments:** [image001.png](#)

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Dear John—

Yesterday, we announced partnerships that have the potential to change the lives of young people and to impact New York City's workforce in meaningful ways by bringing together employers, government and non-profits to create pipelines into New York City's most influential industries. 126 employers in five of New York's largest sectors —hospitality, business services, media and entertainment, real estate, and fashion—will provide paid summer internships for New York's best and brightest students. It is my hope that summer jobs will be just the beginning of these partnerships as we seek to expand career building efforts.

Together we will build a pipeline of diverse, homegrown talent to ensure New York City's continued success.

We are so grateful for the support of all of the founding partners and host companies. If you are interested in hosting a summer intern this year, it is not too late! Please reach out to me and I am happy to connect you to our team.

Warm regards,  
Gabrielle



THE CITY OF NEW YORK  
OFFICE OF THE MAYOR  
NEW YORK, NY 10007

**FOR IMMEDIATE RELEASE:** May 17, 2016  
**CONTACT:** [pressoffice@cityhall.nyc.gov](mailto:pressoffice@cityhall.nyc.gov), (212) 788-2958

**FIRST LADY CHIRLANE MCCRAY, MAYOR'S FUND TO ADVANCE NEW  
YORK CITY AND NYC BUSINESS LEADERS ANNOUNCE 5 NEW INDUSTRY  
PARTNERSHIPS TO CONNECT STUDENTS TO NYC'S LEADING EMPLOYERS**

*At launch, 126 companies from media and entertainment, real estate, hospitality,  
business services and fashion industries are on board to support new career experiences*

***Industry partnerships will create 500 paid internship opportunities for high school and undergraduate college students for summer 2016***

***Initiative will bring together government, business and nonprofits with the NYC Center for Youth Employment to build pipelines of diverse, local talent and put young people on a path to career success***

**NEW YORK**— First Lady Chirlane McCray, the Mayor’s Fund to Advance New York City and leaders from New York City’s real estate, hospitality, business services, media and entertainment, and fashion industries today announced the launch of a new strategy and approach for creating career opportunities for New York City young adults. This initiative leverages new public-private partnerships with key city industries to both provide unique work experiences for young people and build a pipeline of talent for companies that is homegrown and diverse.

These partnerships will bring together industry stakeholders, including companies, trade associations and related City agencies, in unprecedented collaboration with the [NYC Center for Youth Employment](#), a Mayor’s Fund initiative that is dedicated to increasing and improving New York City’s youth employment services. The goal of the partnerships is to address private sector workforce needs, starting first with creating quality internship experiences and opening a dialogue on the employee skills valued by each sector.

So far, the Mayor’s Fund has signed on 126 companies in every borough and of all sizes to either host 500 students in paid, specialized internships this summer or sponsor those opportunities. These opportunities will all be privately funded with the support of founding partners: Time Warner, Hearst, Discovery Communications, Pearson, CBS Corporation, Citi Foundation, JPMorgan Chase, Deloitte, RBC Capital Markets, Guardian, the Real Estate Board of New York (REBNY), the Council of Fashion Designers of America (CFDA), NYC & Company, the New York City Economic Development Corporation (NYCEDC) and the Mayor’s Office of Media and Entertainment (MOME).

This announcement was made today at the headquarters of founding partner Time Warner by First Lady Chirlane McCray and Gabrielle Fialkoff, Senior Advisor to the Mayor and Director of the Mayor’s Office of Strategic Partnerships; Gary Ginsberg, Executive Vice President of Corporate Marketing and Communications at Time Warner Inc.; Deanna Mulligan, President and Chief Executive Officer of the Guardian; Bill Rudin, President of Rudin Management Company and Chairman of the Association for A Better New York; fashion designer Prabal Gurung; Fred Dixon, President and CEO of NYC & Company; and Melissa Smith, head of the JP Morgan Chase Corporate Bank for the Northeast Region and Chair of the Northeast Operating Committee.

“Great careers are often traced back to a first job as a lifeguard, a grocery store cashier, a pizza parlor dishwasher, or a summer camp counselor. We all start somewhere. But our young people are not the only ones who benefit from summer work experiences – our business community is in dire need of more qualified workers,” said **First Lady and Mayor’s Fund Board Chair Chirlane McCray**. “If New York City wants to remain the opportunity capital of the world, we need to bridge the gap between employer needs and employee skills. We need to bring business, government and nonprofits together to develop talent and channel it to our 21st century workplaces. That’s why we are building a jobs pipeline with our Center for Youth Employment and the five industry partnerships that we

are so proud to launch today.”

"On behalf of Time Warner, we are proud to be a founding partner in this important initiative. As someone who benefitted immensely from the internship opportunities I was afforded during my high school and college years, I know first-hand how transformative this program will be for the thousands of New York public high school students whose lives will be enriched by it. And for companies such as ours whose lifeblood depends on telling the world's best stories, having access to the trendsetters of tomorrow will be invaluable as we help shape the future of media through our film and television content," said **Gary Ginsberg, Executive Vice President of Corporate Marketing and Communications at Time Warner Inc.**

"By connecting students to New York City's leading employers for summer internships, we are equipping our next generation of leaders with the tools, experiences and exposure they need to flourish in the future," said **Bill Rudin, Vice Chairman & CEO of Rudin Management Company and Chairman of the Association for a Better New York.** "In addition to nurturing a talent pipeline from which our industries can draw, we are giving young people the opportunity to discover what they are passionate about and putting them on a path to success."

"Internships are often the foundation to a career in the fashion industry," said **Prabal Gurung, Creative Director of Prabal Gurung.** "They allow for students to gain firsthand experience and to explore different areas and interests, taking a deeper dive into the business. A challenge for many students is gaining access to these internships, so we are proud to be partnering with the Mayor's Fund and First Lady Chirlane McCray to improve access and help nurture tomorrow's talent."

"Guardian is proud to be a founding partner of the Center for Youth Employment. It is the responsibility of each of us across the public and private sector to continue to develop new ways of bridging the gap between corporations, schools and government to create jobs for those who need them. A way all companies can start now is by committing to two actions: internship and mentorship," said **Deanna Mulligan, President and Chief Executive Officer of Guardian.**

"JPMorgan Chase understands the crucial role summer employment plays in putting young people on the pathway to productive careers" said **Melissa Smith, Chair of the Northeast Operating Committee for JPMorgan Chase.** "We are proud to be a leading sponsor of the City's effort to increase the number of students who are able to benefit from a meaningful summer work experience."

"We know that our young people are struggling to transition from their education to a successful career. And we know that our city's businesses are looking to hire from a diverse, experienced workforce. With these five partnerships, we are combining the forces of government and the private sector to satisfy both of those clear needs," said **Gabrielle Fialkoff, Senior Advisor to the Mayor and Director of the Mayor's Office of Strategic Partnerships.** "These 500 internships will build true pipelines of trained talent for our growing industries, helping our youth to take the next step toward a great job, connecting our employers to loyal and eager future employees, and strengthening our city's economy overall."

“New York City’s thriving media and entertainment sectors offer unparalleled opportunities to build a meaningful career. MOME is committed to ensuring these industries reflect the diversity of our city itself, and to open doors for young New Yorkers from all backgrounds,” said **Media and Entertainment Commissioner Julie Menin**. “These internships will provide students with real-world experience and key connections that will surely enhance their future employment prospects. I thank all of our industry partners who were instrumental in bringing this initiative to life.”

“In order to ensure the future of our city, we must nurture talent that can build upon our success in every industry and in every corner of New York,” said **NYCEDC President Maria Torres-Springer**. “These paid summer internships with leading companies will provide students with the opportunity to gain vital career exposure, professional development training and mentorship, while assisting them in building the skills necessary to thrive in New York City’s workforce.”

“DYCD is proud to work with the Mayor’s Fund to ensure our young people get unique job opportunities to help them build the necessary skills to succeed and advance in any career path,” said **Department of Youth & Community Development Commissioner Bill Chong**. “Connecting our youth to unique paid internships in the fields of fashion, hospitality, real estate, media and entertainment will give participants in our Ladders for Leaders program first-hand, real world job experience with the most dynamic companies in the city as they prepare to become our next generation of influencers.”

“The tourism industry supports hundreds of thousands of good-paying jobs in every borough, serving as an essential gateway to the middle class for many New Yorkers,” said **Fred Dixon, President and CEO of NYC & Company**. “Through this unique partnership, young New Yorkers will gain valuable experience from leaders in the New York City tourism industry, and businesses have access to motivated, local talent. NYC & Company is proud to partner with the First Lady and Mayor’s Fund to strengthen the tourism industry, its workforce, and young New Yorkers’ professional development.”

“The real estate industry is proud to partner with the Mayor’s Fund on this important program, which provides public high school students with invaluable work experience while also exposing them to a range of exciting career opportunities,” said **Tishman Speyer President and CEO Rob Speyer, who also serves as Chair of both the Board of Advisors for the Mayor's Fund to Advance New York City and the Real Estate Board of New York**. “Tishman Speyer is a long-time partner with the City on its internship initiatives, and we are excited to welcome a new group of exceptional young adults again this summer.”

“I’ll never forget my experience as a law firm intern when I was an undergraduate and how it helped prepare me for my career. Similarly, our members recognize how critically important hands-on work experience in a professional environment is to a student’s development,” said **John H. Banks, III, President of the Real Estate Board of New York**. “We are committed to furthering the expansion of quality internships being offered through this initiative and investing in students seeking opportunities to kick-start their careers.”

“RBC is committed to supporting New York City's youth,” said **Blair Fleming, Head of RBC Capital Markets in the United States**. “Partnering with the Mayor’s Fund is one



way of giving back to and enriching our community, and we are delighted to have this opportunity. We are excited to continue our mission of creating opportunities for young people in NYC through our many partnerships and events, such as RBC Race for the Kids, and to advancing an agenda of philanthropy and diversity.”

“Most fashion careers start with the internship, which offers valuable insights into the industry. By partnering with the Mayor’s Fund to Advance New York City and the New York City Economic Development Corporation, the CFDA is providing high school students and college undergraduates with the opportunity to become tomorrow’s fashion leaders,” said **Steven Kolb, President and Chief Executive Officer of the CFDA.**

“We are proud to continue our collaboration with Mayor de Blasio, First Lady McCray, and the NYC Center for Youth Employment to connect more young people with summer job opportunities,” said **Brandee McHale, President of the Citi Foundation.** “These first-job experiences provide the workplace and leadership skills crucial to career success and the early money management know-how that can help build a strong financial future.”

“Internships are crucial to the media and entertainment industry as well as the entire business sector. Much like our young people need exposure and work opportunities to prepare them for careers, businesses are in need of more diverse and experienced talent. Discovery is proud to be one of the founding partners of this new initiative, which is investing in the future of our students and the future of business,” said **Adria Alpert Romm, Chief Human Resources and Global Diversity Officer at Discovery Communications.**

“Deloitte recognizes that preparing today’s students to be tomorrow’s leaders is beneficial for our communities. Through supporting initiatives like this, we are able to demonstrate our commitment to help grow and develop the workforce of the future,” said **Steve Gallucci, New York Tri-State managing partner, Deloitte LLP.**

“Given the demand for jobs from our young people, this initiative is another step in the right direction. Increased jobs for youth is essential and I look forward to working with this administration in increasing even more opportunities,” said **Council Member Jumaane D. Williams.**

“I am pleased to see these partnerships being developed across sectors. Working with business leaders is a critical component in providing meaningful employment opportunities for New York City’s young people. We must take advantage of our City’s thriving business sector to build these collaborations, a foundation on which we should continue to expand and grow the City’s support for youth,” said **Council Member Julissa Ferreras.**

“When the Mayor’s Fund launched the Center for Youth Employment one year ago, our goal was to join forces with private sector to develop a new approach to our city’s youth employment services – one that works for both our youth and our employers. The result is the incredible partnerships that we are launching today,” said **Darren Bloch, Executive Director of the Mayor’s Fund to Advance New York City.** “Through these specialized internships, we are opening new doors for our city’s students to gain needed skills, while also supporting the talent demands of both small and large employers in our city’s most active and iconic industries. It is a true win-win for our youth, our businesses and our

city.”

“The NYC Center for Youth Employment is focused on creating work opportunities that help our young people to identify their career interests and prepare them to thrive in their chosen fields,” said **David Fischer, Executive Director of the NYC Center for Youth Employment**. “By involving employers who best know the skills they need and the credentials, attributes and experiences they most value in their employees, these five partnerships will help to put hundreds of young adult New Yorkers on a path to success.”

Over the past five years, New York City’s high school graduation rate has improved to 70 percent, but only 33 percent of graduates are considered college or career ready. At the same time, one out of every three American companies has openings for which they can’t find qualified workers, and only 10 percent of companies report having recruitment outcomes that meet their diversity goals.

These partnerships will help to address these clear challenges, by providing more opportunities for young adult New Yorkers to gain exposure and experience that will prepare them for jobs and careers. At the same time, they will enable employers in key fields to help construct workplace opportunities for young people in their sector that build necessary skills and connectivity, creating true pipelines of diverse talent into their industries.

The partnerships will also result in feedback loops within these sectors, including clinics with participating employers. Employers and businesses know their industries best, and their responses and opinions will assist both the City and the private sector in better understanding the skills needed for success, where entry-level jobs exist, and how to shape internship experiences so that work for both students and business.

The 500 students who will participate in these internships will be selected from the NYC Ladders for Leaders program. A nationally recognized program administered by the NYC Department for Youth and Community Development, Ladders connects high achieving high school and college students with paid, professional summer internships within leading large and small businesses, nonprofits and government agencies citywide. These industry partnerships will further specialize the opportunities available through Ladders for Leaders.

Each Ladders for Leaders candidate is selected through a rigorous application process and receives 30 hours of pre-employment training. This year’s program will begin in July 2016 and will last for six weeks, with students working for a minimum of 25 hours per week.

This initiative is part of the NYC Center for Youth Employment’s ongoing efforts to create pipelines of young talent into our city’s industries, in order to build employment services that meet the needs of both young adult New Yorkers and city business. Launched one year ago by the Mayor’s Fund, the NYC Center for Youth Employment has a specific goal of supporting 100,000 unique work-related experiences each year, including high-quality summer jobs, career exposure, skills-building, and supportive mentorships, by 2020. In collaboration with City agencies, employers and other stakeholders, the Center works toward expanding effective programs and filling in gaps to strengthen the overall system of work experience and career exploration services for youth.

### **Real Estate Industry**

The Mayor's Fund is collaborating with founding partner REBNY to identify employers in the real estate industry that can best offer real world training through 100 paid internships this summer. So far, the following real estate companies have signed on to this partnership, by either committing to host young people this summer or sponsoring internships at other real estate companies:

- The Brodsky Organization
- Cushman & Wakefield
- Douglaston Development
- The Durst Organization
- Jack Resnick & Sons, Inc.
- Jamestown LP
- Rockrose Development Corp.
- Rudin Management Company, Inc.
- SL Green Realty Corp.
- Tishman Speyer
- Two Trees Management Co.
- Vornado Realty Trust

### **Media/Entertainment Industry**

The Mayor's Fund has joined forces with founding partners MOME, Time Warner, Hearst, Discovery Communications, Pearson and CBS Corporation to create the *Media & Entertainment Momentum Fund*. This partnership will offer 100 summer internships within the city's large and small media and entertainment companies, including but not limited to production, design, post-production, and stagecraft. MOME will financially back 30 of those internships and the four founding partners will support the remaining 70 internships. So far, the following media and entertainment companies have signed on to this partnership, by either committing to host young people this summer or sponsoring internships at other media and entertainment companies:

- A to Z Media
- A2IM ( American Association of Independent Music)
- Access Theater
- Advenutre Pants TV
- Atlantic Pictures
- AudioSalad
- CariBEING
- Casbah Pictures
- CBS Corporation
- Cowboy Bear Ninja Productions
- DE | 1989
- Decker Design Inc.
- Discovery Communications
- Downtown Music Publishing
- En Garde Arts
- Ense

- Epic Theatre Ensemble
- Firelight Films
- Gold Village Entertainment
- Havas
- Hearst
- Limebeat
- Lower Manhattan Cultural Council (LMCC)
- Marauder
- Ma-Yi Theatre Company
- Merry Bright Music Enterprises
- New York Musical Festival
- Panavision
- PaperCutz
- Pearson
- Rada Films
- Song Trust
- Take Two (Zelnick Media Corporation)
- The New Group
- The Public Theater
- Theatreworks USA
- Time Warner
- TommY BoY Entertainment
- Vineyard Theatre
- VP Records
- Workman Publishing

### **Hospitality Industry**

The Mayor's Fund is working with founding partner NYC & Company to secure 100 internships throughout New York City's hospitality industry. These internships will be sponsored by participating employers, hospitality companies and NYC & Company. So far, the following hospitality companies have signed on to this partnership, by either committing to host young people this summer or sponsoring internships at other hospitality companies:

- 87am
- American Airlines
- Born Hotels
- The Broadway League
- CityExperts
- Convene
- LaGuardia Plaza Hotels
- Manhattan by Sail
- Modell's Sporting Goods
- New York Cruise Lines
- NY Marriott Marquis
- Patina Group
- RAYMI Restaurant
- Statue Cruises (Hornblower)
- Wave Hill

## **Business Services Industry**

The Mayor's Fund is working with founding partners JPMorgan Chase, Citi Foundation, Deloitte, RBC Capital Markets and Guardian, as well as the Association for a Better New York and New York City's borough-based Chambers of Commerce and Business Improvement Districts to coordinate 100 internship placements for this summer. Internships will be financially backed by founding partners and participating employers. So far, the following business services companies have signed on to this partnership, by either committing to host young people this summer or sponsoring internships at other business services companies:

- Amalgamated Bank
- Bernard Herold, Investments
- Beyer Blinder Belle Architects & Planners LLP
- Blackstone
- Boies, Schiller, Flexner LLP
- Boston Consulting Group
- Citi Foundation
- Con Edison
- Cooley LLP
- Deloitte
- HAKS Construction
- HFZ
- Hughes Hubbard and Reed
- Guardian
- JPMorgan Chase
- Kramer Levin Naftalis & Frankel, LLP
- Mayerson & Associates
- Paulson & Co

## **Fashion Industry**

In March, the Mayor's Fund, the CFDA and the NYCEDC launched [\*NYC Fashion Forward\*](#), committing to pair 100 students with paid internships at both small to mid-sized and large fashion employers citywide. *NYC Fashion Forward* has since secured 38 fashion companies to provide all 100 internships for the summer of 2016. NYCEDC is financially backing 60 summer jobs, while the remaining 40 positions will be employer-funded. The following fashion employers have committed to host young people this summer:

- 3.1 Phillip LIM
- Alice & Olivia
- B. Michael America
- Barney's
- Cadet
- CFDA
- Coach
- Create-A-Marker
- Cynthia Rowley
- David Wolfson & Associates, Inc
- Design Incubator
- Designers & Agents
- DKNY
- DVF Studio
- DYE-Namix
- Haskell
- J.Crew
- K/LLER Collection
- Kate Spade & Company
- Krupp Group
- Lord & Taylor
- LuLu Frost
- Macy's
- Maison De Mode
- Melissa Joy Manning
- Misha Nonoo
- New York Embroidery
- Nicholas K
- Nicole Miller
- Opening Ceremony
- Ovadia & Sons
- Prabal Gurung
- Rachel Comey
- Ralph Lauren
- The Sak Brand
- Tommy Hilfiger
- Williamson PR
- ZAC Posen

###

**From:** [Viguers, Jonathan](#)  
**To:** [Kadushin, Peter](#); [jfdc](#); [Snyder, Thomas](#); [O'Brien, Kevin](#); [nbaldick@hilltoppublicsolutions.com](#); [Caquias, Paula](#); [Berger, Henry](#); [Almonte, Catherine](#); [Wiley, Maya](#); [Arslanian, Kayla](#); [Wolfe, Emma](#); [Jonathan@berlinrosen.com](#); [Salazar-Rodriguez, Prisca](#)  
**Subject:** MBDB: Conference Call  
**Date:** Sunday, May 22, 2016 6:31:58 PM

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Please dial in

**MBDB: Conference Call**

Scheduled: Sunday, May 22, 2016 from 6:30 PM to 7:00 PM

Location: Call In # [REDACTED] Code: [REDACTED]

Invitees: Kadushin, Peter , jfdc , Snyder, Thomas , O'Brien, Kevin , Nick Baldick , Caquias, Paula , Berger, Henry , Almonte, Catherine , Wiley, Maya , Arslanian, Kayla , Wolfe, Emma , Jonathan Rosen , Salazar-Rodriguez, Prisca

sent from a mobile device.

**From:** [Pham, Linda](#)  
**To:** [jfdc](#)  
**Subject:** RE: Save the Date: Gracie Mansion Conservancy Benefit, October 17  
**Date:** Monday, September 12, 2016 4:37:00 PM

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Good afternoon John Del Cecato,

I hope your week is starting out well. We wanted to follow up with you on your attendance to our **Gracie Mansion Conservancy Benefit Dinner** on Monday, October 17<sup>th</sup>, 2016. For your convenience please select your tickets and let us know how you like to be listed as in our program directly at <http://www1.nyc.gov/site/gracie/donate/donate.page>.

Thank you so much for your time and generosity in preserving Gracie Mansion.

We look most forward to hearing from you.

Warm Regards,

***Linda Pham***

*The Gracie Mansion Conservancy*

181 East End Avenue @ 88<sup>th</sup> Street

[direct](#) 212-676-3060 | [gracie tours](#)



**From:** [John Del Cecato](#)  
**To:** [Chiu, Bess](#)  
**Subject:** Re: FOIL notification - pt. 4 of 4  
**Date:** Thursday, September 15, 2016 2:28:46 PM

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Got em, thanks

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**From:** "Chiu, Bess" <bchiu@cityhall.nyc.gov>  
**Date:** Thursday, September 15, 2016 at 2:25 PM  
**To:** JFDC <jfdc@akpdmedia.com>  
**Subject:** FOIL notification - pt. 4 of 4

Part 4

Bess Chiu  
Associate Counsel  
Office of the Counsel to the Mayor  
212-341-5092 | bchiu@cityhall.nyc.gov

**From:** [Fialkoff, Gabrielle](#)  
**To:** [jfdc](#)  
**Subject:** \$20 Million in Private Donations Raised for Mayor de Blasio's Computer Science for All Initiative  
**Date:** Thursday, September 22, 2016 4:22:24 PM  
**Attachments:** [image001.png](#)

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**MAYOR'S OFFICE OF STRATEGIC PARTNERSHIPS  
CITY HALL  
NEW YORK, NY 10007**

Dear John --

Today, we are proud to announce that in one year, we have raised \$20 million, trained over 450 teachers, and have expanded Computer Science education to nearly 250 schools as part of Computer Science for All, a landmark ten-year public-private initiative to bring CS education to all 1.1 million NYC public school students.

Please see below for the full release and for more information on CS4All.

Warm regards,  
Gabrielle

**\$20 MILLION IN PRIVATE DONATIONS RAISED FOR MAYOR DE BLASIO'S  
COMPUTER SCIENCE FOR ALL INITIATIVE**

*Program has already reached 246 schools and trained more than 450 teachers*

*Goal of universal access to computer science education for 1.1 million students ahead of  
progress*

**NEW YORK**—Mayor Bill de Blasio, Schools Chancellor Carmen Fariña and Gabrielle Fialkoff, Senior Advisor and Director of the Office of Strategic Partnerships, announced today that Mayor de Blasio's Computer Science for All (CS4All) initiative has raised \$20 million in private funding. The fundraising campaign is half-way toward meeting a \$40 million goal that will ultimately be matched in public funding for one of the cornerstones of the Mayor's Equity and Excellence education reforms.

Today, 246 elementary, middle and high schools across the city are participating in CS4All. More than 450 teachers are receiving rigorous training to bring computer science instruction to their schools. CS4All gives students the computational thinking, problem solving and critical thinking skills necessary for college and professional success. Last September, the Mayor announced that the City would be bringing the program to every elementary, middle, and high school by 2025.

“Last year we announced an ambitious plan to bring computer science education to every public school student by 2025 – making New York City the largest school district in the country to do so. Today, we are announcing real strides in completing our goal,” said **Mayor Bill de Blasio**. “The city’s tech industry is growing, yet before Computer Science for All, fewer than five percent of our public school students had even the most basic skills necessary to apply for these jobs. Through this program, we’re laying the groundwork today so that our kids can apply for these jobs tomorrow.”

The initiative is a model for effective public-private partnerships, with the City of New York and the private sector bearing programmatic costs equally. Today the Mayor announced new commitments from: Math for America (MfA); Robin Hood Education and Technology Fund, co-chaired by David Siegel and John Overdeck; Paulson Family Foundation; Alexandria Real Estate Equities, Inc.; the Hutchins Family Foundation; Association for a Better New York and the Rudin Family Foundation; Wachtell, Lipton, Rosen & Katz; Ron Conway, Founder, SV Angel; and Nancy and Alan Schwartz. Founding partners Fred Wilson and CSNYC, Robin Hood and the AOL Charitable Foundation, as well as early investment from AT&T that helped make the initiative possible. Public dollars support the infrastructure and human capital needed to pull off what is the largest effort of its kind. Private dollars support the training of nearly 5,000 teachers over the next ten years. These funds are overseen and administered by the New York City Fund for Public Schools.

“Computer Science for All is a cornerstone of equity and excellence in our public schools – these are the skills our students need to be successful in high school, college, and careers in the 21st century,” said **Schools Chancellor Carmen Fariña**. “This isn’t just for particular students from particular backgrounds; learning how to think critically and computationally, and how to create with technology, must be for all students. I thank our private partners for recognizing the importance of this initiative and for their investment.”

“The Mayor’s vision for New York City schools will put a new generation on the path toward success,” said **Gabrielle Fialkoff, Senior Advisor to the Mayor and Director of the Office of Strategic Partnerships**. “Through this landmark public-private partnership, we will level the playing field for every student in every borough. Computer Science for All is an investment in creating opportunities for all of our young people, particularly in a global economy where technology is integral to every industry.”

Through the implementation of this ten-year initiative, New York City will be the largest school district in the country to provide computer science education to all students, particularly populations underrepresented in tech including girls, African-American and Latino students and students from low-income families. Most students in public schools traditionally either lack access to computer science or gain these skills too late. Early and widespread exposure to computer science is key to breaking down gender and racial

barriers, leading to greater diversity and equality in the tech sector and relevant industries. The initiative promotes critical skills like thinking creatively, working as a team, and interacting with technology, as well as technical skills that will power the 21st century economy.

Computer science education at the scale of New York City's public school system, encompassing 1.1 million students, will allow a new generation to be active creators of technology. By expanding access to computer science throughout NYC public schools, CS4All will also promote the cultivation of local and diverse talent for the City's own workforce, including technology, and have a ripple effect across the country, where only a quarter of professional computing jobs are held by women and less than ten percent are held by African-Americans and Latinos.

Of the 246 schools participating in Computer Science for All programs, 98 are offering full-year courses or multi-year sequences including AP Computer Science Principles, the Software Engineering Program (SEP) and the SEP Jr. program for elementary schools. Teachers from the remaining schools have participated in the "CS Track" of the Department of Education's STEM Institute and received intensive training to implement rigorous, hands-on CS lessons and units in their schools. Through teachers' participation in these programs, students in elementary, middle and high school will learn the fundamentals of computer science, such as coding, robotics and web design.

By 2025, all New York City public school students will receive at least one meaningful, high-quality computer science unit or course at each school level: elementary, middle, and high school. The centerpiece of the initiative is the training of nearly 5,000 teachers who will, by year ten, bring computer science to more than 245,000 students each year.

Importantly, many of these students will be prepared to fill the 200,000 additional technology jobs that New York City's employers will create over the next decade while *all* graduates will be equipped with soft skills needed to successfully navigate the 21st century economy. Together, the Equity and Excellence initiatives will support progress across all schools so that, by 2026, 80 percent of students graduate high school on time, two-thirds of graduates are college ready and all students are reading on grade level by the end of 2nd grade. More information on Equity and Excellence is available [online](#).

"I am very gratified to see so many leaders of the private sector in NYC get behind CS4All. This is the kind of transformational effort that requires the support of both government and the private sector. Together we are making sure that all of our students in NYC are trained in the skills that they need to be successful in the private sector and really any sector. So it makes sense that everyone is coming together to support this work," said **Fred Wilson, Founder and Chairman of CSNYC Partner and Union Square Ventures.**

"Computer Science is a spectacularly rich and beautiful subject, closely connected to mathematics and science, and nowadays to everyday life as well," said **John Ewing, MfA President.** "MfA's one thousand math and science teachers are enthusiastic about the computer science initiative, and many are already involved. We are delighted to support an effort at the frontiers of education – one that offers exciting opportunities not only for students but for teachers as well."

“CS4ALL is about helping our students develop the necessary skills and competencies to be successful in the 21st century. Access to high-quality computer science education will increase the demand for our city’s students in higher education and in the job market,” said **John Paulson, President of Paulson and Co. Inc.**

“We are incredibly pleased to support the City’s commitment to providing computer science and technology skills to a new generation of innovative thinkers,” said **Joel S. Marcus, Chairman, CEO and Founder of Alexandria Real Estate Equities, Inc.** “As the leading provider of science and technology campuses, and the developer of the City’s first and only world-class science and technology campus in Manhattan, Alexandria feels strongly about creating the knowledge workforce of the future and supporting the recruitment of highly skilled talent for our tenants who work day-in and day-out to treat, cure, and manage disease.”

“Just as accounting is the language of business and calculus is the language of physics, computer science is the language of innovation. The vision of Computer Science for All to teach teachers is a uniquely powerful means to equip the students of New York City to participate and prosper in the innovation economy of the future. The Hutchins Family Foundation is pleased to be able to play a part in this invaluable initiative.” **Debbie and Glenn Hutchins, co-Founders of the Hutchins Family Foundation.**

“CS4All is the largest public sector effort to educate our children in computer science and to match their skills with the needs and the opportunities of tomorrow,” said **William C. Rudin, Chairman of the Association for a Better New York.** “The May and Samuel Rudin Family Foundation and the ABNY Foundation are proud to be supporters of Mayor de Blasio and the New York City Department of Education in taking on bold initiatives for our children and for the future of our city.”

“Wachtell Lipton has been proud to join with leaders in every sector of our city to support CS4All. Its progress in just the first year, and its transformative vision for the years to come, will make a powerful difference in the lives of children across this city who will be given the opportunity to learn, and ultimately themselves to lead, in a critical business sector and in an indispensable language of the future,” said **Kevin S. Schwartz, Partner at Wachtell, Lipton and Rosen & Katz.**

“CS4All is an initiative that I hope spreads across the country fast, including Silicon Valley! Computer science is a ‘basic’ goal for all students now, and the sooner we make the curriculum available to all, the better,” said **Ron Conway, Founder of SV Angel.**

“As a founding partner of CS4All, Robin Hood is proud of what has been accomplished in just a year. With professional development opportunities for hundreds of teachers and schools, this was a strong start to what is already an important initiative. We all share a commitment that all of New York City’s students should be graduating from high school having received a strong education and with the skills and tools they need to succeed,” **Reynold Levy, President of Robin Hood.**

“We know that many young people miss out on careers in technology, because they just don’t have the chance to uncover their passion for it,” said **Sara Link, President of the AOL Charitable Foundation.** “By giving NYC students from all backgrounds the exposure to computer science, they are gaining skills and experiences they will need to

achieve success in their academic careers and beyond in our tech-enabled world. The AOL Charitable Foundation is proud to support this groundbreaking program alongside CSNYC, Robin Hood, the DOE and other leading partners to make a real difference in the lives of NYC students.”

"Tech jobs are growing faster than any other sector, and yet we do not have enough skilled workers to fill them. CS4All ensures that the next generation of New Yorkers will be fully prepared for the jobs of the future," said **Kathryn S. Wylde, President and CEO of the Partnership for New York City**.

“We often say that genius is evenly distributed across zip codes, but opportunity is not. This is particularly true when it comes to access to Computer Science education – skills that are increasingly critical to the well-paying jobs of the future,” said **Mitch Kapor, tech pioneer and partner at Kapor Capital**. “We’ve seen in Oakland that these types of public-private partnerships can help tap the genius that is often overlooked in underrepresented students, and we are enthusiastic supporters of New York’s CS4ALL efforts.”

"More than at any time in our history, it is critical for companies like AT&T to invest in developing a diverse talent pipeline, providing our young people with the skills that they need to succeed and that will help our society prosper. That’s why AT&T is so proud to be a longtime supporter of STEM education in New York City, starting with our investment in the Software Engineering Pilot program that laid the groundwork for Computer Science for All,” said **Marissa Shorenstein, New York State President of AT&T**. “We are thrilled to watch our commitment come to life in more than 250 schools during just the first year of this initiative, and we look forward to seeing hundreds more following suit next year.”

"As a partner in this effort, we applaud the work of NYC schools to expand access to computer science for all students, especially for underrepresented minorities. It's inspiring to see educators rise up to bring this opportunity to classrooms and to students who would otherwise be left behind,” said **Hadi Partovi, Founder of [Code.org](https://code.org)**.

“Facebook applauds Mayor de Blasio’s important effort to provide all 1.1 million New York City public school children access to a computer science education. By equipping every single student with the skills and knowledge to compete in today’s economy, Computer Science for All will help create a new generation of talented, creative leaders,” said **Will Castleberry, Vice President of State and Local Policy of Facebook**.

"Accenture is delighted to support New York City’s Computer Science For All initiative – which has the potential to fundamentally change the future of the tech industry through its scale and scope,” said **Lynn McMahon, New York Metro Managing Director of Accenture**. “Technology is changing the workplace in many ways, and we are committed to helping the next generation build skills that will help them succeed in the digital economy.”

“Computer Science for All demonstrates the power of public private partnerships,” said **Sarah Geisheimer, Executive Director of the Fund for Public Schools**. “With commitments from the City and private funders we are able to move quickly to ensure that every single NYC student has access to an education that will equip them with the skills to

succeed in the future. We are grateful for this partnership and the investments that will create opportunities for all our students.”

“New York's CS4All initiative is an essential program for preparing students to live and work in a world where technologies are increasingly pervasive. The New York Hall of Science is proud to stand as a partner with the Department of Education to help give New York City students every advantage in acquiring the skills and knowledge that will enable them to play an active role in shaping the future of technology,” said **Margaret Honey, President and CEO of the New York Hall of Science.**

"I congratulate Mayor de Blasio's ambitious effort to integrate computer science as a new subject matter into the public schools in New York. In this digital era it is more critical than ever before for every student in our city to have exposure to the fundamentals of computers. I am thrilled to support the work of this initiative," said **Eliot Horowitz, Chief Technology Officer and co-Founder at MongoDB.**

"Code/Interactive is proud to partner with the NYC Department of Education to develop computer science programs in schools across the city. We trained over 100 computer science teachers this summer through the NYC Department of Education's STEM Institute, Exploring Computer Science professional development, and [Code.org](https://code.org)'s AP Computer Science Principles course. Our work with students, teachers, and schools would not be possible without support and leadership from the Mayor's Office and the NYC Department of Education," said **Michael Denton, Executive Director of Code/Interactive.**

“By integrating computer science into existing math classes through our introductory course, schools across NYC have been able to introduce computer science to their entire student body – without having to create a dedicated class. We’re proud to continue our work with thousands of students across NYC,” said **Emmanuel Schanzer, Founder of Bootstrap.**

“The K-5 teachers in our workshop at the STEM Institute have been amazing. It's exciting to see educators at different points in their careers designing and coding their own robots and lessons to bring back to their classrooms. At only a couple weeks into the New Year, our early ed teachers are already starting to introduce robotics and coding into their classrooms, integrating their new skills and knowledge with their regular lessons and classroom activities. This level of buy-in and integration is paramount to the success of computer science education, and we're thrilled to be working with the NYC Department of Education to help teachers channel this enthusiasm into high quality and engaging lessons,” said **Gaelen Hadlett, co-Director of Sunset Spark.**

“Computer Science for All is enabling our students to become better thinkers, problem-solvers, and builders of ideas and technology – as opposed to just consumers. It’s thrilling to see our educators expanding their toolbox, as they collaborate across the city to bring innovative lessons to their classrooms. Our partners are essential in making all of this possible, and we will continue to work hand-in-hand to achieve equity and excellence for all students,” said **Phil Weinberg, Deputy Chancellor for Teaching and Learning.**

“We are excited to partner with nearly 5,000 innovative, committed and creative teachers and their administrators to bring computer science to all NYC students. The 450-plus teachers we’ve worked with have shown tremendous dedication to learning new content,

embracing their students' and their own creativity, and expanding opportunities for all students," said **Debbie Marcus, Executive Director of Computer Science for the New York City Department of Education**.

"We recognize that all children, regardless of socioeconomic status or background, need to have access to the computer science skills that will help them to thrive in the marketplace and we applaud City leaders for taking the necessary action to make this a reality for students across New York" said **Leecia Eve, Vice President of New York State Government Affairs at Verizon**. "Programs like these are vital to our communities and mirror our commitment to providing equal access to technology and STEM education for underserved students. And in the spirit of this mission, through the White House ConnectEd program, we are proud to donate tablets and Internet access for students, along with professional development for the teachers through Verizon Innovative Learning to three City schools. The work being done in NYC is a model example of what we need to see nationwide."

"Classroom teachers are essential allies in democratizing access to computing education – and I admire CS4All's strong commitment to supporting teachers as part of this initiative. Our research team has been delighted to support NYC teachers through professional development events, curriculum, and building connections to an international community of educators who are passionate about computing as a creative medium," said **Karen Brennan, Associate Professor and Director of the Creative Computing Lab at the Harvard Graduate School of Education**.

"CS4All is an important step in expanding access for girls, who have been left behind in computer science education. As we continue to grow CS4All in New York City, we look forward to seeing more public and private investment to ensure that we're meeting the needs of girls and other underrepresented minorities," said **Reshma Saujani, Founder and CEO of Girls Who Code**.

"New York City is moving towards computer science being considered a core subject, as necessary as history and literature for our students' success. By working together, we are helping more students gain critical skills and be better prepared for the careers and demands of an information economy," said **Michael Mulgrew, President of the United Federation of Teachers**.

"Technology and computer literacy has quickly become an integral part of the 21st century workforce, and our schools must adapt quickly to teach our students the skills they need to succeed in college and to get good paying jobs. That's why I am a strong supporter of STEM initiatives and computer science programs to close the digital gap that disproportionately affects low income students and students of color," said **Congressman José E. Serrano**. "I applaud Mayor de Blasio's leadership on this issue and for making the right investments to make sure all our kids have the best opportunity to thrive in life."

**Council Member Daniel Dromm, Chair of the New York City Council Committee on Education** said, "These donations are equipping our students with skills that will benefit them their entire lives. Computer science education teaches students to think creatively and strategically. Those who wish to major in computer science in college will be better prepared for this course of study. I am pleased that the Administration is prioritizing Computer Science for All and will continue to work with them to further expand this



initiative."

"Computer science is the cornerstone of the modern economy and therefore should be a major component of our education curriculum," said **Council Member James Vacca, Chair of the New York City Council Committee on Technology**. "CS4All is a great leap towards providing computer science training for all of our students. I'm pleased that we've reached this important funding benchmark and look forward to the full implementation of the initiative. I applaud Mayor de Blasio, Chancellor Fariña and Director Fialkoff for their commitment to this cause."

"New York's fastest growing business sector is the tech industry, only second in the country to Silicon Valley and accounting for over 300,000 new jobs with median salaries of \$100,000. Computer science is no longer a niche discipline as the subject has become an integral part of nearly every aspect of our lives, and it's time our classrooms caught up with that trend. 21st century schools should have 21st century curricula, and we owe it to the 1.1 million NYC public school students to prepare them for the 21st century job market," said **Council Member Mark Levine**. "We've taken a big step forward by adding computer science curricula to over 246 schools. I applaud the Mayor for his CS4ALL campaign, and look forward to seeing the positive effects it will have in the years to come."

#### **About the Fund for Public Schools**

The Fund for Public Schools (FPS) is a nonprofit partner to the NYC Department of Education, building public-private partnerships to strengthen our city's public schools and create opportunities for its 1.1 million students. The Fund secures private dollars for critical system-wide education initiatives, develops partnerships, and encourages broad public engagement both in our schools and in the lives of our students.

###

**From:** [Fialkoff, Gabrielle](#)  
**To:** [jfdc](#)  
**Subject:** ICYMI: In New York, an Explosion of Partnerships Between Philanthropy and Government  
**Date:** Monday, October 17, 2016 3:37:41 PM  
**Attachments:** [image001.png](#)

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**MAYOR'S OFFICE OF STRATEGIC PARTNERSHIPS  
CITY HALL  
NEW YORK, NY 10007**

**Inside Philanthropy**

Wednesday, October 12, 2016

**In New York, an Explosion of Partnerships Between  
Philanthropy and Government**

Alyssa Ochs



Credit: Momos via Wikimedia Commons (CC BY-SA 3.0)

Mayoral funds represent an interesting development in local philanthropy, and not one without controversy. In the recent past, we've written about the Mayor's Fund for Los Angeles and the Mayor's Fund to Advance New York City, which are both public-private efforts aimed at mobilizing extra resources—from foundations, corporations, and major individual donors—to address challenges in those cities.

But in New York City, there's another entity that's linked to the mayor connected with philanthropy and is all about strengthening new types of partnerships for the good of the city. It's called the NYC Mayor's Office of Strategic Partnerships, and it's at the nexus of a rapidly expanding set of initiatives bringing together philanthropic funders and city agencies, touching on multiple areas of life in the city.

Before saying more about this effort, it's worth noting that partnerships between government and philanthropy have really blossomed at the national level under the Obama administration. The White House Office of Social Innovation and Civic Participation has been at the center of this action. The administration's best-known effort to work with philanthropy, My Brother's Keeper, boosts boys and young men of color. But there have been other initiatives, too, including one focused on young women of color, as we've reported.

So what's happening along these lines in New York?

Well, a few weeks ago, Mayor de Blasio [announced](#) the success of Computer Science for All, or CS4All, one of the top initiatives of his Office of Strategic Partnerships. The aim of this effort is to bring computer science education to 1.1 million public school kids. Right now, 95 percent of students in New York—who are mostly low-income kids of color—don't have access to CS education.

A key to CS4All has been rallying private funders to pitch in, and over the past year, many have stepped up, donating an impressive \$20 million. As you would hope, the tech community has gotten behind CS4All, and founding partners including the venture capitalist Fred Wilson, the AOL

Charitable Foundation and AT&T. Also, as you'd expect, the Robin Hood Foundation has been involved from the start. Meanwhile, new commitments have come in from the Paulson Family Foundation, Math for America, the Rudin Family Foundation and several other funders.

This strong philanthropic support in New York for computer science education comes amid a flurry of funder-backed initiatives around the U.S. to teach kids to code and bolster tech skills overall. Quite a bit of this work is focused on bringing more diversity to the STEM field by engaging girls and young people of color.

These efforts draw in a diverse array of funders and stakeholders because they advance several goals at once, including promoting equity, meeting future employer needs, and strengthening local economies.

“The city’s tech industry is growing, yet before Computer Science for All, fewer than 5 percent of our public school students had even the most basic skills necessary to apply for these jobs,” Mayor de Blasio said. “Through this program, we’re laying the groundwork today so that our kids can apply for these jobs tomorrow.”

CS4ALL has already reached 246 schools and trained more than 450 teachers, and interestingly, the City of New York and the private sector are bearing costs of the program equally.

But there’s much more to NYC’s Office of Strategic Partnerships (OSP) than just this one relevant and timely program. It’s a new division that Mayor de Blasio created to mobilize philanthropic support behind a range of efforts to address inequities in the city. It was also designed to oversee the various funds set up to support city programs, namely the [Mayor’s Fund](#), [Fund for Public Health](#), and [Fund for Public Schools](#).

[Gabrielle Fialkoff](#) has been the woman in charge of this ambitious effort since March 2014. As senior advisor to the Mayor of New York City and the director of OSP, she oversees the activities of these and other city-affiliated nonprofits. The Fund for Public Housing and the Gracie Mansion Conservancy are also on this list.

As well, the Office of Strategic Partnerships recently launched a brand new initiative called [Building Healthy Communities](#) (BHC), so this is another effort to keep an eye on around town. The goal is to improve health outcomes in 12 underserved neighborhoods, and this public-private partnership encompasses things like physical activity, access to healthy food, and public safety in communities notorious for poverty.

The leaders at work on BHC are OSP and the Fund for Public Health, which is doing the grants management and ongoing fundraising. Current funding is coming from the following sources, several of which we cover regularly here at IP: Unilever North America, the Laurie M. Tisch Illumination Fund, New York State Health Foundation, Target, Aetna Foundation, Astoria Energy, Empire Blue Cross Blue Shield HealthPlus, the New York Community Trust, the Durst Organization, Merck Family Fund, Pure Edge, Inc. Success Through Focus, KaBOOM!, New York City FC, the U.S. Soccer Foundation, and Adidas. So far, this effort has at least \$12 million to work with.

The neighborhoods of East Harlem, Brownsville, Canarsie, Mott Haven, Hunts Point, Morrisania, Bedford-Stuyvesant, Central Harlem, Corona, Flushing, Mariners Harbor, and Stapleton were chosen to be part of BHC because of their lack of parks and access to safe public spaces and healthy foods.

There’s so much inter-agency collaboration involved in this effort that it can be difficult to wrap your head around it all at times. For example, BHC funds are paying for five urban farms at developments of the New York City Housing Authority, the building of 50 new soccer fields is underway with the US Soccer Foundation, and BHC is working with the Department of Transportation to improve public

walking paths and signage. Check out this [press release](#) for full details.

Although it's not what we think of as a traditional philanthropic funder, OSP is definitely an entity to watch and get involved with, given its connectedness and impressive influence. NYN Media's [interview](#) with Fialkoff is worth a read to get a sense of her perspective, and the Office of the Mayor's [news page](#) is a good way to keep up with what these partnerships are doing.

**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [jfdc](#)  
**Cc:** [B; Almonte, Catherine](#)  
**Subject:** Re: Need asap  
**Date:** Wednesday, November 16, 2016 8:12:50 AM

---

Ok. John - I'll reach out separately.

Sent from my iPhone

On Nov 16, 2016, at 8:10 AM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Tomorrow's great for me!

On Nov 16, 2016, at 7:41 AM, B <[BCCD@cityhall.nyc.gov](mailto:BCCD@cityhall.nyc.gov)> wrote:

Meal or drinks with John Del Cecato (cc'ed here). Tmrw (Thurs) is ideal. Let me know. Thanks

**From:** [Fialkoff, Gabrielle](#)  
**To:** [jfdc](#)  
**Subject:** Macy's Thanksgiving Day Parade  
**Date:** Wednesday, November 16, 2016 10:55:05 AM

---

Dear John—

It's that time of year again! We are pleased to be part of the world famous Macy's Thanksgiving Day Parade.

The Mayor's office would like to offer you tickets to this year's parade. The City's viewing area is located on Central Park West and Columbus Circle (please see diagram below)

If you would like to attend, please email Matt Everett at [meverett@cityhall.nyc.gov](mailto:meverett@cityhall.nyc.gov) with the number of tickets you are requesting. Please note that there is a limited number available, and tickets must be picked up from the Mayor's Fund offices at 253 Broadway, 6th floor from Thursday, November 17 through Wednesday, November 23.

Wishing you a wonderful Thanksgiving.



#### IMPORTANT CHECK-IN INSTRUCTIONS

Entry begins at 6:30 AM.  
All attendees **MUST** be seated by 8:15 AM.  
No admission after 8:15 AM.

#### DIRECTIONS TO THE BLEACHERS:

Enter at 62<sup>ND</sup> Street.  
All participants must enter the bleacher area via 62nd Street at Columbus Avenue. There is no other entry point to the NYC bleachers.

Gabrielle Fialkoff  
Senior Advisor to the Mayor  
Director of the Office of Strategic Partnerships  
212-341-5084  
[gfialkoff@cityhall.nyc.gov](mailto:gfialkoff@cityhall.nyc.gov)

I



**From:** [Salazar-Rodriguez, Prisca](#)  
**To:** [jfdc](#)  
**Subject:** RE: Need asap  
**Date:** Wednesday, November 16, 2016 11:26:33 AM

---

Cool

-----Original Message-----

From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
Sent: Wednesday, November 16, 2016 11:26 AM  
To: Salazar-Rodriguez, Prisca  
Subject: Re: Need asap

Sounds good

On 11/16/16, 11:13 AM, "Salazar-Rodriguez, Prisca" <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:

How is dinner at Gracie at 8pm tomorrow

-----Original Message-----

From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
Sent: Wednesday, November 16, 2016 8:10 AM  
To: B  
Cc: Salazar-Rodriguez, Prisca; Almonte, Catherine  
Subject: Re: Need asap

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**From:** [John Del Cecato](#)  
**To:** [Salazar-Rodriguez, Prisca](#)  
**Cc:** [Almonte, Catherine](#)  
**Subject:** Re: Need asap  
**Date:** Thursday, November 17, 2016 6:07:08 PM

---

On 11/17/16, 6:06 PM, "Salazar-Rodriguez, Prisca" <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:

What is your cell - for some off reason I don't have it  
Lol

-----Original Message-----

From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
Sent: Thursday, November 17, 2016 6:06 PM  
To: Salazar-Rodriguez, Prisca  
Cc: Almonte, Catherine  
Subject: Re: Need asap

Cool – that works for me!

On 11/17/16, 6:03 PM, "Salazar-Rodriguez, Prisca" <PSalazar-Rodriguez@cityhall.nyc.gov> wrote:

Hey! He wants to meet at 830ish at Friend of a Farmer in Gramercy Park -

-----Original Message-----

From: John Del Cecato [<mailto:jfdc@akpdmedia.com>]  
Sent: Wednesday, November 16, 2016 11:26 AM  
To: Salazar-Rodriguez, Prisca  
Subject: Re: Need asap

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Sent: Wednesday, November 16, 2016 8:10 AM  
To: B  
Cc: Salazar-Rodriguez, Prisca; Almonte, Catherine  
Subject: Re: Need asap

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**From:** [Fialkoff, Gabrielle](#)  
**To:** [jfdc](#)  
**Subject:** A Year of Partnership  
**Date:** Monday, December 19, 2016 5:03:58 PM  
**Attachments:** [image001.png](#)

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**MAYOR'S OFFICE OF STRATEGIC PARTNERSHIPS  
CITY HALL  
NEW YORK, NY 10007**

Dear John—

I hope you and your loved ones are having a wonderful holiday season. As we find ourselves at the end of another successful year, I wanted to share with you some of the partnerships the de Blasio Administration has developed with the private sector to further the Mayor's goals of fighting inequality across the five boroughs. Below are a few highlights; we are especially proud of our success in securing a record number of summer jobs for NYC's young people, the First Lady's continued steadfast leadership on the issue of Mental Health, the expansion of our Building Healthy Communities Initiative, and the early success of Computer Science for All.

None of this would have been possible without the support and commitment of our partners – the companies, foundations, and individuals who are just as dedicated to making this an even better City for all 8.5 million New Yorkers.

Many thanks, and I look forward to continued partnership in 2017.

Happy Holidays,  
Gabrielle

**Center for Youth Employment: Announced Record Number of Summer Jobs and Employers**

- 475 employers participated in Ladders for Leaders internships, double the number from the previous summer.
- Launched Industry Partnerships to support jobs in five of New York's most vital sectors: media and entertainment, real estate, hospitality, business services, and fashion.
- The Summer Youth Employment Program, the nation's largest summer jobs program, enrolled a record 60,113 participants in 2016.
- Created an Employer Best Practices Playbook, to share strategies for businesses to host interns and build a pool of diverse talent.

**Fund for Public Schools: 250 Schools Now Have Computer Science Education, with 450 Teachers Trained**

- Secured 50% of the private funding needed in the first 12 months for Computer Science for All, a ten-year citywide initiative to create universal computer science education in public schools.
- Training and implementation ahead of schedule in the initiative's first year.

**Fund for Public Health: Building Healthy Communities (BHC), 3 Urban Farms Launched – 8000 Pounds of Food Delivered to NYCHA Residents**

- Built 3 urban farms at NYCHA developments in East Harlem, Brownsville, and Canarsie, training and employing NYCHA youth.
- Activated programming to improve health outcomes in the underserved neighborhoods of East Harlem, Hunts Point, Morrisania, Mott Haven, Brownville, Stapleton, Corona, and Flushing.
- Developed and distributed BHC maps and guides for Brownsville and South Bronx to increase knowledge and awareness of key health assets for the community.

**City Soccer Initiative: Funded 50 New Soccer Fields and Programming for 10,000 Kids**

- \$3-million public-private partnership with NYCFC, adidas, the US Soccer Foundation to build 50 mini-soccer fields and the “Soccer for Success” mentorship programming to 10,000 kids across the five boroughs.

**ThriveNYC: Celebrated First Anniversary of First Lady’s Mental Health Plan with Major Milestones**

- Trained 578 employees at 15 Community-Based Organizations in the first year of Connections to Care, a \$30-million public-private partnership with the White House to train service providers in low-income communities to address clients’ mental health needs.
- Launched NYC Well, a free, confidential service to connect New Yorkers to support for mental health and substance use.
- Hosted CitiesThrive, a conference that brought together representatives from over 60 cities to promote mental health policy and action.

**Created Fund for Public Housing**

- Developed this year to form public-private partnerships to serve the City’s 500,000 NYCHA residents, the Fund for Public Housing has raised \$900,000.
- Created youth leadership development opportunities for hundreds of NYCHA teens.
- Provided scholarships to 10 CUNY-City College students who live in public housing.

**Gracie Mansion Conservancy: 21,000 New Yorkers Visit the People’s House**

- Between weekly tours, special events, and heritage receptions, Gracie Mansion welcomed over 21,000 visitors through its doors in 2016.
- The First Lady launched the Gracie Book Club, with its inaugural theme, “Envisioning Distant Neighbors.”

**From:** [Fialkoff, Gabrielle](#)  
**To:** [jfdc](#)  
**Subject:** 2017: A Year of Partnerships and Accomplishments  
**Date:** Thursday, December 21, 2017 10:41:11 AM

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Dear John –

This year, with your support, the Mayor’s Office of Strategic Partnerships has made important strides in building innovative partnerships to address our City’s greatest challenges and provide more opportunities for all New Yorkers. I am happy to share a few updates with you on our key initiatives and look forward to taking this shared work further as we embark on the start of the second administration. Wishing you a wonderful and joyous holiday season.

Best Regards,  
Gabrielle

**Through Building Healthy Communities, a partnership that leverages \$318-million in capital spending with \$12-million in private funds, we are increasing food access and physical activity while promoting public safety in 12 historically-underserved neighborhoods.**

- The first urban farms in the nation on public housing property produced and distributed over 25,000 pounds of fresh, sustainably-grown produce for free to NYC Housing Authority residents with environmental benefits of 3,000 pounds of food scraps diverted from landfills through composting, 70 young NYCHA residents trained in farming and culinary skills, and over 800 residents engaged through volunteer work
- Opened the first 10 of 50 new mini-soccer pitches as part of the NYC Soccer Initiative, which will make open space, sports, and youth programming more accessible to 10,000 New York City youth.

**The Center for Youth Employment (CYE), a privately funded team tasked with coordinating, expanding, and improving the City’s youth workforce development efforts with a goal of creating 100,000 “more and better” internships, mentorships & summer jobs by 2020, continued to pave the way for the next generation to enter the workforce.**

- Launched a first-of-its-kind pro-bono ad campaign targeting employers; 600 employers participated (up from 475 in 2016) to provide over 1,850 internships to homegrown talent through the Ladders for Leaders program.
- Successfully expanded career pathways opportunities for students by adding health care and tech sectors to Industry Funds, joining real estate, media & entertainment, hospitality & tourism, business & professional services and fashion.
- Tripled number of summer jobs for vulnerable youth in the Summer Youth Employment Program.
- CYE worked with the Department of Youth & Community Development [to set broad parameters](#) for how the Summer Youth Employment Program will operate over the next several years to best serve young people.

**Computer Science for All, an \$81 million initiative to bring computer science education to all 1.1 million students, made a major impact in New York City schools.**

- As of the first day of this school year, approximately 940 teachers received Computer Science for All training to bring back to their 524 elementary, middle, and high schools.
- The number of students taking an AP Computer Science exam in 2017 more than tripled, and the number of students passing an AP Computer Science exam increased more than fourfold.

**The City’s partnership with Warby Parker is providing free vision screenings and medical eye exams for all children in Community Schools who need them.**

- This year’s expansion will bring critical vision services to all 227 Community Schools in New York City, reaching an additional 118,000 students and providing nearly 20,000 pairs of eyeglasses.
- The City is dedicating more than \$1 million to support expansion of this innovative partnership, now

providing free vision screenings, eye exams and eyeglasses to an additional 97 Community Schools in New York City this school year.

**Connections to Care, a \$30 million, five-year initiative that is part of the ThriveNYC program, training staff in community-based organizations in proven mental health techniques to connect clients with access to clinical care.**

- In two years, trained over 1,000 non-profit staff and served over 9,000 program participants.

**The Gracie Mansion Conservancy continues to build dynamic, thought-provoking programming to reach all New Yorkers.**

- Celebrated the 75<sup>th</sup> Anniversary of Gracie Mansion serving as New York City's Mayoral residence with the installation of "New York 1942" art exhibit borrowing over 50 works from museums in all 5 boroughs. Launched season two of the Gracie Book Club, which focuses on life in the City in the 1940s, with a discussion of Ann Petry's classic novel *The Street* at the Schomburg Center for Research in Black Culture .
- Launched a partnership with MCC Theater, one of New York's leading non-profit Off-Broadway companies, to increase access to arts and culture for vulnerable youth. This partnership provides 75 young people from across the City with tickets to attend productions in MCC's 2017-18 season, along with pre- and post-show workshops with actors, designers, and other members of MCC's creative team.
- Created one of a kind holiday décor to reflect the priorities of the administration at Gracie Mansion with Rafanelli Events to welcome the public for the holiday season. Over 10,000 New Yorkers visited Gracie this holiday season and approximately 25,000 visited The People's House in 2017.

**Protecting our immigrant communities.**

- Doubled the funding of NYCcitizenship, a public-private partnership that provides free legal assistance and financial counseling for immigrants who seek to naturalize, leveraging our public libraries. To date 11,200 people have been reached, 1,987 screened for eligibility, 991 naturalization applications filed with 753 accompanying fee waivers, and 343 clients were able to naturalize.

**From:** [John Del Cecato](#)  
**To:** [Jen Samawat](#)  
**Cc:** [John, Roxanne](#)  
**Subject:** Re: May 4 - Kings County Democratic Committee Gala  
**Date:** Thursday, April 20, 2017 1:50:48 PM  
**Attachments:** [CMCstump3.docx](#)

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I think this is the latest...

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**From:** Jen Samawat [REDACTED]  
**Date:** Thursday, April 20, 2017 at 1:31 PM  
**To:** JFDC <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
**Cc:** "John, Roxanne" <[RJohn@cityhall.nyc.gov](mailto:RJohn@cityhall.nyc.gov)>  
**Subject:** Re: May 4 - Kings County Democratic Committee Gala

Can you send to me? Sorry but I don't have it.

On Thu, Apr 20, 2017 at 1:21 PM, John Del Cecato <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)> wrote:

Hey there... I did a basic stump for FLONYC a while back for just this sort of occasion, & I believe she signed off on it... Would that not work here?

---

**From:** Jen Samawat <[REDACTED]>  
**Date:** Thursday, April 20, 2017 at 11:13 AM  
**To:** JFDC <[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>, "John, Roxanne" <[RJohn@cityhall.nyc.gov](mailto:RJohn@cityhall.nyc.gov)>  
**Subject:** Fwd: May 4 - Kings County Democratic Committee Gala

Hey John- the First Lady is giving brief remarks at the Kings County Democratic gala two weeks from now. Because they are endorsing candidates there, this is an outside event for us and we can't use City Hall speechwriting for it. Are you able and available to help out on this? The info I have is below, and I've also attached her basic Mental Health stump speech (she is being honored for her work on MH). Because she has a really heavy week leading up to this event, we would need the draft by Monday May 1. Let us know what you think please!

Thanks,  
Jen

----- Forwarded message -----

**From:** Maria Rosana Lee [REDACTED]  
**Date:** Wed, Apr 19, 2017 at 2:17 PM  
**Subject:** May 4 - Kings County Democratic Committee Gala  
**To:** Jen Samawat [REDACTED]

Hi Jen,

I just got off the phone with Frank Seddio's associate, Jonathan Harkavy. I had let them



know ahead of time that FLONYC is coming from DC that day, so they're flexible with timing. She's being honored for her work on mental health and is one of four honorees (list below). They can place her at the beginning or end of the program and she can speak as long or as short as she wants - we're able to advise on what works best for CMC. There will be about 500 people in attendance. They have yet to finalize other folks at their table, but there will be room for both FLONYC and Claudia.

When I spoke to Jonathan, he also noted that they'll be using this gala to endorse Mayoral candidates. Mr. Seddio and MBdB have a personal relationship and Jon noted that Frank was trying to get MBdB to present FLONYC with the award. Jonathan has not been able to get in touch with Prisca, but I see a hold on MBdB's calendar for the event.

-----  
Jonathan Harkavy [REDACTED]  
Cell [REDACTED]

The 2017 Democratic County Gala  
Hosted by the Kings County Democratic Committee

DATE AND TIME: Thursday 5/4/2017 Program Starts at 7:15 pm  
LOCATION: El Caribe Country Club | 5945 Strickland Avenue, Brooklyn NY, 11234

PURPOSE: To connect with the Brooklyn Democratic Party's leaders while highlighting the First Lady's ThriveNYC initiative.

BACKGROUND: This event is the annual gala for the Kings County Democratic Party. All electeds that represent Brooklyn at the City, State, and Federal level are invited.

Kings County Democratic Committee Chairman Frank Seddio has personally requested to honor First Lady Chirlane McCray for her work on mental health.

### **Distinguished Honorees**

Chirlane McCray  
First Lady of the City of New York

Hon. Steven H. Cymbrowitz  
Chairman of the NYS Assembly Committee on Housing

The Late Honorable Kenneth P. Thompson  
District Attorney of Kings County (2014-2016)

Greg Elefterakis  
Chief Executive Officer, Case Cash Funding

--  
Maria Cruz Lee  
[REDACTED]

Linkedin: [@mcruzlee](#)

**DRAFT REMARKS 3**  
**First Lady Chirlane McCray**

Thank you, XXX, for that wonderful introduction.

When I first moved to New York, I was 22 years old. I had 35 dollars in my pocket, a POSSIBLE lead on a job, and a place to crash until I found a room of my own. That was it.

But for me, it was EVERYTHING. As I quickly came to understand New York's greatness comes not simply from having the best food, the tallest buildings, or the most interesting nightlife.

It comes from OUR PEOPLE – every one of them, no matter where they come from, what they look like, how much money they have, or whether they suffer from a mental illness. That is all very personal to me with the work I do as First Lady.

So when my husband talks about fighting inequality, it's not simply out of a sense of social responsibility. He knows that providing opportunity to EVERY child is the very FOUNDATION upon which our city was built.

At a time when the world can feel like it's UPSIDE-DOWN, we can take some comfort in knowing that things are RIGHT-SIDE-UP here in New York. Just a few FACTS.

Overall crime is DOWN. (*POINT THUMB DOWN*)

Job creation is UP. (*POINT THUMB UP*)

Murders are DOWN.

High school graduation is UP.

Stop-and-Frisk is DOWN.

Pre-K and after-school slots are UP.

Shootings are DOWN.

Mental health access is UP.

I could go on and on.

But let me interrupt myself by plugging our new mental health hotline – which is 1-888-NYC-WELL. Say it with me! 1-888-NYC-WELL!

That is the foundation that we're working to strengthen every day. But while we do, we must also vigilantly guard against those who would put CRACKS in it -- whether through malice, indifference, ignorance or neglect.

As November 8<sup>th</sup> taught us, there is nothing certain about the world of politics these days. But there are SOME things we can say now, for sure.

There will be a truckload of money spent to try to wrestle the reins of New York City Hall away from a progressive champion like Bill de Blasio. The other side will use their deep pockets to smear and distort and outright LIE about his record. And in their effort to bring DOWN turnout and turn UP the hate, they will try to breathe life into an ENCYCLOPEDIA of fake news.

I ask you to take the hurt and anger and disappointment we all felt so deeply on the LAST election night and turn those feelings into ACTION. Help us fight with the FACTS. Spread the truth. Focus all our energy on BUILDING the world we want to see. Tell your friends how THEY can get involved – and why standing on the sidelines IS NOT an option.

YOU know that change isn't easy. That's why you're here. And I thank you so much for being a part this gathering.

So let's hear from the guy you came to see – my husband – the current and – God-willing – NEXT mayor of New York – Bill de Blasio.

###

**From:** [John Del Cecato](#)  
**To:** [Jen Samawat](#); [John, Roxanne](#)  
**Subject:** Re: May 4 - Kings County Democratic Committee Gala  
**Date:** Thursday, April 20, 2017 1:21:29 PM

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Hey there... I did a basic stump for FLONYC a while back for just this sort of occasion, & I believe she signed off on it... Would that not work here?

---

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**Date:** Thursday, April 20, 2017 at 11:13 AM  
**To:** JFDC <jfdc@akpdmmedia.com>, "John, Roxanne" <RJohn@cityhall.nyc.gov>  
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Chief Executive Officer, Case Cash Funding

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Maria Cruz Lee

[REDACTED]

Linkedin: [@mcruzlee](#)

**From:** [John Del Cecato](#)  
**To:** [Jennifer Samawat](#)  
**Cc:** [Phil Walzak](#); [Amelia Adams](#); [Rick Fromberg](#); [John, Roxanne](#); [Kevin O'Brien](#)  
**Subject:** Re: May 4 - Kings County Democratic Committee Gala  
**Date:** Friday, April 28, 2017 7:29:56 PM

---

Yes. I sent one previously but will send to this group when I get back from services

Sent from my iPhone

On Apr 28, 2017, at 7:23 PM, Jennifer Samawat [REDACTED] wrote:

Thanks again everyone. Do you think we can get FLONYC a draft Monday/Tuesday? Would like to let her know.

Sent from my iPhone

On Apr 28, 2017, at 5:58 PM, Phil Walzak <[phil@billdeblasio.com](mailto:phil@billdeblasio.com)> wrote:

+AA

On Fri, Apr 28, 2017 at 5:57 PM, Jennifer Samawat [REDACTED] wrote:

I think that's the right play- and making sure we have the right acknowledgments and personal touches for this particular org and crowd on Thursday.

Sent from my iPhone

On Apr 28, 2017, at 5:54 PM, Phil Walzak <[phil@billdeblasio.com](mailto:phil@billdeblasio.com)> wrote:

pls send these msgs to my @[billdeblasio.com](mailto:billdeblasio.com) email moving fwd, tks

so we want to take the MH stump and infuse it w the DelCecato stump?

On Fri, Apr 28, 2017 at 5:00 PM, Jennifer Samawat [REDACTED] wrote:  
Thanks, love that move.

Re: speech content, city hall legal team has declared that regardless of what she's being honored for, any democratic club event she does in 2017 has to be considered as non official. We'll cover staffing and planning on our volunteer time, but we don't have a speechwriter right now (Ryan's last day was

today). I have her thrive stump speech too which I can share, but it would need to be tweaked slightly for this crowd.

Sent from my iPhone

On Apr 28, 2017, at 4:55 PM, Phil Walzak  
<[phil@billdeblasio.com](mailto:phil@billdeblasio.com)> wrote:

+Rick

We are working on having them push off endorsements to another time so the eve will be for FLONYC! Will keep you posted on that

Defer to others on the other q, but isn't FLO being honored for her mental health work, which is More substantive than political?

Sent from my iPhone

On Apr 28, 2017, at 4:24 PM,  
Jennifer Samawat  
[REDACTED] wrote:

Hey everyone- plus a few more here. CMC expectation is having a speech specific for this gala- fine to use this stump speech as basis for it, but will want tailored acknowledgements, org specific info if appropriate, etc. What kind of volunteer or campaign support can we get for her? Also, since they mention below they may be announcing mayoral endorsements and the mayor may participate, would be grateful for any intel on that. Thanks!

Sent from my iPhone



On Apr 20, 2017, at 1:50 PM, John Del Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>  
wrote:

I think this is the latest...

---

**From:** Jen  
Samawat

[REDACTED]

>

**Date:**  
Thursday, April  
20, 2017 at  
1:31 PM

**To:** JFDC  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)>

>

**Cc:** "John,  
Roxanne"  
<[RJohn@cityhall.nyc.gov](mailto:RJohn@cityhall.nyc.gov)>

>

**Subject:** Re:  
May 4 - Kings  
County  
Democratic  
Committee  
Gala

Can you send  
to me? Sorry  
but I don't  
have it.

On Thu, Apr  
20, 2017 at  
1:21 PM,

John Del  
Cecato  
<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)  
> wrote:

Hey there... I  
did a basic  
stump for  
FLONYC a  
while back for  
just this sort  
of occasion,  
& I believe  
she signed off  
on it... Would  
that not work  
here?

---

**From:** Jen  
Samawat

[REDACTED]

>

**Date:**

Thursday,  
April 20,  
2017 at  
11:13 AM

**To:** JFDC

<[jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com)

>, "John,  
Roxanne"

<[RJohn@cityhall.nyc.gov](mailto:RJohn@cityhall.nyc.gov)

>

**Subject:**

Fwd: May 4  
- Kings  
County  
Democratic  
Committee  
Gala

Hey John-  
the First  
Lady is  
giving brief  
remarks at  
the Kings  
County  
Democratic  
gala two  
weeks from  
now.  
Because  
they are  
endorsing  
candidates  
there, this  
is an  
outside  
event for  
us and we  
can't use  
City Hall  
speechwriting  
for it. Are  
you able  
and  
available to  
help out on  
this? The  
info I have  
is below,  
and I've  
also  
attached  
her basic  
Mental  
Health  
stump  
speech  
(she is  
being  
honored for  
her work  
on MH).  
Because  
she has a  
really heavy  
week  
leading up  
to this  
event, we  
would need

the draft by  
Monday  
May 1. Let  
us know  
what you  
think  
please!

Thanks,  
Jen

-----  
Forwarded  
message ---  
-----

From:  
**Maria  
Rosana  
Lee**

<[REDACTED]>

Date: Wed,  
Apr 19,  
2017 at  
2:17 PM

Subject:  
May 4 -  
Kings  
County  
Democratic  
Committee  
Gala

To: Jen  
Samawat  
[REDACTED]

>

Hi Jen,

I just got  
off the  
phone with  
Frank  
Seddio's  
associate,

Jonathan Harkavy. I had let them know ahead of time that FLONYC is coming from DC that day, so they're flexible with timing. She's being honored for her work on mental health and is one of four honorees (list below). They can place her at the beginning or end of the program and she can speak as long or as short as she wants - we're able to advise on what works best for CMC. There will be about 500 people in attendance. They have yet to finalize other folks at their table, but there will be room for both

FLONYC  
and  
Claudia.

When I  
spoke to  
Jonathan,  
he also  
noted that  
they'll be  
using this  
gala to  
endorse  
Mayoral  
candidates.  
Mr. Seddio  
and MBdB  
have a  
personal  
relationship  
and Jon  
noted that  
Frank was  
trying to  
get MBdB  
to present  
FLONYC  
with the  
award.  
Jonathan  
has not  
been able  
to get in  
touch with  
Prisca, but  
I see a hold  
on MBdB's  
calendar for  
the event.

-----

Jonathan  
Harkavy

[REDACTED]

Cell [REDACTED]  
[REDACTED]

The 2017  
Democratic  
County  
Gala

Hosted by  
the Kings  
County  
Democratic  
Committee

DATE AND  
TIME:  
Thursday  
5/4/2017  
Program  
Starts at  
7:15 pm

LOCATION:  
El Caribe  
Country  
Club | 5945  
Strickland  
Avenue,  
Brooklyn  
NY, 11234

PURPOSE:  
To connect  
with the  
Brooklyn  
Democratic  
Party's  
leaders  
while  
highlighting  
the First  
Lady's  
ThriveNYC  
initiative.

BACKGROUND:  
This event  
is the  
annual gala  
for the

Kings  
County  
Democratic  
Party. All  
electeds  
that  
represent  
Brooklyn at  
the City,  
State, and  
Federal  
level are  
invited.

Kings  
County  
Democratic  
Committee  
Chairman  
Frank  
Seddio has  
personally  
requested  
to honor  
First Lady  
Chirlane  
McCray for  
her work  
on mental  
health.

### **Distinguished Honorees**

Chirlane  
McCray

First Lady  
of the City  
of New  
York

Hon.  
Steven H.



Cymbrowitz

Chairman  
of the NYS  
Assembly  
Committee  
on Housing

The Late  
Honorable  
Kenneth P.  
Thompson

District  
Attorney of  
Kings  
County  
(2014-  
2016)

Greg  
Elefterakis

Chief  
Executive  
Officer,  
Case Cash  
Funding

--

Maria Cruz  
Lee

C: [REDACTED]  
[REDACTED]

E: [REDACTED]

Linkedin:  
[@mcruzlee](#)

<CMCstump3.docx>

**From:** [John Del Cecato](#)  
**To:** [Prisca](#)  
**Cc:** [Rick Fromberg](#); [Jonathan Viguers](#); [Kopel, Alexandra](#); [REDACTED] [dkieve@hilltoppublicsolutions.com](mailto:dkieve@hilltoppublicsolutions.com); [REDACTED] [nbaldick@hilltoppublicsolutions.com](mailto:nbaldick@hilltoppublicsolutions.com); [phil@billdeblasio.com](mailto:phil@billdeblasio.com); [RAGONE](#); [REDACTED]  
**Subject:** Re: Speech Prep Call  
**Date:** Thursday, June 01, 2017 5:07:40 PM

---

I'm assuming this is because he so loves the last draft I sent that there's no need for more discussion!

On Jun 1, 2017, at 5:04 PM, Prisca [REDACTED] wrote:

Sorry guys this call is off for today. I will be in touch if we need to follow-up.  
Again sorry and thanks for your patience!

On Thu, Jun 1, 2017 at 4:34 PM, Rick Fromberg <[rick@billdeblasio.com](mailto:rick@billdeblasio.com)> wrote:

any word on the timing for this call?

On Thu, Jun 1, 2017 at 1:12 PM, Jonathan Viguers [REDACTED] wrote:

We'll be rescheduling this to later today.

On Thu, Jun 1, 2017 at 12:03 PM, Kopel, Alexandra <[AKopel@cityhall.nyc.gov](mailto:AKopel@cityhall.nyc.gov)> wrote:

We are delayed. Pls stand by, won't be long.

**Speech Prep Call**

Scheduled: Wednesday, May 31, 2017 from 5:30 PM to 6:30 PM

Location: Call In#: [REDACTED]

Invitees: Trime K , [jfdc@akpdmedia.com](mailto:jfdc@akpdmedia.com) , Jonathan Viguers , [dkieve@hilltoppublicsolutions.com](mailto:dkieve@hilltoppublicsolutions.com) , Kevin O'Brien , Michael Casca , [nbaldick@hilltoppublicsolutions.com](mailto:nbaldick@hilltoppublicsolutions.com) , [phil@billdeblasio.com](mailto:phil@billdeblasio.com) , Andrea Hagelgans , Dom Williams , Jon Fromowitz , Eric Phillips , peter ragone , Emma Mw , Prisca Salazar , [rick@billdeblasio.com](mailto:rick@billdeblasio.com)

Sent from my iPhone

--  
[REDACTED]

---

**From:** Adams Baker, Marti  
**Sent:** Monday, January 30, 2017 3:39 PM  
**To:** [REDACTED]  
**Subject:** Thank You!

All,

Tomorrow is my last day at City Hall. I am excited to announce that beginning March 1, I am joining Brunswick Group.

Serving the Mayor and the people of NYC while working with such smart, dedicated and fun colleagues has been the ultimate privilege.

Looking forward to staying in touch: [REDACTED]

Cheers,

Marti

---

**From:** Carey, Michael  
**Sent:** Tuesday, April 14, 2015 5:50 PM  
**Subject:** MBDB Schedule for Wednesday, April 15, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, April 15, 2015**

<b>WEATHER – OMAHA, NE</b>	<b>ATTIRE</b>	<b>NOTES</b>
High 63°, Low 47°, Cloudy, 20% chance of rain	Business	

**Scheduling Contact:**

Scheduling Contact:	Raymond Chao	
Emergency Contact:	Michael P. Carey	
Special Assistant:	Elana Leopold	
Special Assistant:	Ronalie de Alwis	

**7:00 - 7:30 AM**                      **TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET**  
Travel Time:     30 mins.  
Car:                      MBDB, FLONYC

**7:30 - 8:30 AM**                      **PRIVATE APPOINTMENT**  
Location:                357 9th Street

**8:30 - 9:00 AM**                      **TRAVEL FROM 357 9TH STREET EN ROUTE GRACIE MANSION**  
Travel Time:     30 mins.  
Car:                      MBDB, FLONYC

**8:30 - 9:00 AM**                      **DAILY COMMUNICATIONS CALL**  
Press Contact:     Monica Klein

**9:30 - 11:30 AM**                      **BUDGET PREP**  
Location:                Gracie Mansion, The Dining Room

**11:30 - 12:15 PM**                      **PACKING TIME**  
Location:                Gracie Mansion

**12:15 - 1:00 PM**                      **TRAVEL FROM GRACIE MANSION EN ROUTE NEWARK INTERNATIONAL AIRPORT**  
Travel Time:        45 mins.  
Car :                      MBDB, JDC

**2:00 - 4:20 PM**                      **UNITED AIRLINES FLIGHT UNITED 4111 FROM NEWARK EN ROUTE OMAHA, NEBRASKA**  
Notes:                      Travel Time 3 Hours and 19 Minutes (-1 Hour)

**4:30 - 4:50 PM**                      **TRAVEL FROM OMAHA AIRPORT EN ROUTE MAMMEL HALL**  
Travel Time:        20 mins.  
Car :                      MBdB, JDC

**5:00 - 5:45 PM**                      **GREET WITH JIM CROUNSE // PREP**  
Location:                      Mammel Hall - 1100M  
University of Nebraska  
1400 R St, Lincoln, NE 68588  
Site Advance:        Michael Carey  
Telephone:                      [REDACTED]

**5:45 - 6:20 PM**                      **PRIVATE RECEPTION FOR HOAGLAND LECTURE SERIES**  
Location:                      Mammel Hall – Foyer  
University of Nebraska  
1400 R St, Lincoln, NE 68588  
Attendees:                      125 attendees  
Site Advance:        Michael Carey  
Telephone:                      [REDACTED]  
Setup:                      Cocktail style reception  
Press:                      Closed  
Format:  
- YOU arrive  
- YOU mix and mingle  
- YOU depart

**6:20 - 6:30 PM**                      **HOLD**  
Location:                      Mammel Hall - 1100M  
University of Nebraska  
1400 R St, Lincoln, NE 68588  
Site Advance:        Michael Carey  
Telephone:                      [REDACTED]

**6:30 - 7:30 PM**                      **REMARKS AT THE HOAGLAND LECTURE AT UNIVERSITY OF NEBRASKA**  
Location:                      Mammel Hall - Lecture Hall  
University of Nebraska

1400 R St, Lincoln, NE 68588

Attendees: Brian Hastings, President and CEO, University of Nebraska Foundation;  
David Boocker, Dean, College of Arts and Sciences;  
Jim Crounse;  
300 attendees

Site Advance: Michael Carey

Telephone: [REDACTED]

Setup: Lecture Style; About 200 Attendees

Podium: Yes

Remarks: Prepared

Press: Open

Format:

- YOU proceed backstage
- Brian Hastings, President and CEO of the University of Nebraska Foundation, gives opening remarks and introduces David Boocker
- David Boocker, Dean of the College of Arts and Sciences, gives remarks and introduces Jim Crounse
- Jim Grounse gives remarks and introduces YOU
- YOU give remarks
- At conclusion of remarks, Dean Bocker proceeds back onto stage to moderate Question and Answers
- YOU conclude and depart stage

**7:30 - 7:45 PM**

**MOVE TO OVERFLOW ROOMS //STUDENTS**

Location: Mammel Hall - Room 1100K and 1100L  
University of Nebraska  
1400 R St, Lincoln, NE 68588

Site Advance: Michael Carey

Telephone: [REDACTED]

**7:45 - 8:00 PM**

**TRAVEL FROM MAMMELL UNIVERSITY EN ROUTE 5013 UNDERWOOD AVE, OMAHA, NE 68132**

Travel Time: 15 mins.

Car : MBdB, JDC

**8:00 - 9:30 PM**

**DINNER WITH JIM CROUNSE AND JDC**

Location: 5013 Underwood Ave  
Omaha, NE 68132

**9:30 - 1145 PM**

**TRAVEL FROM UNIVERSITY OF NEBRASKA EN ROUTE RESIDENCE INN DES MOINES DOWNTOWN, 100 SW WATER STREET, DES MOINES, IA**

Travel Time: 2 Hours and 15 Minutes

Car : MBDB, JDC

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**



**From:** Carey, Michael  
**Sent:** Wednesday, April 15, 2015 2:17 PM  
**Subject:** MBDB Schedule for Thursday, April 16, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, April 16, 2015**

WEATHER – DES MOINES, IA	ATTIRE	NOTES
High 74°, Low 51°, Partly Cloudy, 10% chance of rain	Business	All times on the schedule are local central time.

**Scheduling Contact:**

Scheduling Contact:	Raymond Chao	
Emergency Contact:	Michael P. Carey	
Special Assistant:	Elana Leopold	
Special Assistant:	Ronalie de Alwis	

**9:45 - 10:00 AM**      **TRAVEL FROM 100 SW WATER STREET, DES MOINES EN ROUTE DRAKE UNIVERSITY**  
Travel Time:    15 Minutes  
Car :              MBDB, JC

**9:45 - 10:00 AM**      **COMMUNICATIONS CALL**  
Press Contact:   Monica Klein

**10:00 - 10:30 AM**      **MEET WITH SENATOR HARKING // PREP**  
Location:          Calier Heritage Room  
                        Drake University  
                        2507 University Avenue  
                        Des Moines, IA 50311  
Site Advance:    Michael Carey  
Telephone:       

**10:30 - 12:15 PM**      **REMARKS AT DRAKE UNIVERSITY**  
Location:          Cowles Library - Reading Room  
                        Drake University  
                        2507 University Avenue  
                        Des Moines, IA 50311

Attendees: Senator Tom Harkin;  
Domenic Lamberti, student introducer;  
100 students, faculty, and community  
Site Advance: Michael Carey  
Telephone: [REDACTED]  
Setup: Lecture Style setup  
Podium: Yes  
Remarks: Prepared  
Press: Open

Format:

- YOU arrive and proceed into hold.
- YOU greet with Senator Harkin and student Domenic Lamberti.
- YOU, Senator Harkin, and Domenic Lamberti proceed to Reading Room
- Domenic Lamberti opens and introduces Senator Harkin
- Senator Harkin gives remarks and introduces YOU
- YOU give remarks
- YOU conclude and Senator Harkin comes back up to podium to moderate questions
- YOU take questions from attendees
- YOU conclude
- YOU, Senator Harkin, and Domenic Lamberti proceed back to Hold
- YOU greet with 10 students
- YOU depart

**12:15 - 12:30 PM**

**TRAVEL FROM 2507 UNIVERSITY AVENUE EN ROUTE 1801 GRAND AVE**

Travel Time: 15 mins.  
Car : MBdB, JDC

**12:30 - 1:00 PM**

**IN PERSON INTERVIEW WITH DAVE PRICE FROM WHO-HD**

Location: 1801 Grand Ave  
Des Moines, Iowa 50265

**1:00 - 1:30 PM**

**TRAVEL FROM 1801 GRAND AVE, DES MOINES, IOWA EN ROUTE 400 ROBERT D. RAY DRIVE // PICK UP LUNCH**

Travel Time: 30 mins.  
Car : MBdB, JDC

**1:30 - 1:45 PM**

**IN PERSON INTERVIEW WITH KAY HENDERSON, IOWA RADIO**

Location: City Hall, Lower Level Conference Room  
400 Robert D. Ray Drive  
Des Moines, IA 50309

Site Contact: Kay Henderson  
Telephone: [REDACTED]

**2:00 - 3:00 PM**

**MEETING WITH AREA MAYORS HOSTED BY MAYOR COWNIE**

Location: City Hall - Kofu Conference Room  
400 Robert D. Ray Dr  
Des Moines, IA 50309  
Site Advance: Michael Carey  
Telephone: [REDACTED]  
Press: Closed

**3:00 - 3:15 PM**

**TRAVEL FROM 400 ROBERT D. RAY DR, DES MOINES, IA 50309 EN ROUTE 100 SW WATER STREET, DES MOINES, IA ON FOOT**

Travel Time: 15 mins.  
Car : MBdB, JDC

**3:30 - 5:30 PM**

**TPA FOLLOW UP CALL TIME**

Location: 100 SW Water Street  
Des Moines, IA 50309

**5:30 - 5:45 PM**

**TRAVEL FROM 100 SW WATER STREET EN ROUTE 777 3RD STREET**

Travel Time: 15 mins.  
Car : MBdB, JDC

**5:45 - 6:45 PM**

**REMARKS AT PROGRESSIVE IOWA GATHERING**

Location: ISEA – 2<sup>nd</sup> Floor  
777 3rd St  
Des Moines, IA  
Attendees: Tammy Wawro, President, Iowa State Education Association;  
Matt Sinovic, Executive Director, Progress Iowa;  
75-100 attendees  
Site Advance: Michael Carey  
Telephone: [REDACTED]  
Setup: Reception Style  
Podium: Yes  
Remarks: Prepared

Format:

- YOU arrive and proceed into hold
- YOU greet with Matt Sinovic and Tammy Wawro
- Matt Sinovic opens and introduces Tammy Wawro
- Tammy Wawro gives remarks and introduces YOU
- YOU give remarks
- YOU conclude and mix and mingle
- YOU depart

**7:00 - 7:45 PM**

**TRAVEL FROM ISEA EN ROUTE DES MOINES MARRIOTT DOWNTOWN // DINNER**

Travel Time: 45 mins.  
Car : MBdB, JDC

**7:45 - 8:30 PM**

**REMARKS AT CENTURY CLUB EVENT**

Location: Des Moines Marriott Downtown - Waterloo Room  
700 Grand Ave  
Des Moines, IA 50309

Attendees: Dr. Andy McGuire, Chair, Iowa Democratic Party;  
30-40 attendees

Site Advance: Michael Carey

Telephone: [REDACTED]

Setup: Cocktail Reception

Press: Closed

Format:

- YOU arrive and greeted by Dr. Andy McGuire, Chair of the Iowa Democratic Party
- YOU mix and mingle with guests
- Dr. McGuire introduces YOU
- YOU give remarks
- YOU conclude and continue to mix and mingle
- YOU depart

**8:30 - 8:45 PM**

**TRAVEL FROM 700 GRAND STREET EN ROUTE 100 SW WATER STREET**

Travel Time: 15 mins.

Car : MBdB, JDC

**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Wednesday, April 15, 2015 2:19 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Thursday, April 16, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Thursday, April 16, 2015**

**WEATHER – IA:** Hi of 73. Low of 49. AM Rain  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]  
- Des Moines, IA is one hour behind NYC

9:45 - 10:00 TRAVEL FROM 100 SW WATER STREET, DES MOINES EN ROUTE DRAKE UNIVERSITY  
Travel Time: 10 Minutes

9:45 - 10:00 COMMUNICATIONS CALL  
Staff: Monica Klein

10:00 - 10:30 MEET WITH SENATOR HARKING // PREP  
Location: Calier Heritage Room, Drake University

10:30 - 12:15 REMARKS AT DRAKE UNIVERSITY  
Location: Cowles Library - Reading Room, Drake University  
Press: Open  
Notes: YOU greet with 10 students after Q&A.

12:15 - 12:30 TRAVEL FROM 2507 UNIVERSITY AVENUE EN ROUTE 1801 GRAND AVE  
Travel Time: 15 mins.

12:30 - 1:00 IN PERSON INTERVIEW WITH DAVE PRICE FROM WHO-HD  
Location: 1801 Grand Ave, Des Moines, Iowa 50265  
Notes: This is a 1:1 Interview that is aired on Sundays before Meet the Press

1:00 - 1:30 TRAVEL FROM 1801 GRAND AVE, DES MOINES, IOWA EN ROUTE 400 ROBERT D. RAY DRIVE // PICK UP LUNCH  
Travel Time: 30 mins.

1:30 - 1:45 IN PERSON INTERVIEW WITH KAY HENDERSON, IOWA RADIO  
Location: City Hall, Des Moines, IA

2:00 - 3:00 MEETING WITH AREA MAYORS HOSTED BY MAYOR COWNIE  
Location: City Hall- Kofu Conference Room, Des Moines, IA  
Press: Closed

3:00 - 3:15 TRAVEL FROM 400 ROBERT D. RAY DR, DES MOINES, IA 50309 EN ROUTE 100 SW WATER STREET, DES MOINES, IA

Travel Time: 15 mins.

3:30 - 5:30 TPA FOLLOW UP CALL TIME  
Location: 100 SW Water Street

5:30 - 5:45 TRAVEL FROM 100 SW WATER STREET EN ROUTE 777 3RD STREET  
Travel Time: 15 mins.

5:45 - 6:45 REMARKS AT PROGRESSIVE IOWA GATHERING  
Location: ISEA - Second Floor, 777 3rd St  
Attendees: About 75-100  
Setup: Reception Style  
Notes: YOU are introduced by Matt Sinovic, Executive Director of Progress Iowa

7:00 - 7:45 TRAVEL FROM ISEA EN ROUTE DES MOINES MARRIOTT DOWNTOWN ON FOOT // DINNER  
Travel Time: 15 mins.

7:45 - 8:30 REMARKS AT CENTURY CLUB EVENT  
Location: Des Moines Marriott Downtown - Waterloo Room  
Attendees: 20-25 folks  
Press: Closed

8:30 - 8:45 TRAVEL FROM 700 GRAND STREET EN ROUTE 100 SW WATER STREET  
Travel Time: 15 mins.

#### **PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

11:00 - 11:45 MEETING WITH SENATOR JESSE HAMILTON  
11:45 - 12:45 MEETING WITH DC HERMAN AND DEPUTY MAYOR BUERY  
1:00 - 3:00 MEETING WITH MAYOR'S FUND  
3:00 - 4:00 WEEK AHEAD BRIEF  
4:00 - 5:00 STAFF DEBRIEF  
6:45 - 7:00 VAISAKHI FESTIVAL CELEBRATION

**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Thursday, April 16, 2015 4:38 PM  
**Subject:** MBDB Schedule for Friday, April 17, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, April 17, 2015**

WEATHER	ATTIRE	NOTES
High 69°, Low 54°, Showers, 60% chance of rain	Business	

**Scheduling Contact:**

Scheduling Contact:	Raymond Chao	
Emergency Contact:	Michael P. Carey	
Special Assistant:	Elana Leopold	
Special Assistant:	Ronalie de Alwis	

**6:00 - 6:15 AM**      **TRAVEL FROM 100 WATER STREET EN ROUTE DES MOINES INTERNATIONAL AIRPORT**  
Travel Time:    30 mins.  
Car :            MBdB, JDC

**6:50 - 10:33 AM**      **DELTA AIRLINES FLIGHT 3739 FROM DES MOINES EN ROUTE LAGUARDIA**  
Notes:           Travel Time 3 Hours and 45 Minutes (+1 Hour)

**10:50 - 11:20 AM**      **TRAVEL FROM LAGUARDIA AIRPORT EN ROUTE CITY HALL**  
Travel Time:    30 mins.  
Car :            MBdB, JDC  
Follow Up:      MPC

**10:50 - 11:20 AM**      **COMMUNICATIONS CALL**  
Press Contact:   Monica Klein

**11:30 - 12:30 PM**      **MEETING WITH NASSAU COUNTY EXECUTIVE EDWARD P. MANGANO**  
Location:        City Hall, The Mayor's Office

**1:00 - 2:00 PM**        **INTERNAL MIZ MEETING**

Location: City Hall, The Mayor's Office

**2:00 - 2:30 PM**

**LUNCH**

Location: City Hall, the Mayor's Office

**2:30 - 2:45 PM**

**TRAVEL FROM CITY HALL EN ROUTE** [REDACTED]

Travel Time: 15 mins. - Subway Option 6 train to 23rd Street

Car : MBdB, EL

**3:00 - 4:00 PM**

[REDACTED]

Location: [REDACTED]

**4:05 - 4:15 PM**

**TRAVEL FROM** [REDACTED] **EN ROUTE** [REDACTED]

Travel Time: 10 mins. - Subway option: Take 6 from 23rd Street

Car : MBdB, EL

**4:15 - 5:15 PM**

[REDACTED]

Location: [REDACTED]

**5:15 - 5:45 PM**

**TRAVEL FROM** [REDACTED] **EN ROUTE GRACIE MANSION**

Travel Time: 30 mins.

Car : MBdB, EL

**6:30 - 7:15 PM**

**DRINKS WITH RON MOELIS**

Location: Gracie Mansion, The Peach Room

**Michael Paul Carey**  
**City Hall**  
**New York, New York**



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**From:** Carey, Michael  
**Sent:** Friday, April 17, 2015 3:10 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Saturday, April 18, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, April 18, 2015

**WEATHER:** Hi of 77. Low of 48. Mostly Sunny  
**ATTIRE:** Business casual, rolled up sleeves, baseball cap  
**NOTES:** - YOU have 30 mins. to change at the gym

8:30 - 9:15 TRAVEL FROM GRACIE MANSION EN ROUTE 225 SEAVER AVE, STATEN ISLAND, NY 10305  
Travel Time: 45 mins.

8:30 - 8:50 COMMUNICATIONS CALL  
Press Contact: Monica Klein

8:50 - 9:15 OFF-TOPIC PREP WITH ANDREA

9:15 - 10:15 PRE-K FOR ALL DAY OF ACTION  
Location: 225 Seaver Ave - Field #3 Staten Island, NY 10305  
Notes: YOU, BP Oddo, and TBD throw ceremonial first pitch.

10:30 - 11:00 TRAVEL FROM 225 SEAVER AVE EN ROUTE 357 9TH ST  
Travel Time: 30 mins.

11:00 - 12:00 WORKOUT  
Location: 357 9th St.

12:30 - 12:45 TRAVEL FROM 357 9TH STREET EN ROUTE 180 6TH AVENUE  
Notes: 5 minutes driving, 15 minute walk

12:45 - 1:00 VOTE IN 2015 PARTICIPATORY BUDGETING WITH FLONYC  
Location: PS 282, 180 6th Ave (btwn Berkeley Pl & Lincoln Pl), Brooklyn

1:00 - 1:20 TRAVEL FROM 180 6TH AVE EN ROUTE CITY HALL  
Travel Time: 20 mins.

1:30 - 3:00 ONENYC MEETING  
Location: City Hall, The Blue Room

3:00 - 3:15 REMARKS AT ADVOCATES MEETING FOR IMMIGRATION HERRITAGE WEEK  
Location: City Hall, The COW

Press: Closed

3:30 - 6:00 BUDGET PREP: TOPIC TBD

Location: City Hall, The Blue Room

6:00 - 6:15 TRAVEL FROM CITY HALL EN ROUTE 102 NORTH END AVE. NY, NY ON FOOT

Travel Time: 15 mins. on foot

6:15 - 8:30 ATTEND ABIGAIL DISNEY FILM PREMIER AT TRIBECA FILM FESTIVAL WITH FLONYC

Location: Regal Cinemas Battery Park 11-11, 102 North End Ave. NY, NY

Press: Closed

Notes: Running time of Film is 90 Minutes. At conclusion of the film, there is a Q&A with Abigail Disney.

8:30 - 9:00 TRAVEL FROM 102 NORTH END AVE. NY EN ROUTE GRACIE MANSION

Travel Time: 30 mins.

#### PRESS CONFERENCES

None Scheduled

#### FLONYC SCHEDULE

9:15 - 10:15 (T) PRE-K FOR ALL DAY OF ACTION WITH YOU

12:45 - 1:00 VOTE IN 2015 PARTICIPATORY BUDGETING WITH YOU

6:15 - 8:30 ATTEND ABIGAIL DISNEY FILM PREMIER AT TRIBECA FILM FESTIVAL WITH YOU

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Friday, April 17, 2015 3:10 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Sunday, April 19, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, April 19, 2015**

**WEATHER:** Hi of 59. Low of 48. Partly Cloudy  
**ATTIRE:** Casual. Business for evening.  
**NOTES:**

8:00 - 8:30 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

8:30 - 9:30 WORKOUT  
Location: 357 9th Street

10:00 - 12:20 TRAVEL FROM 357 9TH STREET EN ROUTE [REDACTED]  
Travel Time: 2 hours 20 mins.

10:00 - 10:30 COMMUNICATIONS CALL  
Staff: Monica Klein

12:30 - 1:30 [REDACTED]

2:00 - 4:20 TRAVEL FROM [REDACTED] EN ROUTE GRACIE MANSION  
Travel Time: 2 hours 20 mins.

3:30-4:00 WEEKLY SCHEDULING REVIEW  
Dial-in Number: [REDACTED] Meeting ID: [REDACTED]

6:30 - 7:20 (t) TRAVEL FROM GRACIE MANSION EN ROUTE 1363 UTICA AVE.  
Travel Time: 50 mins.

7:30 - 8:00 (t) REMARKS AT 23RD CELEBRATION OF WOMEN CELEBRATING WOMEN HOSTED BY DR. CLARKE WITH  
FLONYC  
Location: Tropical Paradise Banquet Hall, 1363 Utica Avenue, Brooklyn

**PRESS CONFERENCES**

To be updated.

**FLONYC SCHEDULE**

12:30 - 1:30 [REDACTED]

7:30 - 8:00  
YOU

(t) REMARKS AT 23RD CELEBRATION OF WOMEN CELEBRATING WOMEN HOSTED BY DR. CLARKE WITH

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Friday, April 17, 2015 3:10 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Monday, April 20, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, April 20, 2015**

**WEATHER:** Hi of 57. Low of 55. Rain, 100% chance of rain

**ATTIRE:** Business

**NOTES:**

[REDACTED]  
- YOU have 30 minutes to change at Gracie

7:00 - 7:30 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

8:30 - 9:00 TRAVEL FROM 357 9TH STREET EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

8:30 - 9:00 COMMUNICATIONS CALL  
Staff: Monica Klein

9:30 - 10:00 PREP FOR MEETING WITH REVERAND BUTTS WITH MARCO AND EMMA  
Location: Gracie Mansion, The Parlor

10:00 - 11:00 MEETING WITH REVERAND BUTTS  
Location: Gracie Mansion, The Peach Room  
Notes: YOU will meet privately with Rev. Butts first and then with the five others.

11:00 - 11:30 TRAVEL FROM GRACIE MANSION EN ROUTE CITY HALL  
Travel Time: 30 mins.

11:30 - 2:00 BUDGET PREP: TOPIC TBD  
Location: City Hall, The Mayor's Office

2:15 - 2:30 REMARKS IN BULLPENN TO INTRODUCE TOM SNYDER  
Location: City Hall, The Bullpen

2:30 - 3:30 SENIOR STAFF MEETING  
Location: City Hall, The Committee of the Whole

3:45 - 4:00 PREP FOR BILL HEARING AND SIGNING  
Location: City Hall, The Mayor's Office

4:00 - 5:00	BILL HEARING AND SIGNING Location: City Hall, The Blue Room
5:00 - 8:00	BUDGET PREP Location: City Hall, The Blue Room
8:00 - 8:30	TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION Travel Time: 30 mins.

#### **PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

No public schedule.

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Sunday, April 19, 2015 5:56 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** UPDATED: MINI Schedule for Monday, April 20, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, April 20, 2015  
UPDATED

**WEATHER:** Hi of 61. Low of 55. Rain, 100% chance of rain  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]

- YOU have 30 minutes to change at Gracie
- Today is Tom Snyder's first day
- Elana will meet you at Gracie in the AM

7:00 - 7:30	TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET Travel Time: 30 mins.
7:30 - 8:30	WORKOUT Location: 357 9th Street
8:30 - 9:00	TRAVEL FROM 357 9TH STREET EN ROUTE GRACIE MANSION Travel Time: 30 mins.
8:30 - 9:00	COMMUNICATIONS CALL Staff: Monica Klein
9:30 - 10:00	PREP FOR MEETING WITH REVEREND BUTTS WITH MARCO AND EMMA Location: Gracie Mansion, The Parlor
10:00 - 11:00	MEETING WITH REVEREND BUTTS Location: Gracie Mansion, The Peach Room Notes: YOU will meet privately with Rev. Butts first and then with the five others.
11:00 - 11:30	TRAVEL FROM GRACIE MANSION EN ROUTE CITY HALL Travel Time: 30 mins.
11:30 - 2:00	BUDGET PREP: TOPIC TBD Location: City Hall, The Committee of the Whole
2:15 - 2:30	REMARKS IN BULLPENN TO INTRODUCE TOM SNYDER Location: City Hall, The Bullpen
2:45 - 3:45	ONENYC MEETING Location: City Hall, The Committee of the Whole
3:45 - 4:00	PREP FOR BILL HEARING AND SIGNING Location: City Hall, The Mayor's Office

4:00 - 5:00 BILL HEARING AND SIGNING  
Location: City Hall, The Blue Room

5:00 - 8:00 BUDGET PREP  
Location: City Hall, The Committee of the Whole

8:00 - 8:30 TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

#### PRESS CONFERENCES

11am – Assembly Member Rosenthal “Legislation On Empowering Caregivers” 50 people  
12pm – U.S. Congressman Hakeem Jeffries “Public Safety” 50 people  
1pm – Advocates Without Borders “Supporting Mayor’s Initiative on Stopping Violence in Communities” 100 people

#### FLONYC SCHEDULE

No public schedule.



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**From:** Carey, Michael  
**Sent:** Monday, April 20, 2015 5:46 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Tuesday, April 21, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, April 21, 2015**

**WEATHER:** Hi of 68. Low of 52. Mostly Sunny  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]

**7:30 - 8:00** TRAVEL FROM GRACIE MANSION EN ROUTE [REDACTED]  
Travel Time: 30 mins.

**7:30 - 8:00** COMMUNICATIONS CALL  
Press Contact: Monica Klein

**8:00 - 9:00** [REDACTED]

**9:00 - 9:15** TRAVEL FROM [REDACTED] EN ROUTE CITY HALL ON FOOT  
Travel Time: 15 mins.

**10:00 - 11:00** ONENYC MEETING  
Location: City Hall, The Blue Room  
Note: This is YOUR last scheduled prep before the event.

**11:00 - 2:00** BUDGET PREP  
Location: City Hall, The Blue Room

**2:00-2:15** CALL WITH MAYOR CORNETTE  
Note: YOU Call [REDACTED]  
Note; YOU are calling Mayor to discuss Day of Action in DC.

**3:00 - 4:00** FOLLOW UP MEETING ON 421A  
Location: City Hall, The Mayor's Office  
Note: Alicia is on deadline to speak to folks today.

**4:30 - 4:50** TRAVEL FROM CITY HALL EN ROUTE 399 PARK AVENUE  
Travel Time: 20 mins.

**5:00 - 6:00** MEETING WITH MARC LASRY AND JAMIE DINAN  
Location: 399 Park Avenue, 6th Floor  
Notes: Ross will staff this meeting

**6:00 - 6:30** TRAVEL FROM 399 PARK AVENUE EN ROUTE CITY HALL

Travel Time: 30 mins.

6:30 - 7:00 INTERNAL MEETING ON TPA  
Location: City Hall, The Mayor's Office  
Note: YOU requested to meet with JDC, Aaron, Hayley, John Davis, Emma

7:00 - 7:10 TRAVEL FROM CITY HALL EN ROUTE 233 BROADWAY ON FOOT  
Travel Time: 10 mins.

7:10 - 8:00 C4 EVENT HOSTED BY ANTHONY CONSTANTINOPLE, STEVE SINACORI, AND PETER VALLONE, SR.  
Location: Woolworth Tower Kitchen, 233 Broadway  
Notes: This was rescheduled from 3/26 after the East Village building collapse.

8:00 - 8:30 TRAVEL FROM 233 BROADWAY EN ROUTE CITI FIELD  
Travel Time: 30 mins.

8:00 - 8:30 CALL WITH DA KENNETH THOMPSON ON JOEL ISRAEL INDICTMENT  
Notes: YOU dial [REDACTED]

8:30 - 9:00 DROP BY UNIFORMED COALITION CONTRACT CELEBRATION  
Location: Citi Field - Empire Suite #231

9:00 - 9:20 TRAVEL FROM CITI FIELD EN ROUTE GRACIE MANSION  
Travel Time: 20 mins.

#### **PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

No public schedule.

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Tuesday, April 21, 2015 9:33 AM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** FW: MINI Schedule for Tuesday, April 21, 2015

Sir,

I know you spoke to Dean this morning. I have adjusted today removing budget.

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, April 21, 2015  
UPDATED**

**WEATHER:** Hi of 68. Low of 52. Mostly Sunny  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]

10:30 - 11:30 AM	<b>ONENYC MEETING</b> Location: City Hall, The Blue Room
12:00 - 1:00 PM	<b>FOLLOW UP MEETING ON 421A</b> Location: City Hall, The Mayor's Office
1:30 - 2:00 PM	<b>IN PERSON INTERVIEW WITH MATT FLEGENHEIMER OF NYTIMES ON ONENYC</b> Location: City Hall, The Mayor's Office
2:00 - 2:15 PM	<b>CALL WITH MAYOR CORNETTE</b> Location: Mayor Calls [REDACTED]
4:00 - 4:30 PM	<b>INTERNAL MEETING ON TPA</b> Location: City Hall, The Mayor's Office
4:30 - 4:50 PM	<b>TRAVEL FROM CITY HALL EN ROUTE 399 PARK AVENUE</b> Travel Time: 20 mins.
5:00 - 6:00 PM	<b>MEETING WITH MARC LASRY AND JAMIE DINAN</b> Location: 399 Park Avenue, 6th Floor
6:00 - 6:30 PM	<b>TRAVEL FROM 399 PARK AVENUE EN ROUTE CITY HALL</b> Travel Time: 30 mins.
7:00 - 7:10 PM	<b>TRAVEL FROM CITY HALL EN ROUTE 233 BROADWAY ON FOOT</b> Travel Time: 10 mins.
7:10 - 8:00 PM	<b>C4 EVENT HOSTED BY ANTHONY CONSTANTINOPLE, STEVE SINACORI, AND PETER VALLONE, SR.</b>

Location: Woolworth Tower Kitchen, 233 Broadway

8:00 - 8:30 PM

TRAVEL FROM 233 BROADWAY EN ROUTE CITI FIELD

Travel Time: 30 mins.

8:00 - 8:30 PM

CALL WITH DA KENNETH THOMPSON ON JOEL ISRAEL INDICTMENT

Location: Mayor Calls [REDACTED]

8:30 - 9:00 PM

DROP BY UNIFORMED COALITION CONTRACT CELEBRATION

Location: Citi Field, Empire Suite #231, 123-01 Roosevelt Ave, New York, NY

11368

9:00 - 9:20 PM

TRAVEL FROM CITI FIELD EN ROUTE GRACIE MANSION

Travel Time: 20 mins.

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Wednesday, April 22, 2015 3:45 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Thursday, April 23, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, April 23, 2015

**WEATHER:** Hi of 55. Low of 38. Mostly Cloudy  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]

- YOU have 30 mins. to change at the gym

7:00 - 7:30 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

9:00 - 9:30 COMMUNICATIONS CALL  
Press Contact: Monica Klein

9:30 - 11:00 BUDGET PREP - TOPIC: UNIFORMED AND MISCELLANEOUS AGENCIES AND ELECTED OFFICIALS  
Location: City Hall, The Blue Room

11:00 - 12:00 INTERNAL MEETING ON CITY HALL OPERATIONS  
Location: City Hall, The Mayor's Office

12:00 - 12:25 TRAVEL FROM CITY HALL EN ROUTE 45 ROCKEFELLER PLAZA  
Travel Time: 25 mins.

12:30 - 2:00 LUNCHEON ROUNDTABLE DISCUSSION HOSTED BY JERRY SPEYER  
Location: Limani Restaurant, 45 Rockefeller Plaza  
Notes: Jerry Speyer introduces YOU. There will be a roundtable discussion with Q&A after you speak.

2:00 - 2:30 TRAVEL FROM 45 ROCKEFELLER PLAZA EN ROUTE CITY HALL  
Travel Time: 30 mins.

2:00 - 2:30 INTERNAL CALL ON CLERGY

Dial-in:

ID:

3:00 - 4:00 WEEKLY MEETING WITH POLICE COMMISSIONER

Location: City Hall, The Blue Room

Notes: YOUR regular meeting.

4:00 - 5:00 MEETING WITH DANIEL R. TISHMAN, CHAIRMAN OF TISHMAN CONSTRUCTION CORPORATION

Location: City Hall, The Mayor's Office

5:15-5:30 (T) PRE-K RADIO HIT ON HOT97

Location: City Hall, The Mayor's office

5:30 - 6:00 MEETING WITH ANTHONY BONOMO

Location: City Hall, The Mayor's Office

Notes: Tony and Dom will join this meeting.

6:00 - 7:00 MEETING WITH TOM GARRY AND JAY JACOBS

Location: City Hall, The Mayor's Office

7:00 - 7:30 TRAVEL FROM CITY HALL EN ROUTE 60 E 96TH STREET

Travel Time: 30 mins.

7:30 - 8:00 DROP BY DAVID AXELROD BOOK PARTY HOSTED BY JOEL AND LISA BENENSON

Location: Benenson Residence, [REDACTED]

Press: Closed

8:00 - 8:10 TRAVEL FROM 60 E 96TH ST. EN ROUTE GRACIE MANSION

Travel Time: 10 mins.

8:30 - 9:30 DRINKS WITH KIM RUBEY

Location: Gracie Mansion, The Peach Room

#### PRESS CONFERENCES

To be updated.

#### FLONYC SCHEDULE

11:30 - 12:00 FOUNDATIONS/THINK TANKS FEEDBACK SESSION

12:45 - 1:45 MEETING WITH BARBARA VAN DAHLEN

2:00 - 3:00 MEETING WITH BROOKE GARBER NEIDICH, ELIZABETH PLANET, AND DEBRA PERELMAN

4:00 - 4:45 MEETING WITH ANNE BREWER

Michael Paul Carey

Director of Scheduling and Advance

City Hall

New York, New York 10007

212.341.5396



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**From:** Carey, Michael  
**Sent:** Wednesday, April 22, 2015 7:55 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** UPDATED: MINI Schedule for Thursday, April 23, 2015

UPDATED: Added Meeting with Alicia Glen

UPDATED: Added Call with Secretary Reich

## SCHEDULE FOR MAYOR BILL DE BLASIO

CITY OF NEW YORK

Thursday, April 23, 2015

UPDATED

**WEATHER:** Hi of 55. Low of 38. Mostly Cloudy

**ATTIRE:** Business

**NOTES:** - [REDACTED]  
[REDACTED]  
- YOU have 30 mins. to change at the gym

7:00 - 7:30 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

9:00 - 9:30 COMMUNICATIONS CALL  
Press Contact: Monica Klein

9:30-9:45 MEETING WITH DEPUTY MAYOR GLEN  
Location: City Hall, The Blue Room

9:45 - 11:00 BUDGET PREP - TOPIC: UNIFORMED AND MISCELLANEOUS AGENCIES AND ELECTED OFFICIALS  
Location: City Hall, The Blue Room

11:00 – 11:30 INTERNAL MEETING ON CITY HALL OPERATIONS  
Location: City Hall, The Mayor's Office

11:30-11:45 CALL WITH SECRETARY REICH  
Note: YOU call the Secretary at [REDACTED]

12:00 - 12:25 TRAVEL FROM CITY HALL EN ROUTE 45 ROCKEFELLER PLAZA  
Travel Time: 25 mins.



12:30 - 2:00 LUNCHEON ROUNDTABLE DISCUSSION HOSTED BY JERRY SPEYER  
Location: Limani Restaurant, 45 Rockefeller Plaza  
Notes: Jerry Speyer introduces YOU. There will be a roundtable discussion with Q&A after you speak.

2:00 - 2:30 TRAVEL FROM 45 ROCKEFELLER PLAZA EN ROUTE CITY HALL  
Travel Time: 30 mins.

2:00 - 2:30 INTERNAL CALL ON CLERGY  
Dial-in: [REDACTED]  
ID: [REDACTED]

3:00 - 4:00 WEEKLY MEETING WITH POLICE COMMISSIONER  
Location: City Hall, The Blue Room  
Notes: YOUR regular meeting.

4:00 - 5:00 MEETING WITH DANIEL R. TISHMAN, CHAIRMAN OF TISHMAN CONSTRUCTION CORPORATION  
Location: City Hall, The Mayor's Office

5:15-5:30 (T) PRE-K RADIO HIT ON HOT97  
Location: City Hall, The Mayor's office

5:30 - 6:00 MEETING WITH ANTHONY BONOMO  
Location: City Hall, The Mayor's Office  
Notes: Tony and Dom will join this meeting.

6:00 - 7:00 MEETING WITH TOM GARRY AND JAY JACOBS  
Location: City Hall, The Mayor's Office

7:00 - 7:30 TRAVEL FROM CITY HALL EN ROUTE 60 E 96TH STREET  
Travel Time: 30 mins.

7:30 - 8:00 DROP BY DAVID AXELROD BOOK PARTY HOSTED BY JOEL AND LISA BENENSON  
Location: Benenson Residence, [REDACTED]  
Press: Closed

8:00 - 8:10 TRAVEL FROM 60 E 96TH ST. EN ROUTE GRACIE MANSION  
Travel Time: 10 mins.

8:30 - 9:30 DRINKS WITH KIM RUBEY  
Location: Gracie Mansion, The Peach Room

PRESS CONFERENCES  
To be updated.

#### FLONYC SCHEDULE

11:30 - 12:00 FOUNDATIONS/THINK TANKS FEEDBACK SESSION  
12:45 - 1:45 MEETING WITH BARBARA VAN DAHLEN  
2:00 - 3:00 MEETING WITH BROOKE GARBER NEIDICH, ELIZABETH PLANET, AND DEBRA PERELMAN

4:00 - 4:45 MEETING WITH ANNE BREWER

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Thursday, April 23, 2015 5:07 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Friday, April 24, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Friday, April 24, 2015**

**WEATHER - NYC:** Hi of 55. Low of 38. Mostly Sunny.  
**MILWAUKEE, WI:** Hi of 48. Low of 37. Partly Cloudy.  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]

- YOU have 30 mins. to change at the gym
- Milwaukee, WI is one hour behind NYC

**6:45 - 7:15** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

**7:15 - 8:15** WORKOUT  
Location: 357 9th Street

**8:45 - 9:15** TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

**8:45 - 9:15** COMMUNICATIONS CALL  
Press Contact: Monica Klein

**9:15 - 9:45** REMARKS AT LANDLORD ROUNDTABLE DISCUSSION  
Location: City Hall, The Blue Room

**9:45 - 10:30** BI WEEKLY MEETING WITH SPEAKER  
Location: City Hall, The Mayor's Office

**10:30 - 11:00** OFFICIATE WEDDING OF COUNCIL MEMBER JULISSA FERRERAS AND AARON COPELAND  
Location: City Hall, The Council Chambers

**11:00 - 12:30** BUDGET PREP WITH TOPIC: UNIFORMED AGENCIES  
Location: City Hall, The Blue Room

**12:30 - 1:00** TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

**12:30 - 12:45** INTERNAL CALL TO DISCUSS ANTI SEMITISM CAMPAIGN NEXT STEPS  
Dial-in: [REDACTED]

ID: [REDACTED]

12:45-1:00 CALL WITH LEO GERARD

Note: YOU call [REDACTED] (Office) [REDACTED] (Assistant)

1:00 - 2:00 MEETING WITH JOHN PODESTA

Location: Gracie Mansion, The Peach Room

Notes: FLONYC will not be joining. John would have come from lunch already.

2:00 - 2:45 PACKING TIME

Location: Gracie Mansion

2:45 - 3:15 TRAVEL FROM GRACIE MANSION EN ROUTE LGA

Travel Time: 30 mins.

2:45-3:00 CALL WITH JIMMY HOFFA

Note: You call [REDACTED] 1 (Office)

3:00-3:15 CALL WITH RICH TRUMPKA

Note: YOU call [REDACTED] (Office)

3:45 - 5:30 DELTA AIRLINES FLIGHT 6310 FROM NEW YORK (LGA) – MILWAUKEE (MKE)

Travel Time: 2h 42m (-1 hour upon arrival)

Note: YOU will be travelling without staff.

5:50 - 6:15 TRAVEL FROM MILWAUKEE AIRPORT EN ROUTE 323 EAST WISCONSIN AVENUE

Travel Time: 25 mins.

6:15 - 7:00 HOLD / CHECK IN

Location: Milwaukee Marriott Downtown, 323 East Wisconsin Avenue

7:00 - 7:10 TRAVEL FROM 323 EAST WISCONSIN AVENUE EN ROUTE MILLER PARK

Travel Time: 10 mins.

7:10 - 9:30 MILWAUKEE BREWERS VS CARDINALS

Location: Miller Park

Note: Mayor Barrett will be joining the game.

Payment: YOU paid personally for your ticket.

9:50 - 10:00 TRAVEL FROM MILLER PARK EN ROUTE 323 EAST WISCONSIN AVENUE

Travel Time: 10 mins.

RON

Milwaukee Marriott Downtown

323 East Wisconsin Avenue

Milwaukee Wisconsin 53202

PRESS CONFERENCES

To be updated.

#### FLONYC SCHEDULE

9:30 - 10:00 SPANISH LULLABY AUDIO RECORDING  
11:15 - 12:15 VISIT FREEDOM HOUSE DOMESTIC VIOLENCE SHELTER  
12:30 - 1:20 VISIT HRA SERVICE OFFICES AT BANKNOTE BUILDING  
2:00 - 4:30 PRIVATE APPOINTMENT  
5:15 - 5:45 WEEK AHEAD BRIEF  
5:45 - 6:15 STAFF DEBRIEF  
6:30 - 7:00 CALL WITH GARY BELKIN

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

---

**From:** Carey, Michael  
**Sent:** Friday, April 24, 2015 1:50 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Saturday, April 25, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Saturday, April 25, 2015**

**WEATHER:** Milwaukee: Hi of 45. Low of 36. Cloudy. 60% chance of rain  
**ATTIRE:** Business  
**NOTES:** [REDACTED]

9:30 - 12:00 TPA CALL TIME

Note: YOU will get calls to do while at the Hotel

12:20 - 12:25 TRAVEL FROM MARRIOTT DOWNTOWN EN ROUTE 550 N. HARBOR DR., MILWAUKEE, WI 53202  
Travel Time: 5 mins.

12:30 - 2:00 LUNCH WITH GOVERNOR DOYLE

Location: Harbor House, 550 N. Harbor Dr., Milwaukee, WI 53202

Notes: YOU should pay with the campaign credit card.

Notes: Reservation under Michael Carey

2:00 - 2:05 TRAVEL FROM HARBOR HOUSE EN ROUTE MARRIOTT DOWNTOWN

Travel Time: 5 mins.

2:50 - 2:55 TRAVEL FROM MARRIOTT DOWNTOWN EN ROUTE MASON STREET GRILL ON FOOT

Travel Time: 5 mins. on foot

3:00 - 4:00 MEET AND GREET WITH SUPPORTERS

Location: Mason Street Grill, 425 E Mason St, Milwaukee, WI 53202

4:00 - 4:05 TRAVEL FROM MASON STREET GIRLL EN ROUTE MILWAUKEE ATHLETIC CLUB ON FOOT

Travel Time: 5 mins. on foot

4:15 - 5:00 PHOTOLINE

Location: Milwaukee Athletic Club, 758 North Broadway, (8th floor)

Notes: YOU will take 13 photo's.

5:00 - 6:00 VIP RECEPTION AT WISCONSIN FOUNDERS DAY RECEPTION

Location: Milwaukee Athletic Club, 758 North Broadway, President's Room (3rd floor)

Notes: YOU will mix and mingle with guests.

6:00 - 8:00 KEYNOTE ADDRESS AT WISCONSIN FOUNDERS DAY

Location: 758 North Broadway, Grand Ballroom (4th Floor)

Notes: YOU and Mike Tate sit at keynote table. Mike Tate introduces YOU around 7:10

PM.

PRESS CONFERENCES

To be Updated.

FLONYC SCHEDULE

No Events Scheduled.

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

---

**From:** Carey, Michael  
**Sent:** Friday, April 24, 2015 6:25 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Monday, April 27, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, April 27, 2015**

**WEATHER -** NYC & NEW HAVEN CT: Hi of 61. Low of 48. Mostly Cloudy.

**ATTIRE:** Business

**NOTES:**

- [REDACTED]

**7:00 - 9:30** TRAVEL FROM GRACIE MANSION EN ROUTE [REDACTED]  
Travel Time: 2 hours 30 mins.

**9:00 - 9:30** COMMUNICATIONS CALL  
Press Contact: Monica Klein

**9:30 - 10:30** [REDACTED]

**11:30 - 1:00** [REDACTED] EN ROUTE CITY HALL  
Travel Time: 2 hours 30 mins.

**11:30 - 1:00** TPA CALL TIME  
Notes: YOU will receive calls to make.

**1:00 - 3:00** BUDGET PREP  
Location: City Hall, The Blue Room

**3:45 - 5:00** SWEARING IN CEREMONY FOR JUDICIAL APPOINTMENTS  
Location: City Hall, The Council Chambers  
Press: Open  
Notes: YOU take photos with judges and family members after ceremony.

**5:00 - 6:00** WHITESPACE//CALLTIME  
Location: City Hall, The Mayor's Office

**6:00 - 6:30** TAPING CHPC VIDEO  
Location: City Hall, The Blue Room  
Notes: This video is for the Citizens Housing and Preservation Council Luncheon on

Wednesday.

**6:30 - 6:45** IN PERSON INTERVIEW WITH [REDACTED]  
Location: City Hall, The Mayor's Office  
Notes: [REDACTED]'s daughter will interview YOU for a school project that is due Wednesday.

**7:30 - 8:30** MEETING WITH MICHAEL MULGREW



Location: City Hall, The Mayor's Office

8:45 - 9:15 TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

#### **PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

9:30 - 10:30 [REDACTED]  
3:30 - 3:45 CALL WITH JENNIFER BUFFETT  
8:00 - 9:30 DISCUSSION WITH TONI MORRISON ON "GOD HELP THE CHILD"

**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Wednesday, May 06, 2015 5:14 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Thursday, May 7, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, May 7, 2015**

**WEATHER:** Hi of 77. Low of 58. Sunny.

**ATTIRE:** Business

**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym  
- TODAY is Budget Day

**6:30 - 7:00** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

**7:00 - 8:00** WORKOUT  
Location: 357 9th Street

**8:30 - 9:00** TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

**8:30 - 9:00** COMMUNICATIONS CALL  
Press Contact: Monica Klein

**9:00 - 10:00** MEETING WITH SPEAKER MELISSA MARK-VIVERITO  
Location: City Hall, The Mayor's Office

**10:15 - 10:45** MEETING WITH CITY COMPTROLLER AND CITY PUBLIC ADVOCATE  
Location: City Hall, The Mayor's Office

**10:45 - 10:55** TRAVEL FROM CITY HALL EN ROUTE ONE POLICE PLAZA ON FOOT  
Travel Time: 10 mins. on foot

**11:00 - 11:45** REMARKS AT ONE POLICE PLAZA MEMORIAL WALL  
Location: One Police Plaza  
Note: Open Press. Speaker MMV Attending.

**11:55 - 12:05** TRAVEL FROM ONE POLICE PLAZA EN ROUTE CITY HALL ON FOOT  
Travel Time: 10 mins.

**12:15 - 1:45** MEETING WITH CITY COUNCIL AND BOROUGH PRESIDENTS  
Location: City Hall, The Committee of the Whole

**2:00 - 2:30** LUNCH // FINAL PREP  
Location: City Hall, The Mayor's Office

2:30 - 3:30	PRESENTATION OF BUDGET Location: City Hall, The Blue Room
3:30 - 4:30	WHITESPACE Location: City Hall, The Mayor's Office
4:30 - 5:30	NEXTGEN NYCHA FINAL PREP Location: City Hall, The Mayor's Office Notes: Event is on Monday.
5:30 - 7:00	TRAVEL FROM CITY HALL EN ROUTE 20 HICKSVILLE ROAD, BETHPAGE, NEW YORK//CALLS EN ROUTE Travel Time: 1 hour 30 mins.
7:00 - 7:30	ATTENDS WAKE SERVICES FOR POLICE OFFICER MOORE Location: Chapey and Sons Funeral Home, 20 Hicksville Road, Bethpage Note: Service is 7-9:30 PM.
7:30 - 9:00	TRAVEL FROM 20 HICKSVILLE ROAD, BETHPAGE, NEW YORK EN ROUTE GRACIE MANSION Travel Time: 1 hour 30 mins.

#### **PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

No public schedule.

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Thursday, May 07, 2015 3:53 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Friday, May 8, 2015- Happy Birthday!!!

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, May 8, 2015**

**WEATHER:** Hi of 78. Low of 59. Mostly Sunny.  
**ATTIRE:** Business, Dark suit and tie for funeral  
**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at Gracie  
- Happy Birthday!

6:45 - 7:15 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:15 - 8:15 WORKOUT  
Location: 357 9th Street  
Note: YOU and FLONYC have time to change at Gracie.

8:15 - 8:45 TRAVEL FROM 357 9TH STREET EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

9:15 - 10:30 TRAVEL FROM GRACIE MANSION EN ROUTE 75 SEAMANS NECK ROAD, SEAFORD, NEW YORK  
Travel Time: 1 Hour and 15 Minutes

9:30 - 10:00 DAILY COMMUNICATIONS CALL

11:00 - 12:30 REMARKS AT POLICE OFFICER MOORE FUNERAL SERVICE  
Location: St. James Church, 75 Seamans Neck Road, Seaford, NY, 11783  
Note: Will be a full Catholic Service.

12:30 - 2:00 TRAVEL FROM 75 SEAMANS NECK ROAD EN ROUTE CITY HALL // DROP OFF FLONYC AT GRACIE  
Travel Time: 1 hour 30 mins.

2:00 - 3:30 WHITESPACE // LUNCH  
Location: City Hall, The Mayor's Office

3:30 - 4:30 HOMELESS MEETING  
Location: City Hall, The Blue Room

5:00 - 5:15 TRAVEL FROM CITY HALL EN ROUTE 66 WEST 12TH STREET  
Travel Time: 15 mins. - Train option, take 4/5/6 to 14th Street Union Square

5:20 - 5:30 HOLD ON SITE WITH FLONYC

5:30 - 7:00 ATTEND BELL HOOKS CONVERSATION WITH FLONYC AND DANTE  
Location: The Auditorium at 66 West 12th Street, Alvin Johnson / J.M. Kaplan Hall, The New  
School  
Note: YOU and Dante are seated in the Front Row.

7:00 - 7:30 TRAVEL FROM 66 WEST 12TH STREET EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

**PRESS CONFERENCES**

To be updated.

**FLONYC SCHEDULE**

11:00 - 12:30 ATTEND POLICE OFFICER MOORE FUNERAL SERVICE WITH YOU  
2:30 - 5:00 LUNCH WITH BELL HOOKS  
5:30 - 7:00 BELL HOOKS + FLONYC: CRITICAL THINKING

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

---

**From:** Carey, Michael  
**Sent:** Friday, May 08, 2015 4:16 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Saturday, May 9, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, May 9, 2015**

**WEATHER:** Hi of 73. Low of 62. Cloudy.  
**ATTIRE:** Business Casual  
**NOTES:** - YOU have 30 mins. to change at Gracie

8:00 - 8:30 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

8:30 - 9:30 WORKOUT  
Location: 357 9th Street

9:30 - 10:00 TRAVEL FROM 357 9TH STREET EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

10:30 - 2:00 TRAVEL FROM GRACIE MANSION EN ROUTE [REDACTED]  
Travel Time: 3 hours 30 mins.

10:30 - 11:00 COMMUNICATIONS CALL  
Press Contact: Monica Klein

2:00 - 5:30 [REDACTED]

5:30 - 9:00 TRAVEL FROM [REDACTED] EN ROUTE GRACIE MANSION  
Travel Time: 3 hours 30 mins.

**PRESS CONFERENCES**  
None Scheduled.

**FLONYC SCHEDULE**  
9:45 - 12:00 DELIVER REMARKS AT 5K NAMIWalks

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Friday, May 08, 2015 4:16 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Sunday, May 10, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, May 10, 2015

**WEATHER:** Hi of 84. Low of 66. Partly Cloudy.  
**ATTIRE:** Business Casual  
**NOTES:** - TODAY is Mother's Day

11:30 - 12:00 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET//COMMUNICATIONS CALL  
Travel Time: 30 mins.

12:00 - 1:00 WORKOUT  
Location: 357 9th Street

1:20 - 1:30 TRAVEL FROM 357 9TH STREET EN ROUTE BAR TOTO ON FOOT  
Travel Time: 10 minutes on foot

1:30 - 3:00 MEETING WITH TOM SNYDER  
Location: Bar Toto, 411 11th Street

3:00 - 3:30 TRAVEL FROM BAR TOTO, 411 11TH STREET, BROOKLYN, NY EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

4:00 - 4:30 SCHEDULING REVIEW CALL  
Dial-in Number: [REDACTED] Meeting ID: [REDACTED]

5:00 - 6:00 MEETING WITH NATHAN SMITH  
Location: Gracie Mansion, The Peach Room

7:00 - 8:30 [REDACTED]

PRESS CONFERENCES  
None Scheduled.

FLONYC SCHEDULE  
No public schedule.

Michael Paul Carey

**Director of Scheduling and Advance  
City Hall  
New York, New York 10007  
212.341.5396**



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**From:** Carey, Michael  
**Sent:** Sunday, May 10, 2015 4:17 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** UPDATED: Mini Schedule for Monday, May 11, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, May 11, 2015**

**WEATHER:** Hi of 84. Low of 65. Partly Cloudy.  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym

7:30 - 8:00 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:30 - 8:00 COMMUNICATIONS CALL  
Staff: Monica Klein

8:00 - 9:00 WORKOUT  
Location: 357 9th Street

9:30 - 10:00 TRAVEL FROM 357 9TH STREET EN ROUTE [REDACTED]  
Travel Time: 30 mins.

10:00 - 10:45 [REDACTED] [REDACTED]

10:45 - 11:05 TRAVEL FROM [REDACTED] EN ROUTE CITY HALL  
Travel Time: 15 mins.

11:15 - 12:15 NEXTGEN NYCHA BRIEFING  
Location: City Hall, The Mayor's Office

12:15 - 1:00 TRAVEL FROM 357 9TH STREET EN ROUTE 38-01 112TH ST, FLUSHING, NY // OFF TOPIC PREP  
Travel Time: 45 mins.

1:00 - 2:30 HOMELESS/SAFETY ANNOUNCEMENT  
Location: 38-01 112th St, Flushing  
Notes: YOU tour apartment and hold a press conference.

2:30 - 3:00 FOLLOW UP CALL ON INDUSTRIAL PROPOSAL  
Dial-in: [REDACTED]  
ID: [REDACTED]

2:30 - 3:15 TRAVEL FROM 38-01 112TH ST, FLUSHING, NY EN ROUTE CITY HALL  
Travel Time: 45 mins.

3:30 - 4:00 MEETING WITH PAUL ADLER  
Location: City Hall, The Mayor's Office

4:30 - 5:00 MEETING WITH TONY SHORRIS AND DOM WILLIAMS RE: MANHOLES  
Location: City Hall, The Mayor's Office

5:00 - 6:00 PERSONNEL MEETING WITH [REDACTED]  
Location: City Hall, The Mayor's Office  
Note: [REDACTED] is the NYPD Commo Candidate Phil wants YOU to meet.

6:00 - 6:30 TAPING OF NYU GRADUATION VIDEO  
Location: City Hall, The Blue Room  
Notes: YOU record a thirty second video for NYU's Graduation.

6:30 - 7:00 TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

6:30 - 6:45 CALL WITH NICHOLAS GRAVANTE EN ROUTE  
Location: YOU call [REDACTED]

7:00 - 7:45 PERSONELL MEETING WITH CARLA MATERO AND FLONYC  
Location: Gracie Mansion, The Peach Room

8:00 - 8:15 MEETING WITH MICHAEL, MANAGER OF SPECIAL PROJECTS CONSTRUCTION AT GRACIE AND FLONYC  
Location: Gracie Mansion, The Library

#### **PRESS CONFERENCES**

9 AM – Scaffold Safety Coalition “Worker Safety” 50 people  
10 AM – Coalition For Asian Americans & Families “Data Bill” 50 people  
11 AM – Speaker Mark-Viverito “Move Systems Presser” 30 people  
12 PM – C/M Mendez “Dance Parade” 50 people  
1 PM – New Yorkers For A Vaccine Free 2015 “New Yorkers for a Vaccine Free 2015” 15 people  
2 PM – Speaker Mark-Viverito “Housing Issues” 50 people

#### **FLONYC SCHEDULE**

11:00 - 11:30 CALL WITH SADE BADERINWA  
12:00 - 1:00 LIVE INTERVIEW WITH WENDY BRENNAN & CAROLINE MODARRESSY-TEHRANI  
2:00 - 4:00 WABC PREP  
4:00 - 4:45 MEETING WITH JOSE LOUIS  
7:00 - 7:45 MEETING WITH CARLA MATERO AND YOU  
8:00 - 8:15 MEETING WITH MICHAEL, MANAGER OF SPECIAL AND YOU

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**From:** Carey, Michael  
**Sent:** Monday, May 11, 2015 3:50 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Tuesday, May 12, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, May 12, 2015**

**WEATHER** NYC- Hi of 89. Low of 70. AM Storms.  
DC- Hi of 90. Low of 72. Partly Cloudy.  
**ATTIRE:** Business- Be sure to bring sunscreen with YOU  
**NOTES:** [REDACTED]

7:15 - 7:30 AM TRAVEL FROM GRACIE MANSION EN ROUTE LGA  
Travel Time: 15 Minutes

8:00 - 9:25 AM US AIRWAYS FLIGHT 2137 FROM LGA TO DCA  
Travel Time: 1 hour 10 mins.

9:30 - 10:00 AM TRAVEL FROM WASHINGTON NATIONAL AIRPORT EN ROUTE NATIONAL PRESS CLUB//DAILY COMMUNICATIONS CALL  
Travel Time: 30 Minutes

10:00 - 11:30 AM REMARKS AT ROOSEVELT INSTITUTE  
Location: National Press Club, 529 14th Street, NW, 13th Floor

11:30 - 11:50 AM TRAVEL FROM NATIONAL PRESS CLUB, 529 14TH STREET, NW EN ROUTE 950 PENNSYLVANIA AVENUE  
Travel Time: 20 Minutes

12:00 - 12:30 PM MEETING WITH THE US ATTORNEY GENERAL  
Location: US Department of Justice

12:30 - 12:45 PM TRAVEL FROM 950 PENNSYLVANIA AVENUE EN ROUTE 1301 PENNSYLVANIA AVE NW ON FOOT  
Travel Time: 10 Minutes

12:45 - 1:30 PM LUNCH//PREP FOR TPA  
Location: 1301 Pennsylvania Ave NW, Suite 350

1:30 - 2:00 PM IN PERSON INTERVIEW WITH JOAN WALSH OF SALON  
Location: 1301 Pennsylvania Ave NW, Suite 350

2:00 - 2:30 PM	IN PERSON WITH MOLLY BALL, THE ATLANTIC Location: 1301 Pennsylvania Ave NW, Suite 350
2:30 - 2:50 PM	TRAVEL FROM 1301 PENNSYLVANIA AVE NW EN ROUTE US CAPITOL Travel Time: 20 Minutes
3:00 - 4:00 PM	TPA PRESS CONFERENCE Location: Steps of the US Capitol, House Triangle
4:00 - 4:20 PM	TRAVEL FROM US CAPITOL EN ROUTE SOFITEL HOTEL Travel Time: 20 Minutes
4:30 - 5:00 PM	PREP FOR USCOM AND INFRASTRUCTURE Location: Sofitel Hotel (Lobby)
5:00 - 5:15 PM	TRAVEL FROM SOFITEL HOTEL EN ROUTE WHITE HOUSE ON FOOT Travel Time: 10 mins.
5:30 - 6:00 PM	MEETING WITH THE PRESIDENT OF THE UNITED STATES Location: White House, The Oval Office
6:45 - 7:00 PM	TRAVEL FROM SOFITEL HOTEL EN ROUTE ST. REGIS HOTEL ON FOOT Travel Time: 10 Minutes
7:00 - 8:30 PM	REMARKS AT USCOM DINNER Location: St. Regis Hotel, 923 16th St NW, Washington, DC 20006 (Chandelier Room)
8:30 - 8:45 PM	TRAVEL FROM ST. REGIS HOTEL EN ROUTE SOFITEL HOTEL Travel Time: 5 mins. on foot

RON  
Sofitel Washington DC Lafayette Square  
806 15th Street NW Washington DC 20005

#### FLONYC SCHEDULE

11:10 - 11:30 AM	DEPART GRACIE MANSION EN ROUTE 462 1ST AVENUE
11:30 - 12:00 PM	VISIT BELLEVUE HOSPITAL'S NEW CHILD PSYCHIATRIC SERVICES
12:00 - 12:30 PM	ANNOUNCE BELLEVUE HOSPITAL'S NEW CHILD PSYCHIATRIC SERVICES
12:30 - 12:40 PM	DEPART 462 1ST AVENUE EN ROUTE GRACIE MANSION
1:00 - 1:30 PM	LUNCH
1:30 - 3:30 PM	WABC PREP

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**

212.341.5396

---

**From:** Carey, Michael  
**Sent:** Tuesday, May 12, 2015 6:30 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Wednesday, May 13, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, May 13, 2015**

**WEATHER** DC: Hi of 71. Low of 51. Sunny.  
CA: Hi of 67. Low of 50. Cloudy.

**ATTIRE:** Business, Sunscreen for outdoor press conference

**NOTES:** - [REDACTED]  
- FLONYC flies to San Francisco at 3:30PM

6:50 - 7:05 TRAVEL FROM SOFITEL HOTEL EN ROUTE 400 N CAPITOL ST NW  
Travel Time: 15 mins.

7:15 - 8:00 APPEAR ON MORNING JOE WITH MAYOR CORNETT  
Location: 400 N Capitol St NW, Washington, D.C. 20001, United States

8:00 - 8:10 TRAVEL FROM 400 N CAPITOL ST NW EN ROUTE RUSSELL SENATE OFFICE BUILDING  
Travel Time: 10 mins.

8:00 - 8:15 COMMUNICATIONS CALL  
Press Contact: Monica Klein

8:10 - 8:45 BREAKFAST // HOLD  
Location: Russell Senate Office Building

9:00 - 9:30 MEETING WITH SENATOR JAMES INHOFE AND MAYOR MICK CORNETT  
Location: 205 Russell Senate Office Building

9:40 - 9:50 TRAVEL FROM RUSSELL SENATE OFFICE BUILDING EN ROUTE 445 12TH ST SW  
Travel Time: 10 mins.

10:00 - 10:30 MEETING WITH CHAIRMAN TOM WHEELER  
Location: FCC, 445 12th St SW, Washington, DC 20536  
Note: Maya will meet you at the FCC

10:40 - 10:50 TRAVEL FROM 445 12TH ST SW EN ROUTE UNITED STATES CAPITOL  
Travel Time: 10 mins.

11:00 - 11:30 LEADERSHIP MEETING WITH U.S. SENATE DEMOCRATIC LEADER HARRY REID  
Location: S-221 U.S Capitol Building, Washington, DC 20510

11:30 - 11:40 TRAVEL FROM U.S. CAPITOL BUILDING EN ROUTE RAYBURN HOUSE OFFICE BUILDING  
Travel Time: 10 mins.

11:45 - 12:15 LEADERSHIP MEETING WITH CONGRESSMAN BILL SHUSTER  
Location: 2251 Rayburn House Office Building

12:15 - 12:45 LUNCH // PREP  
Location: 2251 Rayburn House Office Building - Cafeteria

12:45 - 12:50 TRAVEL FROM RAYBURN HOUSE OFFICE BUILDING EN ROUTE PRESS CONFERENCE  
Travel Time: 10 mins.

1:00 - 2:00 USCM PRESS CONFERENCE  
Location: U.S. Capitol - Area 10 (Corner of First Street N.E. & Independence Ave. S.E.)

2:15 - 2:45 PREP CALL FOR TECH ROUNDTABLE EN ROUTE  
Dial-in: [REDACTED]  
ID: [REDACTED]

2:30 - 3:15 TRAVEL FROM TBD EN ROUTE DULLES INTERNATIONAL AIRPORT  
Travel Time: 45 mins.

3:00 - 3:30 CALL WITH CARDINAL DOLAN  
Notes: Cardinal calls YOU

3:30 - 7:15 FYI: FLONYC EN ROUTE SFO AMERICAN AIRLINES 85  
Travel Time: 6 hours 45 mins (-3 hours upon arrival)

4:45 - 8:00 TRAVEL FROM IAD EN ROUTE SFO - UNITED AIRLINES 1401  
Travel Time: 5 hours 15 mins. (-3 hours upon arrival)

8:00 - 8:20 TRAVEL FROM SFO EN ROUTE MARRIOTT MARQUIS  
Travel Time: 20 mins.

#### RON

SAN FRANCISCO MARRIOTT MARQUIS  
780 MISSION STREET  
SAN FRANCISCO, CA 94103

#### **FLONYC SCHEDULE**

11:30 - 12:30 WABC INTERVIEW  
3:30 - 7:15 EN ROUTE SFO AMERICAN AIRLINES 85

**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Wednesday, May 13, 2015 4:26 PM  
**Subject:** MBDB Schedule for Thursday, May 14, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, May 14, 2015**

WEATHER – SAN FRANCISCO	ATTIRE	NOTES
High 60°, Low 50°, AM Showers, 50% chance of rain	Business	All times Pacific Time

**Scheduling Contact:**

Scheduling Contact:	Raymond Chao	
Emergency Contact:	Michael P. Carey	
Special Assistant:	Elana Leopold	
Special Assistant:	Ronalie de Alwis	

**9:15 - 9:30 AM TRAVEL FROM MARRIOTT MARQUIS EN ROUTE CITY HALL**

Travel Time: 10 mins.  
Car : MBdB, JDC

**9:15 - 9:30 AM COMMUNICATIONS CALL**

Staff Contact: Monica Klein

**9:30 - 10:15 AM MEETING WITH MAYOR LEE**

Location: San Francisco City Hall - The Mayor's Office - Room 200  
1 Doctor Carlton B Goodlett Place  
San Francisco, CA 94102  
Attendees: JDC

**10:30 - 11:15 AM TRAVEL FROM CITY HALL EN ROUTE 2020 ADDISON ST, BERKELEY, CA**

Travel Time: 40 mins.  
Car : MBdB, JDC

**11:00 - 11:15 AM CALL WITH NICHOLAS GRAVANTE**

**11:15 - 11:30 AM PREP CALL FOR TECH ROUNDTABLE EN ROUTE**



**11:30 - 12:00 PM**

**HOLD // PREP**

Location: Freight and Salvage - Green Room  
2020 Addison St, Berkeley, CA

**12:00 - 12:30 PM**

**GREET/MEET WITH FORMER SECRETARY REICH**

Location: Freight and Salvage - Green Room, 2020 Addison St, Berkeley, CA

Notes: At 12:20 PM, lav mic placed on YOU.

**12:30 - 1:30 PM**

**CONVERSATION WITH FORMER SECRETARY ROBERT REICH**

Location: Freight and Salvage  
2020 Addison St, Berkeley, CA

Attendees: About 400

Site Advance: Michael Carey

Telephone: [REDACTED]

Setup: Theater Seating; 2 Seats on Stage; Lav Microphone. Event will be taped for future documentary for Secretary Reich. Four cameras total, 2 on stage interview style.

Press: Open

Format:

- YOU and Secretary Reich arrive backstage from Green Room
- [12:00 PM] Dean Henry introduces Secretary Reich onto stage
- Secretary Reich gives one minute overview
- Secretary Reich introduces YOU onto stage
- YOU and Secretary Reich move to chairs on stage
- Secretary Reich leads a conversation with YOU
- [1:15 PM] Secretary Reich opens up to questions from the audience
- [1:30 PM] Secretary Reich concludes
- YOU and Secretary Reich depart backstage
- (T) YOU hold a press gaggle

Notes: Event will be taped for future documentary from Secretary Reich

**1:30 - 2:15 PM**

**TRAVEL FROM 2020 ADDISON AVENUE, BERKELEY, CA EN ROUTE 500 EL CAMINO REAL, SANTA CLARA, CA**

Travel Time: 45 mins.

Car : MBdB, JDC

Follow Up: MPC

**2:15 - 2:30 PM**

**LUNCH WITH FLONYC AND (T) CDB**

Location: Santa Clara University, Office of the President, Conference Room

**2:30 - 3:10 PM**

**MEETING WITH ADVISOR, FLONYC, AND (T) CDB**

Location: Santa Clara University, Office of the President, Conference Room

**3:15 - 3:30 PM**

**MEETING WITH ADVISOR, FLONYC, AND (T) CDB**

Location: Santa Clara University, Office of the President, Conference Room

**3:45 - 4:05 PM**

**MEETING WITH FATHER MICHAEL ENGH, PRESIDENT OF SANTA CLARA UNIVERSITY, FLONYC, AND (T) CDB**

Location: Santa Clara University, Office of the President, Conference Room

**4:05 - 4:10 PM**

**TRAVEL FROM PRESIDENT'S OFFICE EN ROUTE RECITAL HALL ON FOOT**

Travel Time: 5 mins. on foot

Walking : MBdB, FLONYC, Father Engh, MPC, (T) CdB, JDC

**4:30 - 5:45 PM**

**REMARKS AT SANTA CLARA UNIVERSITY**

Location: Recital Hall  
500 El Camino Real, Santa Clara, CA 95053

Attendees: FLONYC;  
CdB;  
Father Michael Engh, President, Santa Clara University;  
Dr. Elsa Chen, Political Science professor;  
About 200 attendees

Site Contact: Molly McDonald

Staff Contact: Michael Carey

Telephone: [REDACTED]

Site Advance: Michael Carey

Telephone: [REDACTED]

Setup: Auditorium; Fixed Seating. At 4:20 PM lav mic placed on YOU. Podium on stage right.

Podium: Yes

Remarks: Prepared

Press: Open

Format:

- YOU, FLONYC, and CdB arrive back stage
- [4:20 PM] FLONYC and CdB move to seats. Lav mic placed on YOU
- [4:30PM] President Michael Engh makes remarks
- Father Engh introduces YOU
- YOU move to podium on stage right
- YOU deliver remarks
- At conclusion, Elsa Chen, Political Science Professor, comes onto stage
- YOU and Dr. Chen proceed to two chairs on stage for Q&A from audience
- [5:20 PM] Dr. Chen asks final question
- YOU depart stage
- YOU proceed to rehearsal hall for photo with 10 students
- (T) YOU hold a gaggle for on-topic Q&A
- YOU depart

**6:00 - 7:10 PM**

**TRAVEL FROM SANTA CLARA UNIVERSITY EN ROUTE OLD SKOOL CAFE, 1429**

**MENDELL ST. SAN FRANCISCO, CA 94124**

Travel Time: 1 hour 10 mins.

Car : MBdB, FLONYC

Follow Up: MPC, JDC

**7:15 - 8:45 PM**

**EVENT IN HONOR OF CAMPAIGN FOR ONE NEW YORK WITH FLONYC**

Location: Old Skool Café  
1429 Mendell St.  
San Francisco, CA 94124

Attendees: Ron Conway;  
12 attendees

Site Advance: Michael Carey

Telephone: [REDACTED]

Setup: Sit down dinner setup.

Format:

- YOU arrive
- Ron Conway introduces YOU
- YOU have a conversation over dinner with attendees
- YOU depart

**8:45 - 9:00 PM**

**TRAVEL FROM OLD SKOOL CAFE EN ROUTE MARRIOTT MARQUIS**

Travel Time: 15 mins.

Car : MBdB, FLONYC

Follow Up: MPC, JDC

**RON**

**SAN FRANCISCO MARRIOTT MARQUIS, 780 MISSION STREET, SAN FRANCISCO, CA 94103**

**Michael Paul Carey  
City Hall  
New York, New York**

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**From:** Carey, Michael  
**Sent:** Wednesday, May 13, 2015 5:04 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Thursday, May 14, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Thursday, May 14, 2015**

**WEATHER** SF: Hi of 60. Low of 50. AM Showers.

**ATTIRE:** Business

**NOTES:**

- [REDACTED]  
- All times Pacific Time  
- Happy Anniversary!

9:15 - 9:30 TRAVEL FROM MARRIOTT MARQUIS EN ROUTE CITY HALL  
Travel Time: 10 mins.

9:15 - 9:30 COMMUNICATIONS CALL  
Staff Contact: Monica Klein

9:30 - 10:15 MEETING WITH MAYOR LEE  
Location: San Francisco City Hall - The Mayor's Office - Room 200

10:30 - 11:15 TRAVEL FROM CITY HALL EN ROUTE 2020 ADDISON ST, BERKELEY, CA  
Travel Time: 40 mins.

11:00 - 11:15 CALL WITH NICHOLAS GRAVANTE  
Notes: YOU dia [REDACTED]

11:15 - 11:30 PREP CALL FOR TECH ROUNDTABLE EN ROUTE  
Dial-in: [REDACTED]  
ID: [REDACTED]

11:30 - 12:00 HOLD // PREP  
Location: Freight and Salvage - Green Room, 2020 Addison St, Berkeley, CA

12:00 - 12:30 GREET/MEET WITH FORMER SECRETARY REICH  
Location: Freight and Salvage - Green Room, 2020 Addison St, Berkeley, CA  
Notes: At 12:20 PM, lav mic placed on YOU.

12:30 - 1:30 CONVERSATION WITH FORMER SECRETARY ROBERT REICH  
Location: Freight and Salvage, 2020 Addison St, Berkeley, CA  
Notes: Event will be taped for future documentary for Secretary Reich. Four cameras total, 2  
on stage interview style.

1:30 - 2:15	TRAVEL FROM 2020 ADDISON AVENUE, BERKELEY, CA EN ROUTE 500 EL CAMINO REAL, SANTA CLARA, CA
	Travel Time: 45 mins.
2:15 - 2:30	LUNCH WITH FLONYC
	Location: Santa Clara University, Office of the President, Conference Room
2:30 - 3:10	MEETING WITH ADVISOR, FLONYC, AND (T) CDB
	Location: Santa Clara University, Office of the President, Conference Room
3:15 - 3:30	MEETING WITH ADVISOR, FLONYC, AND (T) CDB
	Location: Santa Clara University, Office of the President, Conference Room
3:45 - 4:05	MEETING WITH FATHER MICHAEL ENGH, PRESIDENT OF SANTA CLARA UNIVERSITY, FLONYC, AND (T) CDB
	Location: Santa Clara University, Office of the President, Conference Room
4:05 - 4:10	TRAVEL FROM PRESIDENT'S OFFICE EN ROUTE RECITAL HALL ON FOOT
	Travel Time: 5 mins. on foot
4:30 - 5:45	REMARKS AT SANTA CLARA UNIVERSITY
	Location: Recital Hall, 500 El Camino Real, Santa Clara, CA 95053
	Notes: After remarks YOU take photo with 10 students. (T) YOU hold a gaggle for on-topic
Q&A	
6:00 - 7:10	TRAVEL FROM SANTA CLARA UNIVERSITY EN ROUTE OLD SCHOOL CAFE, 1429 MENDELL ST. SAN FRANCISCO, CA
	Travel Time: 1 hour 10 mins.
7:15 - 8:45	EVENT IN HONOR OF CAMPAIGN FOR ONE NEW YORK WITH FLONYC
	Location: Old Skool Café, 1429 Mendell St., San Francisco, CA 94124
	Notes: Sit down dinner with Ron Conway and 12 guests.
8:45 - 9:00	TRAVEL FROM OLD SKOOL CAFE EN ROUTE MARRIOTT MARQUIS
	Travel Time: 15 mins.

RON  
SAN FRANCISCO MARRIOTT MARQUIS  
780 MISSION STREET  
SAN FRANCISCO, CA 94103

#### **FLONYC SCHEDULE**

4:30 - 5:45	REMARKS AT SANTA CLARA UNIVERSITY WITH YOU AND CHIARA
7:15 - 8:45	EVENT IN HONOR OF CAMPAIGN FOR ONE NEW YORK WITH YOU

**Michael Paul Carey**  
**City Hall**

**New York, New York**

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**From:** Carey, Michael  
**Sent:** Wednesday, May 13, 2015 8:14 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** UPDATED: MINI Schedule for Thursday, May 14, 2015

ADDED: Meeting with Chancellor Nicholas Dirks

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Thursday, May 14, 2015**

**WEATHER** SF: Hi of 60. Low of 50. AM Showers.

**ATTIRE:** Business

**NOTES:** - [REDACTED]  
- All times Pacific Time  
- Happy Anniversary!

9:15 - 9:30 TRAVEL FROM MARRIOTT MARQUIS EN ROUTE CITY HALL  
Travel Time: 10 mins.

9:15 - 9:30 COMMUNICATIONS CALL  
Staff Contact: Monica Klein

9:30 - 10:15 MEETING WITH MAYOR LEE  
Location: San Francisco City Hall - The Mayor's Office - Room 200

10:30 - 11:15 TRAVEL FROM CITY HALL EN ROUTE 2020 ADDISON ST, BERKELEY, CA  
Travel Time: 40 mins.

10:30-11:00 PREP CALL FOR TECH ROUNDTABLE EN ROUTE  
Dial-in: [REDACTED]  
ID: [REDACTED]

11:00 - 11:15 CALL WITH NICHOLAS GRAVANTE  
Notes: YOU dia [REDACTED]

11:15-11:30 GREET/MEETING Chancellor Nicholas Dirks  
Location: Freight and Salvage- Green Room

11:30 - 12:00 HOLD // PREP  
Location: Freight and Salvage - Green Room, 2020 Addison St, Berkeley, CA

12:00 - 12:30 GREET/MEET WITH FORMER SECRETARY REICH  
Location: Freight and Salvage - Green Room, 2020 Addison St, Berkeley, CA  
Notes: At 12:20 PM, lav mic placed on YOU.

12:30 - 1:30 CONVERSATION WITH FORMER SECRETARY ROBERT REICH  
Location: Freight and Salvage, 2020 Addison St, Berkeley, CA

on Notes: Event will be taped for future documentary for Secretary Reich. Four cameras total, 2 stage interview style.

1:30 - 2:15 TRAVEL FROM 2020 ADDISON AVENUE, BERKELEY, CA EN ROUTE 500 EL CAMINO REAL, SANTA CLARA, CA

Travel Time: 45 mins.

2:15 - 2:30 LUNCH WITH FLONYC

Location: Santa Clara University, Office of the President, Conference Room

2:30 - 3:10 MEETING WITH ADVISOR, FLONYC, AND (T) CDB

Location: Santa Clara University, Office of the President, Conference Room

3:15 - 3:30 MEETING WITH ADVISOR, FLONYC, AND (T) CDB

Location: Santa Clara University, Office of the President, Conference Room

3:45 - 4:05 MEETING WITH FATHER MICHAEL ENGH, PRESIDENT OF SANTA CLARA UNIVERSITY, FLONYC, AND (T) CDB

Location: Santa Clara University, Office of the President, Conference Room

4:05 - 4:10 TRAVEL FROM PRESIDENT'S OFFICE EN ROUTE RECITAL HALL ON FOOT

Travel Time: 5 mins. on foot

4:30 - 5:45 REMARKS AT SANTA CLARA UNIVERSITY

Location: Recital Hall, 500 El Camino Real, Santa Clara, CA 95053

Notes: After remarks YOU take photo with 10 students. (T) YOU hold a gaggle for on-topic

Q&A

6:00 - 7:10 TRAVEL FROM SANTA CLARA UNIVERSITY EN ROUTE OLD SCHOOL CAFE, 1429 MENDELL ST. SAN FRANCISCO, CA

Travel Time: 1 hour 10 mins.

7:15 - 8:45 EVENT IN HONOR OF CAMPAIGN FOR ONE NEW YORK WITH FLONYC

Location: Old Skool Café, 1429 Mendell St., San Francisco, CA 94124

Notes: Sit down dinner with Ron Conway and 12 guests.

8:45 - 9:00 TRAVEL FROM OLD SKOOL CAFE EN ROUTE MARRIOTT MARQUIS

Travel Time: 15 mins.

#### RON

SAN FRANCISCO MARRIOTT MARQUIS

780 MISSION STREET

SAN FRANCISCO, CA 94103

#### **FLONYC SCHEDULE**

4:30 - 5:45 REMARKS AT SANTA CLARA UNIVERSITY WITH YOU AND CHIARA

7:15 - 8:45 EVENT IN HONOR OF CAMPAIGN FOR ONE NEW YORK WITH YOU



**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Thursday, May 14, 2015 3:42 PM  
**Subject:** MBDB Schedule for Friday, May 15, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, May 15, 2015**

WEATHER – CA	ATTIRE	NOTES
High 60°, Low 51°, Partly Cloudy, 10% chance of rain	Business	All times Pacific Time

**Scheduling Contact:**

Scheduling Contact:	Raymond Chao	
Emergency Contact:	Michael P. Carey	
Special Assistant:	Elana Leopold	
Special Assistant:	Ronalie de Alwis	

**8:40 - 8:55 AM**      **TRAVEL FROM MARRIOTT MARQUIS EN ROUTE 2601 MARIPOSA STREET, SF 94110**  
Travel Time:      15 mins.  
Car :              MBdB, JDC

**9:06 - 9:25 AM**      **LIVE ON KQED WITH SCOTT SHAFER**  
Location:          2601 Mariposa Street  
                        San Francisco, CA 94110  
Site Advance:      Michael Carey  
Telephone:          [REDACTED]  
Setup:              One on one interview with phone in questions from the public.

**9:30 - 10:00 AM**      **BREAKFAST // PREP**

**9:30 - 9:45 AM**      **COMMUNICATIONS CALL**  
Staff Contact:      Monica Klein

**10:00 - 10:15 AM**      **TRAVEL FROM TBD EN ROUTE MAX'S OPERA CAFE**  
Travel Time:      10 mins.  
Car :              MBdB, JDC

**10:30 - 11:30 AM**

**MEETING WITH LIBBY SCHAAF, MAYOR OF OAKLAND**

Location: Max's Opera Café  
601 Van Ness Ave  
San Francisco, CA 94102

Site Advance: Michael Carey

Telephone: [REDACTED]

Notes: (Reservations under: Tomiquia Moss)

**11:30 - 11:45 AM**

**TRAVEL FROM MAX'S OPERA CAFE EN ROUTE 414 BRANNAN STREET**

Travel Time: 15 mins.

Car : MBdB, JDC

**12:00 - 1:30 PM**

**TECH ROUNDTABLE LUNCHEON**

Location: Hattery/1776  
414 Brannan Street  
San Francisco, CA 94107

Attendees: Autumn Sample Kurtz, Executive Director, T4A.org;  
Luis Arbulu, Director, Open Innovation, Samsung;  
Jill McCarthy, Senior Advisor, T4A.org;  
Erik Christoffersen, Chairman, CUPP Computing;  
Jim Green, Co-Founder & President, T4A.org / VP Government Affairs, Salesforce;  
Jonathan Kaplan, Founder & CEO, The Melt;  
Dan'l Lewin, Corporate Vice President, Microsoft;  
Craig Newmark, Founder, craigslist & craigconnects;  
Rusty Reuff, Co-Founder, T4A.org;  
Jay Costa, Executive Director, CounterPAC;  
Bill Howe, Associate Director, eScience Institute at the University of Washington;  
Ben Rattray, Founder & CEO, Change.org

Setup: Conference Room setup

Press: Closed

Format:

- YOU arrive
- YOU are greeted by Autumn Sample Kurtz, Executive Director of T4A.org, and host Luis Arbulu, Director of Open Innovation, Samsung
- YOU are escorted to conference room, shake hands around the table, and sit in a designated middle seat
- Autumn Sample Kurtz opens with introduction of TechTable, attendees introduce themselves, ending with Luis Arbulu
- Luis Arbulu introduces YOU
- YOU speak for ~7 minutes
- Roundtable discussion
- YOU conclude with takeaways from conversation and asks
- Autumn Sample Kurtz closes
- YOU depart

**1:30 - 1:45 PM**                    **TRAVEL FROM HATTERY/1776 EN ROUTE MARRIOTT MARQUIS // PICK UP FLONYC**  
Travel Time:        15 mins.  
Car :                    MBdB, JDC

**1:30 - 1:45 PM**                    **INTERNAL CALL ON CARDINAL DOLAN FOLLOW UP**

**1:45 - 2:45 PM**                    **TRAVEL FROM MARRIOTT MARQUIS EN ROUTE SAN JOSE CITY HALL**  
Travel Time:        1 hour  
Car :                    MBdB, FLONYC  
Follow Up:            MPC

**3:15 - 4:15 PM**                    **MEETING WITH SAM LICCARDO, MAYOR OF SAN JOSE**  
Location:            San José City Hall  
                             200 E. Santa Clara St., 18th floor  
                             San Jose, CA 95113  
Site Advance:        Michael Carey  
Telephone:            [REDACTED]

**4:15 - 4:30 PM**                    **TRAVEL FROM SAN JOSE CITY HALL EN ROUTE SANTA CLARA UNIVERSITY**  
Travel Time:        15 mins.  
Car :                    MBdB, FLONYC

**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Thursday, May 14, 2015 6:18 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Friday, May 15, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, May 15, 2015**

**WEATHER** CA: Hi of 60. Low of 51. Partly Cloudy.  
**ATTIRE:** Business  
**NOTES:** [REDACTED]

8:40 - 8:55 TRAVEL FROM MARRIOTT MARQUIS EN ROUTE 2601 MARIPOSA STREET, SF 94110  
Travel Time: 15 mins.

9:06 - 9:25 LIVE ON KQED WITH SCOTT SHAFER  
Location: 2601 Mariposa Street, San Francisco, CA 94110  
Setup: One on one interview with phone in questions from the public.

9:30 - 9:45 TRAVEL FROM 2601 MARIPOSA STREET EN ROUTE MARRIOTT MARQUIS  
Travel Time: 15 Minutes

9:30 - 9:45 COMMUNICATIONS CALL  
Staff Contact: Monica Klein

10:15-10:30 TRAVEL FROM MARRIOTT MARQUIS EN ROUTE MAX'S OPERA CAFE  
Travel Time: 10 mins.

10:30 - 11:30 MEETING WITH LIBBY SCHAAF, MAYOR OF OAKLAND  
Location: Max's Opera Café, 601 Van Ness Ave, San Francisco, CA 94102

11:30 - 11:45 TRAVEL FROM MAX'S OPERA CAFE EN ROUTE 414 BRANNAN STREET  
Travel Time: 15 mins.

12:00 - 1:30 TECH ROUNDTABLE LUNCHEON  
Location: Hattery/1776, 414 Brannan Street, San Francisco, CA 94107

1:30 - 1:45 TRAVEL FROM HATTERY/1776 EN ROUTE MARRIOTT MARQUIS // PICK UP FLONYC  
Travel Time: 15 mins.

1:30 - 1:45 INTERNAL CALL ON CARDINAL DOLAN FOLLOW UP  
Dial-in: [REDACTED]

1:45 - 2:45 TRAVEL FROM MARRIOTT MARQUIS EN ROUTE SAN JOSE CITY HALL  
Travel Time: 1 hour

3:15 - 4:15      MEETING WITH SAM LICCARDO, MAYOR OF SAN JOSE WITH FLONYC  
Location:          San José City Hall, 200 E. Santa Clara St., 18th floor, San Jose, CA 95113

4:15 - 4:30      TRAVEL FROM SAN JOSE CITY HALL EN ROUTE SANTA CLARA UNIVERSITY  
Travel Time:      15 mins.

RON  
SAN FRANCISCO MARRIOTT MARQUIS  
780 MISSION STREET  
SAN FRANCISCO, CA 94103

**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Friday, May 15, 2015 3:29 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Saturday, May 16, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, May 16, 2015**

**WEATHER** CA: Hi of 61. Low of 51. Partly Cloudy.  
NYC: Hi of 88. Low of 65. Periodic Thunderstorms.  
**ATTIRE:** Casual

8:00 - 12:00 

12:30 - 1:00 TRAVEL FROM MARRIOTT MARQUIS EN ROUTE SAN FRANCISCO INTERNATIONAL AIRPORT  
Travel Time: 30 mins.

1:55 - 10:45 TRAVEL FROM SAN FRANCISCO SFO EN ROUTE NYC JFK, JETBLUE 416  
Travel Time: 8 hours 45 mins (+3 hours upon arrival)

11:00 - 11:30 TRAVEL FROM JFK EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

**Michael Paul Carey  
City Hall  
New York, New York**

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**From:** Carey, Michael  
**Sent:** Wednesday, May 20, 2015 3:33 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Thursday, May 21, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, May 21, 2015**

**WEATHER:** Hi of 63. Low of 55. Cloudy.

**ATTIRE:** Business;

**Resurfacing Event:**

Button down shirt, jeans, work boots, sunscreen (Gloves, hard hat, and DOT vest will be provided on site)

**NOTES:**

- [REDACTED]  
- YOU have 30 mins. to change at the gym

6:15 – 6:45 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

6:45-7:45 WORKOUT  
Location: 357 9th Street

8:15 - 8:45 TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

8:15 - 8:45 COMMUNICATIONS CALL  
Staff Contact: Monica Klein

8:45 - 9:30 FLEET WEEK BREAKFAST AND ROUNDTABLE  
Location: City Hall, The Blue Room  
Note: YOUR remarks are OPEN Press.  
Event Lead: Michael Carey

9:30 - 10:15 TRAVEL FROM CITY HALL EN ROUTE ROYAL CROWN BAKERY, 1350 Hylan Boulevard, Staten Island, NY 10305 // OFF-TOPIC PREP WITH PHIL WALZAK  
Travel Time: 45 mins.

10:15 - 10:45 MEETING WITH STATE SENATOR LANZA  
Location: Royal Crown Bakery, 1350 Hylan Blvd, Staten Island, NY 10305  
Note: Sheriff will staff this event.

10:45 - 11:00 TRAVEL FROM ROYAL CROWN BAKERY EN ROUTE FALCON AVENUE AND TYSSENS LANE, STATEN ISLAND  
Travel Time: 15 mins.

11:15 - 12:45 RESURFACING REPAIR PRESS CONFERENCE  
Location: Drop off at Falcon Avenue and Tysens Lane, Staten Island



resurface road. Notes: YOU, Commissioner Trottenberg, and BP Otto wear DOT vests and gloves and help

Event Lead: Wiley Norvell

1:00 - 1:45 TRAVEL FROM STATEN ISLAND EN ROUTE CITY HALL  
Travel Time: 45 mins.

1:00 - 1:30 INTERNAL CALL ON TLC ENFORCEMENT EN ROUTE  
Dial-in: [REDACTED]  
ID: [REDACTED]

2:00 - 3:00 MEETING WITH COMMISSIONER BRATTON  
Location: City Hall, The Blue Room  
Staff Lead: Dom Williams

3:15-3:30 PHONE INTERVIEW WITH NYT SARAH MASLIN NIR ON NAIL SALONS  
Note: YOU Call [REDACTED]  
Staff Lead: Kate Blum

3:45 - 4:00 PREP FOR MEETING WITH FRATERNAL POLICE ORGANIZATIONS  
Location: City Hall, The Mayor's Office

4:00 - 5:00 MEETING WITH POLICE FRATERNALS  
Location: City Hall, The Blue Room  
Staff Lead: Marco Carrion

5:00 - 5:30 TRAVEL FROM CITY HALL EN ROUTE [REDACTED]  
[REDACTED]  
Travel Time: 30 mins.

5:00 - 5:30 PREP CALL FOR PRESS CONFERENCE WITH SENATOR SCHUMER  
Dial-in Number: [REDACTED] Meeting ID: [REDACTED]  
Event Lead: Amy Spitalnick

5:30 - 6:15 [REDACTED]  
[REDACTED]

6:15 - 6:45 TRAVEL FROM [REDACTED] EN ROUTE BLUE WATER GRILLE, 31 UNION SQUARE W  
Travel Time: 30 mins.

7:00 - 8:30 DINNER WITH CONGRESSMAN ISRAEL AND GENE SCHNEUR  
Location: Blue Water Grille, 31 Union Square W  
Note: Reservations Under Israel  
Note: Congressman Israel will pay for dinner.

8:30 - 8:50 TRAVEL FROM 31 UNION SQUARE W EN ROUTE GRACIE MANSION  
Travel Time: 20 mins.

#### **CITY HALL STEPS PRESS CONFERENCES**

None Scheduled.

#### **FLONYC SCHEDULE**

12:00 - 1:00	BUZZFEED INTERVIEW
1:30 - 3:30	MAYOR'S FUND TIME
3:45 - 4:15	REACH OUT AND READ GREATER NY VIDEO RECORDING
6:30 - 7:30	DRINSK WITH LOREE SUTTON AND LAURIE LEITCH

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Thursday, May 21, 2015 5:08 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Friday, May 22, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, May 22, 2015**

**WEATHER:** Hi of 75. Low of 49. Partly Cloudy.  
**ATTIRE:** Business, sunscreen for outdoor Rockaways event  
**NOTES:** [REDACTED]

- YOU have 30 mins. to change at the gym

**6:30 - 7:00** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 Minutes

**7:00 - 8:00** WORKOUT  
Location: 357 9th Street

**8:30 - 9:00** TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

**8:30 - 9:00** COMMUNICATIONS CALL  
Press Contact: Monica Klein

**9:00 - 9:30** TOUCHBASE WITH MAYA WILEY  
Location: City Hall, The Mayor's Office

**9:30 - 10:00** TOUCHBASE WITH FIRST DEPUTY MAYOR SHORRIS  
Location: City Hall, The Mayor's Office  
Note: Tony requested to meet since all his items were not complete last time.

**10:30 - 11:00** PERFORM WEDDING CEREMONY FOR KRISTEN TITUS AND MIKE CONLOW  
Location: City Hall, The Blue Room  
Notes: YOU meet with the bride and groom privately in YOUR office prior to ceremony.  
Staff Lead: Michael Carey

**11:00 - 11:30** CALL WITH FRANCES GREENBURGER  
Location: City Hall, The Mayor's Office  
Dial-in: [REDACTED]  
[REDACTED]  
Note: Jackie will call in for FLONYC team

**11:30 - 12:00** MEETING WITH DEPUTY MAYOR RICHARD BUERY  
Location: City Hall, The Mayor's Office

**12:15-12:30** PREP FOR MEETING WITH PUBLIC ADVOCATE

Location: City Hall, The Mayor's Office

12:30-1:00 MEETING WITH PUBLIC ADVOCATE TISH JAMES

Location: City Hall, The Mayor's Office

Staff Lead: Avi Fink

1:00-1:15 TRAVEL FROM CITY HALL EN ROUTE PIER 11, SOUTH STREET & GOUVERNEUR LANE

Travel Time: 15 mins.

1:15-1:50 TRAVEL FROM PIER 11 TO JACOB RIIS PARK, ROCKAWAY VIA BOAT

Travel Time: 35 mins.

1:55-2:15 TRAVEL FROM JACOB RIIS PARK EN ROUTE 95TH STREET & BOARDWALK

Travel Time: 20 mins.

2:30 - 4:00 PRESS CONFERENCE WITH SENATOR SCHUMER AT THE OPENING OF THE ROCKAWAY BEACH

Location: Rockaway Beach, 95th Street and Boardwalk

Event Leads: Amy Spitalnick

Notes: YOU move to clutch with other elected officials after press conference.

4:00 - 4:30 MEET AND GREET WITH ELECTED OFFICIALS

Location: Lifeguard Office

Staff Lead: Michael DeLoach

4:30 - 4:50 TRAVEL FROM 95TH STREET & BOARDWALK EN ROUTE JACOB RIIS PARK

Travel Time: 20 mins.

4:50 - 5:25 TRAVEL FROM ROCKAWAYS EN ROUTE 90TH STREET DOCK VIA BOAT

Travel Time: 35 mins.

5:25 - 5:30 TRAVEL FROM 90TH ST DOCK EN ROUTE GRACIE MANSION ON FOOT

Travel Time: 5 mins.

7:30 - 9:00



#### CITY HALL STEPS PRESS CONFERENCES

To be updated.

#### FLONYC SCHEDULE

11:00 - 12:15 NYC FLEET WEEK WELCOME

1:30 - 2:00 CALL WITH RYAN DODGE

(T)



Michael Paul Carey  
Director of Scheduling and Advance  
City Hall  
New York, New York 10007  
212.341.5396

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**From:** Carey, Michael  
**Sent:** Friday, May 22, 2015 1:54 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule For Saturday, May 23, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, May 23, 2015

**WEATHER:** Hi of 70. Low of 54. Sunny.  
**ATTIRE:** Casual

11:45 - 12:15 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

11:45 - 12:15 COMMUNICATIONS CALL  
Staff: Monica Klein

12:15 - 1:15 WORKOUT  
Location: 357 9th Street

1:45 - 2:00 TRAVEL FROM 357 9TH STREET EN ROUTE [REDACTED] ON FOOT  
Travel Time: 15 mins.

2:00 - 3:00 [REDACTED]  
[REDACTED] Brooklyn

3:00 - 3:30 TRAVEL FROM [REDACTED] EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

CITY HALL STEPS PRESS CONFERENCES  
None Scheduled

FLONYC SCHEDULE

No public schedule.

Michael Paul Carey  
Director of Scheduling and Advance  
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New York, New York 10007  
212.341.5396

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**From:** Carey, Michael  
**Sent:** Sunday, May 24, 2015 3:02 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** UPDATED: Mini Schedule for Monday, May 25, 2015

**Added: Drinks with Ken Sunshine at GM**

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, May 25, 2015**

**WEATHER:** Hi of 84. Low of 66. Partly Cloudy.

**ATTIRE:** Business, Dark Tie

**NOTES:**

- YOU have 30 mins. to change at the gym
- Elana will meet YOU at the gym
- Today is Memorial Day

**8:00 - 8:30** TRAVEL FROM GRACIE MANSION EN ROUTE 257 9TH STREET  
Travel Time: 30 mins.

**8:00 - 8:30** COMMUNICATIONS CALL  
Staff: Monica Klein

**8:30 - 9:30** WORKOUT  
Location: 357 9th Street

**10:00 - 10:45** TRAVEL FROM 357 9TH STREET EN ROUTE INTREPID MUSEUM  
Travel Time: 45 mins

**11:00 - 12:00** REMARKS AND WREATH LAYING AT MEMORIAL DAY CEREMONY AT THE INTREPID  
Location: Intrepid Sea, Air, and Space Musuem

W. 46th Street

Event Lead: Monica Klein  
Press: Open

**12:00 - 1:00** LUNCH // HOLD  
Location: TBD

**1:00 - 1:45** TRAVEL FROM INTREPID MUSEUM EN ROUTE JAYSON AVENUE AND NORTHERN BOULEVARD // OFF  
TOPIC PREP WITH PHIL WALZAK  
Travel Time: 45 mins.

**1:45 - 2:00** MEET AND GREET // PHOTO OP  
Location: In front of firehouse at Jayson Avenue and Northern Boulevard  
Event Lead: Helen Ho  
Press: Open

**2:00 - 2:30** MARCH IN LITTLE NECK MEMORIAL DAY PARADE  
Step Off: Outside of Firehouse at Jayson Avenue and Northern Boulevard

Event Lead: Helen Ho  
Press: Open  
Notes: Commissioner Loree Sutton is Parade Grand Marshall  
Notes: No formal speaking program. YOU have the option of holding small gaggle at end of parade.

2:50 - 2:55 TRAVEL FROM ALAMEDA AVENUE & NORTHERN BLVD EN ROUTE GIARDINO ON FOOT  
Travel Time: 5 mins.

3:00 - 3:45 COFFEE WITH MELINDA KATZ  
Location: Giardino Restaurant, 44-37 Douglaston Pkwy  
Staff Lead: Avi Fink

3:45 - 4:15 TRAVEL FROM QUEENS EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

3:45 - 4:15 PREP CALL ON PROSE ANNOUNCEMENT  
Dial-in: [REDACTED]  
ID: [REDACTED]

4:30 - 5:00 TOUCHBASE CALL WITH ALICIA GLEN  
Contact: YOU dial Alica's cell

5:00-6:00 DRINKS WITH KEN SUNSHINE  
Location: Gracie Mansion, The Porch

#### **CITY HALL STEPS PRESS CONFERENCES**

None scheduled.

#### **FLONYC SCHEDULE**

No public schedule.

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**From:** Carey, Michael  
**Sent:** Monday, May 25, 2015 2:53 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Tuesday, May 26, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Tuesday, May 26, 2015**

**WEATHER:** Hi of 85. Low of 68. Partly Cloudy.  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]  
[REDACTED] the gym  
- Ronalie will meet YOU at the gym

7:15 - 7:45 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:45 - 8:45 PRIVATE APPOINTMENT  
Location: 357 9th Street

9:15 - 9:45 TRAVEL FROM 357 9TH STREET EN ROUTE 715 OCEAN TERRACE, STATEN ISLAND, NY//OFF TOPIC PREP  
WITH PHIL  
Travel Time: 30 mins.

10:00 - 12:00 CLASSROOM TOUR AND PROSE PRESS CONFERENCE ANNOUNCEMENT  
Location: Petrides School, 715 Ocean Terrace, Staten Island, NY 1030  
Event Lead: Wiley Norvell  
Notes: YOU hold a pooled tour of science (physics) class before press conference in library.

12:00 - 12:45 TRAVEL FROM 715 OCEAN TERRACE, STATEN ISLAND, NY EN ROUTE CITY HALL //DAILY COMMS CALL  
EN ROUTE  
Travel Time: 45 mins.

1:00 - 2:00 HOMELESSNESS MEETING  
Location: City Hall, The Blue Room

2:00 - 2:30 TOUCHBASE WITH MAYA WILEY  
Location: City Hall, The Mayor's Office

3:00 - 4:30 ALBANY CALL TIME  
Location: City Hall, The Mayor's Office  
Note: YOU have calls to make before your trip to Albany on Wednesday.

5:00 - 5:30 MEETING WITH MAYOR CARMEN YULIN OF SAN JUAN AND SPEAKER MELISSA MARK VIVERITO  
Location: City Hall, The Mayor's Office  
Note: MMV requested you meet with the Mayor.



6:00 - 6:30      MEETING WITH TOM SNYDER AND RACHEL LAUTER  
Location:          City Hall, The Mayor's Office  
Note:              YOU requested to meet with Tom and Rachel on upcoming appointments.

6:30 - 7:00      TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time:      30 mins.

7:00 - 8:30      WEEKLY PLANNING MEETING  
Location:          Gracie Mansion, The Library

**CITY HALL STEPS PRESS CONFERENCES**

To be updated.

**FLONYC SCHEDULE**

10:45 - 12:00    VISIT MIC OFFICE  
12:15 - 1:00     MEETING WITH COMMISSIONER BASSETT & DM LILLIAM BARRIOS-PAOLI  
1:15 - 1:45       DROP BY MUNI ID OFFICE  
4:00 - 5:00       COFFEE WITH LINDA VILLAROSA  
7:00 - 8:30       WEEKLY PLANNING MEETING WITH YOU

**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Tuesday, May 26, 2015 5:41 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Wednesday, May 27, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, May 27, 2015

WEATHER - Albany: Hi of 89. Low of 67. Scattered thunderstorms.

ATTIRE: Business

NOTES:

- [REDACTED]
- YOU have 30 mins. to change at the gym
- Elana, Emma will meet YOU at the gym
- FLONYC departs early tonight for Italy (9PM flight out of JFK)

6:30 - 7:00 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:00 - 8:00 WORKOUT  
Location: 357 9th Street

8:30 - 11:00 TRAVEL FROM 357 9TH STREET EN ROUTE ALBANY, NEW YORK // COMMUNICATIONS CALL  
Travel Time: 2 hours 30 mins.

9:00 - 9:30 PREP CALL FOR ALBANY VISIT EN ROUTE  
Dial-in: [REDACTED]  
ID: [REDACTED]

10:30 - 10:30 INTERNAL CALL ON EDC PRESIDENT  
Dial-in: [REDACTED]  
ID: [REDACTED]

11:00 - 11:45 MEETING WITH THE GOVERNOR  
Location: State Capitol- Executive Chamber  
Staff Lead: Sherif Soliman

12:00-12:30 MEETING WITH SENATOR CARL MARCELLINO  
Location: Legislative Office Building - Room 811  
Staff Lead: Sherif Soliman

12:35-12:45 TRAVEL FROM LEGISLATIVE OFFICE BUILDING EN ROUTE HILTON DOWNTOWN  
Travel Time: 10 mins.

12:45-1:15 DELIVER REMARKS AT ASSEMBLY DEMOCRATIC CONFERENCE  
Location: Hilton Downtown, 40 Lodge St  
Staff Lead: Sherif Soliman

1:15-1:20 TRAVEL FROM HILTON DOWNTOWN EN ROUTE LEGISLATIVE OFFICE BUILDING  
Travel Time: 5 mins.

1:20-1:40 LUNCH // PREP  
Location: Legislative Office Building - Room 211

1:45 - 2:15 PRESS AVAIL  
Location: Legislative Office Building - LCA Room 130  
Event Lead: Phil Walzak

2:15 - 2:20 TRAVEL FROM LEGISLATIVE OFFICE BUILDING EN ROUTE STATE CAPITOL BUILDING  
Travel Time: 5 mins.

2:30 - 3:00 MEETING WITH SENATOR JEFF KLEIN & IDC  
Location: State Capitol Building - Room 432  
Staff Lead: Sherif Soliman

3:15 - 3:45 MEETING WITH SENATOR JOHN FLANAGAN AND SENIOR STAFF  
Location: State Capitol Building - Room 332  
Staff Lead: Sherif Soliman

5:00-5:30 MEETING WITH SENATOR ANDREW LANZA, SENATOR MARTY GOLDEN & SENATOR SIMCHA  
FELDER  
Location: State Capitol Building - Room 123  
Staff Lead: Sherif Soliman

5:45-8:00 TRAVEL FROM ALBANY EN ROUTE GRACIE MANSION  
Travel Time: 2 hours 15 mins.

6:00 - 6:30 TPA CONFERENCE CALL FOLLOW UP EN ROUTE  
Dial-in: [REDACTED]  
ID: [REDACTED]

8:30 - 9:30 MEETING WITH REVEREND SHARPTON  
Location: Gracie Mansion, The Porch

CITY HALL STEPS PRESS CONFERENCES

To be updated.

FLONYC SCHEDULE

7:30 - 8:00 DEPART GRACIE EN ROUTE JFK  
9:00 SWISS INTERNATIONAL AIRLINES LX #015 EN ROUTE ZURICH AIRPORT

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Wednesday, May 27, 2015 5:47 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Thursday, May 28, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Thursday, May 28, 2015**

**WEATHER:** Hi of 87. Low of 64. PM thunderstorms.

**ATTIRE:** Business

**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym  
- FLONYC is in Italy (6 hours ahead)

6:30 - 7:00 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:00 - 8:00 WORKOUT  
Location: 357 9th Street  
Note: YOU have 30 minutes to change at the gym.

8:30 - 9:00 TRAVEL FROM 357 9TH STREET EN ROUTE 15 MAIDEN LANE  
Travel Time: 30 mins.

8:30 - 9:00 DAILY COMMUNICATIONS CALL  
Staff Contact: Monica Klein

9:00 - 1:00 CALL TIME  
Location: 15 Maiden Lane, 11th Floor

10:00 - 10:15 TELEPHONE CALL WITH ENDA KENNY, TAOISEACH (PRIME MINISTER) OF IRELAND  
Note: The Prime Minister calls YOUR cell  
Note: YOU requested to speak to the Prime Minister post the vote on marriage equality

1:00 - 1:15 TRAVEL FROM 15 MAIDEN LANE EN ROUTE CITY HALL ON FOOT  
Travel Time: 15 mins.

1:30 - 2:00 MEETING WITH TOM SNYDER  
Location: City Hall, The Mayor's Office

2:00 - 2:30 AFTER ACTION MEETING ON BUDGET PROCESS  
Location: City Hall, The Mayor's Office

2:30 - 3:30 INTERNAL BUDGET FOLLOW UP MEETING  
Location: City Hall, The Mayor's Office  
- Note: YOU asked Dean to pull this meeting together to discuss: Middle school summer programs; Early learn; Childcare

And Veterans

- 3:30 - 3:45 FOLLOW UP MEETING ON CYPRIS HILLS LDC  
Location: City Hall, The Mayor's Office
- 4:00 - 4:15 PREP FOR NY1 NOTICIAS INTERVIEW  
Location: City Hall, The Mayor's Office  
Note: Phil and Maibe will brief you before interview
- 4:15 - 4:30 IN PERSON INTERVIEW WITH JUAN MANUEL BENÍTEZ FOR 10TH ANNIVERSARY SPECIAL  
Location: City Hall, The Blue Room  
Press lead: Maibe Ponet
- 5:00 - 5:30 TAPING OF NATIONAL YIDDISH FESTIVAL PSA  
Location: City Hall, The Blue Room  
Staff Lead: Avi Fink  
Note: Sid spoke to you about this. This is also part of our anti Semitism outreach plan.
- 5:30 - 6:00 PREP FOR FACEBOOK EVENT ON FRIDAY  
Location: City Hall, The Mayor's Office
- 6:00 - 6:05 TRAVEL FROM CITY HALL EN ROUTE SURROGATES COURT ON FOOT  
Travel Time: 5 mins. on foot
- 6:15 - 7:00 DELIVER REMARKS AT ASIAN PACIFIC HERITAGE MONTH RECEPTION  
Location: New York County Surrogate's Courthouse, 31 Chambers Street  
Staff Lead: Ellyn Canfield  
Notes: YOU present proclamations to honoree organizations Adhikaar and New York Nepalese Football Club
- 7:00 - 7:30 TRAVEL FROM SURROGATES COURT EN ROUTE 888 7TH AVENUE, MANHATTAN  
Travel Time: 30 mins.
- 7:30 - 8:15 REMARKS AT CARNEGIE HALL MEDAL OF EXCELLENCE GALA  
Location: Carnegie Hall - Weill Terrace Room, 888 7th Avenue  
Staff Lead: Gabrielle Fialkoff  
Notes: Attendees include emcee Becky Quick (CNBC), Ron Perelman, Robert Kraft, and Sandy Weil  
Notes: YOU arrive and sit at table for 15 minutes. YOU speak around 7:50 PM.
- 8:30 - 9:00 DEPART CARNEGIE HALL EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

**CITY HALL STEPS PRESS CONFERENCES**

To be updated.

**FLONYC SCHEDULE (6 hours ahead, all times CEST)**

- 10:50 ARRIVE ZURICH AIRPORT, SWITZERLAND  
12:50 - 2:05 DEPART ZURICH AIRPORT EN ROUTE FLORENCE PERETOLA  
3:00 - 3:30 DEPART FLORENCE PERETOLA EN ROUTE HOTEL L'OROLOGIO  
5:00 - 6:00 DINNER WITH ROXANNE JOHN

7:00 - 9:00

BLACK PORTRAITURES II CONFERENCE OPEN HOUSE & RECEPTION

**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Thursday, May 28, 2015 3:26 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Friday, May 29, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, May 29, 2015**

**WEATHER:** Hi of 78. Low of 65. Sunny.

**ATTIRE:** Business

**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym  
- FLONYC is in Italy (6 hours ahead)  
- NHL – Tampa Bay Lightning vs NY Rangers – Eastern Conference Finals Game 7 – 8:00PM on NBCS

**7:00 - 7:30** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

**7:30 - 8:30** WORKOUT  
Location: 357 9th Street

**9:00 - 9:30** TRAVEL FROM 357 9TH STREET EN ROUTE [REDACTED]  
Travel Time: 30 mins.

**9:00 - 9:30** COMMUNICATIONS CALL  
Staff: Monica Klein

**9:30 - 10:00** [REDACTED]  
Location: [REDACTED]

**10:00 - 10:30** TRAVEL FROM [REDACTED] EN ROUTE CITY HALL  
Travel Time: 30 mins.

**10:30 - 11:30** UPK ENROLLMENT MEETING  
Location: City Hall, The Blue Room

**11:30 - 12:00** TOUCHBASE WITH DEPUTY MAYOR ALICIA GLEN  
Location: City Hall, The Mayor's Office

**12:30 - 1:00** PREP FOR INTERVIEW WITH DIANA WILLIAMS  
Location: City Hall, The Mayor's Office  
Notes: Phil and Wiley will brief you before interview

**1:00 - 1:30** TAPING OF DIANA WILLIAMS INTERVIEW FOR ABC7  
Location: City Hall, The Blue Room  
Press lead: Wiley Norvell  
Note: Interview will air on Sunday.



2:00 - 2:30	MEETING WITH KATE BLUMM Location: City Hall, The Mayor's Office Note: YOU wanted to meet with Kate and Andrea
2:30 - 3:00	TOUCHBASE WITH NILDA MESSA Location: City Hall, The Mayor's Office Note: YOU asked to speak to Nilda about Electric vehicle/city fleet; St. Patricks energy efficiency/ geothermal- How can we help them?; The coffee bean and tea leaf- 773 Market St. sf-recycling guide inside
3:00 - 4:00	MEETING WITH CHANCELLOR FARINA Location: City Hall, the Mayor's Office
4:30 - 5:30	MEETING WITH MICHAEL MULGREW Location: City Hall, The Mayor's Office
6:30-7:00	DEPART CITY HALL EN ROUTE TBD
7:00 - 8:00	DINNER WITH JDC Location: TBD
8:00 - 9:00	DEPART TBD EN ROUTE GRACIE MANSION

**CITY HALL STEPS PRESS CONFERENCES**

To be updated.

**FLONYC SCHEDULE (6 hours ahead, all times CEST)**

8:40 - 9:30	BLACK PORTRAITURES II CONFERENCE WELCOME
1:00 - 2:30	LUNCH WITH ELLYN TOSCANO
4:30 - 6:00	(T) ATTEND ACTIVATING HISTORIES, VISUALIZING AND RESTAGING THE ARCHIVE PANEL
6:30 - 8:30	RESIGNIFICATIONS EXHIBITION & RECEPTION
8:30 - 10:00	BARDINI MUSEO DINNER

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Friday, May 29, 2015 5:22 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Saturday, May 30, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, May 30, 2015**

**WEATHER:** Hi of 83. Low of 68. Mostly Sunny.

**ATTIRE:** Business

**NOTES:** - YOU have 30 mins. to change at the gym  
- FLONYC is in Italy (6 hours ahead)

**8:30 - 9:00** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Location: 30 mins.

**9:00 - 10:00** WORKOUT  
Location: 357 9th Street

**10:30 - 11:15** TRAVEL FROM 357 9TH STREET EN ROUTE 241 W. 72 STREET NEW YORK // DAILY COMMUNICATIONS  
**CALL**  
Travel Time: 30 mins.

**11:15 - 11:45** REMARKS AT KEHILAT RAYIM AHUVIM  
Location: 241 W. 72 Street New York, NY  
Staff Lead: Michael DeLoach  
Press: Open//Select Media like we have done before at Synagogue.

**11:45 - 12:00** TRAVEL FROM 241 W. 72 STREET NEW YORK EN ROUTE GRACIE MANSION  
Travel Time: 15 mins.

**12:30 - 1:00** TRAVEL FROM GRACIE MANSION EN ROUTE NEW YORK HILTON // COMMS CALL CONTINUED  
Travel Time: 30 mins.

**1:00 - 1:45** REMARKS AT UFT SPRING CONFERENCE  
Location: New York Hilton. 1335 Avenue of the Americas. (6th Avenue & 54th St.)  
Staff Lead: Michael DeLoach  
Press: Open  
Notes: At 1:10 PM, YOU make remarks

**1:45 - 2:00** TRAVEL FROM 1335 AVENUE OF THE AMERICAS EN ROUTE GRACIE MANSION  
Travel Time: 15 mins.

**1:45 - 2:15** INTERNAL CALL ON MAYOR'S HIGHWAY BILL EN ROUTE  
Dial-in: [REDACTED]  
ID: [REDACTED]

**CITY HALL STEPS PRESS CONFERENCES**

NONE SCHEDULED

**FLONYC SCHEDULE (6 hours ahead, all times CEST)**

9:00 - 9:30	(T) BLACK PORTRAITURES II SATURDAY WELCOME
11:00 - 11:45	VISIT VILLA GUICCIARDINI WITH MAYOR DARIO NARDELLA
1:00 - 2:00	(T) LUNCH WITH US CONSUL GENERAL ABIGAIL RUPP
5:30 - 7:00	ATTEND SCREENING OF BELLE
8:00 - 9:30	DINNER WITH ELLYN TOSCANO

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Friday, May 29, 2015 5:33 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** UPDATED: Mini Schedule for Sunday, May 31, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, May 31, 2015**

**WEATHER:** Hi of 79. Low of 58. PM Thunderstorms.

**ATTIRE:** Business Casual

**NOTES:** - YOU have 30 mins. to change at the gym  
- FLONYC is in Italy (6 hours ahead)

7:45 - 8:15 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET // DAILY COMMUNICATIONS CALL  
Travel Time: 30 mins.

8:15 - 9:15 WORKOUT  
Location: 357 9th Street

9:45 - 10:05 TRAVEL FROM 357 9TH STREET EN ROUTE 833 GARDNER TAYLOR BLVD  
Travel Time: 20 mins.

10:30 - 11:15 REMARKS AT CONCORD BAPTIST CHURCH  
Location: 833 Gardner C. Taylor Boulevard  
Staff Lead: Marco Carrion

11:45 - 12:20 TRAVEL FROM 833 GARDNER TAYLOR BLVD EN ROUTE  
52ND STREET AND 5TH AVENUE // OFF TOPIC PREP WITH PHIL WALZAK  
Travel Time: 35 mins.

12:25 - 1:55 MARCH IN CELEBRATE ISRAEL PARADE  
Staging Area: 52nd Street & 5th Avenue  
Parade end: 72nd Street & 5th Avenue  
Staff Lead: Avi Fink

2:00 - 2:15 TRAVEL FROM 5TH AVE & 72ND STREET EN ROUTE GRACIE MANSION  
Travel Time: 15 mins.

2:30 - 3:00 WEEKLY SCHEDULING REVIEW CALL  
Dial-in: [REDACTED]  
ID: [REDACTED]

3:00 - 4:00 MEETING WITH SENATOR MARCELLINO  
Location: Gracie Mansion, The Peach Room  
Notes: Emma and Sherif will staff

4:30 - 5:30 PREP FOR PBA ARBITRATION  
Location: Gracie Mansion, The Peach Room

Staff Lead: Bob Linn

6:00 - 7:00 INTERNAL MEETING ON MAYOR ORGANIZING  
Location: Gracie Mansion, The Peach Room

7:00 - 7:30 TOUCHBASE WITH EMMA WOLFE  
Location: Gracie Mansion, The Peach Room

**CITY HALL STEPS PRESS CONFERENCES**

None Schedule

**FLONYC SCHEDULE (6 hours ahead, all times CEST)**

9:30 - 11:00 (T) THE COURT MOOR: BLACKNESS, SERVITUDE & THE ARTIFICE OF COURT CULTURE  
2:30 - 4:00 ATTEND NEW READINGS/NEW THEORIES IN LITERATURE, MUSIC, & FILM  
7:00 - 8:30 DINNER WITH ROXANNE JOHN

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Friday, May 29, 2015 5:34 PM  
**To:** B; FLONYC  
**Cc:** Leopold, Elana  
**Subject:** MINI Schedule for Monday, June 1, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, June 1, 2015**

**WEATHER:** Hi of 63. Low of 56. Showers.  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym  
- FLONYC returns to NYC at 4:00 PM

**7:30 - 8:00** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

**8:00 - 9:00** WORKOUT  
Location: 357 9th Street

**9:30 - 10:00** TRAVEL FROM 357 9TH STREET EN ROUTE 266 W. 37TH STREET, 7TH FLOOR, NEW YORK  
Travel Time: 30 mins.

**10:00 - 11:00** MEETING WITH MICHAEL MCGUIRE AND ROBERT BONANZA  
Location: 266 W. 37th Street - 7th Floor  
Staff Lead: Michael DeLoach

**11:00 - 11:30** TRAVEL FROM 266 W. 37TH STREET, 7TH FLOOR, NEW YORK EN ROUTE CITY HALL  
Travel Time: 30 mins.

**12:00 - 12:30** PREP FOR BUSSINESS LEADERS MEETING  
Location: City Hall, The Mayor's Office

**12:30 - 1:30** MEETING WITH BUSINESS LEADERS ON MAYORAL CONTROL  
Location: City Hall, The Committee of the Whole  
Staff Lead: Avi Fink  
Setup: Roundtable Discussion with Press Conf Post.  
Press: Closed

**1:30 - 2:00** POST MEETING PRESS CONFERENCE  
Location: City Hall, The Blue Room

**2:30 - 3:30** INTERNAL MEETING ON AIRBNB  
Location: City Hall, The Mayor's Office  
Note: YOU requested a meeting on AirbNb

**3:30 - 4:00** MEETING TO DISCUSS SOLICITATIONS

Location: City Hall, The Mayor's Office  
Note: YOU requested to meet with Maya, Henry, Zach et al ASAP

4:30 - 5:30 INTERNAL MEETING ON YMI UPDATE  
Location: City Hall, The Mayor's Office  
Note: YOU requested an YMI Update three weeks ago.

5:30 - 6:30 MEETING WITH SAM SCHWARTZ  
Location: City Hall, The Mayor's Office  
Note: Commissioner Trochtenberg will join this meeting.

6:30 - 7:00 TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

7:00 - 8:00 PREP FOR DAILY SHOW  
Location: Gracie Mansion, The Porch

#### **CITY HALL STEPS PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE (6 hours ahead, all times CEST)**

9:50 - 11:15 DEPART FLORENCE PERETOLA EN ROUTE ZURICH AIRPORT  
12:55 - 3:50 DEPART ZURICH AIRPORT EN ROUTE JFK AIRPORT

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Sunday, May 31, 2015 8:24 PM  
**To:** B; FLONYC  
**Subject:** UPDATED: Mini Schedule for Monday, June 1, 2015

UPDATED: Removed Meeting with Labor Folks  
UPDATED: Removed Meeting with Sam Schwartz

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Monday, June 1, 2015**

**WEATHER:** Hi of 63. Low of 56. Showers.

**ATTIRE:** Business

**NOTES:** - [REDACTED]  
[REDACTED]  
- YOU have 30 mins. to change at the gym  
- FLONYC returns to NYC at 4:00 PM

7:30 - 8:00 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

8:00 - 9:00 WORKOUT  
Location: 357 9th Street

9:30 - 10:00 TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL//DAILY  
COMMUNICATIONS CALL  
Travel Time: 30 mins.

10:00-12:00 WHITESPACE  
Location: City Hall, The Mayor's Office

12:00 - 12:30 PREP FOR BUSINESS LEADERS MEETING//OFF TOPIC PREP  
Location: City Hall, The Mayor's Office

12:30 - 1:30 MEETING WITH BUSINESS LEADERS ON MAYORAL CONTROL  
Location: City Hall, The Committee of the Whole  
Staff Lead: Avi Fink



Setup: Roundtable Discussion with Press Conf Post.  
Press: Closed

1:30 - 2:00 POST MEETING PRESS CONFERENCE  
Location: City Hall, The Blue Room

3:00-4:00 INTERNAL MEETING ON AIRBNB  
Location: City Hall, The Mayor's Office  
Note: YOU requested a meeting on AirbNb

4:00-5:00 MEETING TO DISCUSS MAYOR'S OFFICE DONATIONS  
Location: City Hall, The Mayor's Office  
Note: YOU requested to meet with Maya, Henry, Zach et al  
ASAP

5:00-5:30 INTERNAL MEETING ON YMI UPDATE  
Location: City Hall, The Mayor's Office  
Note: YOU requested an YMI Update three weeks ago.

5:45-6:45 PREP FOR DAILY SHOW  
Location: City Hall, The Mayor's Office

6:45-7:10 TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time: 25 Minutes

**CITY HALL STEPS PRESS CONFERENCES**  
NONE SCHEDULED

**FLONYC SCHEDULE (6 hours ahead, all times CEST)**

9:50 - 11:15 DEPART FLORENCE PERETOLA EN ROUTE ZURICH AIRPORT  
12:55 - 3:50 DEPART ZURICH AIRPORT EN ROUTE JFK AIRPORT

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**From:** Carey, Michael  
**Sent:** Monday, June 01, 2015 4:27 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Tuesday, June 2, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, June 2, 2015**

**WEATHER:** Hi of 61. Low of 54. Rain.

**ATTIRE:** Business

**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym AND after PT

7:00 - 7:30 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET EN ROUTE [REDACTED] // COMMUNICATIONS CALL  
Travel Time: 30 mins.

9:30 - 10:30 [REDACTED]

10:30 - 10:35 TRAVEL FROM [REDACTED] EN ROUTE CITY HALL ON FOOT  
Travel Time: 5 mins. on foot

11:00 - 12:00 INTERNAL MEETING ON BUILD IT BACK  
Location: City Hall, The Mayor's Office

12:15 - 12:45 TAPING OF VIDEO FOR TONY AWARDS  
Location: City Hall, The Blue Room  
Note: YOU will tape a short piece for the Tony Awards which is THIS Sunday.

1:00 - 2:00 WHITESPACE // LUNCH  
Location: City Hall, The Mayor's Office

2:15 - 2:30 MEETING WITH COMMISSIONER NIGRO  
Location: City Hall, The Mayor's Office  
Topic: Cassano

2:30 - 3:00 PREP FOR BILL HEARING AND SIGNING  
Location: City Hall, The Mayor's Office  
Staff Lead: Jon Paul Lupo

3:00 - 4:00 BILL HEARING AND SIGNING  
Location: City Hall, The Blue Room  
Staff Lead: Jon Paul Lupo

4:00 - 4:30 TRAVEL FROM CITY HALL EN ROUTE 1 CENTRAL PARK SOUTH  
Travel Time: 30 mins. - Train option, R train to 5 Ave/59th St.

4:30 - 5:15 MEETING WITH ROBERT KRAFT  
Location: Plaza Private Residence, One Central Park South

5:15 - 5:30 TRAVEL FROM 1 CENTRAL PARK SOUTH EN ROUTE 607 W. 51ST STREET  
Travel Time: 15 mins.

5:40 - 6:30 TAPING OF THE DAILY SHOW WITH JON STEWART WITH FLONYC AND DANTE  
Location: 607 W. 51st Street, (btwn 11th & 12th Ave.), New York, NY 10019  
Staff Lead: Andrea Hagelgans

**CITY HALL STEPS PRESS CONFERENCES**

None Scheduled

**FLONYC SCHEDULE**

11:30 - 12:30 PRIVATE APPOINTMENT  
5:40 - 6:30 TAPING OF THE DAILY SHOW WITH YOU AND DANTE

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Wednesday, June 10, 2015 3:13 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Thursday, June 11, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Thursday, June 11, 2015**

**WEATHER:** Hi of 90. Low of 71. PM Thunderstorms.

**ATTIRE:** Business

**NOTES:**

[REDACTED]  
- YOU have 30 mins. to change at the gym  
- TODAY is [REDACTED] Birthday  
(Her phone # is [REDACTED])

6:30 - 7:00 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:00 - 8:00 WORKOUT  
Location: 357 9th Street

8:30 - 9:00 TRAVEL FROM 357 9TH STREET EN ROUTE GRACIE MANSION // DAILY COMMUNICATIONS CALL WITH JERIKA RICHARDSON  
Travel Time: 30 mins.

9:00 - 10:00 MEETING WITH POLICE COMMISSIONER BRATTON  
Location: Gracie Mansion, The Peach Room

10:30 - 11:00 TRAVEL FROM GRACIE MANSION EN ROUTE 50 BROADWAY  
Travel Time: 15 mins.

11:00 - 11:30 REMARKS AT PROMOTING 21ST CENTURY CAREER AND TECHNICAL EDUCATION PRESS CONFERENCE FOR UFT AND AFT  
Location: UFT, 52 Broadway - 2nd Floor  
Staff Lead: Gabriel Schnake-Mahl  
Press: Open  
Note: The program continues post your remarks.

11:30 - 11:45 TRAVEL FROM 50 BROADWAY EN ROUTE CITY HALL ON FOOT  
Travel Time: 15 mins.

1:15 - 1:30 PREP FOR MEETING WITH SPEAKER MELISSA MARK-VIVERITO  
Location: City Hall, The Mayor's Office

1:30 - 3:00 MEETING WITH SPEAKER MELISSA MARK-VIVERITO  
Location: City Hall, The Mayor's Office

3:30 - 4:00	INTERNAL MEETING ON GULINO CASE Location: City Hall, The Mayor's Office Note: YOU requested from Tony an update.
4:00 - 5:30	BUDGET MEETING Location: City Hall, The Blue Room Staff Lead: Dean
5:45 - 6:00	TRAVEL FROM CITY HALL EN ROUTE MUSEUM OF JEWISH HERITAGE, 36 BATTERY PLACE ON FOOT Travel Time: 15 mins.
6:00 - 7:00	REMARKS AT JEWISH HERITAGE EVENT WITH FLONYC Location: Museum of Jewish Heritage - Events Hall, 2nd Floor, 36 Battery Place Staff Lead: Avi Fink
7:00 - 7:20 FOOT	TRAVEL FROM MUSEUM OF JEWISH HERITAGE, 36 BATTERY PLACE EN ROUTE 60 CENTRE STREET ON Travel Time: 20 mins.
7:30 - 8:30	REMARKS AT MAYOR'S OFFICE PUERTO RICAN HERITAGE EVENT WITH FLONYC Location: New York County Supreme Courthouse, 60 Centre Street
8:30 - 9:00	TRAVEL FROM 60 CENTRE STREET EN ROUTE GRACIE MANSION Travel Time: 30 mins.

#### **CITY HALL STEPS PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

12:00 - 12:45	MEETING WITH JULIE & KEN BURNS, ROOM TO GROW
12:45 - 2:30	MAYOR'S FUND CALL TIME
2:30 - 3:20	HAIR & MAKE-UP
3:30 - 4:00	CRAIN'S JULY 50 MOST POWERFUL WOMEN PHOTOSHOOT
4:15 - 5:00	STAFF DEBRIEF
6:00 - 7:00	REMARKS AT JEWISH HERITAGE EVENT WITH YOU
7:30 - 8:30	REMARKS AT MAYOR'S OFFICE PUERTO RICAN HERITAGE EVENT WITH YOU

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Thursday, June 11, 2015 11:21 AM  
**To:** B; FLONYC  
**Subject:** UPDATED: Mini Schedule for Thursday, June 11, 2015

UPDATED: Added Press Conference Call with Sec Reich at 12:15 PM ET  
UPDATED: Removed FLONYC from evening Heritage Events.

**SCHEDULE FOR THURSDAY, JUNE 11, 2015**

**WEATHER:** Hi of 90. Low of 71. PM Thunderstorms.

**ATTIRE:** Business

**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym  
- TODAY is [REDACTED] Birthday  
(Her phone # is [REDACTED])

6:30 - 7:00 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:00 - 8:00 WORKOUT  
Location: 357 9th Street

8:30 - 9:00 TRAVEL FROM 357 9TH STREET EN ROUTE GRACIE MANSION // DAILY COMMUNICATIONS CALL WITH JERIKA RICHARDSON  
Travel Time: 30 mins.

9:00 - 10:00 MEETING WITH POLICE COMMISSIONER BRATTON  
Location: Gracie Mansion, The Peach Room

10:30 - 11:00 TRAVEL FROM GRACIE MANSION EN ROUTE 50 BROADWAY  
Travel Time: 15 mins.

11:00 - 11:30 REMARKS AT PROMOTING 21ST CENTURY CAREER AND TECHNICAL EDUCATION PRESS CONFERENCE FOR UFT AND AFT  
Location: UFT, 52 Broadway - 2nd Floor  
Staff Lead: Gabriel Schnake-Mahl  
Press: Open  
Note: The program continues post your remarks.

11:30 - 11:45 TRAVEL FROM 50 BROADWAY EN ROUTE CITY HALL ON FOOT  
Travel Time: 15 mins.

**12:00 – 12:15** PREP CALL FOR CONFERENCE CALL WITH SECRETARY REICH

**12:15 – 12:45** CONFERENCE CALL WITH SECRETARY REICH ON TRADE AGREEMENT  
**DIAL IN:** [REDACTED], **CODE:** [REDACTED]

1:15 - 1:30 PREP FOR MEETING WITH SPEAKER MELISSA MARK-VIVERITO  
Location: City Hall, The Mayor's Office

1:30 - 3:00 MEETING WITH SPEAKER MELISSA MARK-VIVERITO  
Location: City Hall, The Mayor's Office

3:30 - 4:00 INTERNAL MEETING ON GULINO CASE  
Location: City Hall, The Mayor's Office  
Note: YOU requested from Tony an update.

4:00 - 5:30 BUDGET MEETING  
Location: City Hall, The Blue Room  
Staff Lead: Dean

5:45 - 6:00 TRAVEL FROM CITY HALL EN ROUTE MUSEUM OF JEWISH HERITAGE, 36 BATTERY PLACE ON FOOT  
Travel Time: 15 mins.

6:00 - 7:00 REMARKS AT JEWISH HERITAGE EVENT WITH FLONYC  
Location: Museum of Jewish Heritage  
Events Hall, 2nd Floor  
36 Battery Place  
Staff Lead: Avi Fink

7:00 - 7:20 TRAVEL FROM MUSEUM OF JEWISH HERITAGE, 36 BATTERY PLACE EN ROUTE 60 CENTRE STREET ON FOOT  
Travel Time: 20 mins.

7:30 - 8:30 REMARKS AT MAYOR'S OFFICE PUERTO RICAN HERITAGE EVENT WITH FLONYC  
Location: New York County Supreme Courthouse, 60 Centre Street

8:30 - 9:00 TRAVEL FROM 60 CENTRE STREET EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

#### **CITY HALL STEPS PRESS CONFERENCES**

9am Host: NY Communities For Change  
Topic: "Housing"  
Attendees: 50 people

10am Host: Councillman Gibson  
Topic: "Civilization of the Police Department"  
Attendees: 20 people

11am Host: Communities For Change  
Topic: "Budget"  
Attendees: 50 people

12pm Host: NY Immigration Coalition  
Topic: "Civic Engagement"  
Attendees: 20 people

1pm Host: Councilman Gorodnick  
Topic: "Housing"  
Attendees: 20 people

2pm Host: The Innocence Project  
Topic: "Wrongful Conviction Reform"  
Attendees: 20 people

#### **FLONYC SCHEDULE**

12:00 - 12:45	MEETING WITH JULIE & KEN BURNS, ROOM TO GROW
12:45 - 2:30	MAYOR'S FUND CALL TIME
2:30 - 3:20	HAIR & MAKE-UP
3:30 - 4:00	CRAIN'S JULY 50 MOST POWERFUL WOMEN PHOTOSHOOT
4:15 - 5:00	STAFF DEBRIEF

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**



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**From:** Carey, Michael  
**Sent:** Thursday, June 11, 2015 4:27 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Friday, June 12, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, June 12, 2015**

**WEATHER:** Hi of 85. Low of 73. Partly Cloudy.  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym

**6:30 - 7:00** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

**7:00 - 8:00** WORKOUT  
Location: 357 9th Street

**8:30 - 9:00** TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL // DAILY COMMUNICATIONS CALL WITH JERIKA  
**RICHARDSON**  
Travel Time: 30 mins.

**9:30 - 10:00** TOUCHBASE WITH DEPUTY MAYOR ALICIA GLEN  
Location: City Hall, The Mayor's Office

**10:00 - 10:15** PREP FOR AARP TOWN HALL  
Location: City Hall, The Mayor's Office

**10:15 - 10:30** REMARKS AT AARP TELE-TOWN HALL  
Location: City Hall, The Mayor's Office  
Staff Lead: Kate Blumm  
Notes: Call will be a format similar to radio talk show. Callers with questions will be put into a queue and screened for only questions on rent regulations or 421-a.

**11:00 - 12:30** LEGISLATIVE CALL TIME//WHITESPACE  
Location: City Hall, The Mayor's Office

**12:30 - 1:15** TRAVEL FROM CITY HALL EN ROUTE 230 NEPTUNE AVE, BROOKLYN, NY 11235  
Travel Time: 45 mins.

**1:15 - 2:00** REMARKS AT BRIGHTON BEACH ISLAMIC CENTER PRIOR TO PRAYERS  
Location: Brighton Beach Islamic Center, 230 Neptune Ave  
Staff Lead: Charles Fall  
Note: Event is Open Press. Men and Women are separated at the mosque.

**2:00 - 2:45** TRAVEL FROM 230 NEPTUNE AVE, BROOKLYN, NY 11235 EN ROUTE CITY HALL

Travel Time: 45 mins.

3:00-4:00 WHITESPACE  
Location: City Hall, The Mayor's Office

4:00-5:30 MEETING WITH MMV  
Location: City Hall, The Mayor's Office

5:45-6:45 WHITESPACE  
Location: City Hall, The Mayor's Office

6:45 - 7:00 TRAVEL FROM CITY HALL EN ROUTE 200 WEST STREET ON FOOT  
Travel Time: 15 mins.

7:00 - 7:30 WELCOME REMARKS AT DREAMYARD BRONX-TOKYO POETRY EXCHANGE  
Location: Goldman Sachs, 200 West Street  
Attendees: About 100  
Staff Lead: Michael Carey  
Press: Closed  
Notes: YOU give brief welcoming remarks acknowledging Ambassador Kennedy and Vice Governor Nobuhiro Maeda via satellite

7:30 - 7:50 TRAVEL FROM 200 WEST STREET EN ROUTE GRACIE MANSION  
Travel Time: 20 mins.

#### **CITY HALL STEPS PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

2:30 - 3:15 MEETING WITH DR. GARY BELKIN

3:30 - 4:30 OTR WITH ERIN BILLUPS, NY1

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Friday, June 12, 2015 5:20 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Saturday, June 13, 2015

**NOTE: WE ARE PENDING FOR MEETING WITH MMV**  
**NOTE: WE ARE PENDING FOR MEETING WITH CASSIDY AND LYNCH**

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Saturday, June 13, 2015**

**WEATHER:** Hi of 86. Low of 68. Partly Cloudy.  
**ATTIRE:** Business for street renaming, casual for parade  
**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym  
- Ronalie will meet you at Gracie

**7:15 - 7:45** TRAVEL FROM GRACIE MANSION EN ROUTE [REDACTED]  
Travel Time: 30 mins.

**7:45 - 8:15** [REDACTED]

**8:15 - 8:45** TRAVEL FROM [REDACTED] EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

**9:45 - 10:15** TRAVEL FROM GRACIE MANSION EN ROUTE WEST 6TH STREET AND AVENUE T, BROOKLYN //  
COMMUNICATIONS CALL  
Travel Time: 40 mins.

**10:30 - 11:30** REMARKS AT THE STREET RENAMING CEREMONY FOR DETECTIVE WENJIAN LIU  
Location: West 6th Street and Avenue T, Brooklyn  
Staff Lead: Jerika Richardson

**11:30 - 11:50** TRAVEL FROM WEST 6TH ST & AVENUE T EN ROUTE 357 9TH STREET  
Travel Time: 20 mins.

**12:00 - 1:00** WORKOUT  
Location: 357 9th Street

**1:30 - 2:00** TRAVEL FROM 357 9TH STREET EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.


**2:30 - 3:30** INTERNAL MEETING ON MAYOR'S HIGHWAY BILL  
Location: Gracie Mansion, The Porch

**4:00 - 6:00** USCOM CALL TIME  
Location: Gracie Mansion, The Porch

7:00 - 7:30 TRAVEL FROM GRACIE MANSION EN ROUTE LINCOLN PLACE AND FIFTH AVENUE, BROOKLYN  
Travel Time: 30 mins.

7:30 - 8:30 MARCH IN 19TH ANNUAL BROOKLYN PRIDE PARADE WITH FAMILY  
Location: Lincoln Place & 5th Ave.  
Staff Lead: Kicy Motley  
Press: Open

8:30 - 9:00 TRAVEL FROM LINCOLN PLACE AND 5TH AVENUE, BROOKLYN EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

9:00- ? 

**CITY HALL STEPS PRESS CONFERENCES**

None Scheduled

**FLONYC SCHEDULE**

7:30 - 8:30 MARCH IN 19TH ANNUAL BROOKLYN PRIDE PARADE WITH FAMILY

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Sunday, June 14, 2015 4:31 PM  
**To:** B; FLONYC  
**Subject:** UPDATED: Mini Schedule for Monday, June 15, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, June 15, 2015

**WEATHER** Hi of 80. Low of 70. 90% Showers All Day.  
**ATTIRE:** Business

7:15 - 7:25 AM PREP FOR 880 INTERVIEW  
Staff Lead: Karen Hinton  
Note: Karen Calls YOUR Cell.

7:30 - 7:45 AM LIVE ON 880  
Location: Gracie Mansion, YOU Call [REDACTED]  
Staff Lead: Karen Hinton

8:00 - 8:30 AM TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins

8:30 - 9:30 AM WORKOUT  
Location: 357 9th Street

10:00 - 10:30 AM TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL // COMMUNICATIONS CALL  
Travel Time: 30 mins.

10:30 - 11:00 AM MEETING WITH KATE BLUMM TO DISCUSS UPCOMING SPEECHES  
Location: City Hall, The Mayor's Office  
Note: YOU want to talk to Kate about [REDACTED]

11:30 - 2:00 PM WHITESPACE//LEGISLATIVE CALL TIME  
Location: City Hall, The Mayor's Office

2:00 - 2:30 PM PREP FOR MEDIA AVAIL  
Location: City Hall, The Mayor's Office

2:30 - 3:00 PM MEDIA AVAIL  
Location: City Hall, The Blue Room  
Staff Lead: Karen Hinton

3:30 - 5:00 PM TPA CALL TIME  
Location: City Hall, The Mayor's Office

5:00 - 5:30 PM                    REMARKS AT MAYOR’S YOUTH LEADERSHIP COUNCIL  
Location:        City Hall, The Blue Room  
Staff Lead:      Alexis Confer

5:45 - 5:55 PM                    TRAVEL FROM CITY HALL EN ROUTE 60 CENTRE STREET ON FOOT  
Travel Time:    10 mins. on foot

6:00 - 6:45 PM                    REMARKS AT DOE BIG APPLE TEACHER RECOGNITION AWARDS  
Location:        Manhattan Supreme Court, Centre Street  
Staff Contact:   Carla Mateo

6:45 - 7:00 PM                    TRAVEL FROM 60 CENTRE STREET EN ROUTE CITY HALL ON FOOT  
Travel Time:    10 mins.

7:00 - 8:00 PM                    BUDGET MEETING  
Location:        City Hall, The Mayor's Office

8:00 - 8:30 PM                    TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time:    30 Minutes

**Michael Paul Carey**  
**City Hall**  
**New York, New York**

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**From:** Carey, Michael  
**Sent:** Monday, June 15, 2015 5:20 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule For Tuesday, June 16, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, June 16, 2015**

**WEATHER:** Hi of 85. Low of 67. PM Thunderstorms.

**ATTIRE:** Business, dark tie for memorial service

**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym

**7:30 - 8:00** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

**8:00 - 9:00** WORKOUT  
Location: 357 9th Street

**9:30 - 10:15** TRAVEL FROM 357 9TH STREET EN ROUTE ROOSEVELT ISLAND // OFF TOPIC PREP WITH KAREN  
Travel Time: 45 mins.

**10:30 - 12:30** CORNELL GROUND BREAKING ON ROOSEVELT ISLAND  
Location: 527 Main Street, Roosevelt Island  
Staff Lead: Marti Adams  
Press: Open  
Notes: YOU hold avail after program ends.  
Notes: Event was rescheduled due to snow storm

**12:30 - 1:00** TRAVEL FROM 527 MAIN STREET, ROOSEVELT ISLAND EN ROUTE [REDACTED] // DAILY  
COMMUNICATIONS CALL  
Travel Time: 30 mins.

**1:00 - 1:45** HOLD // LUNCH

**1:45 - 3:00** [REDACTED]

**3:00 - 3:30** TRAVEL FROM [REDACTED], NEW YORK, NY EN ROUTE CITY HALL  
Travel Time: 30 mins.

**3:30 - 4:00** PREP FOR BILL HEARING AND SIGNING  
Location: City Hall, The Mayor's Office

**4:00 - 5:00** BILL HEARING AND SIGNING  
Location: City Hall, The Blue Room

Staff Lead: Jon Paul Lupo  
Notes: YOU sign 6 bills.

5:30 - 6:00 MEETING WITH NICK HANAUER  
Location: City Hall, The Mayor's Office


6:15-7:30 USCOM Call Time  
Location: City Hall, The Mayor's Office  
Staff Lead: Stephanie Y.

7:30-8:00 TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

#### **CITY HALL STEPS PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

1:45 - 3:00 MEMORIAL SERVICES FOR FRANK FIALKOFF WITH YOU  
3:45 - 4:15   
6:00 - 7:00 BROOKLYN FEEDBACK SESSION WITH GARY BELKIN

**Michael Paul Carey**  
**City Hall**  
**New York, New York**



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**From:** Carey, Michael  
**Sent:** Tuesday, June 16, 2015 5:32 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Wednesday, June 17, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Wednesday, June 17, 2015**

**WEATHER:** Hi of 79. Low of 63. Mostly Sunny.

**ATTIRE:** Business

**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym

**7:00 - 7:30** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

**7:30 - 8:30** WORKOUT  
Location: 357 9th Street

**9:00 - 9:30** TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL // COMMUNICATIONS CALL  
Travel Time: 30 mins.

**9:30 - 10:00** PREP FOR PRESS CONFERENCE WITH SCHNEIDERMAN  
Location: City Hall, The Mayor's Office

**10:00 - 11:00** BUDGET MEETING  
Location: City Hall, The Mayor's Office

**11:00 - 12:15** TPA CALL TIME  
Location: City Hall, The Mayor's Office

**12:15 - 12:45** TRAVEL FROM CITY HALL EN ROUTE 1578 UNION STREET, BROOKLYN // OFF TOPIC PREP EN ROUTE  
Travel Time: 30 mins.

**1:00 - 2:30** PRESS CONFERENCE WITH ATTORNEY GENERAL SCHNEIDERMAN ON RENT TASK FORCE  
Location: 1578 Union Street, Brooklyn  
Staff Lead: Marti Adams  
Setup: Outdoors press conference on street, apartment building in backdrop. YOU drop off one block away and walk to presser with AG Schneiderman.

**2:30 - 3:00** TRAVEL FROM 1578 UNION STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

**2:30-2:45** CALL WITH ERIKA SOTTO LAMB  
Note: YOU call Erika at [REDACTED]

**3:30 - 4:00** TOUCHBASE WITH MAYA WILEY

	Location:	City Hall, The Mayor's Office
4:00 - 5:30	WHITESPACE	
	Location:	City Hall, The Mayor's Office
5:30 - 6:00	TRAVEL FROM CITY HALL EN ROUTE 165 E 56TH STREET	
	Travel Time:	30 mins.
6:00 - 6:45	REMARKS AT AJC ANNUAL MEETING	
	Location:	165 E 56th Street
	Staff Lead:	Avi Fink
	Press:	Open
	Note:	Program continues after your departure
6:45 - 7:00	TRAVEL FROM 165 E. 51ST STREET EN ROUTE GRACIE MANSION	
	Travel Time:	15 mins.

#### **CITY HALL STEPS PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

9:00 - 9:45	DELIVER KEYNOTE SPEECH AT COMMITTEE FOR HISPANIC CHILDREN & FAMILIES WHITE PAPER PRESENTATION
10:30 - 1:30	MAYOR'S FUND CALL TIME
1:45 - 2:15	MEETING WITH CHRISTINA HUFFINGTON
6:00 - 6:30	CALL WITH DARREN BLOCH

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Wednesday, June 17, 2015 9:37 AM  
**To:** B; FLONYC  
**Subject:** UPDATED: Mini Schedule for Wednesday, June 17, 2015

UPDATED: Added [REDACTED]

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, June 17, 2015  
UPDATED-1

**WEATHER:** Hi of 79. Low of 63. Mostly Sunny.

**ATTIRE:** Business

**NOTES:**

- [REDACTED]  
- YOU have 30 mins. to change at the gym

7:00 - 7:30 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

10:30-11:00 TRAVEL FROM 357 9<sup>TH</sup> STREET EN ROUTE [REDACTED]  
Travel Time: 30 mins.

10:30-11:00 PREP FOR PRESS CONFERENCE WITH SCHNEIDERMAN EN ROUTE  
Dial-in Number: [REDACTED] Meeting ID: [REDACTED]

11:00-11:30 [REDACTED]

11:30-11:45 TRAVEL FROM [REDACTED] EN ROUTE CITY HALL  
Travel Time: 15 Minutes

12:30-1:00 TRAVEL FROM CITY HALL EN ROUTE 1578 UNION STREET, BROOKLYN // OFF TOPIC PREP EN ROUTE  
Travel Time: 30 mins.

1:00 - 2:30 PRESS CONFERENCE WITH ATTORNEY GENERAL SCHNEIDERMAN ON RENT TASK FORCE  
Location: 1578 Union Street, Brooklyn  
Staff Lead: Marti Adams  
Setup: Outdoors press conference on street, apartment building in backdrop. YOU drop off one block away and walk to presser with AG Schneiderman.

2:30 - 3:00 TRAVEL FROM 1578 UNION STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

2:30-2:45 CALL WITH ERIKA SOTTO LAMB

Note: YOU call Erika at [REDACTED]

3:30 - 4:00 TOUCHBASE WITH MAYA WILEY  
Location: City Hall, The Mayor's Office

4:00 - 5:30 BUDGET MEETING  
Location: City Hall, The Mayor's Office

5:30 - 6:00 TRAVEL FROM CITY HALL EN ROUTE 165 E 56TH STREET  
Travel Time: 30 mins.

6:00 - 6:45 REMARKS AT AJC ANNUAL MEETING  
Location: 165 E 56th Street  
Staff Lead: Avi Fink  
Press: Open

Note: Program continues after your departure

6:45 - 7:00 TRAVEL FROM 165 E. 51ST STREET EN ROUTE GRACIE MANSION  
Travel Time: 15 mins.

CITY HALL STEPS PRESS CONFERENCES  
To be updated.

#### FLONYC SCHEDULE

9:00 - 9:45 DELIVER KEYNOTE SPEECH AT COMMITTEE FOR HISPANIC CHILDREN & FAMILIES WHITE PAPER PRESENTATION

10:30 - 1:30 MAYOR'S FUND CALL TIME

1:45 - 2:15 MEETING WITH CHRISTINA HUFFINGTON

6:00 - 6:30 CALL WITH DARREN BLOCH

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Wednesday, June 17, 2015 4:58 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Thursday, June 18, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Thursday, June 18, 2015**

**WEATHER:** Hi of 70. Low of 64. AM Showers.

**ATTIRE:** Business

**NOTES:**

- YOU have 30 mins. to change at the gym

**7:00 - 7:30** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET // COMMUNICATIONS CALL WITH JERIKA RICHARDSON

Travel Time: 30 mins.

**7:30 - 8:30** WORKOUT

Location: 357 9th Street

**9:00 - 9:15** TRAVEL FROM 357 9TH STREET EN ROUTE CORNER OF PROSPECT PARK WEST AND PROSPECT PARK SOUTHWEST ON FOOT // OFF TOPIC PREP WITH KAREN HINTON

Travel Time: 15 mins.

**9:30 - 11:00** PROSPECT PARK AND CENTRAL PARK STREET CLOSURE ANNOUNCEMENT

Location: Corner of Prospect Park West and Prospect Park Southwest

Staff Lead: Marti Adams

Setup: Outdoor press conference with parkland and empty roadway behind. DOT signs on either side.

**11:00 - 11:20** TRAVEL FROM PROSPECT PARK EN ROUTE CITY HALL

Travel Time: 20 mins.

**11:30 - 2:00** WHITESPACE

Location: City Hall, The Mayor's Office

**2:00 - 3:00** FOLLOW UP MEETING ON MENTAL HEALTH WITH FLONYC

Location: City Hall, The Blue Room

**3:00 - 6:30** WHITESPACE

Location: City Hall, The Mayor's Office

**6:30 - 7:00** TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION

Travel Time: 30 mins.

**7:00 - 8:30** WEEKLY PLANNING MEETING WITH FLONYC

Location: Gracie Mansion, The Library

## **CITY HALL STEPS PRESS CONFERENCES**

To be updated.

## **FLONYC SCHEDULE**

1:15 - 2:00	MEETING WITH KATE BLUMM
2:00 - 3:00	FOLLOW UP MEETING ON MENTAL HEALTH WITH YOU
3:15 - 4:00	STAFF DEBRIEF
4:30 - 5:45	DELIVER REMARKS AT COALITION OF BEHAVIORAL HEALTH AGENCIES, INC.'S ANNUAL LEADERSHIP AWARDS
7:00 - 8:30	WEEKLY PLANNING MEETING WITH YOU

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Thursday, June 18, 2015 5:20 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Friday, June 19, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Friday, June 19, 2015**

**WEATHER:** Hi of 84. Low of 64. Partly Cloudy.  
**ATTIRE:** Business  
**NOTES:** - [REDACTED]  
- YOU have 30 mins. to change at the gym

7:00 - 7:30 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

8:30 - 9:00 TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL // COMMUNICATIONS CALL WITH JERIKA  
RICHARDSON  
Travel Time: 30 mins.

9:15-9:30 PREP WITH DEAN, HENRY, AND JON PAUL FOR MICHAEL RYAN MEETING  
Location: City Hall, The Mayor's Office

9:30 - 10:00 MEETING WITH MICHAEL RYAN, BOARD OF ELECTIONS  
Location: City Hall, The Mayor's Office

10:00 - 10:30 DAILY BUDGET UPDATE WITH DEAN FULEIHAN AND JON PAUL LUPO  
Location: City Hall, The Mayor's Office

11:00 - 12:00 INTERNAL MEETING ON LONG TERM HOMELESSNESS  
Location: City Hall, The Blue Room

12:30 - 1:30 ALBANY CALL TIME  
Location: City Hall, The Mayor's Office

2:00 - 2:20 TRAVEL FROM CITY HALL EN ROUTE BARCLAYS CENTER  
Travel Time: 20 mins.

2:30 - 6:00 REMARKS AND ATTEND GRADUATION CEREMONY FOR BROOKLYN TECHNICAL HIGH SCHOOL  
Location: Barclays Center, 620 Atlantic Ave  
Press: Open

6:00 - 6:10 TRAVEL FROM BARCLAYS CENTER EN ROUTE [REDACTED] ON FOOT  
Travel Time: 10 mins.

6:15 - 8:15

Location:

8:15 - 8:45

Travel Time: 30 mins.

NY EN ROUTE GRACIE MANSION

### **CITY HALL STEPS PRESS CONFERENCES**

To be updated.

### **FLONYC SCHEDULE**

2:30 - 6:00

ATTEND GRADUATION CEREMONY FOR BROOKLYN TECHNICAL HIGH SCHOOL WITH YOU, CDB, AND

DDB

6:15 - 8:15

**Michael Paul Carey**

**Director of Scheduling and Advance**

**City Hall**

**New York, New York 10007**

**212.341.5396**



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**From:** Carey, Michael  
**Sent:** Friday, June 19, 2015 4:56 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Saturday, June 20, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, June 20, 2015

WEATHER: Hi of 73. Low of 68. Cloudy.  
ATTIRE: Business  
NOTES: YOU have 30 mins. to change at the gym

8:00 - 8:20 TRAVEL FROM GRACIE MANSION EN ROUTE [REDACTED]  
Travel Time: 20 mins.

8:30 - 8:45 [REDACTED]

Location: [REDACTED]

8:50 - 9:15 TRAVEL FROM [REDACTED] EN ROUTE 357 9TH STREET  
Travel Time: 25 mins.

9:15 - 10:15 WORKOUT  
Location :357 9th Street

10:30 - 11:00 TRAVEL FROM 357 9TH STREET EN ROUTE RIDGEWOOD AVE AND SHEPHERD AVE., BROOKLYN //  
COMMUNICATIONS CALL  
Travel Time: 30 mins.

11:00 - 12:00 REMARKS AT STREET NAMING IN HONOR OF DETECTIVE RAMOS  
Location: Ridgewood Ave and Shepherd Ave., Brooklyn  
Staff Lead: Jerika Richardson  
Press: Open

12:00 - 12:45 TRAVEL FROM RIDGEWOOD AVE AND SHEPHERD AVE., BROOKLYN EN ROUTE MERRICK BLVD  
BETWEEN LINDEN BLVD & SAYRES AVE//PICK UP LUNCH  
Travel Time: 45 mins.

1:00-2:00 RALLY & RESPONSE FOR CHARLESTON, SC CHURCH SHOOTING  
Location: St Albans Memorial Park Merrick Blvd between Linden Blvd & Sayres Av  
Staff Lead: Marco Carrion

2:00-2:50 TRAVEL FROM MERRICK BLVD BETWEEN LINDEN BLVD & SAYRES AVE EN ROUTE GRACIE MANSION  
Travel Time:50 mins.

2:15-2:45 DAILY BUDGET BRIEF CALL

Dial-in: [REDACTED]  
ID: [REDACTED]

3:00 - 4:00 MEETING WITH CIVIL RIGHTS LEADERS

Location: Gracie Mansion, The Peach Room

4:00 - 5:00 PRESENTATION ON CIVIL RIGHTS MUSEUM BY REVEREND SHARPTON

Location: Gracie Mansion, The Dining Room

5:00 - 5:30 TRAVEL FROM GRACIE MANSION EN ROUTE BROOKLYN, NY

Travel Time: 30 mins.

5:00-5:30 PREP FOR DOMINICAN PRESS CONFERENCE

Dial-in Number: [REDACTED] Meeting ID: [REDACTED]

5:30 - 6:30 [REDACTED]

Location [REDACTED]

6:30 - 7:00 TRAVEL [REDACTED] EN ROUTE GRACIE MANSION

Travel Time: 30 mins.

CITY HALL STEPS PRESS CONFERENCES

None Scheduled

FLONYC SCHEDULE

5:30 - 6:30 DROP [REDACTED]

Michael Paul Carey  
City Hall  
New York, New York

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**From:** Carey, Michael  
**Sent:** Sunday, June 21, 2015 6:31 PM  
**To:** B; FLONYC  
**Subject:** UPDATED: Mini Schedule for Monday, June 22, 2015

**NOTE: Will Add Scheduling Review Once in Office and Coordinate with FLONYC Schedule.**

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, June 22, 2015**

**WEATHER:** Hi of 89. Low of 74. Sunny.

**ATTIRE:** Business

**NOTES:** - YOU have 15 mins. to change at the gym

7:15-7:45 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

7:15-7:25 PREP FOR HOT 97.1  
Note: Karen calls YOUR Cell

7:30-7:40 LIVE ON HOT 99.7  
Note: Karen will conference you into station

7:45-8:45 WORKOUT  
Location: 357 9th Street, Brooklyn

9:00 - 9:30 TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL // COMMUNICATIONS CALL  
Travel Time: 30 mins.

9:30 - 10:30 DAILY BUDGET MEETING  
Location: City Hall, The Mayor's Office

10:30 - 12:30 WHITESPACE  
Location: City Hall, The Mayor's Office

12:30 - 12:50 TRAVEL FROM CITY HALL EN ROUTE 60 WASHINGTON SQUARE SOUTH  
Travel Time: 20 mins., Train option - A/C/E to West 4th St.

1:00 - 2:00 REMARKS AT DOE RENEWAL SCHOOLS WORKING SESSION  
Location: Kimmel Center, 60 Washington Square South  
Press Lead: Wiley Norvell  
Press: Closed

2:00 - 2:20 TRAVEL FROM 60 WASHINGTON SQUARE SOUTH EN ROUTE CITY HALL VIA 6 TRAIN  
Travel Time: 20 mins.

3:00 - 4:00 MEETING WITH CHANCELLOR FARINA  
Location: Mayor's Office

4:00 - 6:00	WHITESPACE Location: City Hall, The Mayor's Office
6:00 - 6:30	TRAVEL FROM CITY HALL EN ROUTE 45 ROCKEFELLER PLAZA Travel Time: 30 mins.
6:30 - 7:30	MAYOR'S FUND EVENT HOSTED BY ROB SPEYER WITH FLONYC Location: 45 Rockefeller Plaza, 7th Floor
7:30 - 8:00	TRAVEL FROM 45 ROCKEFELLER PLAZA EN ROUTE GRACIE MANSION Travel Time: 30 mins.

#### **CITY HALL STEPS PRESS CONFERENCES**

9 AM –  
Teamsters Joint Council  
“Horse Carriages”  
150 people

10 AM –  
Council Member Reynoso  
“Rally for Broadway Triangle in Brooklyn”  
50 people

11 AM –  
Council Member Eugene  
“Early Childhood Education”  
100 people

12 PM –  
NYC Charter School Center  
“Charter Schools”  
40 people

#### **FLONYC SCHEDULE**

11:30 - 12:30	PREP FOR STATEN ISLAND REMARKS
1:00 - 1:45	MEETING WITH REGINA FLEMING, ALPHA KAPPA ALPHA
6:30 - 7:30	MAYOR'S FUND EVENT HOSTED BY ROB SPEYER WITH YOU

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**From:** Carey, Michael  
**Sent:** Monday, June 22, 2015 6:59 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Tuesday, June 23, 2015

**PENDING:** [REDACTED]

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, June 23, 2015**

**WEATHER:** Hi of 93. Low of 68. PM Thunderstorms.  
**ATTIRE:** Business, Red Tie for Lunar Presser  
**NOTES:** - YOU have 20 mins. to change at the gym  
- Elana meets YOU at the gym

**7:00-7:30** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

**7:30-8:30** WORKOUT  
Location: 357 9th Street, Brooklyn

**9:00-9:40** TRAVEL FROM 357 9TH STREET EN ROUTE 142-20 BARCLAY AVE, FLUSHING, NY 11355 // ON AND OFF  
TOPIC PREP WITH KAREN HINTON  
Travel Time: 40 mins.  
Note: YOU call Karen on her cell to do on and off topic prep

**9:40 – 11:00** LUNAR NEW YEAR ANNOUNCEMENT  
Location: PS 20 - Atrium, 142-20 Barclay Ave, Flushing, NY 11355  
Staff Lead: Marco Carrion  
Note: Press Conference is in an Atrium. There is NO air conditioning.  
Note: Press Conference is at 9:45 AM to ensure our elected allies can be in attendance.

**11:00-11:45** TRAVEL FROM 142-20 BARCLAY AVE, FLUSHING, NY EN ROUTE CITY HALL // COMMUNICATIONS CALL  
Travel Time: 45 mins.

**11:45 - 12:45** MEETING WITH CHANCELLOR FARINA  
Location: Mayor's Office

**12:45 - 12:55** TRAVEL FROM CITY HALL EN ROUTE 15 MAIDEN LANE ON FOOT  
Travel Time: 10 mins.

**1:00 - 4:00** CALL TIME  
Location: 15 Maiden Lane, 11<sup>th</sup> Floor

**4:00 - 4:15** TRAVEL FROM 15 MAIDEN LANE EN ROUTE CITY HALL ON FOOT  
Travel Time: 15 mins.

**4:30 - 5:00** MEETING WITH COMMISSIONER LOPEZ AND DEPUTY MAYOR GLEN

Location: City Hall, The Mayor's Office

5:00 - 5:30 BI WEEKLY MEETING WITH TOM AND RACHEL RE: APPOINTMENTS  
Location: City Hall, The Mayor's Office

5:30 - 5:45 MEETING WITH TOM, RACHEL, AND COMMISSIONER WEISBROD RE: PLANNING COMMISSION  
Location: City Hall, The Mayor's Office

6:30 - 7:00 TRAVEL FROM CITY HALL EN ROUTE [REDACTED], BROOKLYN  
Travel Time: 30 mins.

7:00 - 8:30 [REDACTED]  
Location: [REDACTED]

8:30 - 9:00 TRAVEL FROM [REDACTED] EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

#### **CITY HALL STEPS PRESS CONFERENCES**

9am – Vocal NY “Drug Policies” 50 people  
11am – Trial Layers “Sandy Recovery” 50 people  
12pm – Metro Industrial Area Foundation “NYCHA” 300 people  
2pm – C/M Johnson “HIV/AIDS Housing” 30 people  
4pm- Community Food Advocate “Universal School Lunch” 50 people

#### **FLONYC SCHEDULE**

11:00 - 12:00 MEETING AT NEW YORK-PRESBYTERIAN HOSPITAL YOUTH ANXIETY CENTER  
2:00 - 2:45 MEETING WITH THE ROADMAP EXPERT ADVISORY GROUP AND DR. BELKIN  
2:45 - 3:30 STAFF DEBRIEF  
3:30 - 4:15 PREP FOR LGBT PRIDE EVENT  
4:15 - 5:00 PREP FOR STATEN ISLAND REMARKS  
7:00 - 8:30 [REDACTED]

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Tuesday, June 23, 2015 5:37 PM  
**To:** B; FLONYC (FLONYC@cityhall.nyc.gov)  
**Subject:** MINI Schedule for Wednesday, June 24, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, June 24, 2015

**WEATHER:** Hi of 85. Low of 67. Sunny.

**ATTIRE:** Business

**NOTES:** - YOU have 30 mins. to change at the gym

7:30 - 8:00 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

8:00 - 9:00 WORKOUT  
Location: 357 9th Street, Brooklyn

9:30 - 10:00 TRAVEL FROM 357 9TH STREET EN ROUTE CITY HALL // COMMUNICATIONS CALL  
Travel Time: 30 mins.

10:30 - 11:00 MEETING WITH FIRST DEPUTY MAYOR SHORRIS  
Location: City Hall, the Mayor's Office  
Note: This is your touchbase before you head off onto vacation next week.

11:00 - 11:30 TRAVEL FROM CITY HALL EN ROUTE PS 50, 433 EAST 100TH STREET  
Travel Time: 30 mins.

11:30 - 1:00 WARBY PARKER ANNOUNCEMENT  
Location: PS 50 - Library, 2nd Floor, 433 East 100th Street  
Event Lead: Alexis Confer  
Press: Open  
Press Lead: Karen Hinton

1:00 - 1:30 TRAVEL FROM PS 50, 433 EAST 100TH STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

1:00 - 1:30 INTERNAL CALL MEETING ON BAIL AND SUMMONS REFORM  
Dial-in: [REDACTED]

ID: [REDACTED]

1:30 - 2:00 TOUCHBASE WITH DEPUTY MAYOR GLEN  
Location: City Hall, The Mayor's Office

2:30 - 3:30 WEEKLY HOMELESS MEETING  
Location: City Hall, The Blue Room

4:00 - 4:30 PREP FOR MEETING WITH JON SAMUELSON (TWU)

Location: City Hall, The Mayor's Office  
Note: YOU meet with Jon on Friday. This is a prep session.

4:30 - 5:00 TOUCHBASE WITH MAYA WILEY

Location: City Hall, The Mayor's Office

5:30 - 6:00 PERSONELL MEETING WITH GERI PRADO

Location: City Hall, The Mayor's Office

Note: JDC will join this meeting. YOU are meeting with Geri to discuss TPA.

6:30 - 7:00 TRAVEL FROM CITY HALL EN ROUTE 200 EASTERN PKWY, BROOKLYN

Travel Time: 30 mins.

7:00 - 8:00 REMARKS AT MAYOR'S OFFICE LGBT PRIDE CELEBRATION WITH FLONYC

Location: Brooklyn Museum, 200 Eastern Pkwy, Brooklyn

Event Lead: Carla Matero

Press: Open

8:00 - 8:30 TRAVEL FROM 200 EASTERN PKWY, BROOKLYN EN ROUTE GRACIE MANSION

Travel Time: 30 mins.

#### CITY HALL STEPS PRESS CONFERENCES

To be updated.

#### FLONYC SCHEDULE

1:00 - 1:45 DELIVER REMARKS AT MENTAL HEALTH PROVIDER & ADVOCATE ROUNDTABLE

1:45 - 2:15 TOUR FAMILY RESOURCE CENTER & PROGRAMS

2:45 - 3:30 VISIT COMMUNITY HEALTH ACTION OF STATEN ISLAND

3:50 - 5:10 DINNER // PREP

5:20 - 5:30 INTERVIEW WITH GINI SHERRY, SI ADVANCE

5:30 - 6:00 STATEN ISLAND FEEDBACK SESSION WITH GARY BELKIN

7:00 - 8:00 ATTEND MAYOR'S OFFICE LGBT PRIDE CELEBRATION WITH YOU

Michael Paul Carey  
Director of Scheduling and Advance  
City Hall  
New York, New York 10007  
212.341.5396



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**From:** Carey, Michael  
**Sent:** Wednesday, June 24, 2015 4:24 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Thursday, June 25, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, June 25, 2015**

**WEATHER:** Hi of 82. Low of 65. Mostly Sunny.  
**ATTIRE:** Business  
**NOTES:** - YOU have 30 mins. to change at the gym

**7:00 - 7:30** TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

**7:15 - 7:30** PREP WITH KAREN FOR 880  
Contact: Karen calls YOU on YOUR cell.

**7:30 - 7:40** LIVE ON 880 CALL  
Contact: YOU call [REDACTED]

**7:45 - 8:45** WORKOUT  
Location: 357 9th Street, Brooklyn

**9:30 - 9:45** TRAVEL FROM 357 9TH STREET EN ROUTE 1700 FULTON STREET,, BROOKLYN // COMMUNICATIONS  
**CALL**  
Travel Time: 15 mins.

**10:00 - 11:30** REMARKS AT BOYS AND GIRLS HIGH SCHOOL GRADUATION  
Location: 1700 Fulton Street, Brooklyn, New York 11213  
Event Lead: Marti Adams

**11:30 - 12:00** TRAVEL FROM 1700 FULTON STREET EN ROUTE CITY HALL  
Travel Time: 30 mins.

**12:00 - 12:15** PREP FOR INTERVIEW WITH NBC-4  
Location: City Hall, The Mayor's Office

**12:15 - 12:30** TAPED INTERVIEW WITH MICHELLE RUSSO, NBC-4  
Location: City Hall, The Blue Room  
Event Lead: Karen Hinton

**1:15 - 1:45** TRAVEL FROM CITY HALL EN ROUTE 3 [REDACTED]  
Travel Time: 30 mins.

**1:45 - 2:15** [REDACTED]

2:15 - 2:45 TRAVEL FROM [REDACTED] EN ROUTE YM & YWHA OF WASHINGTON HEIGHTS AND INWOOD, 54 NAGLE AVENUE, NEW YORK // OFF TOPIC PREP  
Travel Time: 30 mins.

2:45 - 3:00 PREP // HOLD ON SITE WITH POLICE COMMISSIONER BRATTON AND MMV  
Location: YM & YWHA of Washington Heights and Inwood, 54 Nagle Avenue

3:00 - 4:30 PRESS CONFERENCE WITH THE POLICE COMMISSIONER  
Location: YM & YWHA of Washington Heights and Inwood, 54 Nagle Avenue  
Event Lead: Jerika Richardson  
Press Lead: Karen Hinton

4:30 - 4:50 TRAVEL FROM YM & YWHA OF WASHINGTON HEIGHTS AND INWOOD, 54 NAGLE AVENUE, NEW YORK EN ROUTE GRACIE MANSION  
Travel Time: 20 mins.

5:00 - 6:00 UPK ENROLLMENT MEETING  
Location: Gracie Mansion, The Dining Room

6:00 - 6:15 TRAVEL FROM GRACIE MANSION EN ROUTE CITI, 399 PARK AVENUE  
Travel Time: 15 mins.

6:15 - 7:00 REMARKS AT MAYOR'S FUND CENTER FOR YOUTH EMPLOYMENT THANK YOU RECEPTION WITH FLONYC  
Location: Citi, 399 Park Avenue  
Attendees: 60 supporters of the Center for Youth  
Staff Lead: Gabrielle Fialkoff  
Press: Closed

7:00 - 7:15 TRAVEL FROM CITI, 399 PARK AVENUE EN ROUTE GRACIE MANSION  
Travel Time: 15 mins.

7:30 - 9:00 WEEKLY PLANNING MEETING  
Location: Gracie Mansion, The Library

#### **CITY HALL STEPS PRESS CONFERENCES**

To be updated.

#### **FLONYC SCHEDULE**

12:30 - 12:35 CALL WITH GLORIA STEINEM  
2:15 - 3:00 INTERVIEW WITH ERROL LOUIS  
3:30 - 4:30 MEETING WITH CYNTHIA GERMANATA, LADY GAGA'S MOTHER AND THE BORN THIS WAY FOUNDATION  
4:30 - 5:15 PREP FOR CYE  
6:15 - 7:00 REMARKS AT MAYOR'S FUND CENTER FOR YOUTH EMPLOYMENT THANK YOU RECEPTION WITH YOU  
7:30 - 9:00 WEEKLY PLANNING MEETING WITH YOU

**Director of Scheduling and Advance  
City Hall  
New York, New York 10007  
212.341.5396**

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**From:** Carey, Michael  
**Sent:** Thursday, June 25, 2015 4:43 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Friday, June 26, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, June 26, 2015**

**WEATHER:** Hi of 76. Low of 65. AM Showers.

**ATTIRE:** Business

**NOTES:** - YOU have 20 mins. to change at the gym

6:15 - 6:45 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

6:45 - 7:45 WORKOUT  
Location: 357 9th Street, Brooklyn

8:00 - 8:30 TRAVEL FROM 357 9TH STREET EN ROUTE 452 MADISON AVENUE // COMMUNICATIONS CALL  
Travel Time: 30 mins.

8:30 - 9:30 ATTEND CORL MEETING  
Location: Residence of Cardinal Dolan, 452 Madison Ave  
Staff Lead: Marco Carrion  
Press: Closed

9:30 - 9:50 TRAVEL FROM 452 MADISON AVENUE EN ROUTE CITY HALL VIA 6 TRAIN  
Travel Time: 20 mins.

10:15 - 10:30 PREP FOR MEETING WITH THE CLERGY ADVISORY COUNCIL  
Location: City Hall, The Mayor's Office

10:30 - 11:30 MEETING WITH THE CLERGY ADVISORY COUNCIL  
Location: City Hall, The Blue Room  
Staff Lead: Marco Carrion  
Press: Remarks and Photo Spray

11:45-12:30 WHITESPACE  
Location: City Hall, The Mayor's Office

12:30 - 1:30 DEPARTMENT OF CORRECTIONS MEETING  
Location: City Hall, The Blue Room

2:00 - 2:30 TOUCHBASE WITH DEPUTY MAYOR BUERY  
Location: City Hall, The Mayor's Office

3:00 - 3:30 TAPING OF WELCOME POPE FRANCIS TO NYC VIDEO  
Location: City Hall, The Governor's Room

4:00 - 5:00      WEEKLY MEETING WITH POLICE COMMISSIONER  
Location:          City Hall, The Blue Room

5:15-5:25        LIVE ON 1010 WINS  
Location:          City Hall, The Mayor's Office

5:30 - 6:00       MEETING WITH JON SAMUELSON (TWU)  
Location:          City Hall, The Mayor's Office

6:30 - 7:00       PERSONEL MEETING WITH JONATHAN SOTO  
Location:          City Hall, The Mayor's Office

7:00 - 7:30       TRAVEL FROM CITY HALL EN ROUTE GRACIE MANSION  
Travel Time:      30 mins.

**CITY HALL STEPS PRESS CONFERENCES**

To be updated.

**FLONYC SCHEDULE**

1:30 - 2:30        PREP FOR DHS GRADUATION  
5:30 - 6:00        DELIVER REMARKS AT DHS 2015 GRADUATING & COLLEGE BOUND SENIORS

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Friday, June 26, 2015 5:12 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Saturday, June 27, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Saturday, June 27, 2015**

**WEATHER:** Hi of 70. Low of 65. PM Rain.  
**ATTIRE:** Business  
**NOTES:** - YOU have 30 mins. to change at the gym

9:45 - 10:00 TRAVEL FROM GRACIE MANSION EN ROUTE [REDACTED]  
Travel Time: 15 mins.

10:00 - 10:30 [REDACTED]  
[REDACTED]  
[REDACTED]

10:30 - 11:00 TRAVEL FROM [REDACTED] EN ROUTE 357 9TH STREET // COMMUNICATIONS CALL  
Travel Time: 30 Minutes

11:00 - 12:00 PRIVATE APPOINTMENT  
Location: 357 9th Street

12:30 - 1:00 TRAVEL FROM 357 9TH STREET EN ROUTE WALL AND WATER STREET // OFF TOPIC PREP EN ROUTE  
Travel Time: 20 Minutes

1:00 - 2:00 REMARKS AT SLAVE MARKET PLAQUE DEDICATION WITH FLONYC  
Location: Park at Northeast Corner of Wall and Water Streets  
Press Lead: Monica Klein  
Press: Open

2:00 - 2:20 TRAVEL FROM WALL STREET EN ROUTE [REDACTED]  
Travel Time: 20 mins.

2:30 - 3:30 [REDACTED]  
[REDACTED]

3:30 - 4:00 TRAVEL FROM [REDACTED] EN ROUTE GRACIE MANSION  
Travel Time: MBdB

**CITY HALL STEPS PRESS CONFERENCES**  
None Scheduled

**FLONYC SCHEDULE**  
1:00 - 2:00 REMARKS AT SLAVE MARKET PLAQUE DEDICATION WITH YOU

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Carey, Michael  
**Sent:** Friday, June 26, 2015 5:12 PM  
**To:** B; FLONYC  
**Subject:** MINI Schedule for Sunday, June 28, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, June 28, 2015**

**WEATHER:** Hi of 80. Low of 63. Partly Cloudy.  
**ATTIRE:** Business Casual  
**NOTES:** - YOU have 15 mins. to change at the gym

9:30 - 10:00 TRAVEL FROM GRACIE MANSION EN ROUTE 357 9TH STREET  
Travel Time: 30 mins.

10:00 - 11:00 WORKOUT  
Location: 357 9th Street

11:15 - 11:45 TRAVEL FROM 357 9TH STREET EN ROUTE 35TH AND MADISON // COMMUNICATIONS CALL  
Travel Time: 30 mins.

12:00 - 1:30 MARCH IN THE 2015 PRIDE PARADE WITH FLONYC AND CDB  
Drop Off: 35th and Madison  
End of March: Greenwich Street and Christopher Street  
Grand Marshals: Sir Derek Jacobi, Sir Ian McKellen, Kasha Jacqueline Nabagesera, J. Christopher Neal

1:30 - 2:00 TRAVEL FROM WEST VILLAGE EN ROUTE GRACIE MANSION  
Travel Time: 30 mins.

2:00 - 3:00 MEETING WITH TOM SNYDER  
Location: Gracie Mansion, The Porch

3:00 - 4:00 FOLLOW UP MEETING ON MENTAL HEALTH WITH FLONYC  
Location: Gracie Mansion, The Peach Room

4:30 - 5:30 INTERNAL MEETING ON ALBANY STRATEGY  
Location: Gracie Mansion, The Porch

5:30 - 6:30 ALBANY THANK YOU CALLS  
Location: Gracie Mansion, The Porch

7:00 - 9:00 [REDACTED]

**CITY HALL STEPS PRESS CONFERENCES**  
None Scheduled

**FLONYC SCHEDULE**  
12:00 - 1:30 MARCH IN THE 2015 PRIDE PARADE WITH YOU AND CDB



3:00 - 4:00 FOLLOW UP MEETING ON MENTAL HEALTH WITH YOU

**Michael Paul Carey**  
**Director of Scheduling and Advance**  
**City Hall**  
**New York, New York 10007**  
**212.341.5396**

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, September 10, 2015 6:31 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - FRIDAY, SEPTEMBER 11, 2011

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, September 11, 2015

**WEATHER:** Hi of 83. Low of 69. AM Showers  
**ATTIRE:** Business

7:30 - 8:00 Travel from Gracie Mansion to West & Liberty Streets

8:25 - 12:30 Attend the 9/11 ANNIVERSARY CEREMONY AT THE MEMORIAL  
Location: 9/11 memorial Plaza - West Street & Liberty Street  
Travel Staff: Ricky DaCosta, [REDACTED]  
Staff Contact: Karen Hinton, [REDACTED]  
Site Contact: Marco Carrion, [REDACTED]  
Advance Staff: Stefan Grybauskas, [REDACTED]

1:00 - 2:30 PRIVATE MEETING  
Location: Negril Village Restaurant, 70 West 3<sup>rd</sup> Street btw Thompson & LaGuardia

2:30 - 3:00 TRAVEL TO CITY HALL  
Travel Time: 30 mins.

3:00 - 3:30 WEEKLY SCHEDULING REVIEW  
Location: City Hall, The Mayor's Office

3:30 - 4:30 EDUCATION SPEECH PREP  
Location: City Hall, The Mayor's Office

4:30 - 5:00 MEETING WITH JUDGE STEPHEN J. BOGACZ RE: RE-APPOINTMENT  
Location: City Hall, The Mayor's Office

5:00 - 5:30 WEEKLY MEETING WITH DEPUTY MAYOR SHORRIS  
Location: City Hall, The Mayor's Office

5:30 - 6:30 TRAVEL FROM CITY HALL TO STATEN ISLAND  
Location: Postcards Memorial, near the SI Ferry; Behind SI Yankee Stadium  
Travel Time: 1 hr.  
Car: MBdB, Elana Leopold

5:45 - 6:00 CALL WITH SECRETARY FOX REGARDING NEW STARTS & TIGER – DURING DRIVE TIME  
Note: Secretary Fox will call you on your cell

6:30 - 7:50 REMARKS AT SI BOROUGH PRESIDENT'S 9/11 MEMORIAL  
Location: Postcards Memorial, near the SI Ferry; Behind SI Yankee Stadium

Staff Contact: Natalie Grybauskas, [REDACTED]  
Site Contact: Charles Fall, [REDACTED]

7:50 - 8:15 TRAVEL FROM STATEN ISLAND TO BEVACCO RESTAURANT, 60 HENRY STREET, BROOKLYN  
Travel Time: 20 mins.  
Car: MBdB

8:15 - 10:00 [REDACTED]  
Location: Bevacco Restaurant, 60 Henry Street, Brooklyn

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conferences.

#### FLONYC SCHEDULE

11:00 – 12:30 FILM VIDEO FOR REFINERY 29 WITH CHIARA DE BLASIO  
1:30 – 2:30 CHIARA ATTENDS BETSEY JOHNSON SPRING 2016 FASHION SHOW  
3:00 – 3:30 WEEKLY SCHEDULING REVIEW MEETING //CALL WITH MBDB

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, September 11, 2015 6:48 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - SATURDAY, SEPTEMBER 12, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, September 12, 2015

**WEATHER:** Hi of 80. Low of 69. Thunderstorms  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

7:00 - 7:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

8:00 - 9:00 WORKOUT  
Location: 357 9th Street

9:30 - 10:00 TRAVEL FROM 357 9TH STREET TO 5TH AVENUE & 64TH STREET

10:00 - 11:30 MARCH IN NYC CENTRAL LABOR COUNCIL PARADE  
Location: Step off: 5th Avenue & 44th Street, Reviewing Stand - 5th Avenue & 64th Street  
Site Staff: Elana Leopald, [REDACTED]  
Staff Lead: Marco Carrion, [REDACTED]  
Advance Staff: Javon Coney, [REDACTED]

11:30 - 12:00 TRAVEL FROM 64TH STREET TO 1775 WATSON AVENUE, BRONX  
Travel Time: 30 mins.

12:00 - 12:30 REMARKS AT L.A.C.A STATE OF NEW YORK GRADUATION  
Location: 1755 Watson Avenue, Bronx International House of Prayer Church  
Staff Lead: Elvin Garcia [REDACTED]  
Jonathan Soto [REDACTED]  
Advance Staff: Stefan Grybauskas, [REDACTED]

12:45 - 1:15 TRAVEL FROM 1775 WATSON AVENUE TO GRACIE MANSION// CONFERENCE CALL WITH QUADRENNIAL APPOINTMENTS GROUP  
Travel Time: 30 mins.  
Staff: Kayla, [REDACTED]  
Dial In #: [REDACTED]  
Code: [REDACTED]

2:00 - 2:30 WEEKLY SCHEDULING REVIEW CALL  
Dail in #: [REDACTED]  
Code: [REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
No Schedule

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Saturday, September 12, 2015 5:51 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE, SUNDAY, SEPTEMBER 13, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, September 13, 2015

**WEATHER:** Hi of 75. Low of 59. Isolated Thunderstorms  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

7:30 - 8:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 mins  
Car: MBdB, FLONYC

8:30 - 9:30 WORKOUT  
Location: 357 9th Street

10:00 - 10:30 TRAVEL FROM 357 9TH STREET TO 11TH AVENUE & WEST 34TH STREET  
Car: MBdB, Ricky Da Costa

10:30 - 12:00 REMARKS AT MTA'S OPENING FOR THE NUMBER 7 SUBWAY EXTENSION TO HUDSON YARDS  
(INCLUDES RIBBON CUTTING FOLLOWED BY INAUGURAL RIDE ON TRAIN FROM HUDSON YARDS  
TO TIMES SQUARE; TRAIN WILL RETURN TO HUDSON YARDS STATION  
Location: 11th Avenue and West 34th Street  
Site Contact: Peter Wertheim  
IGA Staff: Gabriel Schnake-Mahl, [REDACTED]  
Press Contact: Wiley Norvell, [REDACTED]  
Site Advance: Stefan Grybauskas, [REDACTED]

12:00 - 12:30 TRAVEL FROM 34TH STREET TO GRACIE MANSION  
Car: MBdB, Ricky Da Costa

12:30 - 1:00 MEETING WITH TOM SNYDER  
Location: Gracie Mansion

1:00 - 1:30 MEETING WITH ALAN MAISEL  
Location: Gracie Mansion

1:30 - 2:30 MEETING WITH EMMA & NATHAN  
Location: Gracie Mansion

2:30 - 4:00 EDUCATION SPEECH PREP  
Location: Gracie Mansion

4:00 - 4:30 TRAVEL FROM GRACIE MANSION TO PROSPECT PARK //

TABLETOP PREP INCLUDING OFF TOPIC -CALL

Car: MBDB, Andie Z.

Call In #: [REDACTED]

Code #: [REDACTED]

4:30 - 7:00

SOFTBALL

Location: Parade Grounds Field 5 (bottom of Prospect Park)

7:30 - 9:30

[REDACTED]

CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

FLONYC SCHEDULE

4:00 – 5:00 ATTEND DIANE VON FURSTENBERG FASHION SHOW

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, September 13, 2015 5:04 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - MONDAY, SEPTEMBER 14, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, September 14, 2015

**WEATHER:** Hi of 78. Low of 62. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

6:00 - 6:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car : MBdB, FLONYC

7:00 - 8:00 WORKOUT  
Location: 357 9th Street

8:30 - 9:00 TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.

9:30 - 9:45 FRONT OFFICE CHECK-IN  
Location: City Hall, The Mayor's Office

10:00 - 10:30 OFF-TOPIC PREP  
Location: City Hall, The Mayor's Office

10:30 - 11:00 MEETING WITH JONATHAN VIGUERS  
Location: City Hall, The Mayor's Office

11:15 - 11:30 TRAVEL FROM 1 POLICE PLAZA TO CITY HALL ON FOOT  
Travel Time: 10 Mins.

11:30 - 12:30 ATTEND THE MULTI-AGENCY COORDINATION GROUP TABLETOP EXERCISE OVERVIEW FOR PAPAL VISIT  
Location: 1PP, 2nd floor Operations Center

12:45 - 1:00 TRAVEL FROM 1PP TO 135 WEST BROADWAY ON FOOT  
Travel Time: 15 Mins.

1:00 - 2:30 PRIVATE LUNCH  
Location: Odeon, 145 West Broadway, NYC

2:30 - 2:45 TRAVEL FROM 135 WEST BROADWAY TO 1PP ON FOOT  
Travel Time: 15 Mins.

3:00 - 3:45 PRESS AVAIL WITH PC, USSS, FBI, OEM, FOLLOWED BY Q&A BOTH ON & OFF TOPIC  
Location: S Level - 1 PP



3:45 - 4:00	POOLED WALK AND TALK WITH MAYOR, POLICE COMMISSIONER, USSS, AND OTHERS FOR EXPLANATION OF NYPD ASSETS. Location: 1PP
4:00 - 4:15	TRAVEL FROM 1PP TO CITY HALL ON FOOT
4:30 - 5:00	TIMES SQUARE BRIEFING Location: City Hall, The Mayor's Office
5:00 - 5:30	COMPUTER SCHOOL LABS VIDEO TAPING Location: Governor's Room
5:30 - 6:00	PREP FOR CHRIS HAYES Location: City Hall, The Mayor's Office
6:10 - 6:40	INTERVIEW WITH CHRIS HAYES Location: City Hall, The Blue Room
6:40 - 7:00	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 20 Mins.
7:00 - 8:00	MEETING WITH DEPUTY MAYOR ALICIA GLEN Location: Gracie Mansion
8:00 - 9:00	DRINKS WITH COLIN MYLER, EDITOR-IN-CHIEF, NYDN Location: Gracie Mansion

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Monday, September 14, 2015 6:35 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - TUESDAY, SEPTEMBER 15, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, September 15, 2015

**WEATHER:** Hi of 84. Low of 66. Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL// DAILY COMMS CALL  
Travel Time: 30 Mins.  
Car: MBdB

10:00 - 10:15 FRONT OFFICE CHECK-IN  
Location: City Hall, The Mayor's Office

10:30 - 11:00 QUADRENNIAL CALLS  
Location: City Hall, The Mayor's Office  
Site Lead: Rachel Lauter  
Telephone: [REDACTED]

11:00 - 12:00 AFFORDABLE HOUSING BRIEFING  
Location: City Hall, The Blue Room

12:00 - 12:45 DECISION MEMO ON BROADWAY TRIANGLE  
Location: City Hall, The Mayor's Office

12:45 - 1:00 DECISION MEMO REGARDING COAL DIVESTMENT  
Location: City Hall, The Mayor's Office

1:20 - 2:00 TRAVEL FROM CITY HALL TO BRONX LATIN SCHOOL, 800 HOME STREET, BRONX  
Travel Time: 40 Mins.  
Staff Contact: Andrea Zuniga, [REDACTED]

2:00 - 3:00 EDUCATION SPEECH MEDIA ROLL-INS (AP)  
Location: Bronx Latin School, 800 Home Street  
Staff Contact: Karen Hinton, [REDACTED]  
Press Contact: Wiley Norvell, [REDACTED]

Interviews with AP and WABC (Dave Evans)

3:00 - 6:00      ON-SITE SPEECH PREP  
Location:          Bronx Latin School, 800 Home Street  
Staff Contact:    Andrea Hagelgans, [REDACTED]

6:00 - 6:30      TRAVEL FROM THE BRONX TO GRACIE MANSION  
Travel Time:      30 mins.  
Car:                MBdB

#### CITY HALL STEPS PRESS CONFERENCES

11am – Council Member Drum – “Rikers Island” 200 people

#### FLONYC SCHEDULE

9:30 – 11:30      WHITESPACE

11:30 – 12:30    MEETING WITH MELISSA GONZALEZ

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, September 15, 2015 6:34 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - WEDNESDAY, SEPTEMBER 16, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, September 16, 2015

**WEATHER:** Hi of 86. Low of 66. Sunny  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

8:30 - 9:00 TRAVEL FROM 347 9TH STREET TO GRACIE//DAILY COMMS CALL  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

9:50 - 10:15 TRAVEL FROM GRACIE MANSION TO 800 HOME STREET, BRONX  
Travel Time: 20 mins.  
Car: MBdB, FLONYC, Ricky Da Costa

10:30 - 12:00 EDUCATION SPEECH  
Location: Bronx Latin School, 800 Home Street, Bronx  
Staff Contact: Andrea Zuniga  
Telephone: [REDACTED]  
Site Advance: Javon, [REDACTED]

12:30 - 1:00 GOOGLE CHAT WITH CLASSROOM KIDS  
Location: Bronx Latin School, 800 Home Street  
Staff Contact: Jessica Singleton, [REDACTED]

1:00 - 1:30 TRAVEL FROM 800 HOME STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB, Ricky Da Costa

1:30 - 2:30 WHITESPACE  
Location: Gracie Mansion

2:30 - 3:30 PREP FOR DAILY NEWS ED BOARD  
Location: Gracie Mansion

3:30 - 4:15	DECISION MEMO ON BROADWAY TRIANGLE Location: Gracie Mansion
3:30 - 4:00	MEETING WITH GERI PRADO Location: Gracie Mansion
4:15 - 4:30	DECISION MEMO ON SERVICE PROVIDER WAGE ADJUSTMENT Location: Gracie Mansion
5:30 - 6:00	PREP FOR TELE TOWN HALL Location: Gracie Mansion
6:00 - 7:00	PARTICIPATE IN TELE TOWN HALL WITH CHANCELLOR FARINA Location: Gracie Mansion, Dining Room Staff Contact: Rick Fromberg, [REDACTED] Press Contact: Marti Adams, [REDACTED]
7:30 - 9:00	WEEKLY PLANNING MEETING Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

11:00 – AP Voice “Voters Registration” 30 people  
 12:00 – Manhattan Borough President Gale Brewer “Release of Report” 40 people  
 1:00 – Council Member King “Denouncing Arrest for Bree” 50 people

#### FLONYC SCHEDULE

10:30-12:00	ATTEND MAYORAL EDUCATION SPEECH
4:00 -4:30	MEET AND GREET WITH LEADERS AT THE NY ASSOCIATION OF PSYCHIATRIC REHABILITATION SERVICES ANNUAL CONFERENCE
4:30 – 5:00	REMARKS AT NY ASSOCIATION OF PSYCHIATRIC REHABILITATION SERVICES ANNUAL CONFERENCE
7:30-9:00	WEEKLY PLANNING MEETING WITH MBDB

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, September 16, 2015 5:45 PM  
**Subject:** MINI SCHEDULE - THURSDAY, SEPTEMBER 17, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, September 17, 2015

**WEATHER:** Hi of 87. Low of 67. Sunny  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET// PREP CALL FOR 880AM RADIO  
CALL IN # [REDACTED] CODE [REDACTED]  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:00 - 7:30 PHONE INTERVIEW WITH 880AM  
YOU CALL [REDACTED] main call in number  
[REDACTED] – back-up

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL// DAILY COMMS CALL  
Travel Time: 30 Mins.  
Car: MBdB

9:30 - 9:45 FRONT OFFICE CHECK-IN  
Location: City Hall, The Mayor's Office

9:45 - 10:00 TRAVEL ON FOOT TO SURROGATE COURT  
Travel Time: 15 Mins.  
Walking: MBdB, Elana Leopold

10:00 - 10:30 NATURALIZATION CEREMONY  
Location: Surrogate's Court, 31 Chambers Street  
Staff Lead: Stephanie Yazgi  
Telephone: [REDACTED]  
Podium: Yes  
Press: Open

10:30 - 10:40 TRAVEL FROM SURROGATE COURT TO CITY HALL ON FOOT  
Travel Time: 10 Mins.  
Walking: MbBdB, Elana Leopold

11:00 - 11:30 MEETING WITH CATHERINE ALAMONTE  
Location: City Hall, The Mayor's Office

11:30 - 12:00 TRAVEL FROM CITY HALL TO 4 NEW YORK PLAZA, 7TH FLOOR at WATER AND BROAD.  
Travel Time: 30 Mins.  
Car: MBdB, Elana Leopold

12:00 - 1:00 DAILY NEWS ED BOARD MEETING  
Location: 4 New York Plaza, 7th Floor at Water and Broad.  
Staff Lead: Phil Walzak  
Telephone: [REDACTED]

1:00 - 1:30 TRAVEL FROM 4 NEW YORK PLAZA TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB, Elana Leopold

1:30 - 3:45 BLOCK

4:15 - 5:00 TRAVEL FROM GRACIE MANSION TO [REDACTED]  
Travel Time: 45 Mins.  
Car: MBdB, Elana Leopold

5:00 - 5:30 [REDACTED]  
Location: [REDACTED]

5:30 - 6:20 TRAVEL FROM [REDACTED] TO STATEN ISLAND YANKEE STADIUM  
Travel Time: MBdB, Elana Leopold  
Car: 50 Mins.

6:20 - 10:00 SOFTBALL GAME VS. NYC COUNCIL  
Location: Staten Island Yankee Stadium  
Staff Lead: Gabriel Schnake-Mahl  
Telephone: [REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
TBD

#### FLONYC SCHEDULE

9:00 – 11:00 WHITESPACE  
11:30-12:00 ATTEND CRAIN’S 50 MOST POWERFUL WOMEN IN NYC PRIVATE RECEPTION  
1:00 – 4:30 WHITESPACE  
6:45 – 10:15 [REDACTED]

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, September 17, 2015 8:49 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - FRIDAY, SEPTEMBER 18, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, September 18, 2015

**WEATHER:** Hi of 85. Low of 67. Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

7:00 - 7:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

8:00 - 9:00 WORKOUT  
Location: 357 9th Street

9:30 - 10:00 DAILY COMMUNICATIONS CALL  
Location: 357 9th Street

10:00 - 10:30 PREP FOR BRIAN LEHRER SHOW  
Location: YMCA - 357 9th Street  
Staff Contact: Karen Hinton, [REDACTED]  
-A room has been reserved for you at the Y.



10:30 - 11:00 CALL IN TO BRIAN LEHRER SHOW  
Location: YMCA - 357 9th Street  
Dial-In #: YOU CALL: [REDACTED]  
Back Ups # [REDACTED] Producer's cell: [REDACTED] 9  
Staff Lead: Karen Hinton, [REDACTED]  
Format: LIVE radio interview, call-ins from listeners at end  
-A room has been reserved for you at the Y.

11:00 - 11:15 TRAVEL TIME FROM 357 9TH STREET TO BAR TOTO  
Location: 411 11th Street, Brooklyn  
Time: 30 Mins.  
Car: MBdB, Elana Leopold

11:30 - 12:00 WEEKLY SCHEDULING REVIEW CALL  
Location: 411 11th Street, Brooklyn  
Dial-In#: [REDACTED]  
Code#: [REDACTED]

12:00 - 2:00 CALL TIME  
Location: Bar Toto, 411 11th Street, Brooklyn



1:00 - 1:30	PRIVATE CALL Location: Bar Toto, 411 11th Street, Brooklyn Dina-In #:  Code #: 
2:30 - 3:30	MEETING WITH BERNIE SANDERS Location: TBD
4:00 - 6:30	CALL TIME Location: Bar Toto, 411 11th Street, Brooklyn
6:30 - 7:15	TRAVEL TIME FROM BAR TOTO TO 55 WEST 77 <sup>th</sup> STREET, NYC Location: Scaletta, 55 West 77 <sup>th</sup> Street
7:15 - 9:30	DINNER WITH KEN SUNSHINE Location: Scaletta, 55 West 77 <sup>th</sup> Street, NYC
9:30	TRAVEL FROM 77 <sup>TH</sup> STREET TO GRACIE MANSION

CITY HALL STEPS PRESS CONFERENCES

10:00 – C/M Kallos “Human Trafficking” 30 people

FLONYC SCHEDULE

No schedule

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, September 18, 2015 6:34 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - SATURDAY, SEPTEMBER 19, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, September 19, 2015

**WEATHER:** Hi of 81. Low of 67. Partly Cloudy  
**Attire:** Business  
**NOTES:** Wear dark suit for Soro's event, formal attire required.

7:00 - 1:00 TIME WITH STEVE WILHELM

1:00 - 1:30 DEPART TO GARRISON NY – TAKE IPAD\*\*

3:00 - 4:30 TRAVEL BACK FROM GARRISON NY TO GRACIE MANSION  
Travel Time: 1:30 Mins  
Car: MBdB

3:00 - 4:00 PREP CALL FOR GEORGE STEPHANOPOULOS – SEE VIDEO ON IPAD\*\*  
Dial-In#: [REDACTED]  
Code#: [REDACTED]

4:00 - 5:00 WEEKLY SCHEDULING REVIEW CALL  
Dial-In#: [REDACTED]  
Code #: [REDACTED]

5:00 - 6:00 CONFERENCE CALL REGARDING MTA  
Dial-In#: [REDACTED]  
Code #: [REDACTED]

6:45 - 7:00 DEPART GRACIE MANSION TO THE PLAZA HOTEL  
Location: 768 5th Ave, New York

7:00 - 9:00 ATTEND GEORGE SORO'S 85TH BIRTHDAY PARTY  
Location: Plaza Hotel-768 5th Ave, New York, Palm Court & Terrace Room  
Table: Rob Mckay, Eli Pariser, Jonathan  
Soros, David Boises, Mary Boises  
\*Note: Wear dark suit, formal attire event.

9:00 - 9:30 DEPART PLAZA HOTEL TO GRACIE MANSION  
Travel Time: 30 Mins

CITY HALL STEPS PRESS CONFERENCES  
None Scheduled

FLONYC SCHEDULE

No schedule

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, September 18, 2015 6:39 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - SUNDAY, SEPTEMBER 20, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, September 20, 2015

**WEATHER:** Hi of 75. Low of 59. Partly Cloudy  
**Attire:** Business

**8:30 - 9:00** TRAVEL FROM GRACIE TO 47 WEST 66TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, Ricky Da Costa

**9:00 - 10:00** IN-STUDIO INTERVIEW WITH GEORGE STEPHANOPOULOS  
Location: ABC News NY, 47 W 66th St , NY - Studio on the 3rd floor  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]

**10:00 - 10:45** TRAVEL TIME TO CHRISTIAN CULTURAL CENTER  
Location: 12020 Flatland Avenue, Brooklyn, NY 11207  
Travel Time: 45 Mins.  
Car: MBdB, Ricky Da Costa

**10:45 - 11:15** REMARKS AT CHRISTIAN CULTURAL CENTER  
Location: 12020 Flatlands Ave, Brooklyn, NY 11207  
Attendees: Rev. William Pointer, Associate Pastor  
~ 5000 people  
Staff Lead: Harold Miller, [REDACTED]  
Advance: Javon Coney, [REDACTED]  
Notes: Rev. Bernard will not be in attendance

**11:30 - 12:00** TRAVEL FROM 12020 FLATLANDS TO [REDACTED]  
Travel Time: 30 Mins.  
Car: MBdB, Ricky Da Costa

**12:00 - 12:30** [REDACTED]  
Location: [REDACTED]  
Staff Lead: Pinny Ringel, [REDACTED]

**12:30 - 1:15** TRAVEL FROM [REDACTED] TO 113TH STREET & ADAM CLAYTON POWELL BLVD.  
Travel Time: 45 Mins.  
Car: MBdB, Ricky Da Costa

**1:15 - 2:15** AFRICAN AMERICAN DAY PARADE  
Location: 113th Street & Adam Clayton Powell Blvd  
Staff Lead: Charles Fall, [REDACTED]

2:30 - 3:00	TRAVEL FROM 136TH STREET TO GRACIE MANSION Travel Time: 30 Mins. Car: MBdB, Elana Leopold
3:00 - 3:30	MEETING WITH CA Location: Gracie Mansion
3:30 - 4:00	CALL WITH GERI PRADO Location: Gracie Mansion
4:00 - 7:00	WHITESPACE Location: Gracie Mansion
7:00 - 7:30	TRAVEL TIME Travel Time: 30 Mins.
7:30 - 9:00	DINNER WITH SPEAKER MMV

CITY HALL STEPS PRESS CONFERENCES  
No schedule

FLONYC SCHEDULE  
No schedule

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, September 18, 2015 6:44 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - MONDAY, SEPTEMBER 21, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, September 21, 2015

**WEATHER:** Hi of 75. Low of 61. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

6:30 - 7:00	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBdB
7:30 - 8:30	WORKOUT Location: 357 9TH STREET
9:00 - 9:30	TRAVEL FROM 357 9TH STREET TO CITY HALL//DAILY COMMS CALL Travel Time: 30 Mins.
9:30 - 9:45	FRONT OFFICE CHECK-IN Location: City Hall, The Mayor's Office
10:00 - 10:30	MEETING WITH TOM Location: City Hall, The Mayor's Office
10:30 - 11:00	MEETING WITH EMMA WOLFE Location: City Hall, The Mayor's Office
11:00 - 11:30	OFF TOPIC PREP Location: City Hall, The Mayor's Office
11:30 - 12:00	PREP FOR PRESS AVAIL – INCOME INEQUALITY/KIDS/POPE Location: City Hall, The Mayor's Office
12:00 - 1:00	INCOME INEQUALITY MESSAGE WITH KIDS /POPE TICKETS (INCLUDING OFF TOPIC) Location: City Hall, The Blue Room
1:00 - 2:00	PREP FOR PARTNERSHIP MEETING Location: City Hall, The Mayor's Office
2:00 - 2:30	TRAVEL FROM CITY HALL TO 1251 AVENUE OF THE AMERICAS Location: 1251 Avenue of the Americas Travel Time: 30 Mins.

Car: MBdB

2:30 - 3:30 MEETING WITH PARTNERSHIP FOR NEW YORK CITY MEETING HOSTED BY: JOHN PAULSON  
Location: Paulson & Co., Inc., 1251 Avenue of the Americas, 50th Floor, (between 49th & 50th Streets)  
Staff: FDM Shorris, Emma Wolfe, Gabrielle Fialkoff

3:30 - 4:00 TRAVEL FROM 1251 AVENUE OF THE AMERICAS TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBdB

4:00 - 5:00 MEETING WITH JAMES BLAKE AND ATTORNEY KEVIN MARINO, CARLOS FLEMMING AND PC  
Location: City Hall, The Mayor's Office  
Staff: Zach Carter

5:00 - 6:00 WHITESPACE  
Location: City Hall, The Mayor's Office

6:00 - 6:30 TRAVEL TME  
Travel Time: 30 Mins.  
Car: MBdB

6:30 - 7:00 (T) ATTEND BP KATZ 50TH BIRTHDAY CELEBRATION, SPECIAL GUEST CONGRESSMAN JOE CROWLEY  
Location: The Astor Room, 34-12 36th Street, Astoria

7:00 - 7:30 TRAVEL TIME TO UPPER EAST SIDE  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 9:00 PRIVATE DINNER  
Location: Upper East Side

CITY HALL STEPS PRESS CONFERENCES  
No schedule

FLONYC SCHEDULE  
No schedule

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, September 20, 2015 7:02 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - MONDAY, SEPTEMBER 21, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, September 21, 2015

**WEATHER:** Hi of 75. Low of 61. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL//DAILY COMMUNICATIONS CALL  
Travel Time: 30 Mins.  
Car: MBdB

9:30 - 9:45 FRONT OFFICE CHECK-IN  
Location: City Hall, The Mayor's Office

10:00 - 10:30 MEETING WITH TOM SNYDER  
Location: City Hall, The Mayor's Office

10:30 - 11:00 MEETING WITH EMMA WOLFE  
Location: City Hall, The Mayor's Office

11:00 - 11:30 OFF TOPIC PREP  
Location: City Hall, The Mayor's Office

11:30 - 12:00 PREP FOR PRESS AVAIL - INCOME INEQUALITY/KIDS/POPE  
Location: City Hall, The Mayor's Office

12:00 - 1:00 INCOME INEQUALITY MESSAGE WITH KIDS /POPE TICKETS (INCLUDING OFF TOPIC)  
Location: City Hall, The Blue Room  
Staff Lead: Monica Klein, [REDACTED]  
Remarks: Prepared  
Press: Open

1:00 - 1:30 PREP FOR PARTNERSHIP MEETING  
Location: City Hall, The Mayor's Office

1:30 - 2:00 PREP FOR MEETING WITH JAMES BLAKE



Location: City Hall, The Mayor's Office

2:00 - 2:30 TRAVEL FROM CITY HALL TO 1251 AVENUE OF THE AMERICAS  
Travel Time: 30 Mins.

2:30 - 3:30 MEETING WITH PARTNERSHIP FOR NEW YORK CITY RE EDUCATION HOSTED BY: JOHN PAULSON  
Location: Paulson & Co., Inc., 1251 Avenue of the Americas, 50th Floor, (between 49th & 50th Streets)  
Staff Lead: Gabrielle Fialkoff, [REDACTED]  
Press: Closed

3:30 - 4:00 TRAVEL FROM 1251 AVENUE OF THE AMERICAS TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBdB

4:00 – 4:30 PREP FOR MEETING WITH JAMES BLAKE  
Location: City Hall, The Mayor's Office

4:30 - 5:30 MEETING WITH JAMES BLAKE AND ATTORNEY KEVIN MARINO, CARLOS FLEMMING AND POLICE COMMISSIONER  
Location: City Hall, The Mayor's Office

5:30 - 6:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

6:00 - 6:30 TRAVEL TIME

6:30 - 7:00 (T) ATTEND BP KATZ 50TH BIRTHDAY CELEBRATION, SPECIAL GUEST CONGRESSMAN JOE CROWLEY  
Location: The Astor Room, 34-12 36th Street, Astoria

7:00 - 7:30 TRAVEL TIME

7:30 – 8:00 (T) ATTEND THE DCCC DINNER HONORING BERNARD SCHARTZ  
Location: Home of Dennis Mehiel

7:30 - 9:00 PRIVATE DINNER [may need to adjust time to 8:15]  
Location: Paola's - 1295 Madison at 92nd St

#### CITY HALL STEPS PRESS CONFERENCES

9:00 Coalition for the Homeless "K-2 (Synthetic Marijuana)"  
25 people

12:00 NY Salon Management Center "Against Governor's Proposal Wage Bond"  
300 people

#### FLONYC SCHEDULE

8:00 - 9:00 WHITESPACE//BOARDING TIME

9:00 - 11:30 DEPART SAN JOSE, CA EN ROUTE TO HI

12:00 - 12:30 CHECK IN: MARRIOTT WAIKIKI, HONOLULU, HI

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, September 22, 2015 7:44 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE, WEDNESDAY, SEPTEMBER 23, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, September 23, 2015

**WEATHER:** Hi of 81. Low of 62. Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

8:30 - 9:00 TRAVEL FROM 357 9TH STREET TO CITY HALL// DAILY COMMUNICATIONS CALL  
Travel Time: 30 Mins.

9:00 - 10:30 WHITESPACE

10:30 - 11:00 PREP FOR MICHAEL GRYNBAUM INTERVIEW  
Location: City Hall, The Mayor's Office

11:00 - 11:30 INTERVIEW WITH MICHAEL GRYNBAUM  
Location: City Hall, The Mayor's Office

11:30 - 12:00 PREP FOR HOMELESS ANNOUCEMENT  
Location: City Hall, The Mayor's Office

12:00 - 12:30 TRAVEL FROM CITY HALL TO 410 EAST 156TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, Elana Leopold, Jonathan Viguers

12:30 - 2:30 HOMELESS ANNOUNCEMENT WITH CARDINAL  
Location: Franciscan Friars of the Renewal Homeless Shelter - 410 East 156th Street, Bronx  
Staff Leader: Marti Adams Baker  
Telephone: [REDACTED]  
-Note: YOU will do a taped interview with GMA after the event.

2:30 - 3:00 TRAVEL FROM 410 EAST 156TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBdB, Elana Leopold, Jonathan Viguers

3:00 - 3:30 CALL WITH SENATOR HAMILTON  
Location: City Hall, The Mayor's Office  
Note: YOU call cel [REDACTED]

3:30 - 4:30 TPA CALLS  
Location: City Hall, The Mayor's Office

4:30 - 5:30 WEEKLY MEETING WITH POLICE COMMISSIONER  
Location: City Hall, The Blue Room  
Staff Lead: Dom Williams, [REDACTED]

7:00 - 9:00 WEEKLY PLANNING MEETING  
Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

11:00 Senator Gianaris "Voters Registration" 10 people

#### FLONYC SCHEDULE

No schedule

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, September 23, 2015 10:38 PM  
**To:** B; FLONYC  
**Subject:** MNI SCHEDULE - THURSDAY, SEPTEMBER 24, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, September 24, 2015

**WEATHER:** Hi of 81. Low of 64. Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

6:00 - 6:15 TRAVEL FROM GRACIE MANSION TO 72nd & MADISON AVENUE  
Travel Time: 15 Mins.  
Car: MBdB, JV

6:15 - 6:30 INTERVIEW WITH ABC, NBC, AND NY1 REGARDING POPE'S VISIT  
Location: Madison Avenue & 72nd Street  
Press Contact: Monica Klein, [REDACTED]  
Press Contact: Karen Hinton, [REDACTED]

6:30 - 7:00 TRAVEL FROM 72nd & MADISON AVENUE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, JV

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO GRACIE MANSION//DAILY COMMUNICATIONS CALL  
Travel Time: 30 Mins.  
Car: MBdB, JV

9:30 - 10:00 HORSE MEETING PREP  
Location: Gracie Mansion

10:00 - 11:00 MEETING REGARDING HORSES  
Location: Gracie Mansion  
Staff Contact: Jon Paul Lupo, [REDACTED]

11:30 - 12:00 TRAVEL FROM GRACIE MANSION TO CITY HALL  
Travel Time: 30 Mins  
Car: MBdB, JV

12:00 - 1:00 WEEKLY HOMELESS MEETING  
Location: City Hall, The Blue Room

1:00 - 1:30 MEETING WITH DEPUTY MAYOR BUERY

Location: City Hall, The Mayor's Office

1:00 - 2:30

WHITESPACE

Location: City Hall, The Mayor's Office

3:00 – 4:00

TRAVEL FROM CITY HALL TO JFK

4:00 – 4:30

MEET & GREET POPE FRANCIS

Location: JFK – HANGER 19

4:30 - 5:30

TRAVEL FROM CITY HALL TO ST. PATRICK'S CATHEDRAL - VIA HELICOPTER TO 34TH STREET HELIPORT - THEN CAR TO CATHEDRAL

Travel Time: 1 Hour

MBdB, Elana Leopold, DI Redmond, PW

5:30 - 7:30  
CATHEDRAL

ATTEND EVENING PRAYER AT THE VESPERS SERVICE WITH THE POPE - MEET POPE ON THE STEPS OF

Location: St. Patrick's Cathedral

Site Advance: Michael Carey, [REDACTED]

Staff Contact: Elena Leopold, [REDACTED]

8:00 - 8:30

REMARKS AT UN SUSTAINABLE DEVELOPMENT SOLUTIONS NETWORK (SACHS)

Location: The New School, 68 5th Avenue

Staff Lead: Nilda Mesa, [REDACTED]

9:00 - 9:30

TRAVEL FROM NEW SCHOOL TO GRACIE MANSION

Travel Time: 30 Mins

Car: MBdB

#### CITY HALL STEPS PRESS CONFERENCES

11:00am -

Coalition For Community Advancement "Rezoning For East NY/Cypress Hill" 40 people

12:00pm -

Families of the wrongfully convicted "Wrongful Convictions" 35 people

#### FLONYC SCHEDULE

No schedule

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, September 24, 2015 6:49 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE, FRIDAY, SEPTEMBER 25, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, September 25, 2015

**WEATHER:** High 75°, Low 61°, Partly Cloudy 0% chance of rain  
**ATTIRE:** Business

7:20 - 7:24 LIVE PHONE INTERVIEW WITH WCBS 880 RADIO  
Location: Gracie Mansion  
Dial- in#: YOU call Producer Mike Smeltz [REDACTED]  
Back up#: [REDACTED]  
Format: Producer Mike Smeltz will pick up.  
Interviewers are Debbie Rodriguez and Pat Carroll (two women).  
Press Contact: Karen Hinton, [REDACTED]

7:25 - 7:29 LIVE PHONE INTERVIEW WITH AM 970 RADIO  
Location: Gracie Mansion  
Dial- in#: YOU Call Producer Frank Morano- Studio: [REDACTED]  
Backup#: [REDACTED]  
Format: Producer Frank Morano will pick up.  
Interviewer is Joe Piscopo.  
Press Contact: Karen Hinton, [REDACTED]

7:30 - 7:34 LIVE PHONE INTERVIEW WITH WNYC RADIO  
Location: Gracie Mansion  
Dial- in#: YOU call Producer Lee Hernandez - Studio [REDACTED]  
Backup#: [REDACTED]  
Format: Producer Lee Hernandez will pick up.  
Interviewer is Soterios Johnson.  
Press Contact: Karen Hinton, [REDACTED]

7:35 - 7:39 LIVE PHONE INTERVIEW WITH 1010WINS RADIO  
Location: Gracie Mansion  
Dial- in#: YOU Call Editor Jim Maloney [REDACTED]  
Backup#: [REDACTED]  
Attendees: Editor Jim Maloney will pick up.  
Interviewer is Bridgette Quinn.  
Press Contact: Karen Hinton, [REDACTED]

8:00 - 8:30 TRAVEL FROM GRACIE MANSION TO UN GENERAL ASSEMBLY  
Travel Time: 30 Mins.  
Car : MBdB, Elana Leopold

8:30 - 11:00 ATTEND THE POPE'S ADDRESS AT THE UN GENERAL ASSEMBLY  
 Location: UN- General Assembly Hall  
 Staff Contact: Penny Abeywardena, [REDACTED]  
 \*Note: YOU must depart immediately in order to make arrival to 9/11

11:00 - 11:30 TRAVEL FROM UN GENERAL ASSEMBLY TO 9/11 MEMORIAL  
 Location: Liberty & Greenwich  
 Car : MBdB, Elana Leopold

11:30 - 1:00 ATTEND INTERFAITH SERVICE AT 9/11 MEMORIAL WITH THE POPE & FLONYC  
 Location: Drop at Liberty & Greenwich  
 Site Advance: Stefan Grybauskas, [REDACTED]

1:00 - 2:00 TRAVEL FROM LIBERTY STREET TO 279 LAFAYETER AVENUE - BROOKLYN  
 Car : MBdB, FLONYC, Elana Leopold

2:00 - 2:30 ATTEND THE VIEWING OF [REDACTED]  
 Location: Emmanuel Baptist Church, 279 Lafayette Avenue, Brooklyn  
 Site Contact: Marco Carrion, [REDACTED]  
 Staff Contact: Jonathan Soto, [REDACTED]  
 Press: Closed

2:30 - 3:15 TRAVEL FROM BROOKLYN TO OUR LADY QUEEN OF ANGELS  
 Location: 229 East 112th Street - East Harlem  
 Travel Time: 45 Mins  
 Car : MBdB, FLONYC, Elana Leopold

3:15 - 5:00 VISIT TO OUR LADY QUEEN OF ANGELS CATHOLIC ELEMENTARY SCHOOL WITH DANTE & FLONYC  
 Location: 229 East 112th Street - East Harlem  
 Staff Contact: Michael Carey, [REDACTED]  
 Site Advance: Stefan Grybauskas, [REDACTED]

5:00 - 5:30 TRAVEL FROM 229 EAST 112TH STREET TO MADISON SQUARE GARDEN  
 Location: Drop at Madison Square Garden  
 Car: MBdB, FLONYC  
 \*Notes: Detail will get YOU and FLONYC to your seats

5:30 - 8:00 ATTEND MASS WITH THE POPE WITH FLONYC  
 Location: Madison Square Garden  
 \*Notes: Detail will get YOU and FLONYC to your seats

8:00 TRAVEL FROM MSG TO GRACIE MANSION

#### CITY HALL STEPS PRESS CONFERENCES

12:00 C/M Rodriguez "Proclamation" 20 people  
 1:00 Not Another Child "National Day of Remembrance of Homicide Victims" 150 people  
 6:00 Coalition Protect Chinatown "Community Development" 300 people

#### FLONYC SCHEDULE

8:00 - 9:30 WHITESPACE  
 11:00 - 12:30 ATTEND INTERFAITH SERVICE AT 9/11 MEMORIAL WITH MBDB AND THE POPE

2:00 - 2:30 ATTEND THE VIEWING OF [REDACTED] WITH MBDB  
3:15 - 5:00 VISIT OUR LADY QUEEN OF ANGELS CATHOLIC ELEMENTARY SCHOOL WITH MBDB AND THE POPE  
5:30 - 8:00 ATTEND MASS WITH THE POPE AND MBDB



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, September 25, 2015 6:51 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, September 26, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, September 26, 2015

**WEATHER:** Hi of 73. Low of 59. Partly Cloudy  
**ATTIRE:** Business

8:00 – 8:30 TRAVEL FROM GRACIE MANSION TO EMMANUEL BAPTIST CHURCH  
Location: 279 Lafayette Avenue, Brooklyn

8:30 – 10:00 [REDACTED]  
Location: 279 Lafayette Avenue, Brooklyn  
Staff Contact: Marco Carrion, [REDACTED]

10:00 - 10:30 TRAVEL FROM 279 LAFAYETTE AVENUE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

11:00 - 12:00 WORKOUT  
Location: 357 9th Street

12:30 - 1:00 TRAVEL FROM 357 9TH STREET TO GRACIE MANSION//CALL WITH GERI PRADO  
Location: 30 Mins.  
Travel Time: MBdB, FLONYC  
Dial- In #: YOU call her [REDACTED]

12:42 PM [REDACTED]

3:00 - 3:30 TRAVEL FROM GRACIE TO 315 LEXINGTON AVENUE  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC, Steve Wilhelm, Dante

3:30 - 4:30 MEETING WITH RAUL CASTRO  
Location: Permanent Mission of Cuba to the United Nations, 315 Lexington Avenue, btw 38th & 39th Street  
Site Advance: Catherine Almonte  
Telephone: [REDACTED]  
\*Per protocol YOU will exchange gifts with Raul Castro. Penny will have gift to present.

4:30 - 5:00 TRAVEL FROM 315 LEXINGTON AVENUE TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC, Steve Wilhelm, Dante

5:00 - 5:30 CALL WITH GEORGE PERRY

YOU call Cell [REDACTED]

6:00 - 8:00

[REDACTED]

RON

CITY HALL STEPS PRESS CONFERENCES

None scheduled

FLONYC SCHEDULE

3:30 4:30 MEETING WITH RAUL CASTRO WITH MBDB

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, September 25, 2015 11:30 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - MONDAY, SEPTEMBER, 28, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, September 28, 2015

**WEATHER:** Hi of 77. Low of 67. PM Showers  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO 131 DUANE ST, NYC  
Travel Time: 30 Mins.  
Car: MBdB

9:30 - 11:00 PRIVATE BREAKFAST  
Location: City Hall Restaurant, 131 Duane Street

11:00 - 11:15 TRAVEL FROM 131 DUANE STREET TO CITY HALL  
Travel Time: 15 Mins.  
Car: MBdB

11:30 - 12:00 MEETING WITH TOM SNYDER  
Location: City Hall, The Mayor's Office

12:00 - 12:30 MBDB: MEETING WITH EMMA WOLFE  
Location: City Hall, The Mayor's Office

12:30 - 1:30 WEEKLY SCHEDULING MEETING  
Location: City Hall, The Mayor's Office

1:30 - 2:00 PREP FOR MESSAGE EVENT  
Location: City Hall, The Mayor's Office

2:00 - 3:00 ANTI-EVICTION MESSAGE EVENT  
Location: City Hall, Blue Room  
Press Contact: Ishanee Parikh  
Telephone: [REDACTED]

3:00 - 3:30 TRAVEL FROM CITY HALL TO PERMANENT MISSION OF GREECE TO THE UNITED NATIONS, 866 SECOND AVENUE

Travel Time: 30 Mins.

Car: MBdB

3:30 - 4:30

MEETING WITH ALEXIS TSIPRAS, PRIME MINISTER OF GREECE

Location: Permanent Mission of Greece to the United Nations, 866 Second

Avenue

\*NOTE – There will be a photospray at the beginning of meeting.

30 - 5:00  
CITY HALL

TRAVEL FROM PERMANENT MISSION OF GREECE TO THE UNITED NATIONS, 866 SECOND AVENUE TO

Travel Time: 30 Mins.

Car: MBdB

5:00 - 5:30

MEETING WITH SOUTH BRONX UNITE MEMBERS AND MMV

Location: City Hall, The Blue Room

5:45 - 6:15

PREP FOR CNN

Location: City Hall, The Mayor's Office

6:30 - 7:00

WHITESPACE

Location: City Hall, The Mayor's Office

7:00 - 7:30

TRAVEL FROM CITY HALL TO 30 ROCKEFELLER PLAZA

Travel Time: 30 MINUTES

7:30 - 8:00

ATTEND STEVEN SPINOLA TRIBUTE DINNER RECEPTION

Location: Rainbow Room - 30 Rockefeller Plaza (49th & 5th) 65th Floor

8:00 - 9:00

(T) POTUS & FLOTUS RECEPTION FOR UNGA

Location: The New York Palace, 455 Madison Avenue (50th & Madison)

#### CITY HALL STEPS PRESS CONFERENCES

9:00 Keith Wright "Planned Parenthood" 25 people

11:00 C/M Dromm "100 Birthday" Proclamation 100 people

2:00 UFT "Teachers Union" 20 people

#### FLONYC SCHEDULE

9:15 – 11:15 WHITESPACE

12:30 – 2:00 MENTAL HEALTH COUNCIL LAUNCH

2:00- 2:30 MEETING WITH NYC DEPT. OF CULTURAL AFFAIRS RE; CITY HALL ART

3:00 – 3:10 VIDEO MESSAGE RECORDING FOR THIRTY MILLION WORDS EVENT

3:10 – 3:20 VIDEO MESSAGE RECORDING FOR HOWIE THE HARP ADVOCACY CENTER ANNUAL GRADUATION

CEREMONY

3:20 – 3:30 VIDEO MESSAGE RECORDING FOR "UNITE TO FACE ADDICTION" MARCH TO WASHINGTON

3:30- 4:00 MEETING WITH RYAN DODGE

8:00 – 9:00 (T) POTUS & FLOTUS RECEPTION

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, September 27, 2015 9:11 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - MONDAY, SEPTEMBER 28, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, September 28, 2015

**WEATHER:** Hi of 79. Low of 70. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym  
\*DM Shorris will be meeting with Dick Ravitch at the time you arrive to CH @ 1130am  
DM has requested for you to stop-in and say hello.

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO 131 DUANE ST, NEW YORK  
Travel Time: 30 Mins.  
Car: MBdB

9:30 - 11:00 PRIVATE BREAKFAST  
Location: City Hall Restaurant

11:00 - 11:15 TRAVEL FROM 131 DUANE STREET TO CITY HALL  
Travel Time: 15 Mins.  
Car: MBdB

11:30 - 12:00 MEETING WITH TOM SNYDER  
Location: City Hall, The Mayor's Office  
Travel Time: 30 Mins.  
Car: MBdB

12:00 - 12:30 MBDB: MEETING WITH EMMA WOLFE  
Location: City Hall, The Mayor's Office  
Travel Time: 30 Mins  
Car: MBdB

12:30 - 1:30 WEEKLY SCHEDULING MEETING  
Location: City Hall, The Mayor's Office

1:30 - 2:00 OFF-TOPIC PREP FOR MESSAGE EVENT  
Location: City Hall, The Mayor's Office

2:00 – 2:30	ON-TOPIC PREP FOR MESSAGE EVENT Location: City Hall, The Mayor’s Office
2:30 - 3:30	ANTI-EVICTION MESSAGE EVENT Location: City Hall, Blue Room Staff Contact: Marti Adams
3:30 – 4:00	WHITESPACE Location: City Hall, The Mayor’s Office
4:00 – 5:00	Decision Memo
5:00 - 5:30	MEETING WITH SOUTH BRONX UNITE MEMBERS AND MMV Location: City Hall, The Blue Room Travel Time: 30 Mins. Staff Contact: Marco Carrion & Jon Paul Lupo
5:45 - 6:15	PREP FOR CNN Location: City Hall, The Mayor's Office
6:30 - 7:00	WHITESPACE
7:00 - 7:30	TRAVEL FROM CITY HALL TO 30 ROCKEFELLER PLAZA Car: Mbdb, EL
7:30 - 8:00	ATTEND STEVEN SPINOLA TRIBUTE DINNER RECEPTION Location: Rainbow Room - 30 Rockefeller Plaza (49th & 5th) 65th Floor Staff Contact: Gabrielle Fialkoff
8:00 - 9:00	(T) POTUS & FLOTUS RECEPTION FOR UNGA Location: The New York Palace, 455 Madison Avenue (50th & Madison)
8:30 – 9:30	MEETING WITH SEAN PARKER Location: [REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

9:00 Keith Wright “Planned Parenthood” 25 people  
 11:00 C/M Dromm “100 Birthday” Proclamation 100 people  
 2:00 UFT “Teachers Union” 20 people

#### FLONYC SCHEDULE

9:15 – 11:15	WHITESPACE
12:30 – 2:00	MENTAL HEALTH COUNCIL LAUNCH
2:00- 2:30	MEETING WITH NYC DEPT. OF CULTURAL AFFAIRS RE: CITY HALL ART
3:00 – 3:10	VIDEO MESSAGE RECORDING FOR THIRTY MILLION WORDS EVENT
3:10 – 3:20	VIDEO MESSAGE RECORDING FOR HOWIE THE HARP ADVOCACY CENTER ANNUAL GRADUATION CEREMONY
3:20 – 3:30	VIDEO MESSAGE RECORDING FOR "UNITE TO FACE ADDICTION" MARCH TO WASHINGTON
3:30- 4:00	MEETING WITH RYAN DODGE
8:00 – 8:30	(T) POTUS & FLOTUS RECEPTION FOR UNGA

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Monday, September 28, 2015 8:38 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, September 29, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, September 29, 2015

**WEATHER:** Hi of 81. Low of 72. Isolated Thunderstorm  
**ATTIRE:** Business  
**NOTES:** Wear Pink Tie for Planned Parenthood  
\*YOU have 30 mins. to change at the gym  
\*Catherine will meet YOU at Gracie with Breakfast

6:00 - 6:30 TRAVEL FROM GRACIE MANSION TO CNBC STUDIOS  
Travel Time: 20 Mins.  
Car: MBdB, Catherine Almonte

6:30 - 7:00 LIVE INTERVIEW ON CNBC/SQUAWK BOX WITH FRED WILSON  
COMPUTER SCIENCE FOR ALL – EDUCATION SPEECH AMPLIFICATION  
Location: SNY Studios – 110 West 51st Street, between 6th and 7th Avenues  
Staff Lead: Karen Hinton

7:00 - 7:30 TRAVEL FROM 51<sup>st</sup> STREET TO 357 9TH STREET  
Travel Time: 30 Mins  
Car: MBdB, Catherine Almonte

8:00 - 9:00 WORKOUT  
Location: 357 9th Street

9:30 - 10:00 TRAVEL FROM 357 9TH STREET TO 25TH STREET & MADISON AVENUE  
Travel Time: 30 Mins  
Car: MBdB, Elana Leopold, Jonathan Viguers

10:00 - 10:30 TESTIFY AT JUDGE LIPMAN'S HEARING ON INDIGENT LEGAL SERVICES  
Location: Appellate Division Courthouse, 25<sup>th</sup> Street and Madison Avenue  
Staff Contact: Henry Berger/Maya Wiley  
Press Contact: Ishanee Parikh, [REDACTED]  
\*Hearing is Open Press –

11:00 - 11:30 TRAVEL TIME  
Travel Time: 30 Mins  
Car: MBdB, Elana Leopold, Jonathan Viguers

11:30 - 12:30 CNN IN STUDIO INTERVIEW WITH FORMER LABOR SECRETARY ROBERT REICH & POPPY HARLOW  
Location: CNN Studios - Time Warner Center, West 58th between 8th and 9th Avenue - 7th floor  
Staff Lead: Marti Adams Baker

Telephone: [REDACTED]

12:30 - 12:45 DEPART CNN VIA SUBWAY

Location: 59th Street & Columbus Circle Station  
Car: MBdB, Elana Leopold, Catherine Almonte  
Staff Lead: Marti Adams Baker, [REDACTED]

1:00 - 1:20 TRAVEL WITH ROBERT REICH AND CNN VIA SUBWAY FROM COLUMBUS CIRCLE TO 149<sup>TH</sup> STREET/BRONX

Location: 1 Train from Columbus Circle, Transfer to 2 Train at Lincoln Center (B Roll white en route - no formal interview)  
Travel Time: 20 Mins.  
Train : MBdB, Elana Leopold, Catherine Almonte

1:20 - 1:30 WALK FROM 149TH STREET & GRAND CONCOURSE TO MORRIS AVENUE APARTMENTS -

Location: Morris Avenue & 153rd Street  
Travel Time: 10 Mins.  
Walking: MBdB, Elana Leopold, Catherine Almonte

1:30 - 2:00 P ARRIVE TO MORRIS AVENUE APARTMENTS

Location: Morris Avenue & 153rd Street  
Staff Contact: Marti Adams Baker, [REDACTED]

2:00 - 2:15 TRAVEL FROM THE BRONX TO GRACIE MANSION

Travel Time: 30 Mins.  
Car: MBdB, Elana Leopold, Catherine Almonte

2:15 - 3:15 CALLS & NEWS

Location: Gracie Mansion

3:15 - 3:45 TRAVEL FROM GRACIE MANSION TO THE UN

Car: MBdB, Jonathan Viguers

3:45 - 5:00 \*WELCOME REMARKS AT THE STRONG CITIES NETWORK LAUNCH WITH US ATTORNEY GENERAL LORETTA E. LYNCH

Location: Trusteeship Council Chamber, UN  
Site Advance: Stefan Grybauskas, [REDACTED]  
\*NEED TO ARRIVE BY 3:45PM

5:00 - 5:30 TRAVEL FROM THE UN TO BAR TOTO

5:30 - 9:30 CALL TIME

Location: Bar Toto

9:30 TRAVEL FROM BAR TOTO TO GRACIE MANSION

#### CITY HALL STEPS PRESS CONFERENCES

10:00 Alliance For Quality Education "Education"  
75 people

11:00 Speaker Mark-Viverito "Education Legislation"

12:00 C/M Johnson "Student Safety Act"  
50 people



1:00 C/M Lanceman "Riggers Reform"  
30 people

FLONYC SCHEDULE

12:00 - 12:30 ATTEND PLAN PARENTHOOD RALLY

2:00 - 6:00 PM WRITING TIME

7:00 - 9:00 PM HOLD: (T) NEW YORK LIBERTY VS. INDIANA FEVERS

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, September 29, 2015 6:45 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - WEDNESDAY, SEPTEMBER 30, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, September 30, 2015

**WEATHER:** Hi of 74. Low of 45. Thunderstorm  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym  
\*Bring work boots and jeans for Staten Island Paving

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO GRACIE MANSION/DAILY COMMUNICATIONS CALL  
Travel Time: 30 Mins.  
Car: MBdB

9:30 - 10:00 PREP FOR ROBIN HOOD FOUNDATION MEETING  
Location: Gracie Mansion  
Staff Contact: Gabrielle Fialkoff  
Telephone: [REDACTED]

10:00 - 11:00 MEETING WITH ROBIN HOOD FOUNDATION  
Location: Gracie Mansion  
Staff Lead: Gabrielle Fialkoff  
Telephone: [REDACTED]  
\*Coffee, Tea and Scones will be served

11:30 - 12:30 MEETING WITH STATE SENATOR MARC PANEPINTO  
Location: Gracie Mansion  
Staff Lead: NS  
\* Lite lunch and beverages will be served

12:30 - 1:00 TRAVEL FROM GRACIE MANSION TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBdb, Catherine Almonte

1:00 - 2:00 GUNS VIOLENCE DECISION MEMO  
Location: City Hall, The Blue Room

2:00 - 3:00 WEEKLY MEETING WITH POLICE COMMISSIONER  
Location: City Hall, The Blue Room

3:00 - 4:00 MEETING WITH THE CHANCELLOR  
Location: City Hall, The Blue Room  
Site Lead: Karin Goldmark  
Telephone: [REDACTED]

4:00 - 4:30 TAPING FOR COMMISSIONER NIGRO TRIBUTE

5:00 - 6:00 PREP FOR PARENTS NIGHT  
Location: City Hall, The Mayor's Office

6:00 - 6:45 TRAVEL FROM CITY HALL TO BROOKLYN  
Location: 6565 Flatlands Ave, Brooklyn, NY  
Travel Time: 45 Mins.  
Car: MBdB, Catherine Almonte

6:45 - 8:00 ATTEND HIGH SCHOOLS PARENT FAMILY NIGHT  
Location: Brooklyn Generation High School, 6565 Flatlands Ave, Brooklyn, NY 11236  
Staff Lead: Andrea Hagelgans  
Telephone: [REDACTED]

8:00 - 8:30 TRAVEL FROM 6565 FLATLAND AVE TO 411 11<sup>TH</sup> ST.  
Location: Bar Toto, 411 11th St, Brooklyn  
Travel Time: 30 Mins.  
Car: MBdB

8:30 - 9:30 MEETING WITH ARNIE SEGARRA & LUIS GARDEN ACOSTA  
Location: Bar Toto, 411 11th St, Brooklyn  
Staff Lead: Roberto Perez  
Telephone: [REDACTED]

9:30 - 10:00 TRAVEL FROM BAR TOTO TO STATEN ISLAND  
Location: Arthur Kill Road, from Richmond Avenue to Bloomingdale Road  
Travel Time: 30 Mins.  
Car: MBdB, Jonathon Viguers

10:00 - 10:30 STATEN ISLAND PAVING WITH BP ODDO  
Location: Arthur Kill Road, from Richmond Avenue to Bloomingdale Road  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

10:30 - 11:00 TRAVEL FROM STATEN ISLAND TO GRACIE MANSION  
Travel Time: 30 Mins  
Car: MBdB

#### CITY HALL STEPS PRESS CONFERENCES

10:00 C/M Williams "Bulletproof Legislation" - 50 people  
11:00 C/M Reynoso "Department of Buildings Reform" -100 people  
12:00 Families For Better Schools "Public Schools" -200 people  
1:00 C/M King "Three Fifts Clause Amendment" -100 people  
2:00 Restaurant Action Alliance "Styrofoam Ban" -25 people

3:00 C/M Cumbo "Equal Employment Opportunities" - 100 people  
1:00 NYC Council Stated Meeting - Council Chambers

FLONYC SCHEDULE

9:30 - 12:30 PM MAYOR'S FUND - ABO TRAINING

1:15 - 1:45 PM CALL WITH RYAN DODGE

2:00 - 2:30 PM PREP WITH SPANISH SPEAKING TRANSLATOR FOR RENEWAL SCHOOL FAMILY

NIGHT

2:30 - 3:00 PM MEET & GREET WITH JUDGE STEVEN LEIFMAN AND ELIZABETH GLAZER

3:15 - 4:15 PM PRIVATE APPOINTMENT

6:00 - 6:30 PM RENEWAL SCHOOL - HIGH SCHOOL FAMILY NIGHT - QUEENS

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, September 30, 2015 7:00 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - THURSDAY, OCTOBER 01, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, October 01, 2015

**WEATHER:** Hi of 63. Low of 53. PM Showers  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym.  
\*Catherine will meet you at the gym and travel with you.

6:00 - 6:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins  
Car: MBDB, FLONYC

7:00 - 8:00 WORKOUT  
Location: 357 9th Street

8:30 - 9:00 TRAVEL FROM 357 9TH STREET TO EDISON BALLROOM, 240 WEST 47TH STREET//DAILY  
COMMUNICATIONS CALL  
Travel Time: 30 Mins.  
Car: MBdB, Catherine Almonte

9:00 - 9:30 REMARKS AT DAILY NEWS HOMETOWN HEROES  
Location: Edison Ballroom, 240 West 47th Street  
Staff Leade: Phil Walzak  
Telephone: [REDACTED]

9:30 - 10:00 TRAVEL FROM 240 WEST 47TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car : MBdB, Catherine Almonte

10:00 - 10:30 MEETING WITH PHIL WALZAK  
Location: City Hall, The Mayor's Office

10:30 - 11:00 MEETING WITH DEPUTY MAYOR SHORRIS  
Location: City Hall, The Mayor's Office

11:00 - 11:30 PREP FOR RADIO INTERVIEW WITH JOHN GAMBLING  
Location: City Hall, The Mayor's Office

11:30 - 12:00 INTERVIEW WITH JOHN GAMBLING  
Location: City Hall, The Mayor's Office  
Call#: [REDACTED], Studio  
Backup: [REDACTED] - Producer Frank Morano will pick up

12:30 - 1:30	AFFORDABLE HOUSING BRIEFING Location: City Hall, The Blue Room
1:30 – 2:00	WHITESPACE Location: City Hall, The Mayor’s Office
2:00 - 3:00	MEETING WITH ALEXIS TSIPRAS, PRIME MINISTER OF GREECE Location: City Hall, The Blue Room Staff Lead: Penny Abeywardena Telephone: [REDACTED]
3:00 - 4:00	WEEKLY HOMELESS MEETING Location: City Hall, The Blue Room
4:00 - 4:30	TRAVEL FROM CITY HALL TO STATEN ISLAND FERRY TERMINAL - MANHATTAN SIDE Travel Time: 30 Mins Car: MBdB, Elana Leopold
4:30 - 5:15	UPDATE NEW YORKERS ON NEW FERRY SERVICE SCHEDULE WITH COMM TROTTEBERG Location: Staten Island Ferry, Manhattan Side
5:15 - 6:00	TRAVEL FROM FERRY TERMINAL TO 6 EAST 43RD STREET - 3RD FLOOR Travel Time: 30 Mins Car: MBdB, Elana Leopold
6:00 - 7:00	CALL TIME Location: Emigrant Savings Bank, 6 East 43rd Street - 3rd floor
7:00 - 7:30	TRAVEL FROM 6 EAST 43RD STREET TO GRACIE MANSION Travel Time: 30 Mins Car: MBdB, Elana Leopold
7:30 - 9:00	WEEKLY PANNING MEETING Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

11:00 NY Communities For Change “Help with Debt Crisis In Puerto Rico” -75 people  
12:00 NY Immigration Coalition “Education Language Access” - 50 people

#### FLONYC SCHEDULE

8:45 - 12:00 PM	WRITING TIME
12:30 - 2:00 PM	MAYOR'S FUND TIME
2:00 - 3:00 PM	OTR WITH ANNA SALE “DEATH, SEX AND MONEY”
3:30 - 6:00 PM	WRITING TIME
7:30 - 9:00 PM	MBDB WEEKLY PLANNING

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, October 01, 2015 6:13 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - FRIDAY, OCTOBER 01, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, October 01, 2015

**WEATHER:** Hi of 57. Low of 52. Rain/Wind  
**ATTIRE:** Business  
**NOTES:** \*Jonathan Viguers will meet you at Gracie.  
\*Geri will meet you at airport and travel with you.

6:00 – 6:30 GRACIE MANSION TO LGA  
Location: La Guardia Airport  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers

7:00 - 8:12 LGA US AIRWAYS SHUTTLE TO DC - FLIGHT #2123  
Location: La Guardia Airport  
Travel Time: 1 hr. 12 Mins.  
Flight: Jonathan Viguers

8:30 - 9:00 TRAVEL FROM AIRPORT TO 555 NEW JERSEY AVENUE NW  
Car: MBdB, Jonathan Viguers

9:00 - 9:30 MEETING WITH RANDI WEINGARTEN, PRESIDENT OF AFT  
Location: 555 New Jersey Avenue NW, Washington DC  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

9:30 - 10:00 TRAVEL FROM 555 NEW JERSEY AVENUE, NW TO HYATT REGENCY CAPITOL HILL  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers

10:00 - 10:30 REMARKS AT STATE INNOVATION EXCHANGE & AMERICAN FAMILY VOICES CONFERENCE  
Location: Hyatt Regency Capitol Hill, 400 New Jersey, Washington DC  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

10:30 - 11:00 MEETING WITH SIX MEMBERS  
Location: Hyatt Regency Capitol Hill, 400 New Jersey, Washington DC

11:00 - 11:30 MEETING WITH AMERICAN FAMILY VOICES MEMBERS  
Location: Hyatt Regency Capitol Hill, 400 New Jersey, Washington DC  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

1:30 - 2:00 CALL WITH LEE SAUNDERS, PRESIDENT OF AFSCME  
Note: YOU cal [REDACTED]

3:00 - 3:30 COFFEE WITH SECRETARY CASTRO  
Location: HUD, 451 7th Street, NW, Washington, D.C  
Staff Contact: Max Sevilla  
Telephone: [REDACTED]  
Press: Closed  
Format: One-on-one meeting, Coffee at the Secretary's Conference Room

4:30 - 5:00 MEETING WITH UFCW EXECUTIVE VICE PRESIDENT AND RWDSU DISTRICT COUNCIL PRESIDENT STUART  
APPELBAUM  
Location: UFCW, 1775 K Street, NW, Washington DC

5:30 - 6:30 TRAVEL FROM DC TO BALTIMORE  
Travel Time: 1 hr.  
Car: MBdB, Jonathan Viguers  
Follow Car: Amy Spitalnick, Demetrius Freedman

6:00 - 6:30 CALL WITH LEO GERARD, PRESIDENT OF THE UNITED STEELWORKERS UNION  
Note: YOU call Leo on his cell [REDACTED]

6:30 - 7:30 ATTEND THE USCM WELCOME RECEPTION  
Location: Hilton Baltimore Hotel, 401 West Pratt Street  
Staff Contact: Georgia Gann  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

7:30 - 7:30 DOWN

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

#### FLONYC SCHEDULE

8:00 - 9:00 WORKOUT  
10:00 - 2:00 WRITING TIME  
12:00 - 12:30 LUNCH  
2:30 - 3:30 PM PRIVATE APPOINTMENT  
3:30 - 4:30 PM (T) PRIVATE MEETING



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**From:** Caquias, Paula  
**Sent:** Friday, October 02, 2015 7:15 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - SUNDAY, OCTOBER 04, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, October 04, 2015

**WEATHER:** Hi of 63. Low of 57. Cloudy  
**ATTIRE:** Business

8:00 - 8:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins  
Car: MBdB, FLONYC

9:00 - 10:00 WORKOUT  
Location: 357 9th Street

10:30 - 11:00 TRAVEL FROM 357 9TH STREET TO ST. RITA'S, 275 SHEPHERD AVE, BROOKLYN, NY  
Travel Time: 30 Mins  
Car: MBdB, Catherine Almonte

11:00 - 12:00 REMARKS AT ST. RITA'S CHURCH  
Location: 275 Shepherd Ave, Brooklyn, NY  
Staff Contact: Harold Miller  
Telephone: [REDACTED]

12:00 - 12:15 TRAVEL FROM ST RITA'S CHURCH TO TBD  
Location: TBD  
Car: MBdB, Catherine Almonte

12:15 - 1:15 COFFEE WITH COUNCIL MEMBER RAFAEL ESPINAL  
Location: TBD

1:15 - 2:30 (T)CALL TIME

2:30 - 3:00 TRAVEL FROM TBD TO SOFTBALL GAME

3:30 - 6:30 SOFTBALL GAME VS. ROOM 9  
Location: Parade Grounds Field 5 - Parade Place between Woodruff and Crooke Avenue,  
Brooklyn

7:00 - 9:00 [REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
No Schedule

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**From:** Caquias, Paula  
**Sent:** Friday, October 02, 2015 7:35 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - MONDAY, OCTOBER 05, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, October 05, 2015

**WEATHER:** Hi of 68. Low of 57. Partly Cloudy  
**ATTIRE:** Business Attire

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 10:00 TRAVEL FROM 357 9TH STREET TO STATEN ISLAND//OFF-TOPIC PREP  
Travel Time: 1 Hrs.  
Car: MBdB, FLONYC

10:00 - 11:00 REMARKS AT GROUND BREAKING OF THE STATEN ISLAND FAMILY JUSTICE CENTER PRESSER [INCLUDES  
OFF-TOPIC]  
Location: 126 Stuyvesant Place, Staten Island, NY, Grand Jury Room  
Staff Lead: Jerika Richardson

11:00 - 11:30 TRAVEL TIME  
Travel Time: TBD  
Car: MBdB, Catherine Almonte

11:30 - 12:10 (T) MEETING WITH CONGRESSMAN DAN DONOVAN

12:10 - 1:00 TRAVEL FROM STATEN ISLAND TO CITY HALL  
Travel Time: 50 Mins.  
Car: MBdB. FLONYC

1:00 - 2:00 WHITESPACE  
Location: City Hall, The Mayor's Office

2:00 - 2:30 MEETING WITH EMMA WOLFE  
Location: City Hall, The Mayor's Office

2:30 - 3:00 MEETING WITH TOM SNYDER  
Location: City Hall, The Mayor's Office

3:00 - 3:30 MEETING WITH DM SHORRIS

	Location:	City Hall, The Mayor's Office
3:30 - 4:30	WHITESPACE	
	Location:	City Hall, The Mayor's Office
4:30 - 5:30	GUNS & DA'S DECISION MEMO	
	Location:	City Hall, The Blue Room
5:30 - 6:30	WEEKLY HOMELESS MEETING	
	Location:	City Hall, The Blue Room
6:30 - 7:00	MEETING WITH DEPUTY MAYOR GLEN	
	Location:	City Hall, The Mayor's Office
7:00 - 7:30	MEETIN WTIH DEPUTY MAYOR BUERY	
	Location:	City Hall, The Mayor's Office
7:30 - 8:00	MEETING WITH ELANA	
	Location:	City Hall, The Mayor's Office
8:15 - 8:30	TRAVEL FROM CITY HALL TO 425 LAFAYETTE STREET	
8:30 - 10:00	DINNER WITH LUIS MIRANDA	
	Location:	The Library at The Public Theater – 425 Lafayette Street - NYC

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

10:00 - 11:00	GROUND BREAKING STATEN ISLAND FAMILY JUSTICE CENTER WITH MBDB
12:30 - 1:30	MEETING WITH KEN RASKE, PRESIDENT OF GNYHA & DR. RAMANATHAN RAJU, PRESIDENT/CEO
NYCHHC	
2:00 - 6:00	WHITESPACE
7:00 - 7:45	HONORING AT THE FEMINIST PRESS ANNUAL GALA

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**From:** Caquias, Paula  
**Sent:** Saturday, October 03, 2015 7:03 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - SUNDAY, OCTOBER 04, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, October 04, 2015

**WEATHER:** Hi of 56. Low of 54. Showers/Wind  
**ATTIRE:** Business Attire

9:00 - 9:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET // MTA CALL

9:30 - 10:30 WORKOUT  
Location: 357 9th Street

11:00 - 11:30 TRAVEL FROM 357 9TH STREET TO ST. RITA'S, 275 SHEPHERD AVE, BROOKLYN, NY  
Car : MBdB, Catherine Almonte  
Staff Lead: Harold Miller  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

11:30 - 12:10 REMARKS AT ST. RITA'S CHURCH  
Location: 275 Shepherd Ave, Brooklyn, NY  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:10 - 12:15 TRAVEL FROM ST. RITA TO TAVERES RESTAURANT  
Location: Tavares Restaurant -234 Cleveland St.  
Walk: MBdB, Catherine Almonte

12:15 - 1:15 COFFEE WITH CM RAFAEL ESPINAL  
Location: Tavares Restaurant -234 Cleveland St.

1:15 - 2:00 MEET AND GREET WITH CM ESPINAL AND COMMUNITY LEADERS  
Location: Tavares Restaurant -234 Cleveland St.

2:00 - 2:45 TRAVEL FROM TAVERES RESTAURANT TO SOFTBALL  
Location: Parade Grounds Field 5 - Parade Place between Woodruff and Crooke  
Car: MBdB, Catherine Almonte

2:45 - 3:30 SOFTBALL WARM UP

3:30 - 6:30 SOFTBALL GAME VS. ROOM 9

Location: Parade Grounds Field 5 - Parade Place between Woodruff and Crooke

Avenue

7:00 - 9:00



CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

FLONYC SCHEDULE

9:00 - 10:00    WORKOUT

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**From:** Caquias, Paula  
**Sent:** Sunday, October 04, 2015 7:07 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - MONDAY, OCTOBER 5, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, October 05, 2015

**WEATHER:** Hi of 65. Low of 52. Partly Cloudy  
**ATTIRE:** Business Attire  
**Note:** \* YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car : MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 10:00 TRAVEL FROM 357 9TH STREET TO STATEN ISLAND//OFF-TOPIC PREP  
Dial In #: [REDACTED]  
Meeting ID#: [REDACTED]  
Travel Time: 1 Hr.  
Car : MBdB, FLONYC, Catherine Almonte

10:00 - 11:00 REMARKS AT GROUND BREAKING OF THE STATEN ISLAND FAMILY JUSTICE CENTER PRESSER [INCLUDES  
OFF-TOPIC]  
Location: 126 Stuyvesant Place, Staten Island, NY, Grand Jury Room  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]

11:00 - 11:30 (T) TRAVEL TIME FROM STATEN ISLAND FAMILY JUSTICE CENTER TO TBD  
Car : MBdB, Catherine Almonte

11:30 - 12:10 (T) MEETING WITH COUNCIL MEMBER DEBI ROSE  
Travel Time: MBdB  
Car: 40 Mins.

12:10 - 1:00 TRAVEL FROM STATEN ISLAND TO EDWARDS DINNER  
Location: 136 W Broadway, New York, NY 10013  
Travel Time: 50 Mins.

1:00 - 2:00 MEETING WITH DEPUTY MAYOR SHORRIS  
Location: 136 W Broadway, New York, NY 10013

2:00 - 2:05 TRAVEL FROM EDWARD'S DINNER TO CITY HALL  
Travel Time: 5 Mins.

Car: MBdB, Catherine Almonte

2:05 - 2:30	MEETING WITH EMMA WOLFE Location: City Hall, The Mayor's Office
2:30 - 3:00	MEETING WITH TOM SNYDER Location: City Hall, The Mayor's Office
3:00 - 4:30	WHITESPACE Location: City Hall, The Mayor's Office
4:30 - 5:30	GUNS & DA'S DECISION MEMO Location: City Hall, Blue Room
5:30 - 6:30	WEEKLY HOMELESS MEETING Location: City Hall, The Blue Room
6:30 - 7:00	MEETING WITH DEPUTY MAYOR GLEN Location: City Hall, The Mayor's Office
7:00 - 7:30	MEETIN WTIH DEPUTY MAYOR BUERY Location: City Hall, The Mayor's Office
7:30 - 8:00	MEETING WITH ELANA Location: City Hall, The Mayor's Office
8:15 - 8:30	TRAVEL FROM CITY HALL TO 425 LAFAYETTE STREET
8:30 - 10:00	DINNER WITH LUIS MIRANDA Location: The Library at The Public Theater – 425 Lafayette Street - NYC

#### CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

#### FLONYC SCHEDULE

10:00 - 11:00	GROUND BREAKING STATEN ISLAND FAMILY JUSTICE CENTER WITH MBDB
12:30 - 1:30	MEETING WITH KEN RASKE, PRESIDENT OF GNYHA & DR. RAMANATHAN RAJU, PRESIDENT/CEO
NYCHHC	
2:00 - 6:00	WHITESPACE
7:00 - 7:45	HONORING AT THE FEMINIST PRESS ANNUAL GALA



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**From:** Caquias, Paula  
**Sent:** Monday, October 05, 2015 7:06 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - MONDAY, OCTOBER 6, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, October 06, 2015

**WEATHER:** Hi of 73. Low of 59. Partly Cloudy  
**ATTIRE:** Business Attire  
**Note:** \* YOU have 30 mins. to change at the gym

8:00 - 8:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET // DAILY COMMUNICATIONS CALL  
Travel Time: 30 Mins.  
Car: MBdB

9:00 - 10:00 WORKOUT  
Location: 357 9th Street

10:30 - 11:00 TRAVEL FROM 357 9TH STREET TO 25 WASHINGTON AVE, BROOKLYN  
Travel Time: 30 Mins  
Car: MBdB, Jonathon Viguers

11:00 - 11:40 REMARKS AT THE BARRY R. FEIRSTEIN GRADUATE SCHOOL FOR CINEMA, BROOKLYN COLLEGE AT  
STEINER STUDIOS RIBBON CUTTING  
Location: 25 Washington Ave, 6th floor  
Staff Lead Marti Adams Baker  
Telephone: [REDACTED]

11:40 - 12:10 TRAVEL FROM 25 WASHINGTON AVE TO CITY HALL  
Travel Time: 30 Mins  
Car: MBdB, Jonathon Viguers

12:30 - 1:00 MEETING WITH KATE BLUMM  
Location: Gracie Mansion

1:00 - 2:30 WHITESPACE

2:30 - 3:30 MEETING WITH TOM SNYDER, DEPUTY MAYOR SHORRIS AND RACHEL LAUTER  
Location: City Hall, The Mayor's Office

3:30 - 4:30 MEETING WITH EMMA & NATHAN  
Location: 15 Maiden Lane

4:30 - 5:00 PREP FOR 880 INTERVIEW  
Location: City Hall, The Mayor's Office  
Press Contact: Karen Hinton

Telephone: [REDACTED]

5:00 - 5:30 CALL IN FOR 880 INTERVIEW  
Location: City Hall, The Mayor's Office  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

5:30 - 7:00 WHITESPACE

7:00 - 7:45 TRAVEL FROM CITY HALL TO LA MARINA  
Travel Time: 45 Mins.

7:45 - 8:30 ATTENDING SPEAKER HEASTIE BIRTHDAY RECEPTION  
Location: La Marina – 348 Dyckman St.  
Staff Contact: Sherif Soliman  
Telephone: [REDACTED]  
Remarks: prepared  
Press: Open

8:30 - 9:00 TRAVEL FROM LA MARINA TO GRACIE MANSION  
Location: La Marina – 348 Dyckman St.  
Travel Time: 30 Mins  
Car: MBdB

#### CITY HALL STEPS PRESS CONFERENCES

No presser scheduled

#### FLONYC SCHEDULE

9:15 - 10:45 WHITESPACE  
10:45 - 11:00 MEETING WITH SHAWANDA MOORE, GM STAFF  
11:00 - 12:00 ABNY PREP  
12:40 - 1:40 PRIVATE APPOINTMENT  
2:30 - 6:00 PRIVATE TIME

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**From:** Caquias, Paula  
**Sent:** Monday, October 05, 2015 7:13 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - TUESDAY, OCTOBER 6, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, October 06, 2015

**WEATHER:** Hi of 73. Low of 59. Partly Cloudy  
**ATTIRE:** Business Attire  
**Note:** \* YOU have 30 mins. to change at the gym

8:00 - 8:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET // DAILY COMMUNICATIONS CALL  
Travel Time: 30 Mins.  
Car: MBdB

9:00 - 10:00 WORKOUT  
Location: 357 9th Street

10:30 - 11:00 TRAVEL FROM 357 9TH STREET TO 25 WASHINGTON AVE, BROOKLYN  
Travel Time: 30 Mins  
Car: MBdB, Jonathon Viguers

11:00 - 11:40 REMARKS AT THE BARRY R. FEIRSTEIN GRADUATE SCHOOL FOR CINEMA, BROOKLYN COLLEGE AT  
STEINER STUDIOS RIBBON CUTTING  
Location: 25 Washington Ave, 6th floor  
Staff Lead Marti Adams Baker  
Telephone: [REDACTED]

11:40 - 12:10 TRAVEL FROM 25 WASHINGTON AVE TO CITY HALL  
Travel Time: 30 Mins  
Car: MBdB, Jonathon Viguers

12:30 - 1:00 MEETING WITH KATE BLUMM  
Location: City Hall, The Mayor's Office

1:00 - 2:30 WHITESPACE

2:30 - 3:30 MEETING WITH TOM SNYDER, DEPUTY MAYOR SHORRIS AND RACHEL LAUTER  
Location: City Hall, The Mayor's Office

3:30 - 4:30 MEETING WITH EMMA & NATHAN  
Location: 15 Maiden Lane

4:30 - 5:00 PREP FOR 880 INTERVIEW  
Location: City Hall, The Mayor's Office  
Press Contact: Karen Hinton

Telephone: [REDACTED]

5:00 - 5:30 CALL IN FOR 880 INTERVIEW  
Location: City Hall, The Mayor's Office  
Dial in #: TBD  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

5:30 - 7:00 WHITESPACE

7:00 - 7:45 TRAVEL FROM CITY HALL TO LA MARINA  
Travel Time: 45 Mins.  
Car: MBdB

7:45 - 8:30 ATTENDIING SPEAKER HEASTIE BIRTHDAY RECEPTION  
Location: La Marina – 348 Dyckman St.  
Staff Contact: Sherif Soliman  
Telephone: [REDACTED]  
Remarks: prepared  
Press: Open

8:30 - 9:00 TRAVEL FROM LA MARINA TO GRACIE MANSION  
Location: La Marina – 348 Dyckman St.  
Travel Time: 30 Mins  
Car: MBdB

#### CITY HALL STEPS PRESS CONFERENCES

No presser scheduled

#### FLONYC SCHEDULE

9:15 - 10:45 WHITESPACE  
10:45 - 11:00 MEETING WITH SHAWANDA MOORE, GM STAFF  
11:00 - 12:00 ABNY PREP  
12:40 - 1:40 PRIVATE APPOINTMENT  
2:30 - 6:00 PRIVATE TIME

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, October 06, 2015 7:33 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - WEDNESDAY, OCTOBER 7, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, October 07, 2015

**WEATHER:** Hi of 75. Low of 57. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:20 - 9:30 PREP CALL WITH KAREN HINTON FOR 1010 WINS  
\*Notes: YOU Call Karen on cell [REDACTED]

9:32 - 9:40 LIVE INTERVIEW WITH 1010 WINS  
Call In # TBD  
Staff Lead: Karen Hinton, [REDACTED]

10:00 - 11:00 TRAVEL FROM 357 9TH STREET TO RIVERSIDE DRIVE & 100TH STREET// DAILY COMMUNICATIONS CALL  
Travel Time: 1 Hr.  
Car: MBdB, Catherine Almonte

11:00 - 12:00 REMARKS AT THE ANNUAL FDNY MEMORIAL DAY CEREMONY  
Location: Firefighters Monument, Riverside Drive at 100th Street  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:00 - 12:30 TRAVEL FROM RIVERSIDE DRIVE TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBdB, Catherine Almonte

12:30 - 1:00 WHITESPACE

1:00 - 1:30 P PREP FOR BILL SIGNING  
Location: City Hall, The Mayor's Office  
Staff Contact: Jon Paul Lupo  
Telephone: [REDACTED]

1:30 - 3:00 BILL SIGNING/HEARING  
 Location: City Hall, The Blue Room  
 Staff Contact: Jon Paul Lupo  
 Telephone: [REDACTED]  
 Press: Open

3:00 - 4:00 MENTAL HEALTH ROLL-OUT BRIEFING WITH FLONYC & DM BUERY

4:00 - 4:30 TRAVEL FROM CITY HALL TO 1177 6TH AVENUE  
 Travel Time: 30 Mins.  
 Car: MBdB

4:30 - 5:45 P CALL TIME  
 Location: 1177 6th Avenue - 29th Floor

5:45 - 6:00 P TRAVEL FROM 1177 6TH AVENUE TO 45 ROCKEFELLER PLAZA  
 Travel Time: 15 Mins.  
 Car: MBdB

6:00 - 7:30 PRIVATE DINNER  
 Location: Limani @ 45 Rockefeller Plaza

7:30 - 8:00 P TRAVEL FROM 45 ROCKEFELLER TO GRACIE MANSION

8:00 - 9:00 DRINK WITH AL SHARPTON  
 Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

\*\*12:00 Families For Better Schools "Public Schools" 200 people

#### FLONYC SCHEDULE

9:15 - 10:00 WHITESPACE  
 10:00 - 10:15 PREP FOR SANDY HOME REPAIR EVENT  
 11:30 - 12:15 SANDY HOME REPAIR EVENT  
 12:30 - 1:15 LUNCH WITH NYS ASSEMBLYWOMAN MICHELE R. TITUS  
 2:15 - 3:00 MEETING WITH MANHATTAN BOROUGH PRESIDENT  
 3:00 - 4:00 MENTAL HEALTH ROADMAP BRIEFING WITH MBDB AND DM BUERY  
 4:00 - 4:30 DEPART CITY HALL EN ROUTE GRACIE MANSION

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, October 07, 2015 6:27 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - THURSDAY, OCTOBER 8, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, October 08, 2015

**WEATHER:** Hi of 69. Low of 50. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym  
\*Jonathan will meet you at the Gym and travel with you.

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 – 10:00 TRAVEL FROM 357 9TH STREET TO COLLEGE POINT QUEENS // DAILY COMMUNICATIONS CALL  
Travel Time: 1 Hr.  
Car: MBdB, Jonathan Viguers

10:00 – 11:30 ATTEND THE NYPD SWEARING-IN CEREMONY OF 750 NEW OFFICERS  
FOLLOWED BY AVAIL WITH PC TO AMPLIFY MESSAGE ON USE OF FORCE AND RETRAINING REFORMS  
AS WELL AS NYPD'S PLAN OF ACTION AND EFFORTS IN IMPROVING POLICE COMMUNITY RELATIONS  
[ON TOPIC ONLY]  
Staff Lead: Jerika Richardson  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauksa  
Telephone: [REDACTED]  
Press: Open

11:30 - 12:00 TRAVEK FROM COLLEGE POINT QUEENS TO CITY HALL  
Travel Time: 30 MINS  
Car: MBdB, Jonathan Viguers

12:00 – 12:30 MEETING WITH BILLY SPARKS  
Location: City Hall. The mayor's Office

12:30 – 1:00 WHITE SPACE

1:00 – 1:30 MEETING WITH CHRUS LEHANE OF AIRBNB  
Location: City Hall, The Mayor's Office

1:30 – 2:00 WHITESPACE  
Location: City Hall, The Mayor's Office

2:00 – 3:00	VISION ZERO DECISION MEMO Location: City Hal, The Blue Room
3:00 – 4:00	BRIEFING ON 32BJ PREVAILING RATE Location: City Hal, The Blue Room
4:00 – 5:00	WEEKLY MEETING WITH POLICE COMMISSIONER Location: City Hal, The Blue Room
5:00 – 6:00	MEETING WITH THE CHANCELLOR Location: City Hal, The Blue Room
6:00 – 6:30	TRAVEL FROM CITY HALL TO 1000 5TH AVENUE Travel Time: 30 MINS Car: MBdB, Catherine Almonte
6:30 – 7:10	MAYOR'S ITALIAN HERITAGE EVENT WITH FLONYC Location: METROPOLITAN MUSEUM, 1000 5th Avenue Staff Contact: Carla Montero Telephone: [REDACTED] Press Contact: Monica Klein Telephone: [REDACTED] Press: Open
7:10 – 7:20	TRAVEL FROM 1000 5TH AVENUE TO GRACIE MANSION Travel Time: 10.Mins. Car: MBdB, FLONYC
7:30 – 8:30	MEETING WITH GEORGE GRESHAM Location: Gracie Mansion
8:30 – 10:00	WEEKLY PLANNING MEETING Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

10:00 Eva Moskowitz "Politics" - 10 people  
12:00 Speaker Mark-Viverito "Young Woman's Initiative" - 100 people

#### FLONYC SCHEDULE

8:00 - 9:00	REMARKS AT ABNY STEERING COMMITTEE BREAKFAST WITH GABRIELLE FIALKOFF
10:00 - 1:00	PRIVATE TIME
1:00 - 1:45	MEETING WITH BARBARA SMITH
2:45 - 3:15	ATTEND AT THE HOWIE THE HARP ADVOCACY CENTER GRADUATION CEREMONY
4:00 - 6:00	WHITESPACE
6:30 - 7:10	ITALIAN HERITAGE RECEPTION WITH MBDB
8:30 - 10:00	MBDB WEEKLY PLANNING MEETING



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, October 08, 2015 6:56 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - FRIDAY, OCTOBER 9, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, October 09, 2015

**WEATHER:** Hi of 78. Low of 56. PM Thunderstorms  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym  
\*Jonathan will meet you at the gym and travel with you.

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 10:00 TRAVEL FROM 357 9TH STREET TO 1177 6<sup>TH</sup> AVENUE - 29TH FLOOR – ROOM 29I  
Travel Time: 1 Hr.  
Car: MBdB, JV

9:00 – 9:30 DAILY COMMS CALL

9:30 – 10:00 TIMES SQUARE BRIEFING CONFERENCE CALL  
[PREP FOR MEETING WITH BROADWYA PRODUCERS HOSTED BY JIMMY NEDERLANDER]  
Dial In# [REDACTED]  
Code: [REDACTED]

10:00 - 11:00 WEEKLY SCHEDULING REVIEW CALL  
Dial In #: [REDACTED]  
Code #: [REDACTED]

11:00 - 12:00 CALL TIME  
Location: 1177 6th Avenue - 29th Floor - Room 29I

12:30 - 2:00 PRIVATE LUNCH  
Location: A Voce: 41 Madison Ave (at 26th St)

3:00 - 4:00 MEETING OF BROADWAY PRODUCERS, HOSTED BY JIMMY NEDERLANDER  
Location: Offices of the Nederlander Organization, 1501 Broadway, 14th Floor

4:30 – 5:00 CALL WITH FLONYC & MAYA  
Dail In#: [REDACTED]  
Code: [REDACTED]

4:30 - 6:30 CALL TIME  
Location: 1177 6th Avenue - 29th Floor

6:30 - 7:15 P TRAVEL FROM 1177 6TH AVENUE TO BARCLAYS CENTER  
Location: 620 Atlantic Ave, Brooklyn  
Car: MBdB, Jonathan Viguers

7:15 - 7:35 ATTEND THE OPENING DAY PUCK DROPPING CEREMONY FOR THE ISLANDERS INAUGURAL SEASON AT THE BARCLAY CENTER  
Location: Barclays Center - 620 Atlantic Avenue - Calvin Klein Entrance  
Staff Contact: Jonathan Viguers  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

7:45 - 10:00 [REDACTED]  
Location: [REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

No schedule

#### FLONYC SCHEDULE

10:00 - 11:00 MBDB WEEKLY SCHEDULING REVIEW CALL  
11:00 - 6:00 PRIVATE TIME  
7:45 - 10:00 [REDACTED]

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, October 09, 2015 6:06 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, October 10, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, October 10, 2015

**WEATHER:** Hi of 62. Low of 52. Partly cloudy  
**ATTIRE:** Casual  
**NOTES:** \*YOU have 30 mins. to change at the gym  
FYI: BROOKLYN ROCK AND ROLL HALF MARATHON – 7AM

12:00 - 12:30 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

1:00 - 2:00 WORKOUT  
Location: 357 9th Street

2:30 - 3:00 TRAVEL FROM 357 9TH STREET TO PROSPECT PARK  
Travel Time: 30 Mins.  
Car: MBdB

3:00 - 7:00 SOFTBALL  
Location: Prospect Park Parade Grounds Field 5  
Parade Place btw Woodruff and Crooke Avenue

7:00 - 7:30 TRAVEL FROM BROOKLYN TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB

CITY HALL STEPS PRESS CONFERENCES  
None scheduled

FLONYC SCHEDULE  
\*DOWN DAY

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, October 09, 2015 6:29 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, October 12, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK

**WEATHER:** Hi of 74. Low of 60. Sunny  
**ATTIRE:** Business Casual  
**NOTES:** \*YOU have 30 mins. to change at the gym  
\*Cat will meet you at the gym and travel with you

8:30 - 9:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

9:30 - 10:30 WORKOUT  
Location: 357 9th Street

11:15 - 11:45 TRAVEL FROM 357 9TH STREET TO 5TH AVENUE & 44TH STREET

11:50 - 2:00 COLUMBUS DAY PARADE - OFF TOPIC ON FRONT END  
Location: 5th Ave & E 41th Street  
Staff Contact: Javon Coney  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]

2:00 - 2:30 TRAVEL FROM MID TOWN TO BAR TOTO

2:30 - 6:00 CALL TIME  
Location: Bar Toto

6:00 - 6:30 TRAVEL FROM BAR TOTO TO GRACIE MANSION//CALL WITH KATE BLUMM  
Note: YOU call [REDACTED]

6:30 - 7:30 PREP FOR AFFORDABLE TOWN HALL  
Location: Gracie Mansion

7:30 - 8:15 MEETING WITH MAYA AND FLONYC  
Location: Gracie Mansion

8:15 - 9:00 MEETING WITH DEAN FULEIHAN REGARDING FINANCIAL PLAN  
Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

None Scheduled

FLONYC SCHEDULE

10:40 - 11:00      PREP FOR WALL STREET JOURNAL

11:00 - 11:10      PHONE CONVERSATION W/ THE WALL STREET JOURNAL

1:30 - 6:00        PRIVATE TIME

7:30 – 8:15        MEETING WITH MAYOR AND MAYA

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Monday, October 12, 2015 9:20 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, October 13, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, October 13, 2015

**WEATHER:** Hi of 72. Low of 56. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym  
\*Cat will meet you at the gym and travel with you.

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO 166 WEST 92ND STREET - MANHATTAN //DAILY COMMS CALL  
Travel Time: MBdb, Catherine Almonte

10:00 - 10:30 REMARKS AT THE FUNERAL OF DOC CAPTAIN RODNEY BOWDEN  
Location: Central Baptist Church, 166 West 92nd Street  
Site Advance: Stefan Grybauskas [REDACTED]

10:30 – 11:00 TRAVEL FROM 92<sup>ND</sup> STREET TO BATTERY PARK MEMORIAL

10:30 – 11:00 TPA PREP CALL  
Call In # [REDACTED]  
Code: [REDACTED]

11:00 - 12:00 REMARKS AT NYPD MEMORIAL DEDICATION CEREMONY  
Location: Battery Park Memorial, Liberty Street and South End Avenue  
Press Contact: Jerika Richardson  
Telephone: [REDACTED]

12:00 - 12:30 TRAVEL BATTERY PARK MEMORIAL TO CITY HALL  
Travel Time: 30 Mins  
Car: MBdB, Catherine Almonte

12:30 - 1:00 Whitespace  
Location: City Hall, The Mayor's Office

1:00 - 1:30 MEETING WITH MAYA AND FLONYC  
Location: City Hall, The Mayor's Office

1:30 - 2:30 VIP TPA SIGNERS CONFERENCE CALL  
Location: City Hall, The Mayor's Office  
Call In # [REDACTED]  
Code: [REDACTED]

2:30 - 3:00 WHITESPACE  
Location: City Hall, The Mayor's Office

3:00 - 3:30 BILL SIGNING PREP  
Location: City Hall, The Mayor's Office

3:30 - 4:30 P BILL SIGNING/HEARING  
Location: City Hall, The Blue Room

4:30 - 5:00 WHITESPACE  
Location: City Hall, The Mayor's Office

5:00 - 6:00 PREP FOR HOUSING TOWN HALL  
Location: City Hall, Blue Room

6:00 - 6:30 TRAVEL FROM CITY HALL TO HARLEM HOSPITAL  
Car : MBdB, Jonathon Viguers

6:30 - 7:30 UPSTANDER AWARDS WITH FLONYC  
Location: Harlem Hospital, Mural Pavilion, 512 Lenox Avenue  
Staff Contact: Jonathan Viguers  
Telephone: [REDACTED] 7  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Press: Open

7:30 - 8:00 TRAVEL FROM HARLEM HOSPITAL TO GRACIE MANSION  
Travel Times: 30 Mins.  
Car: MBdB

8:00 - 9:00 MEETING WITH TOM, DM GLEN, DEPUTY MAYOR SHORRIS, & DEPUTY MAYOR BUERY  
Location: Gracie Mansion

9:00 - 11:00 CNN DEMOCRATIC PRESIDENTIAL PRIMARY DEBATE

CITY HALL STEPS PRESS CONFERENCES  
None Scheduled

#### FLONYC SCHEDULE

9:15 - 10:30 WHITESPACE  
11:00 - 12:30 MAYOR'S FUND TIME  
1:10 - 2:00 PREP FOR CMOM AND WASHINGTON POST  
2:00 - 2:30 MEETING WITH RYAN DODGE  
2:30 - 2:35 RECORD VIDEO MESSAGE FOR NOTORIOUS RBG: THE LIFE AND TIMES OF RUTH BADER GINSBURG  
2:45 - 3:15 DEPART CITY HALL EN ROUTE GRACIE MANSION  
3:00 - 5:30 WHITESPACE

6:00 - 6:30	DEPART GRACIE MANSION EN ROUTE HARLEM
6:30 - 7:30	ATTEND UPSTANDERS AWARDS WITH MBDB



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, October 13, 2015 7:05 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, October 14, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, October 14, 2015

**WEATHER:** Hi of 69. Low of 50. Mostly Cloudy  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym

7:30 - 8:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

8:30 - 9:30 WORKOUT  
Location: 357 9th Street

10:00 - 10:30 TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers

10:30 - 12:00 PREP FOR AFFORDABLE HOUSING TOWN HALL  
Location: City Hall, Blue Room

12:00 - 1:00 MEETING WITH TOM SNYDER, DEPUTY MAYOR SHORRIS, DEPUTY MAYOR GLEN, DEPUTY MAYOR  
BUERY  
Location: City Hall, The Mayor's Office

1:00 - 1:30 PREP FOR FACEBOOK TOUR  
Location: City Hall, The Mayor's Office

1:30 - 2:00 TRAVEL FROM CITY HALL TO FACEBOOK  
Location: 770 Broadway, New York, NY, 10003  
Car: MBdB, Catherine Almonte

2:00 - 3:00 FACEBOOK TOUR  
Location: 770 Broadway, 8th floor New York, NY, 10003  
Press Contact: Natalie Grybauskas  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

3:00 - 3:30 TRAVEL FROM FACEBOOK TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBdB, Catherine Almonte

3:30 - 4:00 P MEETING WITH EMMA WOLFE  
Location: City Hall, The Mayor's Office

4:00 - 4:30 MEETING WITH RACHEL LAUTER  
Location: City Hall, The Mayor's Office

4:30 - 5:00 SOMOS BRIEFING  
Location: City Hall, The Mayor's Office

5:00 - 5:30 MEETING WITH KATE BLUMM  
Location: City Hall, The Mayor's Office

5:45 - 6:30 TRAVEL FROM CITY HALL TO 501 WEST 165TH STREET  
Travel Time: 45 Mins  
Car: MBdB, Catherine Almonte

6:30 - 9:00 RENT SECURITY AND TENANT PROTECTION TOWN HALL  
Location: 501 West 165th Street  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Press: Open

9:00- 9:30 TRAVEL FORM TOWN HALL TO GRACIE MANSION

#### CITY HALL STEPS PRESS CONFERENCES

9:00 Vocal NY "HIV/AIDS Policy" 50 people  
10:00 Council Member Cumbo "Sex Trafficking" 200 people  
11:00 Council Member Johnson & Council Member Menchaca "Latino Commission on AIDS" 30 people  
12:00 Picture the Homeless "Mayor's Homeless Housing & Policing Policy" 75 people  
1:00 Council Member VACA "Technology Bill" 50 people

#### FLONYC SCHEDULE

9:30 - 10:00 MEETING WITH BOARD OF DIRECTORS OF THE CHILDREN'S MUSEUM OF MANHATTAN

10:00 - 10:15 TOUR OF THE CHILDREN'S MUSEUM

10:15 - 11:15 CHILDREN'S MUSEUM OF MANHATTAN'S SHELTER PROGRAM 16TH ANNUAL POETRY PUBLICATION BY WOMEN FROM HOMES FOR THE HOMELESS

12:40 - 1:00 PREP WITH ERIN WHITE

1:00 - 2:00 OTR PHONE CONVERSATION WITH FRED HIATT, WASHINGTON POST

2:00 - 3:00 PREP WITH JACKIE BRAY

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, October 14, 2015 7:03 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, October 15, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, October 15, 2015

**WEATHER:** Hi of 66. Low of 53. Sunny  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym  
\*Jonathan will meet you at the gym and travel with you  
\*Bring Passport to Prisca  
\*WEAR PURPLE TIE - DV AWARENESS MONTH

6:45 - 7:15 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins  
Car: MBdB, FLONYC

7:45 - 8:45 WORKOUT  
Location: 357 9th Street

9:15 - 9:45 TRAVEL FROM 357 9TH STREET TO CITY HALL//DAILY COMMS CALL  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers

10:00 - 11:00 RENAMING CERMONY HONORING MAYOR DINKINS  
Location: Municipal Building  
Site Contact: Carla Matero  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

11:00 – 11:15 TRAVEL FROM MUNICIPAL BUILDING TO TWEED ON FOOT

11:15 – 11:45 ATTEND RECEPTION WITH MAYOR DINKINS AND OTHERS  
Location: Tweed, 2<sup>nd</sup> floor

11:45 - 11:50 TRAVEL FROM TWEED TO CITY HALL ON FOOT  
Travel Time: 5 Mins.  
Walking: MBdB, Jonathan Viguers

12:00 - 12:30 WEEKLY SCHEDULING REVIEW CALL  
Location: City Hall, The Mayor's Office

12:30 - 1:00 TRAVEL FROM CITY HALL TO 110 WILLIAMS STREET, 4TH FLOOR  
Travel Time: 30 Mins.  
Walking: MBdB, Jonathan Viguers

1:00 - 4:00 ECONOMIC DEVELOPMENT MINI-RETREAT  
Location: 110 William Street, 4th Floor

4:00 - 4:15 P DEPART 110 WILLIAMS STREET TO CITY HALL  
Travel Time: 15 Mins.  
Walking: MBdB

4:15 - 5:00 MEETING WITH MAYA WILEY  
Location: City Hall, The Mayor's Office

5:00 - 6:00 MEETING WITH MMV  
Location: City Hall, The Mayor's Office

6:00 - 6:15 MEETING WITH SETH SIEGEL  
Location: City Hall, The Mayor's Office

6:15 – 6:30 TRAVEL CITY HALL TO [REDACTED]

6:30 – 7:00 [REDACTED]  
Location: [REDACTED]

7:00 – 7:30 TRAVEL FROM [REDACTED] TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 PACK FOR ISRAEL TRIP (PACK METS HAT & JERSEY)

10:00 – 10:30 DEPART TO JFK

11:59 - 11:59 DELTA JFK FLIGHT 468 – DEPARTS 11:59PM TO ISRAEL  
Location: Airline Confirmation: GN5LWW

#### CITY HALL STEPS PRESS CONFERENCES

9:00 C/M Gibson "Rikers" 30 people  
10:00 Speaker Mark-Viverito "TBD"  
11:00 Speaker Mark-Viverito "Domestic Violence Funding" 60 people  
12:00 C/M Cumbo "Domestic Violence" 300 people  
1:00 C/M Miller "Federal Housing Policy/Foreclosure" 30 people  
3:00 Stop Mass Incarceration Now "Rise Up October" 50 people

#### FLONYC SCHEDULE

9:45 - 11:15 ATTEND NAMING CEREMONY IN HONOR OF FORMER MAYOR DAVID N. DINKINS WITH MBDB  
11:15 - 11:45 RECEPTION WITH MAYOR DAVID N. DINKINS  
12:00 - 12:30 MBDB WEEKLY SCHEDULING REVIEW CALL  
1:00 - 2:00 MEETING WITH NYS LEGISLATIVE WOMEN'S CAUCUS  
2:30 - 5:00 WHITESPACE  
6:00 - 6:30 MIX & MINGLE WITH NASW-NYC CHAPTER MEMBERS  
6:30 - 6:45 REMARKS AT THE ANNUAL LEADERSHIP MEETING OF THE NATIONAL ASSOCIATION OF SOCIAL WORKERS, NYC CHAPTER



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, October 15, 2015 7:01 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - FRIDAY, OCTOBER 16, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, October 16, 2015

**WEATHER:** Hi of 85. Low of 67. Sunny  
**ATTIRE:** Business  
**\*NOTES:** SHABBAT BEGINS AT SUNSET – 6:06PM

5:30 - 5:30 ARRIVE ISRAEL//CHECK-IN WITH TOM  
Location: David Citadel Hotel, 7 King David Street, Jerusalem 94101, Israel  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

6:30 - 7:00 CHECK-IN TO KING DAVID HOTEL  
Location: David Citadel Hotel, 7 King David Street, Jerusalem 94101, Israel  
Reservation # [REDACTED]  
Staff Contact: Avi Fink / Penny Abeywardena  
Telephone: [REDACTED]

8:00 - 10:00 SHABBAT DINNER AT THE WITH JEWISH COMMUNITY LEADERS  
Location: David Citadel Hotel - Main Dining Room - 4th Floor  
Staff Contact: Penny Abeywardena/ Avi Fink  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

FLONYC SCHEDULE

9:00 - 9:45 DEPART 357 9TH STREET EN ROUTE GRACIE MANSION  
10:00 - 12:00 PRIVATE TIME  
12:00 - 1:15 LUNCH WITH TONYA MARTIN  
1:15 - 2:15 STAFF DEBRIEFS  
2:15 - 4:45 PRIVATE TIME  
5:30 - 7:00 DINNER WITH DR. MARY BASSETT, M.D, COMMISSIONER OF DOHMH

**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, October 16, 2015 2:05 PM  
**Subject:** MBDB SCHEDULE - SATURDAY, OCTOBER 17, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, October 17, 2015**

WEATHER	ATTIRE	NOTES
High 88°, Low 64°, Sunny 0% chance of rain	Business	Sunscreen

**Scheduling Contact:**

Scheduling Contact:	Paula Caquias	[REDACTED]
Emergency Contact:	Prisca Salazar-Rodriguez	[REDACTED]
Special Assistant:	Kayla Arslanian	[REDACTED]

**8:30 - 9:30 AM                      BREAKFAST & PREP FOR THE DAYS ACTIVITIES**

Location:                      King David Hotel

**9:30 - 10:30 AM                      TRAVEL FROM JERUSALEM TO TEL AVIV, JAFFA//CHECK IN WITH  
TOM SNYDER**

Travel Time:                      30 mins.

Car :                                      MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

**10:30 - 11:50 AM                      MEETING AND TOUR OF JAFFA-OLD CITY WITH TEL AVIV MAYOR,  
RON HULDAI**

Location:                      Location: Manta Ray Restaurant, 7 Kaufman Street, Tel Aviv, Israel

Staff Contact:                      Penny Abeywardena /Avi Fink

Telephone:                      [REDACTED]

Press Contact:                      Amy Spitalnick

Telephone:                      [REDACTED]

Setup:                                      Meeting and Tour

**Format:**

10:30 AM                      YOU in Tel Aviv

10:30 AM                      YOU meet with Tel Aviv Mayor Ron Huldai

11:00 AM                      YOU and Mayor Ron Huldai begin walking tour of Jaffa- Old City

**11:50 - 12:30 PM TRAVEL FROM & KAUFMAN STREET TO MONY WINERY, BEIT SHEMESH, ISRAEL // IN-CAR BRIEFING WITH US DEP. MISSION DIRECTOR**

Travel Time: 40 Mins.

Car : MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

**12:30 - 2:00 PM MEET WITH SCHOOL CHILDREN, FAMILIES, AND TEACHERS FROM HAND IN HAND SCHOOL**

Location: Mony Winery, Beit Shemesh, Israel

Attendees: 50-100 Students, Parents, and Faculty

Staff Contact: Penny Abeywardena /Avi Fink

Telephone: [REDACTED]

Press Contact: Amy Spitalnick

Telephone: [REDACTED]

Setup: Meet Israeli Jewish, Arab, and Palestinian children, families and faculty, and highlight the importance of tolerance and inclusion between all people.

Press: Open

Format:

- YOU arrive and are greeted by Shuli Dichter, Rebecca Bardach, and FAMILY TBD
- YOU move to the winery
- YOU sit with Dichter, Bardach, and FAMILY for light refreshments and discussion on Hand in Hand's work
- YOU move to the olive grove
- YOU meet students, families, and faculty to discuss their experience in and impact of the school
- YOU hold press gaggle and brief on-topic Q&A
- YOU depart

**2:00 - 2:30 PM TRAVEL FROM HAND IN HAND TO KING DAVID HOTEL**

Travel Time: 30 Mins.

Car : MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

**2:30 - 6:45 PM [DOWNTIME/PREP TIME AND/OR ONE-ON-ONE INTERVIEWS AT KING DAVID]**

Note: Shabbat Ends at Sunset – 6:05PM

**6:45 - 7:00 PM DEPART FOR BARKAT EVENT**

Travel Time: 15 Mins.

Car : MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

**7:00 - 8:00 PM MEETING OR HADASSAH EIN KEREM VISIT WITH MAYOR BARKAT**

Staff Contact: Penny Abeywardena /Avi Fink

Telephone: [REDACTED]



Press Contact: Amy Spitalnick

Telephone: [REDACTED]

**8:00 - 8:30 PM**

**VISIT TERROR VICTIMS AT HADASSAH HOSPITAL (EIN KEREM) WITH JERUSALEM MAYOR BARKAT**

Location: Hadassah Ein Kerem Medical Center, Jerusalem, Israel

Staff Contact: Penny Abeywardena /Avi Fink

Telephone: [REDACTED]

Press Contact: Amy Spitalnick

Telephone: [REDACTED]

**8:30 - 9:00 PM**

**PRESS AVAIL WITH MAYOR BARKAT**

Location: Hadassah Ein Kerem Medical Center, Jerusalem, Israel

Staff Contact: Penny Abeywardena /Avi Fink

Telephone: [REDACTED]

Press Contact: Amy Spitalnick

Telephone: [REDACTED]

**10:00 - 11:00 PM**

**(T) DINNER OR DRINKS WITH PRESS CORPS (POTENTIALLY @ KING DAVID)**



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Saturday, October 17, 2015 9:13 AM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE: Sunday, October 18, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, October 18, 2015

**WEATHER:** Hi of 89. Low of 63. Partly Cloudy  
**ATTIRE:** Business

8:45 - 9:45 BREAKFAST WITH ELI GROSS AND RABBI LAU, FORMER CHIEF RABBI OF ISRAEL AND 1 TO 2 KNESSET MEMBERS

Location: King David Hotel  
Staff Contact: Penny Abeywardena /Avi Fink  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

9:45 - 10:00 DEPART FOR THE WESTERN WALL//CHECK IN WITH TOM  
Car: MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

10:00 - 10:45 TOUR OF WESTERN WALL PLAZA PLUS PHOTO-OP AND SIGNING OF GUEST BOOK

Staff Contact: Penny Abeywardena /Avi Fink  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

10:45 - 11:00 TRAVEL FROM WESTERN WALL TO KING DAVID HOTEL  
Car: MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

11:00 - 11:45 MEET & GREET WITH MAYORS AT KING DAVID HOTEL

Staff Contact: Penny Abeywardena /Avi Fink  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

11:45 - 12:00 DEPART FOR YAD VASHEM  
Car: MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

12:00 - 12:45 YAD VASHEM TOUR

Staff Contact: Penny Abeywardena /Avi Fink  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

12:45 - 1:15 YAD VASHEM KEYNOTE ADDRESS

Staff Contact: Penny Abeywardena /Avi Fink  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

1:15 - 2:15 LUNCH/DOWNTIME

2:15 - 2:30 TRAVEL TO MEETING WITH PM NETANYAHU  
Travel Time: 15 Mins  
Car: MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

2:30 - 3:30 MEETING WITH PM BENJAMIN NETANYAHU  
Location: Prime Minister's Office, 3 Kaplan St. Hakirya, Jerusalem  
Staff Contact: Penny Abeywardena /Avi Fink  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

3:30 - 4:00 P TRAVEL BACK TO KING DAVID HOTEL  
Travel Time: 30 Mins.  
Car: MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

4:00 - 4:30 MEETING WITH AMBASSADOR SHAPIRO  
Location: King David Hotel  
Staff Contact: Penny Abeywardena /Avi Fink  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

4:30 - 4:30 P DEPART TO AIRPORT  
Travel Time: 30 Mins.  
Car: MBdB, Penny Abeywardena, Amy Spitalnick, Avi fink

7:15 - 7:15 DEPART ISRAEL ON EL AL ISRAEL AIRLINES FLIGHT 11 –  
FLIGHT ARRIVES JFK AT 11:55PM  
Location: Airline Confirmation: 3976IL

CITY HALL STEPS PRESS CONFERENCES  
None Scheduled

FLONYC SCHEDULE  
None Scheduled

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, October 18, 2015 8:53 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, October 19, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, October 19, 2015**

**WEATHER:** Hi of 56. Low of 46. Sunny  
**ATTIRE:** Business

3:30 - 4:00 TRAVEL FROM GRACIE TO [REDACTED]  
Travel Time: 30 Mins.  
Car: MBdB

4:00 - 4:30 [REDACTED]  
Location: [REDACTED]

4:30 - 5:00 TRAVEL FROM [REDACTED] TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB

**CITY HALL STEPS PRESS CONFERENCES**

1:00 Stop Mass Incarceration Now "Rise Up October" 50 people

**FLONYC SCHEDULE**

10:30 - 11:00 TOUR NEW ART WORK AT GRACIE MANSION WITH MBDB  
10:30 - 1:00 PRIVATE TIME  
1:00 - 1:30 CORRESPONDENCE MEETING WITH EUNICE KO  
2:00 - 5:00 HOLD FOR JACKIE BRAY  
5:30 - 6:45 DINNER WITH MARCIA SMITH

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Monday, October 19, 2015 7:03 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, October 20, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, October 20, 2015**

**WEATHER:** Hi of 70. Low of 54. Partly Cloudy  
**ATTIRE:** Business

**6:30 - 7:00** TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

**7:30 - 8:30 A** WORKOUT  
Location: 357 9th Street

**9:00 - 9:30** TRAVEL FROM 357 9TH STREET TO CITY HALL//DAILY COMMS CALL  
Travel Time: 30 Mins.  
Car: MBdB

**9:30 - 10:00** OFF-TOPIC PREP  
Location: City Hall, The Mayor's Office

**10:00 - 10:30** STUYTOWN AVAIL PREP  
Location: City Hall, The Mayor's Office

**10:30 - 11:00** PREP FOR K2 PRESS AVAIL  
Location: City Hall, The Mayor's Office  
Call in # [REDACTED]  
Code: [REDACTED]

**11:00 - 11:15** TRAVEL FROM CITY HALL TO 18TH STREET & 1ST AVENUE NYC  
Travel Time: 15 Mins.  
Car: MBdB, Catherine Almonte

**11:15 - 12:30** STUYTOWN AVAIL (ON-TOPIC ONLY)  
Location: Drop at 18th Street & 1st Avenue

**12:30 - 1:00** TRAVEL FROM STUYTOWM AVAIL TO 25TH PRECINCT  
Location: 120 East 119th Street, New York  
Travel Time: 30 Mins.  
Car: MBdB, Catherine Almonte

**1:00 - 2:30** K2 BILL SIGNING WITH MMV, & PC (INCLUDING OFF-TOPIC)  
Location: 25th Precinct, 120 East 119th Street, New York  
Staff Contact: Jerika Richardson

Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]

2:30 - 3:00 TRAVEL FROM 25<sup>TH</sup> PRECINCT TO 32 AVENUE OF THE AMERICAS  
Car: MBdB, Catherine Almonte

3:00 - 3:45 IN STUDIO INTERVIEW WITH ANGIE MARTINEZ  
Location: 32 Avenue of the Americas  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

3:45 - 4:00 TRAVEL FROM 32 AVENUE OF THE AMERICA'S TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBdB, Catherine Almonte

4:00 - 5:00 WEEKLY MEETING WITH THE POLICE COMMISSIONER  
Location: City Hall, The Blue Room

5:00 - 5:45 WHITESPACE  
Location: City Hall, The Mayor's Office

5:45 - 6:15 TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins  
Car: MBdB, Catherine Almonte. Johnathan Viguers

5:45 - 5:50 5 MINUTE CALL WITH SEC. JOHNSON (SEC. WANTS TO THANK YOU FOR SENDING ALONG THE MOU)  
Location: Sec. will call you on your cell

6:15 - 9:00 GRACIE GALA DINNER  
Location: Gracie Mansion  
Staff Contact: Gabrielle Fialkoff  
Telephone: [REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

10:00 C/M Barron "Housing Discrimination Applications" - 15 people  
11:00 C/M Mealy "Court System In Brownsville" - 30 people  
12:00 NY Public Libraries "Budget"

#### FLONYC SCHEDULE

9:00 - 12:00 PRIVATE APPOINTMENT  
1:30 - 5:00 WHITESPACE  
6:15 - 9:00 GRACIE MANSION CONSERVANCY BENEFIT GALA

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, October 22, 2015 10:22 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, October 23, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, October 23, 2015

**WEATHER:** Hi of 59. Low of 43. Sunny  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL//DAILY COMMS CALL  
Travel Time: 30 Mins.  
Car: MBdB

9:30 - 10:30 PREP FOR BAIL PRESSER  
Location: City Hall, The Mayor's Office

10:30 - 12:00 BAIL PRESSER  
Location: City Hall, Blue Room  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

12:00 - 12:05 TAPED 5 MINUTE VIDEO GREETING FOR LA LOCAL PROGRESS EVENT HOSTED BY CENTER FOR POPULAR  
DEMOCRACY  
Location: Governor's Room  
Staff Contact: Aaron Cahan  
Telephone: [REDACTED]

12:15 - 12:30 TRAVEL FROM CITY HALL TO RESEVER CUT, 40 BROAD STREET

12:30 - 2:00 LUNCH WITH JEFF SACHS  
Location: Reserve Cut, 40 Broad Street

2:00 - 2:30 TRAVEL FROM RESERVE CUT TO 15 MAIDEN LANE  
Travel Time: 30 Mins.  
Car: MBdB

2:30 - 3:00 MEETING WITH AVI



Location: 15 Maiden Lane - 11th floor

3:00 - 7:00

CALL TIME

Location: 15 Maiden Lane - 11th floor

7:00 - 7:30

TRAVEL FROM MAIDEN LANE TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBdB

7:30 - 9:30



CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

#### FLONYC SCHEDULE

9:15 - 10:30

WHITESPACE

9:30 - 9:40

CALL LISA GARCIA QUIROZ

10:30 - 11:30

PRIVATE APPOINTMENT

11:30 - 12:00

DEPART PRIVATE APPOINTMENT EN ROUTE GRACIE MANSION

1:25 - 2:15

MEET & WALK WITH KELI GOFF

2:30 - 6:00

WHITESPACE

8:00 - 10:00



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, October 25, 2015 8:52 PM  
**Subject:** MBDB SCHEDULE - Monday , October 26, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday , October 26, 2015

**WEATHER:** Hi of 59. Low of 44. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

**Scheduling Contact:** Paula Caquias [REDACTED]  
**Emergency Contact:** Prisca Salazar-Rodriguez [REDACTED]  
**Special Assistant:** Kayla Arslanian [REDACTED]

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:45 TRAVEL FROM 357 9TH STREET TO 1 POLICE PLAZA//DAILY COMMS CALL  
Travel Time: 45 Mins.  
Car: MBdB

9:45 - 10:45 MEETING WITH DEPUTY INSPECTOR HOWARD REDMOND  
Location: 1 Police Plaza

10:45 - 10:55 TRAVEL FROM 1 POLICE PLAZA TO CITY HALL  
Travel Time: 10 Mins.  
Walk: MBdB

11:00 - 12:00 WHITESPACE  
Location: City Hall, The Mayor's Office

12:00 - 1:00 BUILD-IT-BACK BRIEFING/PREP  
Location: City Hall, The Blue Room  
Staff Contact: Amy Peterson, Recovery  
Telephone [REDACTED]

1:00 - 2:00 MEETING WITH RACHEL LAUTER  
Location: City Hall, The Mayor's Office

2:00 - 2:30 WHITESPACE  
Location: City Hall, The Mayor's Office

2:30 - 3:30 WEEKLY MEETING WITH CHANCELLOR FARIÑA  
Location: City Hall, The Blue Room

3:30 - 4:30 INTERNAL MEETING REGARDING MWBE  
Location: City Hall, The Blue Room

4:30 - 5:30 SOMOS BRIEFING  
Location: City Hall, The Mayor's Office

5:30 - 6:00 MEETING WITH NYC CULTURAL AFFAIRS DEPARTMENT & FLONYC REGARDING CITY HALL ART  
Location: City Hall, The Governor's Room  
Site Contact: Diya Vij, DCLA  
Telephone: [REDACTED]

6:00 – 7:00 MEETING REGARDING POLICE BILLS  
Location: City Hall, The Mayor's Office

7:00 - 7:30 MEETING WITH KATE BLUMM  
Location: City Hall, The Mayor's Office

7:45 – 7:50 METS Radio Interview on WOR  
Call-In # [REDACTED] - Host Pete McCarthy

8:00 - 8:30 TRAVEL FROM CITY HALL TO TRELAWNI PLACE BAR AND GRILL  
Travel Time: 30 Mins.  
Car: MBdB

8:30 - 10:30 DINNER WITH AM NICK PERRY, AM MARCOS CRESPO & FLONYC (DINNER INCLUDES SPOUSES)  
Location: Trelawni Place Bar and Grill, 1440 Utica Avenue, Brooklyn  
Staff Contact: Sherif Soliman  
Telephone: [REDACTED]

10:30 - 11:00 TRAVEL FROM TRELAWNI PLACE BAR AND GRILL TO GRACIE MANSION  
Travel Time: 45 Mins.  
Car: MBdB, FLONYC

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Monday, October 26, 2015 8:59 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, October 27, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, October 27, 2015

**WEATHER:** Hi of 61. Low of 53. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym  
\*Jonathan will meet you at the gym and travel with you.

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO 701 SEVENTH AVENUE//DAILY COMMS CALL  
Travel Time: 30 Mins  
Car: MBdB, Jonathan Viguers, Wiley Norvell

9:30 - 10:30 GROUNDBREAKING OF 701 SEVENTH AVENUE  
Location: Northeast corner of 7th Ave and 47th Street (Entrance on 7th Avenue)  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Press: Open

10:30 - 11:00 TRAVEL FROM TIMES SQUARE ERT W30TH & WEST ST. VIA HELICOPTER TO BREEZY POINT  
Travel Time: 30 Mins.  
Travel: MBdB, Jonathan Viguers

11:00 - 1:45 HURRICANE SANDY EVENT WITH HUD SECRETARY CASTRO (BUSINESS FOCUSED)(POOLED PRESS)(ON-  
TOPIC Q&A)

Drop Off: Lot B- Bedford and Rockaway Beach Blvd.  
Tour Location 11 Manville Lane, Breezy Point, NY  
Lunch Location: Kennedy's Restaurant, 406 Bayside, Breezy Point  
Staff Contact: Michael DeLoach  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Remarks – Open Press

Lunch with Sec Castro –Closed Press

1:45 - 2:15 TRAVEL FROM BREEZY POINT TO 1POLICE PLAZA VIA HELICOPTER

Travel Time: 30 Mins.

Travel: MBdB, Jonathan Viguers

2:15 - 3:30 GUNS PRESS CONFERENCE WITH POLICE COMMISSIONER AND DISTRICT ATTORNEY VANCE

ON SITE PREP – 2:15PM

START TIME – 2:30PM

Location: 1 Police Plaza

Staff contact: Jerika Richardson

Telephone: [REDACTED]

Press Contact: Karen Hinton

Telephone: [REDACTED]

Site Advance: Stefan Grybauskas

Telephone: [REDACTED]

Press: Open

3:30 - 4:00 TRAVEL FROM 1 POLICE PLAZA VIA HELICOPTER TO JAMAICA QUEENS

Travel Time: 30 Mins.

Travel: MBdB, Jonathan Viguers

4:00 - 4:30 ATTEND THE VIEWING OF POLICE OFFICER RANDOLF HOLDER

Location: Greater Allen A. M. E. Cathedral of New York, 11031 Merrick Boulevard, Jamaica, NY

11433

Staff Contact: Marco Carrion

Telephone: [REDACTED]

Site Advance: Javon Coney

Telephone: [REDACTED]

Press: Closed

4:30 - 5:00 TRAVEL FROM 11031 MERRICK BLVD. TO INDUSTRY CITY VIA HELICOPTER

Location: Industry City, 220 36th Street, Brooklyn

Travel Time: 30 Mins.

Travel: MBdB, Jonathan Viguers

5:00 – 5:15 EDUCATION TEST SCORES CALL

Call in# [REDACTED]

Code# [REDACTED]

5:15 – 6:15 HRC PREP CALL

Location: Industry City, 220 36th Street, Brooklyn, NY.

6:15 - 6:45 CALL TIME

Location: Industry City, 220 36th Street, Brooklyn

6:45 - 7:30 REMARKS AT LAW ENFORCEMENT APPRECIATION EVENING HOSTED BY BROOKLYN CHAMBER OF COMMERCE AND RABBI INDIG

Location: Industry City, 220 36th Street, Brooklyn

Staff Contact: Catherine Almonte

Telephone: [REDACTED]

Site Advance: Stefan Grybauskas

Telephone: [REDACTED]

7:30 - 8:00 TRAVEL FROM 220 36TH STREET - BROOKLYN TO THE STANDARD HOTEL  
Location: 30 Mins.  
Staff Contact: Catherine Almonte  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

8:00 - 9:30 ATTEND THE 30TH BIRTHDAY OF ALEXANDER SOROS  
Location: The Standard Hotel, 848 Washington Street  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Press: Closed  
\*\*FLONYC WILL MEET YOU AT DINNER.

9:30 - 10:00 TRAVEL FROM THE STANDARD HOTEL TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

#### CITY HALL STEPS PRESS CONFERENCES

10:00 – Council Member Cumbo “Sex Education”- 200 people  
12:00 – Council Member Levin “Foreign Language” - 50 people

#### FLONYC SCHEDULE

9:45 - 12:30 PRIVATE APPOINTMENT  
12:45 - 1:30 BREAK//LUNCH  
1:30 - 1:40 CALL WITH NOAH KAUFMAN  
2:00 - 4:30 PRIVATE APPOINTMENT  
5:00 - 7:15 WHITESPACE

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, October 27, 2015 6:56 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, October 28, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, October 28, 2015

**WEATHER:** Hi of 67. Low of 54. Rain/Wind  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL // DAILY COMMS CALL  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

9:30 - 10:30 MENTAL HEALTH ROLL-OUT BRIEFING WITH FLONYC & DEPUTY MAYOR BUERY  
Location: City Hall, The Blue Room

10:30 - 11:00 GALA REMARKS PREP WITH JOHN DELCACATO  
Location: City Hall, The Mayor's Office

11:00 - 11:30 FLU SHOT  
Location: City Hall, The Mayor's Office

11:30 - 12:00 PREP FOR HOMELESS VETERANS DEVELOPERS MEETING  
Location: City Hall, Blue Room

12:00 - 1:00 MEETING WITH DEVELOPERS REGARDING HOMELESS VETERANS  
Location: City Hall, Blue Room

1:00 - 2:00 MEETING/CALL WITH GERRI PRADO  
Location: City Hall, The Mayor's Office

2:00 - 3:00 TRAVEL FROM CITY HALL TO GREATER ALLEN A. M. E. CATHEDRAL OF NEW YORK  
Location: 11031 Merrick Boulevard, Jamaica, NY 11433  
Travel Time: 1 Hrs.  
Car: MBdB, Jonathan Viguers

3:00 - 5:00 REMARKS AT THE FUNERAL OF POLICE OFFICER RANDOLF HOLDER (FLONYC ATTENDING WITH MBDB)

11433                      Location:              Greater Allen A. M. E. Cathedral of New York, 11031 Merrick Boulevard, Jamaica, NY

Staff Contact: Marco Carrion  
Telephone: [REDACTED]  
Press Contact: Jerika Richardson  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Remarks: Prepared  
Press: Open

5:00 - 5:45              TRAVEL FROM GREATER ALLEN A. M. E. CATHEDRAL OF NEW YORK TO 1177 6TH AVENUE  
Travel Time: 45 Mins.  
Car: MBdB, Jonathan Viguers

5:45 - 6:45              MEETING WITH TOM SNYDER  
Location: 1177 6th Avenue - 29th Floor

6:45 - 7:00              TRAVEL FROM 1177 6TH AVENUE TO NY PUBLIC LIBRARY  
Location: 5th Avenue at 42nd Street  
Travel Time: 15 Mins.  
Car: MBdB, Jonathan Viguers

7:15 - 9:00              NYS ASSEMBLY DEMOCRATIC CONFERENCE DINNER  
Location: NY Public Library - 5th Ave at 42nd Street New York, NY 10018  
Staff Contact: Catherine Almonte  
Telephone: [REDACTED]

9:00 - 9:25              TRAVEL FROM NY PUBLIC LIBRARY TO GRACIE MANSION  
Travel Time: 25 Mins.  
Car: MBdB

#### CITY HALL STEPS PRESS CONFERENCES

1:00 Council Member Greenfield "School Security" - 100 people

#### FLONYC SCHEDULE

9:30 - 10:30              MENTAL HEALTH ROLL-OUT BRIEFING WITH MBDB & DM  
BUERY  
10:45 - 11:15              SHOOT VIDEO FOR HALLOWEEN  
11:15 - 11:30              MAKE EARPIECE IMPRESSION  
11:30 - 12:00              LUNCH  
12:00 - 12:30              DEPART CITY HALL EN ROUTE 340 MADISON AVENUE  
12:30 - 12:45              MEETING WITH PATRICK KENNEDY  
12:45 - 1:30              INTRODUCING PATRICK KENNEDY AT "CHANGING THE NATIONAL DISCOURSE ABOUT MENTAL HEALTH  
ISSUES AND ADDICTION" CONVERSATION  
3:00 - 5:00              ATTEND MBDB REMARKS AT FUNERAL SERVICE OF NYPD OFFICER RANDOLPH HOLDER



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Wednesday, October 28, 2015 6:39 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, October 29, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, October 29, 2015

**WEATHER:** Hi of 72. Low of 49. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL //DAILY COMMS CALL  
Travel Time: 30 Mins.  
Car: MBdB

10:00 – 10:30 REVIEW GALA REMARKS WITH JDC  
Location: City Hall, The Mayor's Office

10:30 - 11:00 PREP CEO ROUNDTABLE  
Location: City Hall, The Mayor's Office

11:00 - 12:00 TAMI (TECHNOLOGY, ADVERTISING, MEDIA, AND INFORMATION) SECTOR CEO ROUNDTABLE  
Location: City Hall, Blue Room  
Site Contact: Lindsay Greene  
Telephone: [REDACTED]

12:00 - 1:00 TRAVEL FROM CITY HALL TO 13 MAPLE TERRACE, STATEN ISLAND//ON & OFF-TOPIC PREP  
Travel Time: 1 Hr.  
Car: MBdB, Catherine Almonte, Amy Spitalnick and Karen Hinton

1:00 - 3:00 SANDY ANNIVERSARY FOCUSED ON HOUSING  
Drop off location: The corner of Maple Terrace Blvd. and Ceder Grove Avenue (Staten Island, NY)  
House location: 13 Maple Terrace, Staten Island, NY  
Site Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

Press: Open

3:00 - 4:00 TRAVEL FROM 13 MAPLE TERRACE TO SHERATON NY

Travel Time: 1 Hrs.

Car: MBDB, Catherine Almonte

4:00 - 4:30 REMARKS AT 1199 MEMBERSHIP MEETING

Location: Sheraton NY - 811 7th Avenue

Attendees: 400 – 500 1199 officers and staff

Site Contact: Helen Schaub

Telephone: [REDACTED]

Staff Contact: Gabriel Schnake-Mahl

Telephone: [REDACTED]

Press: Closed

4:30 - 6:00 PREP FOR FRIDAY

Location: Sheraton NY Hotel - 811 7th Avenue - Carnegie West Room

6:15 - 8:00 RE-ELECT GALA

Location: Sheraton NY - 811 7th Avenue

Site Contact: Jonathan Viguers

Staff Contact: Kayla Arslanian

Telephone: [REDACTED]

8:00 - 8:30 TRAVEL FROM 811 7TH AVENUE TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBdB, FLONYC

#### CITY HALL STEPS PRESS CONFERENCES

9:00 Air BNB "Short Term Rental"

100 people

10:00 Council Member Cumbo "Breast Cancer"

200 people

11:00 Council Member Rodriguez "Legislation"

50 people

12:00 Council Member Torres "Mold Legislation"

50 people

1:00 Council Member Levine "Foreign Language Education"

50 people

3:00 Council Member Ulrich & Public Advocate James "Veteran Rally"

100 people

#### FLONYC SCHEDULE

10:00 - 2:30 WHITESPACE

2:45 - 3:15 MEETING WITH AZIZA BOLTON

4:15 - 5:30 WELCOMING REMARKS AT CEO MENTAL HEALTH SUMMIT ROUNDTABLE AT THE NEW YORK STOCK EXCHANGE

6:15 - 8:00 ATTEND MBDB RE-ELECT GALA



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, October 29, 2015 6:08 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, October 30, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, October 30, 2015

**WEATHER:** Hi of 60. Low of 42 Mostly Sunny  
**ATTIRE:** Business  
**NOTES:** \*Jonathan will meet you at Gracie with breakfast\*

6:30 - 7:00 TRAVEL FROM GRACIE TO 30 ROCKEFELLER CENTER  
49 W 49th Street, between 5th Ave and 6th Ave - Studio: 3A  
Car: MBdB, JV

7:00 - 8:00 MORNING JOE  
Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave - Studio: 3A  
Arrive: 7am  
Interview: 7:20am  
Site Contact: Jonathan Rosen

8:00 – 8:40 TRAVEL FROM MORING JOE TO 386 Flatbush Avenue Extension – Brooklyn // DAILY COMMS CALL

8:40 - 9:00 (T) ATTEND NETWORKING BREAKFAST FOR STEVE COHN  
Location: Junior's 386 Flatbush Avenue Extension – Brooklyn  
Event runs from 8am-10am  
Event Contact: Marc Jay Liebman, [REDACTED]

9:00 – 9:30 TRAVEL FROM BROOKLYN TO CITY HALL

10:00 - 11:00 MEETING WITH TOM, EMMA & PHIL  
Location: City Hall, The Mayor's Office

11:00 - 12:00 WEEKLY HOMELESS MEETING  
Location: City Hall, The Blue Room

12:00 - 1:00 WEEKLY SCHEDULING REVIEW CALL  
Location: City Hall, The Mayor's Office

1:00 - 2:00 MEETING WITH LEE SAUNDERS  
Location: City Hall, The Mayor's Office

2:00 - 3:00 WHITESPACE  
Location: City Hall, The Mayor's Office

3:00 – 3:10 RECORD 20 SECOND "THANK YOU" MESSAGE FOR SECRETARY GENERAL BAN KI-MOON  
[Thank him for his leadership on sustainable development and the impact on cities]

(THE SECRETARY IS BEING HONORED AT THE ANNUAL GLOBAL LEADERSHIP DINNER NEXT WEEK)

Location: City Hall, The Blue Room

3:30 - 4:00

FLU SHOT

Location: City Hall, The Mayor's Office

4:00 - 4:30

TRAVEL FROM CITY HALL TO GRACIE MANSION

Car: MBdB

4:30 - 5:00

CHANGE INTO HALLOWEEN COSTUME

Location: Gracie Mansion

5:00 - 7:00

MAYOR'S GRACIE MANSION HALLOWEEN EVENT

Location: Gracie Mansion

Attendees: 600 from on-line public lottery

Site Contact: Carla Matero

Telephone:

Press Contact: Erin White

Telephone:

7:30 - 8:00

TRAVEL FROM GRACIE MANSION TO CITIFIELD

8:00 - 11:00

ATTEND METS WORLD SERIES GAME

Location: Citifield

#### CITY HALL STEPS PRESS CONFERENCES

9am - C/M Rodriguez "Illegal Hotels" 100 people

10am - C/M Gibson "DOB Reform" 15 people

11am - C/M Levin "Illegal Hotels" 100 people

12pm - C/M Rosenthal "Tenant Harassment" 50 people

1pm - AIR BNB "Short Term Rentals" 100 people

#### FLONYC SCHEDULE

9:45 - 12:00 PM

WHITESPACE

12:00 - 1:00 PM

MBDB WEEKLY SCHEDULING REVIEW CALL

1:00 - 1:30 PM

LUNCH

1:30 - 4:30 PM

WHITESPACE // BOOK YOUR TRAVEL ITINERARY

4:30 - 5:00 PM

HALLOWEEN CUSTOME & MAKEUP

5:00 - 7:00 PM

GRACIE MANSION HALLOWEEN EVENT WITH MBDB

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, October 30, 2015 8:50 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, November 01, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, November 01, 2015

**WEATHER:** Hi of 65. Low of 55. Cloudy  
**ATTIRE:** Business  
**NOTES:** \*Jonathan Viguers will meet you at Gracie Mansion with breakfast\*

7:00 - 7:30 DEPART GRACIE VIA HARBOR BOAT TO VERRAZANO BRIDGE  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers, Natalie Grybauksas

8:00 - 10:00 KICK-OFF NYC MARATHON START  
Location: Verrazano Narrows Bridge  
Staff Contact: Charles Fall  
Telephone: [REDACTED]  
Press Contact: Natalie Grybauskas  
Telephone: [REDACTED]  
Site Advance: Michael Carey  
Telephone: [REDACTED]

10:00 - 10:30 DEPART STATEN ISLAND VIA HARBOR BOAT TO 357 9TH STREET  
Travel Time: 30 Mins.

11:30 - 12:30 WORKOUT

1:30 - 2:00 TRAVEL FROM 357 9TH STREET TO [REDACTED]

2:00 - 2:30 [REDACTED]  
Location: [REDACTED]

2:30 - 3:00 TRAVEL FROM [REDACTED] TO PROSPECT PARK PARADE GROUNDS FIELD 5

3:00 - 5:00 SOFTBALL PRACTICE  
Location: Prospect Park Parade Grounds Field 5

5:00 - 5:30 TRAVEL FROM PROSPECT PARK PARADE GROUNDS FIELD 5 TO GRACIE MANSION

6:30 - 7:30 TRAVEL FROM GRACIE MANSION TO EL CARIBE COUNTRY CLUB, 5945 STRICKLAND AVENUE, MILL BASIN, BROOKLYN

7:30 - 8:30 REMARKS AT THE THOMAS JEFFERSON DEMOCRATIC CLUB DINNER  
Location: El Caribe Country Club, 5945 Strickland Avenue, Mill Basin, Brooklyn

8:30 - 9:00 TRAVEL FROM BROOKLYN TO GRACIE MANSION

CITY HALL STEPS PRESS CONFERENCES  
No Schedule

FLONYC SCHEDULE  
DOWN DAY

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Friday, October 30, 2015 8:53 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, November 2, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 2, 2015

**WEATHER:** Hi of 64. Low of 15. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL // DAILY COMMUNICATIONS  
CALL

9:30 - 10:00 PREP FOR INDUSTRIAL POLICY ANNOUNCEMENT  
Location: City Hall, The Mayor's Office

10:00 - 10:30 PREP FOR PARTNERSHIP OF FAITH MEETING  
Location: City Hall, The Mayor's Office

10:30 - 11:30 WHITESPACE  
Location: City Hall, The Mayor's Office

11:30 - 12:30 MEETING WITH RACHEL LAUTER  
Location: City Hall, The Mayor's Office

12:30 - 1:00 TRAVEL FROM CITY HALL TO FDNY ENGINE COMPANY 255//PREP TIME  
Travel time: 30 Mins.  
Car: MBdB

1:00 - 2:00 GET ALARMED EVENT WITH COMMISSIONER NIGRO AND MMV  
Location: FDNY Engine Company 255 and Ladder 157, 1367 Rogers Avenue, Brooklyn  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]

2:00 - 2:30 TRAVEL TIME// CALL REGARDING DOLLAR VANS  
Call In # [REDACTED]  
Code: [REDACTED]  
Travel Time: 30 Mins



2:30 - 3:30 WHITESPACE

3:30 - 4:00 (T) CALL IN INTERVIEW ON THE FRANCESCA SHOW  
 Location: City Hall, The Mayor's Office  
 Press Contact: Peter Kadushin  
 Telephone: [REDACTED]

4:00 - 5:00 MBDB: MEETING WITH DEAN REGARDING NOVEMBER FINANCIAL PLAN  
 Location: City Hall, The Mayor's Office

5:30 - 6:00 TRAVEL FROM CITY HALL TO GRACIE MANSION

6:00 - 7:30 MAYOR'S RECEPTION - 50TH ANNIVERSARY OF LINDSAY ADMINISTRATION  
 Location: Gracie Mansion  
 Attendees: 350 guests  
 Site Contact: Mkada Beach, [REDACTED]  
 Telephone: Veronica Lake, [REDACTED]  
 Press Contact: Erin White  
 Telephone: [REDACTED]

7:30 - 9:00 WEEKLY PLANNING MEETING  
 Location: Gracie Mansion

9:30 - 10:30 DRINKS WITH SPEAKER MMV

#### CITY HALL STEPS PRESS CONFERENCES

9:00 Public Advocate Letitia James "Crossing Guards" - 20 people

#### FLONYC SCHEDULE

9:30 - 1:30 WHITESPACE

1:30 - 2:00 CALL WITH RYAN DODGE (GRACIE MANSION)

2:15 - 3:00 MEETING WITH COUNCILMAN COREY JOHNSON (GRACIE MANSION)

3:15 - 4:00 MEETING WITH ASSEMBLYMAN ANDREW HEVESI (GRACIE MANSION)

4:00 - 6:00 WHITESPACE

6:00 - 7:30 ATTEND MAYOR'S RECEPTION - 50TH ANNIVERSARY OF LINDSAY ADMINISTRATION (GRACIE MANSION)

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, November 01, 2015 8:06 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Monday, November 2, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 2, 2015

**WEATHER:** Hi of 66. Low of 52. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** \*YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL // DAILY COMMUNICATIONS CALL  
\*YOU call Monica  
Travel Time: 30 Mins.  
Car: MBdB

9:30 - 10:00 PREP FOR INDUSTRIAL POLICY ANNOUNCEMENT  
Location: City Hall, The Mayor's Office

10:00 - 10:30 PREP FOR PARTNERSHIP OF FAITH MEETING  
Location: City Hall, The Mayor's Office

10:30 - 11:30 WHITESPACE  
Location: City Hall, The Mayor's Office

11:30 - 12:30 MEETING WITH RACHEL LAUTER  
Location: City Hall, The Mayor's Office

12:30 - 1:00 TRAVEL FROM CITY HALL TO FDNY ENGINE COMPANY 255 //PREP TIME  
Travel Time: 30 Mins.  
Car: MBdB, Catherine Almonte

1:00 - 2:00 GET ALARMED EVENT WITH COMMISSIONER NIGRO AND MMV  
Location: FDNY Engine Company 255 and Ladder 157, 1367 Rogers Avenue, Brooklyn  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas

Telephone: [REDACTED]  
 Setup: Press Conference/Community Outreach Event (outside of firehouse for smoke alarm giveaways)

Remarks: Prepared  
 Press: Open

2:00 - 2:30 TRAVEL FROM 1367 ROGERS AVENUE, BROOKLYN TO CITY HALL //  
 CALL REGARDING DOLLAR VANS  
 Call in # [REDACTED]  
 Code # [REDACTED]  
 Travel Time: 30 Mins.  
 Car: MBDB, Catherine Almonte

2:30 - 3:30 WHITESPACE  
 Location: City Hall, The Mayor's Office

3:30 - 4:00 (T) CALL IN INTERVIEW ON THE FRANCESCA SHOW  
 Location: City Hall, The Mayor's Office  
 Press Contact: Peter kadushin  
 Telephone: [REDACTED]

4:00 - 5:00 MEETING WITH DEAN REGARDING NOVEMBER FINANCIAL PLAN  
 Location: City Hall, The Mayor's Office

5:30 - 6:00 TRAVEL FROM CITY HALL TO GRACIE MANSION  
 Travel Time: 30 Mins.  
 Car: MBdB, Catherine Almonte, Kayla Arslanian

6:00 - 6:35 MAYOR'S RECEPTION - 50TH ANNIVERSARY OF LINDSAY ADMINISTRATION  
 Location: Gracie Mansion  
 Site Contact: Mkada Beach, [REDACTED]  
 Telephone: Veronica Lake, [REDACTED]  
 Press Contact: Erin White  
 Telephone: [REDACTED]  
 Setup: Cocktail reception with speaking program

6:45 - 8:15 WEEKLY PLANNING MEETING  
 Location: Gracie Mansion

8:30 - 9:30 (T) DRINKS WITH SPEAKER MMV  
 Location: TBD

#### CITY HALL STEPS PRESS CONFERENCES

9:00 Public Advocate Letitia James "Crossing Guards" - 20 people

#### FLONYC SCHEDULE

9:30 - 1:30 WHITESPACE  
 1:30 - 2:00 CALL WITH RYAN DODGE (GRACIE MANSION)  
 2:15 - 3:00 MEETING WITH COUNCILMAN COREY JOHNSON (GRACIE MANSION)  
 3:15 - 4:00 MEETING WITH ASSEMBLYMAN ANDREW HEVESI (GRACIE MANSION)  
 4:00 - 6:00 WHITESPACE  
 6:00 - 7:30 ATTEND MAYOR'S RECEPTION - 50TH ANNIVERSARY OF LINDSAY ADMINISTRATION (GRACIE MANSION)



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Monday, November 02, 2015 6:39 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, November 2, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 2, 2015

**WEATHER:** Hi of 72. Low of 53. Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Jonathan Viguers will meet you at the gym.  
-Election Day

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO 524 PARK AVENUE // DAILY COMMS CALL WITH MONICA  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers

9:30 - 10:30 REMARKS AT PARTNERSHIP OF FAITH MEETING  
Location: Christ Church NYC, 524 Park Avenue, New York, NY  
Site Contact: Mary Burns-Hoff  
Telephone: [REDACTED]  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Setup: Roundtable meeting  
Press: Closed

10:30 - 11:30 TRAVEL FROM 524 PARK AVENUE TO 1205 MANHATTAN AVENUE, BROOKLYN  
Travel Time: 1 Hr.  
Car: MBdB, Jonathan Viguers

10:30 - 11:00 OFF-TOPIC PREP - WHILE TRAVELING  
Call in # [REDACTED]  
Code: [REDACTED]  
Press Contact: Karen Hinton / Peter Kadushin  
Telephone: [REDACTED]

11:00 - 11:30 ON-TOPIC PREP - WHILE TRAVELING  
Call in # [REDACTED]  
Code: [REDACTED]

Press Contact: Wiley Norvell

Telephone: [REDACTED]

11:30 - 12:30 INDUSTRIAL POLICY ANNOUNCEMENT WITH MMV [INCLUDING OFF-TOPIC]

Location: Greenpoint Manufacturing & Design Center, 1205 Manhattan Avenue, Brooklyn, NY

11222

Staff Contact: Lindsay Greene

Telephone: [REDACTED]

Press Contact: Wiley Norvell

Telephone: [REDACTED]

Site Advance: Stefan Grybauskas

Telephone: [REDACTED]

Press: Open

12:30 - 1:00 TRAVEL FROM 1205 MANHATTAN AVENUE, BROOKLYN TO PARK SLOPE BRANCH PUBLIC LIBRARY, 431 6TH AVENUE BROOKLYN

Travel Time: 30 Mins.

Car: MBdB, Jonathan Viguers

12:30 - 1:00 DAILY COMMS CALL WITH ROSEMARY [WEEKEND CATCH UP]

1:00 - 1:15 VOTE

Location: Park Slope Branch Public Library, 431 6th Avenue Brooklyn

Press Contact: Natalie Grybauskas

Telephone: [REDACTED]

1:15 - 1:30 OTR - STOP BY JUNIOR'S TO CELEBRATE THEIR 65TH ANNIVERSARY [PRESENT PROC AND BUY A PIECE OF CHEESECAKE]

Location: 386 Flatbush Avenue Ext, Brooklyn

1:30 - 2:00 TRAVEL FROM BROOKLYN TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBdB, Johnathan Viguers.

1:30 - 2:00 CALL WITH DM BUERY

\*YOU CALL HIM ON HIS CELL [REDACTED]

2:00 - 3:00 TPA AND PREP FOR MEETING WITH MARC PERRONE & STU APPLEBAUM

Location: Gracie Mansion

3:00 - 4:00 MEETING WITH MARC PERRONE & STU APPELBAUM

Location: Gracie Mansion

Staff Contact: Kayla Arslanian / Catherine Almonte

Telephone: [REDACTED] / [REDACTED]

4:00 - 5:00 MENTAL HEALTH ROLL-OUT BRIEFING WITH FLONYC & DM BUERY

Location: Gracie Mansion

Staff Contact: Kayla Arslanian / Catherine Almonte

Telephone: [REDACTED]

5:00 - 6:30 \$15 MINIMUM WAGE & PAID PARENTAL LEAVE DECISION MEMO

Location: Gracie Mansion

Staff Contact: Kayla Arslanian / Catherine Almonte

Telephone:



7:00 - 8:30

WEEKLY PLANNING MEETING

Location:

Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

None Scheduled

#### FLONYC SCHEDULE

9:05 - 9:30

VOTE

11:00 - 12:00

PREP FOR O MAGAZINE

12:00 - 12:30

PHONE INTERVIEW W/ KATIE ARNOLD-RATLIFF, O

MAGAZINE

1:00 - 4:00

WHITESPACE

4:00 - 5:00

MENTAL HEALTH ROLL-OUT BRIEFING WITH MBDB & DM BUERY

7:00 - 8:30

MBDB WEEKLY PLANNING MEETING

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Monday, November 02, 2015 6:42 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Tuesday, November 3, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, November 3, 2015

**WEATHER:** Hi of 72. Low of 53. Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Jonathan Viguers will meet you at the gym.  
-Election Day

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO 524 PARK AVENUE // DAILY COMMS CALL WITH MONICA  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers

9:30 - 10:30 REMARKS AT PARTNERSHIP OF FAITH MEETING  
Location: Christ Church NYC, 524 Park Avenue, New York, NY  
Site Contact: Mary Burns-Hoff  
Telephone: [REDACTED]  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Setup: Roundtable meeting  
Press: Closed

10:30 - 11:30 TRAVEL FROM 524 PARK AVENUE TO 1205 MANHATTAN AVENUE, BROOKLYN  
Travel Time: 1 Hr.  
Car: MBdB, Jonathan Viguers

10:30 - 11:00 OFF-TOPIC PREP - WHILE TRAVELING  
Call in # [REDACTED]  
Code: [REDACTED]  
Press Contact: Karen Hinton / Peter Kadushin  
Telephone: [REDACTED]

11:00 - 11:30 ON-TOPIC PREP - WHILE TRAVELING  
Call in # [REDACTED]  
Code: [REDACTED]



Press Contact: Wiley Norvell

Telephone: [REDACTED]

11:30 - 12:30 INDUSTRIAL POLICY ANNOUNCEMENT WITH MMV [INCLUDING OFF-TOPIC]

Location: Greenpoint Manufacturing & Design Center, 1205 Manhattan Avenue, Brooklyn, NY

11222

Staff Contact: Lindsay Greene

Telephone: [REDACTED]

Press Contact: Wiley Norvell

Telephone: [REDACTED]

Site Advance: Stefan Grybauskas

Telephone: [REDACTED]

Press: Open

12:30 - 1:00 TRAVEL FROM 1205 MANHATTAN AVENUE, BROOKLYN TO PARK SLOPE BRANCH PUBLIC LIBRARY, 431 6TH AVENUE BROOKLYN

Travel Time: 30 Mins.

Car: MBdB, Jonathan Viguers

12:30 – 1:00 DAILY COMMS CALL WITH ROSEMARY [WEEKEND CATCH UP]

1:00 - 1:15 VOTE

Location: Park Slope Branch Public Library, 431 6th Avenue Brooklyn

Press Contact: Natalie Grybauskas

Telephone: [REDACTED]

1:15 - 1:30 OTR - STOP BY JUNIOR'S TO CELEBRATE THEIR 65TH ANNIVERSARY [PRESENT PROC AND BUY A PIECE OF CHEESECAKE]

Location: 386 Flatbush Avenue Ext, Brooklyn

1:30 - 2:00 TRAVEL FROM BROOKLYN TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBdB, Johnathan Viguers.

1:30 – 2:00 CALL WITH DM BUERY

\*YOU CALL HIM ON HIS CELL [REDACTED]

2:00 - 3:00 TPA AND PREP FOR MEETING WITH MARC PERRONE & STU APPLEBAUM

Location: Gracie Mansion

3:00 - 4:00 MEETING WITH MARC PERRONE & STU APPELBAUM

Location: Gracie Mansion

Staff Contact: Kayla Arslanian / Catherine Almonte

Telephone: [REDACTED]

4:00 - 5:00 MENTAL HEALTH ROLL-OUT BRIEFING WITH FLONYC & DM BUERY

Location: Gracie Mansion

Staff Contact: Kayla Arslanian / Catherine Almonte

Telephone: [REDACTED]

5:00 - 6:30 \$15 MINIMUM WAGE & PAID PARENTAL LEAVE DECISION MEMO

Location: Gracie Mansion

Staff Contact: Kayla Arslanian / Catherine Almonte

Telephone:



7:00 - 8:30

WEEKLY PLANNING MEETING

Location:

Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

None Scheduled

#### FLONYC SCHEDULE

9:05 - 9:30

VOTE

11:00 - 12:00

PREP FOR O MAGAZINE

12:00 - 12:30

PHONE INTERVIEW W/ KATIE ARNOLD-RATLIFF, O

MAGAZINE

1:00 - 4:00

WHITESPACE

4:00 - 5:00

MENTAL HEALTH ROLL-OUT BRIEFING WITH MBDB & DM BUERY

7:00 - 8:30

MBDB WEEKLY PLANNING MEETING

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Tuesday, November 03, 2015 11:00 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - WEDNESDAY - NOVEMBER 04, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, November 4, 2015

**WEATHER:** Hi of 68. Low of 55. Sunny  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car : MBdB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL // DAILY COMMS CALL WITH ROSEMARY  
Travel Time: 30 Mins.  
Car : MBdB

9:30 - 10:00 WHITESPACE  
Location: City Hall, The Mayor's Office

10:00 - 10:30 REMARKS AT THE MOVA FLAG CEREMONY  
Location: City Hall, Plaza

10:30 - 11:00 PREP FOR BILL SIGNING  
Location: City Hall, The Mayor's Office

11:00 - 12:00 BILL SIGNING AND PUBLIC HEARING FOR INTROS – 210-A, 225-A, 154A, 712-A, 462-A, 644-A  
Location: Blue Room  
Staff Contact: Jon Paul Lupo  
Telephone: [REDACTED]  
Press Contact: Natalie Grybauskas  
Telephone: [REDACTED]  
Press: Open

12:00 - 12:20 MEETING WITH COUNCIL MEMBER ULRICH  
Location: City Hall, The Mayor's Office

12:20 - 12:30 OFF-TOPIC PREP RE-FRESHER  
Location: City Hall, The Mayor's Office

12:35 - 12:45 LIVE INTERVIEW ON THE JOHN GAMBLING SHOW  
970AM REGARDING BAIL REFORM FOR HIGH-RISK AND LOW-RISK OFFENDERS &

#### GETTING GUNS OFF THE STREETS

Location: Call In # [REDACTED]

#### 12:45 - 12:55 TAPED INTERVIEW ON THE JOHN CASTIMITIDIS SHOW

Location: Call in # [REDACTED]

#### 1:04 - 1:15 LIVE INTERVIEW WITH 880AM REGARDING JOB CREATION FROM NEW INDUSTRIAL POLICY

Location: Call In to Newsroom [REDACTED] - Producer is ( Lisa Tschernkowitsch = Lisa T ) and Anchor is Pat Farnack is the news anchor (female) - BACKUP # [REDACTED]

#### 1:22 - 1:30 LIVE INTERVIEW WITH 1010WINS REGARDING JOB CREATION FROM NEW INDUSTRIAL POLICY

Location: Call in [REDACTED] Anchor is LARRY KANTER.

#### 2:00 - 3:00 PRIVATE MEETING

Location: City Hall, The Mayor's Office

#### 3:00 - 4:00 (T) PRIVATE MEETING

Location: City Hall, The Mayor's Office

#### 4:00 - 5:00 PRIVATE MEETING

Location: City Hall, The Mayor's Office

#### 5:00 - 5:30 MEETING WITH MAYA WILEY

Location: City Hall, The Mayor's Office

#### 5:30 - 6:30 WEEKLY HOMELESS MEETING

Location: City Hall, The Blue Room

#### 7:00 - 7:30 TRAVEL FROM CITY HALL TO --

#### 7:30 - 9:00 DINNER WITH NICK HANAUER

#### 9:00 - 9:30 TRAVEL FROM DINNER TO GRACIE MANSION

Travel Time: 30 Mins.

Car : MBDB, FLONYC

#### CITY HALL STEPS PRESS CONFERENCES

12:00PM – Council Member Lanceman “Port Authority & Kuwait Airlines”

20 people

#### FLONYC SCHEDULE

9:30 - 12:30 WHITESPACE

1:00 - 1:45 MEETING WITH NYS ASSEMBLYMAN RICHARD N. GOTTFRIED

2:00 - 3:45 MAYOR'S FUND CALL TIME

3:45 - 4:30 MEETING WITH NYC COUNCILMAN ANDREW COHEN

4:30 - 5:15 NAMI SPEECH PREP

5:15 - 5:30 CALL WITH QUEENS BP MELINDA R. KATZ

7:30 - 9:00 DINNER WITH NICK HANAUER WITH MBD



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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, November 05, 2015 6:46 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, November 6, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, November 6, 2015

**WEATHER:** Hi of 75. Low of 61. Mostly cloudy  
**ATTIRE:** Business

11:00 - 11:30 TRAVEL FROM GRACIE MANSION TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBdB

11:30 - 1:30 WHITESPACE  
Location: City Hall, The Mayor's Office

1:30 - 2:00 PREP FOR OFF-TOPIC INTERVIEWS  
Location: City Hall, The Mayor's Office

2:00 - 2:30 OFF-TOPIC AVAIL  
Location: City Hall, The Blue Room  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Setup: Press conference set up.  
Podium: Yes  
Press: Open

2:30 - 4:00 HOMELESS VETERANS CALL TIME WITH GABRIELLE FIALKOFF  
Location: City Hall, The Mayor's Office

4:00 - 5:00 WEEKLY SCHEDULING REVIEW MEETING  
Location: City Hall, The Mayor's Office  
Call In # [REDACTED]

5:30 - 6:00 TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins  
Car: MBdB

6:00 - 6:30 PACK FOR THE WEEKEND

7:00 - 7:30 DEPART GRACIE MANSION TO BOSTON  
Car: MBdB, FLONYC

CITY HALL STEPS PRESS CONFERENCES  
2:00pm – Stations United “Rally for Justice” 100 people

#### FLONYC SCHEDULE

11:00 - 12:00      WORKOUT

1:30 - 5:00        WHITESPACE

4:00 - 5:00        MBDB WEEKLY SCHEDULING REVIEW  
CALL

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**From:** Caquias, Paula  
**Sent:** Friday, November 06, 2015 6:27 PM  
**To:** B; FLONYC  
**Subject:** MBDB MINI SCHEDULE - SATURDAY, NOVEMBER 7, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, November 7, 2015

**WEATHER:** Hi of 64. Low of 47. cloudy  
**ATTIRE:** Business  
**NOTE:** YOU have 30 mins. to change at the gym

10:00 - 10:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET // DAILY COMMS CALL WITH ROSEMARY  
Travel Time: 30 Mins.  
Car: MBdB

11:00 - 12:00 WORKOUT  
Location: 357 9th Street

12:30 - 1:00 TRAVEL FROM 357 9TH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB

CITY HALL STEPS PRESS CONFERENCES  
No events

FLONYC SCHEDULE  
8:30 - 9:30 AM WORKOUT



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**From:** Caquias, Paula  
**Sent:** Friday, November 06, 2015 6:33 PM  
**To:** B; FLONYC  
**Subject:** MBDB MINI SCHEDULE - SUNDAY, NOVEMBER 8, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Sunday, November 8, 2015**

**WEATHER:** Hi of 64. Low of 47. cloudy  
**ATTIRE:** Business  
**NOTE:** YOU have 30 mins. to change at the gym

10:00 - 10:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET // DAILY COMMS CALL WITH MONICA KLEIN  
Travel Time: 30 Mins.  
Car: MBdB

11:00 - 12:00 WORKOUT  
Location: 357 9th Street

12:30 - 1:00 TRAVEL FROM 357 9TH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB

7:00 - 9:00

CITY HALL STEPS PRESS CONFERENCES  
No events scheduled

**FLONYC SCHEDULE**

7:00 - 9:00

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**From:** Caquias, Paula  
**Sent:** Friday, November 06, 2015 6:51 PM  
**To:** B; FLONYC  
**Subject:** MBDB MINI SCHEDULE - MONDAY, NOVEMBER 9, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 9, 2015

**WEATHER:** Hi of 64. Low of 47. cloudy  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO CITY HALL//DAILY COMMS CALL WITH  
MONICA

9:30 - 10:30 PREP FOR CONGRESSIONAL DELEGATION MEETING  
Location: City Hall, The Mayor's Office

10:30 - 11:30 CONGRESSIONAL DELEGATION MEETING  
Location: City Hall, The COW  
Staff Contact: Max Sevilla  
Telephone: [REDACTED]

11:30 - 12:30 PRESS AVAIL WITH CONGRESSIONAL DELEGATION - INCLUDING OFF-TOPIC  
Location: City Hall, The Blue Room  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

12:30 - 1:30 WHITESPACE  
Location: City Hall, The Mayor's Office

1:30 - 2:00 MEETING WITH DEPUTY MAYOR SHORRIS  
Location: City Hall, The Mayor's Office

2:00 - 3:00 MEETING REGARDING HOTEL SPECIAL PERMITS  
Location: City Hall, The Mayor's Office

3:00 - 4:00 WEEKLY MEETING WITH POLICE COMMISSIONER  
Location: City Hall, The Blue Room

4:00 - 4:30 MEETING WITH JONATHAN ROSEN REGARDING OPEN SOCIETY

Location: City Hall, The Mayor's Office

4:30 - 5:00 MEETING WITH RACHEL LAUTER

Location: City Hall, The Mayor's Office

5:00 - 6:00 WHITESPACE

6:00 - 7:00 MEETING REGARDING SUPPORTIVE HOUSING

Location: City Hall, The Mayor's Office

#### CITY HALL STEPS PRESS CONFERENCES

12:00—Public Advocate Letitia James “Child Care” 40 people

#### FLONYC SCHEDULE

7:30 - 8:30 AM WORKOUT

10:30 - 2:00 PM WHITESPACE

2:00 - 2:15 PM CALL WITH STATEN ISLAND BP JAMES S. ODDO

2:30 - 2:45 PM CALL U.S. SENATOR CHARLES E. SCHUMER

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**From:** Caquias, Paula  
**Sent:** Friday, November 06, 2015 7:18 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MBDB MINI SCHEDULE - SATURDAY, NOVEMBER 7, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, November 7, 2015

**WEATHER:** Hi of 64. Low of 47. cloudy  
**ATTIRE:** Business  
**NOTE:** YOU have 30 mins. to change at the gym

10:00 - 10:30 CALL REGARDING NYCHA PERMANENT EXCLUSION POLICY  
Call in#: [REDACTED]  
Code: [REDACTED]

11:00 - 11:30 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET //DAILY COMMS CALL WITH ROSEMARY  
Travel Time: 30 Mins.  
Car: MBdB

12:00 - 1:00 WORKOUT  
Location: 357 9th Street

1:30 - 2:00 TRAVEL FROM 357 9TH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB

3:00 - 4:00 WEEKLY SCHEDULING REVIEW CALL  
Call In #: [REDACTED]  
Code: [REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No events

FLONYC SCHEDULE  
8:30 - 9:30 AM WORKOUT

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Monday, November 09, 2015 7:37 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, November 10, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Tuesday, November 9, 2015**

**WEATHER:** Hi of 61. Low of 52. Showers  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Kayla will meet YOU at Gracie with breakfast

**6:00 - 6:30** TRAVEL FROM GRACIE TO LIVINGSTON STREET BTWN ADAMS AND COURT STREET – BROOKLYN  
Travel Time: 30 Mins.  
Car: MBDB, Kayla

**6:30 - 7:00** REMARKS AT THE NATIONAL DAY OF ACTION FOR THE FIGHT FOR \$15  
Location: 82 Court Street, Brooklyn  
Staff Contact: Gabriel Schnake-Mahl  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

**7:00 - 7:30** TRAVEL FROM LIVINGSTON STREET BTWN ADAMS AND COURT STREET - BROOKLYN TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Amy Spitalnick

**7:30 - 8:30** WORKOUT  
Location: 357 9th Street

**9:00 - 9:30** TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Amy Spitalnick

**9:30 - 10:00** PREP FOR MEETING WITH MARK GALLOGLY  
Location: City Hall, The Mayor's Office  
Staff Contact: Gabrielle Fialkoff  
Telephone: [REDACTED]

**10:00 - 10:30** MEETING WITH MARK GALLOGLY OF CENTER BRIDGE  
Location: City Hall, The Mayor's Office  
Attendees: Mark Gallogly  
Staff Contact: Gabrielle Fialkoff

Telephone: [REDACTED]

10:30 - 11:00 MEETING WITH MARIAELENA DURAZO, VP OF UNITE HERE!  
Location: City Hall, The Mayor's Office

11:00 - 12:00 CALL TIME WITH GABRIELLE FIALKOFF  
Location: City Hall, The Mayor's Office

12:00 - 1:00 MEETING REGARDING SUPPORTIVE HOUSING  
Location: City Hall, The Blue Room  
Call In #: [REDACTED]  
Code: [REDACTED]

1:00 - 2:00 WHITESPACE  
Location: City Hall, The Mayor's Office

2:00 - 2:15 OFF-TOPIC PREP  
Location: City Hall, The Mayor's Office  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

2:13 - 2:25 LIVE RADIO INTERVIEW WITH WBLS, 107.5 - TOPICS: MINIMUM WAGE, HOMELESS ASSISTANCE,  
HEATING OIL CRACKDOWN  
Location: City Hall, The Mayor's Office  
Call In # ( at 2:13PM) , Cal [REDACTED] -- Producer: Cynthia Smith, [REDACTED]  
319-3410  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

2:28 - 2:37 LIVE INTERVIEW WITH NY1'S ANCHOR ROMA TORRE --TOPICS: MINIMUM WAGE, HOMELESS  
ASSISTANCE, HEATING OIL CRACKDOWN .  
Location: City Hall, The Mayor's Office  
Call In # (at 2:28pm) call [REDACTED] Producer: Michael Kurtz, [REDACTED]

2:40 - 2:50 TAPED INTERVIEW WITH WCBS REGARDING TOPICS:  
MINIMUM WAGE, HOMELESS ASSISTANCE, HEATING OIL CRACKDOWN TAPED INTERVIEW WITH WCBS  
REGARDING  
Location: City Hall, The Mayor's Office  
Call In #: Rich Lamb, Reporter, [REDACTED]

3:00 - 3:30 PREP FOR ROYALS WORLD SERIES BET  
Location: City Hall, The Mayor's Office

3:30 - 4:00 PREP FOR MEETING WITH MWBE DEVELOPERS  
Location: City Hall, The Mayor's Office

4:00 - 5:30 MEETING WITH MWBE DEVELOPERS  
Location: City Hall, The Blue Room

5:30 - 6:00 CALL WITH SECRETARY PEREZ  
Note: Secretary will call YOU on your cell

6:00 - 6:30 CHANGE INTO TUXEDO

Location: City Hall, The Mayor's Office

6:30 - 7:00 TRAVEL FROM CITY HALL TO THE WALDORF ASTORIA

Car: MBdB, Jonathan Viguers

Site Advance: Javon Coney

Telephone: [REDACTED]

7:00 - 9:30 ATTEND THE ALFRED E. SMITH MEMORIAL DINNER

Location: The Waldorf Astoria - JADE ROOM

Site Contact: Jonathan Viguers

Site Advance: Javon Coney

Telephone: [REDACTED]

9:30 - 9:50 TRAVEL FROM THE WALDORF ASTORIA TO GRACIE MANSION

Travel Time: 20 Mins.

Car: MBdB

#### CITY HALL STEPS PRESS CONFERENCES

9:00 Public Advocate James "Retirements" 30 people

10:00– Council Torres "Housing" 100 people

11:00 – Speaker Mark-Viverito "Veterans" 150 people

12:00– Council Member Cabrera "Rent Legislation" 50 people

1:00 – Council Member Palma "Disabilities Rights" 50 people

#### FLONYC SCHEDULE

8:00 - 9:30 ATTEND ROBIN HOOD FOUNDATION HEROES BREAKFAST

10:00 - 1:00 WHITESPACE

1:00 - 2:00 MBDB MEETING REGARDING SUPPORTIVE HOUSING

2:30 - 5:30 COMMUNICATIONS PREP

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**From:** Caquias, Paula  
**Sent:** Tuesday, November 10, 2015 6:59 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, November 11, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, November 11, 2015

**WEATHER:** Hi of 61. Low of 52. Showers  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

7:45 - 8:15 TRAVEL FROM GRACIE TO 14 EAST 28TH STREET BTW 5TH AVENUE & MADISON AVENUE  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers

8:15 - 9:15 MOSCPE MAYOR'S VETERAN'S DAY BREAKFAST  
Location: Prince George Ballroom, 14 East 28th Street  
Staff Contact: Carla Matero  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Podium: Yes  
Remarks: Prepared  
Press: Open

9:15 – 9:45 COMMUNICATION CALLS WITH ROSEMARY  
Location: Prince George Ballroom, Hold Room

10:00 - 11:00 VETERAN' DAY PRE-PARADE CEREMONY  
Location: Madison Square Park: at E.23rd Street between 5th & Madison Avenues  
Staff Contact: Charles Fall  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

11:15 - 12:30 VETERAN'S DAY PARADE  
Location: 5th Ave & 26th Street  
Staff Contact: Charles Fall  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney



Telephone: [REDACTED]

12:30 - 1:00 TRAVEL FROM 5TH AVENUE (NYC) TO 890 BROADWAY (NYC)

Travel Time: 30 Mins.

Car: MBdB, Jonathan Viguers

1:00 - 1:30 ROYALS WORLD SERIES BALLET BET

Location: American Ballet Theatre, 890 Broadway, 3rd Floor (btw 18th & 19th Street

Press Contact: Marti Adams

Telephone: [REDACTED]

1:30 - 2:00 CALL WITH DEPUTY MAYOR GLEN

Note: YOU call her on her cell - [REDACTED]

1:30 - 2:00 TRAVEL FROM 890 BROADWAY TO 357 9TH STREET

Travel Time: 30 Mins.

Car: MBDB

2:30 - 3:30 WORKOUT

Location: 357 9th Street

4:00 - 4:30 TRAVEL FROM 357 9TH STREET TO CITY HALL

Travel Time: 30 Mins

Car: MBDB

4:30 - 5:30 \$15 MINIMUM WAGE & PAID PARENTAL LEAVE DECISION MEMO

Location: City hall, The Blue Room

5:30 - 7:00 EDUCATION TOWN HALL PREP

Location: City Hall, The Blue Room

7:00 - 7:30 TRAVEL FROM CITY HALL TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBDB, Kayla Arslanian

7:30 - 9:00 WEEKLY PLANNING MEETING

Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

10:00 Success Academy "Education Equality" 30 people

11:00 New Yorkers for Vaccine "N.Y. 2015" 20 people

#### FLONYC SCHEDULE

8:30 - 11:30 COMMS PREP

12:00 - 6:00 WHITESPACE

7:30 - 9:00 MBDB WEEKLY PLANNING MEETING

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**From:** Caquias, Paula  
**Sent:** Wednesday, November 11, 2015 7:34 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, November 12, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, November 12, 2015

**WEATHER:** Hi of 60. Low of 50. Rain  
**ATTIRE:** Business  
**NOTES:** Jonathan Viguers will meet you at Gracie.

7:15 - 8:30 TRAVEL FROM GRACIE MANSION TO BEACH 116TH STREET AND ROCKAWAY BEACH BOULEVARD  
(BELLE HARBOR, QUEENS)

Travel Time: 1 Hr. 30 Mins.  
Car: MBDB, Jonathan Viguers

8:30 - 10:00 FLIGHT 587 MEMORIAL SERVICE  
Boulevard Location: Far Rockaway-Flight 587 Memorial Park – Beach 116th Street and Rockaway Beach  
(Belle Harbor, Queens)

Staff Contact: Carla Matero  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Podium: Yes  
Remarks: Prepared  
Press: Open

10:00 - 11:00 TRAVEL FROM FAR ROCKAWAY TO CITY HALL  
Travel Time: 1 Hrs.  
Car: MBDB, Jonathan Viguers

11:00 - 11:30 PHOTO SHOOT WITH FLONYC FOR NY TIMES MAGAZINE COVER  
Location: City Hall, Governors Room

11:00 - 11:30 FYI: TONY MEETING WITH DA DARCEL CLARKE

11:30 - 12:00 MEETING WITH MINDY AND JOHN PAUL REGARDING HORSES  
Location: City Hall, The Mayor's Office

11:30 - 12:00 WHITESPACE  
Location: City Hall, The Mayor's Office

12:00 - 1:00 WEEKLY HOMELESS MEETING  
Location: City Hall, The Blue Room

1:00 - 1:30      PREP FOR ASIAN AMERICAN FEDERATION MEETING  
Location:          City Hall, The Mayor's Office

1:30 - 2:30      MEETING WITH ASIAN AMERICAN FEDERATION  
Location:          City Hall, Blue Room  
Staff Contact:    Elana Leopold  
Telephone:       [REDACTED]  
Press:    Closed

2:30 - 3:00      WHITESPACE  
Location:          City Hall, The Mayor's Office

3:00 - 4:30      EDUCATION TOWN HALL PREP  
Location:          City Hall, The Blue Room

4:30 - 5:30      WHITESPACE  
Location:          City Hall, The Mayor's Office

5:30 - 6:30      TRAVEL FROM CH TO PS69, JACKSON HEIGHTS  
Travel Time:      1 Hr.  
Car:          MBDB

6:30 - 9:00      EDUCATION TOWN HALL WITH COUNCIL MEMBER DANNY DRUM  
Location:          PS69, 77-02 37th Ave, Jackson Heights, NY 11372  
Staff Contact:    Andrea Hagelgans  
Telephone:       [REDACTED]  
Press Contact:    Wiley Norvell  
Telephone:       [REDACTED]  
Site Advance:    Stefan Grybauskas  
Telephone:       [REDACTED]

8:30 - 9:00      TRAVEL FROM CH TO PS69, JACKSON HEIGHTS  
Travel Time:      30 Mins.  
Car:          MBDB

#### CITY HALL STEPS PRESS CONFERENCES

9:00      Council Member Miller "Commuter Rail Fees" 20 people  
10:00      Helicopter Jobs and Tourism "Helicopter Tourism" 25 people  
11:00      Parents for Quality Public Education "Public Schools" 50 people  
12:00      Council Member Rosenthal "Helicopter Noise" 100 people  
1:00      Public Advocate Letitia James "Snow Removal Legislation" 20 people

#### FLONYC SCHEDULE

10:30 - 11:00      MAKE-UP FOR TIMES MAGAZINE COVER  
11:00 - 12:00      PHOTO SHOOT WITH MBDB FOR TIMES  
12:00 - 12:45      LUNCH  
12:45 - 1:30      CORRESPONDENCE MEETING WITH EUNICE KO  
2:00 - 4:30      WHITESPACE  
4:30 - 4:45      CALL W/ U.S. CONGRESSWOMAN NYDIA M. VELÁZQUEZ  
5:00 - 6:30      WHITESPACE  
6:45 - 7:30      ATTEND THE WELLESLEY EFFECT – COCKTAIL & CONVERSATION  
7:50 - 10:00      ATTEND KICK-OFF FOR THE WOMEN'S ACTIVISM CENTENNIAL EVENT BY NYC DEPT. OF RECORDS



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**From:** Caquias, Paula  
**Sent:** Thursday, November 12, 2015 5:40 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, November 13, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, November 13, 2015**

**WEATHER:** Hi of 57. Low of 42. Partly cloudy/Wind  
**ATTIRE:** Business  
**NOTES:** Jonathan Viguers will meet you at Gracie with Breakfast.

**6:30 - 7:00** TRAVEL FROM GRACIE TO 48TH & 12TH AVENUE  
Travel Time: 30 Mins.  
Car: MBDB. Jonathan Viguers

**7:00 - 7:30** VISIT THE USS NEW YORK  
Location: 48th Street & 12th Avenue  
Attendees: Commissioner Sutton  
Note: Commissioner Sutton Cell # [REDACTED]

**7:30 - 8:00** TRAVEL FROM 48TH & 12TH TO 357 9TH STREET // DAILY COMMS CALL WITH ROSAMARY  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

**8:30 - 9:30** WORKOUT  
Location: 357 9th Street

**9:55 - 10:00** TRAVEL FROM 357 9<sup>TH</sup> STREET TO PARK SLOPE LIBRARY  
Travel Time: 30 Mins.  
Car: MBDB. Jonathan Viguers

**10:00 - 10:30** PREP FOR BRIAN LEHRER SHOW  
Location: Park Slope Public Library, 431 6th Avenue  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]  
Press Contact: Peter Kadushin  
Telephone: [REDACTED]

**10:30 - 11:00** CALL INTO THE BRIAN LEHRER SHOW  
Location: Park Slope Public Library, 431 6th Avenue

**11:00 - 11:30** NEWS WITH ROSEMARY  
Note: YOU call Rosemary

**11:30 - 1:00** CALL TIME  
Location: Bar Toto

1:00 - 2:00	MEETING WITH GABRIELLE FIALKOFF Location: Bar Toto
2:00 - 4:30	CALL TIME Location: Bar Toto
4:30 - 5:30	WEEKLY SCHEDULING CALL Location: City Hall, The Mayor's Office Call In # [REDACTED] Code #: [REDACTED]
5:30 - 7:00	MEETING WITH GERI PRADO Location: Bar Toto
7:00 - 7:30	TRAVEL FROM BROOKLYN TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB
7:30 - 9:30	[REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

TBD

#### FLONYC SCHEDULE

8:30 - 9:30 WORKOUT  
10:30 - 1:00 WHITESPACE  
1:00 - 1:30 MEETING WITH MAYA WILEY AND ROXANNE JOHN  
2:30 - 2:45 CALL WITH NYC PUBLIC ADVOCATE LETITIA A. "TISH" JAMES  
3:00 - 4:30 WHITESPACE  
4:30 - 5:30 MBDB WEEKLY SCHEDULING CALL  
6:30 - 7:45 REMARKS AT THE KOREAN COMMUNITY SERVICES OF NEW YORK 42ND ANNIVERSARY GALA

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Thursday, November 12, 2015 7:37 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Friday, November 13, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Friday, November 13, 2015**

**WEATHER:** Hi of 57. Low of 42. Partly cloudy/Wind  
**ATTIRE:** Business  
**NOTES:** Jonathan Viguers will meet you at Gracie with Breakfast.

**6:30 - 7:00** TRAVEL FROM GRACIE TO 48TH & 12TH AVENUE  
Travel Time: 30 Mins.  
Car: MBDB. Jonathan Viguers

**7:00 - 7:30** VISIT THE USS NEW YORK  
Location: 48th Street & 12th Avenue  
Attendees: Commissioner Sutton  
Note: Commissioner Sutton Cell # [REDACTED]

**7:30 - 8:00** TRAVEL FROM 48TH & 12TH TO 357 9TH STREET // DAILY COMMS CALL WITH ROSAMARY  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

**8:30 - 9:30** WORKOUT  
Location: 357 9th Street

**9:55 - 10:00** TRAVEL FROM 357 9<sup>TH</sup> STREET TO PARK SLOPE LIBRARY  
Travel Time: 30 Mins.  
Car: MBDB. Jonathan Viguers

**10:00 - 10:30** PREP FOR BRIAN LEHRER SHOW  
Location: Park Slope Public Library, 431 6th Avenue  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]  
Press Contact: Peter Kadushin  
Telephone: [REDACTED]

**10:30 - 11:00** CALL INTO THE BRIAN LEHRER SHOW  
Location: Park Slope Public Library, 431 6th Avenue

**11:00 - 11:30** NEWS WITH ROSEMARY  
Note: YOU call Rosemary

**11:30 - 1:00** CALL TIME  
Location: Bar Toto

1:00 - 2:00	MEETING WITH GABRIELLE FIALKOFF Location: Bar Toto
2:00 - 4:30	CALL TIME Location: Bar Toto
4:30 - 5:30	WEEKLY SCHEDULING CALL Location: City Hall, The Mayor's Office Call In # [REDACTED] Code #: [REDACTED]
5:30 - 7:00	MEETING WITH GERI PRADO Location: Bar Toto
7:00 - 7:30	TRAVEL FROM BROOKLYN TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB
7:30 - 9:30	[REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

10am – [Stop Mass Incarceration Network “Justice For John Collado”](#) 20 people

#### FLONYC SCHEDULE

8:30 - 9:30 WORKOUT  
10:30 - 1:00 WHITESPACE  
1:00 - 1:30 MEETING WITH MAYA WILEY AND ROXANNE JOHN  
2:30 - 2:45 CALL WITH NYC PUBLIC ADVOCATE LETITIA A. "TISH" JAMES  
3:00 - 4:30 WHITESPACE  
4:30 - 5:30 MBDB WEEKLY SCHEDULING CALL  
6:30 - 7:45 REMARKS AT THE KOREAN COMMUNITY SERVICES OF NEW YORK 42ND ANNIVERSARY GALA



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**From:** Caquias, Paula  
**Sent:** Friday, November 13, 2015 6:34 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, November 14, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, November 14, 2015**

**WEATHER:** Hi of 49. Low of 40. Partly Cloudy/Wind  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

8:00 - 8:30 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

9:00 - 10:00 WORKOUT  
Location: 357 9th Street

10:30 - 11:00 TRAVEL FROM 357 9TH STREET TO GRACIE MANSION//COMMS CALL WITH ROSEMARY  
Travel Time: 30 Mins.  
Car: MBdB, FLONYC

11:00 - 12:00 WEEKLY SCHEDULING CALL  
Call in # [REDACTED]  
Code: [REDACTED]

1:00 - 1:30 CALL WITH SEC. JOHNSON  
Note: Sec. will call YOU on your cell

9:00 - 11:00 WATCH DEMOCRATIC PRESIDENTIAL DEBATE  
Location: Gracie Mansion

**CITY HALL STEPS PRESS CONFERENCES**

12:00 Council Member Cornegy "Jack & Jill (Education)"  
25 people

**FLONYC SCHEDULE**

8:30 - 9:00 BREAKFAST  
11:00 - 12:15 WHITESPACE  
12:45 - 1:30 WELCOMING REMARKS AT THE 125TH ANNIVERSARY OF THE NEW YORK WELLESLEY CLUB  
2:00 - 2:30 (T) ATTEND UFT MANHATTAN PARENT  
2:30 - 3:00 (T) DEPART 52 BROADWAY EN ROUTE GRACIE MANSION

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**From:** Caquias, Paula  
**Sent:** Friday, November 13, 2015 7:01 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, November 15, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, November 15, 2015**

**WEATHER:** Hi of 57. Low of 42. Partly cloudy/Wind  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

9:00 - 9:30 TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBdB

10:00 - 11:00 WORKOUT  
Location: 357 9th Street

11:30 - 12:00 TRAVEL FROM 357 9TH STREET TO CITY HALL PARK//DAILY COMMS CALL WITH MONICA  
Travel Time: 30 Mins  
Car: MBdB, Jonathan Viguers

12:20 - 1:00 REMARKS AT WORLD DAY OF REMEMBRANCE FOR THE VICTIMS OF TRAFFIC VIOLENCE  
Location: City Hall Park  
Attendees: -Public Advocate Tish James  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Marti Adams  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

1:00 - 1:30 TRAVEL FROM CITY HALL PARK TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBdB, Jonathan Viguers

1:30 - 2:30 UBER STRATEGY MEETING  
Location: Gracie Mansion

2:30 - 2:45 TRAVEL FROM GRACIE TO 237 EAST 116TH STREET  
Travel Time: 15 Mins.  
Car: MBdB

2:45 - 4:00 LUNCH WITH SPEAKER MELISSA MARK VIVERITO  
Location: Nocciola, 237 East 116th Street btwn 2nd and 3rd Avenue

4:00 - 4:30 TRAVEL FROM 237 EAST 116TH STREET TO GRACIE MANSION

Travel Time: 30 Mins

Car: MBDB

4:30 - 5:30 CALL REGARDING OTDA (OFFICE OF TEMPORARY AND DISABILITY ASSISTANCE) DENIAL OF REQUEST TO AMEND HRA'S RENTAL ASSISTANCE PLAN

Call In #

Code#:

5:30 - 6:00 CALL WITH CARL WEISBROD

Notes: YOU call Carl on his cell

6:00 - 6:30 CALL WITH STEVE BANKS

Call in #:

Code #:

7:00 - 9:00

#### CITY HALL STEPS PRESS CONFERENCES

11:00 NYS Attorney General Schneiderman "Supreme Court Case"  
100 people

#### FLONYC SCHEDULE

7:00 - 9:00

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**From:** Caquias, Paula  
**Sent:** Friday, November 13, 2015 7:16 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, November 16, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 16, 2015**

**WEATHER:** Hi of 64. Low of 48. Sunny  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 WORKOUT  
Location: 357 9th Street

9:00 - 9:30 TRAVEL FROM 357 9TH STREET TO 320 EAST 43RD STREET NYC // DAILY COMMS CALL WITH  
MONICA  
Travel Time: 30 mins.  
Car: MBdB

10:00 - 11:00 REMARKS AT THE FORD FOUNDATION'S CONNECTHOME BROADBAND INITIATIVE ROUNDTABLE  
Location: Ford Foundation, 320 East 43rd Street East River Room  
Staff Contact: Max Sevilla  
Telephone: [REDACTED]

11:00 - 12:00 TRAVEL FROM 320 EAST 43RD STREET TO FLUSHING MEADOWS PARK  
Travel Time: 1 Hr.  
Car: MBdB

11:00 - 11:30 OFF-TOPIC PREP CALL  
Location: YOU 3 way Call Karen and Peter  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

11:30 - 12:00 PREP CALL FOR FLUSHING MEADOWS ANNOUNCEMENT  
Location: Call In # [REDACTED]

12:00 - 1:00 FLUSHING MEADOWS ANNOUNCEMENT WITH COUNCIL MEMBER JULISSA FERERRAS - INCLUDING OFF-  
TOPIC

1:00 - 1:30 TRAVEL FROM FLUSHING MEADOWS PARK TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

1:30 - 2:30	WHITESPACE Location: City Hall, The Mayor's Office
2:30 - 3:30	MEETING REGARDING SCHOOL CLEANING INITIATIVE Location: City Hall, The Blue Room
3:30 - 4:00	FOLLOW-UP ON PARENTAL LEAVE BRIEFING Location: City Hall, The Blue Room
4:00 - 5:30	WHITESPACE Location: City Hall, The Mayor's Office
5:30 - 6:00	(T) ATTEND PORTRAIT UNVEILING OF FORMER SPEAKER GIFFORD MILLER Location: Member's Lounge
6:00 - 6:30	WHITESPACE Location: City Hall, The Mayor's Office
6:30 - 7:00	TRAVEL FROM CITY HALL TO THE MET, 1000 FIFTH AVENUE (AT 82ND STREET) Travel Time: 30 Mins Car: MBdB
7:00 - 8:00 SUIT/BLACK TIE)	REMARKS AT THE 20TH ANNUAL MET MUSEUM REAL ESTATE COUNCIL BENEFIT DINNER (DARK Location: The Met, 1000 Fifth Avenue (at 82nd Street), New York, NY 10028
8:00 - 8:15	TRAVEL FROM 82ND STREET TO GRACIE MANSION Travel Time: 15 Mins. Car: MBDB
8:15 - 10:15	DINNER WITH FLONYC Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

9:00 NY/NY 4 Campaign "Support of Housing"  
50 people

#### FLONYC SCHEDULE

11:00 - 12:00 PREP WITH DR. RAJU AND DR. BELKIN ON MATERNAL DEPRESSION (GM)  
12:00 - 3:00 WHITESPACE (GM)  
3:00 - 3:15 CALL WITH DINA POWELL

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**From:** Salazar-Rodriguez, Prisca  
**Sent:** Sunday, November 15, 2015 8:01 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - MONDAY, NOVEMBER 16, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 16, 2015

**WEATHER:** Hi of 57. Low of 42. Partly cloudy/Wind  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-YOU should wear a dark suit and dark tie  
Met Event is Black Tie

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 10:00 AM TRAVEL FROM 357 9TH STREET TO 320 EAST 43RD STREET NYC // DAILY COMMS CALL WITH  
MONICA KLEIN  
Car: MBDB, Jonathan Viguers

10:00 - 10:30 AM REMARKS AT THE FORD FOUNDATION'S CONNECTHOME BROADBAND INITIATIVE  
ROUNDTABLE  
Location: Ford Foundation, 320 East 43rd Street East River Room  
Site Contact: Cynthia J. Torres  
Telephone: [REDACTED]  
Staff Contact: Max Sevillea  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

10:30 - 11:30 AM TRAVEL FROM 320 EAST 43RD STREET TO FLUSHING MEADOWS PARK  
Location: Parking Lot of Queens Museum, New York City Building, Flushing Meadows  
Corona Park, Queens, NY 11368  
Travel Time: 1 Hr.  
Car: MBdB, Jonathan Viguers

10:30 - 11:00 AM OFF-TOPIC PREP CALL  
Location: YOU 3 way Call Karen and Peter  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

11:00 - 11:30 AM      PREP CALL FOR FLUSHING MEADOWS ANNOUNCEMENT  
Call In # [REDACTED] - Code: [REDACTED]

11:30 - 1:30 PM      FLUSHING MEADOWS ANNOUNCEMENT WITH COUNCIL MEMBER JULISSA FERERRAS  
INCLUDING OFF-TOPIC

Corona Park, Queens, NY 11368

Location:      Parking Lot, Queens Museum, New York City Building, Flushing Meadows

Press Contact: Monica Klein

Telephone: [REDACTED]

Site Advance: Stefan Grybauskas

Telephone: [REDACTED]

1:30 - 2:00 PM      TRAVEL FROM FLUSHING MEADOWS PARK TO RANDALL'S ISLAND

Travel Time:    30 Mins.

Car:              MBdB, Jonathan Viguers

1:30 - 2:00 PM      PREP CALL FOR NYPD ROLL-CALL EVENT

Call In # [REDACTED]    Code: [REDACTED]

2:00 - 3:30 PM      NYPD ROLL-CALL EVENT WITH PC (INCLUDING ON-TOPIC PUBLIC SAFETY GAGGLE)

Location:      Randall's Island

Site Contact:    Avi Fink

Staff Contact:   Marti Adams Baker

Telephone: [REDACTED]

Site Advance:   Javon Coney

Telephone: [REDACTED]

3:30 - 4:00 PM      TRAVEL FROM RANDALL'S ISLAND TO CITY HALL

Travel Time:    30 Mins

Car:              MBDB, Jonathan Viguers

4:00 - 5:00 PM      WHITESPACE

Location:      City Hall, The Mayor's Office

5:00 - 6:00 PM      MEETING REGARDING SCHOOL CLEANING INITIATIVE

Location:      City Hall, The Blue Room

6:00 - 6:30 PM      WHITESPACE

Location:      City Hall, The Mayor's Office

6:30 - 7:15 PM      TRAVEL FROM CITY HALL TO THE MET, 1000 FIFTH AVENUE (AT 82ND STREET)

Travel Time:    30 Mins

Car:      MBdB, Jonathan Viguers

7:15 - 8:15 PM      REMARKS AT THE 20TH ANNUAL MET MUSEUM REAL ESTATE COUNCIL BENEFIT DINNER

Location:      The Met, 1000 Fifth Avenue (at 82nd Street), New York, NY 10028

Site Contact:    Tom Schuler, Chief Government Affairs Officer, Metropolitan Museum

Telephone: [REDACTED]

Site Advance:   Stefan Grybauskas

Telephone: [REDACTED]

8:15 - 8:25 PM      TRAVEL FROM 82ND STREET TO GRACIE MANSION

Travel Time:    15 Mins.

Car: MBDB, Jonathan Viguers


8:25 PM



Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
9:00 AM NY/NY 4 Campaign “Support of Housing”  
50 people

FLONYC  
SCHEDULE

11:00 - 12:00 PM	PREP WITH DR. RAJU AND DR. BELKIN ON
DEPRESSION (GM)	
12:30 - 3:00 PM	WHITESPACE
3:00 - 3:15 PM	CALL WITH DINA POWELL
3:30 - 7:00 PM	WHITESPACE
8:15 - 10:15 PM	

MATERNAL



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**From:** Caquias, Paula  
**Sent:** Tuesday, November 17, 2015 7:20 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, November 18, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, November 18, 2015**

**WEATHER:** Hi of 58 Low of 54. Mostly Cloudy  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

**6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET**

Travel Time: 30 Mins.  
Car: MBDB

**7:30 - 8:30 AM WORKOUT**

Location: 357 9th Street

**9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL // DAILY COMMS CALL WITH ROSEMARY**

Travel Time: 30 Mins.  
Car: MBDB

**10:00 - 11:00 AM PREP**

Location: City Hall, The Blue Room

**11:00 - 11:30 AM TRAVEL FROM CITY HALL 255 WEST 43 rd STREETS**

Travel Time: 30 Mins  
Car: MBDB, FLONYC, Catherine Almonte

**11:30 - 1:00 PM PRESS AVAIL**

Location: The Times Square, 255 West 43rd Street, NYC, Lobby  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Setup: Press conference set up  
Podium: Yes  
Remarks: Prepared  
Press: Open

**1:00 - 1:15 PM TRAVEL FROM 43RD STREET TO CNN STUDIO'S**

Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

1:30 - 2:00 PM (T) IN-STUDIO INTERVIEW WITH CNN  
Location: CNN Studios - Time Warner Center, West 58th between 8th and 9th Avenue

2:00 - 2:30 PM TRAVEL FROM CNN TO CITY HALL  
Car: MBDB, Catherine Almonte

2:30 - 3:30 PM AFFORDABLE HOUSING BRIEFING  
Location: City Hall, The Blue Room

3:30 - 4:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

4:00 - 5:00 PM UBER STRATEGY MEETING  
Location: City Hall, The Blue Room

5:00 - 6:00 PM WEEKLY HOMELESS MEETING  
Location: City Hall, The Blue Room

6:00 - 6:30 PM MEETING WITH ANDREA AND PHIL  
Location: City Hall, The Mayor's Office

6:30 - 7:00 PM TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte, Jonathan Viguers

7:00 - 9:00 PM DINNER WITH NYC COUNCIL MEMBERS  
Location: Gracie Mansion  
Staff Contact: Veronica Lake  
Telephone: [REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

Wednesday, November 18

11:00 am – United Neighbor House “Adult Literacy” 150 people

12:00 pm – Council Member Ferreras “Brooklyn Libraries Announcement” 50 people

#### FLONYC SCHEDULE

9:30 - 9:45 AM UPDATE CITY COUNCIL LEADERSHIP ON ROADMAP INITIATIVES

10:00 - 11:00 AM PREP

10:35 - 10:50 AM PHONE INTERVIEW WITH BRIAN LEHRER, WNYC

11:30 - 1:00 PM PRESS AVAIL

2:00 - 2:30 PM PREP FOR FUNDERS CALL

2:30 - 3:00 PM CONFERENCE CALL WITH MAYOR'S FUND FUNDERS

3:30 - 4:00 PM MEETING WITH JILL BOWEN

4:00 - 6:30 PM WHITESPACE

7:00 - 9:00 PM ATTEND NYC COUNCIL MEMBERS DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Wednesday, November 18, 2015 6:39 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, November 19, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, November 19, 2015**

**WEATHER:** Hi of 64 Low of 54. Rain/Wind  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL // DAILY COMMS CALL WITH ROSEMARY  
Travel Time: 30 Mins.  
Car: MBDB

9:45 - 10:30 AM WHITESPACE  
Location: City Hall, The Mayor's Office

10:30 - 11:00 AM AFFORDABLE HOUSING BRIEFING  
Location: City Hall, The Blue Room

11:00 - 11:15 AM CALL WITH CONGRESSWOMAN TULSI GABBARD  
Location: She will call YOU on your cell

11:30 - 12:00 PM MEETING WITH DEPUTY MAYOR SHORRIS  
Location: City Hall, The Mayor's Office

12:00 - 1:00 PM \$15 MINIMUM WAGE BRIEFING  
Location: City Hall, The Governor's Room

1:00 - 1:30 PM HEROES OF THE WEEK CEREMONY WITH DEPARTMENT OF CORRECTIONS AND FDNY  
Location: City Hall, The Blue Room

Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]

1:30 - 2:00 PM WHITESPACE

Location: City Hall, The Mayor's Office

2:00 - 3:00 PM

STATE OF THE CITY BRIEFING

Location: City Hall, The Blue Room

3:00 - 4:00 PM

MEETING WITH ROBERT TROELLER

Location: City Hall, The Mayor's Office

4:00 - 5:00 PM

WEEKLY MEETING WITH THE POLICE COMMISSIONER

Location: City Hall, The Blue Room

5:00 - 5:30 PM

WHITESPACE

Location: City Hall, The Mayor's Office

5:30 - 5:45 PM

CALL WITH DEP COMMISSIONER EMILY LLOYD REGARDING ASBESTOS AT CO-OP CITY

Location: YOU Call her on her cell at [REDACTED]

6:00 - 7:00 PM

REMARKS AT PUERTO RICAN HERITAGE CELEBRATION CO-HOSTED WITH SPEAKER MMV

Location: City Hall, Council Chambers

Staff Contact: Veronica Lake

Telephone: [REDACTED]

7:00 - 7:30 PM

TRAVEL FROM CITY HALL TO 49 WEST 49TH STREET, NEW YORK

Travel Time: 30 Mins.

Car: MBDB, Jonathan Viguers

7:30 - 8:00 PM

IN STUDIO INTERVIEW ON HARBALL WITH CHRIS MATTHEWS

Location: NBC Studio, 49 West 49th Street, New York NY 10112

8:00 - 8:30 PM

TRAVEL FROM NBC TO GRACIE MANSION

Travel Time: 30 Mins.

Car : MBDB

#### CITY HALL STEPS PRESS CONFERENCES

11:00 AM – Make The Road N.Y. “Municipal I.D.’s” 30 people

12:00 PM – Student Faculty Coalition Against Oppression “Verbal Attacks on Students Faculty” 40 people

#### FLONYC SCHEDULE

9:30 - 10:30 AM PRIVATE APPOINTMENT

11:20 - 11:30 AM LIVE PHONE INTERVIEW WITH PAT FARNACK, WCBS NEWSRADIO 880

11:30 - 11:45 AM PHONE INTERVIEW WITH MASHABLE

12:00 - 5:00 PM WHITESPACE

6:00 - 7:00 PM (T) ATTEND COUNCIL PUERTO RICAN RECEPTION WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Thursday, November 19, 2015 6:10 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, November 20, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, November 20, 2015**

**WEATHER:** Hi of 56 Low of 41. Sunny  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

6:30 - 7:00 AM NEWS CATCH UP WITH ROSEMARY  
Notes: YOU call Rosemary

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 10:00 AM TRAVEL FROM 357 9TH STREET TO JOYCE KILMER PARK, 161ST STREET & THE GRAND CONCOURSE, THE BRONX  
Travel Time: 1 Hr.  
Car: MBDB, Jonathan Viguers

9:00 - 9:30 AM CALL IN INTERVIEW WITH WOR 710 AM  
Call in #: [REDACTED]  
Notes: Interview with Len Berman and Todd Schnitt on WOR 710 AM

10:00 - 11:00 AM PLANT THE MILLIONTH TREE WITH MIKE BLOOMBERG & BETTE MIDLER  
Location: Joyce Kilmer Park, 161st Street & The Grand Concourse, The Bronx  
Site Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

11:00 - 12:00 PM TRAVEL FROM THE BRONX TO BAR TOTO  
Location: 411 11th Street, Brooklyn  
Travel Time: 1 Hr.  
Car: MBDB, Jonathan Viguers

11:00 - 11:30 AM NEWS WITH ROSEMARY

12:00 - 5:30 PM CALL TIME

Location: Bar Toto

5:30 - 6:30 PM MEETING WITH EMMA & NATHAN  
Location: Bar Toto

6:30 - 7:00 PM TRAVEL FROM BAR TOTO TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

7:00 - 9:00 PM



#### CITY HALL STEPS PRESS CONFERENCES

12:00 PM NY Immigration Coalition "6th Circuit District"  
50 people

4:00 PM Council Member Johnson "Transgender Day of Remembrance Vigil"  
50 people

#### FLONYC SCHEDULE

9:15 - 11:00 AM WHITESPACE

11:30 - 12:00 PM VISIT THE SCHERMERHORN WITH NYS ASSEMBLYMAN ANDREW HEVESI

1:00 - 1:15 PM ON-CAMERA INTERVIEW WITH MELISSA RUSSO

1:30 - 3:00 PM PREP FOR MONDAY

3:00 - 6:00 PM WHITESPACE

7:00 - 9:00 PM



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**From:** Caquias, Paula  
**Sent:** Friday, November 20, 2015 7:29 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, November 21, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, November 21, 2015**

**WEATHER:** Hi of 53 Low of 48. Sunny  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:45 - 7:15 AM TRAVEL FROM GRACIE MANSION TO [REDACTED]  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:16 - 7:16 AM PICK UP [REDACTED]  
Location: [REDACTED]

7:30 - 8:00 AM TRAVEL FROM [REDACTED] TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC, [REDACTED]

9:00 - 9:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Car: MBDB

10:00 - 11:00 AM WORKOUT  
Location: 357 9th Street

11:30 - 12:00 PM TRAVEL FROM 357 9TH STREET TO GRACIE MANSION // DAILY COMMS CALL WITH ROSEMARY  
BOEGLIN  
Travel Time: 30 Mins.  
Car: MBDB

12:00 - 1:00 PM WEEKLY SCHEDULING CALL  
Call in #: [REDACTED]  
Code: [REDACTED]

1:00 - 3:00 PM MEETING WITH GERI  
Location: Gracie Mansion

3:00 - 4:00 PM TPA STRATEGY MEETING  
Location: Gracie Mansion

4:00 - 5:30 PM ANNOUNCEMENT PREP  
Location: Gracie Mansion

5:30 - 6:00 PM	(T) TRAVEL FROM GRACIE MANSION TO BARLEYCORN Travel Time: 30 Mins. Car: MBDB, Kayla Arslanian
6:00 - 6:30 PM	(T) STOP BY EVENT FOR DAVID CARDENAS AND FAMILY Location: Barleycorn, 23 Park Place, NYC
6:30 - 7:00 PM	(T) TRAVEL FROM BARLEYCORN TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Kayla Arslanian
7:00 - 7:30 PM	(T) MEETING WITH KERRY KENNEDY Location: Gracie Mansion
8:00 - 9:30 PM	DINNER WITH DAVID AXELROD Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

#### FLONYC SCHEDULE

7:15 - 7:30 AM	
12:00 - 1:00 PM	MBDB WEEKLY SCHEDULING CALL
1:00 - 4:00 PM	WHITESPACE
4:00 - 5:30 PM	PREP



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**From:** Caquias, Paula  
**Sent:** Friday, November 20, 2015 7:44 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, November 22, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, November 22, 2015

**WEATHER:** Hi of 52 Low of 37. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

7:15 - 7:30 AM TRAVEL FROM GRACIE MANSION TO BOWERY & KENMARE  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers

7:30 - 10:00 AM ATTEND THE MULTI-AGENCY ACTIVE SHOOTER EXERCISE WITH SEC. JOHNSON, PC, AND NIGRO  
FOLLOWED BY PRESS AVAIL

Location: Bowery Street Subway Station at Kenmare  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

10:30 - 11:30 AM TRAVEL FROM BOWERY & KENMARE TO 85 E 165TH STREET, BRONX  
Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

11:30 - 12:00 PM REMARKS AT CHURCH OF GOD OF PROPHECY WITH COUNCIL MEMBER VANESSA GIBSON  
Location: 85 E 165th St, Bronx  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:00 - 1:00 PM TRAVEL FROM THE BRONX TO 357 9TH STREET  
Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

12:30 - 12:45 PM CALL WITH GAIL BADILLO  
Note: YOU call her at [REDACTED]

2:00 - 3:00 PM WORKOUT  
Location: 357 9th Street

4:00 - 4:30 PM TRAVEL FROM 357 9TH STREET TO [REDACTED] // DAILY COMMS CALL WITH MONICA KLEIN  
Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

4:30 - 5:00 PM [REDACTED]

5:00 - 5:30 PM TRAVEL FROM [REDACTED] PLACE TO GRACIE MANSION  
Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

7:00 - 9:00 PM [REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

7:00 - 9:00 PM [REDACTED]

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**From:** Caquias, Paula  
**Sent:** Friday, November 20, 2015 7:50 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, November 23, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 23, 2015**

**WEATHER:** Hi of 46 Low of 34. Sunny  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street  
Travel Time: 30 Mins.  
Car: MBDB

9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

10:00 - 11:00 AM ANNOUNCEMENT PREP  
Location: City Hall, The Blue Room

11:00 - 12:00 PM TRAVEL FROM CITY HALL TO 54TH AVENUE AND 2ND STREET, QUEEN  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

12:00 - 1:00 PM REMARKS AT GROUNDBREAKING OF HUNTERS POINT SOUTH - PHASE II (REMARKS, NO Q&A)  
Location: 54th Avenue and 2nd Street, Queens - NOTE: Enter construction site through Gate across from 55-01 2nd Street  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]

1:00 - 2:00 PM TRAVEL FROM QUEENS TO HUNTER COLLEGE  
Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

2:00 - 3:30 PM ANNOUNCEMENT (INCLUDING OFF-TOPIC)  
Location: Hunter College

3:30 - 4:00 PM TRAVEL FROM HUNTER COLLEGE TO CITY HALL  
Travel Time: 1 Hr.

Car: MBDB, Catherine Almonte

4:00 - 5:00 PM MEETING WITH TOM, PHIL, TONY, EMMA, AND DOM  
Location: City Hall, The Mayor's Office

5:00 - 6:00 PM MEETING WITH RACHEL LAUTER, TONY, AND TOM  
Location: City Hall, The Mayor's Office

6:00 - 7:00 PM (T) MEETING WITH GREG BISHOP  
Location: City Hall, The Mayor's Office

7:00 - 7:30 PM TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

7:30 - 8:30 PM MEETING WITH POLICE COMMISSIONER  
Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

11:00AM Sierra Club "Climate Change" 50 people

12:00PM Council Member Rodriguez "Food Service Workers Legislation" 50 people

#### FLONYC SCHEDULE

2:00 - 3:30 PM HOLD FOR EVENT

3:30 - 5:00 PM HOLD FOR INTERVIEWS

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**From:** Caquias, Paula  
**Sent:** Sunday, November 22, 2015 7:29 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, November 23, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 23, 2015

**WEATHER:** Hi of 46 Low of 34. Sunny  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street  
Travel Time: 30 Mins.  
Car: MBDB

9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

10:00 - 11:00 AM ANNOUNCEMENT PREP  
Location: City Hall, The Blue Room

11:00 - 12:00 PM TRAVEL FROM CITY HALL TO 54TH AVENUE AND 2ND STREET, QUEEN  
Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

12:00 - 1:00 PM REMARKS AT GROUNDBREAKING OF HUNTERS POINT SOUTH - PHASE II (REMARKS, NO Q&A)  
Location: 54th Avenue and 2nd Street, Queens - NOTE: Enter construction site through Gate across from 55-01 2nd Street

Site Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

Setup: Event is a press conference at podium featuring elected and community leaders, with a seated crowd of community members, followed by a shovel in ground photo op.

Podium: Yes  
Remarks: Prepared  
Press: Open

1:00 - 2:00 PM TRAVEL FROM QUEENS TO CUNY HUNTER COLLEGE, 2180 3RD AVENUE

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

2:00 - 3:30 PM ANNOUNCEMENT (INCLUDING OFF-TOPIC)

Location: CUNY Hunter College, 2180 3rd Avenue

Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

3:30 - 4:00 PM TRAVEL FROM HUNTER COLLEGE TO CITY HALL

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

4:00 - 5:00 PM MEETING WITH TOM, PHIL, TONY, EMMA, AND DOM

Location: City Hall, The Mayor's Office

5:00 - 6:00 PM MEETING WITH RACHEL LAUTER, TONY, AND TOM

Location: City Hall, The Mayor's Office

6:00 - 7:00 PM MEETING WITH GREG BISHOP

Location: City Hall, The Mayor's Office

7:00 - 7:30 PM TRAVEL FROM CITY HALL TO GRACIE MANSION

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

7:30 - 8:30 PM MEETING WITH POLICE COMMISSIONER

Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

11:00AM Sierra Club "Climate Change" 50 people

12:00PM Council Member Rodriguez "Food Service Workers Legislation" 50 people

#### FLONYC SCHEDULE

9:30 - 10:00 AM WHITESPACE

10:00 - 11:00 AM ANNOUNCEMENT PREP WITH MBDB

11:30 - 12:30 PM WHITESPACE

2:00 - 3:00 PM ANNOUNCEMENT

3:00 - 4:30 PM HOLD FOR INTERVIEWS

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**From:** Caquias, Paula  
**Sent:** Monday, November 23, 2015 6:35 PM  
**Subject:** MINI SCHEDULE - Tuesday, November 24, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, November 24, 2015

**WEATHER:** Hi of 50 Low of 38. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Jonathan will meet you at Gracie Mansion

6:15 - 6:35 AM AND 9TH AVE	TRAVEL FROM GRACIE MANSION TO 1 TIME WARNER CENTER, 58TH STREET BETWEEN 8TH AND 9TH AVE  Travel Time: 20 Mins. Car: MBDB, FLONYC, Jonathan Viguers
6:35 - 7:15 AM  9th Ave	LIVE CNN INTERVIEW WITH FLONYC REGARDING MENTAL HEALTH Location: CNN (Columbus Circle), 1 Time Warner Center, 58th Street between 8th and 9th Ave  Staff Contact: Marti Adams Baker Telephone: [REDACTED]
7:15 - 7:45 AM	TRAVEL FROM TIME WARNER CENTER TO 11 WEST 42ND STREET Travel Time: 30 Mins Car: MBDB, FLONYC, Jonathan Viguers
7:45 - 8:20 AM	TAPED NPR INTERVIEW WITH FLONYC Location: 11 West 42nd Street, 19th Floor, NYC Staff Contact: Marti Adams Baker Telephone: [REDACTED]
8:30 - 9:00 AM	NEWS WITH MONICA KLEIN Note: YOU call Monica
8:30 - 9:00 AM	TRAVEL FROM 11 WEST 42ND STREET TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
9:30 - 10:30 AM	WORKOUT Location: 357 9th Street
11:00 - 11:30 AM	TRAVEL FROM 357 9TH STREET TO 795 LEXINGTON AVENUE Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers

11:30 - 12:30 PM EVENT (NO Q&A)	<p>DISTRIBUTE FOOD WITH JOEL BERG OF NYC COALITION AGAINST HUNGER'S ANNUAL PRESS</p> <p>Location: St. John's Bread &amp; Life, 795 Lexington Avenue, Brooklyn</p> <p>Site Contact: Dan Gross</p> <p>Telephone: [REDACTED]</p> <p>Press Contact: Ishanee Parikh</p> <p>Telephone: [REDACTED]</p> <p>Site Advance: Javon Coney</p> <p>Telephone: [REDACTED]</p>
12:30 - 1:30 PM	<p>TRAVEL FROM 795 LEXINGTON AVENUE, BROOKLYN TO GRACIE MANSION</p> <p>Travel Time: 30 Mins.</p> <p>Car: MBDB, Jonathan Viguers</p>
12:45 - 1:15 PM	<p>AFFORDABLE HOUSING BRIEFING CALL</p> <p>Call in#: [REDACTED]</p> <p>Code: [REDACTED]</p>
1:30 - 3:00 PM	<p>LUNCH WITH NICK BALDICK &amp; FLONYC</p> <p>Location: Gracie Mansion</p>
3:00 - 4:00 PM  Avenue	<p>TRAVEL FROM GRACIE TO PENN STATION</p> <p>Location: Penn Station - Drop at Taxiway on 31st or 33rd between 7th and 8th</p> <p>Travel Time: 1 Hr.</p> <p>Car: MBDB, Jonathan Viguers</p>
3:15 - 3:45 PM	<p>PREP CALL FOR FEDERAL TRANSPORTATION FUNDING AVAIL</p> <p>Call in#: [REDACTED]</p> <p>Code: [REDACTED]</p>
4:00 - 5:30 PM  Avenue	<p>REMARKS AT FEDERAL TRANSPORTATION FUNDING PRESS CONFERENCE WITH WESTCHESTER COUNTY EXECUTIVE ROBERT ASTORINO, CONGRESSMAN JERROLD NADLER, CONGRESSMAN DAN DONOVAN AND CONGRESSWOMAN NYDIA VELÁZQUEZ</p> <p>(ON TOPIC- ONLY)</p> <p>Location: Penn Station - Drop at Taxiway on 31st or 33rd between 7th and 8th</p> <p>Press Contact: Amy Spitalnick</p> <p>Telephone: [REDACTED]</p> <p>Site Advance: Stefan Grybauskas</p> <p>Telephone: [REDACTED]</p>
5:30 - 6:00 PM	<p>TRAVEL FROM PENN STATION TO 1664 1ST AVENUE, NEW YORK</p> <p>Travel Time: 30 Mins.</p> <p>Car: MBDB, Jonathan Viguers</p>
6:00 - 6:45 PM	<p>MEETING WITH PHIL</p> <p>Location: East End Bar &amp; Grill, 1664 1<sup>st</sup> Avenue, NYC</p>
6:45 - 7:00 PM	<p>TRAVEL FROM 1664 1ST AVENUE TO GRACIE</p> <p>Travel Time: 15 Mins.</p> <p>Car: MBDB, Jonathan Viguers</p>



7:00 - 8:30 PM



Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

11:00 AM – American Cancer Society “National Smoke Out” 30 people

FLONYC SCHEDULE

6:35 - 7:15 AM

LIVE CNN INTERVIEW WITH MBDB ON MENTAL HEALTH

7:45 - 8:20 AM

LIVE NPR INTERVIEW WITH MBDB

9:00 - 10:00 AM  
MANSION)

MEETING/BREAKFAST WITH DARREN WALKER AND LORIE A. SLUTSKY (GRACIE

10:00 - 1:00 PM

WHITESPACE

1:30 - 3:00 PM

LUNCH WITH NICK BALDICK AND MBDB

3:00 - 6:30 PM

WHITESPACE

7:00 - 8:30 PM



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**From:** Caquias, Paula  
**Sent:** Tuesday, November 24, 2015 6:35 PM  
**Subject:** MINI SCHEDULE - Wednesday, November 25, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, November 25, 2015**

**WEATHER:** Hi of 52 Low of 47. Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Catherine Almonte will meet you at Gracie Mansion with breakfast.

**6:40 - 6:50 AM** TRAVEL FROM GRACIE MANSION TO 205 E. 67TH STREET BETWEEN 2ND AND 3RD AVENUE

Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

**6:50 - 7:30 AM** LIVE ON GOOD DAY NY WITH ROSANNA SCOTTO REGARDING THANKSGIVING DAY PARADE & SECURITY

Location: 205 E. 67th Street between 2nd and 3rd Avenue  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Notes: Karin Hinton will prep on site. Interview is for 7:05AM-7:20AM

**7:30 - 8:00 AM** TRAVEL FROM 205 EAST 67TH STREET TO 357 9TH STREET

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

**8:30 - 9:30 AM** WORKOUT

Location: 357 9th Street

**10:00 - 10:45 AM** MEETING WITH GABRIELLE

Location: Colson's, 374 9th St, Brooklyn

**10:45 - 11:30 AM** MEETING WITH EMMA, NATHAN AND TOM

Location: Colson's, 374 9th St, Brooklyn

**11:30 - 12:00 PM** TRAVEL FROM 374 9TH STREET TO CITY HALL

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

**11:30 - 12:00 PM** NEWS WITH MONICA KLEIN

Note: YOU call Monica Klein

**12:00 - 1:00 PM** STATE OF THE CITY BRIEFING

Location: City Hall, The Blue Room

1:00 - 1:30 PM      PREP FOR MEETING WITH COUNCIL MEMBER BRAD LANDER  
Location:            City Hall, The Mayor's Office

1:30 - 2:00 PM      MEETING WITH COUNCIL MEMBER BRAD LANDER  
Location:            City Hall, The Mayor's Office

2:15 - 2:30 PM      PREP FOR PHONE INTERVIEW WITH LAWRENCE DOWNES  
Location:            City Hall, The Mayor's Office

2:30 - 3:00 PM      PHONE INTERVIEW WITH LAWRENCE DOWNES, NY TIMES REGARDING HOUSING  
Note:                YOU will call [REDACTED]

3:00 - 4:00 PM      \$15 MINIMUM WAGE BRIEFING  
Location:            City Hall, The Blue Room

4:00 - 4:30 PM      MEETING WITH DEPUTY MAYOR SHORRIS  
Location:            City Hall, The Mayor's Office

4:30 - 5:00 PM      TRAVEL FROM CITY HALL TO 77TH & COLUMBUS AVENUE  
Travel Time:        30 Mins.  
Car:                  MBDB, Catherine Almonte

5:00 - 6:00 PM      ATTEND THE MACY'S THANKSGIVING DAY PARADE BALLOON PRESS CONFERENCE WITH TERRY LUNDGREN AND POLICE COMMISSIONER  
Location:            Arrive at 77th Street and Columbus Avenue  
Note:                Remarks given at 77th and Central Park West  
Staff Contact:      Michael Carey  
Telephone:          [REDACTED]  
Press Contact:      Amy Spitalnick  
Telephone:          [REDACTED]  
Setup:                Outdoors Event; Podium for Press Conference; No Amplified Sound  
Remarks:           Prepared  
Press:                Open

6:00 - 6:30 PM      TRAVEL FROM 77TH STREET TO GRACIE MANSION  
Travel Time:        30 Mins.  
Car:                  MBDB, Catherine Almonte

6:30 - 7:00 PM      CALL WITH CONGRESSMAN ZELDIN REGARDING TRANSPORTATION FUNDS  
Note:                YOU call Congressman on his cell - [REDACTED]

7:00 - 7:30 PM      CALL WITH CONGRESSMAN PETER KING REGARDING TRANSPORTAION FUNDS  
Note:                YOU call the Congressman on his cell at [REDACTED]

7:30 - 8:00 PM      CALL WITH ANGEL TAVERAS  
Note:                YOU cal [REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
No Schedule



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**From:** Caquias, Paula  
**Sent:** Wednesday, November 25, 2015 6:02 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, November 26, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, November 26, 2015

**WEATHER:** Hi of 62 Low of 51. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** Jonathan Viguers will meet you at Gracie Mansion with breakfast.

8:10 - 8:30 AM TRAVEL FROM GRACIE MANSION TO 77TH STREET & CENTRAL PARK WEST  
Travel Time: 20 Mins.  
Car: MBDB, Jonathan Viguers

8:10 - 8:30 AM PREP CALL WITH PETER  
Location: YOU call Peter on his cell [REDACTED]

8:30 - 9:30 AM PRESS GAGGLE AT ANNUAL THANKSGIVING DAY PARADE  
Location: 77th Street and Central Park West – Southeast Corner  
Press Contact: Peter Kadushin  
Telephone: [REDACTED]  
Site Advance: Michael Carey  
Telephone: [REDACTED]  
Press: Open

9:30 - 10:00 AM TRAVEL FROM 77TH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
No Schedule

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**From:** Caquias, Paula  
**Sent:** Friday, November 27, 2015 6:48 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, November 28, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, November 28, 2015

**WEATHER:** NYC - Hi of 58 Low of 47. PM Shower  
Guilford CT – Hi of 55 Low of 33. Showers  
**ATTIRE:** Business Casual

2:30 - 3:30 PM WEEKLY SCHEDULING REVIEW CALL  
Call in #: [REDACTED]  
Code: [REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
No Schedule

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**From:** Caquias, Paula  
**Sent:** Friday, November 27, 2015 6:58 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, November 29, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, November 29, 2015

**WEATHER:** NYC - Hi of 52 Low of 36. Mostly Sunny  
Guilford CT – Hi of 51 Low of 26. Mostly Sunny  
**ATTIRE:** Business Casual

11:30 - 12:30 PM PRIVATE CALL  
Note: They will call YOU on your cell.

4:15 - 5:00 PM DEPART GRACIE MANSION EN ROUTE [REDACTED]  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC, [REDACTED]

5:00 - 5:30 PM [REDACTED]  
Location: [REDACTED]

5:30 - 6:00 PM DEPART [REDACTED] EN ROUTE GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

CITY HALL STEPS PRESS CONFERENCES  
1:00PM – People’s Climate Movement NY “International Climate Talks” 40 people

FLONYC SCHEDULE  
5:00 - 5:30 PM [REDACTED]

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**From:** Caquias, Paula  
**Sent:** Friday, November 27, 2015 7:03 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, November 30, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 30, 2015

**WEATHER:** Hi of 48 Low of 44. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 AM TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Times: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Times: 30 Mins.  
Car: MBDB

9:00 - 9:30 AM NEWS WITH MONICA

9:30 - 10:00 AM 6 DAY LIBRARY EXPANSION PRESS CONFERENCE WITH CM VAN BRAMER  
Location: City Hall Steps  
Site Contact: Dan Gross  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

10:00 - 10:30 AM OFF-TOPIC PREP  
Location: City Hall, The Mayor's Office  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

10:30 - 11:00 AM PREP FOR BILL SIGNING  
Location: City Hall, The Mayor's Office

11:00 - 12:00 PM BILL SIGNING  
Location: City Hall, The Blue Room  
Staff Contact: Jon Paul Lupo  
Telephone: [REDACTED]  
Press Contact: Natalie Grybauskas  
Telephone: [REDACTED]



12:00 - 12:30 PM	TRAVEL FROM CITY HALL TO FDR DRIVE Travel Times: 30 Mins. Car: MBDB
12:30 - 1:30 PM	REMARKS AT DOT RECOGNITION CEREMONY FOR FDR RE-PAVING CREWS (INCLUDING OFF-TOPIC)  Location: FDR DRIVE
1:30 - 2:00 PM	TRAVEL FROM 55 WATERS PLACE TO CITY HALL Travel Times: 30 Mins. Car: MBDB
2:00 - 3:00 PM	MEETING WITH TOM, TONY, PHIL, DOM, AND EMMA Location: City Hall, The Mayor's Office
3:00 - 4:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
4:00 - 5:30 PM	SUSTAINABILITY ISSUES BRIEFING Location: City Hall, The Blue Room
5:30 - 7:00 PM	MEETING REGARDING HOMELESSNESS Location: City Hall, The Mayor's Office
7:00 - 7:30 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Times: 30 Mins. Car: MBDB
7:30 - 9:00 PM	<div style="background-color: black; width: 150px; height: 1.2em; display: inline-block;"></div> Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
10:00 AM – NYC Park Advocates “Tree Safety” 50 people

FLONYC SCHEDULE  
10:00 - 6:00 PM PRIVATE TIME

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**From:** Caquias, Paula  
**Sent:** Sunday, November 29, 2015 7:47 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, November 30, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, November 30, 2015

**WEATHER:** Hi of 48 Low of 44. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 AM TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

9:00 - 9:30 AM NEWS WITH MONICA

9:30 - 10:00 AM WHITESPACE  
Location: City Hall, The Mayor's Office

10:00 - 10:30 AM OFF-TOPIC PREP  
Location: City Hall, The Mayor's Office  
Press Contact: Peter Kadushin  
Telephone: [REDACTED]

10:30 - 11:00 AM PREP FOR BILL SIGNING  
Location: City Hall, The Mayor's Office

11:00 - 12:00 PM BILL SIGNING AND PUBLIC HEARING FOR INTROS 898-A, 890-A, 900-A, 914-A, 915-A, 743-A, 783-A, 956-A, 982-A AND 314-A  
Location: City Hall, The Blue Room  
Staff Contact: Jon Paul Lupo  
Telephone: [REDACTED]  
Press Contact: Natalie Grybauskas  
Telephone: [REDACTED]

12:00 - 12:30 PM TRAVEL FROM CITY HALL TO EAST 75TH STREET & FDR DRIVE

Travel Time: 30 Mins  
Car: MBDB, Catherine Almonte

12:00 - 12:30 PM

ON-TOPIC PREP CALL

Call in #:

Code:

12:30 - 1:30 PM  
TOPIC)

REMARKS AT DOT RECOGNITION CEREMONY FOR FDR RE-PAVING CREWS (INCLUDING OFF-

Location: Dead End of 75th Street and FDR Drive

Press Contact: Wiley Norvell

Telephone:

Site Advance: Stefan Grybauskas

Telephone:

1:30 - 2:00 PM

TRAVEL FROM FDR TO CITY HALL

Travel Time: 30 Mins.

Car: MBDB, Catherine Almonte

2:00 - 3:00 PM

MEETING WITH TOM, TONY, PHIL, DOM, AND EMMA

Location: City Hall, The Mayor's Office

3:00 - 4:00 PM

WHITESPACE

Location: City Hall, The Mayor's Office

4:00 - 5:30 PM

SUSTAINABILITY ISSUES BRIEFING

Location: City Hall, The Blue Room

5:30 - 7:00 PM

MEETING REGARDING HOMELESSNESS

Location: City Hall, The Mayor's Office

7:00 - 7:30 PM

TRAVEL FROM CITY HALL TO GRACIE MANSION

Travel Time: 30 Mins

Car: MBDB

7:30 - 9:00 PM

DINNER WITH FLONYC

Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

10:00 AM – NYC Park Advocates “Tree Safety” 50 people

FLONYC SCHEDULE

10:00 - 6:00 PM

PRIVATE TIME

7:30 - 9:00 PM

DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, November 30, 2015 7:17 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, December 1, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, December 1, 2015**

**WEATHER:** Hi of 53 Low of 51. Rain  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Wear a red tie for World AIDS Day

6:30 - 7:00 AM TRAVEL FROM GRACIE TO 357 9TH STREET

Travel Time: 30 Mins.  
Car: MBDB

7:30 - 8:30 AM WORKOUT

Location: 357 9th Street

9:00 - 10:00 AM TRAVEL FROM 357 9TH STREET TO [REDACTED]

Travel Time: 1 hr.  
Car: MBDB, Jonathon Viguers

9:00 – 9:30 AM NEWS WITH MONICA

10:00 - 10:30 AM [REDACTED]

Location: [REDACTED]

10:30 - 11:00 AM TRAVEL FROM [REDACTED] TO GRACIE MANSION

Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

11:00 - 12:00 PM MEETING REGARDING HOMELESSNESS

Call in # [REDACTED]  
Code: [REDACTED]

12:00 - 12:20 PM TRAVEL FROM GRACIE MANSION TO APOLLO THEATER 125TH STREET

Travel Time: 20 Mins.  
Car: MBDB, Jonathan Viguers

12:25 - 1:00 PM REMARKS AT WORLD AIDS DAY 2015 – FROM VISION TO REALITY

Location: Apollo Theater 253 West 125th Street, NY NY  
Site Contact: Valerie Reyes-Jimenez-Associate for NYC Community Mobilization  
Telephone: [REDACTED]  
Staff Contact: Elvin Garcia  
Telephone: [REDACTED]

Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

1:00 - 1:30 PM TRAVEL FROM THE APOLLO TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

1:30 - 2:00 PM PREP FOR MEETING WITH SPEAKER MMV  
Location: City Hall, The Mayor's Office

2:00 - 3:00 PM BI-WEEKLY MEETING WITH SPEAKER MMV  
Location: City Hall, The Mayor's Office

3:00 - 3:30 PM TRAVEL FROM CITY HALL TO 85 TENTH AVENUE  
Location: Chelsea office, 85 Tenth Avenue  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

3:30 - 5:00 PM REMARKS AT THE 35TH ANNIVERSARY OF THE FBI NY OFFICE JOINT TERRORISM TASK FORCE  
CELEBRATION & RIBBON CUTTING OF THE JTTF EXHIBIT  
Location: Chelsea office, 85 Tenth Avenue  
Site Contact: Anne Beagan, FBI Special Events  
Telephone: [REDACTED]  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas

5:00 - 5:30 PM TRAVEL TIME  
Travel Time: 30 Mins  
Car: MBDB, Jonathan Viguers

5:00 - 5:30 PM CALL WITH MAYA  
Location: YOU call Maya on her cell [REDACTED]

5:30 - 6:00 PM PREP FOR SUSTAINABILITY ACHIEVEMENTS TELE-TOWN HALL  
Location: City Hall, The Mayor's Office

6:00 - 6:45 PM SUSTAINABILITY ACHIEVEMENTS TELE-TOWN HALL  
Location: City Hall, The Blue Room  
Staff Contact: Michael DeLoach  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Remarks: prepared  
Press: Open

6:50 - 7:00 PM TRAVEL FROM CITY HALL TO 185 WEST BROADWAY - NYC  
Travel Time: 10 Mins.  
Car: MBDB, Jonathan Viguers

7:00 - 7:15 PM	REMARKS AT THE RETIREMENT CELEBRATION OF MARK DAVIES, COIB EXECUTIVE DIRECTOR Location:        New York Law School, 185 West Broadway Staff Contact:   Maya Wiley Telephone:       [REDACTED]
7:15 - 7:45 PM	TRAVEL FROM 185 WEST BROADWAY TO 1125 FIRST AVENUE AND 62ND STREET Travel Time:    30 Mins. Car:            MBDB, Jonathan Viguers
7:45 - 8:15 PM	ATTEND THE PARK STRATEGIES HOLIDAY PARTY Location:        Merchants NY Cigar Bar, 1125 First Avenue at 62nd Street
8:15 – 8:25 PM	TRAVEL FROM PARK STRATEGIES HOLIDAY PARTY TO GRACIE MANSION Travel Time:    30 Mins. Car:            MBDB, Jonathan Viguers

CITY HALL STEPS PRESS CONFERENCES  
No Press Conference Scheduled

FLONYC SCHEDULE	
8:10 - 8:30 AM	PHONE INTERVIEW WITH JACQUE REID, TOM JOYNER MORNING RADIO
SHOW	
8:30 - 10:30 AM	PRIVATE TIME
10:45 - 11:15 AM	PREP FOR SUPPORTIVE HOUSING
GROUNDBREAKING	
12:00 - 1:00 PM	ATTEND SUPPORTIVE HOUSING GROUNDBREAKING CEREMONY
2:00 - 3:00 PM	WHITESPACE
3:00 - 3:45 PM	WEEKLY TOUCHBASE WITH ROXANNE JOHN

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**From:** Caquias, Paula  
**Sent:** Tuesday, December 01, 2015 7:24 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, December 2, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, December 02, 2015

**WEATHER:** Hi of 56 Low of 47. Rain  
**ATTIRE:** Business  
**NOTES:** YOU have 30 mins. to change at the gym

6:30 - 7:00 AM TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

9:00 - 9:30 AM NEWS WITH PETER

9:30 - 10:30 AM MEETING WITH TONY, DOM, AND TOM  
Location: City Hall, The Mayor's Office

10:30 - 11:30 AM MEETING WITH RACHEL, TOM, AND TONY  
Location: City Hall, The Mayor's Office

11:30 - 11:45 AM MEETING WITH DAVID LICHTENSTEIN  
Location: City Hall, Mayor's Office

12:00 - 1:00 PM RETIREMENT SECURITIES DECISION MEMO  
Location: City Hall, The Blue Room

1:00 - 1:30 PM TRAVEL FROM CITY HALL TO 9 METRO TECH CENTER  
Travel Time: 30 Mins  
Car: MBDB, Catherine Almonte

1:30 - 2:00 PM REMARKS AT THE WTC HEALTH PROGRAM STEERING COMMITTEE MEETING WITH FDNY  
COMMISSIONER NIGRO  
Location: FDNY HQ - 9 Metro Tech Center  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Marti Adams

Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Setup: Rectangular shaped table, with approximately 30 people

2:00 - 2:30 PM TRAVEL FROM 9 METRO TECH CENTER TO CITY HALL  
Travel Time: 30 Mins  
Car: MBDB, Catherine Almonte

2:30 - 3:00 PM MEETING WITH KATE, ANDREA, AND PHIL  
Location: City Hall, The Mayor's Office

3:00 - 4:00 PM MEETING REGARDING DOC TASERS  
Location: City Hall, The Blue Room

4:00 - 5:00 PM WEEKLY POLICE COMMISSIONER MEETING  
Location: City Hall, The Blue Room

5:00 - 6:00 PM MEETING REGARDING HOMELESSNESS  
Location: City Hall, The Blue Room

6:00 - 6:30 PM MEETING WITH DEPUTY MAYOR BUERY  
Location: City Hall, The Mayor's Office

6:30 - 8:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

8:00 - 8:30 PM TRAVEL FROM CITY HALL TO 45 ROCKEFELLER PLAZA  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

8:30 - 9:00 PM ROCKEFELLER CENTER TREE LIGHTING  
Location: 45 Rockefeller Plaza  
Private entrance: 5th Ave & 49th Street

Staff Contact: Gabrielle Fialkoff  
Telephone: [REDACTED]  
Site Advance: Michael Carey  
Telephone: [REDACTED]  
Setup: Hold/Reception: 200  
Tree Lightening: About 500,000  
Press: Open

9:00 – 9:25 PM TRAVEL FROM ROCKEFELLER PLAZA TO GRACIE MANSION  
Travel Time: 25 Mins.  
Car: MBDB

CITY HALL STEPS PRESS CONFERENCES  
12pm – Food & Water Watch “New York State” 100 people

#### FLONYC SCHEDULE

9:15 - 10:10 AM WHITESPACE  
10:30 - 11:30 AM MEETING WITH LISA FALCONE AND GABRIELLE FIALKOFF



12:30 - 2:00 PM	WHITESPACE
2:00 - 3:00 PM	MESSAGE PREP
3:00 - 5:15 PM	PRIVATE TIME
6:20 - 8:00 PM	ATTEND ALVIN AILEY AMERICAN DANCE

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**From:** Caquias, Paula  
**Sent:** Wednesday, December 02, 2015 7:33 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, November 3, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, December 03, 2015

**WEATHER:** Hi of 52 Low of 40, Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Jonathan will meet you at the gym

6:30 - 7:00 AM	TRAVEL FROM GRACIE TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB
7:30 - 8:30 AM	WORKOUT Location: 357 9th Street
9:30 - 9:45 AM	TRAVEL FROM 357 9TH STREET TO 390 7TH AVENUE Travel Time: 15 Mins. Car: MBDB, Jonathan Viguers
9:30 - 9:45 AM	PREP CALL WITH EMMA FOR WARD MEETING Note: YOU call Emma on her cell
9:45 - 11:00 AM	BREAKFAST WITH PETER WARD Location: Little Purity at 390 7th Ave, Brooklyn
11:00 - 11:30 AM	TRAVEL FROM 390 7TH AVENUE BROOKLYN TO CITY HALL Travel Time: 30 Mins. Car: MBDB, FLONYC
11:00 - 11:30 AM	NEWS WITH PETER
11:30 - 12:30 PM	MEETING REGARDING HOMELESSNESS Location: City Hall, The Blue Room
12:30 - 1:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
1:30 - 2:00 PM	MEETING WITH MAYA Location: City Hall, The Mayor's Office
2:00 - 2:30 PM	MWBE DECISION MEMO Location: City Hall, The Mayor's Office

2:30 - 3:30 PM	<b>MEETING REGARDING THE HUB</b> Location: City Hall, The Blue Room (FLONYC Call [REDACTED], code: [REDACTED])
3:30 - 5:00 PM	<b>WEEKLY MEETING WITH CHANCELLOR</b> Location: City Hall, The Blue Room
5:00 - 6:00 PM	<b>MEETING WITH MK HERZOG</b> Location: City Hall, The Mayor's Office Staff Contact: Avi Fink Telephone: [REDACTED] Press: Closed
6:00 - 6:30 PM	<b>MEETING WITH EMMA REGARDING LICH</b> Location: City Hall, The Mayor's Office
6:30 - 7:00 PM	<b>TRAVEL FROM CITY HALL TO [REDACTED]</b> Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
7:00 - 7:30 PM	<b>ATTEND DINNER TO CELEBRATE CHIEF JUDGE JONATHAN LIPPMAN</b> Location: [REDACTED]

**CITY HALL STEPS PRESS CONFERENCES**

11am – United Neighborhood Housing “Voting Rights” 150 people  
 12pm – D.C. 37 “PEP Officers Parks” 50 people

**FLONYC SCHEDULE**

8:30 - 10:00 AM	PRIVATE APPOINTMENT
10:30 - 11:15 AM	WHITESPACE
11:45 - 12:15 PM	VISIT MENTAL HEALTH FIRST AID TRAINING
1:00 - 2:00 PM	CONVERSATION WITH MONTEFIORE BEHAVIORAL HEALTH CENTER STAFF WITH DM BUERY
(BRONX, NY)	
2:30 - 3:30 PM	DIAL-IN TO MBDB MEETING REGARDING HUB

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**From:** Caquias, Paula  
**Sent:** Thursday, December 03, 2015 6:11 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, November 04, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, December 04, 2015

**WEATHER:** Hi of 52 Low of 38. Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Jonathan will meet YOU at the gym

6:30 - 7:00 AM TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 10:00 AM TRAVEL FROM 357 9TH STREET TO LEHMAN COLLEGE  
Travel Time: 1 Hr.  
Car: MBDB, Jonathan Viguers

9:00 - 9:30 AM NEWS WITH PETER

10:00 - 10:15 AM PREP FOR BRIAN LEHRER RADIO SHOW  
Location: Lehman College, Center for the Performing Arts, 250 Bedford Park Boulevard  
West, Bronx NY (Technical Director's Office)  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

10:15 - 10:45 AM CALL IN INTERVIEW ON THE BRIAN LEHRER SHOW  
Location: YOU call [REDACTED]

11:00 - 11:30 AM REMARKS AT DOC GRADUATION  
Location: Lehman College, Center for the Performing Arts, 250 Bedford Park Boulevard  
West, Bronx NY  
Telephone: [REDACTED]; (C): [REDACTED]  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Podium: Yes  
Press: Open

11:30 - 12:30 PM	TRAVEL FROM LEHMAN COLLEGE TO BAR TOTO Location: 411 11th Street, Brooklyn Travel Time: 1 Hr. Car: MBDB, Jonathan Viguers
12:00 - 12:30 PM	PREP WITH WILEY FOR NY MAGAZINE INTERVIEW Location: YOU call Wiley at [REDACTED]
12:30 - 1:00 PM	IN-PERSON INTERVIEW WITH NY MAGAZINE Location: Bar Toto
1:00 - 6:00 PM	CALL TIME Location: Bar Toto
6:00 - 7:00 PM	TRAVEL FROM BAR TOTO TO 85-37 168TH ST, JAMAICA, NY Location: 85-37 168th St, Jamaica, NY 11432 Travel Time: 1 Hr. Car: MBDB, Jonathan Viguers
7:00 - 7:30 PM	REMARKS AT THE JAMAICA MUSLIM CENTER WITH DR. RAHMAN Location: 85-37 168th St, Jamaica, NY 11432 Staff Contact: Marco Carrion Telephone: [REDACTED] Press Contact: Monica Klein Telephone: [REDACTED] Site Advance: Javon Coney Telephone: [REDACTED]
7:30 - 8:00 PM	TRAVEL TIME
8:00 - 10:00 PM	[REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

9:30 - 11:00 AM	WHITESPACE
11:00 - 12:00 PM	(T) MEETING TO DISCUSS GRACIE BOOK
CLUB RECOMMENDATION	
12:00 - 12:45 PM	MEETING // LUNCH WITH ROXANNE JOHN
1:00 - 1:30 PM	CALL WITH RUCHAMA BISTRITSKY-CLAPMAN
1:30 - 2:30 PM	CITY HALL ARTS MEETING
2:30 - 6:00 PM	PRIVATE TIME
8:00 - 10:00 PM	[REDACTED]

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**From:** Caquias, Paula  
**Sent:** Friday, December 04, 2015 8:11 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, December 05, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, December 05, 2015

**WEATHER:** Hi of 53 Low of 38, Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Catherine will meet you at the Gracie Mansion

9:50 - 10:35 AM TRAVEL FROM GRACIE MANSION TO 2030 OCEAN PARKWAY, BROOKLYN  
Travel Time: 45 Mins.  
Car: MBDB, Catherine Almonte

10:00 - 10:30 AM NEWS WITH PETER

10:35 - 11:30 AM REMARKS AT CONGREGATION SHA'AREI ZION  
Location: 2030 Ocean Parkway, Brooklyn  
Staff Contact: Avi Fink  
Telephone: [REDACTED]  
Press Contact: Ishanee Parikh  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

11:30 - 12:00 PM TRAVEL FROM 2030 OCEAN PARKWAY TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

11:30 - 12:00 PM AFFORDABLE HOUSING CALL  
Call in # [REDACTED]  
Code: [REDACTED]

12:30 - 1:30 PM WORKOUT

2:00 - 2:30 PM TRAVEL FROM 357 9TH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

2:30 - 3:30 PM TPA STRATEGY CALL  
Call in # [REDACTED]  
Code: [REDACTED]

3:30 - 4:30 PM WEEKLY SCHEDULING CALL  
Call in # [REDACTED]  
Code: [REDACTED]

4:30 - 5:30 PM MEETING REGARDING HOMELESSNESS  
Location: Gracie Mansion

5:30 - 6:30 PM MEETING WITH JUAN FIGUEROA & FLONYC  
Location: Gracie Mansion

7:00 - 8:00 PM TRAVEL FROM GRACIE MANSION TO [REDACTED]  
Travel Time: 1 Hr.  
Car: MBDB, FLONY, Jonathan Viguers

8:00 - 9:00 PM ATTEND THE HOLIDAY PARTY OF JOE, MIKA, AND WILLIE  
Location: [REDACTED]  
Note: Party begins at 7:00PM

8:30 – 9:30 PM TRAVEL FROM [REDACTED] TO GRACIE MANSION  
Travel Time: 1 Hr.  
Car: MBDB, FLONY, Jonathan Viguers

CITY HALL STEPS PRESS CONFERENCES  
No scheduled press conference

FLONYC SCHEDULE

12:30 - 3:00 PM PRIVATE TIME

3:00 - 4:00 PM MBDB WEEKLY SCHEDULING CALL

5:30 - 6:30 PM MEETING WITH JUAN FIGUEROA AND MBDB

8:00 - 8:30 PM ATTEND THE HOLIDAY PARTY OF JOE, MIKA, AND WILLIE WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Friday, December 04, 2015 8:15 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday December 06, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, December 06, 2015

**WEATHER:** Hi of 57 Low of 39, Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Kayla will meet you at the Gracie Mansion  
-Dr. premminger will be touring Gracie M at 2:00PM

8:30 - 8:45 AM TRAVEL FROM GRACIE TO CNN  
Location: 1 Time Warner Center (entrance is on West 58th between 8th & 9th Ave).  
The studio is on the north side of the street  
Travel Time: 15 Mins.  
Car: MBDB, Kayla Arslanian

8:45 - 9:15 AM INTERVIEW ON CNN SUNDAY SHOW, STATE OF THE UNION WITH JAKE TAPPER  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

9:30 - 10:00 AM TRAVEL FROM CNN TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

10:30 - 11:30 AM WORKOUT  
Location: 357 9th Street

12:00 - 12:30 PM TRAVEL FROM 357 9TH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Kayla Arslanian

12:00 - 12:30 PM NEWS WITH MONICA

5:30 - 6:00 PM TRAVEL FROM GRACIE MANSION TO 26 BRIDGE STREET, BROOKLYN  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC, Catherine Almonte

6:00 - 6:30 PM ATTEND CONGRESSWOMAN CLARKE & UNA CLARKE'S ANNUAL BIRTHDAY CELEBRATION  
Location: 26 Bridge Street, Brooklyn  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]



6:30 - 7:00 PM

TRAVEL FROM 26 BRIDGE STREET TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBDB, FLONYC

CITY HALL STEPS PRESS CONFERENCES

No scheduled press conference

FLONYC SCHEDULE

6:00 - 6:30 PM

ATTEND CONGRESSWOMAN YVETTE CLARKE & UNA CLARKE'S ANNUAL BIRTHDAY

CELEBRATION WITH MBDB

7:00 - 9:00 PM



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**From:** Caquias, Paula  
**Sent:** Friday, December 04, 2015 8:19 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, December 07, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, December 07, 2015**

**WEATHER:** Hi of 56 Low of 39, Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Jonathan will meet you at the gym.

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:45 - 10:30 AM	TRAVEL FROM 357 9TH STREET TO LINCOLN CENTER Travel Time: 1 Hr. Car: MBDB, Jonathan Viguers
9:45 - 10:15 AM	NEWS WITH MONICA
10:30 - 12:00 PM	(T) ATTEND MEMORIAL SERVICE FOR JOHN ZUCCOTTI Location: David Geffen Hall theater at Lincoln Center (VIP entrance is 132 west 65th street) Site Advance: Javon Coney Telephone: [REDACTED]
12:00 - 12:30 PM	TRAVEL FROM LINCOLN CENTER TO 1PP Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
12:30 - 1:00 PM	(T) REMARKS AT THE NYPD CLERGY ALL-IN CONFERENCE Location: 1PP Site Advance: Stefan Grybauskas Telephone: [REDACTED]
1:00 - 2:00 PM	TRAVEL FROM 1PP TO STATEN ISLAND Travel Time: 1 Hr. Car: MBDB, Jonathan Viguers
1:00 - 1:30 PM	PREP CALL FOR OPIODS ANNOUNCEMENT Call in # [REDACTED]

Code: [REDACTED]

1:30 - 2:00 PM

OFF-TOPIC PREP CALL

Call in # [REDACTED]

Code: [REDACTED]

2:00 - 4:00 PM

OPIOIDS ANNOUNCEMENT + FAMILY VISIT WITH FLONYC (INCLUDING OFF-TOPIC)

Location: Staten Island

Press Contact: Monica Klein

Telephone: [REDACTED]

Site Advance: Andrew Schustek

Telephone: [REDACTED]

4:00 - 5:00 PM

TRAVEL FROM STATEN ISLAND TO CITY HALL

Travel Time: 1 Hr.

Car : MBDB

4:30 - 5:00 PM

YMI POLICY BRIEFING CALL

Call in # [REDACTED]

Code: [REDACTED]

5:00 - 6:00 PM

MEETING REGARDING HOMELESSNESS

Location: City Hall, The Blue Room

6:00 - 6:30 PM

MEETING WITH KEVIN O'BRIEN

Location: City Hall, The Mayor's Office

7:00 - 7:30 PM

PRESIDENT

ARTHUR L. AIDALA

(T) ATTEND COCKTAILS OF THE BROOKLYN BAR ASSOCIATION WITH CHAIRMAN SEDDIO &

Location: Brooklyn Marriott

8:00 - 9:00 PM

DRINKS WITH REV. SHARPTON

Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM – BRT for NYC Coalition “Woodhaven Bus Transit Line” 30 people

11:00 AM –Council Member Kallos “Bill Introduction” 50 people

12:00 PM– Council Member Lander “Freelancers – Late Payments or Non-Payments” 50 people

#### FLONYC SCHEDULE

10:30 - 11:00 AM

ATTEND CITY COUNCIL WOMEN’S CAUCUS TO DISCUSS MH ROADMAP (COUNCIL CHAMBER)

11:10 - 1:00 PM

PREP FOR ANNOUNCMENT//LUNCH

1:00 - 1:30 PM

PREP CALL FOR ANNOUNCMENT WITH MBDB

2:00 - 3:30 PM

OPIOID EPIDEMIC ANNOUNCEMENT + FAMILY VISIT WITH MBDB

4:30 - 6:30 PM

PRIVATE TIME (GRACIE MANSION)

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**From:** Caquias, Paula  
**Sent:** Saturday, December 05, 2015 9:08 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Sunday, December 06, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, December 06, 2015

**WEATHER:** Hi of 57 Low of 39, Sunny  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
- Kayla and Jonathan will meet you at Gracie Mansion  
-Dr. premminger will be touring Gracie Mansion at 3:00PM

10:00 - 10:30 AM WEEKLY SCHEDULING CALL PART 2  
Call in # [REDACTED]  
Code: [REDACTED]

11:00 - 11:30 AM CALL WITH TONY  
Note: YOU call Tony on is cell

12:00 - 1:00 PM MEETING WITH STEVE BANKS  
Location: Gracie Mansion

1:00 - 1:30 PM NEWS WITH MONICA

1:30 - 2:00 PM TRAVEL FROM GRACIE TO SILVERSTEIN  
FAMILY PARK, 7 WORLD TRADE CENTER  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

2:00 - 3:00 PM REMARKS AT ZADROGA 9/11 HEALTH  
& COMPENSATION ACT PRESS CONFERENCE  
Location: Silverstein Family Park, 7  
World Trade Center  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

3:00 - 3:30 PM TRAVEL FROM 7 WORLD TRADE CENTER  
TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

4:00 - 5:00 PM WORKOUT

5:30 - 6:00 PM	TRAVEL FROM 357 9TH STREET TO 26 BRIDGE STREET, BROOKLYN Travel Time: 30 Mins. Car : MBDB, Jonathan Viguers
6:00 - 6:30 PM UNA	ATTEND CONGRESSWOMAN CLARKE & CLARKE'S ANNUAL BIRTHDAY CELEBRATION Location: 26 Bridge Street, Brooklyn Staff Contact: Harold Miller Telephone: [REDACTED] Site Advance: Javon Coney Telephone: [REDACTED]
6:30 - 7:00 PM GRACIE	TRAVEL FROM 26 BRIDGE STREET TO MANSION Travel Time: 30 Mins. Car: MBDB, FLONYC
7:00 – 9:00 PM	[REDACTED]
8:00 -8:30PM	WATCH PRESIDENT OBAMA ADDRESS THE NATION ON KEEPING AMERICAN PEOPLE SAFE
CITY HALL STEPS PRESS CONFERENCES No scheduled press conference	
FLONYC SCHEDULE	
6:00 - 6:30 PM	ATTEND CONGRESSWOMAN YVETTE CLARKE & UNA CLARKE'S ANNUAL BIRTHDAY CELEBRATION WITH MBDB
7:00 - 9:00 PM	[REDACTED]

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**From:** Caquias, Paula  
**Sent:** Sunday, December 06, 2015 7:47 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, December 07, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, December 07, 2015

**WEATHER:** Hi of 57 Low of 38, Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Catherine will meet you at the gym.

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:45 - 10:30 AM TRAVEL FROM 357 9TH STREET TO LINCOLN CENTER  
Travel Time: 45 Mins.  
Car: MBDB, Catherine Almonte

9:45 - 10:15 AM NEWS WITH MONICA

10:30 - 12:00 PM ATTEND MEMORIAL SERVICE FOR JOHN ZUCCOTTI  
Location: David Geffen Hall Theater at Lincoln Center (VIP entrance is 132 west 65th street)  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:00 - 12:30 PM TRAVEL FROM LINCOLN CENTER TO 1PP  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

12:30 - 1:00 PM REMARKS AT THE NYPD CLERGY ALL-IN CONFERENCE  
Location: 1 Police Plaza  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

1:00 - 2:00 PM TRAVEL FROM 1 POLICE PLAZA TO STATEN ISLAND  
Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

1:00 - 1:30 PM PREP CALL FOR OPIODS ANNOUNCEMENT

Call in # [REDACTED]  
Code: [REDACTED]

1:30 - 2:00 PM

OFF-TOPIC PREP CALL

Call in # [REDACTED]  
Code: [REDACTED]

2:00 - 4:00 PM

OPIOIDS ANNOUNCEMENT + FAMILY VISIT WITH FLONYC (INCLUDING OFF-TOPIC)

Location: Staten Island  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney and Andrew Schustek  
Telephone: [REDACTED]

4:00 - 5:00 PM

TRAVEL FROM STATEN ISLAND TO CITY HALL

Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

4:30 - 5:00 PM

YMI POLICY BRIEFING CALL

Call in # [REDACTED]  
Code: [REDACTED]

5:00 - 6:00 PM

MEETING REGARDING HOMELESSNESS

Location: City Hall, The Blue Room

6:00 - 6:30 PM

MEETING WITH KEVIN O'BRIEN

Location: City Hall, The Mayor's Office

6:45 - 7:00 PM

TRAVEL FROM CITY HALL TO BROOKLYN MARRIOTT

Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

7:00 - 7:30 PM

ATTEND COCKTAILS OF THE BROOKLYN BAR ASSOCIATION WITH CHAIRMAN SEDDIO & PRESIDENT ARTHUR L. AIDALA

Location: Brooklyn Marriott, 333 Adams St, Brooklyn, NY 11201  
Staff Contact: Gabriel Schnake-Mahl  
Telephone: [REDACTED]

7:30 - 8:00 PM

TRAVEL FROM BROOKLYN MARRIOTT TO GRACIE MANSION

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

8:00 - 9:00 PM

DRINKS WITH REV. SHARPTON

Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM – BRT for NYC Coalition “Woodhaven Bus Transit Line” 30 people

11:00 AM – C/M Kallos “Bill Introduction” 50 people

12:00 PM– C/M Lander “Freelancers – Late Payments or Non-Payments” 50 people

#### FLONYC SCHEDULE

10:30 - 11:00 AM ATTEND CITY COUNCIL WOMEN’S CAUCUS TO DISCUSS MH ROADMAP (COUNCIL CHAMBER)

11:10 - 1:00 PM	PREP FOR ANNOUCENMENT//LUNCH
1:00 - 1:30 PM	PREP CALL FOR ANNOUCENMENT WITH MBDB
2:00 - 3:30 PM	OPIOID EPIDEMIC ANNOUNCEMENT + FAMILY VISIT WITH MBDB
4:30 - 6:30 PM	PRIVATE TIME (GRACIE MANSION)



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**From:** Caquias, Paula  
**Sent:** Monday, December 07, 2015 7:20 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, December 8, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, December 08, 2015**

**WEATHER:** Hi of 57 Low of 38, Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

6:30 - 7:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
7:30 - 8:30 AM	WORKOUT Location: 357 9th Street
9:00 - 9:30 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
9:00 - 9:30 AM	NEWS WITH PETER
9:30 - 10:00 AM	MEETING WITH STEPHANIE YAZGI Location: City Hall, The Mayor's Office
10:00 - 11:00 AM	MEETING WITH RACHEL, TOM, AND TONY Location: City Hall, The Mayor's Office
11:00 - 11:30 AM	CALL TIME WITH KAYLA Location: City Hall, The Mayor's Office
11:30 - 12:30 PM	WHITESPACE
12:30 - 1:30 PM	MEETING WITH KATE, PHIL, AND ANDREA Location: City Hall, The Mayor's Office
1:30 - 3:00 PM	BRIEFING REGARDING TRANSPORTATION ISSUES Location: City Hall, The Blue Room
3:00 - 4:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
4:30 - 5:30 PM	MEETING REGARDING HOMELESSNESS Location: City Hall, The Blue Room

5:30 - 5:45 PM MEETING WITH DI REDMOND  
Location: City Hall, The Mayor's Office

6:00 - 6:30 PM TRAVEL FROM CITY HALL TO 43 WEST 24TH STREET  
Travel Time: MBDB  
Notes: Notes: YOU will meet FLONYC in front of Metropolitan at 6:30pm

6:20 - 6:30 PM CALL WITH DEP COMMISSIONER EMILY LLOYD REGARDING ASBESTOS AT CO-OP CITY  
Location: YOU call Commissioner on her cell at [REDACTED]

6:30 - 7:00 PM ATTEND COCKTAILS WITH FLONYC FOR THE ANNUAL GALA OF THE NATION INSTITUTE  
Location: The Metropolitan Pavillion, 125 West 18th Street  
Site Advance: Andrew Schustek  
Telephone: [REDACTED]

7:00 - 7:10 PM TRAVEL FROM 125 WEST 18TH STREET TO 43 WEST 24TH STREET  
Travel Time: 10 Mins.  
Car: MBDB

7:10 - 7:30 PM REMARKS AT RECEPTION FOR COUNCIL MEMBER YDANIS RODRIGUEZ  
Location: Raymi Restaurant – 43 West 24th Street  
Staff Contact: Gabriel Schnake-Mahl  
Telephone: [REDACTED]

7:30 - 8:00 PM TRAVEL FROM 43 WEST 24TH STREET TO BAR TOTO  
Travel Time: 30 Mins  
Car: MBDB

7:45 - 9:30 PM CALL TIME  
Location: Bar Toto

9:30 - 10:00 PM TRAVEL FROM BAR TOTO TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB

#### CITY HALL STEPS PRESS CONFERENCES

11:00PM– DART Container Group “Anti Ban of Styrofoam”- 30 people  
12:00PM –VOCAL NY “Homelessness” -50 people  
1:00PM – Justice League “Termination of Officer Pantaleo” -25 people

#### FLONYC SCHEDULE

9:15 - 11:40 AM WHITESPACE  
11:40 - 12:00 PM PREP FOR ESSENCE MAGAZINE  
12:00 - 12:30 PM INTERVIEW WITH VANESSA DE LUCA, EDITOR-IN-CHIEF OF ESSENCE MAGAZINE  
12:30 - 1:00 PM WEEKLY TOUCH BASE // LUNCH WITH ROXANNE JOHN  
1:00 - 5:00 PM PRIVATE TIME  
6:30 - 7:15 PM ATTEND THE NATION INSTITUTE 2015 GALA RECEPTION WITH MBDB  
7:45 - 8:30 PM CLOSING REMARKS AT TRANSGENDER & GENDER ECONOMIC EMPOWERMENT FORUM



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**From:** Caquias, Paula  
**Sent:** Tuesday, December 08, 2015 7:37 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, December 09, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, December 09, 2015

**WEATHER:** Hi of 54 Low of 49, Mostly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym  
-Jonathan will meet you at the gym.

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins Car: MBDB
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:30 - 9:45 AM	TRAVEL FROM 357 9TH STREET TO 390 7TH AVE, BROOKLYN Travel Time: 15 Mins. Car: MBDB, Jonathan Viguers
9:45 - 11:00 AM	BREAKFAST WITH DAVID AXELROD Location: Little Purity at 390 7th Ave, Brooklyn
11:00 - 11:30 AM	NEWS WITH PETER
11:00 - 11:30 AM	TRAVEL FROM 390 7TH AVENUE TO [REDACTED] Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
11:30 - 12:00 PM	[REDACTED] Location: [REDACTED]
12:00 - 12:30 PM	TRAVEL FROM [REDACTED] TO CITY HALL Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
12:30 - 1:00 PM	PREP FOR NY1 INTERVIEW Location: City Hall, The Mayor's Office
1:00 - 2:00 PM	INSIDE CITY HALL INTERVIEW WITH ERROL LEWIS OF NY1 Location: City Hall, The Blue Room
2:00 - 3:00 PM	MEETING WITH JUAN FIGUEROA & FLONYC

Location: City Hall, The Mayor's Office

3:00 - 4:00 PM WHITE SPACE  
Location: City Hall, The Mayor's

4:00 - 5:00 PM MEETING REGARDING HOMELESSNESS  
Location: City Hall, The Blue Room

5:00 - 5:30 PM TRAVEL FROM CITY HALL TO 5TH AVENUE & 59TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

5:30 - 6:00 PM MENORAH LIGHTING WITH RABBI SHMUEL BUTMAN  
Location: 5th Avenue, East corner of 59<sup>th</sup> Street  
Staff Contact: Pinny Ringel  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Remarks: Prepared  
Press: Open

6:00 - 6:30 PM TRAVEL FROM 59TH STREET TO 233 BROADWAY  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

6:15 - 6:30 PM CALL WITH HOWARD SHULTZ, CHAIRMAN AND CEO OF STARBUCKS  
Location: YOU call Howard at [REDACTED]

6:30 - 7:00 PM REMARKS AT EVENT FOR AM LUIS SEPULVEDA  
Location: Offices of Constantinople and Vallone, The Woolworth Building, 233 Broadway  
Site Advance: Gabriel Schnake-Mahl  
Telephone: [REDACTED]

7:00 - 7:45 PM TRAVEL FROM 233 BROADWAY TO 3371 EASTCHESTER ROAD, BRONX  
Travel Time: 45 Mins.  
Car: MBDB, Catherine Almonte

7:45 - 8:15 PM ATTEND HOLIDAY RECEPTION WITH SPEAKER HEASTIE  
Location: Eastwood Manor, 3371 Eastchester Road, Bronx  
Site Advance: Javon Coney  
Telephone: [REDACTED]

8:15 - 8:45 PM TRAVEL FROM THE BRONX TO [REDACTED]  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

8:45 - 9:15 PM ATTEND DEB & AL ROKER'S HOLIDAY PARTY  
Location: [REDACTED]

9:15 - 9:30 PM TRAVEL FROM [REDACTED] TO GRACIE MANSION

Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

#### CITY HALL STEPS PRESS CONFERENCES

10:00AM – Speaker Viverito “Donald Trump” 60 people

11:00AM– Parents for Excellent Schools “Public Education” 40 people

12:00PM – C/M Cornegy “Preferential Rent” 50 people

#### FLONYC SCHEDULE

8:30 - 9:30 AM	PRIVATE APPOINTMENT
10:00 - 1:00 PM	PRIVATE TIME
2:00 - 3:00 PM	MEETING WITH JUAN FIGUEROA & MBDB
3:00 - 3:30 PM	MEETING WITH EUNICE KO
4:00 - 5:00 PM	WHITESPACE
5:00 - 6:00 PM	CHILDREN HOLIDAY PARTY AT GRACIE MANSION
7:30 - 8:30 PM	WHITESPACE
8:45 - 9:15 PM	ATTEND DEB AND AL ROKER HOLIDAY PARTY WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Wednesday, December 09, 2015 6:48 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, December 10, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, December 10, 2015

**WEATHER:** Hi of 59 Low of 49, Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** -YOU have 30 mins. to change at the gym

6:30 - 7:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB
7:30 - 8:30 AM	WORKOUT Location: 357 9th Street
9:00 - 9:30 AM	TRAVEL FROM 357 9TH STREET Travel Time: 30 Mins. Car: MBDB
9:00 - 9:30 AM	NEWS WITH PETER
9:30 - 10:00 AM	MEETING WITH DR. BASSETT Location: City Hall, The Mayor's Office
10:00 - 10:30 AM	PREP FOR MEETING WITH MUSLIM ORGANIZATIONS Location: City Hall, the Mayor's Office
10:30 - 11:30 AM	MEETING WITH MUSLIM ORGANIZATIONS Location: City Hall, The Blue Room Site Advance: Elana Leopold Telephone: [REDACTED]
11:30 - 1:00 PM	MEETING WITH CHANCELLOR Location: City Hall, The Blue Room
1:00 - 1:30 PM	TRAVEL FROM CITY HALL TO INTREPID, PIER 86, WEST 46TH STREET & 12TH AVENUE Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
1:00 - 1:30 PM	PREP CALL FOR BILL SIGNING
1:30 - 2:30 PM	VETERANS AFFAIRS BILL SIGNING Location: Intrepid, Pier 86, West 46th Street & 12th Avenue

Attendees: Commissioner Loree Sutton  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

2:30 - 3:00 PM TRAVEL FROM 46TH & 12TH AVENUE TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

2:45 - 3:00 PM CALL WITH PENNY, TOM, AND REGINA RE: GREEK ADVOCACY  
Call in # [REDACTED]  
Code: [REDACTED]

3:00 - 4:00 PM MEETING REGARDING HOMELESSNESS  
Location: City Hall, The Blue Room

4:00 - 5:00 PM WEEKLY MEETING WITH PC  
Location: City Hall, The Blue Room

5:15 - 5:30 PM TRAVEL FROM CITY HALL TO 125 BARCLAY STREET  
Travel Time: 15 Mins.  
Car: MBDB, FLONYC, Jonathan Viguers

5:30 - 6:00 PM ATTEND THE DC 37 HOLIDAY PARTY WITH FLONYC  
Location: 125 Barclay Street  
Staff Contact: Gabriel Schnake-Mahl  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

6:00 - 6:15 PM TRAVEL FROM 125 BARLCAY STREET TO 440 PARK AVENUE SOUTH AT 30TH STREET  
Travel Time: 15 Mins.  
Car: MBDB, FLONYC, Jonathan Viguers

6:15 - 6:45 PM ATTEND THE RWDSU HOLIDAY PARTY WITH FLONYC  
Location: CPK Restaurant, 440 Park Avenue South at 30th Street  
Staff Contact: Gabriel Schnake-Mahl  
Telephone: [REDACTED]  
Site Advance: Andrew Schustek  
Telephone: [REDACTED]

6:45 - 7:15 PM TRAVEL FROM 440 PARK AVENUE SOUTH TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC, Jonathan Viguers

6:45 - 7:00 PM CALL WITH HENRY CISNEROS  
Notes: Henry will call YOU on your cell.

7:15 - 7:30 PM REMARKS AT MAYOR KOCH REUNION  
Location: Gracie Mansion  
Staff Contact: Carla Matero



Telephone: [REDACTED]  
Staff Contact: Jonathan Viguers and Catherine Almonte

7:30 - 9:00 PM      DINNER WITH FLONYC  
Location:            Gracie Mansion

9:00 - 9:30 PM      CALL WITH AIDA ALVEREZ  
Notes:              YOU Call Aida on her cell at [REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

10:00am – C/M Williams “Construction Safety” 30 people  
11:00am – GNY Lecet “Labor Union HPD Reform” 100 people

#### FLONYC SCHEDULE

8:00 - 11:45 AM	PRIVATE TIME
11:45 - 12:00 PM	PREP CALL FOR ROSIE O'DONNELL WITH DARREN BLOCH
12:00 - 2:00 PM	LUNCH WITH ROSIE O'DONNELL
2:30 - 3:00 PM	MEETING WITH JACKIE BRAY
3:00 - 4:00 PM	WHITESPACE
4:30 - 5:00 PM	PREP FOR MORNING JOE WITH ANDREA & ERIN
5:30 - 6:00 PM	ATTEND DC 37 HOLIDAY PARTY WITH MBDB
6:15 - 6:45 PM	ATTEND RWDSU HOLIDAY PARTY WITH MBDB
7:15 - 7:30 PM	ATTEND KOCH ADMINISTRATION REUNION WITH MBDB
7:30 - 9:00 PM	DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Friday, December 11, 2015 7:34 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, December 12, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, December 12, 2015**

**WEATHER:** Hi of 64 Low of 55, Partly Cloudy  
**ATTIRE:** Business  
**Note:** -Jonathan will meet you at Gracie Mansion

7:16 - 7:16 AM FYI - [REDACTED]

2:45 - 3:30 PM WEEKLY SCHEDULING CALL  
Call in # [REDACTED]  
Code: [REDACTED]

3:30 - 6:30 PM JUDICIAL INTERVIEWS  
Location: Gracie Mansion  
Site Contact: Jonathan Viguers  
Contact #: [REDACTED]

4:00 - 4:30 PM FYI - MEMORIAL SERVICE FOR CONGRESSMAN MEEKS'S FATHER IS DEC. 12, 4-6PM AT  
SHEKINAH YOUTH CHAPEL IN QUEENS 111-54 MERRICK BLVD

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conferences

FLONYC SCHEDULE  
7:15 - 7:15 AM [REDACTED]  
8:00 - 2:00 PM WHITESPACE  
2:30 - 3:30 PM MBDB WEEKLY SCHEDULING CALL  
4:00 - 4:30 PM FYI: MEMORIAL SERVICE FOR U.S. CONGRESSMAN MEEKS'S DAD

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**From:** Caquias, Paula  
**Sent:** Friday, December 11, 2015 7:48 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, December 13, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, December 13, 2015

**WEATHER:** Hi of 66 Low of 56, Cloudy  
**ATTIRE:** Business  
**Note:** -Kayla will meet you at Gracie Mansion

11:00 - 11:30 AM	NEWS WITH MONICA
11:30 - 11:45 AM	CALL WITH HERMINIA PALACIO Notes: YOU call her on her cell at [REDACTED]
12:00 - 12:15 PM	[REDACTED]
12:30 - 1:30 PM	HOMELESSNESS STRATEGY CALL Call in # : [REDACTED] Code: [REDACTED]
1:45 - 2:00 PM	PREP FOR RIVERTON MEETING Location: Gracie Mansion
2:00 - 2:45 PM	MEETING WITH RIVERTON TA MEMBERS Location: Gracie Mansion
3:00 - 4:30 PM	MEETING WITH QC MEMBERS Location: Gracie Mansion
5:00 - 6:00 PM	MEETING WITH CONGRESSMAN HAKEEM JEFFRIES Location: Gracie Mansion
7:00 - 9:00 PM	DINNER WITH JUAN FIGUEROA AND FLONYC Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conferences

FLONYC SCHEDULE  
7:00 - 9:00 PM DINNER WITH JUAN FIGUEROA AND MBDB

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**From:** Caquias, Paula  
**Sent:** Friday, December 11, 2015 7:58 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, December 14, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, December 14, 2015

**WEATHER:** Hi of 63 Low of 57, Rain  
**ATTIRE:** Business  
**Note:** Catherine will meet you at Gracie Mansion

8:15 - 8:45 AM NEWS WITH MONICA

8:45 - 9:20 AM TRAVEL FROM GRACIE MANSION TO BK MARRIOTT  
Travel Time: 35 Mins  
Car: MBDB, Catherine Almonte

9:20 - 10:00 AM KEYNOTE SPEAKER AT THE NATIONAL IMMIGRANT INTEGRATION CONFERENCE (NIIC)  
Location: New York Marriott at Brooklyn Bridge  
Site Advance: Javon Coney  
Telephone: [REDACTED]

10:00 - 10:30 AM TRAVEL FROM BROOKLYN MARRIOTT TO 6 EAST 44TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

10:30 - 12:00 PM REMARKS AT THE AARP LIVABILITY INDEX EVENT (INCLUDING OFF-TOPIC)  
Location: Cornell Club, 6 East 44th Street  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:00 - 12:30 PM TRAVEL FROM CORNELL CLUB TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB Catherine Almonte

12:30 - 1:30 PM MEETING WITH RACHEL, TONY, AND TOM  
Location: City Hall, The Mayor's Office

1:30 - 2:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

2:00 - 3:00 PM HOMELESSNESS STRATEGY MEETING Location: City Hall, The Governor's Room

3:00 - 4:00 PM BUDGET BRIEFING - FINANCIAL PLAN OVERVIEW  
Location: City Hall, The Governor's Room

4:00 - 4:15 PM	HOLIDAY GREETING TO STAFF Location: City Hall, The Bullpen
4:15 - 4:30 PM	(T) PREP FOR MEETING WITH NYSE CEO TOM FARLEY Location: City Hall, The Mayor's Office
4:30 - 5:00 PM MANHATTAN	(T) MEETING WITH NYSE CEO TOM FARLEY REGARDING THE PEDESTRIAN PLAZA'S IN LOWER  Location: City Hall, The Mayor's Office
5:00 - 5:30 PM	TRAVEL FROM CITY HALL TO [REDACTED] Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
5:30 - 6:00 PM	[REDACTED]
6:00 - 6:30 PM	TRAVEL FROM [REDACTED] TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
6:30 - 7:30 PM	MAYORS FUND HOLIDAY RECEPTION WITH FLONYC Location: Gracie Mansion
7:30 - 8:00 PM	TRAVEL FROM GRACIE MANSION TO 345 COURT STREET, BROOKLYN Travel Time: 30 Mins. Car: MBDB, FLONYC, Catherine Almonte
8:00 - 8:30 PM	(T) ATTEND THE NYC&CO. SENIOR EXECUTIVES DINNER Location: Marco Polo Restaurant, 345 Court Streets, Brooklyn
8:30 - 9:00 PM	(T)TRAVEL FROM 345 COURT STREET TO 480 LEXINGTON AVENUE Travel Time: 30 Mins. Car: MBDB, FLONYC, Catherine Almonte
9:00 - 9:30 PM	(T) ATTEND THE SUNSHINE SACHS HOLIDAY PARTY Location: Vermilion, 480 Lexington Avenue
9:30 - 9:45 PM	(T)TRAVEL FROM 480 LEXINGTON AVENUE TO GRACIE MANSION Travel Time: 15 Mins. Car: MBDB, FLONYC, Catherine Almonte

#### CITY HALL STEPS PRESS CONFERENCES

10:00AM – NYC Council Progressive Caucus “Environment Protection Hearings” 40 people

11:00AM – C/M Rosenthal “Minority Women’s Business” 20 people

12:00PM– C/M Cumbo “Minority Women’s Business” 200 people

1:00PM – Islamic Leadership Counsel of N.Y. “Response to Donald Trump Comments on Immigration” 50 people

#### FLONYC SCHEDULE

9:15 - 11:00 AM	WHITESPACE (GRACIE MANSION)
11:00 - 12:00 PM	WOMEN'S MAGAZINE AND MOM'S BLOGGERS ROUNDTABLE (GRACIE MANSION)
12:00 - 12:45 PM	LUNCH (GRACIE MANSION)

1:00 - 6:00 PM	PRIVATE TIME
6:10 - 7:30 PM	MAYOR'S FUND HOLIDAY RECEPTION WITH MBDB (GRACIE MANSION)
8:00 - 8:30 PM	(T) ATTEND NYC&CO. SENIOR EXECUTIVES DINNER WITH MBDB
9:00 - 9:30 PM	ATTEND THE SUNSHINE SACHS HOLIDAY PARTY WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Sunday, December 13, 2015 8:56 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Monday, December 14, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, December 14, 2015

**WEATHER:** Hi of 63 Low of 57, Light Rain/Fog  
**ATTIRE:** Business  
**Note:** Catherine will meet you at Gracie Mansion

8:45 - 9:20 AM TRAVEL FROM GRACIE MANSION TO BROOKLYN MARRIOTT  
Travel Time: 35 Mins  
Car: MBDB, Catherine Almonte

8:45 - 9:15 AM NEWS WITH MONICA

9:20 - 10:00 AM KEYNOTE SPEAKER AT THE NATIONAL IMMIGRANT INTEGRATION CONFERENCE (NIIC)

Location: New York Marriott at Brooklyn Bridge  
Site Contact: Maibe Ponte  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

10:00 - 10:30 AM TRAVEL FROM BROOKLYN MARRIOTT TO 6 EAST 44TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

10:30 - 12:00 PM REMARKS AT THE AARP LIVABILITY INDEX EVENT (INCLUDING OFF-TOPIC)

Location: Cornell Club, 6 East 44th Street  
Site Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:00 - 12:30 PM TRAVEL FROM CORNELL CLUB TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB Catherine Almonte

12:30 - 1:30 PM MEETING WITH RACHEL, TONY, AND TOM

Location: City Hall, The Mayor's Office

1:30 - 2:00 PM

WHITESPACE

Location: City Hall, The Mayor's Office

2:00 - 3:00 PM

HOMELESSNESS STRATEGY MEETING

Location: City Hall, The Governor's Room

3:00 - 4:00 PM

BUDGET BRIEFING - FINANCIAL PLAN OVERVIEW

Location: City Hall, The Governor's Room

4:00 - 4:15 PM

HOLIDAY GREETING TO STAFF

Location: City Hall, The Bullpen

4:15 - 5:00 PM

WHITESPACE

Location: City Hall, The Mayor's Office

5:00 - 5:30 PM

TRAVEL FROM CITY HALL TO [REDACTED]

Travel Time: 30 Mins.

Car: MBDB, Catherine Almonte

5:30 - 6:00 PM

[REDACTED]

6:00 - 6:30 PM

TRAVEL FROM [REDACTED] TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBDB, Catherine Almonte

6:30 - 7:30 PM

MAYORS FUND HOLIDAY RECEPTION WITH FLONYC

Location: Gracie Mansion

Staff Contact: Veronica Lake

Telephone: [REDACTED]

7:30 - 8:00 PM

TRAVEL FROM GRACIE MANSION TO 345 COURT STREET, BROOKLYN

Travel Time: 30 Mins.

Car: MBDB, FLONYC, Catherine Almonte

8:00 - 8:30 PM

(T) ATTEND THE NYC&CO. SENIOR EXECUTIVES DINNER

Location: Marco Polo Restaurant, 345 Court Street, Brooklyn

8:30 - 9:00 PM

TRAVEL FROM 345 COURT STREET TO 480 LEXINGTON AVENUE

Travel Time: 30 Mins.

Car: MBDB, FLONYC, Catherine Almonte

9:00 - 9:30 PM

ATTEND THE SUNSHINE SACHS HOLIDAY PARTY

Location: Vermilion, 480 Lexington Avenue

9:30 - 9:45 PM

TRAVEL FROM 480 LEXINGTON AVENUE TO GRACIE MANSION

Travel Time: 15 Mins.

Car: MBDB, FLONYC, Catherine Almonte

CITY HALL STEPS PRESS CONFERENCES



10:00AM – NYC Council Progressive Caucus “Environment Protection Hearings” 40 people  
11:00AM – C/M Rosenthal “Minority Women’s Business” 20 people  
12:00PM– C/M Cumbo “Minority Women’s Business” 200 people  
1:00PM – Islamic Leadership Counsel of N.Y. “Response to Donald Trump Comments on Immigration” 50 people

FLONYC SCHEDULE

10:15 - 11:00 AM	WHITESPACE
11:00 - 12:00 PM	WOMEN'S MAGAZINE AND MOM'S BLOGGERS ROUNDTABLE
12:30 - 1:00 PM	MEETING WITH ROXANNE JOHN
1:00 - 6:00 PM	PRIVATE TIME
6:10 - 7:30 PM	MAYOR'S FUND HOLIDAY RECEPTION WITH MBDB
8:00 - 8:30 PM	(T) ATTEND NYC&CO. SENIOR EXECUTIVES DINNER WITH MBDB
9:00 - 9:30 PM	ATTEND THE SUNSHINE SACHS HOLIDAY PARTY WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, December 14, 2015 7:06 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, December 15, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, December 15, 2015

**WEATHER:** Hi of 61 Low of 45, Sunny  
**ATTIRE:** Business  
**Note:** Jonathan will meet you at Gracie Mansion

9:30 - 10:00 AM TRAVEL FROM GRACIE MANSION TO 130-30 28TH AVENUE, FLUSHING NY  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

9:30 - 10:00 AM NEWS WITH PETER

10:00 - 11:00 AM REMARKS AT THE POLICE ACADEMY RIBBON-CUTTING CEREMONY + SHORT AVAIL  
Location: 130-30 28th Avenue, Flushing NY  
Site Contact: Gene Whyte  
Telephone: [REDACTED]  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Podium: Yes  
Remarks: Prepared  
Press: Open

11:00 - 12:00 PM TRAVEL FROM 130-30 28TH AVENUE FLUSHING TO [REDACTED]  
Travel Time: 1 Hr.  
Car: MBDB, Jonathan Viguers

11:30 - 12:00 PM NEWS CATCH-UP WITH PETER

12:00 - 1:00 PM [REDACTED]  
Location: [REDACTED]

1:00 - 1:30 PM TRAVEL FROM [REDACTED] TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

1:30 - 2:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

2:00 - 2:10 PM	10 MINUTE INTERVIEW WITH MELISSA RUSSO Location: City Hall, The Governor's Room Press Contact: Karen Hinton Telephone: [REDACTED]
2:15 - 2:25 PM	CALL WITH COUNCIL MEMBER DRUM
2:30 - 3:30 PM	HOMELESSNESS STRATEGY MEETING Location: City Hall, The Governor's Room
3:30 - 4:30 PM	SPEECH PREP Location: City Hall, The Governor's Room
4:30 - 5:00 PM	PREP FOR MEETING WITH SPEAKER Location: City Hall, The Mayor's Office
5:00 - 6:00 PM	MEETING WITH MMV Location: City Hall, The Mayor's Office
6:00 - 6:05 PM	TRAVEL FROM CITY HALL TO 52 BROADWAY Travel Time: 5 Mins. Car: MBDB, Jonathan Viguers
6:00 - 6:30 PM	(T) NYCHSRO/MEDREVIEW HOLIDAY PARTY Location: India House, 1 Hanover Square
6:05 - 6:20 PM	ATTEND THE UFT HOLIDAY PARTY WITH FLONYC Location: 52 Broadway Staff Contact: Gabriel Schnake-Mahl Telephone: [REDACTED] Site Advance: Javon Coney Telephone: [REDACTED] Press: Closed
6:20 - 6:45 PM	TRAVEL FROM 52 BROADWAY TO GRACIE MANSION Travel Time: 25 Mins. Car: MBDB, FLONYC, Jonathan Viguers
6:45 - 8:00 PM	CITY LEADERS HOLIDAY RECEPTION Location: Gracie Mansion Staff Contact: Carla Matero Telephone: [REDACTED] Podium: Yes Remarks: Prepared Press: Closed

CITY HALL STEPS PRESS CONFERENCES

12:00PM – Council Member Cumbo “Kick off of Gun Violence” 15 people  
 1:00PM– Council Member Drum “Incarceration Women’s on Riker’s Island” 100 people  
 2:00PM– Council Member Williams “Gun Violence Research” 10 people

3:00PM – Citizens Defending Libraries “Legislation” 50 people

FLONYC SCHEDULE

8:00 - 11:30 AM	PRIVATE TIME
11:30 - 11:45 AM	PREP FOR NY TIMES WITH ERIN WHITE
11:45 - 12:00 PM	PHONE INTERVIEW WITH RACHEL KAADZI GHANSAH, NY TIMES ON MENTAL HEALTH
12:00 - 12:45 PM	LUNCH//WEEKLY TOUCHBASE W/ ROXANNE JOHN
1:00 - 4:00 PM	PRIVATE TIME
4:30 - 5:30 PM	MEETING WITH NYS SENATOR DANIEL SQUADRON
5:30 - 6:10 PM	WHITESPACE
6:05 - 6:20 PM	ATTEND THE UFT HOLIDAY PARTY WITH MBDB
6:45 - 8:00 PM	ATTEND CITY LEADERS HOLIDAY RECEPTION WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Tuesday, December 15, 2015 8:07 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, December 16, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, December 16, 2015

**WEATHER:** Hi of 51 Low of 47, Mostly Sunny  
**ATTIRE:** Business

8:30 - 9:00 AM	TRAVEL FROM GRACIE MANSION TO CITY HALL Travel Time: 30 Mins. Car: MBDB
8:30 - 9:00 AM	NEWS WITH PETER
9:00 - 10:00 AM	WHITESPACE Location: City Hall, The Mayor's Office
10:00 - 10:30 AM	CALL WITH HON. VICTOR MARRERO Notes: YOU call Victor at [REDACTED]
10:30 - 11:15 AM	WHITESPACE Location: City Hall, The Mayor's Office
11:15 - 11:30 AM	CALL WITH SECRETARY CASTRO Location: YOU call [REDACTED] - Call will be connected to the Secretary.
11:30 - 12:30 PM	BUDGET PREP Location: City Hall, The Governor's Room
12:30 - 1:30 PM	HOMELESSNESS STRATEGY MEETING Location: City Hall, The Governor's Room
1:30 - 2:30 PM	WEEKLY MEETING WITH THE CHANCELLOR Location: City Hall, The Governor's Room
2:30 - 4:00 PM	SPEECH PREP Location: City Hall, The Mayor's Office
4:00 - 6:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
6:00 - 6:30 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers

6:30 - 7:30 PM

DETAIL HOLIDAY PARTY

Location: Gracie Mansion

Staff Contact: Carla Matero

Telephone: [REDACTED]

Setup: Cocktail reception with speaking program from stage

Podium: Yes

Remarks: Prepared

Press: Closed

Format:

- YOU arrive

- YOU, First Lady and Deputy Inspector Harold Redmond are briefed in Blue

Room

-YOU, First Lady, and Deputy Inspector Redmond approach stage

- First Lady gives Welcoming remarks

- YOU give remarks

-You intro intro Inspector Redmond

-Inspector Redmond give remarks

- YOU and First Lady close program

-YOU and First Lady mingle

-YOU and First Lady depart

7:30 - 9:00 PM

DINNER WITH JUAN FIGUEROA & FLONYC

Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

10:00 PM Council Member Cumbo "Gun Violence" 200 people

11:00 PM Council Member Miller "Displaced Worker Bills" 50 people

12:00 PM Council Member Cabrera "SCRIE Legislation" 50 people

2:00PM Build Up NY "Brooklyn Heights Development" 50 people

FLONYC SCHEDULE

8:30 - 9:30 AM PRIVATE APPOINTMENT

10:30 - 12:00 PM WHITESPACE

12:00 - 12:45 PM DIGITAL INFLUENCERS ROUNDTABLE

1:15 - 4:15 PM PRIVATE TIME

2:45 - 3:00 PM CALL WITH FIRST LADY ROSALYNN CARTER

4:40 - 5:00 PM ATTEND AMALGAMATED BANK TOWN HALL HOLIDAY MEETING

5:45 - 6:30 PM ACCEPT AWARD AT HUMAN SERVICES COUNCIL OF NEW YORK LEADERSHIP AWARD

RECEPTION

6:50 - 7:30 PM ATTEND DETAIL HOLIDAY PARTY WITH MBDB

7:30 - 9:00 PM DINNER WITH JUAN FIGUEROA AND MBDB

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**From:** Caquias, Paula  
**Sent:** Wednesday, December 16, 2015 6:59 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, December 17, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, December 17, 2015**

**WEATHER:** Hi of 58 Low of 51, Rain  
**ATTIRE:** Business  
**Note:** Jonathan will meet you at Gracie Mansion

7:50 - 8:10 AM TRAVEL FROM GRACIE MANSION TO GRAND HYATT, EMPIRE BALLROOM, 109 E. 42ND STREET  
AT PARK AVENUE

Travel Time: 20 Mins  
Car: MBDB, FLONYC, Jonathan Viguers  
Press: Closed

8:15 - 10:00 AM REMARKS AT ABNY BREAKFAST  
Location: Grand Hyatt, Empire Ballroom, 109 E. 42nd Street at Park Avenue  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

10:00 - 10:30 AM TRAVEL FROM 42ND STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

10:00 - 10:30 AM NEWS WITH PETER

10:30 - 11:30 AM WHITESPACE  
Location: City Hall, The Mayor's Office

11:30 - 12:00 PM PREP FOR INTERVIEW WITH WPIX  
Location: City Hall, The Mayor's Office

12:00 - 1:00 PM PRIVATE MEETING  
Location: City Hall, The Mayor's Office

1:00 - 2:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

2:00 - 3:00 PM MEETING REGARDING DA STRATEGY  
Location: City Hall, The Mayor's Office

3:00 - 4:30 PM	<b>BUDGET PREP</b> Location: City Hall, The Governor's Room
4:30 - 5:30 PM	<b>UBER BRIEFING</b> Location: City Hall, The Mayor's Office
5:30 - 6:30 PM	<b>\$15 MINIMUM WAGE &amp; PPL BRIEFING</b> Location: City Hall, The Governor's Room
6:40 - 6:45 PM	<b>TRAVEL ON FOOT TO MANHATTAN PROPER</b> Location: Manhattan Proper, 6 Murray Street (btw Broadway and Church Street) Walking: MBDB, FLONYC. Jonathan Viguers
6:45 - 7:30 PM	<b>PRESS CORPS HOLIDAY RECEPTION</b> Location: Manhattan Proper, 6 Murray Street (btw Broadway and Church Street) Staff Contact: Carla Matero Telephone: [REDACTED] Remarks: prepared Press: Closed
7:30 - 8:00 PM	<b>TRAVEL TO GRACIE MANSION</b> Travel Time: 30 Mins. Car: MBDB, FLONYC, Jonathan Viguers
8:00 - 9:00 PM	<b>MEETING WITH MAYOR WILLIAM PEDUTO</b> Location: Gracie Mansion
9:00 - 9:30 PM	<b>PACK FOR BOSTON</b>
9:30 - 10:00 PM	<b>CALL WITH RAFAEL CESTERO</b> Notes: YOU call Rafael on his cell, [REDACTED]

**CITY HALL STEPS PRESS CONFERENCES**

11am – Council Member Levine “Toxic Toys” 25 people

**FLONYC SCHEDULE**

8:15 - 10:00 AM	ATTEND MBDB REMARKS AT ABNY BREAKFAST
10:30 - 11:00 AM	VIDEO RECORDING: MENTAL HEALTH HOLIDAY MESSAGE TO NEW YORKERS
11:00 - 11:30 AM	CORRESPONDENCE MEETING WITH EUNICE KO
11:30 - 2:30 PM	PRIVATE TIME
3:00 - 4:00 PM	COMMISSION ON GENDER EQUITY MEETING
4:00 - 4:45 PM	MEETING WITH DEPUTY MAYOR RICHARD BUERY
4:55 - 5:30 PM	ACCEPT "PERSON OF THE YEAR" AWARD BY NYC HEALTH + HOSPITALS BOARD OF DIRECTORS
5:45 - 6:40 PM	WHITESPACE//DINNER
6:45 - 7:30 PM	ATTEND CITY HALL PRESS CORPS HOLIDAY RECEPTION WITH MBDB



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**From:** Caquias, Paula  
**Sent:** Thursday, December 17, 2015 7:37 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, December 18, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, December 18, 2015

**WEATHER:** Hi of 50 Low of 34, AM Clouds / PM Sun  
**ATTIRE:** Business  
**Note:** Jonathan will meet you at Gracie Mansion

7:15 - 7:30 AM TRAVEL FROM GRACIE MANSION TO WPIX, 220 E 42ND STREET, NYC  
Travel Time: 15 Mins  
Car: MBDB, Jonathan Viguers

7:30 - 8:00 AM LIVE IN-STUDIO INTERVIEW ON WPIX MORNING NEWS WITH SUKHANYA KRISHNA ON HOMELESSNESS AND PRE-K  
Location: 220 E 42nd Street, NYC  
Site Contact: Veronica Rosario  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Notes: 7 minute interview with host Sukhanya Krishna on homelessness and pre-K

8:00 - 8:30 AM TRAVEL FROM 220 E 42ND STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

8:30 - 9:00 AM NEWS WITH MONICA

9:00 - 9:30 AM MEETING WITH DM ALICIA GLEN  
Location: City Hall, The Mayor's Office

9:45 - 10:15 AM MEETING WITH KAREN HINTON  
Location: City Hall, The Mayor's Office

10:30 - 11:00 AM PREP FOR RADIO INTERVIEWS  
Location: City Hall, The Mayor's Office

11:00 - 11:10 AM TAPED RADIO INTERVIEW WITH RITA COSBY/ABC RADIO REGARDING ABNY SPEECH, HOMELESSNESS, PRE-K  
Notes: YOU call [REDACTED] - Back-up Cosby's Cell [REDACTED]  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

11:15 - 11:45 AM LIVE CALL IN-INTERVIEW ON THE BRIAN LEHRER SHOW REGARDING ABNY SPEECH,  
HOMELESSNESS, PRE-K  
Notes: YOU Call [REDACTED] - Back-up Lisa Allison cell [REDACTED]  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

11:50 - 12:00 PM LIVE RADIO INTERVIEW ON THE JOHN GAMBLING SHOW REGARDING ABNY  
SPEECH, HOMELESSNESS, PRE-K  
Notes: YOU Call Host Frank Morano at [REDACTED] Back Up Cel [REDACTED]  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

12:45 - 1:00 PM TRAVEL FROM CITY HALL TO 40 BROAD STREET  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers

1:00 - 2:15 PM LUNCH WITH DAVID LICHENSTEIN  
Location: Reserve Cut, 40 Broad Street

2:15 - 2:30 PM TRAVEL FROM 40 BROAD STREET TO CITY HALL  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers

2:45 - 3:00 PM CALL WITH VALARIE JARRETT  
Notes: YOU Call [REDACTED] - Call will be connected

3:00 - 3:30 PM CALL WITH FRITZ SCHWART  
Notes: YOU Call

3:30 - 4:30 PM QUADRENNIAL BRIEFING  
Location: City Hall, The Mayor's Office

4:30 - 5:30 PM WHITESPACE  
Location: City Hall, The Mayor's Office

5:30 - 6:30 PM NON-CITIZEN VOTING DECISION MEMO  
Location: City Hall, The Governor's Room

6:30 - 7:00 PM TRAVEL FROM CITY HALL TO 811 7TH AVENUE AND 53RD STREET  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers  
Note: FLONYC will meet you the Sheraton

7:00 - 8:00 PM ATTEND THE 1199 HOLIDAY PARTY WITH FLONYC  
Location: Sheraton NY, 811 7th Avenue and 53rd Street  
Staff Contact: Gabriel Schnake-Mahl  
Telephone: [REDACTED]  
Advance Contact: Andrew Schustek  
Telephone: [REDACTED]  
Remarks: Prepared  
Press: Closed

8:00 - 8:30 PM DEPART TO BOSTON

12:00 AM

CHECK-IN TO MARRIOTT QUINCY HOTEL

Location: 1000 Marriott Drive, Quincy, MA 02169

RON

CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

FLONYC SCHEDULE

11:00 - 11:20 AM

CALL WITH GEORGE KELLING

11:30 - 12:30 PM

STAFF MEETING

1:00 - 2:30 PM

STAFF HOLIDAY PARTY LUNCHEON

2:30 - 3:30 PM

WHITESPACE

3:30 - 4:15 PM

MEETING WITH DM RICHARD BUERY

4:30 - 6:00 PM

PACK FOR TRIP TO BOSTON

7:00 - 8:00 PM

ATTEND 1199SEIU HOLIDAY PARTY WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Friday, December 18, 2015 6:35 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, December 19, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, December 19, 2015**

**WEATHER:** Hi of 44 Low of 32, Partly Cloudy (NYC)  
Hi of 41 Low of 28, Partly Cloudy (BOS)  
**ATTIRE:** Casual

**10:00 - 10:30 AM** NEWS WITH PETER

**ALL DAY** MARRIOTT QUINCY HOTEL  
**Location:** 1000 Marriott Drive, Quincy, MA 02169

RON

**CITY HALL STEPS PRESS CONFERENCES**  
No Scheduled Press Conference

**FLONYC SCHEDULE**  
No schedule

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**From:** Caquias, Paula  
**Sent:** Friday, December 18, 2015 6:48 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, December 20, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, December 20, 2015**

**WEATHER:** Hi of 45 Low of 38, Sunny  
**ATTIRE:** Business  
**Note:** Catherine will meet you at JFK

9:30 - 10:00 AM      **DEPART FOR AIRPORT**  
                                 Location:      Boston International Airport  
Car:                      MBDB, FLONYC, [REDACTED]

10:00 - 10:30 AM      **BOARD JET BLUE FLIGHT 717 FROM BOSTON TO JFK**  
                                 Flight:                      MBDB, FLONYC, [REDACTED]

10:30 - 11:00 AM      **FLIGHT 717 DEPARTS BOSTON TO JFK**  
                                 Flight:                      MBDB, FLONYC, [REDACTED]

11:46 - 11:46 AM      **JET BLUE FLIGHT 717 LANDS AT JFK**

12:00 - 1:00 PM      **TRAVEL FROM JFK TO 84 PRECINCT STATION HOUSE, 301 GOLD STREET,  
BROOKLYN**  
                                 Travel Time:      1 Hr.  
Car:                      MBDB, Catherine Almonte

12:30 - 1:00 PM      **NEWS WITH MONICA**

1:00 - 2:30 PM      **PLAQUE DEDICATION CEREMONY FOR DETECTIVE RAFAEL RAMOS AND DETECTIVE WENJIAN  
LIU**  
                                 Location:              84th Precinct Station House, 301 Gold St., Brooklyn  
                                 Staff Contact:      Jerika Richardson  
                                 Telephone:          [REDACTED]  
                                 Press Contact:      Monica Klein  
                                 Telephone:          [REDACTED]  
                                 Site Advance:      Stefan Grybauskas  
                                 Telephone:          [REDACTED]

2:30 - 2:45 PM      **TRAVEL FROM 84<sup>th</sup> PRECINCT STATION HOUSE TO MYRTLE AND TOMPKINS AVE**  
                                 Travel Time:      15 Mins.  
Car:                      MBDB, Catherine Almonte

2:45 - 3:30 PM  
LIU

WREATH LAYING CEREMONY IN HONOR OF RAFAEL RAMOS AND DETECTIVE WENJIAN

Location: MYRTLE AND TOMPKINS AVES., BROOKLYN  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

3:30 - 4:30 PM

TRAVEL TO GRACIE MANSION

Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

4:30 - 5:30 PM

WEEKLY SCHEDULING CALL

Call in #: [REDACTED]  
Code: [REDACTED]

7:00 - 9:00 PM

[REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

4:30 - 5:30 PM

MBDB WEEKLY SCHEDULING CALL

7:00 - 9:00 PM

[REDACTED]

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**From:** Caquias, Paula  
**Sent:** Friday, December 18, 2015 6:55 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, December 21, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, December 21, 2015

**WEATHER:** Hi of 55 Low of 50, Mostly Cloudy  
**ATTIRE:** Business  
**Note:** Jonathan will meet you at Gracie.

9:00 - 9:30 AM            PREP FOR MEETING WITH MMV & COUNCIL MEMBERS  
                                 Location:            Gracie Mansion  
                                 Staff Contact: Jon Paul Lupo  
                                 Telephone:        [REDACTED]

9:30 - 11:00 AM        BREAKFAST WITH MMV AND COUNCIL MEMBERS  
                                 Location:            Gracie Mansion  
                                 Staff Contact: Jon Paul Lupo  
                                 Telephone:        [REDACTED]

11:00 - 11:30 AM        TRAVEL FROM GRACIE MANSION TO CITY HALL  
                                 Travel Time:    30 Mins.  
                                 Car:                MBDB, Jonathan Viguers

11:00 - 11:30 AM        NEWS WITH MONICA

11:30 - 12:00 PM        MEETING WITH DM GLEN  
                                 Location:            City Hall, The Mayor's Office

12:00 - 12:30 PM        MEETING WITH RACHEL, TOM, AND TONY  
                                 Location:            City Hall, The Mayor's Office

12:30 - 1:00 PM        PREP FOR MEDIA ROUNDTABLE  
                                 Location:            City Hall, The Mayor's Office

1:00 - 2:00 PM        MEDIA ROUNDTABLE (END OF 2 YEARS)  
                                 Location:            City Hall, The Governor's Room

2:00 - 2:40 PM        HOMELESSNESS STRATEGY MEETING  
                                 Location:            City Hall, The Governor's Room

2:45 - 3:00 PM        MEETING WITH DEAN  
                                 Location:            City Hall, The Mayor's Office

3:00 - 4:00 PM        BUDGET PREP  
                                 Location:            City Hall, The Governor's Room

4:00 - 6:30 PM	JUDICIAL INTERVIEWS
Office	Location: City Hall, The Mayor's
6:30 - 7:00 PM	CALL WITH JUDGE MARRERO
	Location: YOU Call [REDACTED]
7:00 - 7:30 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION
	Travel Time: 30 Mins.
	Car: MBDB, Jonathan Viguers
7:00 - 7:30 PM	TPA CALL
	Call in#: [REDACTED]
	Code: [REDACTED]
7:30 - 9:30 PM	DINNER HAROLD ICKES AND JANICE ENRIGHT AND FLONYC
	Location: Gracie Mansion
9:30 - 10:30 PM	DRINKS WITH PETER RAGONE
	Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

1:00PM – New Yorkers for a Vaccine “Free 2015/2016” 40 people

FLONYC SCHEDULE

10:45 - 11:00 AM	PREP FOR ESSENCE MAGAZINE INTERVIEW (GRACIE MANSION)
11:00 - 11:30 AM	PHONE INTERVIEW WITH VANESSA DE LUCA, EDITOR-IN-CHIEF OF ESSENCE MAGAZINE
12:00 - 1:00 PM	THRIVENYC LUNCH "THANK YOU" LUNCHEON (GRACIE MANSION)
2:00 - 3:00 PM	MAYOR'S FUND CALL TIME (GRACIE MANSION)
7:30 - 9:30 PM	DINNER WITH HAROLD ICKES AND JANICE ENRIGHT WITH MBDB (GRACIE
MANSION)	



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**From:** Caquias, Paula  
**Sent:** Monday, December 21, 2015 7:26 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, December 21, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, December 22, 2015

**WEATHER:** Hi of 62 Low of 52, Rain  
**ATTIRE:** Business  
**Note:** Kayla will meet you at Gracie.

8:30 - 9:00 AM TRAVEL FROM GRACIE MANSION TO [REDACTED]  
Travel Time: 30 mins  
Car: MBDB, Kayla Arslanian

9:00 - 10:00 AM [REDACTED]  
Location: [REDACTED]

10:00 - 10:30 AM TRAVEL FROM [REDACTED] TO CITY HALL  
Travel Time: 30 mins.  
Car: MBDB, Kayla Arslanian

10:00 - 10:30 AM NEWS WITH ROSEMARY

10:30 - 11:30 AM WEEKLY MEETING WITH THE CHANCELLOR  
Location: City Hall, The Governor's Room

11:30 - 12:30 PM MEETING WITH RACHEL, TOM, AND TONY  
Location: City Hall, The Mayor's Office

12:30 - 1:00 PM HOMELESSNESS STRATEGY MEETING  
Location: City Hall, The Governor's Room

1:00 - 1:30 PM PREP FOR MEETING WITH KEN THOMPSON  
Location: City Hall, The Mayor's Office

1:30 - 2:30 PM MEETING WITH DA KEN THOMPSON  
Location: City Hall, The Mayor's Office

2:30 - 3:00 PM CALL WITH SECRETARY PEREZ  
Location: The Secretary will call YOUR cell

2:30 - 3:00 PM TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

3:00 - 3:30 PM	PREP FOR AARP TELETOWN HALL Location: Gracie Mansion
3:30 - 4:00 PM	AARP TELETOWN HALL Location: Gracie Mansion Attendees: Vicki Been, Commissioner HBD Staff Contact: Rick Fromberg Telephone: [REDACTED] Remarks: Prepared Press: Open, press will be listening in ONLY
4:00 - 4:30 PM	WHITESPACE Location: Gracie Mansion
4:30 - 5:30 PM	WPIX CHRISTMAS SPECIAL WITH MARVIN SCOTT & FLONYC Location: Gracie Mansion Press Contact: Wiley Norvell Telephone: [REDACTED] Setup: 15-minute, recorded TV sit-down with Marvin Scott, YOU and FLONYC Followed by a 10-minute tour of 1st floor, new artwork (just CMC) Press: Open
6:00 - 7:30 PM	DINNER WITH PHIL WALZAK Location: Gracie Mansion
7:45 - 8:00 PM	PREP FOR MEETING WITH PETER WARD Location: Gracie Mansion
8:00 - 9:00 PM	MEETING WITH PETER WARD Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled press conferences

#### FLONYC SCHEDULE

7:10 - 8:00 AM	LIVE INTERVIEW WITH GREG KELLY AND ROSANNA SCOTTO, WNYW FOX 5 GOOD DAY NY
8:30 - 10:30 AM	PRIVATE TIME
10:30 - 11:30 AM	MEETING TO DISCUSS 2016 STRATEGIC PLAN
12:30 - 1:30 PM	PRIVATE APPOINTMENT
2:10 - 2:30 PM	MEETING WITH ERIN
2:30 - 2:50 PM	MEETING WITH RYAN
2:50 - 3:10 PM	MEETING WITH MASHA
3:10 - 3:30 PM	MEETING WITH ANDREW
3:30 - 4:30 PM	WHITESPACE
4:30 - 5:30 PM	WPIX CHRISTMAS SPECIAL WITH MARVIN SCOTT & MBDB

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**From:** Caquias, Paula  
**Sent:** Tuesday, December 22, 2015 6:54 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, December 23, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, December 23, 2015**

**WEATHER:** Hi of 61 Low of 60, Rain  
**ATTIRE:** Business  
**Note:** Jonathan will meet you at Gracie.

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

7:13 - 7:22 AM INTERVIEW ON CBS 800 RADIO REGARDING AMPLIFY PAID PARENTAL LEAVE & HOME-STAT  
Call-In: Jonathan Clark [REDACTED]  
Backup: [REDACTED]  
Notes: Hosts - Michael Wallace & Debbie Rodriguez  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

7:27 - 7:35 AM INTERVIEW ON 1010 WINS REGARDING AMPLIFY PAID PARENTAL LEAVE & HOME-STAT  
Call-In: Jim Mahoney, editor, [REDACTED]  
Notes: Interviewer -Brigitte Quinn  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

7:35 - 8:35 AM WORKOUT  
Location: 357 9th Street

9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

9:00 - 9:30 AM NEWS WITH PETER

9:30 - 10:30 AM DEPARTMENT OF BUILDINGS BRIEFING  
Location: City Hall, The Governor's Room

10:30 - 11:00 AM PREP FOR BILL HEARING  
Location: City Hall, The Mayor's Office

11:00 - 11:30 AM BILL HEARING ON INT. 65-A, INT. 128 AND INT. 609  
Location: City Hall, The Governor's Room  
Staff Contact: Jon Paul Lupo

Telephone: [REDACTED]  
Press Contact: Natalie Grybauskas  
Telephone: [REDACTED]

11:30 - 12:00 PM	HOMELESSNESS STRATEGY MEETING Location: City Hall, The Governor's Room
12:00 - 12:30 PM	PREP FOR MEETING WITH SPEAKER CARL HEASTIE Location: City Hall, The Mayor's Office
12:30 - 1:30 PM	MEETING WITH SPEAKER CARL HEASTIE Location: City Hall, The Mayor's Office
1:45 - 2:30 PM	TRAVEL FROM CITY HALL TO 51 JUNIUS STREET, EAST NEW YORK, BROOKLYN Travel Time: 45 Mins. Car: MBDB, Jonathan Viguers
2:30 - 3:30 PM TOPIC AVAIL)	VISIT HOMELESS SHELTER WITH CHRISTINE QUINN - ABNY SPEECH AMPLIFICATION (ON/OFF-  Location: Liberty Shelter, 51 Junius Street, East New York, Brooklyn Staff Contact: Marti Adams Baker Telephone: [REDACTED] Press Contact: Ishanee Parikh Telephone: [REDACTED] Site Advance: Javon Coney Telephone: 7 [REDACTED]
3:30 - 4:00 PM	TPA CALL Call in#: [REDACTED] Code: [REDACTED]
3:30 - 4:00 PM	TRAVEL FROM 51 JUNIUS STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
4:00 - 5:30 PM	BUDGET PREP Location: City Hall, The Governor's Room
5:30 - 6:00 PM	TRAVEL FROM CITY HALL TO BAR TOTO Location: 411 11st Street, Brooklyn Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
6:00 - 7:00 PM	MEETING WITH TOM/REVIEW Location: 411 11st Street, Brooklyn - Bar Toto
7:30 - 9:00 PM	DINNER WITH LAWRENCE DOWNES & FLONYC Location: 411 11st Street, Brooklyn - Bar Toto
9:00 - 9:30 PM	TRAVEL FROM BAR TOTO TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, FLONYC, Jonathan Viguers

## CITY HALL STEPS PRESS CONFERENCES

No Scheduled press conference

## FLONYC SCHEDULE

9:30 - 12:00 PM	WHITESPACE
12:00 - 12:45 PM	LUNCH
1:00 - 6:00 PM	PRIVATE TIME
7:30 - 9:00 PM	DINNER WITH LAWRENCE DOWNES & MBDB

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**From:** Caquias, Paula  
**Sent:** Wednesday, December 23, 2015 7:56 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, December 24, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, December 24, 2015

**WEATHER:** Hi of 72 Low of 59, AM Showers  
**ATTIRE:** Business

6:45 - 7:15 AM	TRAVEL FROM GRAICE TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
7:45 - 8:45 AM	WORKOUT Location: 357 9th Street
9:30 - 10:30 AM	MEETING WITH TOM Location: Little Purity at 390 7th Avenue, Brooklyn
10:30 - 11:00 AM	NEWS WITH KAREN
10:30 - 11:00 AM	TRAVEL FROM 390 7TH AVENUE TO CITY HALL Travel Time: 30 Mins. Car: MBDB
11:00 - 12:00 PM	MEETING WITH KEVIN O'BRIEN Location: City Hall, The Mayor's Office
12:00 - 1:00 PM	MEETING WITH COMMISSIONER MARK PETERS Location: City Hall, The Mayor's Office
1:00 - 2:00 PM	DEPARTMENT OF BUILDINGS BRIEFING Location: City Hall, The Governors Room
2:00 - 2:30 PM	MEETING KAREN HINTON Location: City Hall, The Mayor's Office
2:30 - 3:00 PM	CONFERENCE CALL RE: HOMELESS STRATEGY Call In # [REDACTED] Code: [REDACTED]
3:00 - 3:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:30 - 4:00 PM	CALL WITH FRITZ SCHWARTZ Notes: YOU call [REDACTED]

4:00 - 4:15 PM      CALL WITH BILL WHITE, FORMER MAYOR OF HOUSTON  
Notes:              YOU call [REDACTED]

4:30 - 4:45 PM      CALL WITH MAYOR ANNISE PARKER OF HOUSTON  
Notes:              YOU call her at [REDACTED]

5:00 - 5:30 PM      TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time:      30 Mins.  
Car:                  MBDB, Jonathan Viguers

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled press conference

FLONYC SCHEDULE  
7:45 - 8:45 AM      WORKOUT

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**From:** Caquias, Paula  
**Sent:** Thursday, December 24, 2015 6:44 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, December 25, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, December 25, 2015**

**WEATHER:** Hi of 65 Low of 52, Mostly Cloudy  
**ATTIRE:** Business  
**Notes:** Catherine will meet you at Gracie.

**11:15 - 11:30 AM** TRAVEL FROM GRACIE TO 145TH STREET  
Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

**11:30 - 12:30 PM** REMARKS AT CHRISTMAS AT NAN  
Location: House of Justice, 106 W. 145th Street  
Site Contact: Michael Hardy  
Telephone: [REDACTED]  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Andrew Schustek  
Telephone: [REDACTED]

**12:30 - 12:45 PM** TRAVEL FROM 145TH STREET TO GRACIE MANSION  
Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

**CITY HALL STEPS PRESS CONFERENCES**  
No Scheduled press conference

**FLONYC SCHEDULE**  
No Scheduled events



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**From:** Caquias, Paula  
**Sent:** Friday, December 25, 2015 5:13 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, December 26, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, December 26, 2015

**WEATHER:** Hi of 56 Low of 54, Light Rain  
**ATTIRE:** Casual

11:00 - 11:30 AM TRAVEL FROM GRACIE MANSION TO  
357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

12:00 - 1:00 PM WORKOUT  
Location: 357 9th Street

1:30 - 2:00 PM TRAVEL FROM 357 9TH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

2:00 - 2:30 PM WEEKLY SCHEDULING CALL  
Call in # [REDACTED]  
Code: [REDACTED]

496

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled press conference

FLONYC SCHEDULE  
12:00 - 1:00 PM WORKOUT  
2:00 - 2:30 PM MBDB WEEKLY SCHEDULING CALL

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**From:** Caquias, Paula  
**Sent:** Friday, December 25, 2015 5:59 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, December 27, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, December 27, 2015

**WEATHER:** Hi of 69 Low of 46, Cloudy  
**ATTIRE:** Casual

10:30 - 11:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

11:30 - 12:30 PM WORKOUT  
Location: 357 9th Street

1:00 - 1:30 PM TRAVEL FROM 357 9TH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:00 - 9:00 PM



CITY HALL STEPS PRESS CONFERENCES  
No Scheduled press conference

FLONYC SCHEDULE

11:30 - 12:30 PM WORKOUT

7:00 - 9:00 PM



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**From:** Caquias, Paula  
**Sent:** Friday, December 25, 2015 6:01 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, December 28, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, December 28, 2015

**WEATHER:** Hi of 69 Low of 43, Cloudy  
**ATTIRE:** Casual

8:00 - 8:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
9:00 - 10:00 AM	WORKOUT Location: 357 9th Street
10:30 - 11:00 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
11:00 - 12:00 PM	MEETING WITH SENATOR FLANAGAN Location: City Hall, The Mayor's Office
12:00 - 12:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
12:30 - 1:30 PM	MEETING WITH RACHEL AND TONY Location: City Hall, The Mayor's Office
1:30 - 2:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
2:00 - 3:30 PM	(T) MEETING WITH HERMENIA PALACIO Location: City Hall, The Mayor's Office
3:30 - 5:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
5:00 - 5:30 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB
5:30 - 6:30 PM	CALL WITH EMMA, NATHAN, AND TOM
6:30 - 7:30 PM	DM CALL TIME WITH KAYLA

CITY HALL STEPS PRESS CONFERENCES

No Scheduled press conference

FLONYC SCHEDULE

9:00 - 10:00 AM

WORKOUT



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**From:** Caquias, Paula  
**Sent:** Sunday, December 27, 2015 5:59 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Monday, December 28, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, December 28, 2015

**WEATHER:** Hi of 46 Low of 37, PM Showers  
**ATTIRE:** Business

7:30 - 8:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
8:30 - 9:30 AM	WORKOUT Location: 357 9th Street
10:00 - 10:30 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
10:00 - 10:30 AM	NEWS WITH MONICA
10:30 - 11:00 AM	PREP FOR MEETING WITH SENATOR FLANAGAN Location: City Hall, The Mayor's Office
11:00 - 12:00 PM	MEETING WITH SENATOR FLANAGAN Location: City Hall, The Mayor's Office
12:00 - 12:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
12:30 - 1:30 PM	MEETING WITH RACHEL AND TONY Location: City Hall, The Mayor's Office
1:30 - 2:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
2:00 - 2:30 PM	HOMELESSNESS STRATEGY MEETING Location: City Hall, The Governors Room
2:30 - 3:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:00 - 4:30 PM	MEETING WITH HERMENIA PALACIO Location: City Hall, The Mayor's Office

4:30 - 5:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
5:00 - 5:30 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Kayla Arslanian
5:30 - 6:30 PM	CALL WITH EMMA, NATHAN, AND TOM Call in #:  Code: 
6:30 - 7:30 PM	DM CALL TIME WITH KAYLA Location: Gracie Mansion
7:30 - 9:00 PM	DINNER WITH FLONYC Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled press conference

FLONYC SCHEDULE

8:30 - 9:30 AM	WORKOUT
10:30 - 12:00 PM	WHITESPACE
1:00 - 6:00 PM	PRIVATE TIME
7:30 - 9:00 PM	DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, December 28, 2015 7:17 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, December 29, 2015

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Tuesday, December 29, 2015**

**WEATHER:** Hi of 53 Low of 45, AM Showers  
**ATTIRE:** Business  
**Notes:** Catherine will meet you at the GYM.

7:45 - 8:15 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins  
Car: MBDB, FLONYC

8:05 - 8:15 AM INTERVIEW ON WOR 710 AM REGARDING PAID PARENTAL LEAVE & HOME-STAT  
Notes: YOU cal [REDACTED]  
Interview time starts at 8:07AM  
Setup: 7-to-10 minute interview,  
Hosts: Joe Bartlett & Len Berman  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

8:45 - 9:45 AM WORKOUT  
Location: 357 9th Street

10:15 - 11:00 AM TRAVEL FROM 357 9TH STREET TO MADISON SQUARE GARDEN  
Travel Time: 45 Mins  
Car: MBDB, Catherine Almonte

10:30 - 11:00 AM NEWS WITH PETER

11:00 - 12:00 PM REMARKS AT POLICE ACADEMY GRADUATION  
Location: Madison Square Garden- 4 Pennsylvania Plaza, NY  
Note: Mayor should enter MSG by the ramp on 33rd between 7th and 8th avenue.  
Site Contact: Lt. Tony Giorgio, NYPD  
Telephone: [REDACTED]  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Setup: Swearing in Ceremony for 1,126 NYPD graduates and 10 non-NYPD graduates.  
Remarks: Prepared  
Press: Open

12:00 - 12:15 PM	TRAVEL FROM MADISON SQUARE GARDEN TO 4 TIMES SQUARE Location: 4 Times Square (enter through Nasdaq door between 42nd and 43rd Street on Broadway) 2nd floor
	Travel Time: 15 Mins. Car: MBDB, Catherine Almonte
12:15 - 1:30 PM	WHITESPACE
1:30 - 2:30 PM	NEW YEAR'S EVE PRESS CONFERENCE WITH NYPD & FBI (ON-TOPIC/ OFF-TOPIC Q & A) Location: 4 Times Square (enter through Nasdaq door between 42nd and 43rd Street on Broadway) 2nd floor
	Site Contact: Peter Donald /Gene Whyte Telephone: [REDACTED] Staff Contact: Jerika Richardson Telephone: [REDACTED] Press Contact: Monica Klein Telephone: [REDACTED] Site Advance: Javon Coney Telephone: [REDACTED]
2:30 - 3:00 PM	TRAVEL FROM 4 TIME SQUARE TO CITY HALL Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
3:00 - 3:30 PM	MEETING WITH EMMA AND SHERIF Location: City Hall, The Mayor's Office
3:30 - 4:00 PM	WHITESPACE
4:00 - 5:00 PM	MEETING WITH DOM AND TONY Location: City Hall, The Mayor's Office
5:00 - 6:00 PM	HOMELESSNESS STRATEGY MEETING Location: City Hall, The Governors Room
6:00 - 6:15 PM	WHITESPACE Location: City Hall, The Mayor's Office
6:15 - 6:30 PM	TRAVEL FROM CITY HALL TO WALL STREET HELIPORT Travel Time: 15 Mins. Car: MBDB, Jonathan Viguers
6:30 - 7:00 PM	TRAVEL FROM WALL ST. HELIPORT TO ST. ANTHONY OF PADUA CHURCH WITH PC Travel Time: 30 Mins. Flight: MBDB, Jonathan Viguers, PC
7:00 - 7:30 PM	ATTEND THE VIEWING OF NYPD DETECTIVE JOSEPH G. LEMM Location: St. Anthony of Padua Church, 85 Harrison Street, West Harrison, NY 10604 Press: Closed
7:30 - 8:15 PM	TRAVEL FROM ST. ANTHONY OF PADUA CHURCH TO GRACIE MANSION



Travel Time: 45.Mins.  
Car: MBDB, Jonathan Viguers

8:15 – 9:15 PM DINNER WITH HERMINIA AND FLONYC  
Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

11:00 AM – Council Member King “Legalizing Hover Boards in NYC

#### FLONYC SCHEDULE

10:45 - 12:00 PM WHITESPACE  
12:00 - 12:45 PM LUNCH//WEEKLY TOUCH BASE WITH ROXANNE JOHN  
1:00 - 6:00 PM PRIVATE TIME  
8:15 - 9:15 PM DINNER WITH HERMINIA PALACIO AND MBDB

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**From:** Caquias, Paula  
**Sent:** Tuesday, December 29, 2015 7:59 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, December 30, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, December 30, 2015

**WEATHER:** Hi of 54 Low of 47, Mostly Cloudy  
**ATTIRE:** Business  
**Notes:** -Jonathan will meet you at the Gym.

6:45 - 7:15 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:45 - 8:45 AM WORKOUT  
Location: 357 9th Street

9:15 - 10:00 AM TRAVEL FROM 357 9TH STREET TO ST. PATRICK'S CATHEDRAL  
Travel Time: 45 Mins.  
Car: MBDB, FLONYC, Jonathan Viguers

10:00 - 12:00 PM ATTEND AND GIVE REMARKS AT THE FUNERAL FOR NYPD DETECTIVE JOSEPH LEMM  
Location: St. Patrick's Cathedral, 5th Ave between 50th & 51st Streets

Staff Contact: Marco Carrion  
Telephone: [REDACTED]  
Press Contact: Jerika Richardson  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:00 - 12:15 PM TRAVEL FROM ST. PATRICK'S CATHEDRAL TO GRACIE MANSION  
Travel Time: 15 mins.  
Car: MBDB, FLONYC, Jonathan Viguers

12:30 - 1:00 PM NEWS WITH PETER

1:00 - 2:30 PM LUNCH WITH KEVIN O'BRIAN AND FLONYC  
Location: Gracie Mansion

2:30 - 3:00 PM TRAVEL FROM GRACIE MANSION TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

3:00 - 4:00 PM HOMELESSNESS STRATEGY MEETING

Location: City Hall, The Governors Room

4:00 - 4:30 PM

MEDIA CLIPS REVIEW WITH RACHEL

Location: City Hall, The Mayor's Office

4:30 - 5:30 PM

BUDGET MEETING

Location: City Hall, The Governors Room

5:30 - 6:00 PM

TRAVEL FROM CITI HALL TO TBD

5:30 - 6:00 PM

CONFERENCE CALL REGARDING PRE-K TEACHERS

Dial-In#:

Code:

6:00 - 7:30 PM

DINNER WITH U.S SENATOR SCHUMER

Location: TBD

7:30 - 8:00 PM

TRAVEL FROM TBD TO GRACIE MANSION

#### CITY HALL STEPS PRESS CONFERENCES

No scheduled Press Conferences

#### FLONYC SCHEDULE

10:00 - 12:00 PM

ATTEND FUNERAL FOR NYPD DETECTIVE JOSEPH G. LEMM WITH MBDB

12:30 - 1:00 PM

WHITESPACE

1:00 - 2:30 PM

LUNCH WITH KEVIN O'BRIEN & MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, January 04, 2016 7:06 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, January 5, 2015

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, January 5, 2016

**WEATHER:** Hi of 34 Low of 25, Sunny  
**ATTIRE:** Business  
**NOTE:** Catherine will meet you at the Gym.

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 10:00 AM TRAVEL FROM 357 9TH STREET TO NY PUBLIC LIBRARY, FIFTH AVENUE AND 42ND STREET  
Travel Time: 1 Hr.  
Car: MBDB, FLONYC, Catherine Almonte

9:00 - 9:30 AM NEWS WITH PETER

10:00 - 11:00 AM MAYOR'S INTERFAITH BREAKFAST WITH FLONYC  
Staff Contact: Veronica Lake  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

11:00 - 11:30 AM TRAVEL FROM FIFTH AVENUE TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

11:30 - 12:00 PM PREP FOR BILL SIGNING  
Location: City Hall, The Mayor's Office  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

12:00 - 1:00 PM PUBLIC HEARING AND SIGNS INTROS. 108-A, 603-A, 604-A, 908-A AND 916-A AND SIGN  
INTROS. 609-A, 65-A, 128  
Location: City Hall, City Council Chamber  
Staff Contact: Jon Paul Lupo

Telephone: [REDACTED]  
Press Contact: Natalie Grybauskas  
Telephone: [REDACTED]

1:00 - 1:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
1:30 - 2:30 PM	PREP FOR ANNOUNCEMENT Location: City Hall, The Mayor's Office
2:30 - 3:30 PM	ANNOUNCEMENT Location: City Hall, The Governors Room Staff Contact: Andrea Hagelgans Telephone: [REDACTED]
3:30 - 4:30 PM	BUDGET BRIEFING REGARDING FINANCIAL PLAN Location: City Hall, The Governors Room
4:30 - 5:00 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Governors Room
5:00 - 5:30 PM	TRAVEL FROM CITY HALL TO BAR TOTO Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
5:00 - 5:30 PM	(T) CALL WITH PAUL SCHWARTZMAN OF THE WASHINGTON POST
5:30 - 9:30 PM	CALL TIME Location: Bar Toto
9:30 - 10:00 PM	TRAVEL FROM BAR TOTO TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB

#### CITY HALL STEPS PRESS CONFERENCES

1:00 PM – C/M Rodriguez “Support for Roy McGuire” 20 people  
2:00PM – C/ M Williams “Gun Violence” 100 People

#### FLONYC SCHEDULE

10:00 - 11:00 AM	ATTEND THE MAYOR'S INTERFAITH BREAKFAST WITH MBDB
12:30 - 1:30 PM	WHITESPACE
1:30 - 1:45 PM	CALL
2:30 - 3:30 PM	ANNOUNCENMENT WITH MBDB
3:30 - 4:00 PM	WEEKLY TOUCHBASE WITH ROXANNE JOHN
4:30 - 6:30 PM	PRIVATE TIME
6:30 - 7:30 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Tuesday, January 05, 2016 6:20 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, January 06, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, January 6, 2016**

**WEATHER:** Hi of 42 Low of 29, Sunny  
**ATTIRE:** Business  
**NOTE:** Catherine will meet you at the Gym.

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 9:45 AM TRAVEL FROM 357 9TH STREET TO EL MUSEO DEL BARRIO  
Travel Time: 45 Mins.  
Car: MBDB, Catherine Almonte

9:00 - 9:30 AM NEWS WITH PETER

9:45 - 11:00 AM ATTEND THE 39TH ANNUAL 3 KINGS DAY EVENT OF EL MUSEO DEL BARRIO  
Location: 1230 5th Avenue, off 105th Street  
Staff Contact: Roberto Perez  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Staff Contact: Karen Hinton  
Telephone: [REDACTED]

11:00 - 11:30 AM TRAVEL FROM 105TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

11:30 - 12:30 PM QUADRENNIAL BRIEFING  
Location: City Hall, The Mayor's Office

12:30 - 1:30 PM PREP FOR ANNOUNCEMENT  
Location: City Hall, The Governors Room

1:30 - 2:00 PM TRAVEL FROM CITY HALL TO 125 BARCLAY  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

2:00 - 3:30 PM	ANNOUNCEMENT Location: DC 37, 125 Barclay Street Site Advance: Javon Coney Telephone: [REDACTED]
3:30 - 4:00 PM	TRAVEL FROM 125 BARCLAY TO CITY HALL Travel Time: 30 Mins Car: MBDB, Jonathan Viguers
4:00 - 4:30 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Governors Room
4:30 - 5:30 PM	STATE OF THE CITY BRIEFING Location: City Hall, The Governors Room
5:30 - 6:30 PM	BUDGET BRIEFING REGARDING DOE CAPITAL AND FAIR STUDENT FUNDING Location: City Hall, The Governors Room
6:30 - 7:00 PM	MEETING WITH TONY, NISHA, AND DOM RE: SECRETARY JOHNSON Location: City Hall, The Mayor's Office
7:00 - 7:30 PM	TRAVEL FROM CITY HALL TO BAR TOTO Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
7:30 - 9:30 PM	CALL TIME Location: Bar Toto
9:30 - 10:00 PM	TRAVEL FROM BAR TOTO TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB

CITY HALL STEPS PRESS CONFERENCES

10:00 AM – C/M Rodriguez “Westside Ferry” 20 people  
11:00 AM – Public Advocate Letitia James “Day Care Council of NY” 70 people  
12:00 PM –NYC Council Stated Meeting – Council Chambers

FLONYC SCHEDULE

10:00 - 1:00 PM	PRIVATE APPOINTMENT
1:30 - 3:00 PM	WHITESPACE
3:00 - 4:00 PM	PRIVATE APPOINTMENT

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**From:** Caquias, Paula  
**Sent:** Wednesday, January 06, 2016 6:05 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, January 07, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, January 7, 2016

**WEATHER:** Hi of 46 Low of 32, Mostly Sunny  
**ATTIRE:** Business

6:30 - 7:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Location: 357 9th Street Travel Time: 30 Mins. Car: MBDB
7:30 - 8:30 AM	WORKOUT Location: 357 9th Street
9:00 - 9:30 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
9:00 - 9:30 AM	NEWS WITH PETER
9:30 - 10:30 AM	BI-WEEKLY MEETING WITH SPEAKER MMV Location: City Hall, The Mayor's Office
10:30 - 11:00 AM	WHITESPACE Location: City Hall, The Mayor's Office
11:00 - 11:30 AM	HOMELESS STRATEGY MEETING Location: City Hall, The Governors Room
11:30 - 12:00 PM	TRAVEL FROM CITY HALL TO QUEENS COLLEGE Travel Time: 30 Mins Car: MBDB, Jonathan Viguers
12:00 - 1:00 PM	REMARKS AT NYPD NEW CLASS SWEARING-IN Location: Queens College, Colden Center for the Performing Arts, 65-30 Kissena Blvd., Queens Staff Contact: Jerika Richardson Telephone: [REDACTED] Site Advance: Javon Coney Telephone: [REDACTED]
1:00 - 1:30 PM	TRAVEL FROM QUEENS COLLEGE TO CITY HALL



Travel Time: 30 Mins  
Car: MBDB, Jonathan Viguers

1:30 - 1:45 PM PREP FOR PPL SIGNING  
Location: City Hall, The Mayor's Office  
Travel Time: 15 Mins  
Car: MBDB, Jonathan Viguers

1:45 - 3:00 PM SIGNING CEREMONY FOR PPL (ON-TOPIC)  
Site Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

3:00 - 4:00 PM WYCOFF RESIDENT PREP  
Location: City Hall, The Blue Room

4:00 - 5:00 PM WEEKLY MEETING WITH PC  
Location: City Hall, The Blue Room

5:00 - 5:30 PM MEETING WITH TOM COCHRAN  
Location: City Hall, The Mayor's Office

5:30 - 6:00 PM TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins  
Car: MBDB, Jonathan Viguers

6:00 - 8:00 PM TPA MEETING  
Location: Gracie Mansion

8:00 - 9:00 PM WATCH POTUS' TOWN HALL RE: GUNS IN AMERICA (CNN)  
Location: Gracie Mansion

9:00 - 10:00 PM CALL TIME WITH KAYLA  
Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
8:00 - 9:30 AM WHITESPACE  
9:30 - 10:30 AM PRIVATE APPOINTMENT  
10:30 - 12:30 PM PRIVATE TIME  
12:30 - 1:00 PM LUNCH  
1:45 - 3:00 PM SIGNING CEREMONY FOR PAID PARENTAL LEAVE EXECUTIVE ORDER WITH MBDB  
3:30 - 5:00 PM WHITESPACE  
5:00 - 8:00 PM TPA MEETING WITH MBDB  
8:00 - 9:00 PM FYI: POTUS TOWN HALL RE: GUNS IN AMERICA

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**From:** Caquias, Paula  
**Sent:** Thursday, January 07, 2016 7:19 PM  
**Subject:** MINI SCHEDULE - Friday, January 8, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Friday, January 8, 2016**

**WEATHER:** Hi of 44 Low of 39, Mostly Cloudy  
**ATTIRE:** Business

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

9:00 - 9:30 AM NEWS WITH MONICA

9:30 - 10:00 AM PREP FOR BRIAN LEHRER RADIO INTERVIEW  
Location: City Hall, The Mayor's Office  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

10:00 - 10:30 AM LIVE INTERVIEW ON THE BRIAN LEHRER RADIO SHOW  
Location: City Hall, The Mayor's Office  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

10:30 - 11:00 AM PREP FOR YOUTH BEDS AVAIL  
Location: City Hall, The Blue Room

11:00 - 11:30 AM TRAVEL FROM CITY HALL TO 460 WEST 41ST STREET AT 10TH AVENUE  
Travel Time: 30 Mins  
Car: MBDB, Jonathan Viguers

11:20 - 11:30 AM TAPED CALL IN INTERVIEW ON THE JOHN GAMBLING SHOW

11:30 - 12:30 PM YOUTH BEDS AVAIL (ON-TOPIC ONLY)  
Location: Covenant House; 460 West 41<sup>st</sup> at 10th  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]

Press Contact: Ishanee Parikh / Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:30 - 1:00 PM	TRAVEL FROM COVENANT HOUSE TO CITY HALL Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
1:00 - 2:00 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
2:00 - 2:30 PM	TRAVEL FROM CITY HALL TO BAR TOTO Travel Time: 30 Mins Car: MBDB, Jonathan Viguers
2:30 - 7:30 PM	CALL TIME Location: Bar Toto-411 11th Street, Brooklyn
7:30 - 8:00 PM	TRAVEL FROM BAR TOTO TO 568 WESTMINSTER ROAD, BROOKLYN NEW YORK 11230 Travel Time: 30 Min Car: MBDB. FLONYC, Jonathan Viguers
8:00 - 9:30 PM	ATTEND JUDGE SYLVIA ASH & FAMILY'S ANNUAL SIP & CHAT WITH FLONYC Location: 568 Westminster Road, Brooklyn New York 11230
9:30 - 10:00 PM	TRAVEL FROM 568 WESTMINSTER ROAD TO GRACIE MANSION Travel Time: 30 Min Car: MBDB. FLONYC

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

10:00 - 11:30 AM	PRIVATE APPOINTMENT
1:00 - 1:45 PM	MEETING//LUNCH WITH ROXANNE JOHN
2:00 - 6:00 PM	PRIVATE TIME
8:00 - 9:30 PM	ATTEND JUDGE SYLVIA ASH & FAMILY'S ANNUAL SIP & CHAT WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Friday, January 08, 2016 6:58 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, January 9, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, January 9, 2016

**WEATHER:** Hi of 48 Low of 46, Cloudy  
**ATTIRE:** Business

8:00 - 8:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

9:00 - 10:00 AM WORKOUT  
Location: 357 9th Street

10:30 - 11:00 AM NEWS WITH PETER

10:30 - 11:00 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

11:00 - 12:00 PM ATTEND ZADROGA ACT CELEBRATION  
Location: City Council Chambers  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:00 - 1:00 PM HOMELESS STRATEGY MEETING  
Location: City Hall, The Blue Room  
Call in #: [REDACTED]  
Code: [REDACTED]

1:00 - 2:00 PM QUADRENNIAL BRIEF CALL  
Location: City Hall, The Mayor's Office  
Call in #: [REDACTED]  
Code: [REDACTED]

2:00 - 2:30 PM TRAVEL FROM CITY HALL TO BAR TOTO  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

2:30 - 4:30 PM	CALL TIME Location: Bar Toto
4:30 - 5:00 PM	TRAVEL FROM BAR TOTO TO [REDACTED] Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
5:00 - 5:30 PM	[REDACTED] Location: [REDACTED]
5:30 - 6:00 PM	TRAVEL FROM [REDACTED] TO 150 EAST 121ST STREET Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
6:00 - 7:00 PM	ATTEND CASABE HOUSE 3 KINGS EVENT Location: 150 East 121st Street Site Contact: Arnie Segarra Telephone: [REDACTED] Staff Contact: Roberto Perez Telephone: [REDACTED]
7:00 - 7:30 PM	TRAVEL FROM 150 EAST 121ST STREET TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Catherine Almonte

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
11:00 - 12:00 PM WHITESPACE  
2:00 - 3:30 PM PRIVATE APPOINTMENT

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**From:** Caquias, Paula  
**Sent:** Friday, January 08, 2016 7:27 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, January 11, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, January 11, 2016

**WEATHER:** Hi of 35 Low of 30, Sunny  
**ATTIRE:** Business

6:30 - 7:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
7:30 - 8:30 AM	WORKOUT Location: 357 9th Street
9:00 - 9:30 AM	TRAVEL FROM 357 9TH STREET TO 15 MAIDEN LANE Travel Time: MBDB, Jonathan Viguers
9:00 - 9:30 AM	NEWS WITH MONICA
9:30 - 12:00 PM	CALL TIME Location: 15 Maiden Lane
12:00 - 12:30 PM	TRAVEL FROM 15 MAIDEN LANE TO CITY HALL Travel Time: 30 Mins Car: MBDB, Jonathan Viguers
12:30 - 1:30 PM	MEETING WITH THE CHANCELLOR Location: City Hall, The Blue Room
1:30 - 2:00 PM	TRAVEL FROM CITY HALL TO 1 VERNON AVENUE, BROOKLYN Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
1:30 - 2:00 PM	PREP CALL FOR END OF YEAR HOUSING NUMBERS AVAIL
2:00 - 3:30 PM	HOUSING END OF YEAR NUMBERS AVAIL (ON & OFF TOPIC) Location: 1 Vernon Avenue, Brooklyn Site Contact: Dan Gross Telephone: [REDACTED] Press Contact: Wiley Norvell Telephone: [REDACTED] Site Advance: Javon Coney Telephone: [REDACTED]

3:30 - 4:00 PM	TRAVEL FROM 1 VERNON AVENUE TO CITY HALL
4:00 - 4:30 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
4:30 - 5:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
5:30 - 6:00 PM	TRAVEL FROM CITY HALL TO 272 WYCKOFF STREET, BROOKLYN
6:00 - 7:00 PM	PREP FOR WYCKOFF RESIDENTS FORUM Location: 272 Wyckoff Street, Brooklyn
7:15 - 9:30 PM	WYCKOFF HOUSES/RESIDENT FORUM Location: 272 Wyckoff Street, Brooklyn Press Contact: Karen Hinton Telephone: [REDACTED] Site Advance: Stefan Grybauskas Telephone: [REDACTED]
9:30 - 10:00 PM	TRAVEL FROM 272 WYCKOFF STREET TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers.

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM – C/M Cumbo “Violence Against Women” 75 people  
 11:00 AM – NY Iron Workers – Local 46 “Endorsement for Congress” 14 people  
 12:00 PM – Congressman Jeffries “Criminal Justice” 20 people  
 1:00 PM – New Guild of NY – “Layoffs at El Diario” 20 people

#### FLONYC SCHEDULE

10:00 - 11:30 AM	PRIVATE APPOINTMENT
12:30 - 2:00 PM	WHITESPACE
2:00 - 3:00 PM	PRIVATE APPOINTMENT
3:00 - 4:00 PM	WHITESPACE
4:00 - 5:00 PM	PRIVATE APPOINTMENT
6:00 - 7:00 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Friday, January 08, 2016 7:27 PM  
**Subject:** MINI SCHEDULE - Sunday, January 10, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, January 10, 2016

**WEATHER:** Hi of 59 Low of 33, Rain/Wind  
**ATTIRE:** Business

7:30 - 8:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

8:30 - 9:30 AM WORKOUT  
Location: 357 9th Street

10:00 - 10:30 AM TRAVEL FROM 357 9TH STREET TO 1340 52ND STREET BROOKLYN NY  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC, Jonathan Viguers

10:00 - 10:30 AM NEWS WITH MONICA

10:30 - 11:00 AM SHIVA VISIT WITH FLONYC FOR RABBI YITZCHOK FLEISCHER (MOTHER WAS MRS. RAIZEL FLEISCHER)  
Location: 1340 52nd Street Brooklyn NY  
Staff Contact: Pinny Ringel  
Telephone: [REDACTED]  
Press: Closed

11:00 - 11:30 AM TRAVEL FROM 1340 52ND STREET TO [REDACTED]  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

11:30 - 12:30 PM BRUNCH WITH FLONYC, HAROLD ICKES AND JANICE ENRIGHT (HOME OF VICTOR AND SARAH KOVNER)  
Location: [REDACTED]

12:30 - 1:00 PM TRAVEL FROM [REDACTED] TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB

1:00 - 2:00 PM WEEKLY SCHEDULING CALL  
Call in# [REDACTED]  
Code: [REDACTED]



2:00 - 2:30 PM	PREP FOR CALL WITH SPEAKER MMV Note: YOU call Emma & JPL (3WAY Call)
2:30 - 3:00 PM	CALL WITH SPEAKER MMV Note: YOU call her cell at [REDACTED]
3:00 - 4:00 PM	PREP CALL FOR SOTS REACT Call In#: [REDACTED] Code: [REDACTED]
4:00 - 5:00 PM	WHITESPACE Location: Gracie Mansion
5:00 - 7:00 PM	PRIVATE MEETING Location: Gracie Mansion
7:00 - 9:00 PM	[REDACTED] Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
2:00PM – Alliance For Quality Education “Release of Education Report”  
50 people

FLONYC SCHEDULE



10:30 - 11:00 AM	SHIVA VISIT WITH MBDB FOR RABBI YITZCHOK FLEISCHER
11:30 - 2:00 PM	BRUNCH WITH MBDB, HAROLD ICKES, AND JANICE ENRIGHT
3:00 - 4:00 PM	MBDB WEEKLY SCHEDULING CALL
4:00 - 6:30 PM	WHITESPACE
7:00 - 9:00 PM	[REDACTED]

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**From:** Caquias, Paula  
**Sent:** Sunday, January 10, 2016 8:16 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Monday, January 11, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, January 11, 2016

**WEATHER:** Hi of 34 Low of 28, Sunny  
**ATTIRE:** Business

6:30 - 7:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
7:30 - 8:30 AM	WORKOUT Location: 357 9th Street
9:00 - 9:30 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
9:00 - 9:30 AM	NEWS WITH MONICA
9:30 - 10:00 AM	WHITESPACE Location: City Hall, The Mayor's Office
10:00 - 10:30 AM	BUDGET PREP REGARDING OPEN ISSUES Location: City Hall, The Blue Room
10:30 - 11:30 AM	WHITESPACE Location: City Hall, The Mayor's Office
11:30 - 1:30 PM	MEETING WITH THE CHANCELLOR Location: City Hall, The Blue Room
1:30 - 2:00 PM	TRAVEL FROM CITY HALL TO 1 VERNON AVENUE, BROOKLYN Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
1:30 - 2:00 PM	PREP CALL FOR END OF YEAR HOUSING NUMBERS AVAIL Call in#:  Code: 
2:00 - 3:30 PM	HOUSING END OF YEAR NUMBERS AVAIL (ON & OFF TOPIC) Location: 1 Vernon Avenue, Brooklyn

Site Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Podium: Yes  
Remarks: Prepared  
Press: Open

3:30 - 4:00 PM TRAVEL FROM 1 VERNON AVENUE TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

4:00 - 5:00 PM HOMELESS STRATEGY MEETING  
Location: City Hall, The Blue Room

5:00 - 6:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

6:00 - 6:30 PM TRAVEL FROM CITY HALL TO 272 WYCKOFF STREET, BROOKLYN  
Travel Time: 30 Mins.  
Car : MBDB, Jonathan Viguers

6:30 - 7:00 PM PREP FOR WYKOFF RESIDENTS FORUM  
Location: 272 Wyckoff Street, Brooklyn

7:15 - 9:30 PM WYCKOFF HOUSES/RESIDENT FORUM  
Location: 272 Wyckoff Street, Brooklyn  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

9:30 - 10:00 PM TRAVEL FROM 272 WYCKOFF STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM – C/M Cumbo “Violence Against Women” 75 people  
11:00 AM – NY Iron Workers – Local 46 “Endorsement for Congress” 14 people  
12:00 PM – Congressman Jeffries “Criminal Justice” 20 people  
1:00 PM – New Guild of NY – “Layoffs at El Diario” 20 people

#### FLONYC SCHEDULE

10:00 - 11:30 AM PRIVATE APPOINTMENT  
12:30 - 2:00 PM WHITESPACE  
2:00 - 3:00 PM PRIVATE APPOINTMENT  
3:00 - 4:00 PM WHITESPACE

4:00 - 5:00 PM

PRIVATE APPOINTMENT

6:00 - 7:00 PM

DINNER

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**From:** Caquias, Paula  
**Sent:** Monday, January 11, 2016 6:19 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, January 12, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Tuesday, January 12, 2016**

**WEATHER:** Hi of 45 Low of 27, PM Rain  
**ATTIRE:** Business

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 9:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

9:00 - 9:30 AM NEWS WITH PETER

9:30 - 10:00 AM 1:1 BUDGET BRIEFING RE: FINANCIAL PLAN WITH DEAN FULEIHAN  
Location: City Hall, The Mayor's Office

10:00 - 11:00 AM BUDGET PREP REGARDING DOE CAPITAL, FAIR STUDENT FUNDING  
Location: City Hall, The Blue Room

11:00 - 11:30 AM TRAVEL FROM CITY HALL TO 800 MADISON ST, BROOKLYN  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

11:30 - 1:00 PM REMARKS AT SUPPORTIVE HOUSING VISIT - ON-TOPIC Q&A  
Location: Bishop Sullivan Residence, 800 Madison Street, Brooklyn  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Andrew Schustek  
Telephone: [REDACTED]  
Press: Open

1:00 - 1:30 PM TRAVEL FROM 800 MADISON STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

1:30 - 2:00 PM	PREP FOR GUNS FAST TRACKING AVAIL Location: City Hall, The Mayor's Office
2:00 - 3:30 PM	GUNS COURT AVAIL (ON-TOPIC Q&A) Location: City Hall, The Blue Room Staff Contact: Jerika Richardson Telephone: [REDACTED] Press Contact: Monica Klein Telephone: [REDACTED] Press: Open
3:30 - 4:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
4:00 - 5:00 PM	QUADRENNIAL BRIEFING Location: City Hall, The Mayor's Office
5:00 - 5:30 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
5:30 - 6:30 PM	PREP FOR SOTS REACT Location: City Hall, The Blue Room
6:30 - 7:30 PM	BUDGET BRIEFING REGARDING LABOR Location: City Hall, The Blue Room Call in #: [REDACTED] Code: [REDACTED]
7:30 - 8:30 PM	BUDGET BRIEFING RE: HOUSING Location: City Hall, The Blue Room
8:30 - 9:00 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
9:00 - 10:30 PM	WATCH THE STATE OF THE UNION - CNN

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

#### FLONYC SCHEDULE

10:00 - 3:00 PM	PRIVATE TIME
3:00 - 3:15 PM	CALL WITH GABRIELLE FIALKOFF & DARREN BLOCH
3:15 - 4:00 PM	WEEKLY TOUCHBASE WITH ROXANNE JOHN
4:00 - 4:30 PM	CONTENT APPROVALS
4:30 - 9:00 PM	WHITESPACE
9:00 - 10:30 PM	WATCH STATE OF THE UNION ADDRESS - CNN

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**From:** Caquias, Paula  
**Sent:** Tuesday, January 12, 2016 6:47 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, January 13, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, January 13, 2016

**WEATHER:** Hi of 32 Low of 24, Mostly Sunny/Wind  
**ATTIRE:** Business

8:00 - 10:30 AM TRAVEL FROM GRACIE MANSION TO ALBANY  
Travel Time: 2 Hrs 30 Mins  
Car : MBDB, Emma Wolfe, (t) Jonathan Viguers  
Follow Car # 1 Dean Fuleihan, Ed Reed, (t) Jonathan Viguers  
Follow Car # 2 Phil Walzak, Amy Spitalnick, Andrea Hagelgan

8:28 - 8:38 AM RADIO INTERVIEW WITH THE WEATHER CHANNEL RE: TEMPATURE AND HOMELESS  
Call In #: [REDACTED]  
Note: -Call in at 8:28PM  
-Live interview starts at 8:30AM

10:30 - 10:50 AM ATTEND SPEAKER HEASTIE'S ASSEMBLY BRUNCH RECEPTION  
Location: Assembly Parlor

11:00 - 11:30 AM MEETING WITH GOVERNOR CUOMO  
Location: TBD

11:30 - 12:00 PM MEETING WITH SENATOR KLEIN  
Location: Capitol Building - Room 432  
Notes: 1:1, then time with Emma Wolfe, Dean Fuleihan, Sherif Soliman  
Staff Contact: Emma Wolfe  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Press: Closed

12:15 - 12:30 PM GO TO HOLD ROOM  
Location: Convention Hall - Room 113

12:30 - 2:00 PM ATTEND GOVERNOR CUOMO'S STATE OF THE STATE & EXECUTIVE BUDGET ADDRESS  
Location: Empire State Plaza, Convention Hall, Albany

2:30 - 3:00 PM PREP FOR PRESS AVAIL  
Location: Conventional Hall - Meeting Room 1

3:00 - 3:30 PM RESPONSE TO SOTS PRESS AVAIL

Location: Conventional Hall - Meeting Room 1  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

4:00 - 4:30 PM

MEETING WITH SPEAKER HEASTIE

Location: Capitol Building - Room 349  
Notes: 1:1, then time with Emma Wolfe, Dean Fuleihan, Sherif Soliman  
Staff Contact: Emma Wolfe  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Press: Closed

4:30 - 5:00 PM

MEETING WITH SENATOR ANDREA STEWART COUSINS

Location: Capitol Building - Room 315  
Notes: 1:1, then time with Emma Wolfe, Dean Fuleihan, Sherif Soliman  
Staff Contact: Emma Wolfe  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

5:00 - 6:00 PM

(T) MEETING WITH LEADER FLANAGAN

Notes: 1:1, then time with Emma Wolfe, Dean Fuleihan, Sherif Soliman  
Staff Contact: Emma Wolfe  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Press: Closed

6:00 - 8:30 PM

TRAVEL FROM ALBANY TO GRACIE MANSION

Travel Time: 2 hrs. 30 mins.  
Car: MBDB, Jonathan Viguers

CITY HALL STEPS PRESS CONFERENCES

11:00 AM – Council Member Levin & Reverend Daughtry” Annual Prayer For NYC” 50 People  
12:00PM – Council Member Koo “Korean American Day” 100 people

FLONYC SCHEDULE

9:00 - 9:45 AM	WHITESPACE // CHANGE TO GYM CLOTHES
9:45 - 10:30 AM	REMARKS AT NYC PARKS FREE SHAPE UP NYC EXPANSION ANNOUNCEMENT
11:00 - 12:00 PM	WHITESPACE
12:00 - 12:30 PM	LUNCH
12:30 - 1:30 PM	WHITESPACE
2:00 - 5:00 PM	PRIVATE APPOINTMENT
5:30 - 6:15 PM	DINNER
6:15 - 7:45 PM	WATCH PRE-RECORDED NYS GOVERNOR CUOMO'S STATE OF THE STATE & BUDGET ADDRESS



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**From:** Caquias, Paula  
**Sent:** Wednesday, January 13, 2016 7:05 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, January 14, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, January 14, 2016

**WEATHER:** Hi of 41 Low of 35, Mostly Sunny  
**ATTIRE:** Business  
**Note:** Catherine will meet you at the gym.

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:15 - 10:00 AM TRAVEL FROM 357 9TH STREET TO 1-02 26TH AVENUE, CORNER OF 1ST STREET AND 26TH AVENUE, ASTORIA  
Travel Time: 45 Mins.  
Car: MBDB, Catherine Almonte

9:30 - 10:00 AM NEWS WITH PETER

10:00 - 11:00 AM GROUNDBREAKING FOR HALLETTS PENINSULA (NO Q&A)  
Location: 1-02 26th Avenue, corner of 1<sup>st</sup> Street and 26th Avenue, Astoria  
Site Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Andrew Schustek  
Telephone: [REDACTED]

11:00 - 11:30 AM TRAVEL FROM 1-02 26TH AVENUE TO 105-25 HORACE HARDING EXPRESSWAY N., QUEENS  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

11:00 - 11:30 AM PREP CALL FOR GRADUCATION RATES AVAIL  
Call In#: [REDACTED]  
Code: [REDACTED]

11:30 - 1:00 PM HIGH SCHOOL GRADUATION RATES AVAIL (ON & OFF-TOPIC)  
Location: The High School of Arts and Business, 105-25 Horace Harding Expressway N, Queens, NY  
Site Contact: Dan Gross

Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Setup: Round table with Students, followed by a press conference

1:00 - 1:30 PM	TRAVEL 105-25 HORACE HARDING EXPRESSWAY TO CITY HALL Travel Time: 30 Mins Car: MBDB, Catherine Almonte
1:30 - 2:30 PM	BUDGET BRIEFING RE: FINANCIAL PLAN Location: City Hall, The Blue Room
2:45 - 3:00 PM	MEETING WITH STEPHANIE YAZI Location: City Hall, The Mayor's Office
3:00 - 3:30 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
3:30 - 4:30 PM	WEEKLY MEETING WITH PC Location: City Hall, The Blue Room
4:30 - 5:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
5:30 - 6:30 PM	SOTC PREP Location: City Hall, The Blue Room
6:30 - 7:00 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins Car: MBDB, Catherine Almonte
7:00 - 8:30 PM	DINNER WITH FLONYC Location: Gracie Mansion
8:30 - 9:30 PM	DRINKS WITH MAYA Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

9:00 AM	We for Environmental Justice "Toxic Chemical Hearings" 30 people
10:00 AM	Council Member Rosenthal "Trans-Pacific Partnership" 30 people
11:00AM	Council Member Levine "Anti-Semitism" 50 people

#### FLONYC SCHEDULE

8:30 - 9:45 AM	PRIVATE APPOINTMENT
10:00 - 1:00 PM	PRIVATE APPOINTMENT
1:00 - 1:30 PM	LUNCH
3:00 - 4:30 PM	PRIVATE MEETING
5:00 - 7:00 PM	WHITESPACE
7:00 - 8:30 PM	DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, January 18, 2016 8:05 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, January 19, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, January 19, 2016

**WEATHER:** Hi of 31. Low of 25. Mostly Sunny  
**ATTIRE:** Business  
**NOTES:** Jonathan will meet you at the gym.

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 1 Hr.  
Car: MBDB, FLONYC

7:30 - 8:30 AM WORKOUT  
Location: 357 9th Street

9:00 - 10:00 AM TRAVEL FROM 357 9TH STREET TO [REDACTED]  
EAST ELEVATOR - SUITE 6C  
Travel Time: 1 Hr.  
Car: MBDB, Jonathan Viguers

9:30 - 10:00 AM NEWS WITH PETER

10:00 - 10:30 AM [REDACTED]  
Location: [REDACTED]

10:30 - 11:00 AM TRAVEL FROM [REDACTED] TO RAZI SCHOOL - 55-11 QUEENS BLVD, WOODSIDE, NY 11377  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

10:30 - 11:00 AM PRE CALL FOR VISION ZERO  
Call In#: [REDACTED]  
Code: [REDACTED]

11:00 - 12:00 PM VISION ZERO END OF 2 YEARS NUMBERS (ON-TOPIC)  
Location: Razi School - 55-11 Queens Blvd, Woodside, NY 11377  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Setup: Tour followed by Press conference  
Podium: Yes  
Remarks: Prepared

Press: Open

12:00 - 12:30 PM	TRAVEL FROM 55-11 QUEENS BLVD TO CITY HALL Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
12:30 - 1:00 PM	CALL WITH DESIREE PETERKIN BELL Location: YOU cal [REDACTED]
1:00 - 2:00 PM	MEETING WITH CM GLADYS CARRION REGARDING ACS BUDGET Location: City Hall, The Mayor's Office
2:00 - 3:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:00 - 3:30 PM	MEETING WITH GABRIELLE FIALKOFF AND TOM Location: City Hall, The Mayor's Office
3:30 - 4:00 PM	PREP FOR USCM TRIP Location: City Hall, The Mayor's Office Call In#: [REDACTED] Code: [REDACTED]
4:00 - 5:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
5:00 - 6:00 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
6:00 - 7:00 PM	SOTC PREP Location: City Hall, The Blue Room
7:00 - 8:00 PM	BUDGET PRESENTATION PREP Location: City Hall, The Blue Room
8:00 - 8:30 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM – C/M Miller “Grocery Worker’s Retention Act” 30 people  
11:00 AM – Committee For Taxi Safety “Transportation Legislation” 300 people  
12:00 PM – Community United For Police Reform “ Police Reform” 40 people  
1:00 PM – Taxi For All Advocates “Accessible Taxis” 300 people

#### FLONYC SCHEDULE

9:30 - 12:00 PM	PRIVATE TIME
1:00 - 2:00 PM	ROUNDTABLE WITH ASIAN FEDERATION ON THRIVENYC
2:00 - 3:00 PM	CONTENT APPROVALS//WHITESPACE
3:00 - 3:45 PM	WEEKLY TOUCHBASE WITH ROXANNE JOHN
3:45 - 4:00 PM	MEETING WITH DEMETRIUS THORNTON
4:00 - 5:00 PM	CITY COUNCIL HEARING TESTIMONY REVIEW
5:00 - 5:30 PM	PREP FOR NEON ARTS EVENT

6:00 - 6:45 PM  
CELEBRATION  
7:30 - 8:30 PM

ATTEND NEON ARTS AND ITS CITYWIDE ASSET- MAPPING PROJECT  
DINNER

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**From:** Caquias, Paula  
**Sent:** Tuesday, January 19, 2016 7:09 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, January 20, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, October 20, 2016

**WEATHER:** Hi of 37. Low of 27. Mostly Cloudy  
**ATTIRE:** Business

6:30 - 7:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car : MBDB, FLONYC
7:30 - 8:30 AM	WORKOUT Location: 357 9th Street
9:00 - 9:30 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
9:00 - 9:30 AM	NEWS WITH PETER
9:30 - 10:00 AM	WHITESPACE Location: City Hall, The Mayor's Office
10:00 - 12:00 PM	MEETING WITH THE CHANCELLOR Location: City Hall, The Blue Room
12:00 - 12:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
12:30 - 1:30 PM	MEETING WITH TOM Location: City Hall, The Mayor's Office
1:30 - 2:00 PM	MEETING WITH TOM AND RACHEL Location: City Hall, The Mayor's Office
2:00 - 3:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:30 - 4:00 PM	MEETING WITH DEAN REGARDING FINANCIAL PLAN Location: City Hall, The Mayor's Office
4:00 - 5:00 PM	HOMELESS STRATEGY MEETING

Location: City Hall, The Blue Room

5:00 - 6:30 PM

BUDGET PRESENTATION PREP

Location: City Hall, The Blue Room

6:30 - 7:30 PM

SOTC PREP

Location: City Hall, The Blue Room

7:30 - 8:00 PM

TRAVEL FROM CITY HALL TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBDB

9:00 - 9:30 PM

PACK FOR DC

Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

11:00 AM – Transportation Alternatives “Vision Zero” 50 people

1:00 PM – New Yorkers For Vaccine Free 2016 “No Vaccines” 50 people

#### FLONYC SCHEDULE

9:45 - 11:30 AM

PRIVATE TIME

11:00 - 12:15 PM

TOWN HALL AT OHEL CHILDREN’S & FAMILY SERVICES ON THRIVENYC

2:45 - 3:00 PM

WHITESPACE

3:00 - 3:30 PM

WEEKLY MENTAL HEALTH MEETING WITH DEPUTY MAYOR BUERY & DR. BELKIN

4:00 - 5:00 PM

CITY COUNCIL HEARING TESTIMONY REVIEW

5:00 - 7:00 PM

WHITESPACE

7:00 - 8:00 PM

DINNER

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**From:** Caquias, Paula  
**Sent:** Wednesday, January 20, 2016 7:07 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, January 21, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, January 21, 2016

**WEATHER:** Hi of 37. Low of 25. Sunny  
**ATTIRE:** Business

<b>8:15 - 9:00 AM</b>	<b>TRAVEL FROM GRACIE MANSION TO CITY HALL</b> <b>Travel Time:</b> 30 Mins. <b>Car:</b> MBDB
<b>8:30 - 9:00 AM</b>	<b>NEWS WITH PETER</b>
<b>9:00 - 9:30 AM</b>	<b>BUDGET BRIEFING WITH SPEAKER MMV &amp; DEAN</b> <b>Location:</b> City Hall, The Mayor's Office
<b>9:45 - 10:00 AM</b>	<b>TRAVEL FROM CITY HALL TO 353 SPRING STREET</b> <b>Travel Time:</b> 15 Mins. <b>Car:</b> MBDB, Jonathan Viguers
<b>10:00 - 11:00 AM</b>	<b>STORM PREPAREDNESS AVAIL (ON-TOPIC)</b> <b>Location:</b> South west corner of Spring Street and West Street- ( Across the street from 335 Spring Street,
<b>11:00 - 11:15 AM</b>	<b>TRAVEL FROM 353 SPRING STREET TO CITY HALL</b> <b>Travel Time:</b> 15 Mins. <b>Car:</b> MBDB, Jonathan Viguers
<b>11:15 - 11:45 AM</b>	<b>BUDGET BRIEFING WITH NYC COMPTROLLER, NYC PUBLIC ADVOCATE &amp; DEAN</b> <b>Location:</b> City Hall, The Mayor's Office
<b>11:45 - 12:15 PM</b>	<b>WHITESPACE</b> <b>Location:</b> City Hall, The Mayor's Office
<b>12:15 - 1:45 PM</b>	<b>BUDGET BRIEFING WITH CITY COUNCIL</b> <b>Location:</b> City Hall, The COW <b>Staff Contact:</b> Jon Paul Lupo <b>Telephone:</b> [REDACTED] <b>Press Contact:</b> Amy Spitalnick <b>Telephone:</b> [REDACTED]
<b>1:45 - 2:30 PM</b>	<b>DOWN</b>



2:30 - 4:00 PM BUDGET ANNOUNCEMENT/PRESENTATION FOLLOWED BY Q&A WITH DEAN  
Location: City Hall, The Blue  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]

4:00 - 5:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

5:00 - 5:30 PM TRAVEL FROM CITY HALL TO NY HILTON HOTEL, 1335 AVENUE OF THE AMERICAS  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

5:30 - 6:00 PM ATTEND COCKTAIL RECEPTION FOR REBNY'S 120TH ANNUAL BANQUET  
Location: NY Hilton Hotel, 1335 Avenue of the America's  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Contact: Michelle Adams  
Telephone: [REDACTED]

6:00 - 6:30 PM TRAVEL FROM 1335 AVENUE OF THE AMERICA'S TO LGA  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

6:30 - 7:00 PM BOARD DELTA FLIGHT #2727 TO DC (REAGAN AIRPORT)  
Car: MBDB, Jonathan Viguers

7:00 - 7:00 PM FLIGHT DEPARTS LGA TO DC

8:22 - 8:22 PM DELTA FLIGHT #2727 LANDS IN DC

8:30 - 9:00 PM TRAVEL FROM AIRPORT TO ST. REGIS HOTEL, ASTOR BALLROOM, 923 16TH ST NW,  
WASHINGTON DC  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

9:00 - 10:00 PM ATTEND THE USCM LATE NIGHT RECEPTION  
Location: St. Regis Hotel, Astor Ballroom, 923 16th St NW, Washington DC  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

10:00 - 10:30 PM TRAVEL FROM THE ST. REGIS HOTEL TO THE CAPITAL HILTON HOTEL, 1001 16TH ST NW,  
WASHINGTON, DC 20036  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

#### CITY HALL STEPS PRESS CONFERENCES

1:00 PM – Friends of animals “ carriage Horse Bill” 40 People

FLONYC SCHEDULE

9:45 - 10:45 AM	WHITESPACE
10:45 - 11:15 AM	PREP FOR INTERVIEWS WITH ERIN WHITE
11:15 - 11:30 AM	PHONE INTERVIEW WITH VALERIE A. CANADY, MANAGING EDITOR OF MENTAL HEALTH
WEEKLY ON THRIVENYC	
11:30 - 12:00 PM	WHITESPACE//FRESHEN UP
12:00 - 12:15 PM	IN-PERSON INTERVIEW WITH ARLENE MUKOKO, BRONXNET TV ON THRIVENYC
12:15 - 1:00 PM	LUNCH
1:00 - 3:00 PM	MAYOR'S FUND CALL TIME
3:00 - 6:30 PM	PRIVATE TIME
6:30 - 7:30 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Thursday, January 21, 2016 7:04 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, January 22, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Friday, January 22, 2016**

**WEATHER:** Hi of 35. Low of 27. Mostly Cloudy  
**ATTIRE:** Business

**7:00 - 7:30 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Location: 357 9th Street  
Travel Time: MBDB  
Car: 30 Mins.

**8:00 - 9:00 AM** WORKOUT  
Location: 357 9th Street

**9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO 15 MAIDEN LANE**  
Travel Time: 30 Mins.  
Car: MBDB

**9:30 - 10:00 AM NEWS WITH PETER**

**10:00 - 12:00 PM** TPAC CALL TIME  
Location: 15 Maiden Lane

**12:00 - 12:30 PM** TRAVEL FROM MAIDEN LANE TO 165 CADMAN PLAZA  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

**12:15 - 12:30 PM** (T) CALL WITH LAWRENCE DOWNES REGARDING THE BUDGET

**12:30 - 1:00 PM** ON-SITE AVAIL PREP  
Location: 165 Cadman Plaza East

**1:00 - 2:30 PM** SNOW PRESS AVAIL (ON-TOPIC)  
Location: OEM - 165 Cadman Plazas East, Brooklyn  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

**2:30 - 3:00 PM** TRAVEL FROM 165 CADMAN PLAZA TO CITY HALL

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

3:00 - 4:00 PM MEETING REGARDING ALBANY TESTIMONY OUTLINE  
Location: City Hall, The Blue Room

4:00 - 5:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

5:00 - 6:30 PM SOTC PREP  
Location: City Hall, The Blue Room

6:30 - 7:00 PM TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB

7:00 - 8:30 PM



#### CITY HALL STEPS PRESS CONFERENCES

12:00 PM Animal Rights "ASPCA" 50 people

#### FLONYC SCHEDULE

7:30 - 8:00 AM BREKFAST  
8:00 - 12:00 PM WHITESPACE  
12:00 - 12:45 PM MEETING//LUNCH WITH ROXANNE JOHH  
1:00 - 8:00 PM PRIVATE TIME  
8:00 - 9:00 PM DINNER

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**From:** Caquias, Paula  
**Sent:** Friday, January 22, 2016 7:05 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, January 23, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Saturday, January 23, 2016**

**WEATHER:** Hi of 31. Low of 24. Blizzard  
**ATTIRE:** Business  
**Notes:** Wear NYC Sanitation jacket and boots

7:00 - 8:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 1 Hr.  
Car: MBDB

8:30 - 9:30 AM WORKOUT  
Location: 357 9th Street

10:00 - 10:30 AM TRAVEL FROM 357 9TH STREET TO 165 CADMAN PLAZA EAST, BROOKLYN  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

10:30 - 11:00 AM ON-SITE PREP FOR SNOW AVAIL  
Location: OEM - 165 Cadman Plaza East, Brooklyn

11:00 - 12:00 PM SNOW PRESS AVAIL (ON-TOPIC)  
Location: OEM - 165 Cadman Plaza East, Brooklyn  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:00 - 1:00 PM TRAVEL FROM 165 CADMAN PLAZA EAST TO STATEN ISLAND  
Travel Time: 1 Hr.  
Car : MBDB, Jonathan Viguers

1:00 - 2:00 PM TOUR STATEN ISLAND STREETS

2:00 - 3:00 PM TRAVEL FROM STATEN ISLAND TO GRACIE  
Travel Time: 1 Hr.  
Car: MBDB, Jonathan Viguers

3:00 - 4:00 PM NEWS & CATCH-UP WITH PETER

4:00 - 4:30 PM

CALL REGARDING SCHOOL CLEANING INITIATIVE

Call In#:

Code:

CITY HALL STEPS PRESS CONFERENCES

No Schedule Press conference

FLONYC SCHEDULE

No Public schedule

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**From:** Caquias, Paula  
**Sent:** Friday, January 22, 2016 7:33 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEUDLE - Sunday, January 24, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Sunday, January 24, 2016**

**WEATHER:** Hi of 39. Low of 20. Partly Cloudy  
**ATTIRE:** Business

9:00 - 9:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB
10:30 - 11:30 AM	WORKOUT
12:00 - 12:30 PM	NEWS WITH MONICA
12:00 - 1:00 PM FLOOR, FLUSHING	TRAVEL FROM 357 9TH STREET TO MULAN, QUEENS CROSSING, 136-17 39TH AVENUE, 2ND Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
1:00 - 2:00 PM	REMARKS AS HONOREE AT REP. GRACE MENG'S LUNAR NEW YEAR RECEPTION Location: Mulan, Queens Crossing, 136-17 39th Avenue, 2nd floor, Flushing Press Contact: Jessica Ramos Telephone: [REDACTED]
2:00 - 3:00 PM	TRAVEL FROM QUEENS TO GRACIE MANSION Travel Time: 1 Hr. Car: MBDB, Catherine Almonte
2:30 - 3:00 PM	ALBANY PREP CALL Call In #: [REDACTED] Code: [REDACTED]
3:00 - 4:00 PM	WEEKLY SCHEDULING CALL Call In #: [REDACTED] Code: [REDACTED]
4:00 - 7:00 PM	PATRIOTS GAME
7:00 - 9:00 PM	[REDACTED]

**CITY HALL STEPS PRESS CONFERENCES**  
No Schedule Press conference

FLONYC SCHEDULE

3:00 - 4:00 PM

7:00 - 9:00 PM

MBDB WEEKLY SCHEDULING CALL





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**From:** Caquias, Paula  
**Sent:** Friday, January 22, 2016 7:40 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, January 25, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, January 25, 2016

**WEATHER:** Hi of 39. Low of 30 , Mostly sunny  
**ATTIRE:** Business

6:30 - 7:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB
7:30 - 8:30 AM	WORKOUT
9:00 - 9:30 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
10:00 - 11:00 AM	MEETING WITH TOM Location: City Hall, The Mayor's Office
11:00 - 12:00 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
12:00 - 2:00 PM	ALBANY BUDGET TESTIMONY PREP Location: City Hall, The Blue Room
2:00 - 2:30 PM	MEETING WITH AUSTIN FINAN Location: City Hall, The Mayor's Office
2:30 - 3:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:30 - 4:30 PM	SOTC PREP Location: City Hall, The Blue Room
4:30 - 5:30 PM	AFFORDABLE SENIOR HOUSING TOWN HALL PREP Location: City Hall, The Blue Room
5:30 - 6:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
6:30 - 7:00 PM	MEETING WITH FAMILY COURT JUDGE JOHN HUNT Location: City Hall, The Mayor's Office

7:15 - 7:30 PM	TRAVEL FROM CITY HALL TO 15 MAIDEN LANE Travel Time: 15 Mins. Car: MBDB
7:30 - 9:00 PM	TPA CALL TIME Location: 15 Maiden Lane
9:00 - 9:15 PM	TRAVEL FROM 15 MAIDEN LANE TO CITY HALL Travel Time: 15 Mins. Car: MBDB
9:15 - 10:15 PM	WATCH CNN IOWA DEMOCRATIC TOWN HALL Location: City Hall
10:15 - 10:30 PM	TRAVEL FROM CITY HALL TO 210 EAST 33RD STREET Travel Time: 15 Mins. Car: MBDB
10:30 - 11:30 PM	HOPE COUNT WITH SECRETARY CASTRO (ON-TOPIC GAGGLE) Location: PS 116, 210 E 33rd St, New York, NY 10016
11:30 - 12:00 AM	TRAVEL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB

CITY HALL STEPS PRESS CONFERENCES  
12:00PM – Communities United for Police Reform “ Police Reform” 50 People

FLONYC SCHEDULE	
9:30 - 11:30 AM	WHITESPACE
12:00 - 2:00 PM	PREP FOR CITY COUNCIL HEARING ON THRIVENYC (GRACIE MANSION)
2:00 - 7:00 PM	PRIVATE TIME
7:00 - 8:00 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Sunday, January 24, 2016 9:36 PM  
**To:** B; FLONYC  
**Subject:** UPDATE MINI SCHEDULE - Monday, January 25, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, January 25, 2016

**WEATHER:** Hi of 38. Low of 32 , Partly Cloudy  
**ATTIRE:** Business

6:30 - 7:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
7:30 - 8:30 AM	WORKOUT Location: 357 9th Street
9:00 - 9:30 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
9:00 - 9:30 AM	NEWS WITH MONICA
10:00 - 11:00 AM	WEEKLY SCHEDULING REVIEW Location: City Hall, The Mayor's Office Call In#: [REDACTED] Code: [REDACTED]
11:00 - 11:30 AM	TRAVEL FROM CITY HALL TO TBD Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
11:30 - 12:30 PM	(T) SNOW UPDATE PRESSER (ON-TOPIC) Location: Location TBD Press Contact: Monica Klein Telephone: [REDACTED]
12:30 - 1:00 PM	TRAVEL FROM TBD TO CITY HALL Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
1:00 - 1:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
1:30 - 3:00 PM	ALBANY BUDGET TESTIMONY PREP Location: City Hall, The Blue Room

3:00 - 3:30 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
3:30 - 4:30 PM	SOTC PREP Location: City Hall, The Blue Room
4:30 - 5:30 PM	AFFORDABLE SENIOR HOUSING TOWN HALL PREP Location: City Hall, The Blue Room
5:30 - 6:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
6:00 - 6:30 PM	MEETING WITH AUSTIN FINAN Location: City Hall, The Mayor's Office
6:30 - 7:00 PM	MEETING WITH FAMILY COURT JUDGE JOHN HUNT Location: City Hall, The Mayor's Office
7:15 - 7:30 PM	TRAVEL FROM CITY HALL TO 15 MAIDEN LANE Travel Time: 15 Mins. Car: MBDB
7:30 - 9:00 PM	TPA CALL TIME Location: 15 Maiden Lane
9:00 - 9:15 PM	TRAVEL FROM 15 MAIDEN LANE TO GRACIE MANSION Travel Time: 15 Mins. Car: MBDB
9:15 - 10:15 PM	WATCH CNN IOWA DEMOCRATIC TOWN HALL Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
12:00PM – Communities United for Police Reform “ Police Reform” 50 People

FLONYC SCHEDULE	
9:30 - 11:30 AM	WHITESPACE
12:00 - 2:00 PM	PREP FOR CITY COUNCIL HEARING ON THRIVENYC (GRACIE MANSION)
2:00 - 7:00 PM	PRIVATE TIME
7:00 - 8:00 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Monday, January 25, 2016 12:24 PM  
**To:** B  
**Subject:** UPDATED MINI SCHEDULE - Monday, January 25, 2016

**Added:**  
6:00 - 6:10 PM 10 MINUTE LIVE PBS NEWS INTERVIEW  
Location: Blue Room

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, January 25, 2016

**WEATHER:** Hi of 38. Low of 32 , Partly Cloudy  
**ATTIRE:** Business

11:30 - 1:00 PM SNOW UPDATE PRESSER (ON & OFF TOPIC)  
Location: EMS Station 4 - Pier 36 at South and Clinton Streets [Under the FDR]  
Press Contact: Jerika Richardson  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

1:00 - 1:30 PM TRAVEL FROM PIER 36 TO CITY HALL  
Travel Time: 30 Mins.  
Car : MBDB, Jonathan Viguers

1:30 - 3:00 PM ALBANY BUDGET TESTIMONY PREP  
Location: City Hall, The Blue Room

3:00 - 4:00 PM SOTC PREP  
Location: City Hall, The Blue Room

4:00 - 5:00 PM AFFORDABLE SENIOR HOUSING TOWN HALL PREP  
Location: City Hall, The Blue Room

5:00 - 6:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

6:00 - 6:10 PM 10 MINUTE LIVE PBS NEWS INTERVIEW  
Location: Blue Room

6:30 - 7:00 PM MEETING WITH FAMILY COURT JUDGE JOHN HUNT  
Location: City Hall, The Mayor's Office

7:15 - 7:30 PM TRAVEL FROM CITY HALL TO 15 MAIDEN LANE

Travel Time: 15 Mins.  
Car : MBDB, Jonathan Viguers

7:30 - 9:00 PM TPA CALL TIME  
Location: 15 Maiden Lane

9:00 - 9:15 PM TRAVEL FROM 15 MAIDEN LANE TO GRACIE MANSION  
Travel Time: 15 Mins.  
Car : MBDB, Jonathan Viguers

9:15 - 10:15 PM WATCH CNN IOWA DEMOCRATIC TOWN HALL  
Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

12:00PM – Communities United for Police Reform “ Police Reform” 50 People

#### FLONYC SCHEDULE

9:30 - 11:30 AM WHITESPACE  
12:00 - 2:00 PM PREP FOR CITY COUNCIL HEARING ON THRIVENYC (GRACIE MANSION)  
2:00 - 7:00 PM PRIVATE TIME  
7:00 - 8:00 PM DINNER

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**From:** Caquias, Paula  
**Sent:** Monday, January 25, 2016 6:30 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, January 26, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Tuesday, January 26, 2016**

**WEATHER:** New York City: Hi of 42. Low of 37. PM Showers  
ALBANY: Hi of 42. Low of 33. Cloudy  
**ATTIRE:** Business  
**Notes:** Catherine will meet you at Gracie.

**6:25 - 6:35 AM TRAVEL FROM GRACIE TO 30 ROCKEFELLER CENTER - 49 W 49TH STREET, BETWEEN 5TH AVE AND 6TH AVE - STUDIO: 3A**

**Travel Time:** 10 Mins.  
**Car:** MBDB, Catherine Almonte

**6:45 - 7:00 AM LIVE INTERVIEW ON MSNBC'S MORNING JOE**  
**Location:** 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave -  
**Studio: 3A**

**Note:** -Arrive at 6:35pm  
-Interview at 6:45am

**Site Contact:** -Luna Szoke [REDACTED] (Studio Co-Production Assistant)  
-Daniela Pierre [REDACTED] (cell)

**Press Contact:** Karen Hinton  
**Telephone:** [REDACTED]

**7:00 PM DEPART TO ALBANY**  
**Travel Time:** 10 Mins.  
**Car:** MBDB, Catherine Almonte  
**Detail Follow Car:** Emma Wolfe, Dean Fuleihan, Ed Reed, Simonia Brown  
**2nd Follow Car:** Karen HiNton, Amy Spitalnick, Karin Goldmark

**9:00 - 9:30 AM NEWS WITH PETER**

**10:00 - 1:00 PM TESTIFY AT STATE BUDGET HEARING**  
**Location:** Hearing Room B LOB

**1:00 - 1:45 PM PREP FOR PRESS AVAIL**  
**Location:** LOB, Room 104A

**2:00 - 2:45 PM PRESS AVAIL (ON-TOPIC)**  
**Location:** LOB, Room 130

**3:00 - 3:40 PM MEETING WITH SENATOR FLANAGAN**

Location: Capitol Building, Room 332

3:45 - 4:25 PM MEETING WITH SPEAKER CARL HEASTIE  
Location: Capitol Building, Room 349

4:30 - 5:00 PM MEETING WITH SENATOR STEWART-COUSINS  
Location: Capitol Building, Room 315

5:00 - 7:30 PM TRAVEL FROM ALBANY TO GRACIE MANSION  
Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

7:30 - 9:00 PM DINNER WITH FLONYC  
Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM – Communities for Change “Housing” 50 people

#### FLONYC SCHEDULE

8:00 - 11:00 AM	WHITESPACE
11:30 - 12:30 PM	PRIVATE APPOINTMENT
1:00 - 1:30 PM	LUNCH
1:30 - 2:30 PM	PREP FOR CITY COUNCIL HEARING WITH STAFF
2:30 - 3:30 PM	CGE MEETING WITH MAYA WILEY, SILDA PALERM, AND ROXANNE JOHN
3:30 - 7:00 PM	PRIVATE TIME
7:30 - 9:00 PM	DINNER WITH MBDB



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**From:** Caquias, Paula  
**Sent:** Tuesday, January 26, 2016 7:05 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, January 27, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Wednesday, January 27, 2016**

**WEATHER:** Hi of 43. Low of 29. Mostly Sunny  
**ATTIRE:** Business

6:30 - 7:00 AM	TRAVEL FROM GRACIE TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
7:30 - 8:30 AM	WORKOUT Location: 357 9th Street
9:00 - 9:30 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB, FLONYC
10:00 - 10:50 AM	AFFORDABLE SENIOR HOUSING TOWN HALL PREP Location: City Hall, The Blue Room
10:50 - 11:00 AM	TRAVEL FROM CITY HALL TO 200 CHURCH STREET ON FOOT Travel Time: 10 Mins. Car: MBDB, FLONYC, Jonathan Viguers
11:00 - 12:00 PM	PRIVATE MEETING Location: Tribeca Kitchen, 200 Church Street
12:00 - 12:05 AM	TRAVEL FROM 200 CHURCH TO CITY HALL ON FOOT Travel Time: 10 Mins. Car: MBDB, FLONYC, Jonathan Viguers
12:15 - 1:00 PM	ALBANY PREP DOWNLOAD Location: City Hall, The Mayor's Office
1:00 - 1:30 PM	PREP FOR MEETING WITH MMV Location: City Hall, The Mayor's Office
1:30 - 2:30 PM	MEETING WITH SPEAKER MMV Location: City Hall, The Mayor's Office
2:30 - 3:30 PM	SOTC PREP Location: City Hall, The Blue Room

3:45 - 4:15 PM TRAVEL FROM CITY HALL TO 250 WEST 65TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

3:45 - 3:50 PM CALL-IN INTERVIEW WITH PEOPLE MAGAZINE REGARDING VISION ZERO/FAMILIES FOR SAFE  
STREETS  
Call-In # TBD

4:00 - 4:15 PM CALL WITH TRACY MAITLAND  
Location: YOU call Tracy at [REDACTED]

4:15 - 5:00 PM ON SITE PREP  
Location: Lincoln Square Neighborhood Center, 250 West 65th Street

5:00 - 7:00 PM AFFORDABLE SENIOR HOUSING TOWN HALL WITH CM ROSENTHAL  
Location: Lincoln Square Neighborhood Center, 250 West 65th Street  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

7:00 - 7:30 PM TRAVEL FROM 250 WEST 65TH STREET TO 301 PARK AVENUE  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

7:30 - 8:00 PM REMARKS AT THE ANNUAL MAIMONIDES GALA WITH FLONYC  
Location: Waldorf Astoria, 301 Park Avenue, NY  
Press Contact: Ishanee Parikh  
Telephone: [REDACTED]  
Site Advance: Andrew Schustek  
Telephone: [REDACTED]  
Note: FLONYC will meet you in front of the Waldorf Astoria

8:00 - 8:30 PM TRAVEL FROM 301 PARK AVENUE TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

#### CITY HALL STEPS PRESS CONFERENCES

9:00 AM – News Guild of NY “Immigrant Media”  
11:00 AM – Picture the Homeless “Affordable Housing” 40 people  
12:00 PM – Public Advocate Letitia James “Housing” 100 people  
1:00 PM – Communities for Change “Housing” 50 people

#### FLONYC SCHEDULE

9:30 - 10:45 AM PREP FOR MSNBC WITH ERIN WHITE//WHITESPACE  
11:00 - 12:00 PM PRIVATE MEETING  
12:15 - 1:15 PM PREP FOR CITY COUNCIL HEARING ON THRIVENYC WITH DEPUTY MAYOR RICHARD BUERY & DR.  
GARY BELKIN  
1:15 - 1:30 PM DEPART CITY HALL EN ROUTE PRIVATE APPOINTMENT  
1:30 - 2:15 PM PRIVATE APPOINTMENT

2:30 - 3:45 PM

MAYOR'S FUND CALL TIME

5:30 - 7:00 PM

PRIVATE TIME

7:30 - 8:00 PM

PRESENT AWARD HONORING PAMELA BRIER AT MAIMONIDES 2016 GALA WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Wednesday, January 27, 2016 7:12 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEUDLE -Thursday, January 28, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Thursday, January 28, 2016**

**WEATHER:** Hi of 42. Low of 32. Partly Cloudy  
**ATTIRE:** Business  
**Note:** Catherine will meet you at the gym.

**7:00 - 7:30 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

**8:00 - 9:00 AM** WORKOUT  
Location: 357 9th Street

**9:30 - 9:45 AM** TRAVEL FROM 357 9TH STREET TO 850 3RD AVENUE BROOKLYN  
Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

**9:30 - 9:45 AM** CALL WITH MAYOR KAREN WEAVER  
Note: YOU Call her on her cell at [REDACTED]

**9:45 - 10:45 AM TOUR LIBERTY VIEW INDUSTRIAL PLAZA**  
Location: 850 3rd Avenue, Brooklyn, NY 11232  
Staff Contact: Maria Torres-Springer  
Telephone: [REDACTED]  
Press: Closed

**10:45 - 11:15 AM** TRAVEL FROM 850 3RD AVENUE TO 168 BURBANK AVENUE, SI, NY 10306  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

**11:00 - 11:15 AM** ANNOUNCEMENT PREP CALL  
Call In#: [REDACTED]  
Code: [REDACTED]

**11:15 - 11:30 AM** MEET WITH THE FAMILY OF US ARMY STAFF SEAGEANT MICHAEL OLLIS  
Location: 168 Burbank Avenue, SI, NY 10306  
Staff Contact: Dan Gross  
Telephone: [REDACTED]  
Press: Closed

**11:30 - 12:00 PM** TRAVEL FROM 168 BURBANK STREET TO STATEN ISLAND FERRY - 1 BAY STREET

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

12:00 - 1:30 PM	STATEN ISLAND FERRY ANNOUNCEMENT (ON/OFF TOPIC) Location: Staten Ferry (SI Side) 1 Bay Street Staff Contact: Dan Gross Telephone: [REDACTED] Press Contact: Wiley Norvell Telephone: [REDACTED] Site Advance: Stefan Grybauskas Telephone: [REDACTED]
1:30 - 2:00 PM	TRAVEL FROM 1 BAY STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
1:30 - 2:00 PM	NEWS WITH PETER
2:00 - 3:00 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
3:00 - 4:00 PM	WEEKLY MEETING WITH THE CHANCELLOR Location: City Hall, The Blue Room
4:00 - 5:00 PM	MEETING WITH PC Location: City Hall, The Blue Room
5:00 - 5:15 PM	15 MINUTE MEETING WITH BHAVNEET ANAND Location: City Hall, The Mayor's Office
5:15 - 5:30 PM	15 MINUTE MEETING WITH PAWANDEEP KAUR Location: City Hall, The Mayor's Office
5:30 - 6:30 PM	MEETING WITH MAYA, ALICIA, AND SHOLA REGARDING NYCHA JOBS Location: City Hall, The Mayor's Office
6:30 - 7:30 PM	SOTC PREP Location: City Hall, The Governor's Room
7:30 - 7:40 PM	PREP FOR HARDBALL WITH CHRIS MATTHEWS Location: City Hall, The Mayor's Office
7:40 - 8:00 PM	LIVE INTERVIEW ON HARDBALL WITH CHRIS MATTHEWS Location: City Hall, The Blue Room
8:00 - 8:30 PM	TRAVEL FROM CITY HALL TO TBD Car: MBDB, Catherine Almonte
8:15 - 8:30 PM	CALL WITH RUSSELL SIMMONS Location: YOU call Russell at [REDACTED]
8:30 - 9:30 PM	DRINKS WITH STEVE COHEN Location: TBD

#### CITY HALL STEPS PRESS CONFERENCES

9:00 AM – C/M Menchaca “Pedi-Cab Drivers & Supporters” 100 people

11:00 AM – Community Voices Heard “More Funding for NYCHA” 100 people

12:00 PM – C/M Baron “Intro-886 Environmental Justice” 20 people

#### FLONYC SCHEDULE

8:30 - 9:30 AM

PRIVATE APPOINTMENT

10:00 - 11:30 AM

WHITESPACE

12:00 - 1:00 PM

PREP FOR CITY COUNCIL HEARING ON THRIVENYC//LUNCH

1:00 - 3:00 PM

NYC CITY COUNCIL MENTAL HEALTH COMMITTEE HEARING ON THRIVENYC

3:30 - 6:30 PM

PRIVATE TIME

6:30 - 7:30 PM

DINNER

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**From:** Caquias, Paula  
**Sent:** Tuesday, February 02, 2016 7:02 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE- Wednesday, February 03, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Wednesday, February 03, 2016**

**WEATHER:** Hi of 59. Low of 50. Rain/Wind  
**ATTIRE:** Business  
**Note:** Catherine will meet you at the gym.

**6:30 - 7:00 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

**7:30 - 8:30 AM** WORKOUT  
Location: 357 9th Street

**9:00 - 9:45 AM** TRAVEL FROM 357 9TH STREET TO 353 SPRING STREET  
Travel Time: 45 Mins.  
Car: MBDB, Catherine Almonte

**9:15 - 9:45 AM** NEWS WITH PETER

**9:45 - 10:00 AM** ON-SITE PREP  
Location: 353 Spring Street

**10:00 - 12:00 PM** CLEANYC SOTC ROLL-OUT AVAIL (ON/OFF TOPIC)  
Location: Sanitation Garage, 353 Spring Street, 5th floor  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

**12:00 - 12:10 PM** TRAVEL FROM 353 SPRING STREET TO 1PP  
Travel Time: 10 Mins  
Car: MBDB, Catherine Almonte

**12:30 - 1:00 PM** ON-SITE PREP WITH PC FOR CRIME STATS AVAIL  
Location: 1 Police Plaza

**1:00 - 2:00 PM** CRIME STATS AVAIL WITH PC (ON-TOPIC Q&A)  
Location: 1 Police Plaza  
(2nd Floor Press Room)  
Site Contact: Steve Davis  
Telephone: Cell [REDACTED]

Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

2:00 - 2:10 PM	TRAVEL FROM 1PP TO CITY HALL Travel Time: 10 Mins. Walk: MBDB, Catherine Almonte
2:30 - 3:30 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
3:30 - 4:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
4:30 - 5:00 PM	TRAVEL FROM CITY HALL TO LEHMAN COLLEGE Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
5:00 - 7:00 PM	ON-SITE SOTC PREP Location: Lehman College
7:00 7:30 PM	TRAVEL FROM LEHMAN COLLEGE TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
7:30 - 8:30 PM	DRINKS WITH ELINOR TATUM and FLONYC Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
11:00AM – C/M Williams “TBD”  
12:00PM – U.A.W. “Endorsement” 200 people

FLONYC SCHEDULE	
9:30 - 11:00 AM	PRIVATE TIME
11:00 - 11:30 AM	PREP FOR INTERVIEWS WITH ERIN WHITE
11:30 - 11:45 AM	PHONE INTERVIEW WITH DR. ROBERT T. LONDON, CLINICAL PSYCHIATRY NEWS ON THRIVENYC
12:30 - 1:00 PM	IN-PERSON INTERVIEW WITH DEBORAH GORDON, CBS RADIO ON THRIVENYC
2:30 - 3:30 PM	MEETING WITH ACTRESS ANNA PAQUIN
3:30 - 6:30 PM	WHITESPACE



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**From:** Caquias, Paula  
**Sent:** Wednesday, February 03, 2016 7:05 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, February 4, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, February 4, 2016

**WEATHER:** Hi of 54. Low of 37. Mostly Cloudy  
**ATTIRE:** Business  
**Note:** Catherine will meet you at the gym.

7:30 - 8:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

7:57 - 8:10 AM CALL IN INTERVIEW WITH EBRO ON HOT 97  
Call-in #: [REDACTED]  
Note: Dial in at 7:57 AM  
Interview starts at 8:00 AM

9:00 - 10:00 AM WORKOUT  
Location: 357 9th Street

10:30 - 11:00 AM TRAVEL FROM 357 9TH STREET TO [REDACTED]  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

10:30 - 11:00 AM NEWS WITH PETER

11:00 - 11:30 AM [REDACTED]  
Location: [REDACTED]

11:30 - 12:00 PM TRAVEL FROM [REDACTED] TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

12:00 - 1:00 PM HOMELESS STRATEGY MEETING  
Location: City Hall, The Blue Room

1:00 - 3:00 PM SOTC PREP  
Location: City Hall, The Mayor's Office

3:00 - 5:30 PM WHITESPACE  
Location: City Hall, The Mayor's Office

5:30 - 6:30 PM TRAVEL FROM CITY HALL TO LEHMAN COLLEGE, PERFORMING ARTS CENTER, 250 BEFORD PARK BLVD.

Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

6:30 - 9:00 PM STATE OF THE CITY ADDRESS  
Location: Lehman College, Performing Arts Center, 250 Bedford Park Blvd.  
Staff Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Podium: Yes  
Press: Open

9:00PM – 9:30PM TRAVEL FROM LEHMAN COLLEGE TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

CITY HALL STEPS PRESS CONFERENCES  
11:00 AM – Historical Horse and Carriage “Legislation” 50 people  
12:00 PM – Coalition of Taxi Drivers “Better Treatment from TLC” 100 people

FLONYC SCHEDULE  
8:30 - 9:30 AM WORKOUT  
10:30 - 12:30 PM PRIVATE TIME  
1:30 - 5:00 PM WHITESPACE  
6:15 - 9:00 PM ATTEND 2016 STATE OF THE CITY ADDRESS

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**From:** Caquias, Paula  
**Sent:** Thursday, February 04, 2016 6:02 AM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Thursday, February 4, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, February 4, 2016

**WEATHER:** Hi of 54. Low of 37. Mostly Cloudy  
**ATTIRE:** Business

**7:30 - 8:00 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

**7:57 - 8:10 AM** CALL IN INTERVIEW WITH EBRO ON HOT 97  
Call-in #: [REDACTED]  
Note: Dial in at 7:57 AM  
Interview starts at 8:00 AM

**9:00 - 10:00 AM** WORKOUT  
Location: 357 9th Street

**10:30 - 11:00 AM** TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

**10:30 - 11:00 AM** NEWS WITH PETER

**11:00 - 1:00 PM** SOTC PREP  
Location: City Hall, The Mayor's Office

**1:00 - 5:30 PM** WHITE SPACE  
Location: City Hall, The Mayor's Office

**5:30 - 6:30 PM** TRAVEL FROM CITY HALL TO LEHMAN COLLEGE, PERFORMING ARTS CENTER, 250 BEDFORD PARK BLVD.  
Travel Time: 1 Hr.  
Car: MBDB, Catherine Almonte

**6:30 - 9:00 PM** STATE OF THE CITY ADDRESS  
Location: Lehman College, Performing Arts Center, 250 Bedford Park Blvd.  
Staff Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas

Telephone: [REDACTED]  
Podium: Yes  
Press: Open

9:00PM – 9:30PM TRAVEL FROM LEHMAN COLLEGE TO GRACIE  
MANSION

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

#### CITY HALL STEPS PRESS CONFERENCES

11:00 AM – Historical Horse and Carriage “Legislation” 50 people

12:00 PM – Coalition of Taxi Drivers “Better Treatment from TLC” 100 people

#### FLONYC SCHEDULE

8:30 - 9:30 AM	WORKOUT
10:30 - 12:30 PM	PRIVATE TIME
1:30 - 5:00 PM	WHITESPACE
6:15 - 9:00 PM	ATTEND 2016 STATE OF THE CITY ADDRESS

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**From:** Caquias, Paula  
**Sent:** Thursday, February 04, 2016 8:32 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, February 5, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, February 5, 2016

**WEATHER:** Hi of 43. Low of 31 AM shower/Rain.  
**ATTIRE:** Business  
**Note:** Catherine will meet you at the gym.

7:30 - 8:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 mins.  
Car: MBDB, FLONYC

8:30 - 9:30 AM WORKOUT  
Location: 357 9th Street

10:00 - 10:30 AM TRAVEL FROM 357 9TH STREET TO 110 W 9<sup>th</sup> ST..  
Travel Time: 30 mins  
Car: MBDB, Catherine Almonte

10:00 - 10:30 AM NEWS WITH MONICA

10:30 - 12:00 PM BQX ROLL-OUT AVAIL (ON/OFF TOPIC)  
Location: Red Hook East/Joseph Miccio Community Center, 110 W 9th St, Brooklyn  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:30 - 1:00 PM MEETING WITH SZELENA GRAY  
Location: Bar Toto

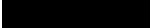
1:00 - 6:30 PM CALL TIME  
Location: Bar Toto

7:00 - 9:00 PM [REDACTED]

CITY HALL STEPS PRESS CONFERENCES

10:00 AM – NYC Council Staff “Fare Pay for Staff” 150 people  
11:00 AM – C/M Johnson “Tobacco Free Kids” 25 people  
12:00 PM – Public Affairs “In Favor of Horse Carriage” 100 people

#### FLONYC SCHEDULE

10:00 - 12:00 PM	PRIVATE TIME
1:30 - 2:30 PM	THRIVENYC TOWN HALL WITH SENIORS AT DFTA'S SENIOR CENTER
3:00 - 3:20 PM	WHITESPACE
3:20 - 3:30 PM	PHONE INTERVIEW WITH 1010 WINS RE; SATURDAY'S BABY SHOWER KICK-OFF
3:30 - 4:30 PM	MEETING WITH GABRIELLE FIALKOFF, PAUL GUNTHER, AND ROXANNE JOHN RE; GRACIE
UPDATES	
4:30 - 5:00 PM	WHITESPACE
5:00 - 6:00 PM	CGE MEETING WITH AZADEH KHALILI, MAYA WILEY, AND ROXANNE JOHN :
6:00 - 7:00 PM	WHITESPACE
7:00 - 9:00 PM	

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**From:** Caquias, Paula  
**Sent:** Friday, February 05, 2016 6:58 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE- Saturday, February 06, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, February 6, 2016**

**WEATHER:** Hi of 44. Low of 34. Partly Cloudy  
**ATTIRE:** Business  
**Note:** Jonathan will meet you at Gracie for Meetings.

8:30 - 9:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB
9:30 - 10:30 AM	WORKOUT Location: 357 9th Street
11:00 - 11:30 AM	TRAVEL FROM 357 9TH STREET TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB
11:00 – 11:30 AM	NEWS WITH PETER
1:00 - 2:00 PM	MEETING WITH RAMON MARTINEZ Location: Gracie Mansion
2:00 - 2:30 PM	CALL WITH MAYOR PEDUTO Notes: YOU call him on his cell at [REDACTED]
2:30 - 3:00 PM	PREP FOR JUDICIAL INTERVIEWS Location: Gracie Mansion
3:00 - 6:00 PM	JUDICIAL INTERVIEWS - (3 FAMILY COURT VACANCIES - 8 CANDIDATES) Location: Gracie Mansion Site Contact: Jonathan Viguers Telephone: [REDACTED] Staff Contact: Maya Wiley Telephone: [REDACTED]

**CITY HALL STEPS PRESS CONFERENCES**  
1:00PM Friends of Animals "Cecil's Law" 50 people

**FLONYC SCHEDULE**

10:30 - 11:30 AM CAMPAIGN"	REMARKS AT CHILDREN'S CABINET NYC BABY SHOWER KICKOFF - "TALK TO YOUR BABY
11:50 - 1:00 PM	PRIVATE BRUNCH
1:00 - 6:00 PM	PRIVATE TIME
6:30 - 7:30 PM	DINNER



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**From:** Caquias, Paula  
**Sent:** Friday, February 05, 2016 7:09 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE -Sunday, February 7, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, February 7, 2016

**WEATHER:** Hi of 47. Low of 35. Mostly Sunny  
**ATTIRE:** Business  
**Note:** Catherine will meet you at Gracie for Meetings.

9:00 - 9:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
10:00 - 11:00 AM	WORKOUT Location: 357 9th Street
11:30 - 12:00 PM	TRAVEL FROM 357 9TH STREET TO [REDACTED] Travel Time: 30 Mins. Car: MBDB, FLONYC
11:30 - 12:00PM	NEWS WITH MONICA
12:00 - 1:00 PM	[REDACTED] Location: [REDACTED]
1:00 - 1:30 PM	TRAVEL FROM [REDACTED] TO GRACIE MANSION Travel Time: 30 Mins Car: MBDB
1:30 - 2:30 PM	WEEKLY SCHEDULING CALL Call In #: [REDACTED] Code: [REDACTED]
2:30 - 4:00 PM	DOWN Location: Gracie Mansion
4:00 - 5:00 PM	MEETING WITH WIN MCCORMACK Location: Gracie Mansion
5:00 - 6:30 PM	DOWN Location: Gracie Mansion
6:30 - 10:00 PM	WATCH THE SUPERBOWL

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
1:30 - 2:30 PM MBDB WEEKLY SCHEDULING CALL



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**From:** Caquias, Paula  
**Sent:** Friday, February 05, 2016 7:16 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, February 8, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, February 8, 2016

**WEATHER:** Hi of 37. Low of 31. Cloudy  
**ATTIRE:** Business

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:30 - 10:00 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB, FLONYC
9:30 - 10:00 AM	NEWS WITH MONICA
10:00 - 11:00 AM	MEETING WITH TOM & EMMA Location: City Hall, The Mayor's Office
11:00 - 11:30 AM	PREP FOR BILL SIGNING Location: City Hall, The Mayor's Office
11:30 - 12:30 PM	BILL SIGNING Location: City Hall, The Blue Room
12:30 - 1:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
1:15 - 1:30 PM	TRAVEL FROM CITY HALL TO 62 MOTT STREET (AUDITORIUM IN BASEMENT) Travel Time: 15Mins. Car: MBDB, Jonathan Viguers
1:30 - 2:00 PM	(T) ATTEND AS AN HONOREE TO THE CHINESE CONSOLIDATED BENEVOLENT ASSOCIATION (CCBA) 2016 LUNAR NEW YEAR CELEBRATION Location: 62 Mott Street (Auditorium In Basement)
2:00 - 2:15 PM	TRAVEL FROM 136-17 39TH AVENUE TO CITY HALL Travel Time: 45 Mins. Car: MBDB, Jonathan Viguers

2:30 - 3:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:30 - 4:00 PM	MEETING WITH AUSTIN FINAN Location: City Hall, The Mayor's Office
4:00 - 4:30 PM	MEETING WITH MICHAEL WALROND Location: City Hall, The Mayor's Office
4:30 - 5:00 PM	BRIEFING FOR MEETING WITH CLERGY ADVISORY COUNCIL Location: City Hall, The Mayor's Office
5:00 - 6:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
6:00 - 6:30 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
6:30 - 7:30 PM	DRINKS WITH ERNIE LOGAN Location: Gracie Mansion
7:30 - 9:00 PM	PLANNING MEETING Location: Gracie Mansion Call In #:  Code: 
11:30 - 12:30 AM	HOPE COUNT VOLUNTEER TRAINING KICK-OFF WITH SEC. CASTRO Location: PS 116, 210 E 33rd Street

CITY HALL STEPS PRESS CONFERENCES

10:00 AM New York Communities for Change "Wages" 25 people

FLONYC SCHEDULE

10:00 - 10:30 AM	WHITESPACE (CITY HALL)
11:00 - 11:30 AM	IN-STUDIO INTERVIEW WITH HUFFPOST LIVE ON THRIVENYC
2:00 - 3:00 PM	MUSLIM COMMUNITY LEADERS TOWN HALL ON THRIVENYC

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**From:** Caquias, Paula  
**Sent:** Saturday, February 06, 2016 6:50 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE -Sunday, February 7, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, February 7, 2016

**WEATHER:** Hi of 47. Low of 36. Mostly Sunny  
**ATTIRE:** Business  
**Note:** Catherine will meet you at the doctor's office

9:00 - 9:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car : MBDB, FLONYC

10:00 - 11:00 AM WORKOUT  
Location: 357 9th Street

11:30 - 12:00 PM TRAVEL FROM 357 9TH STREET TO [REDACTED]  
Travel Time: 30 Mins.  
Car: MBDB

11:30 - 12:00 PM NEWS WITH MONICA

12:00 - 1:00 PM [REDACTED]  
Location: [REDACTED]

1:00 - 1:30 PM TRAVEL FROM [REDACTED] TO CORNER OF WORTH STREET AND CHURCH STREET  
Travel Time: 30 Mins.  
Car : MBDB, Catherine Almonte

1:00 - 1:30 PM CRANE SAFETY AVAIL PREP CALL  
Call In: [REDACTED]  
Code: [REDACTED]

1:30 - 2:30 PM CRANE AVAIL (ON-TOPIC Q&A)  
Location: Corner of Worth Street and Church Street  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

2:30 - 3:00 PM TRAVEL FROM CORNER OF WORTH STREET AND CHURCH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.

Car : MBDB, Catherine Almonte

3:00 - 4:00 PM

WEEKLY SCHEDULING CALL

Call In:

Code:

4:00 - 5:00 PM

MEETING WITH WIN MCCORMACK

Location: Gracie Mansion

5:00 - 6:30 PM

DOWN

Location: Gracie Mansion

6:30 - 10:00 PM

WATCH THE SUPERBOWL

CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

FLONYC SCHEDULE

1:30 - 2:30 PM

MBDB WEEKLY SCHEDULING CALL

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**From:** Caquias, Paula  
**Sent:** Sunday, February 07, 2016 7:56 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Monday, February 8, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Monday, February 8, 2016**

**WEATHER:** Hi of 37. Low of 39. Snow  
**ATTIRE:** Business

**7:00 - 7:30 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Time: 30 Mins.  
Car: MBDB, FLONYC

**8:00 - 9:00 AM** WORKOUT  
Location: 357 9th Street

**9:30 - 10:00 AM** TRAVEL FROM 357 9TH STREET TO CITY HALL  
Time: 30 Mins.  
Car: MBDB, FLONYC

**9:30 - 10:00 AM** NEWS WITH MONICA

**10:00 - 11:00 AM** MEETING WITH TOM & EMMA  
Location: City Hall, The Mayor's Office

**11:00 - 11:30 AM** PREP FOR BILL SIGNING  
Location: City Hall, The Mayor's Office

**11:30 - 12:30 PM** BILL SIGNING AND PUBLIC HEARING FOR INTROS 632-B , 771-A, 957-A, 952-A, 49-A, 798-B,  
1007, 1030-A  
Location: City Hall, The Blue Room  
Staff Contact: Jon Paul Lupo  
Telephone: [REDACTED]  
Press Contact: Contreras Raul  
Telephone: [REDACTED]

**12:30 - 1:00 PM** WHITESPACE  
Location: City Hall, The Mayor's Office

**1:20 - 1:30 PM** TRAVEL FROM CITY HALL TO 62 MOTT STREET (AUDITORIUM IN BASEMENT)  
Time: 10 Mins.  
Car: MBDB, Jonathan Viguers

**1:30 - 2:00 PM** ATTEND AS AN HONOREE TO THE CHINESE CONSOLIDATED BENEVOLENT ASSOCIATION (CCBA)  
2016 LUNAR NEW YEAR CELEBRATION

Location: 62 Mott Street (Auditorium In Basement)  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

2:00 - 2:20 PM	OFF-TOPIC PULL ASIDE GAGGLE Location: Outside 62 Mott Street
2:20 - 2:30 PM	TRAVEL FROM 62 MOTT STREET TO CITY HALL Time: 10 Mins. Car: MBDB, Jonathan Viguers
2:30 - 3:00 PM	PREP FOR NY1 Location: City Hall, The Mayor's Office
3:00 - 3:30 PM	INSIDE CITY HALL WITH ERROL LOUIS RE: SOTC Location: City Hall, The Blue Room
3:30 - 4:00 PM	MEETING WITH AUSTIN FINAN Location: City Hall, The Mayor's Office
4:00 - 4:30 PM	MEETING WITH MICHAEL WALROND Location: City Hall, The Mayor's Office
4:30 - 5:00 PM	BRIEFING FOR MEETING WITH CLERGY ADVISORY COUNCIL Location: City Hall, The Mayor's Office
5:00 - 6:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
6:00 - 6:30 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Time: 30 Mins. Car: MBDB, Jonathan Viguers
6:30 - 7:30 PM	DRINKS WITH ERNIE LOGAN Location: Gracie Mansion
7:30 - 9:30 PM	PLANNING MEETING Location: Gracie Mansion Call In: [REDACTED] Code: [REDACTED]
9:30 - 10:00 PM	MEETING WITH PHIL Location: Gracie Mansion
11:15 - 11:30 PM	TRAVEL FROM GRACIE MANSION TO PS 116, 210 E 33RD STREET Time: 15 Mins. Car: MBDB, Jonathan Viguers
11:30 - 12:30 AM	HOPE COUNT VOLUNTEER TRAINING KICK-OFF WITH SEC. CASTRO (ON-TOPIC GAGGLE) Location: PS 116, 210 E 33rd Street Staff Contact: Marti Adams Baker



Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:30 - 12:45 PM

TRAVEL FROM GRACIE MANSION TO PS 116, 210 E 33RD STREET

Time: 15 Mins.

Car: MBDB, Jonathan

Viguers

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM New York Communities for Change "Wages" 25 people

#### FLONYC SCHEDULE

10:00 - 10:30 AM WHITESPACE (CITY HALL)

11:00 - 11:30 AM IN-STUDIO INTERVIEW WITH HUFFPOST LIVE ON THRIVENYC

2:00 - 3:00 PM MUSLIM COMMUNITY LEADERS TOWN HALL ON THRIVENYC

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**From:** Caquias, Paula  
**Sent:** Monday, February 08, 2016 7:08 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, February 9, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Tuesday, February 9, 2016**

**WEATHER:** Hi of 36. Low of 32. Cloudy  
**ATTIRE:** Business

7:30 - 8:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car : MBDB, FLONYC
8:30 - 9:30 AM	WORKOUT Location: 357 9th Street
10:00 - 10:30 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
10:00 - 10:30 AM	NEWS WITH PETER
10:30 - 11:30 AM	MEETING WITH CLERGY ADVISORY COUNCIL Location: City Hall, The Blue Room Staff Contact: Harold Miller Telephone: [REDACTED]
11:30 - 12:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
12:00 - 12:30 PM	STOP BY THE TECH TALENT PIPELINE ADVISORY BOARD MEETING Location: City Hall, The Blue Room Site Contact: Sonam Velani Telephone: [REDACTED]
12:30 - 12:45 PM	TRAVEL FROM CITY HALL TO TBD Travel Time: 15 Mins. Car: MBDB
12:45 - 2:00 PM	LUNCH WITH FDM SHORRIS Location: TBD
2:00 - 2:15 PM	TRAVEL FROM TBD TO CITY HALL Travel Time: 15 Mins. Car: MBDB

2:15 - 3:15 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
3:15 - 3:30 PM	PREP FOR MEETING WITH SPEAKER MMV Location: City Hall, The Mayor's Office
3:30 - 4:30 PM	MEETING WITH SPEAKER MMV Location: City Hall, The Mayor's Office
4:30 - 5:30 PM	MEETING WITH MIKE MULGREW Location: City Hall, The Mayor's Office
5:30 - 6:00 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB
6:00 - 7:30 PM	DINNER WITH REV. SHARPTON AND MAGIC JOHNSON & FLONYC Location: Gracie Mansion
8:00 - 9:00 PM	DRINKS WITH MORRIS MISSRY Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

8:00 AM	AARP "Housing" 50 people
9:00 AM	DC37 – "Housing" 50 people
10:00 AM	Labor Union 32BJ "Housing" 100 people
11:00 AM	Hotel Trades Council "Mayor's Housing Plan" 300 people
12:00 PM	SCIU 1199 "Housing" 50 people
1:00 PM	UFT "Housing" 50 people
2:00 PM	Coalition for Asian American Children and Families "Intro 251 – Invisible No More" 150 people

#### FLONYC SCHEDULE

10:00 - 12:30 PM	PRIVATE TIME
12:30 - 1:00 PM	LUNCH
1:00 - 2:30 PM	WHITESPACE
2:30 - 2:45 PM	PREP FOR INTERVIEW WITH ERIN WHITE
2:45 - 3:00 PM	PHONE INTERVIEW WITH IRWINE CLARE, MOVING FORWARD BY IRIE JAM RADIO
3:00 - 3:45 PM	WEEKLY TOUCHBASE WITH ROXANNE JOHN
4:00 - 4:30 PM	STAFF MEETING
4:30 - 6:00 PM	WHITESPACE
6:00 - 7:30 PM	DINNER WITH REV. AL SHARPTON, MAGIC JOHNSON, & MBDB

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**From:** Caquias, Paula  
**Sent:** Tuesday, February 09, 2016 7:11 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, February 10, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Wednesday, February 10, 2016**

**WEATHER:** Hi of 41. Low of 27. AM Snow Showers  
**ATTIRE:** Business

**7:00 - 7:30 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

**8:00 - 9:00 AM** WORKOUT  
Location: 357 9th Street

**9:30 - 10:00 AM** TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

**9:30 - 10:00 AM** NEWS WITH PETER

**10:00 - 12:00 PM** WEEKLY MEETING WITH CHANCELLOR  
Location: City Hall, The Blue Room

**12:00 - 12:30 PM** WHITESPACE  
Location: City Hall, The Mayor's Office

**12:30 - 1:30 PM** SPECIAL PERMITS & AIRBNB BRIEFING  
Location: City Hall, Blue Room

**1:30 - 1:50 PM** WHITESPACE  
Location: City Hall, The Mayor's Office

**1:50 - 2:00 PM** TRAVEL FROM CITY HALL TO 1PP  
Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

**2:00 - 2:30 PM** BRIEFING FOR COMPSTAT 2.0 AVAIL WITH PC  
Location: 1PP - Joint Operations Center (2nd Floor)

**2:30 - 4:00 PM** COMPSTAT 2.0 UNVEILING AND TECH ANNOUNCEMENT AVAIL WITH PC (ON TOPIC)  
Location: 1 Police Plaza, Joint Operations Center (2nd Floor)  
Site Contact: Steve Davis / Peter Donald

Telephone: [REDACTED]  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Setup: Press Conference  
Remarks: Prepared  
Press: Open

4:00 - 4:10 PM TRAVEL FROM 1PP TO CITY HALL  
Travel Time: 10  
Car: MBDB, Catherine Almonte

4:10 - 4:30 PM WHITESPACE  
Location: City Hall, The Mayor's Office

4:30 - 6:00 PM WEEKLY MEETING WITH PC  
Location: City Hall, The Blue Room

6:00 - 7:00 PM SCHOOL CLEANING INITIATIVE BRIEFING  
Location: City Hall, The Mayor's Office

7:00 - 7:30 PM TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB

7:30 - 9:00 PM DINNER WITH BP GALE BREWER  
Location: Gracie Mansion  
Setup: One-on-one meeting  
Press: Closed

9:00 - 9:30 PM CALL WITH WOODY KAPLAN REGARDING TPA  
Location: YOU call Woody at [REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

8:00 AM AARP "Housing" 50 people  
9:00 AM DC37 "Housing" 50 people  
10:00 AM Labor Union 32BJ "Housing" 100 people  
11:00 AM Hotel Trades Council "Mayor's Housing Plan" 300 people  
12:00 AM SCIU 1199 "Housing" 50 people  
1:00 PM UFT "Housing" 50 people

#### FLONYC SCHEDULE

8:30 - 9:30 AM PRIVATE APPOINTMENT  
10:15 - 11:15 AM PRIVATE APPOINTMENT  
12:30 - 1:30 PM COFFEE WITH HARRIET FELLOWS  
1:30 - 4:30 PM PRIVATE TIME  
4:30 - 4:50 PM PREP FOR FOXNEWS INTERVIEW WITH ERIN WHITE  
5:15 - 6:00 PM IN-PERSON TV INTERVIEW WITH ERNIE ANASTOS, FOXNEWS ON THRIVENYC  
6:30 - 7:30 PM WHITESPACE

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**From:** Caquias, Paula  
**Sent:** Wednesday, February 10, 2016 7:34 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, February 11, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, February 11, 2016

**WEATHER:** Hi of 30. Low of 27. Partly Cloudy  
**ATTIRE:** Business

9:30 - 10:00 AM	TRAVEL FROM GRACIE MANSION TO CITY HALL Travel Time: 30 Mins. Car: MBDB
9:30 - 10:00 AM	NEWS WITH PETER
10:00 - 10:30 AM	WHITESPACE Location: City Hall, The Mayor's Office
10:30 - 11:00 AM	PREP FOR MEETING WITH JEWISH ORTHODOX LEADERS Location: City Hall, The Mayor's Office
11:00 - 12:00 PM	MEETING WITH JEWISH ORTHODOX LEADERS Location: City Hall, The Blue Room
12:30 - 1:00 PM	MEETING WITH RACHEL & TOM Location: City Hall, The Mayor's Office
1:00 - 2:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
2:00 - 2:30 PM	PREP FOR ZIKA ADVISORY COMMITTEE MEETING Location: City Hall, The Mayor's Office
2:30 - 2:45 PM	PULL ASIDE WITH SPANISH LANGUAGE MEDIA Location: Blue Room
3:00 - 3:30 PM Q&A)	REMARKS AT ZIKA ADVISORY COMMITTEE MEETING WITH DOHMH AND MEDICAL EXPERTS (NO Location: City Hall, The COW Staff Contact: Marti Adams Baker Telephone: [REDACTED] Press Contact: Ishanee Parikh Telephone: [REDACTED]

3:30 - 3:45 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:45 - 4:00 PM	PREP FOR MEETING WITH ITALIAN PRESIDENT SERGIO MATTARELLA Location: City Hall, The Mayor's Office
4:00 - 4:30 PM	MEET & GREET WITH ITALIAN PRESIDENT SERGIO MATTARELLA Location: City Hall, The Blue Room Site Contact: Penny Abeywardena Telephone: [REDACTED] Press Contact: Amy Spitalnick Telephone: [REDACTED]
4:30 - 4:45 PM	WHITESPACE Location: City Hall, The Mayor's Office
4:45 - 5:15 PM	MEETING WITH CM VINCENT GENTILE Location: City Hall, The Mayor's Office
5:15 - 5:30 PM	PREP FOR MEETING WITH ANTHONY WELLS Location: City Hall, The Mayor's Office
5:30 - 6:00 PM	MEETING WITH ANTHONY WELLS Location: City Hall, The Mayor's Office
6:00 - 7:00 PM	SPECIAL PERMITS & AIRBNB BRIEFING Location: City Hall, Governor's Room
7:00 - 7:15 PM	PREP FOR INTERVIEW WITH CHRIS MATHEWS Location: City Hall, The Mayor's Office
7:15 - 7:45 PM	LIVE INTERVIEW WITH CHRIS MATHEWS Location: Blue Room
7:45 - 8:15 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB
8:15 - 9:00 PM	DINNER WITH FLONYC Location: Gracie Mansion
9:00 - 10:00 PM	WATCH PBS DEMOCRATIC PRIMARY DEBATE

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

10:00 - 12:30 PM	PRIVATE TIME
12:30 - 1:15 PM	LUNCH
2:00 - 3:15 PM	VISIT "LEARNING TO WORK" PROGRAM AT SOUTH BROOKLYN COMMUNITY HIGH SCHOOL
3:40 - 4:00 PM	WHITESPACE

4:00 - 4:30 PM	MEET & GREET WITH ITALIAN PRESIDENT SERGIO MATTARELLA &
MBDB	
4:30 - 5:30 PM	BI-WEEKLY MENTAL HEALTH MEETING WITH DEPUTY MAYOR BUERY & DR.
BELKIN	
6:00 - 8:15 PM	WHITESPACE
8:15 - 9:00 PM	DINNER WITH MBDB
9:00 - 10:00 PM	WATCH PBS DEMOCRATIC PRIMARY DEBATE



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**From:** Caquias, Paula  
**Sent:** Thursday, February 11, 2016 6:43 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, February 12, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, February 12, 2016

**WEATHER:** Hi of 29. Low of 21. Mostly Cloudy  
**ATTIRE:** Business

9:30 - 10:00 AM	TRAVEL FROM GRACIE MANSION TO CITY HALL Time: 30 Mins Car: MBDB
9:30 - 10:00 AM	NEWS WITH MONICA
10:00 - 10:30 AM	MEET MICHAEL COOPER AND ADELA CAPOVA Location: City Hall, The Mayor's Office
10:30 - 11:00 AM	PERFORM WEDDING OF MICHAEL COOPER – ADELA CAPOVA Location: City Hall, The Blue Room Staff Contact: Catherine Almonte Telephone: [REDACTED]
11:00 - 11:30 AM	PREP FOR CONSTRUCTION SAFETY AVAIL Location: City Hall, The Mayor's Office
11:45 - 12:00 PM	TRAVEL FROM CITY HALL TO 356 8TH STREET, NYC Time: 30 Mins. Car: MBDB
12:00 - 1:30 PM	CONSTRUCTION SAFETY AVAIL (ON/OFF TOPIC) Location: In front of 356 E. 8th Street, NYC
1:30 - 2:00 PM	TRAVEL FROM 8TH STREET TO BAR TOTO Time: 30 Mins. Car: MBDB
2:00 - 6:30 PM	CALL TIME Location: Bar Toto
6:30 - 7:00 PM	TRAVEL FROM BAR TOTO TO GRACIE MANSION Time: 30 Mins. Car: MBDB
7:00 - 9:00 PM	[REDACTED]

## CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

### FLONYC SCHEDULE

8:00 - 10:15 AM	WHITESPACE
11:00 - 11:30 AM	REMARKS AT DOE'S RESPECT FOR ALL WEEK//NO ONE EATS ALONE NATIONAL DAY EVENT
12:45 - 1:00 PM	PREP FOR WABC INTERVIEW WITH ERIN WHITE
1:00 - 1:10 PM	PHONE INTERVIEW WITH RITA COSBY, WABC ON THRIVENYC
1:10 - 1:30 PM	WHITESPACE
1:30 - 2:00 PM	CALL WITH U.S. JUSTICE SONIA SOTOMAYOR
2:15 - 3:15 PM	CGE COMMISSIONER LISTENING SESSION WITH MAYA WILEY
3:30 - 6:30 PM	PRIVATE TIME
7:00 - 9:00 PM	

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**From:** Caquias, Paula  
**Sent:** Friday, February 12, 2016 7:19 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, February 13, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, February 13, 2016

**WEATHER:** NYC: Hi of 19. Low of 5. Partly Cloudy  
ALBANY: Hi of 9. Low of -8. Partly Cloudy  
**ATTIRE:** Business

8:00 - 8:30 AM TRAVEL FROM GRACIE MANSION TO OEM - 165 CADMAN PLAZA EAST, BROOKLYN  
Time: 30 Mins  
Car: MBDB

8:30 - 9:00 AM ON-SITE PREP FOR COLD WEATHER AVAIL  
Location: OEM - 165 Cadman Plaza East, Brooklyn  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

9:00 - 9:30 AM REMARKS AT COLD WEATHER AVAIL (ON-TOPIC Q&A)  
Location: OEM - 165 Cadman Plaza East, Brooklyn  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

9:30 - 11:30 AM DEPART TO ALBANY  
Times: 2 Hrs. 30 Mins  
Car: MBDB, KNA

9:45 - 10:00 AM CALL WITH DESIREE PETERKIN BELL  
Location: YOU call Desiree on her cell at [REDACTED]

10:00 - 11:00 AM WEEKLY SCHEDULING REVIEW CALL  
Call In: [REDACTED]  
Code: [REDACTED]

11:00 - 12:00 PM CALL WITH EMMA & NATHAN  
Call In: [REDACTED]  
Code: [REDACTED]

12:00 - 1:00 PM REMARKS AT CAUCUS WEEKEND LABOR LUNCHEON (CO-CHAIRS: SENATOR PERALTA AND ASSEMBLY MEMBER PEOPLES-STOKES)

Location: Convention Center

2:00 - 2:30 PM MEETING WITH AM LUIS SEPULVEDA

Location: Legislative Office Building, Room 746

2:45 - 3:30 PM MEETING WITH SPEAKER HEASTIE

Location: Capitol Building, Room 349

3:45 - 4:15 PM MEETING WITH AM CRESPO

Location: Legislative Office Building, Room 454

4:30 - 5:00 PM MEETING WITH ASSEMBLYMAN AUBRY

Location: Legislative Office Building, Room 646

5:15 - 5:45 PM ATTEND SENATE DEMOCRATIC CONFERENCE RECEPTION

Location: Capitol Building, Room 315

6:00 - 6:30 PM ATTEND THE GEORGE BIDDLE KELLEY EDUCATION RECEPTION (HOSTED BY AM MICHAEL BLAKE, AM WALTER MOSLEY, AND SN LEROY COMRIE) (IN HONOR OF ALPHA PHI ALPHA FRATERNITY)

Location: Renaissance Albany Ballroom, 144 State St, Albany, NY 12207

7:00 - 7:30 PM ATTEND THE MWBE NETWORKING RECEPTION

Location: Albany Hilton Ballroom

7:30 – 9:00 PM DEPART FROM ALBANY TO GRACIE MANSION

Car: MBDB, KNA

CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

FLONYC SCHEDULE

10:00 - 11:00 MBDB WEEKLY SCHEDULING REVIEW CALL

11:20 - 11:45 AM REMARKS AT CONGREGATION KOLOT CHAYEINU

12:10 - 12:20 PM REMARKS AT KINGSBORO TEMPLE OF SEVENTH-DAY ADVENTISTS CHURCH

2:00 - 6:00 PM PRIVATE TIME

6:00 - 7:00 PM DINNER

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**From:** Caquias, Paula  
**Sent:** Friday, February 12, 2016 8:15 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, February 14, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, February 14, 2016

**WEATHER:** Hi of 20. Low of 13. Sunny  
**ATTIRE:** Business

9:00 - 9:30 AM TRAVEL FROM GRACIE TO 357 9TH STREET  
Car: MBDB

10:00 - 11:00 AM WORKOUT  
Location: 357 9th Street  
Travel Time: 30 Mins.  
Car: MBDB

11:30 - 12:00 PM TRAVEL FROM 357 9TH STREET TO TBD  
Travel Time: 30 Mins.  
Car: MBDB

11:30 - 12:00 PM NEWS WITH PETER

12:00 - 12:30 PM ON-SITE PREP FOR COLD WEATHER AVAIL  
Location: TBD

12:30 - 1:30 PM COLD WEATHER AVAIL (ON-TOPIC)  
Location: TBD  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

1:30 - 2:00 PM TRAVEL FROM TBD TO GRACIE MANSION  
Travel Time: 30 Mins  
Car: MBDB

2:00 - 2:30 PM WHITESPACE  
Location: Gracie Mansion

2:30 - 3:00 PM 1:1 MEETING WITH GERI PRADO  
Location: Gracie Mansion

3:00 - 4:30 PM MEETING WITH GERI PRADO

Location: Gracie Mansion

4:30 - 4:45 PM

CALL WITH ERNIE LOGAN

Note: YOU call Ernie on his cell at [REDACTED]

5:00 - 6:00 PM

DOWN

Location: Gracie Mansion

6:00 - 9:00 PM

[REDACTED]

CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

FLONYC SCHEDULE

12:30 - 6:00 PM PRIVATE TIME

6:00 - 9:00 PM

[REDACTED]

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**From:** Caquias, Paula  
**Sent:** Friday, February 12, 2016 8:26 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE -Monday, February 15, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, February 15, 2016

WEATHER: NYC: Hi of 34. Low of 34. PM SNOW  
ATTIRE: Business

8:00 - 8:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Time: 30 Mins.  
Car: MBDB, FLONYC

9:00 - 10:00 AM WORKOUT

10:30 - 11:00 AM TRAVEL FROM 357 9TH STREET TO GRACIE MANSION  
Time: 30 Mins.  
Car: MBDB, FLONYC

10:30 - 11:00 AM NEWS WITH PETER

11:00 - 2:00 PM DOWN  
Location: Gracie Mansion

2:00 - 3:00 PM MEETING WITH STEPHAN ROBINSON REGARDING HANSCHU APPOINTMENT  
Location: Gracie Mansion

3:00 - 3:30 PM WHITESPACE  
Location: Gracie Mansion

3:30 - 5:30 PM PREP FOR "WORKING FOR OUR NEIGHBORHOODS" TOWN HALL IN BAY RIDGE  
Location: Gracie Mansion

5:30 - 6:00 PM WHITEPSACE  
Location: Gracie Mansion

6:00 - 7:00 PM REVIEW BLOCK SCHEDULE WITH FLONYC  
Location: Gracie Mansion

7:00 - 8:30 PM DINNER WITH FLONYC  
Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

11:00 - 6:00 PM PRIVATE TIME

6:00 - 7:00 PM            REVIEW BLOCK SCHEDULE WITH  
MBDB

7:00 - 8:30 PM            DINNER WITH MBDB



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**From:** Caquias, Paula  
**Sent:** Saturday, February 13, 2016 8:37 PM  
**Subject:** MINI SCHEDULE - Sunday, February 14, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Sunday, February 14, 2016**

**WEATHER:** Hi of 20. Low of 13. Sunny  
**ATTIRE:** Business  
**NOTE:** Kayla will meet you at the gym.

**10:00 - 10:30 AM** TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 mins  
Car: MBDB

**11:00 - 12:00 PM** WORKOUT  
Location: 357 9th Street  
Travel Time: 1 hr.  
Car: MBDB

**12:30 - 1:00 PM** TRAVEL FROM 357 9TH STREET TO 2ND AVENUE & HOUSTON STREET (MANHATTAN)  
Travel Time: 30 mins  
Car : MBDB

**12:30 - 1:00 PM** NEWS WITH PETER

**1:00 - 1:35 PM** SUBWAY HOMELESS OUTREACH  
Location: 2nd Avenue & Houston Street (Enter Subway at First Avenue end of the station)  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

**1:40 - 2:25 PM** SUBWAY HOMELESS OUTREACH & COLD WEATHER AVAIL (ON-TOPIC Q&A)  
Location: Broadway & Lafayette Street Station (Enter Subway at Lafayette & Houston)  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

**2:30 - 3:00 PM** 1:1 MEETING WITH GERI PRADO  
Location: Gracie Mansion

**3:00 - 4:30 PM** MEETING WITH GERI PRADO

Location: Gracie Mansion

4:30 - 4:45 PM

CALL WITH ERNIE LOGAN

Location: YOU call Ernie on his cell at [REDACTED]

5:00 - 6:00 PM

DOWN

Location: Gracie Mansion

6:00 - 9:00 PM

[REDACTED]

CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

FLONYC SCHEDULE

12:30 - 6:00 PM PRIVATE TIME

6:00 - 9:00 PM

[REDACTED]

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**From:** Caquias, Paula  
**Sent:** Monday, February 15, 2016 6:23 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, February 16, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, February 16, 2016

**WEATHER:** Hi of 50. Low of 37. PM Rain / Snow  
**ATTIRE:** Business

8:00 - 8:30 AM TRAVEL FROM GRACIE MANSION TO 1177 AVENUE OF THE AMERICAS  
Travel Time: 30 Mins.  
Car: MBDB

8:00 - 8:30 AM CALL WITH ROSS  
Location: YOU Call Ross on his cell

8:30 - 10:00 AM FINANCE COMMITTEE MEETING  
Location: 1177 Avenue of the Americas, 29th floor

10:00 - 11:00 AM TRAVEL FROM 1177 AVENUE OF THE AMERICA'S TO BROOKLYN ARMY TERMINAL  
Travel Time: 1 Hr.  
Car: MBDB

10:00 - 10:30 AM NEWS WITH MONICA

10:30 - 11:00 AM PREP CALL FOR BQX AVAIL  
Call In: [REDACTED]  
Code: [REDACTED]

11:00 - 1:00 PM BQX AVAIL (ON/OFF TOPIC Q&A)  
Location: Pioneer Works, 159 Pioneer Street, Red Hook  
Staff Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

1:00 - 1:30 PM TRAVEL FROM BROOKLYN ARMY TERMINAL TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

1:00 - 1:30 PM CALL WITH PAUL KRUGMAN  
Call In: [REDACTED]  
Code: [REDACTED]

1:30 - 2:00 PM	MEETING WITH DM GLEN Location: City Hall, The Mayor's Office
2:15 - 2:30 PM	PREP FOR MEETING WITH KUBA BROWN, PRESIDENT OF LOCAL 94, OPERATING ENGINEERS Location: City Hall, The Mayor's Office
2:30 - 3:00 PM	MEETING WITH KUBA BROWN, PRESIDENT OF LOCAL 94, OPERATING ENGINEERS Location: City Hall, The Mayor's Office
3:00 - 4:00 PM	HOMELESS STRATEGY MEETING Location: City Hall, The Blue Room
4:00 - 5:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
5:30 - 6:00 PM	TRAVEL FROM CITY HALL TO FT. HAMILTON HIGH SCHOOL, 8301 SHORE RD., BROOKLYN Travel Time: 30 Mins. Car: MBDB
6:00 - 6:45 PM	ON-SITE PREP FOR "WORKING FOR OUR NEIGHBORHOODS" TOWN HALL IN BAY RIDGE Location: Ft. Hamilton High School, 8301 Shore Rd., Brooklyn
7:00 - 9:00 PM	"WORKING FOR OUR NEIGHBORHOODS" TOWN HALL IN BAY RIDGE Location: Ft. Hamilton High School, 8301 Shore Rd., Brooklyn Staff Contact: Marti Adams Baker Telephone: [REDACTED] Site Advance: Stefan Grybauskas Telephone: [REDACTED]
9:00 - 9:45 PM	TRAVEL FROM TOWN HALL TO GRACIE MANSION Travel Time: 45 Mins. Car: MBDB

CITY HALL STEPS PRESS CONFERENCES  
TBD

FLONYC SCHEDULE

8:30 - 9:30 AM	PRIVATE APPOINTMENT
10:00 - 12:00 PM	PRIVATE TIME
12:00 - 12:30 PM	LUNCH
1:00 - 1:45 PM	VISIT NEWBORN HOME VISITING PROGRAM (NHVP) - DHS SHELTER
2:10 - 2:30 PM	WHITESPACE
2:30 - 3:00 PM	PREP FOR MEETING WITH PUBLIC ADVOCATE
3:00 - 4:00 PM	MEETING WITH NYC PUBLIC ADVOCATE LETITIA JAMES & DR. BELKIN RE; NEED TO INCREASE #
	OF PSYCHIATRIC SERVICES IN NYC'S HOSPITALS
4:00 - 4:30 PM	WHITESPACE
4:30 - 5:00 PM	PREP FOR LEHRER SHOW PHONE INTERVIEW WITH DR. BELKIN
5:30 - 6:15 PM	VISIT COMUNILIFE INC. PEER-TO-PEER SUICIDE PREVENTION PROGRAM WITH DR. ROSA M. GIL

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**From:** Caquias, Paula  
**Sent:** Tuesday, February 16, 2016 7:28 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, February 17, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, February 17, 2016

**WEATHER:** Hi of 46. Low of 29. Partly Cloudy  
**ATTIRE:** Business  
**Note:** Catherine will meet you at Gracie

8:15 - 8:30 AM TRAVEL FROM GRACIE MANSION TO 854 7TH AVENUE AT 55TH STREET  
Travel Time: 15 Mins.  
Car: MBDB, FLONYC, Catherine Almonte

8:30 - 9:30 AM REMARKS AT THE GRAND RE-OPENING CELEBRATION OF CARNEGIE DELI  
Location: 854 7th Avenue, at 55th Street  
Site Contact: Cristyne Nicholas / Shin-Jung Hong  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Andrew Schustek  
Telephone: [REDACTED]

9:30 - 9:45 AM NEWS WITH MONICA

9:30 - 9:45 AM TRAVEL FROM 854 7TH AVENUE AT 55TH STREET TO 1PP  
Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

9:45 - 10:15 AM ON-SITE PREP FOR ANTI-TERROR FEDERAL FUNDING CUTS AVAIL WITH PC AND SENATOR CHUCK SCHUMER  
Location: 1PP, 14th floor- Police Commissioner's Office  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

10:15 - 10:50 AM ANTI TERROR FEDERAL FUNDING CUTS AVAIL WITH PC AND SENATOR CHUCK SCHUMER (ON - TOPIC Q&A)  
Location: 1PP - 2nd floor Press Room  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]

Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

10:50 - 11:00 AM TRAVEL FROM 1PP TO CITY HALL  
Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

11:00 - 12:00 PM WEEKLY MEETING WITH THE CHANCELLOR  
Location: City Hall, The Blue Room

12:00 - 12:40 PM PREP FOR INCOME INEQUALITY DISCUSSION WITH PAUL KRUGMAN  
Location: City Hall, The Mayor's Office

12:40 - 1:00 PM TRAVEL FROM CITY HALL TO INDUSTRY CITY IN SUNSET PARK, 168 39TH STREET, 8TH FLOOR  
Travel Time: 20 Mins.  
Car : MBDB

1:00 - 1:30 PM REMARKS AT THE BROOKLYN NETS TRAINING FACILITY GRAND OPENING (NO Q&A)  
Location: Industry City, Sunset Park, 168 39th Street, 8th Floor, Brooklyn  
Site Contact: Mandy Gutman  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

1:30 - 2:00 PM TRAVEL FROM 168 39TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

2:00 - 2:30 PM MEETING WITH TOM, HENRY, AND RACHEL RE: CFB  
Location: City Hall, The Mayor's Office

2:30 - 3:30 PM MEETING REGARDING EXECUTIVE BUDGET AND SAVINGS PLAN  
Location: City Hall, The Mayor's Office

3:30 - 4:00 PM PREP FOR COMMUNITY & ETHNIC MEDIA ROUNDTABLE  
Location: City Hall, The Mayor's Office

4:00 - 5:00 PM COMMUNITY & ETHNIC MEDIA ROUNDTABLE WITH MMV  
Location: City Hall, The Blue Room  
Press Contact: Jessica Ramos  
Telephone: [REDACTED]

5:20 - 5:30 PM TRAVEL FROM CITY HALL TO PROVENZANO LANZA FUNERAL HOME, 43 2ND AVENUE BETWEEN  
2ND & 3RD STREETS  
Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

5:30 - 7:30 PM ATTEND THE MEMORIAL SERVICE OF JOAN L. WASHINGTON WITH FLONYC  
Location: Provenzano Lanza Funeral Home, 43 2nd Avenue between 2nd & 3rd Streets

7:30 - 8:00 PM TRAVEL FROM 43 2ND AVENUE TO TBD

Travel Time: 10 Mins.  
Car: MBDB, FLONYC

8:00 - 9:00 PM DRINKS WITH BARRY BERKE  
Location: Mid Town

9:00 - 9:30 PM TRAVEL FROM TBD TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

#### CITY HALL STEPS PRESS CONFERENCES

11:00 AM – Make The Road NY “Housing” 100 people  
12:00 PM – Educators 4 Excellence “School Funding” 25 people  
1:00 PM – NY Taxi Workers Alliance “Livable Income” 200 people

#### FLONYC SCHEDULE

8:30 - 9:30 AM	ATTEND MBDB REMARKS AT THE GRAND RE-OPENING CELEBRATION OF CARNEGIE DELI
10:00 - 10:45 AM	WHITESPACE
10:50 - 11:20 AM	LIVE PHONE INTERVIEW ON THE BRIAN LEHRER SHOW WITH DR. GARY
BELKIN	
11:30 - 11:45 AM	PREP FOR JEZEBEL INTERVIEW WITH ERIN WHITE
11:45 - 12:00 PM	PHONE INTERVIEW WITH ANNA MERLAN,
JEZEBEL	
12:00 - 12:30 PM	LUNCH//WEEKLY TOUCHBASE WITH ROXANNE JOHN
12:30 - 2:30 PM	WHITESPACE
3:00 - 4:00 PM	ATTEND DKNY FALL 2016 FASHION SHOW
4:30 - 5:00 PM	BLACK HISTORY MONTH, JAZZ IMPROVISATION WITH
YOUTH	
5:30 - 7:30 PM	ATTEND THE MEMORIAL SERVICE OF JOAN L. WASHINGTON WITH
MBDB	
8:00 - 8:45 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Wednesday, February 17, 2016 6:36 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE- Thursday, February 18, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, February 18, 2016

**WEATHER:** Hi of 37. Low of 25. Sunny  
**ATTIRE:** Business

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Min.  
Car : MBDB, FLONYC

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

9:30 - 10:00 AM NEWS WITH PETER

10:00 - 11:00 AM WEEKLY MEETING WITH PC  
Location: City Hall, The Blue Room

11:00 - 11:30 AM WHITESPACE  
Location: City Hall, The Mayor's Office

11:30 - 12:00 PM TRAVEL FROM CITY HALL TO 16TH & 3RD AVENUE, MANHATTAN  
Travel Time: 30 Mins.  
Car : MBDB, Catherine Almonte

11:30 - 12:00 PM PREP CALL FOR LINK NYC AVAIL  
Call In: [REDACTED]  
Code: [REDACTED]

12:00 - 2:00 PM LINK NYC AVAIL (ON/OFF TOPIC Q&A)  
Location: NW Corner of 16th Street & 3rd Avenue, Manhattan  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]



2:00 - 2:30 PM TRAVEL FROM 16TH & 3RD TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

2:00 - 2:10 PM PHONE INTERVIEW WITH SUE CRAIG OF NYT RE: DONALD TRUMP  
Location: YOU call [REDACTED]  
Notes: She is looking for someone to say that plenty of New Yorkers are not Trump fans and just because he was born here doesn't mean New Yorkers are going to vote for him.

2:30 - 3:30 PM HOMELESS STRATEGY MEETING  
Location: City Hall, The Blue Room

3:30 - 4:00 PM PREP FOR MEETING WITH CONGRESSMAN JEFFRIES AND COMMUNITY MEMBERS  
Location: City Hall, The Mayor's Office

4:00 - 5:00 PM MEETING WITH CONGRESSMAN JEFFRIES AND COMMUNITY MEMBERS RE: HOUSING  
Location: City Hall, The Blue Room

5:00 - 5:45 PM WHITESPACE  
Location: City Hall, The Mayor's Office

5:45 - 6:15 PM TRAVEL FROM CITY HALL TO THE GRADUATE CENTER, CUNY - 365 FIFTH AVENUE -PROSHANSKY  
AUDITORIUM  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

6:15 - 8:15 PM INCOME INEQUALITY DISCUSSION WITH PAUL KRUGMAN (SOTC AMPLIFICATION & AUDIENCE  
Q&A AT END)  
Location: The Graduate Center, CUNY - 365 Fifth Avenue - Proshansky Auditorium  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

8:15 - 8:30 PM TRAVEL FROM 365 5TH AVENUE TO NEW YORK HILTON, 1335 6TH AVENUE  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers

8:30 - 9:00 PM REMARKS AT THE ONE HUNDRED BLACK MEN 36TH ANNUAL BENEFIT GALA  
Location: New York Hilton, 1335 6th Avenue  
Site Contact: Mr. Jomo Bellard  
Telephone: [REDACTED]  
Press Contact: Jerika Richardson  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

9:00 - 9:15 PM TRAVEL FROM NEW YORK HILTON, 1335 6TH AVENUE TO GRACIE MANSION  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers

9:15 - 11:00 PM

WATCH MSNBC SANDERS/CLINTON TOWN HALL

CITY HALL STEPS PRESS CONFERENCES

10:00 AM – Parents for excellent Public Schools “Safety In Public Schools” 20 people

11:00 AM – Sierra Club “Off Shore Energy Rally” 125 people

12:00 PM – Faith In NY “Housing” 100 people

FLONYC SCHEDULE

10:50 - 11:30 AM IN-PERSON INTERVIEW WITH TAMRON HALL, MSNBC ON THRIVENYC

12:00 - 1:00 PM WHITESPACE

1:00 - 2:00 PM CGE COMMISSIONER LISTENING SESSION

2:00 - 2:30 PM WHITESPACE

2:30 - 4:15 PM MAYOR'S FUND CALL TIME

4:15 - 5:30 PM WHITESPACE

5:30 - 6:00 PM DINNER

6:30 - 7:00 PM OPENING REMARKS AT "FOR THE LOVE OF FLINT" COLLECTION DRIVE KICK-OFF

7:25 - 8:30 PM REMARKS AT AUDRE LORDE'S BIRTHDAY CELEBRATION & BOOK LAUNCH

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**From:** Caquias, Paula  
**Sent:** Thursday, February 18, 2016 6:53 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, February 19, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, February 19, 2016

**WEATHER:** Hi of 38. Low of 35. Partly Cloudy  
**ATTIRE:** Business

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

8:00 - 9:00 AM WORKOUT

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

9:30 - 10:00 AM NEWS WITH MONICA

10:00 - 11:00 AM BILL SIGNING  
Location: City Hall, The Blue Room  
Staff Contact: Jon Paul Lupo  
Telephone: [REDACTED]  
Setup: Press Conference  
Podium: Yes  
Remarks: Prepared  
Press: Open

11:00 - 11:15 AM MEETING WITH DICK DADEY OF CITIZENS UNION  
Location: City Hall, The Mayor's Office

11:30 - 11:55 AM CALL IN INTERVIEW ON THE BRIAN LEHRER RADIO SHOW REGARDING: BQX, RETIREMENT,  
LINKNYC, PRE-K  
Notes: YOU Call [REDACTED]

12:00 - 12:15 PM 15 MINUTE IN PERSON TAPED INTERVIEW WITH COMMUNITY MATTERS'S HOST LEON  
GOLDENBERG REGARDING BQX, RETIREMENT, LINKNYC  
Location: City Hall, The Mayor's Office  
Notes: This is a taped interview

12:15 - 12:30 PM 15 IN PERSON INTERVIEW WITH JILL JORGENSEN OF THE OBSERVER REGARDING URBAN  
AGENDA, (HOW CAMPAIGNS AND CONGRESS ARE IGNORING URBAN AGENDAS)  
Location: City Hall, The Mayor's Office

12:30 - 1:00 PM TRAVEL FROM CITY HALL TO BAR TOTO  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

12:35 - 12:45 PM 10 MINUTE TAPED RADIO INTERVIEW ON EFFECTIVE RADIO WITH HOST BILL SAMUELS  
REGARDING BQX, RETIREMENT, LINKNYC  
Notes: YOU Call [REDACTED] This is a taped interview

1:00 - 6:20 PM FLEX TIME: MEETINGS & CALL BLOCK  
Location: Bar Toto

6:20 - 6:30 PM CALL WITH MARTY SCHEINMAN  
Notes: YOU call Marty on his cell at [REDACTED]

6:30 - 7:00 PM TRAVEL FROM BAR TOTO TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

6:45 - 7:00 PM CALL WITH LES MOONVES, CHAIRMAN, PRESIDENT, AND CEO OF CBS  
Notes: YOU call Les at [REDACTED]

7:00 - 9:00 PM DINNER WITH HARRY BELAFONTE, PAMELA FRANK & FLONYC  
Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

#### FLONYC SCHEDULE

10:00 - 11:45 AM PRIVATE TIME  
11:45 - 12:15 PM MEETING WITH ANDREA HAGELGANS  
12:15 - 12:30 PM WHITESPACE  
12:30 - 1:30 PM PRIVATE LUNCH MEETING  
1:30 - 2:00 PM WHITESPACE  
2:00 - 2:30 PM PREP FOR NBC 4 TV INTERVIEW WITH ERIN WHITE  
2:30 - 2:45 PM TV INTERVIEW WITH NBC 4 ON FOSTER CARE  
INITIATIVE  
2:45 - 3:00 PM WHITESPACE  
3:00 - 4:00 PM PRIVATE APPOINTMENT  
4:00 - 5:00 PM WHITESPACE  
5:00 - 5:15 PM FLONYC WEEKLY SCHEDULING CALL  
5:45 - 6:30 PM ATTEND BLACK PORTRAITURE[S] II: IMAGING THE BLACK BODY & RE-STAGING HISTORIES  
7:00 - 9:00 PM DINNER WITH HARRY BELAFONTE, PAMELA FRANK, & MBDB

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**From:** Caquias, Paula  
**Sent:** Friday, February 19, 2016 7:16 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, February 20, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, February 20, 2016

**WEATHER:** Hi of 58. Low of 43. Partly Cloudy  
**ATTIRE:** Business

8:00 - 8:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
9:00 - 10:00 AM	WORKOUT Location: 357 9th Street
10:30 - 11:00 AM	TRAVEL FROM 357 9TH STREET TO GRACIE MANSION Travel Time: 30 Mins. Car : MBDB, FLONYC
10:30 - 11:00 AM	NEWS WITH PETER
11:00 - 12:30 PM	BRUNCH WITH AG SCHNEIDERMAN Location: Gracie Mansion Staff Contact: Jonathan Viguers Telephone: [REDACTED]
12:30 - 1:00 PM	INNER CIRCLE PREP CALL WITH FLONYC Call In [REDACTED] Code: [REDACTED]
12:45 - 1:00 PM	TRAVEL FROM CITY HALL TO [REDACTED] Travel Time: 30 Mins. Car : MBDB, Jonathan Viguers
1:00 - 1:30 PM	[REDACTED] Location: [REDACTED]
1:30 - 1:45 PM	TRAVEL FROM [REDACTED] TO GRACIE MANSION Travel Time: 15 Mins. Car : MBDB, Jonathan Viguers
2:00 - 3:00 PM	WEEKLY SCHEDULING CALL Call In: [REDACTED] Code: [REDACTED]

3:00 - 4:30 PM	TPA STRATEGY MEETING Location: Gracie Mansion
4:30 - 5:00 PM	PREP FOR JUDICIAL INTERVIEWS Location: Gracie Mansion
5:00 - 8:00 PM	JUDICIAL INTERVIEWS (10 CANDIDATES, 7 VACANCIES, 2 CRIMINAL AND 5 INTERIM CIVIL) Location: Gracie Mansion Staff Contact: Maya Wiley Telephone: [REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE	
11:00 - 12:00 PM	WHITESPACE
12:00 - 12:30 PM	LUNCH
12:30 - 1:00 PM	INNER CIRCLE PREP CALL WITH MBDB
1:00 - 2:00 PM	WHITESPACE
2:00 - 3:00 PM	MBDB WEEKLY SCHEDULING CALL
3:00 - 6:00 PM	PRIVATE TIME
3:00 - 4:30 PM	FYI: MBDB TPA STRATEGY MEETING
6:00 - 7:00 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Friday, February 19, 2016 7:37 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, February 21, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, February 21, 2016

**WEATHER:** Hi of 54. Low of 36. Mostly Cloudy  
**ATTIRE:** Business

8:00 - 8:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

9:00 - 10:00 AM WORKOUT  
Location: 357 9th St.


10:25 - 10:45 AM TRAVEL FROM 357 9TH STREET TO 212 TOMPKINS AVENUE, BROOKLYN  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

10:45 - 11:30 AM REMARKS AT MT. PISGAH BAPTIST CHURCH  
Location: 212 Tompkins Avenue, Brooklyn  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]


11:30 - 11:40 AM TRAVEL FROM 212 TOMPKINS AVENUE, BROOKLYN TO 826 GREENE AVENUE, BROOKLYN  
Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

11:40 - 12:15 PM REMARKS AT ANTIOCH BAPTIST CHURCH  
Location: 826 Greene Avenue, Brooklyn  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:15 - 1:00 PM TRAVEL FROM 826 GREENE AVENUE TO GRACIE MANSION  
Travel Time: 45 Mins.  
Car: MBDB, Catherine Almonte

12:30 - 1:00 PM	NEWS WITH MONICA
1:00 - 7:00 PM	DOWN
1:00 - 1:15 PM	CALL WITH STEVE SILBERSTEIN RE: TPA Note: YOU CALL.
7:00 - 9:00 PM	

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE	
11:00 - 4:15 PM	PRIVATE TIME
4:45 - 5:15 PM FLATBUSH)	VISIT GOD'S BATTALION OF PRAYER CHURCH (EAST
5:45 - 7:00 PM	WHITESPACE
7:00 - 9:00 PM	



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**From:** Caquias, Paula  
**Sent:** Friday, February 19, 2016 7:43 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, February 22, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Monday, February 22, 2016**

**WEATHER:** Hi of 43. Low of 33. Partly Cloudy  
**ATTIRE:** Business

**7:00 - 7:30 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car : MBDB, FLONYC

**8:00 - 9:00 AM** WORKOUT  
Location: 357 9th Street

**9:30 - 10:00 AM** TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car : MBDB

**9:30 - 10:00 AM** NEWS WITH MONICA

**10:00 - 11:00 AM** MEETING WITH TOM  
Location: City Hall, The Mayor's Office

**11:00 - 12:00 PM** HHC BRIEFING  
Location: City Hall, The Blue Room

**12:00 - 12:30 PM** TRAVEL CITY HALL TO 500 19TH STREET, BROOKLYN  
Travel Time: 30 Mins.  
Car : MBDB

**12:00 - 12:30 PM** PREP CALL FOR PRE-K AVAIL  
Call In: [REDACTED]  
Code: [REDACTED]

**12:30 - 2:00 PM** PRE-K ENROLLMENT AVAIL (ON/OFF TOPIC Q&A)  
Location: Bishop Ford Pre-K, 500 19th Street, Brooklyn

**2:00 - 2:30 PM** TRAVEL FROM 500 19TH STREET, BROOKLYN TO CITY HALL  
Travel Time: 30 Mins.  
Car : MBDB

**2:00 - 2:15 PM** (T) CALL WITH CHRIS LEHANE

2:30 - 3:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:30 - 4:00 PM	PREP FOR MEETING WITH MIKE MULGREW Location: City Hall, The Mayor's Office
4:00 - 5:00 PM	MEETING WITH MIKE MULGREW Location: City Hall, The Mayor's Office
5:00 - 5:30 PM	MEETING WITH MAYA Location: City Hall, The Mayor's Office
5:30 - 6:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
6:30 - 7:00 PM	MEETING WITH ARELIS HERNANDEZ Location: City Hall, The Mayor's Office
7:00 - 7:30 PM	MEETING WITH BOB LINN/PREP FOR MEETING WITH ROBERT TROELLER Location: City Hall, The Mayor's Office
7:30 - 8:00 PM	CALL WITH STEVE NISLICK AND WENDY NEU Dial-In: [REDACTED] Passcode: [REDACTED]
7:30 - 8:00 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car : MBDB
8:00 - 9:00 PM	DINNER WITH FLONYC Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

10:15 - 11:15 AM	PRIVATE APPOINTMENT BY PHONE
11:15 - 12:00 PM	WHITESPACE
12:00 - 12:30 PM	LUNCH
1:00 - 2:00 PM	CGE MEETING (CITY HALL)
2:00 - 2:30 PM	WHITESPACE
2:30 - 3:30 PM	STAFF MEETING//PREP (CITY HALL)
4:00 - 6:00 PM	PRIVATE TIME
6:00 - 7:00 PM	AFRICAN AMERICAN HISTORY THROUGH ART (GRACIE MANSION)
7:00 - 8:00 PM	WHITESPACE
8:00 - 9:00 PM	DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Sunday, February 21, 2016 8:07 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, February 22, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK**

**WEATHER:** Hi of 49. Low of 34. Mostly Sunny  
**ATTIRE:** Business

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:30 - 10:00 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
9:30 - 10:00 AM	NEWS WITH MONICA
10:00 - 11:00 AM	MEETING WITH TOM SNYDER Location: City Hall, The Mayor's Office
11:00 - 12:00 PM	HHC BRIEFING Location: City Hall, The Blue Room Setup: Roundtable meeting Press: Closed Notes: Health + Hospitals fiscal briefing
12:00 - 12:30 PM	TRAVEL CITY HALL TO 500 19TH STREET, BROOKLYN Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
12:00 - 12:30 PM	PREP CALL FOR PRE-K AVAIL Call In: [REDACTED] Code: [REDACTED]
12:30 - 2:00 PM	PRE-K ENROLLMENT AVAIL (ON/OFF TOPIC Q&A) Location: Bishop Ford Pre-K, 500 19th Street, Brooklyn ( Room 279 "The Movement Room")  Staff Contact: Jessica Ramos Telephone: [REDACTED] Press Contact: Wiley Norvell Telephone: [REDACTED]

Site Advance: Stefan Grybauskas

Telephone: [REDACTED]

2:00 - 2:30 PM	TRAVEL FROM 500 19TH STREET, BROOKLYN TO CITY HALL Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
2:00 - 2:15 PM	CALL WITH EMMA RE: CHRIS LEHANE CALL Notes: YOU Call Emma on her cell.
2:15 - 2:30 PM	CALL WITH CHRIS LEHANE Notes: YOU call Chris at TBD
2:30 - 3:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:30 - 4:00 PM	PREP FOR MEETING WITH MIKE MULGREW Location: City Hall, The Mayor's Office
4:00 - 5:00 PM	MEETING WITH MIKE MULGREW Location: City Hall, The Mayor's Office
5:00 - 5:30 PM	MEETING WITH MAYA Location: City Hall, The Mayor's Office
5:30 - 6:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
6:30 - 7:00 PM	MEETING WITH ARELIS HERNANDEZ Location: City Hall, The Mayor's Office
7:00 - 7:30 PM	MEETING WITH BOB LINN/PREP FOR MEETING WITH ROBERT TROELLER Location: City Hall, The Mayor's Office
7:30 - 8:00 PM	CALL WITH STEVE NISLICK AND WENDY NEU Dial-In: [REDACTED] Passcode: [REDACTED]
7:30 - 8:00 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
8:00 - 9:00 PM	DINNER WITH FLONYC Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

#### FLONYC SCHEDULE

10:15 - 11:15 AM	PRIVATE APPOINTMENT BY PHONE
11:15 - 12:00 PM	WHITESPACE
12:00 - 12:30 PM	LUNCH
1:00 - 2:00 PM	CGE MEETING

2:00 - 2:30 PM	WHITESPACE
2:30 - 3:30 PM	STAFF MEETING//PREP
4:00 - 6:00 PM	PRIVATE TIME
6:00 - 7:00 PM	REIMAGINING BLACK HISTORY THROUGH ART
7:00 - 8:00 PM	WHITESPACE
8:00 - 9:00 PM	DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, February 22, 2016 6:57 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, February 23, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, February 23, 2016

**WEATHER:** Hi of 42. Low of 36. Rain  
**ATTIRE:** Business  
**Notes:** Catherine will meet you at Gracie.

**8:00 - 8:30 AM**      **PREP FOR LABOR BREAKFAST**  
                            **Location:**      Gracie Mansion, Peach Room  
                            **Staff Contact:** Emma Wolfe  
                            **Telephone:** [REDACTED]

**8:30 - 10:00 AM**      **LABOR BREAKFAST**  
                            **Location:**      Gracie Mansion  
                            **Staff Contact:** Emma Wolfe  
                            **Telephone:** [REDACTED]

**10:00 - 10:30 AM**      **TRAVEL FROM GRACIE MANSION TO CITY HALL**  
                            **Travel Time:**      30 Mins.  
                            **Car:**      MBDB, Catherine Almonte

**10:00 - 10:30 AM**      **NEWS WITH PETER**

**10:30 - 11:00 AM**      **PREP FOR NY TIMES ED BOARD MEETING**  
                            **Location:**      City Hall, The Mayor's Office

**11:00 - 12:00 PM**      **MEETING WITH ROBERT TROELLER, PRESIDENT LOCAL 891, OPERATING ENGINEERS**  
                            **Location:**      City Hall, The Mayor's Office

**12:00 - 12:15 PM**      **WHITESPACE**  
                            **Location:**      City Hall, The Mayor's Office

**12:15 - 12:30 PM**      **TRAVEL FROM CITY HALL TO 1PP**  
                            **Travel Time:**      15 Mins.  
                            **Car:**      MBDB, Catherine Almonte

**12:30 - 1:00 PM**      **ON-SITE PREP FOR COMPSTAT 2.0 AVAIL WITH PC**  
                            **Location:**      1 Police Plaza, 14th floor

**1:00 - 2:00 PM**      **REMARKS AT COMPSTAT 2.0 AVAIL WITH PC (ON TOPIC Q&A)**  
                            **Location:**      1 Police Plaza, Joint Operations Center (2nd Floor)  
                            **Site Contact:**      Peter Donald

Telephone: [REDACTED]  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Note: Press Conference is on NYPD CompStat 2.0 & Smartphones Update .

2:00 - 2:10 PM TRAVEL FROM 1PP TO CITY HALL  
Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

2:10 - 3:00 PM MEETING REGARDING RIKERS  
Location: City Hall, The Mayor's Office

3:00 - 4:00 PM HOMELESS STRATEGY MEETING  
Location: City Hall, The Governors Room

4:00 - 4:30 PM MEET & GREET WITH CHRYSTIA FREELAND, MINISTER OF TRADE OF CANADA  
Location: City Hall, The Mayor's Office  
Staff Contact: Penny Abeywardena  
Telephone: [REDACTED]  
Notes: Photo-op at the end of the meeting. There will NOT be a gift exchange

4:30 - 5:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

5:00 - 5:30 PM PREP FOR SENIOR HOUSING TTH  
Location: City Hall, The Green Room

5:30 - 6:00 PM SENIOR HOUSING TTH  
Location: City Hall, The Green Room  
Staff Contact: Rick Fromberg  
Telephone: [REDACTED]

6:00 - 6:30 PM TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car : MBDB, Catherine Almonte

6:15 - 6:30 PM CALL WITH GOVERNOR BROWN  
Location: YOU call the Governor on her cell at [REDACTED]

6:30 - 8:00 PM EARLY CHILDHOOD MEETING  
Location: Gracie Mansion

8:00 - 9:30 PM DINNER WITH WILLIAM ZECKENDORF  
Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
12:00PM – C/M Crowley “EMS Response Times” 25 people

#### FLONYC SCHEDULE

10:00 - 11:00 AM	WHITESPACE
11:00 - 12:00 PM	PRIVATE MEETING
12:00 - 12:30 PM	LUNCH
12:30 - 12:45 PM	RECORD "HEFORSHE" PSA VIDEO MESSAGE
1:15 - 1:30 PM	PREP FOR JEWISH PRESS CONVERSATION
1:30 - 2:00 PM	PREP FOR QUARTERLY MENTAL HEALTH COUNCIL MEETING
2:00 - 3:00 PM	QUARTERLY MENTAL HEALTH COUNCIL MEETING WITH DM RICHARD BUERY
3:00 - 3:30 PM	WHITESPACE
3:30 - 4:30 PM	JEWISH COMMUNITY PRESS CONVERSATION
5:00 - 6:00 PM	WHITESPACE
6:00 - 6:30 PM	DINNER
6:30 - 8:00 PM	EARLY CHILDHOOD MEETING WITH MBDB



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**From:** Caquias, Paula  
**Sent:** Tuesday, February 23, 2016 6:48 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, February 24, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, February 24, 2016

**WEATHER:** Hi of 53. Low of 51. Rain/Wind  
**ATTIRE:** Business

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 9:40 AM TRAVEL FROM 357 9TH STREET TO [REDACTED]  
Travel Time: 10 Mins.  
Car: MBDB, Jonathan Viguers

9:40 - 10:00 AM SHIVA VISIT [REDACTED]  
Location: [REDACTED] NY  
Attendees: [REDACTED]  
Staff Contact: Avi Fink  
Telephone: [REDACTED]  
Setup: [REDACTED]  
[REDACTED]  
Press: Closed

10:00 - 10:30 AM TRAVEL FROM [REDACTED] TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

10:00 - 10:30 AM NEWS WITH PETER

10:30 - 12:30 PM WEEKLY MEETING WITH THE CHANCELLOR  
Location: City Hall, The Blue Room

12:30 - 1:00 PM PREP FOR NY TIMES ED BOARD MEETING  
Location: City Hall, The Mayor's Office

1:00 - 1:30 PM TRAVEL FROM CITY HALL TO 620 EIGHTH AVENUE VIA THE SUBWAY  
Travel Time: 30 Mins.  
Subway: MBDB, Jonathan Viguers

1:30 - 3:00 PM	MEETING WITH NY TIMES ED BOARD & WRITERS Location: 620 Eighth Avenue, 16th Floor – Board Room
3:00 - 3:30 PM	TRAVEL FROM 620 EIGHTH AVENUE TO CITY HALL VIA SUBWAY Travel Time: 30 Mins. Subway: MBDB, Jonathan Viguers
3:30 - 4:00 PM	MEETING WITH DM BUERY Location: City Hall, The Mayor's Office
4:00 - 4:15 PM	15 MINUTE MEETING REGARDING COMMUNITY & ETHNIC MEDIA Location: City Hall, The Mayor's Office
4:15 - 4:30 PM	PREP FOR MEETING WITH SPEAKER MELISSA MARK VIVERITO Location: City Hall, The Mayor's Office
4:30 - 5:30 PM	MEETING WITH SPEAKER MELISSA MARK VIVERITO Location: City Hall, The Mayor's Office
5:30 - 6:00 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
5:45 - 5:55 PM	10 MINUTE CALL WITH NYS ED COMMISSIONER MARY ELLEN ELIA Location: YOU call her on her cell at [REDACTED]
6:00 - 6:30 PM	PREP FOR MAYOR'S FUND BUSINESS LEADERS DINNER WITH FLONYC Location: Gracie Mansion
6:30 - 9:00 PM	MAYOR'S FUND BUSINESS LEADERS DINNER WITH FLONYC Location: Gracie Mansion Site Contact: Catherine Almonte / Jonathan Viguers Telephone: [REDACTED] Staff Contact: Gabrielle Fialkoff Telephone: [REDACTED] Setup: Cocktail reception, followed by seated dinner and Program
9:00 - 9:30 PM	MEETING WITH PETER RAGONE Location: Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM – C/M Rodriguez “Simultaneous Translations for Public Meetings” 20 people

11:00 AM – C/M Williams “Summer Youth Jobs” 50 people

#### FLONYC SCHEDULE

9:00 - 12:30 PM	AFRICAN AMERICAN CLERGY BREAKFAST ON THRIVENYC: HEALING OUR COMMUNITIES
12:30 - 1:15 PM	LUNCH
1:15 - 1:30 PM	RECORD HOMELESSNESS VOICE OVER AUDIO
1:30 - 6:00 PM	PRIVATE TIME
6:00 - 6:30 PM	PREP FOR MAYOR'S FUND DINNER WITH MBDB

6:30 - 9:00 PM

MAYOR'S FUND BUSINESS LEADERS DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Wednesday, February 24, 2016 6:37 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, February 25, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, February 25, 2016

**WEATHER:** Hi of 52. Low of 33. Mostly Cloudy  
**ATTIRE:** Business

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:30 - 10:00 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car: MBDB
9:30 - 10:00 AM	NEWS WITH PETER
10:00 - 10:15 AM	PREP FOR MEETING WITH KUBA BROWN/CALL WITH HECTOR FIGUEROA Location: City Hall, The Mayor's Office
10:15 - 10:50 AM	MEETING WITH KUBA BROWN, OF LOCAL 94, OPERATING ENGINEERS Location: City Hall, The Mayor's Office
10:50 - 11:00 AM	TRAVEL FROM CITY HALL TO 31 CHAMBERS STREET Travel Time: 10 Mins. Car: MBDB, Catherine Almonte
11:00 - 12:30 PM	BILL HEARING AND SIGNING FOR INTRO 1054 Location: 31 Chambers Street Staff Contact: Jon Paul Lupo Telephone: [REDACTED] Press Contact: Raul Contreras Telephone: [REDACTED] Site Advance: Javon Coney Telephone: [REDACTED] Podium: Yes Remarks: Prepared Press: Open

12:30 - 12:40 PM TRAVEL FROM 31 CHAMBERS STREET TO CITY HALL  
Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

12:45 - 1:00 PM CALL WITH HECTOR FIGUEROA  
Location: YOU call Hector on his cell at [REDACTED]

1:00 - 1:30 PM PREP CALL FOR ROBIN HOOD BOARD FOUNDATION RETREAT  
Call In: [REDACTED]  
Code: [REDACTED]

1:00 - 1:30 PM TRAVEL FROM CITY HALL TO ALEXANDRIA CENTER: 450 EAST 29TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

1:30 - 2:15 PM REMARKS AT THE ANNUAL ROBIN HOOD BOARD FOUNDATION RETREAT  
Location: Alexandria Center: 450 East 29th Street- 2<sup>nd</sup> floor, room 207

Site Contact: Jessica Schumer  
Telephone: [REDACTED]  
Staff Contact: Gabrielle Fialkoff  
Telephone: [REDACTED]  
Setup: YOU will give remarks followed by Q&A. Round Table meeting  
Press: Closed

2:15 - 2:45 PM TRAVEL FROM ALEXANDRIA CENTER: 450 EAST 29TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

3:00 - 3:15 PM PREP FOR RETIREMENT SECURITY AVAIL (ON/OFF TOPIC)  
Location: City Hall, The Mayor's Office

2:45 - 3:00 PM CALL WITH GOVERNOR BROWN  
Location: YOU call the Governor on her cell at [REDACTED]

3:15 - 4:15 PM RETIREMENT SECURITY AVAIL (ON/OFF TOPIC Q&A)  
Location: City Hall Rotunda  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

4:30 - 5:30 PM WEEKLY MEETING WITH POLICE COMMISSIONER  
Location: City Hall, The Blue Room

5:30 - 6:00 PM TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

5:45 - 6:00 PM 10 MINUTE PHONE INTERVIEW WITH AARP MAGAZINE REGARDING SENIOR HOUSING  
Notes: YOU call Ann Levin, [REDACTED]

Staff Contact: Rick Fromberg  
Telephone: [REDACTED]  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]

6:00 - 7:30 PM

PLANNING MEETING

Location: Gracie Mansion - Call In: [REDACTED]

7:45 - 8:00 PM

TRAVEL FROM GRACIE MANSION TO 230 WEST 56TH STREET, NY Manhattan

Travel Time: 15 Mins.

Car: MBDB, Catherine Almonte

8:00 - 9:30 PM

DINNER WITH FERNANDO MATEO AND JIM FERRARO

Location: 230 West 56th Street, Manhattan, Penthouse

CITY HALL STEPS PRESS CONFERENCES

9:00 AM – Parents for Excellent Schools “Public Schools” 20 people

10:00 AM – N.Y. Communities for Change “Education” 25 people

11:00 AM – NY Communities for Change “Housing” 30 people

12:00 PM – Air BNB “Home Sharing” 100 people

FLONYC SCHEDULE

8:00 - 9:30 AM

WHITESPACE

10:00 - 11:00 AM

PRIVATE APPOINTMENT (6 E. 39TH ST.)

11:30 - 4:45 PM

PRIVATE TIME

12:00 - 12:30 PM

LUNCH

5:30 - 6:30 PM

CHECK-IN & BOARDING TIME

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**From:** Caquias, Paula  
**Sent:** Thursday, February 25, 2016 9:03 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, February 26, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, February 26, 2016

**WEATHER:** Hi of 39. Low of 27. Sunny/Wind  
**ATTIRE:** Business

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:30 - 10:00 AM	TRAVEL FROM 357 9TH STREET TO Travel Time: 30 Mins. Car: MBDB
9:30 - 10:00 AM	NEWS WITH MONICA
10:00 - 11:30 AM	RADIO TIME Note: TBD
11:30 - 7:00 PM	FLEX TIME: MEETINGS & CALL BLOCK Location: Bar Toto
7:00 - 8:30 PM	(T) DINNER WITH BARBARA BOWEN Location: Bar Toto

CITY HALL STEPS PRESS CONFERENCES  
12:00 PM VOCAL NY "HIV & Homeless" 50 people

FLONYC SCHEDULE  
No schedule

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**From:** Caquias, Paula  
**Sent:** Friday, February 26, 2016 6:30 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, February 27, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Saturday, February 27, 2016**

**WEATHER:** Hi of 45. Low of 36. Sunny  
**ATTIRE:** Business  
**Note:** Jonathan will meet you at the gym.

**8:00 - 8:30 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

**9:00 - 10:00 AM** WORKOUT  
Location: 357 9th Street

**10:30 - 11:00 AM** TRAVEL FROM 357 9TH STREET TO 613 NOSTRAND AVE, BROOKLYN  
Travel Time: MBDB, Jonathan Viguers

**10:30 - 11:00 AM** NEWS WITH PETER

**11:00 - 1:00 PM** RETAIL BLITZ RE: SENIOR HOUSING WITH CM CORNEGY  
Location: Meet at Chris Restaurant, 613 Nostrand Ave, Brooklyn  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Press: Open

**1:00 - 1:30 PM** TRAVEL 613 NOSTRAND AVE, BROOKLYN TO GRACIE MANSION  
Travel Time: MBDB, Jonathan Viguers

**1:30 - 2:30 PM** WEEKLY SCHEDULING CALL  
Call In: [REDACTED]  
Code: [REDACTED]

**2:30 - 3:30 PM** CALL WITH EMMA & NATHAN  
Call In: [REDACTED]  
Code: [REDACTED]

**3:30 - 4:30 PM** MEETING REGARDING RIKERS ISLAND  
Location: Gracie Mansion

**4:30 - 6:00 PM** PREP FOR "WORKING FOR OUR NEIGHBORHOODS" TOWN HALL IN BAYSIDE



Location: Gracie Mansion

6:00 - 6:30 PM

TRAVEL FROM GRACIE MANSION TO 25 WEST 18TH STREET

Travel Time: 30 Mins.

Car: MBDB, Catherine Almonte

6:30 - 7:00 PM

REMARKS AT 32BJ SEIU BLACK HISTORY MONTH CELEBRATION & AWARDS CEREMONY

Location: 25 West 18th Street, 5th Floor

Staff Contact: Gabriel Schnake-Mahl

Telephone: [REDACTED]

Site Advance: Stefan Grybauskas

Telephone: [REDACTED]

Podium: Yes

Remarks: Prepared

Press: Closed

7:00 - 7:45 PM  
ISLAND

TRAVEL FROM 25 WEST 18TH STREET TO HILTON GARDEN INN, 1100 SOUTH AVENUE, STATEN

Travel Time: 30 Mins.

Car: MBDB, Catherine Almonte

7:45 - 8:15 PM

REMARKS AT AMALGAMATED TRANSIT UNION LOCAL 726 100TH ANNIVERSARY CELEBRATION

Location: 1100 South Avenue, Hilton Garden Inn

Staff Contact: Marco Carrion

Telephone: [REDACTED]

Press Contact: Amy Spitalnick

Telephone: [REDACTED]

Site Advance: Javon Coney

Telephone: [REDACTED]

Podium: Yes

Remarks: Prepared

Press: Open

8:15 - 9:00 PM

TRAVEL FROM STATEN ISLAND TO GRACIE MANSION

Travel Time: 45 Mins.

Car: MBDB, Catherine Almonte

CITY HALL STEPS PRESS CONFERENCES

No scheduled press conference

FLONYC SCHEDULE

No Schedule

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**From:** Caquias, Paula  
**Sent:** Friday, February 26, 2016 6:47 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, February 28, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, February 28, 2016

**WEATHER:** Hi of 58. Low of 45. Sunny  
**ATTIRE:** Casual

8:00 - 8:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB
9:00 - 10:00 AM	WORKOUT Location: 357 9th Street
10:30 - 11:00 AM	TRAVEL FROM 357 9TH STREET TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB
10:30 - 11:00 AM	NEWS WITH MONICA
11:00 - 8:00 PM	DOWN

CITY HALL STEPS PRESS CONFERENCES  
No scheduled press conference

FLONYC SCHEDULE  
No Schedule

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**From:** Caquias, Paula  
**Sent:** Sunday, February 28, 2016 8:05 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Monday, February 29, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Monday, February 29, 2016**

**WEATHER:** Hi of 58. Low of 39. AM Showers  
**ATTIRE:** Business

**7:00 - 7:30 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins  
Car: MBDB, Jonathan Viguers

**8:00 - 9:00 AM** WORKOUT  
Location: 357 9th Street

**9:30 - 10:15 AM** TRAVEL FROM 357 9TH STREET TO 110-31 MERRICK BLVD., JAMAICA QUEENS  
Travel Time: 45 Mins.  
Car: MBDB, Jonathan Viguers

**9:30 - 10:00 AM** NEWS WITH MONICA

**10:15 - 10:45 AM** ATTEND THE VIEWING OF AM BARBARA CLARKE  
Location: Greater Allen AME Cathedral, 110-31 Merrick Blvd. Jamaica Queens  
Site Contact: Jonathan Soto

**10:45 - 11:30 AM** TRAVEL FROM 110-31 MERRICK BLVD. TO CITY HALL  
Travel Time: 45 Mins  
Car: MBDB, Jonathan Viguers

**11:30 - 12:00 PM** MEETING WITH TOM  
Location: City Hall, The Mayor's Office

**12:00 - 1:00 PM** MEETING WITH RACHEL LAUTER  
Location: City Hall, The Mayor's Office

**1:00 - 1:45 PM** TRAVEL FROM Ciy HALL TO 45 WADSWORTH AVE, NY 10033  
Travel Time: 45 Mins.  
Car: MBDB, Jonathan Viguers

**1:00 - 1:45 PM** PREP CALL FOR TENANT SERVICES HOUSING AVAIL  
Call In: [REDACTED]  
Code: [REDACTED]

**1:45 - 3:00 PM** TENANT SERVICES HOUSING AVAIL CM YDANIS RODRIGUEZ (ON & OFF TOPIC)

Location: 45 Wadsworth Ave, Washington Heights, NY 10033  
Site Contact: Dan Gross  
Press Contact: Wiley Norvell  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

3:00 - 3:30 PM TRAVEL FROM 45 WADSWORTH AVE TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

3:30 - 4:00 PM MEETING WITH DM PALACIO  
Location: Gracie Mansion

4:00 - 5:00 PM HOMELESS STRATEGY MEETING  
Location: Gracie Mansion

5:00 - 5:30 PM WHITESPACE  
Location: Gracie Mansion

5:30 - 6:00 PM TRAVEL FROM GRACIE MANSION TO 208-26TH AVENUE, BAYSIDE  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

6:00 - 7:00 PM ON-SITE PREP FOR "WORKING FOR OUR NEIGHBORHOODS" TOWN HALL IN BAYSIDE  
Location: Self Help Clearview Senior Center, 208-11 26th Avenue, Bayside, NY 11360

7:00 - 9:00 PM "WORKING FOR OUR NEIGHBORHOODS" TOWN HALL IN BAYSIDE  
Location: Self Help Clearview Senior Center, 208-11 26th Avenue, Bayside, NY 11360  
Staff Contact: Marco Carrion  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

9:00 - 9:30 PM TRAVEL FROM 208-11 26TH AVENUE TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

#### CITY HALL STEPS PRESS CONFERENCES

12:00pm C/M Landers "Free Lancers" 50 people

#### FLONYC SCHEDULE

7:15 - 7:40 AM CHECK-OUT: MARRIOTT SAN JOSE  
7:40 - 8:00 AM DEPART MARRIOTT SAN JOSE HOTEL EN ROUTE  
8:00 - 9:00 AM CHECK-IN & BOARDING TIME  
9:00 - 12:45 PM DEPART SAN JOSE, CA EN ROUTE HONOLULU, HI

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**From:** Caquias, Paula  
**Sent:** Monday, February 29, 2016 6:19 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, March 01, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Tuesday, March 01, 2016**

**WEATHER:** Hi of 47. Low of 43. Mostly Sunny  
**ATTIRE:** Business Attire

**7:00 - 7:30 AM** TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

**8:00 - 9:00 AM** WORKOUT  
Location: 357 9th Street

**9:30 - 10:00 AM** TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

**9:30 - 10:00 AM** NEWS WITH PETER

**10:00 - 11:00 AM** MEETING WITH MARK PETERS REGARDING ACS  
Location: City Hall, The Mayor's Office

**11:00 - 11:30 AM** TRAVEL FROM CITY HALL TO 463A 7TH STREET, BROOKLYN  
Travel Time: 30 Mins.  
Car : MBDB, Jonathan Viguers

**11:30 - 12:30 PM** SENIOR CENTER VISIT WITH CM BRAD LANDER RE: HOUSING (POOLED PRESS, REMARKS NO Q&A)  
Location: Center for Successful Aging, 463A 7th Street, Brooklyn, Side Entrance  
Staff Contact: Wiley Norvell  
Telephone: [REDACTED]  
Press Contact: Austin Finan  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Remarks: Prepared  
Press: Pooled Press

**12:30 - 1:00 PM** TRAVEL FROM 463A 7TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

1:00 - 2:00 PM	<p>WHITESPACE</p> <p>Location: City Hall, The Mayor's Office</p>
2:00 - 3:00 PM	<p>HOUSING CALL TIME</p> <p>Location: City Hall, The Mayor's Office</p>
3:00 - 3:30 PM	<p>MEETING WITH MAYA</p> <p>Location: City Hall, The Mayor's Office</p>
3:30 - 4:00 PM	<p>WHITESPACE</p> <p>Location: City Hall, The Mayor's Office</p>
4:00 - 4:30 PM	<p>TRAVEL FROM CITY HALL TO 1230 YORK AVENUE, NY</p> <p>Travel Time: 30 Mins.</p> <p>Car: MBDB, Jonathan Viguers</p>
4:00 - 4:30 PM	<p>PREP CALL FOR LIFE SCIENCES ROUNDTABLE &amp; VISIT</p> <p>Call In: [REDACTED]</p> <p>Code: [REDACTED]</p>
4:30 - 6:00 PM	<p>REMARKS AT LIFE SCIENCES ROUNDTABLE &amp; VISIT</p> <p>Location: Rockefeller University, 1230 York Avenue, Manhattan, NY -Abby Aldrich</p>
Dining Room	<p>Site Contact: Sonam Velani</p> <p>Telephone: [REDACTED]</p> <p>Staff Contact: Alicia Glen</p> <p>Telephone: [REDACTED]</p> <p>Site Advance: Javon Coney</p> <p>Telephone: [REDACTED]</p> <p>Setup: Closed Press (readout + photo posted after the event). No podium</p> <p>Remarks: Prepared</p> <p>Press: Closed</p>
6:00 - 6:30 PM	<p>TRAVEL FROM 1230 YORK AVENUE TO GRACIE MANSION</p> <p>Travel Time: 30 Mins.</p> <p>Car: MBDB, Jonathan Viguers</p>
6:30 - 7:00 PM	<p>CALL WITH HANNAH BURKE</p> <p>Notes: YOU Call Hannah on her cell at [REDACTED]</p>
7:00 - 8:30 PM	<p>IGA DINNER</p> <p>Location: Gracie Mansion</p>
<p>CITY HALL STEPS PRESS CONFERENCES</p> <p>No Scheduled Press Conference</p>	
<p>FLONYC SCHEDULE</p>	
9:30 - 10:30 AM	<p>PREP CALL FOR AL BAKER MEETING (NY-EST: 2:30PM)</p>

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**From:** Caquias, Paula  
**Sent:** Tuesday, March 01, 2016 7:13 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, March 02, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Wednesday, March 02, 2016**

**WEATHER:** Hi of 47. Low of 27. Mostly Sunny/ Wind  
**ATTIRE:** Business Attire  
**Note:** Catherine will meet you at Gracie with Breakfast

**7:20 - 7:30 AM** TRAVEL FROM GRACIE MANSION TO 30 ROCKEFELLER CENTER - 49 W 49TH STREET, BETWEEN 5TH AVE AND 6TH AVE - STUDIO: 3A

Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

**7:30 - 7:30 AM** ARRIVE AT MORNING JOE

**Notes:** Check in at the NBC Studios Visitors Center with a photo ID.  
**Site Contacts:** Luna Szoke (Studio Production Assistant) / Daniela Pierre (Booking

**Producer**

**Contact:** [REDACTED]

**7:40 - 7:50 AM** LIVE INTERVIEW ON MORNING JOE

**Location:** 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave -

**Studio: 3A**

**7:50 - 8:15 AM** TRAVEL FROM 49 W 49TH STREET TO 357 9TH STREET

Travel Time: 25 Mins.  
Car: MBDB, Catherine Almonte

**8:30 - 9:30 AM** WORKOUT

**Location:** 357 9th Street

**10:00 - 10:30 AM** TRAVEL FROM 357 9TH STREET TO CITY HALL

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

**10:00 - 10:30 AM** NEWS WITH MONICA

**10:30 - 12:00 PM** WEEKLY MEETING WITH THE CHANCELLOR

**Location:** City Hall, The Blue Room

**12:00 - 12:30 PM** WHITESPACE

**Location:** City Hall, The Mayor's Office

**12:30 - 1:00 PM** TRAVEL CITY HALL TO TRANSIT HEADQUARTERS, 130 LIVINGSTON STREET VIA SUBWAY WITH PC

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

1:00 - 1:30 PM ON SITE PREP WITH PC FOR NYPD TRANSIT RADIO AVAIL  
Location: NYC Transit Headquarters, 130 Livingston Street, 3rd floor  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

1:30 - 2:30 PM NYPD TRANSIT RADIO'S AVAIL WITH PC (ON TOPIC Q/A)  
Location: NYC Transit Headquarters, 130 Livingston Street, 3rd floor  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

2:30 - 3:00 PM TRAVEL FROM 130 LIVINGSTON STREET, 3RD FLOOR TO CITY HALL VIA SUBWAY  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

3:00 - 4:00 PM NON-CITIZEN VOTING DECISION MEMO  
Location: City Hall, The Blue Room

4:00 - 5:00 PM MEETING REGARDING ALBANY LEGISLATIVE AGENDA & BUDGET  
Location: City Hall, The Mayor's Office

5:00 - 5:30 PM TRAVEL FROM CITY HALL TO JACOB JAVITZ CENTER, 655 W 34TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

5:30 - 7:00 PM REMARKS AT HRC RALLY  
Location: Jacob Javitz Center, 655 W 34<sup>th</sup> Street  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

7:00 - 7:30 PM TRAVEL FROM JACOB JAVITZ CENTER TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

7:30 - 8:00 PM CALL REGARDING VIOLENCE /MENTAL HEALTH WITH COMMS  
Call In: [REDACTED]  
Code: [REDACTED]

8:00 - 9:30 PM IGA HOUSING DINNER  
Location: Gracie Mansion  
Site Advance: Viguers Jonathan  
Telephone: [REDACTED]



#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM C/M Greenfield "F" Line Subway – 40 people  
1:00 PM CUNY Student Senate "City Council Budget On Higher Education" 30 people  
2:00 PM- 32BJ "Labor Rally" 250 People

#### FLONYC SCHEDULE

No schedule

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**From:** Caquias, Paula  
**Sent:** Wednesday, March 02, 2016 6:13 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE -Thursday, March 03, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, March 03, 2016

**WEATHER:** Hi of 40. Low of 30. Mostly sunny  
**ATTIRE:** Business Attire

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins Car: MBDB
7:00 - 7:15 AM	TAPED INTERVIEW ON HOT 97 Location: YOU cal [REDACTED] Notes: Topics: Pre-K, Trump, Christie, KKK, David Duke.
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:30 - 10:30 AM	TRAVEL FROM 357 9TH STREET TO 38-15 BELL BLVD, BAYSIDE QUEENS Travel Time: 1 hr. Car: MBDB, Jonathan Viguers
9:30 - 10:00 AM	NEWS WITH MONICA
10:00 - 10:30 AM	PREP CALL FOR QUEENS COMMUNITY PAPERS Call In: [REDACTED] Code: [REDACTED]
10:30 - 11:00 AM	SIT DOWN INTERVIEW WITH VICKI SCHNEPS OF THE QUEENS COURIER Location: 38-15 Bell Blvd. Bayside, NY
11:00 - 11:15 AM	TRAVEL FROM 38-15 BELL BLVD. TO 150-50 14TH RD. QUEENS Travel Time: 15 Mins. Car: MBDB, Jonathan Viguers
11:15 - 11:45 AM	SIT DOWN INTERVIEW WITH MIKE OF THE QUEENS TRIBUNE Location: 150-50 14th Road, Queens
11:45 - 12:30 PM	TRAVEL FROM 150-50 14TH ROAD, QUEENS TO 345 PARK AVENUE, MANHATTAN Travel Time: MBDB, Jonathan Viguers
12:00 - 12:30 PM	PREP CALL FOR ST. PATRICK'S DAY AVAIL Call in: [REDACTED]

Code: 278-803

12:30 - 2:00 PM ST. PATRICK'S DAY AVAIL (ON/OFF TOPIC)  
Location: Consulate General of Ireland, 345 Park Ave #1700  
Press Contact: Dan Gross  
Telephone: [REDACTED]  
Press Contact: Peter Kadushin  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Podium: Yes  
Remarks: Prepared  
Press: Open

2:00 - 2:30 PM TRAVEL FROM 345 PARK AVENUE TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

2:00 - 2:30 PM PREP CALL FOR MEETING WITH GREG FLOYD  
Call In: [REDACTED]  
Code: [REDACTED]

2:30 - 3:00 PM MEETING WITH GREG FLOYD, TEAMSTERS  
Location: City Hall, The Blue Room

3:00 - 3:30 PM WHITESPACE  
Location: City Hall, The Mayor's Office

3:30 - 3:45 PM LIVE INTERVIEW WITH ANGIE MARTINEZ  
Location: YOU call TBD  
Attendees: Topics: Pre-K, waiting for other topics

4:00 - 5:00 PM WEEKLY MEETING WITH THE PC  
Location: City Hall, The Blue Room

5:00 - 5:45 PM PREP FOR DAILY SHOW WITH TREVOR NOAH  
Location: City Hall, The Mayor's Office

5:45 - 6:15 PM TRAVEL FROM CITY HALL TO 733 11TH AVE, NEW YORK, NY 10019  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

6:15 - 7:00 PM TAPING OF THE DAILY SHOW WITH TREVOR NOAH  
Location: 733 11th Avenue, New York

7:00 - 7:30 PM TRAVEL FROM 733 11TH AVENUE TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

7:00 - 7:30 PM PREP CALL FOR LABOR TTH REGARDING HOUSING  
Call in: [REDACTED]  
Code: [REDACTED]

7:30 - 8:30 PM

LABOR TTH REGARDING HOUSING

Location: Gracie Mansion

Press Contact: Rick Fromberg

Telephone: [REDACTED]

8:30 - 9:30 PM

DRINKS WITH HARRY SINGH

Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conferences

FLONYC SCHEDULE

4:25 - 6:55PM DEPART HONOLULU, HI EN ROUTE NEW YORK CITY

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**From:** Caquias, Paula  
**Sent:** Thursday, March 03, 2016 6:47 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, March 04, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, March 04, 2016

**WEATHER:** Hi of 39. Low of 30. Cloudy  
**ATTIRE:** Business Attire  
**Notes:** Catherine will meet you at Gracie.

7:45 - 8:00 AM	TRAVEL FROM GRACIE TO 641 6TH AVENUE, MANHATTAN Travel Time: 15 Mins. Car: MBDB, Catherine Almonte
8:00 - 9:30 AM	MEET & GREET WITH BUSINESS EXECUTIVES, HOSTED BY CHARLES PHILLIPS Location: 641 6th Avenue, Manhattan
9:30 - 10:00 AM	TRAVEL FROM 641 6TH AVENUE TO 15 MAIDEN LANE Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
9:30 - 10:00 AM	NEWS WITH KAREN
10:00 - 12:15 PM	FLEX TIME: MEETINGS & CALL BLOCK Location: 15 Maiden Lane
12:15 - 12:30 PM	TRAVEL FROM 15 MAIDEN LANE TO 40 BROAD STREET Travel Time: 15 Mins. Car: MBDB, Jonathan Viguers
12:15 - 12:30 PM	CALL WITH ERIC DINALLO Location: YOU call [REDACTED]
12:30 - 2:00 PM	LUNCH WITH JOE SITT Location: Reserve Cut, 40 Broad Street
2:00 - 2:30 PM	TRAVEL FROM 40 BROAD STREET TO BAR TOTO Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
2:00 - 2:30 PM	CALL WITH SPEAKER HEASTIE Location: YOU call the Speaker in his DO at [REDACTED]
2:30 - 5:30 PM	FLEX TIME MEETINGS & CALL BLOCK Location: Bar Toto

5:30 - 6:00 PM	LIVE INTERVIEW WITH ANGIE MARTINEZ Notes: You call TBD-
6:00 - 6:30 PM	MEETING WITH BRIAN DESPLINTER, SPEECHWRITING Location: Bar Toto
6:30 - 7:00 PM	TRAVEL FROM BAR TOTO TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
6:30 - 6:45 PM	CALL WITH SPIKE LEE REGARDING INNER CIRCLE Notes: You call TBD
7:00 - 9:00 PM	<div></div> Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

10:00 AM – Parents For Quality Public Education “Safety in Public Schools” 15 people

FLONYC SCHEDULE

7:30 - 8:00 AM	DEPART JFK EN ROUTE GRACIE MANSION
8:00 - 7:00 PM	PRIVATE TIME
2:00 - 2:30 PM	WEEKLY SCHEDULING CALL WITH STAFF
7:00 - 9:00 PM	<div></div>

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**From:** Caquias, Paula  
**Sent:** Friday, March 04, 2016 6:24 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, March 05, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Saturday, March 05, 2016**

**WEATHER:** Hi of 43. Low of 33. Mostly Cloudy  
**ATTIRE:** Business Attire  
**Notes:** -Jonathan will meet you at the gym  
- Wear Green tie

**9:00 - 9:30 AM** TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car : MBDB, FLONYC

**9:00 - 9:30 AM** NEWS WITH PETER

**10:00 - 11:00 AM** WORKOUT  
Location: 357 9th Street

**12:00 - 12:45 PM** TRAVEL FROM 357 9TH STREET TO 129TH STREET & NEWPORT AVENUE (QUEENS)  
Travel Time: 45 Mins.  
Car: MBDB, Jonathan Viguers

**12:00 - 12:30 PM** CALL WITH PATRICK GASPARD  
Location: They will call YOU on your cell.

**12:45 - 2:30 PM** MARCH IN THE ROCKAWAY ST. PATRICK'S DAY PARADE  
Location: 129th Street and Newport Avenue (middle of the block)  
Site Contact: Mike Benn, Parade President  
Telephone: [REDACTED]  
Staff Contact: Nick Gulotta  
Telephone: [REDACTED]  
Press Contact: Peter Kadushin  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

**2:30 - 3:30 PM** TRAVEL FROM 129TH STREET & NEWPORT AVENUE TO GRACIE MANSION  
Travel Time: 1 Hr.  
Car: MBDB, Jonathan Viguers

**3:30 - 6:30 PM** DOWN  
Location: Gracie Mansion

6:45 - 7:00 PM TRAVEL FROM GRAICE MANSION TO 30 ROCKEFELLER CENTER - 49 W 49TH STREET, BETWEEN 5TH AVE AND 6TH AVE - STUDIO: 3A

Travel Time: 15 Mins.  
Car: MBDB, Jonathon Viguers

7:00 - 7:00 PM ARRIVE IN STUDIO  
Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave -  
Studio: 3A

7:15 - 7:30 PM LIVE INTERVIEW ON MSNBC'S HARDBALL WITH CHRIS MATTHEWS  
Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave -  
Studio: 3A

7:45 - 8:00 PM TRAVEL FROM 49 W 49TH STREET TO GRACIE MANSION  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers

8:00 - 9:30 PM DINNER WITH FLONYC  
Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

#### FLONYC SCHEDULE

12:00 - 8:00 PM PRIVATE TIME  
8:00 - 9:30 PM DINNER WITH MBDB



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**From:** Caquias, Paula  
**Sent:** Friday, March 04, 2016 6:53 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday, March 06, 2016

**SCHEDULE FOR MAYOR BILL DE BLASIO**  
**CITY OF NEW YORK**  
**Sunday, March 06, 2016**

**WEATHER:** Hi of 46 Low of 34, Mostly cloudy  
**ATTIRE:** Business  
**Notes:** -Catherine will meet you at Gracie.  
-Bring green tie for parade at 1:30 PM.

**9:00 - 9:30 AM** TRAVEL FROM GRACIE MANSION TO 1703 MCDONALD AVENUE, CORNER OF AVENUE O  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

**10:00 - 10:30 AM** REMARKS AT THE 37TH ANNUAL LEGISLATIVE BREAKFAST OF COJO FLATBUSH  
Location: Kol Yaakov Hall, 1703 McDonald Avenue, Corner of Avenue O  
Site Contact: Louis Welz  
Telephone: [REDACTED]  
Staff Contact: Pinny Ringel  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Podium: Yes  
Press: Open

**10:30 - 11:00 AM** TRAVEL FROM 1703 MCDONALD AVENUE, CORNER OF AVENUE O TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

**10:30 - 11:00 AM** NEWS WITH KAREN

**11:30 - 12:30 PM** WORKOUT  
Location: 357 9th Street

**1:00 - 1:30 PM** TRAVEL FROM 357 9TH STREET TO 43RD STREET & SKILLMAN AVENUE  
Location: 30 Mins.  
Travel Time: MBDB, Catherine Almonte

**1:30 - 2:30 PM** MARCH IN ST. PAT'S FOR ALL PARADE  
Location: 43rd Street & Skillman Avenue, Queens  
Staff Contact: Elvin Garcia  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin

Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Press: Open

2:30 - 3:00 PM TRAVEL FROM 43RD STREET & SKILLMAN AVENUE TO [REDACTED]  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

3:00 - 3:30 PM [REDACTED]  
Location: [REDACTED]

3:30 - 4:00 PM TRAVEL FROM [REDACTED] TO GRACIE MANSION  
Location: Gracie Mansion  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

4:00 - 5:00 PM WEEKLY SCHEDULING CALL  
Call In: [REDACTED]  
Code: [REDACTED]

5:00 - 6:00 PM TPA STRATEGY CALL  
Call in: [REDACTED]  
Code: [REDACTED]

6:00 - 7:00 PM MEETING WITH EMMA  
Location: Gracie Mansion

7:00 - 7:15 PM TRAVEL FROM GRACIE MANSION TO NY HILTON HOTEL, 1335 6TH AVENUE  
Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

7:15 - 8:00 PM REMARKS AT THE BOBOV ANNUAL DINNER  
Location: NY Hilton Hotel, 1335 6th Avenue, Manhattan NY  
Site Contact: Heshie Dembitzer  
Telephone: [REDACTED]  
Staff Contact: Pinny Ringel  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Podium: Yes  
Remarks: Prepared  
Press: Closed

8:00 - 8:15 PM TRAVEL FROM 1335 6TH AVENUE TO GRACIE MANSION  
Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

8:30 - 10:30 PM CNN DEMOCRATIC PRIMARY DEBATE - FLINT MICHIGAN (8PM START TIME)

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC  
SCHEDULE

4:00 - 5:00 PM	MBDB WEEKLY SCHEDULING CALL
5:30 - 7:00 PM	WHITESPACE
7:00 - 8:00 PM	DINNER
8:00 - 10:00 PM	CNN DEMOCRATIC PRIMARY DEBATE (FLINT, MICHIGAN)

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**From:** Caquias, Paula  
**Sent:** Sunday, March 06, 2016 8:33 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Monday, March 07, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, March 07, 2016

**WEATHER:** Hi of 60 Low of 46, Sunny  
**ATTIRE:** Business  
**Notes:** -Bring boots for morning pothole event  
-Jonathan will meet you at the gym.

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:15 AM TRAVEL FROM 357 9TH STREET TO CHELSEA RECREATON CENTER, 430 W 25TH STREET,  
MANHATTAN  
Travel Time: 45 Mins.  
Car: MBDB, Jonathan Viguers

9:30 - 10:00 AM PREP CALL FOR GENDER NEUTRAL BATHROOMS  
Call in: [REDACTED]  
Code: [REDACTED]

10:15 - 11:30 AM REMARKS AT GENDER NEUTRAL BATHROOMS AVAIL WITH FLONYC (ON/OFF TOPIC)  
Location: Chelsea Recreation Center, 430 W 25th Street, Manhattan  
Site Contact: Brian Sullivan  
Telephone: [REDACTED]  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Setup: Press Conference  
Remarks: Prepared  
Press: Open

11:30 - 11:40 AM TRAVEL FROM 430 W 25TH STREET TO EAST 13TH STREET BETWEEN 4TH AVE AND BWAY  
Travel Time: 10 Mins.

Car: MBDB, Jonathan Viguers

11:40 - 12:00 PM      FILL "MILLIONTH POT HOLE"  
Location: East 13th Street between 4th Ave and Bway- Manhattan NY  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:00 - 12:30 PM      NEWS WITH PETER

12:00 - 12:30 PM      TRAVEL FROM EAST 13TH STREET BETWEEN 4TH AVE AND BWAY TO CITY HALL.  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

12:30 - 1:30 PM      MEETING REGARDING THE HUB WITH FLONYC  
Location: City Hall, The Blue Room

1:30 - 2:15 PM      WHITESPACE  
Location: City Hall, The Mayor's Office

2:15 - 2:45 PM      MEETING WITH TOM  
Location: City Hall, The Mayor's Office

2:45 - 3:30 PM      BRIEFING REGARDING MIH/ZQA  
Location: City Hall, The Mayor's Office

3:30 - 4:30 PM      HOMELESS STRATEGY MEETING  
Location: City Hall, The Blue Room

4:30 - 5:00 PM      MEETING WITH COUNCIL MEMBER EUGENE  
Location: City Hall, The Mayor's Office

5:00 - 5:30 PM      TRAVEL FROM CITY HALL TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

5:15 - 5:30 PM      CALL WITH ARI EMANUEL  
Location: Ari will call YOU on your cell.

6:00 - 6:00 PM      FYI - FOX NEWS - DEMOCRATIC TOWN HALL WITH BERNIE SANDERS

6:30 - 7:30 PM      MEETING WITH FLONYC  
Location: Gracie Mansion

7:30 - 8:30 PM      DINNER WITH FLONYC  
Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

11:00 AM      Congresswomen Maloney “ Money Laundering in NY”  
50 people

FLONYC SCHEDULE

8:30 - 9:30 AM	PRIVATE APPOINTMENT
10:15 - 11:30 AM	REMARKS AT GENDER NEUTRAL BATHROOMS AVAIL WITH MBDB
12:00 - 12:30 PM	PREP FOR CONNECTIONS TO CARE WITH GABRIELLE FIALKOFF
12:30 - 1:30 PM	HUB MEETING WITH MBDB
1:30 - 2:00 PM	PREP FOR PIX 11 INTERVIEW WITH DR. BELKIN & ERIN WHITE
2:00 - 2:30 PM	LUNCH
2:30 - 2:40 PM	PREP FOR INTERVIEW WITH ERIN WHITE
2:40 - 2:50 PM	PHONE INTERVIEW WITH POSITIVE COMMUNITY MAGAZINE (CITY HALL)
3:20 - 6:30 PM	PRIVATE TIME
6:30 - 7:30 PM	MEETING WITH MBDB
7:30 - 8:30 PM	DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, March 07, 2016 8:17 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE- Tuesday, March 08, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, March 08, 2016

**WEATHER:** Hi of 65 Low of 50, Partly Cloudy  
**ATTIRE:** Business  
**Notes:** Kayla will meet you at Gracie.

7:00 - 11:00 AM TRAVEL FROM GRACIE MANSION TO HOLY FAMILY R.C. CHURCH, 403 UNION STREET,  
ROCKLAND, MA

Travel Time: 4 Hrs.  
Car: MBDB, KNA  
Follow Up Car: Peter Kadushin

9:00 - 9:30 AM CALL REGARDING GREEN BONDS

Call in: [REDACTED]  
Code: [REDACTED]

9:30 - 10:00 AM NEWS WITH KAREN

10:00 - 10:30 AM CALL REGARDING NYCHA JOBS

Call in: [REDACTED]  
Code: [REDACTED]

11:00 - 1:00 PM ATTEND THE FUNERAL OF WILLIAM E. BRATTON

Location: Holy Family R.C. Church, 403 Union Street, Rockland, MA  
Staff Contact: Kayla Arslanian  
Telephone: [REDACTED]  
Press Contact: Peter Kadushin  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Remarks: No remarks  
Press: Closed

1:00 - 2:00 PM WHITESPACE

2:00 - 2:15 PM PREP FOR NATIONAL PRESS CALL – AMICUS BRIEF FILING TO THE U.S. SUPREME COURT

Call in: [REDACTED]  
Code: [REDACTED]

2:30 - 3:00 PM PARTICIPATE IN THE NATIONAL PRESS CALL – AMICUS BRIEF FILING TO THE U.S. SUPREME  
COURT

Notes: CALL: [REDACTED]  
CODE [REDACTED]  
-Press STAR (\*) and enter ORGANIZER PIN: [REDACTED]  
Staff Contact: Kayla Arslanian  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Press: Open

3:15 - 3:20 PM CALL WITH BETTY ROSA  
Notes YOU call [REDACTED]

3:20 - 7:00 PM WHITESPACE

7:00 - 11:00 PM DEPART BOSTON TO GRACIE MANSION  
Travel Time: 4 Hrs  
Car: MBDB, KNA  
Follow Up Car: Peter Kadushin

7:30 - 8:00 PM CALL REGARDING MWBE EFFORTS  
Call in: [REDACTED]  
Code: [REDACTED]

8:00 - 8:15 PM FOLLOW-UP CALL RE: LIFE SCIENCES VISIT  
Call in: [REDACTED]  
Code [REDACTED]

8:30 - 8:45 PM CALL WITH CARL WEISBROD REGARDING CONEY ISLAND  
Notes: YOU call [REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

10:00AM C/M Cumbo "Sex Trafficking" 100 people  
11:00AM "The Rape Whistle Choir of America" Women Issues 50 people

#### FLONYC SCHEDULE

7:10 - 7:30 AM IN-PERSON INTERVIEW WITH PIX 11 MORNING NEWS WITH DR. BELKIN ON THRIVENYC  
8:00 - 8:30 AM PREP FOR HEFORSHE EVENT  
8:30 - 9:30 AM REMARKS AT UN WOMEN "HEFORSHE" ARTS WEEK LAUNCH  
EVENT  
10:00 - 10:30 AM EMPIRE STATE BUILDING LIGHTING WITH EMMA WATSON  
10:40 - 10:55 AM IN-PERSON INTERVIEW WITH DAYNA EVANS, NY MAGAZINE  
2:15 - 3:30 PM REMARKS AT INFORMATION SESSION FOR NYC KOREAN-AMERICAN IMMIGRANTS &  
INTRODUCE "TALK TO YOUR BABY" LANGUAGE EXPANSION  
4:30 - 5:30 PM MEETING WITH DESIREE  
5:30 - 7:00 PM PRIVATE TIME  
7:00 - 8:00 PM DINNER



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**From:** Caquias, Paula  
**Sent:** Tuesday, March 08, 2016 7:14 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, March 09, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, March 09, 2016

**WEATHER:** Hi of 74 Low of 58, Partly Cloudy  
**ATTIRE:** Business

7:30 - 8:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins  
Car: MBDB, FLONYC

8:30 - 9:30 AM WORKOUT  
Location: 357 9th Street

10:00 - 10:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins  
Car: MBDB

10:00 - 10:30 AM NEWS WITH MONICA

10:30 - 12:00 PM WEEKLY MEETING WITH THE CHANCELLOR  
Location: City Hall, The Blue Room

12:00 - 12:30 PM PREP FOR HOUSING RALLY  
Location: City Hall, The Mayor's Office

12:30 - 1:30 PM REMARKS AT HOUSING RALLY  
Location: City Hall Steps  
Staff Contact: Wiley Norvell  
Telephone: [REDACTED]  
Press Contact: Austin Finan  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

1:30 - 2:00 PM TRAVEL FROM CITY HALL TO GRACIE MANSION  
Location: 30 Mins.  
Travel Time: MBDB, Catherine Almonte

2:00 - 2:30 PM LUNCH WITH FLONYC  
Location: Gracie Mansion, Dining Room

2:30 - 3:30 PM COMMS PLANNING MEETING WITH FLONYC

Location: Gracie Mansion

3:30 - 4:00 PM

WHITESPACE

4:00 - 5:00 PM

MEETING WITH TOM, EMMA AND ARELIS

Location: Gracie Mansion

5:00 - 6:00 PM

MEETING REGARDING HRA/DHS

Location: Gracie Mansion

6:00 - 6:30 PM

PREP CALL FOR PFNYC MEETING

Call in:

Code:

6:30 - 7:00 PM

HOUSING TELE TOWN HALL PREP

Location: Gracie Mansion

7:00 - 8:00 PM

HOUSING TELE TOWN HALL

Location: Gracie Mansion

Telephone:

PIN:

Staff Contact: Rick Fromberg

Telephone:

Press Contact: Austin Finan

Telephone:

8:00 - 8:15PM

TRAVEL FROM GRACIE MANSION TO 30 ROCKEFELLER

Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave -

Studio: 3A

Car: MBDB, Catherine Almonte

8:30 - 8:45 PM

ALL IN WITH CHRIS HAYES INTERVIEW

Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave -

Studio: 3A

Notes: Live at 8:30PM

8:45 - 9:00 PM

TRAVEL FROM 30 ROCKEFELLER PLAZA TO GRACIE MANSION

Location: 30 Mins.

Travel Time: MBDB, Catherine

Almonte

9:00 - 10:00 PM

WATCH UNIVISION DEMOCRATIC PRIMARY DEBATE

#### CITY HALL STEPS PRESS CONFERENCES

11:00 AM

Coalition for Asian American Children & Families "15% & Growing Advocacy Day" 100 people

12:00 PM

Citizens Committee for Children "Child Care" 100 people

#### FLONYC SCHEDULE

10:30 - 2:00 PM

PRIVATE TIME

2:00 - 2:30 PM

LUNCH WITH MBDB

2:30 - 3:30 PM

COMMS PLANNING MEETING WITH MBDB

3:30 - 9:00 PM

PRIVATE TIME

7:00 - 8:00 PM

DINNER

9:00 - 10:00 PM

UNIVISION DEMOCRATIC PRIMARY DEBATE

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**From:** Caquias, Paula  
**Sent:** Wednesday, March 09, 2016 7:56 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, March 10, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, March 10, 2016

**WEATHER:** Hi of 75 Low of 55, Partly Cloudy  
**ATTIRE:** Business  
**Note:** -Jonathan will meet you at Gracie.

8:00 - 8:30 AM TRAVEL FROM GRACIE MANSION TO 345 PARK AVENUE  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

8:30 - 9:30 AM ATTEND PARTNERSHIP FOR NEW YORK EXECUTIVE COMMITTEE MEETING  
Location: Blackstone, 345 Park Avenue, 43rd floor (51st St. & Park Ave.)  
Staff Contact: Gabrielle Fialkoff  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Remarks: Prepared

9:30 - 10:00 AM TRAVEL FROM 345 PARK AVENUE TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

9:30 - 10:00 AM NEWS WITH PETER

10:00 - 11:00 AM SENIOR STAFF MEETING  
Location: City Hall, The COW

11:00 - 11:10 AM PREP FOR MEETING WITH KATHLEEN ROBERTS  
Location: The Mayor's Office

11:10 - 11:30 AM MEETING WITH KATHLEEN ROBERTS  
Location: City Hall, The Mayor's Office  
Travel Time: 20 Mins.

11:30 - 12:00 PM PREP FOR MEETING WITH FEDERATION OF PROTESTANT WELFARE AGENCIES  
Location: City Hall, The Mayor's Office

12:00 - 1:30 PM MEETING WITH FEDERATION OF PROTESTANT WELFARE AGENCIES  
Location: City Hall, The Blue Room  
Site Contact: Jonathan Soto  
Telephone: [REDACTED]

Remarks: Prepared

1:30 - 2:00 PM

TRAVEL FROM CITY HALL TO 51 NEVINS STREET, BROOKLYN

Travel Time: 30 Mins.

Car: MBDB, Jonathan Viguers

2:00 - 3:30 PM

HOUSING AVAIL WITH AG SCHNEIDERMAN (ON/OFF Q&A)

Location: 51 Nevins Street, Brooklyn-Institute for Community Living.

Site Contact: Brenda West-Phalen

Telephone: [REDACTED]

Staff Contact: Wiley Norvell

Telephone: [REDACTED]

Press Contact: Austin Finan

Telephone: [REDACTED]

Site Advance: Stefan Grybauskas

Telephone: [REDACTED]

3:30 - 4:00 PM

TRAVEL FROM 51 NERVINS STREET TO CITY HALL

Travel Time: 30 Mins.

Car: MBDB, Jonathan Viguers

4:00 - 5:00 PM

(T) WEEKLY PC MEETING

Location: City Hall, The Blue Room

5:00 - 5:30 PM

WHITESPACE

Location: City Hall, The Mayor's Office

5:30 - 6:00 PM

MEETING WITH RACHEL & TOM

Location: The Mayor's Office

6:00 - 6:30 PM

MEETING REGARDING COMMUNITY & ETHNIC MEDIA

Location: City Hall, The Mayor's Office

6:30 - 7:00 PM

MEETING WITH DM GLEN

Location: City Hall, The Mayor's Office

7:00 - 7:30 PM

TRAVEL FROM CITY HALL TO GRACIE MANSION

Travel Time: 30 Mins.

Car : MBDB, Jonathan Viguers

7:30 - 9:30 PM

PLANNING MEETING

Location: Gracie Mansion

Call In: [REDACTED]

Code: [REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

11:00 AM

Justice Committee "Police Reform" 50 people

12:00 PM

Lunch for Learning Parents Caucus "Food and Education" 50 people

1:00 PM

Public Advocate Letitia James "Free School Lunch" 20 people

#### FLONYC SCHEDULE

10:00 - 12:30 PM

PRIVATE TIME

1:30 - 2:30 PM

BI-WEEKLY MENTAL HEALTH MEETING WITH DEPUTY MAYOR BUERY & DR. BELKIN

2:30 - 2:50 PM	WHITESPACE
3:15 - 4:15 PM	CONVERSATION WITH SCHOOL PARENTS WITH DEPUTY MAYOR BUERY ON THRIVENYC
4:45 - 5:00 PM	WHITESPACE
5:00 - 5:30 PM	FLONYC WEEKLY SCHEDULING CALL
5:30 - 7:30 PM	PRIVATE TIME
7:30 - 9:30 PM	PLANNING MEETING WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, March 14, 2016 7:08 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, March 15, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, March 15, 2016

**WEATHER:** NYC: High 57°, Low 49°, Cloudy  
DC: High 67°, Low 49°, AM Showers  
**ATTIRE:** Business  
**Note:** Jonathan will meet you at Gracie.

6:00 - 6:30 AM TRAVEL FROM GRACIE MANSION TO LGA, TERMINAL C  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers  
Follow Car: Michael Appleton

7:00 - 8:22 AM AMERICAN AIRLINES FLIGHT AA 2123 FROM LGA TO DCA  
Flight: MBDB, Jonathan Viguers, Karen Hinton, Michael Appleton

8:30 - 8:45 AM TRAVEL FROM WASHINGTON NATIONAL AIRPORT TO LONGWORTH HOUSE OFFICE BUILDING  
Location: Longworth House Office Building (basement Level)  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers  
Follow Car: Karen Hinton, Michael Appleton

8:45 - 9:15 AM BREAKFAST/WHITESPACE AT LONGWORTH CAFETERIA  
Location: Longworth House Office Building (basement Level)  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

8:45 - 9:15 AM NEWS WITH PETER

9:15 - 9:35 AM COFFEE WITH REP. DONOVAN  
Location: Room 1725, Longworth House Office Building  
Staff Contact: Andrea Zuniga  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

9:35 - 9:45 AM WALK WITH REP. DONOVAN TO ANTEROOM  
Location: Room 311 AB, Cannon House Office Building  
Walking: MBDB, Rep. Donovan, Jonathan Viguers

9:45 - 10:00 AM MEET AND GREET WITH COMMITTEE MEMBERS IN THE HEARING ANTEROOM  
Location: Room 311 AB, Cannon House Office Building  
Staff Contact: Andrea Zuniga

Telephone: [REDACTED]  
Press Contact: Michael Appleton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

10:00 - 11:15 AM TESTIFY BEFORE HOUSE HOMELAND SECURITY EMERGENCY PREPAREDNESS SUBCOMMITTEE  
Location: Room 311 - Cannon House Office Building  
Staff Contact: Andrea Zuniga  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

11:15 - 11:20 AM HOST MEDIA AVAIL  
Location: Outside Room 311 – Cannon House Office Building

11:20 -11:30 AM TRAVEL FROM CANNON HOUSE OFFICE BUILDING TO RAYBURN HOUSE OFFICE BUILDING

11:30 - 12:15 PM MEETING WITH NYC CONGRESSIONAL DELEGATION  
Location: Room B-318, Rayburn House Office Building (Basement Level)  
Staff Contact: Andrea Zuniga  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:15 - 12:45 PM TRAVEL FROM RAYBURN HOUSE OFFICE BUILDING TO RONALD REAGAN BUILDING, 1300 PENNSYLVANIA AVE., NW  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

12:45 - 1:15 PM MEET WITH DHS SECRETARY JEH JOHNSON  
Location: Ronald Reagan Building, 1300 Pennsylvania Ave., NW  
Staff Contact: Andrea Zuniga  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

1:15 - 1:30 PM TRAVEL FROM RONALD REAGAN BUILDING, 1300 PENNSYLVANIA AVE., NW TO HHS HEADQUARTERS, 200 INDEPENDENCE AVENUE, S.W.  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

1:30 - 2:00 PM MEET WITH HHS SECRETARY SYLVIA BURWELL  
Location: HHS Headquarters, 200 Independence Avenue, S.W.  
Staff Contact: Andrea Zuniga  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

2:00 - 2:15 PM TRAVEL TIME FROM 200 INDEPENDENCE AVENUE, S.W TO 1301 PENNSYLVANIZ AVENUE, N.W  
Travel Time: 15 Mins.



Car: MBDB, Jonathan Viguers

2:15 - 4:00 PM

TPAC MEETINGS

Location: NYC Office of Federal Affairs, 1301 Pennsylvania Ave NW

4:00 - 4:30 PM

TRAVEL FROM 1301 PENNSYLVANIA AVE NW TO WASHINGTON NATIONAL AIRPORT

Travel Time: 30 Mins.

Car: MBDB, Jonathan Viguers

Follow Car: Michael Appleton. Karen Hinton

5:00 - 6:25 PM

AMERICAN AIRLINES, FLIGHT AA 2153 FROM DCA TO LGA

Flight: MBDB, Jonathan Viguers, Karen Hinton, Michael Appleton

6:25 - 7:00 PM

TRAVEL FROM LGA TO 377 GREENWICH STREET

Travel Time: 35 Mins.

Car: MBDB, Jonathan Viguers

7:00 - 8:30 PM

DINNER EVENT WITH RICHARD BORN

Location: Greenwich Hotel, 377 Greenwich Street

8:30 - 9:00PM  
MANSION

TRAVEL FROM 377 GREENWICH STREET TO GRACIE

Travel Time: 30 Mins.

Car: MBDB, Jonathan Viguers

CITY HALL STEPS PRESS CONFERENCES

9:00am – CM Levin “General Welfare Budget Reform” 150 people

10:00am- CM Rosenthal “Student Voter Registration” 50 people

FLONYC SCHEDULE

9:00 - 9:30 AM

IN-PERSON INTERVIEW WITH HOT 97 ON CONNECTIONS TO CARE

10:00 - 10:30 AM

WHITESPACE

11:00 - 1:30 PM

PRIVATE TIME

2:00 - 2:30 PM

MAYOR'S FUND CALL TIME & UPDATES

2:30 - 2:40 PM

AUDIO RECORDING TO CONGRATULATE "BUZZFEED'S ANOTHER ROUND" 1ST ANNIVERSARY

2:45 - 3:15 PM

PREP FOR NY TIMES INTERVIEW WITH ERIN WHITE

3:15 - 4:00 PM

OTR INTERVIEW WITH GINIA BELLAFANTE, NY TIMES

4:10 - 4:30 PM

PREP FOR MEETING WITH PUBLIC ADVOCATE WITH DR. BELKIN

4:30 - 5:30 PM

MEETING WITH NYC PUBLIC ADVOCATE LETITIA JAMES & DR. GARY BELKIN RE; INPATIENT

PSYCHIATRIC SERVICES IN NYC

5:30 - 5:45 PM

MEET WITH CLEMENT JAMES JR.

6:15 - 7:00 PM

WHITESPACE

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**From:** Caquias, Paula  
**Sent:** Tuesday, March 15, 2016 11:10 AM  
**To:** B  
**Subject:** UPDATED MINI SCHEDULE - Tuesday, March 15, 2016

**Added:** 4:00 - 4:30 PM CALL WITH SEC. CASTRO  
**Location:** YOU call [REDACTED]

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, March 15, 2016

**WEATHER:** NYC: High 57°, Low 49 °, Cloudy  
DC: High 67°, Low 49 °, AM Showers  
**ATTIRE:** Business

11:15 - 11:20 AM HOST MEDIA AVAIL  
Location: Outside Room 311 – Cannon House Office Building

11:20 -11:30 AM TRAVEL FROM CANNON HOUSE OFFICE BUILDING TO RAYBURN HOUSE OFFICE BUILDING

11:30 - 12:15 PM MEETING WITH NYC CONGRESSIONAL DELEGATION  
Location: Room B-318, Rayburn House Office Building (Basement Level)  
Staff Contact: Andrea Zuniga  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:15 - 12:45 PM TRAVEL FROM RAYBURN HOUSE OFFICE BUILDING TO RONALD REAGAN BUILDING, 1300 PENNSYLVANIA AVE., NW  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

12:45 - 1:15 PM MEET WITH DHS SECRETARY JEH JOHNSON  
Location: Ronald Reagan Building, 1300 Pennsylvania Ave., NW  
Staff Contact: Andrea Zuniga  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

1:15 - 1:30 PM TRAVEL FROM RONALD REAGAN BUILDING, 1300 PENNSYLVANIA AVE., NW TO HHS HEADQUARTERS, 200 INDEPENDENCE AVENUE, S.W.  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

1:30 - 2:00 PM MEET WITH HHS SECRETARY SYLVIA BURWELL  
Location: HHS Headquarters, 200 Independence Avenue, S.W.

Staff Contact: Andrea Zuniga  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

2:00 - 2:15 PM TRAVEL TIME FROM 200 INDEPENDENCE AVENUE, S.W TO 1301 PENNSYLVANIZ AVENUE, N.W  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers

2:15 - 4:00 PM TPAC MEETINGS  
Location: NYC Office of Federal Affairs, 1301 Pennsylvania Ave NW

4:00 - 4:30 PM CALL WITH SEC. CASTRO  
Location: YOU call [REDACTED] )

4:00 - 4:30 PM TRAVEL FROM 1301 PENNSYLVANIA AVE NW TO WASHINGTON NATIONAL AIRPORT  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers  
Follow Car: Michael Appleton. Karen Hinton

5:00 - 6:25 PM AMERICAN AIRLINES, FLIGHT AA 2153 FROM DCA TO LGA  
Flight: MBDB, Jonathan Viguers, Karen Hinton, Michael Appleton

6:25 - 7:00 PM TRAVEL FROM LGA TO 377 GREENWICH STREET  
Travel Time: 35 Mins.  
Car: MBDB, Jonathan Viguers

7:00 - 8:30 PM DINNER EVENT WITH RICHARD BORN  
Location: Greenwich Hotel, 377 Greenwich Street

8:30 - 9:00PM TRAVEL FROM 377 GREENWICH STREET TO GRACIE  
MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

#### CITY HALL STEPS PRESS CONFERENCES

9:00am – CM Levin “General Welfare Budget Reform” 150 people

10:00am- CM Rosenthal “Student Voter Registration” 50 people

#### FLONYC SCHEDULE

11:00 - 1:30 PM PRIVATE TIME

2:00 - 2:30 PM MAYOR'S FUND CALL TIME & UPDATES

2:30 - 2:40 PM AUDIO RECORDING TO CONGRATULATE "BUZZFEED'S ANOTHER ROUND" 1ST ANNIVERSARY

2:45 - 3:15 PM PREP FOR NY TIMES INTERVIEW WITH ERIN WHITE

3:15 - 4:00 PM OTR INTERVIEW WITH GINIA BELLAFANTE, NY TIMES

4:10 - 4:30 PM PREP FOR MEETING WITH PUBLIC ADVOCATE WITH DR. BELKIN

4:30 - 5:30 PM MEETING WITH NYC PUBLIC ADVOCATE LETITIA JAMES & DR. GARY BELKIN RE; INPATIENT  
PSYCHIATRIC SERVICES IN NYC

5:30 - 5:45 PM MEET WITH CLEMENT JAMES JR.

6:15 - 7:00 PM WHITESPACE

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**From:** Caquias, Paula  
**Sent:** Tuesday, March 15, 2016 8:05 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Wednesday, March 16, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, March 16, 2016

**WEATHER:** NYC: High 61°, Low 41°, Mostly Cloudy  
**ATTIRE:** Business

7:30 - 8:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

7:31 - 7:36 AM 1010 WINS INTERVIEW  
Notes: -YOU call [REDACTED]  
-YOU will be on the air with Brigitte Quinn.  
Site Contact: Jim Maloney, editor  
Telephone: [REDACTED]

7:48 - 7:53 AM WCBS 880  
Notes: -YOU call [REDACTED]  
-YOU will be on the air with Wayne Cabot and Paul Murnane

8:30 - 9:30 AM WORK OUT  
Location: 357 9th Street

10:00 - 10:30 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

10:00 - 10:30 AM NEWS WITH PETER

10:30 - 11:30 AM MEETING RE 90 DAY REVIEW  
Location: Blue Room

11:30 - 12:30 PM WEEKLY MEETING WITH POLICE COMMISSIONER  
Location: City Hall, The Blue Room

12:45 - 1:00 PM TRAVEL FROM CITY HALL TO PIER 15, ENTER AT SOUTH STREET AND FLETCHER, MANHATTAN  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

12:45 - 1:00 PM PREP FOR AVAIL  
Call In: [REDACTED]  
Code: [REDACTED]

1:00 - 2:30 PM      FERRIES AVAIL (ON TOPIC)  
Location:      Pier 15, far end, enter at South Street and Fletcher, Manhattan  
Staff Contact:      Wiley Norvell  
Telephone:      [REDACTED]  
Press Contact:      Austin Finan  
Telephone:      [REDACTED]  
Site Advance:      Javon Coney  
Telephone:      [REDACTED]

2:30 - 3:00 PM      TRAVEL FROM PIER 15 TO LINCOLN CENTER  
Location:      1941 Broadway, New York, NY 10023 (66th and Broadway)- Alice Tully Hall at  
Lincoln Center: Hauser Patron Room  
Travel Time:      30 Mins.  
Car:      MBDB, Catherine Almonte

2:30 - 3:00 PM      PREP CALL FOR ANNUAL MEETING OF NYC AND CO  
Call In:      [REDACTED]  
Code:      [REDACTED]

3:00 - 3:30 PM      REMARKS AT THE ANNUAL MEETING OF NYC AND CO  
.      Location:      1941 Broadway, New York, NY 10023 (66th and Broadway)-Alice Tully Hall at  
Lincoln Center: Hauser Patron Room  
Staff Contact:      Sonam Velani  
Telephone:      [REDACTED]  
Site Advance:      Stefan Grybauskas  
Telephone:      [REDACTED]

3:30 - 4:00 PM      TRAVEL FROM LINCOLN CENTER TO CITY HALL  
Travel Time:      30 Mins.  
Car:      MBDB, Catherine Almonte

3:30 - 3:45 PM      (T) CALL WITH LUIS MIRANDA  
Notes: You call Luis at [REDACTED]

4:00 - 5:30 PM      WHITESPACE

5:30 - 6:30 PM      ALBANY BUDGET STRATEGY MEETING  
Location:      City Hall, The Mayor's Office

6:30 - 6:45 PM      TRAVEL FROM CITY HALL TO 87 LAFAYETTE STREET, NYC  
Travel Time:      15 Mins.  
Car:      MBDB, Catherine Almonte

6:45 - 7:15 PM      HOST SCREENING OF ROBERT GREENWALD'S "MAKING A KILLING: GUNS, GREED, AND THE  
NRA"  
Location:      87 Lafayette St, New York, NY 10013- Downtown Community Television Center  
Site Contact:      Regina Clemente / Ally Toomey  
Telephone:      [REDACTED]  
Staff Contact:      Jerika Richardson  
Telephone:      [REDACTED]  
Press Contact:      Rosemary Boeglin

Telephone: [REDACTED]

7:30 - 8:00 PM

TRAVEL FROM 87 LAFAYETTE ST TO 49 W 49TH STREET

Travel Time: 30 Mins.

Car: MBDB, Catherine Almonte

8:00 - 8:30 PM

ALL IN WITH CHRIS HAYES INTERVIEW

Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave -

Studio: 3A

8:30 - 9:00 PM

TRAVEL FROM 49 W 49TH STREET (MANHATTAN) TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBDB, Catherine Almonte

CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

FLONYC SCHEDULE

9:00 - 10:00 AM WHITESPACE

10:15 - 11:15 AM PRIVATE APPOINTMENT

11:45 - 12:15 PM WHITESPACE

12:15 - 1:00 PM LUNCH//WEEKLY MEETING WITH ROXANNE

1:00 - 1:30 PM WHITESPACE

2:00 - 3:00 PM CONVERSATION WITH BROOKLY POST-PARTUM DEPRESSION SUPPORT GROUP

3:30 - 5:30 PM PRIVATE TIME

5:30 - 6:00 PM DINNER

6:45 - 8:45 PM WELCOMING REMARKS AT PREMIERE OF "MAKING A KILLING: GUNS, GREED, AND THE NRA"  
BY ROBERT GREENWALD WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Wednesday, March 16, 2016 7:54 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, March 17, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, March 17, 2016

**WEATHER:** NYC: High 65°, Low 46°, Mostly Cloudy  
**ATTIRE:** Business  
**Note:** Jonathan will meet you at Gracie. Wear a green tie.

6:45 - 8:00 AM ATTEND ST. PATRICK'S DAY BREAKFAST

Location: Gracie Mansion  
Staff Contact: Veronica Lake  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Viguers Jonathan  
Telephone: [REDACTED]

8:00 - 8:15 AM TRAVEL FROM GRACIE MANSION TO ST. PATRICK'S DAY MASS

Travel Time: 15 Mins.  
Car: MBDB, FLONYC, Jonathan Viguers

8:15 - 9:30 AM ATTEND ST. PATRICK'S DAY MASS WITH FLONYC

Location: St. Patrick's Cathedral- 5th Ave and 51st Street  
Note: Mass starts at 8:30AM  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

9:30 - 10:30 AM ATTEND CARDINAL DOLAN'S BREAKFAST WITH FLONYC

Location: 452 Madison Avenue

10:30 - 10:40 AM GAGGLE

Location: TBD  
Press Contact: Austin Finan  
Telephone: [REDACTED]

10:45 - 12:45 PM MARCH IN THE ST. PATRICK'S DAY PARADE WITH FLONYC

Location: 44th Street and 5th Avenue, New York, NY  
Staff Contact: Elvin Garcia  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Javon Coney

Telephone: [REDACTED]

12:45 - 1:00 PM TRAVEL FROM 79TH & 5TH AVE TO GRACIE MANSION  
Travel Time: 15 Mins.  
Car: MBDB, FLONYC, Jonathan Viguers

1:30 - 2:00 PM MEETING WITH ABBY WAMBACH  
Location: Gracie Mansion

2:00 - 2:30 PM MEETING WITH MICHAEL OWH  
Location: Gracie Mansion

2:30 - 3:30 PM WHITESPACE

3:30 - 3:45 PM TRAVEL FROM GRACIE MANSION TO 44TH & 5TH AVE  
Travel Time: Mins.  
Car: MBDB, FLONYC, Jonathan Viguers

3:30 - 3:45 PM CALL WITH DEPUTY MAYOR BUERY  
Call In: [REDACTED]  
Code: [REDACTED]

4:00 - 5:00 PM MARCH WITH LAVENDER AND GREEN - ST. PAT'S PARADE  
Location: 44th Street and 5th Avenue, New York, NY  
Staff Contact: Elvin Garcia  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

5:00 - 5:15 PM TRAVEL FROM 79TH & 5TH AVE TO GRACIE MANSION  
Location: 811 7th Avenue  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers

5:15 - 6:00 PM (T) STATE CALL TIME  
Call In: [REDACTED]  
Code: [REDACTED]

6:00 - 6:15 PM TRAVEL FROM GRACIE TO 811 7TH AVE  
Travel Time: 15 Mins.  
Car: MBDB, FLONYC, Jonathan Viguers

6:15 - 6:45 PM CITY OF NEW YORK 232ND ANNIVERSARY DINNER OF THE SOCIETY OF THE FRIENDLY SONS OF ST. PATRICK IN THE  
Location: Sheraton New York Times Square Hotel, 811 7th Avenue, 3rd Floor  
Site Contact: John Coleman  
Telephone: [REDACTED]

6:45 - 7:00 PM TRAVEL FROM 811 7TH AVENUE, 3RD FLOOR TO 155 EAST 84TH STREET  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers



7:00 - 8:30 PM

DINNER WITH DAVID BISTRICER

Location: Tevere, 155 East 84th Street, New York, NY

#### CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

#### FLONYC SCHEDULE

7:00 - 8:00 AM ATTEND ST. PATRICK'S DAY BREAKFAST RECEPTION

8:30 - 9:30 AM ATTEND ST. PATRICK'S DAY MASS WITH MBDB

9:30 - 10:30 AM ATTEND CARDINAL DOLAN'S BREAKFAST WITH MBDB 11:00 - 11:30 AM MARCH WITH UNIFORMED OFFICERS & MBDB AT ST. PATRICK'S DAY PARADE KICK-OFF

12:30 - 1:30 PM WHITESPACE

1:30 - 2:00 PM MEETING WITH ABBY WAMBACH & MBDB

2:00 - 3:00 PM CGE COMMISSIONER LISTENING SESSION

3:00 - 3:20 PM PREP FOR CITY&STATE INTERVIEWWITH ERIN WHITE

3:20 - 3:30 PM PHONE INTERVIEW WITH JEFF COLTIN

4:00 - 5:00 PM MARCH WITH LAVENDER & GREEN AT ST. PAT'S PARADE WITH MBDB

5:30 - 6:00 PM FLONYC WEEKLY SCHEDULING CALL

6:00 - 6:30 PM FLONYC WEEKLY SPEECHWRITING CALL WITH RYAN DODGE

6:30 - 7:00 PM WHITESPACE

7:00 - 8:00 PM DINNER

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**From:** Caquias, Paula  
**Sent:** Thursday, March 17, 2016 8:03 PM  
**To:** B  
**Subject:** UPDATED MINI SCHEDULE - Friday, March 18, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, March 18, 2016

**WEATHER:** Hi of 57. Low of 34. Mostly Sunny  
**ATTIRE:** Business  
**Notes:** Jonathan will meet you at Gracie.

9:00 - 9:15 AM TRAVEL FROM GRACIE MANSION TO 945 MADISON AVENUE (MADISON AND 75TH AVENUE)  
Travel Time: 15 Mins  
Car: MBDB, Jonathan Viguers

9:25 - 9:50 AM GIVE REMARKS AT THE CUT RIBBON OPENING OF THE MET BREUER  
Location: 945 Madison Avenue, (Madison Avenue & 75th Street)  
Site Contact: Tom Schuler  
Telephone: [REDACTED]  
Staff Contact: Gabrielle Fialkoff  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

9:50 - 10:30 AM TRAVEL FROM MADISON AVENUE AND 75TH STREET TO PARK SLOPE LIBRARY, 431 6TH AVENUE, BROOKLYN, NY 11215  
Travel Time: 15 Mins  
Car: MBDB, Jonathan Viguers

10:30 - 10:45 AM WNYC'S BRIAN LEHRER SHOW (LIVE)  
Notes: -YOU call [REDACTED].  
-Call in : 10:32 am; Hit time: 10:35 am  
Contact: Megan Ryan, Producer  
Telephone: [REDACTED]

10:52 - 11:04 AM RITA COSBY SHOW (RECORDED)  
Note: YOU call [REDACTED]

11:05 - 11:30 AM WNYC INTERVIEW WITH BRIGID BERGIN (RECORDED)  
Location: Park Slope Library, 431 6th avenue, Brooklyn  
Note: This is an in person interview with Brigid Bergin. This interview will air Friday night.

11:30 – 11:35 PM	TRAVEL FROM PARK SLOPE PUBLIC LIBRARY TO 411 11TH Street Walk : MBDB, Jonathan Viguers
11:35 - 6:30 PM	CALL TIME Location: Bar Toto, 411 11TH Street
6:30 - 7:00 PM	TRAVEL FROM BAR TOTO TO GRACIE MANSION Travel Time: 30 Mins Car: MBDB, Jonathan Viguers
6:30 - 7:00 PM	INNER CIRCLE REVIEW CALL WITH FLONYC Call In: [REDACTED] Code: [REDACTED]
7:00 - 8:30 PM	[REDACTED]

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM	Families For Excellent Schools “Safety in Public Schools” 50 people
11:00 AM	NYC Immigrants “In Memory Of Martin Quiej” 300 people
1:00 PM	Public Advocate Letitia James “Ceremony for Staff Member” 20 people

#### FLONYC SCHEDULE

10:00 - 12:30 PM	PRIVATE TIME
12:30 - 2:00 PM	PRIVATE LUNCH WITH GUEST
2:15 - 2:30 PM	CALL WITH ELIZABETH A. SACKLER AND ROXANNE JOHN
2:30 - 4:30 PM	PROJECT TIME
4:30 - 6:30 PM	PRIVATE TIME
6:30 - 6:40 PM	INNER CIRCLE REVIEW CALL WITH MBDB
6:40 - 7:00 PM	WHITESPACE
7:00 - 8:30 PM	[REDACTED]

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**From:** Caquias, Paula  
**Sent:** Friday, March 18, 2016 7:27 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, March 19, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, March 19, 2016

**WEATHER:** Hi of 48. Low of 34. Mostly Cloudy  
**ATTIRE:** Business  
**Notes:** Catherine will meet you at the Gym.

7:15 - 7:45 AM TRAVEL FROM GRACIE TO 357 9TH STREET  
Travel time: 30 Mins.  
Car: MBDB

8:15 - 9:15 AM WORK OUT  
Location: 357 9th Street.

9:45 - 12:30 PM TRAVEL FROM GRACIE TO EMPIRE STATE PLAZA, ALBANY, NY  
Time: 2 hrs. 30 Mins  
Location: City Hall, The Mayor's Office

10:00 - 10:30 AM GRYNBAUM INTERVIEW  
Note: Interview is regarding your favorite places in NYC.  
Notes: YOU cal [REDACTED]

10:30 - 11:00 AM NEWS WITH PETER

11:00 - 11:30 AM DOE CALL (SPECIALIZED HS)  
Call in [REDACTED]  
Code: [REDACTED]

11:30 - 12:00 PM CALL REGARDING CUNY  
Call In: [REDACTED]  
Code: [REDACTED]

12:45 - 1:00 PM SUNY/CUNY LUNCHEON  
Location: Empire State Plaza – Albany Room, Albany, NY  
Press Contact: Jessica Ramos  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

1:00 - 1:30 PM MEETING WITH ASSEMBLY MEMBER ROBERT ROBRIGUEZ  
Location: LOB ROOM 729

1:30 - 2:00 PM	BROOKLYN ELECTEDS CLUSTER MEETING Location: LOB Room 711A
2:15 - 2:45 PM	MEETING WITH SPEAKER CARL HEASTIE Location: Speaker's Office, Capitol Room 349
2:45 - 3:30 PM	LUNCH
3:45 - 4:30 PM	QUEENS CLUSTER MEETING Location: LOB Room 711A
4:45 - 5:30 PM	BRONX/ MANHATTAN CLUSTER MEETING Location: LOB Room 711A
6:15 - 7:00 PM	CHAIRMAN'S VIP RECEPTION Location: Empire State Plaza – Hart Lounge- Albany NY Staff Contact: Marco Carrion Telephone: [REDACTED] Press Contact: Jessica Ramos Telephone: [REDACTED] Site Advance: Stefan Grybauskas Telephone: [REDACTED]
8:15 - 8:45 PM	GIVE REMARKS AT SOMOS GALA Location: Empire State Plaza – Convention Hall, Albany, NY Staff Contact: Marco Carrion Telephone: [REDACTED] Press Contact: Jessica Ramos Telephone: [REDACTED] Site Advance: Stefan Grybauskas Telephone: [REDACTED]
9:00 - 11:30 PM	TRAVEL FROM ALBANY TO GRACIE Travel time: 2 Hr. 30 Mins. Car: MBDB

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

1:00 - 1:30 PM	WHITESPACE
1:30 - 3:30 PM	PROJECT TIME
3:30 - 6:30 PM	PRIVATE TIME
6:30 - 7:30 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Friday, March 18, 2016 8:14 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE -Saturday, March 19, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, March 19, 2016

**WEATHER:** Hi of 34. Low of 32. Snow  
**ATTIRE:** Business  
**Notes:** Jonathan will meet you at the Gym.

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins  
Car: MBDB

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO 353 SPRING STREET  
Travel Time: 30 Mins  
Car: MBDB, Jonathan Viguers

9:30 - 10:00 AM PREP CALL FOR SNOW AVAIL  
Call in: [REDACTED]  
Code: [REDACTED]

10:00 - 10:30 AM SNOW/WINTER WEATHER PRESS AVAIL  
Location: 353 Spring Street  
Staff Contact: Jonathan Viguers  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

10:30 - 11:00 AM TRAVEL FROM 353 SPRING ST TO FIRST CORINTHIAN CHURCH  
Travel Time: 30 Mins  
Car: MBDB

10:30 - 11:00 AM PREP CALL FOR FIRST CORINTHIAN CHURCH  
Call In: [REDACTED]  
Code: [REDACTED]

11:00 - 12:00 PM REMARKS AT NEW LEADERS INITIATIVE WITH REV. WALROND  
Location: First Corinthian Church-1912 Adam Clayton Powell Jr Blvd at 116th St  
Staff Contact: Marco Carrion  
Telephone: [REDACTED]

Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:00 - 12:15 PM	TRAVEL FROM FIRST CORINTHIAN CHURCH TO GRACIE MANSION Travel Time: 15 Mins Car: MBDB
12:00 - 12:15 PM	NEWS WITH PETER
12:30 - 1:30 PM	MEETING WITH TOM AND KEVIN Location: Gracie Mansion
1:30 - 2:30 PM	WEEKLY SCHEDULING CALL (GRACIE MANSION) Call in: [REDACTED] Code: [REDACTED]
2:30 - 3:30 PM	CALL W. EMMA/NATHAN/TOM Call In: [REDACTED] Code: [REDACTED]
3:30 - 4:30 PM	TPAC CALL
4:30 - 7:00 PM	WHITESPACE

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

11:20 - 11:45 AM	REMARKS AT BROWN MEMORIAL BAPTIST CHURCH
1:30 - 2:30 PM	MBDB WEEKLY SCHEDULING CALL
2:30 - 6:30 PM	PRIVATE TIME
6:30 - 7:30 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Friday, March 18, 2016 8:33 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, March 21, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, March 21, 2016

**WEATHER:** Hi of 48. Low of 31. Partly Cloudy  
**ATTIRE:** Business

7:30 - 8:30 AM	RADIO TIME
8:30 - 9:00 AM	TRAVEL FROM GRACIE MANSION TO MEDGER Travel Time: 30 Mins Car: MBDB
8:30 - 9:00 AM	PREP CALL RE CUNY / STATE BUDGET AVAIL Call in: [REDACTED] Code: [REDACTED]
9:00 - 10:30 AM	CUNY/ STATE BUDGET AVAIL ( ON AND OFF TOPIC) Location: Medger Evers/CUNY Site Advance: Javon Coney Telephone: [REDACTED]
10:30 - 11:00 AM	TRAVEL FROM 1650 BEDFORD AVENUE,BK TO CITY HALL Travel Time: 30 Mins Car: MBDB
11:00 - 12:00 PM	MEETING WITH TOM AND EMMA Location: City Hall, The Mayor's Office
12:00 - 1:00 PM	ALBANY CALL TIME Location: City Hall, Mayor's Office
1:00 - 1:15 PM	PHOTO WITH CWA 1182 Location: The Blue Photo
1:30 - 2:30 PM	ALBANY BUDGET STRATEGY MEETING Location: City Hall, Blue Room
2:30 - 3:30 PM	MEETING REGARDING ACS Location: Mayor's Office
3:30 - 4:00 PM	WHITESPACE
4:00 - 5:00 PM	HHC MEETING



Location: City Hall, The Blue Room

5:00 - 5:30 PM

WHITESPACE

5:30 - 6:00 PM

PREP FOR HOUSING TTH

Location: City Hall, The Blue Room

6:00 - 7:00 PM

HOUSING TTH

Location: City Hall, The Blue Room

7:00 - 7:30 PM

TRAVEL FROM CITY HALL TO GRACIE MANSION

Travel Time: 30 Mins

Car: MBDB

7:30 - 8:30 PM

DINNER WITH FL

#### CITY HALL STEPS PRESS CONFERENCES

12:00 PM Vocal NY "HIV Funding" 50 people

1:00 PM Congressman Jeffries "Transportation" 10 people

#### FLONYC SCHEDULE

10:00 - 12:00 PM

PRIVATE TIME

12:45 - 1:00 PM

CALL WITH COMMISSIONER TOMFINKELPEARL

1:00 - 1:30 PM

WHITESPACE

2:00 - 2:15 PM

OPENING REMARKS AT FOUNTAIN HOUSE PANEL FORUM WITH DR. GARY BELKIN ON  
THRIVENYC

3:00 - 3:30 PM

EITC PHONE INTERVIEW (CITY HALL)

3:30 - 4:30 PM

PREP FOR AL BAKER INTERVIEW WITH DR. RAJU & DR. BELKIN, & ELIZABETH GLAZER (CITY  
HALL)

4:30 - 5:00 PM

MEETING WITH GABRIELLE FIALKOFF & PAUL GUNTHER RE; BOOK CLUB (CITY HALL)

5:30 - 7:30 PM

PRIVATE TIME

7:30 - 8:30 PM

DINNER WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Saturday, March 19, 2016 5:30 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE -Sunday, March 20, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, March 20, 2016

**WEATHER:** Hi of 34. Low of 32. Snow  
**ATTIRE:** Business  
**Notes:** Jonathan will meet you at the Gym.

8:00 - 8:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car : MBDB

9:00 - 10:00 AM WORKOUT  
Location: 357 9th Street

10:30 - 11:00 AM TRAVEL FROM 357 9TH STREET 1912 ADAM CLAYTON POWELL JR BLVD  
Travel Time: 30 Mins.  
Car : MBDB, Jonathan Viguers

10:30 - 11:00 AM PREP CALL FOR FIRST CORINTHIAN CHURCH  
Call In: [REDACTED]  
Code: [REDACTED]

11:00 - 12:00 PM PARTICIPATE IN CONVERSATION WITH REV. WALROND AT FIRST CORINTHIAN CHURCH  
Location: First Corinthian Church-1912 Adam Clayton Powell Jr Blvd at 116th St  
Staff Contact: Marco Carrion  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:00 - 12:30 PM TRAVEL FROM FIRST CORINTHIAN CHURCH TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

12:00 - 12:30 PM NEWS WITH PETER

12:30 - 1:30 PM MEETING WITH TOM AND KEVIN  
Location: Gracie Mansion

1:30 - 2:30 PM WEEKLY SCHEDULING CALL (GRACIE MANSION)

Call in: [REDACTED]  
Code: [REDACTED]

2:30 - 3:30 PM      CALL WITH EMMA/NATHAN/TOM  
Call In: [REDACTED]  
Code: [REDACTED]

3:30 - 4:30 PM      TPAC CALL  
Call in: [REDACTED]  
Code: [REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

11:20 - 11:45 AM	REMARKS AT BROWN MEMORIAL BAPTIST CHURCH
1:30 - 2:30 PM	MBDB WEEKLY SCHEDULING CALL
2:30 - 6:30 PM	PRIVATE TIME
6:30 - 7:30 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Sunday, March 20, 2016 8:37 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Monday, March 21, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, March 21, 2016

**WEATHER:** Hi of 48. Low of 31. Partly Cloudy  
**ATTIRE:** Business  
**NOTES:** Kayla will meet you at Gracie.

6:52 - 7:10 AM      LIVE INTERVIEW WITH NY1  
Notes:      YOU call [REDACTED]  
                 Anchor: Kristen Shaughnessy  
                 6:52AM – Call in  
                 7:02-7:09- Live Interview  
Contact:      Producer: Michael Kurtz, [REDACTED], cell

7:00 - 7:30 AM      TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time:      30 Mins.  
Car:      MBDB, Kayla Arslanian

7:11 - 7:20 AM      LIVE INTERVIEW WITH WCBS NEWSRADIO 880  
Notes:      YOU call [REDACTED]  
                 Hosts: Paul Murnane and Wayne Cabot  
                 7:11AM- Call in  
                 7:12 AM- 7:20 AM - Live Interview  
Contact:      Producer: Jonathan Clark, [REDACTED], cell

7:22 - 7:31 AM      LIVE INTERVIEW WITH WOR 710  
Notes:      YOU call [REDACTED]  
                 Hosts: Len Berman and Todd Schnitt Show  
                 7:22 AM – Call In  
                 7:23 AM– 7:31 AM - Live Interview  
Contact:      Producer: Natalie Vacca, [REDACTED]

8:00 - 9:00 AM      WORK OUT

9:30 - 10:00 AM      TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time:      30 Mins  
Car :      MBDB

9:30 - 10:00 AM      NEWS WITH MONICA

10:00 - 10:30 AM      WHITESPACE

10:30 - 10:45 AM	UNIVISION 41 INTERVIEW (RECORDED) Notes: In person interview with reporter Mariela Salgado contact: Producer: Bill Tipacti, [REDACTED]
10:50 - 11:00 AM	NY1 NOTICIAS (RECORDED) Notes: In person interview with reporter Jaime Zea Contact: Reporter Jaime Zea, [REDACTED]
11:00 - 12:00 PM	MEETING WITH TOM AND EMMA Location: City Hall, The Mayor's Office
12:00 - 1:00 PM	ALBANY CALL TIME Location: City Hall, Mayor's Office
1:00 - 1:15 PM	PHOTO WITH CWA LOCAL 1182 Location: The Blue Photo
1:30 - 2:30 PM	ALBANY BUDGET STRATEGY MEETING Location: City Hall, Blue Room
2:30 - 3:30 PM	MEETING REGARDING ACS Location: Mayor's Office
3:30 - 4:00 PM	WHITESPACE
4:00 - 5:00 PM	HHC MEETING Location: City Hall, The Blue Room
5:00 - 5:45 PM	WHITESPACE
5:45 - 6:10 PM	PREP FOR HOUSING TELE- TOWN HALL Location: City Hall, Office of the Mayor
6:10 - 7:00 PM	HOUSING TELE- TOWN HALL Location: City Hall, The Green Room Staff Contact: Rick Fromberg Telephone: [REDACTED] Press Staff: Austin Finan Telephone: [REDACTED]
7:00 - 7:30 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins Car : MBDB
7:00 - 7:30 PM	(T) CALL WITH EMMA, NATHAN AND TOM Call In: [REDACTED] Code: [REDACTED]
7:30 - 9:30 PM	DINNER WITH GERI AND TOM Location Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

12:00 PM Vocal NY "HIV Funding" 50 people

1:00 PM Congressman Jeffries "Transportation" 10 people

FLONYC SCHEDULE

10:00 - 12:15 PM PRIVATE TIME

12:45 - 1:00 PM CALL WITH COMMISSIONER TOM FINKELPEARL

1:00 - 1:40 PM WHITESPACE

2:00 - 2:15 PM OPENING REMARKS AT FOUNTAIN HOUSE PANEL FORUM WITH DR. GARY BELKIN ON

THRIVENYC

2:45 - 3:15 PM CONTENT APPROVALS//WHITESPACE

3:15 - 3:30 PM RECORD "THANK YOU" VIDEO MESSAGE FOR "NO EATS ALONE DAY"

3:30 - 4:30 PM PREP FOR AL BAKER INTERVIEW WITH DR. RAJU & DR. BELKIN, & ELIZABETH GLAZER

4:30 - 5:00 PM MEETING WITH GABRIELLE FIALKOFF & PAUL GUNTHER RE; BOOK CLUB

5:00 - 5:30 PM DEPART CITY HALL EN ROUTE GRACIE MANSION

5:30 - 6:00 PM WHITESPACE

6:00 - 7:00 PM DINNER

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**From:** Caquias, Paula  
**Sent:** Monday, March 21, 2016 7:03 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, March 22, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, March 22, 2016

**WEATHER:** Hi of 56. Low of 48. Mostly Sunny  
**ATTIRE:** Business  
**Notes:** -Jonathan will meet you at Gracie.  
-City Council votes on housing plan  
-Reminder to watch primary results at the end of the day.

**8:15 - 8:30 AM** PREP FOR LABOR BREAKFAST  
Location: Gracie Mansion  
Staff Contact: Emma Wolfe  
Telephone: [REDACTED]

**8:30 - 10:30 AM** LABOR BREAKFAST  
Location: Gracie Mansion  
Staff Contact: Emma Wolfe  
Telephone: [REDACTED]

**10:30 - 11:00 AM** TRAVEL FROM GRACIE MANSION TO 1PP  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

**10:30 - 11:00 AM** NEWS WITH PETER

**11:00 - 12:15 PM** PUBLIC SAFETY AVAIL RE: SLASHINGS (ON/OFF TOPIC)  
Location: 1 Police Plaza  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]  
Press Contact: Karen Hinton  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

**12:15 - 12:30 PM** TRAVEL FROM 1PP TO CITY HALL  
Travel Time: 15 Mins.  
Car: MBDB, Jonathan Viguers

**12:30 - 1:30 PM** MEETING TONY SHORRIS  
Location: City Hall, The Mayor's Office

**1:30 - 2:30 PM** MEETING WITH ARELIS, EMMA, TOM  
Location: City Hall, The Mayor's Office

2:30 - 3:00 PM	MEETING WITH RACHEL AND TOM Location: City Hall, The Mayor's Office	
3:00 - 3:30 PM	MEETING WITH STEPHANIE YAZGI Location: City Hall, The Mayor's Office	
3:30 - 4:30 PM	ALBANY CALL TIME Location: City Hall, The Mayor's Office	
4:30 - 5:00 PM	MEETING WITH JONNEL DORIS Location: City Hall, The Mayor's Office	
5:00 - 5:30 PM	HOLD FOR HOUSING VOTE HANDSHAKE	
5:30 - 5:45 PM	TRAVEL FROM CITY HALL TO [REDACTED] Travel Time: 45 Mins. Car: MBDB, Jonathan Viguers	
5:45 - 6:30 PM	[REDACTED] Location: [REDACTED]	
6:30 - 7:00 PM	TRAVEL FROM [REDACTED] TO CAPITALE, 130 BOWERY STREET Travel Time: 30 Mins Car: MBDB, Jonathan Viguers	
7:00 - 7:30 PM	REMARKS AT THE CHCF 16TH ANNUAL GALA "A Location: Capitale, 130 Bowery Street Staff Contact: Roberto Perez Telephone: [REDACTED] Press Contact: Aja Worthy- Davis Telephone: [REDACTED] Site Advance: Stefan Grybauskas Telephone: [REDACTED]	SLICE OF LATIN AMERICA"
7:30 - 8:00 PM	TRAVEL FROM 130 BOWERY STREET TO 1413 3RD AVENUE Travel Time: 30 Mins Car: MBDB, Jonathan Viguers	
8:00 - 10:00 PM	DINNER WITH DONALD ZUCKER Location: Eli's Table at 1413 3rd Avenue	
10:00 – 10:10 PM	TRAVEL FROM 1413 3RD AVENUE TO GRACIE MANSION Travel Time: 10 Mins Car: MBDB	

#### CITY HALL STEPS PRESS CONFERENCES

9:00 AM	C.A.A.A.V. "Asian Communities" 50 people	
10:00 AM	Students First N.Y. " Education Reform" 100 people	
11:00AM	NYC Coalition for Adult Literacy "TBD" 150 people	
12:00PM	Council Member Constantinides "Environmental Protection" 40	people
1:00PM	National Supermarket Associations "WIC Reform" 30 people	



#### FLONYC SCHEDULE

10:00 - 1:00 PM	PRIVATE TIME
1:00 - 1:30 PM	LUNCH
2:00 - 2:25 PM	PREP FOR EITC PHONE INTERVIEWS
2:25 - 2:45 PM	EITC PHONE INTERVIEWS
2:45 - 3:45 PM	BI-WEEKLY MENTAL HEALTH MEETING WITH DEPUTY MAYOR BUERY & DR. BELKIN
4:15 - 5:30 PM	WHITESPACE
6:00 - 7:00 PM	LATINO TOWN HALL ON THRIVENYC WITH DR. GARY BELKIN
7:30 - 8:30 PM	DINNER

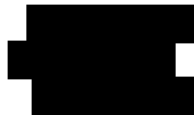
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**From:** Caquias, Paula  
**Sent:** Tuesday, March 22, 2016 8:34 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, March 23, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, March 23, 2016

**WEATHER:** Hi of 69. Low of 48. AM Clouds/PM Sun  
**ATTIRE:** Business  
**Notes:** Catherine will meet you at the Gracie.

**Scheduling Contact:**  
**Scheduling Contact:** Paula Caquias  
**Emergency Contact:** Prisca Salazar-Rodriguez  
**Special Assistant:** Kayla Arslanian



6:35 - 6:45 AM TRAVEL FROM GRACIE MANSION TO 1 TIME WARNER CENTER (ENTRANCE ON 58TH STREET) - 5TH FLOOR  
Travel Time: 1Hr and 10 Mins  
Car : MBDB, Catherine Almonte

6:50 - 7:00 AM LIVE CNN INTERVIEW  
Location: 1 Time Warner Center (entrance on 58th Street) - 5th floor

7:05 - 7:35 AM TRAVEL FROM 1 TIME WARNER CENTER TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car : MBDB, Catherine Almonte

8:00 - 9:00 AM WORK OUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO PENN HOTEL, 33RD STREET & 7TH AVENUE ,MANHATTAN  
Travel Time: 30 Mins  
Car : MBDB, Catherine Almonte

9:30 - 10:00 AM NEWS WITH PETER

10:00 - 11:30 AM LOUIS C.K. TAPING  
Location: Penn Hotel, 33rd btw 6th & 7th Avenue - (Building not well marked - enter through double glass doors)

11:30 - 12:00 PM TRAVEL FROM 33RD & 7TH AVENUE TO 4TH AVENUE AND GARFIELD PLACE, BROOKLYN WITH WILLIE NEUMAN FROM NY TIMES  
Travel Time: 30 Mins.

Car : MBDB, Catherine Almonte, Karen Hinton and Willie Neuman from NY Times

12:00 - 12:30 PM NEIGHBORHOOD WALK & TALK WITH CHANNEL 4  
 Location: 4th Avenue and Garfield Place, Brooklyn  
 Notes: Walk and Talk with Melissa Russo from WNBC, Channel 4. Willie Neuman will stay and observe.  
 Press Contact: Karen Hinton  
 Telephone: [REDACTED]

12:30 - 12:40 PM TRAVEL TIME FROM 4TH AVENUE AND GARFIELD PLACE TO TBD  
 Travel Time: 10 Mins  
 Car : MBDB, Catherine Almonte, Karin Hinton

12:45 - 1:15 PM NEIGHBORHOOD WALK & TALK WITH CHANNEL 7  
 Notes: Walk and Talk with Dave Evans of WABC, Channel 7. Sally Goldenberg will join group to observe.  
 Press Contact: Karen Hinton  
 Telephone: [REDACTED]

1:20 - 1:35 PM INTERVIEW WITH BOD HENNELLY OF WBHO, NPR, NEWARK  
 Location: TBD  
 Press Contact: Karen Hinton  
 Telephone: [REDACTED]

1:40 - 2:00 PM TRAVEL FROM TBD TO CITY HALL  
 Location: MBDB, Catherine Almonte, Karen Hinton  
 Travel Time: 30 Mins.  
 Car : MBDB, Almonte Catherine

1:40 - 2:00 PM DV ROUNDTABLE PREP CALL  
 Call In: [REDACTED]  
 Code: [REDACTED]

2:00 - 3:00 PM WEEKLY MEETING WITH THE CHANCELLOR  
 Location: City Hall, The Governor's Room

3:00 - 4:00 PM DV ROUNDTABLE (REMARKS ON TOPIC QA)  
 Location: City Hall, The Blue Room  
 Staff Contact: Marti Adams Baker  
 Telephone: [REDACTED]  
 Press Contact: Karen Hinton  
 Telephone: [REDACTED]

4:00 - 4:45 PM ALBANY PLANNING MEETING  
 Location: City Hall, The Blue room

4:45 - 5:00 PM WALK FROM CITY HALL TO FOLEY SQUARE  
 Travel Time: 30 Mins.  
 Walk : MBDB, Almonte Catherine

5:00 - 6:00 PM HOUSING RALLY (NO Q&A)  
 Location: Foley Square  
 Staff Contact: Wiley Norvell

Telephone: [REDACTED]  
Press Contact: Austin Finan  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

6:00 - 6:30 PM TRAVEL FROM FOLEY SQUARE TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car : MBDB, Catherine Almonte

6:30 - 7:15 PM MEETING WITH KAREN  
Location: Gracie Mansion

7:30 - 8:15 PM MAYOR AND FIRST LADY'S WOMENS HISTORY MONTH CELEBRATION  
Location: Gracie Mansion  
Staff Contact: Carla Matero  
Telephone: [REDACTED]  
Press Contact: Rosemary Boeglin  
Telephone: [REDACTED]

8:15 - 9:30 PM MEETING WITH CARL WEISBORD AND REV. SHARPTON  
Location: Gracie Mansion

9:30 - 10:30 PM PACK FOR FLORIDA

#### CITY HALL STEPS PRESS CONFERENCES

9:00 AM Queens, Brooklyn Public Schools "Funding"  
60 people  
10:00 AM Parents for Quality Education "Safety In Public Schools"- 15 People  
12:00 PM Local 375 "Employment Discrimination" -15 people  
1:00 PM Campaign for Children "After School" 100 people

#### FLONYC SCHEDULE

8:30 - 9:30 AM PRIVATE APPOINTMENT  
10:00 - 11:45 AM PRIVATE TIME  
11:45 - 12:20 PM LUNCH//WEEKLY MEETING WITH ROXANNE  
JOHN  
1:00 - 1:45 PM RIBBON CUTTING CEREMONY FOR ZUCKER HILLSIDE HOSPITAL'S PERINATAL PSYCHIATRY  
UNIT  
2:25 - 2:45 PM WEEKLY SPEECHWRITING MEETING WITH RYAN DODGE  
3:00 - 3:30 PM OPENING REMARKS AT TWITTER'S #POSITIONOFSTRENGTH EVENT  
3:45 - 4:30 PM FLONYC WEEKLY SCHEDULING MEETING WITH STAFF  
4:30 - 4:45 PM WHITESPACE  
4:45 - 5:00 PM WALK FROM CITY HALL TO FOLEY SQUARE WITH MBDB  
5:00 - 6:00 PM RALLY  
7:15 - 8:30 PM WOMEN HISTORY MONTH RECEPTION WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Wednesday, March 23, 2016 6:21 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, March 24, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, March 24, 2016

WEATHER: NYC: Hi of 60. Low of 51. Partly Cloudy  
FL: Hi of 87. Low of 68. PM Thunderstorms  
ATTIRE: Casual

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO LGA  
Travel Time: 30 Min.  
Car: MBDB, FLONYC

8:00 - 11:26 AM DEPART FROM LGA TO FORT MYERS, FLORIDA  
Location: Delta Flight 2121  
Car: MBDB, FLONYC  
Notes: Confirmation #: H2DLQ8  
Delta Flight#: 2121

12:00 - 1:00 PM TRAVEL FROM FORT MYERS AIRPORT TO JETBLUE PARK AT FENWAY SOUTH  
Travel Time: 30 Min.  
Car: MBDB, FLONYC

12:00 - 12:30 PM NEWS WITH PETER

1:05 - 4:05 PM METS VS. RED SOX BASEBALL GAME

RON

CITY HALL STEPS PRESS CONFERENCES

1:00 PM C/M Torres "Making Endorsement for Congress" 50 people

FLONYC SCHEDULE

1:00 - 4:00 PM METS VS. RED SOX BASEBALL GAME

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**From:** Caquias, Paula  
**Sent:** Thursday, March 24, 2016 6:32 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, March 25, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, March 25, 2016

**WEATHER:** NYC: Hi of 70. Low of 40. Partly Cloudy  
FL: Hi of 86. Low of 69. PM Thunderstorms  
**ATTIRE:** Casual  
**Notes:** Good Friday

10:00 - 10:30 AM NEWS WITH MONICA

RON

CITY HALL STEPS PRESS CONFERENCES

11:00 AM Latino Community on AIDS "End of AIDS" 50 people

FLONYC SCHEDULE  
No schedule

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**From:** Caquias, Paula  
**Sent:** Friday, March 25, 2016 6:22 PM  
**Subject:** MINI SCHEDULE - Saturday, March 26, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, March 26, 2016

WEATHER: NYC: Hi of 55. Low of 40. Sunny  
FL: Hi of 89. Low of 70. Partly Cloudy  
ATTIRE: Casual

10:00 - 10:30 AM NEWS WITH PETER  
RON

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
No schedule

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**From:** Caquias, Paula  
**Sent:** Friday, March 25, 2016 6:23 PM  
**Subject:** MINI SCHEDULE - Sunday, March 27, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, March 27, 2016

**WEATHER:** NYC: Hi of 53. Low of 45. Mostly Sunny  
FL: Hi of 88. Low of 70. Partly Cloudy  
**ATTIRE:** Casual  
**Notes:** Easter Sunday

10:00 - 10:30 AM NEWS WITH MONICA

5:37 - 8:37 PM DEPART FROM FORT MYERS AIRPORT TO LGA  
Notes: Confirmation #: H2DLQ8  
Delta Flight#: 2237

8:45 - 9:15 PM TRAVEL FROM LGA TO GRACIE MANSION  
Time: 30 Mins  
Car: MBDB, FLONCY

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE  
5:30 - 8:30 PM DEPART FORT MYERS, FLORIDA EN ROUTE LA GUARDIA AIRPORT



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**From:** Caquias, Paula  
**Sent:** Friday, March 25, 2016 6:23 PM  
**Subject:** MINI SCHEDULE - Monday, March 28, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, March 28, 2016

**WEATHER:** NYC: Hi of 60. Low of 44. Thunderstorms  
**ATTIRE:** Business

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:30 - 10:00 AM	TRAVEL FROM 357 9TH STREET TO [REDACTED] Travel Time: 30 Mins. Car: MBDB
9:30 - 10:00 AM	NEWS WITH MONICA
10:00 - 10:30 AM	[REDACTED] Location: [REDACTED]
10:45 - 11:00 AM	TRAVEL FROM [REDACTED] [REDACTED] TO CITY HALL Travel Time: 15 Mins. Car: MBDB
11:00 - 12:00 PM	MEETING WITH TOM Location: City Hall, The Mayor's Office
12:00 - 12:30 PM	MEETING WITH MAYOR JAVIER GONZALEZ OF SANTE FE, NEW MEXICO Location: City Hall, The Mayor's Office
12:30 - 1:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
1:15 - 2:00 PM	ALBANY BUDGET CUTS AVAIL (ON/OFF TOPIC Q /A) Location: City Hall, The Blue Room
2:00 - 2:15 PM	TRAVEL FROM CITY HALL TO 1PP
2:15 - 3:15 PM	TERRORISM TTX WITH PC (ON TOPIC Q/A) Location: 1PP

Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

3:15 - 3:30 PM	TRAVEL FROM 1PP TO CITY HALL Travel Time: 15 Mins. Car: MBDB
3:30 - 4:00 PM	PREP FOR BILL SIGNING Location: City Hall, The Mayor's Office
4:00 - 5:00 PM	BILL SIGNING (REMARKS/NO QA) Location: City Hall, The Blue Room Staff Contact: Jon Paul Lupo Telephone: [REDACTED]
5:00 - 6:00 PM	MEETING WITH EMMA AND ARELIS Location: City Hall, The Mayor's Office
6:00 - 6:45 PM	WHITESPACE Location: City Hall, The Mayor's Office
6:45 - 7:15 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB
7:15 - 8:00 PM	DINNER WITH FLONYC Location: Gracie Mansion
8:00 - 9:00 PM	INNER CIRCLE REHEARSAL WITH PRODUCER DANNY GOLDSTEIN AND HOT 97 Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE	
10:00 - 7:00 PM	PRIVATE TIME
12:30 - 1:30 PM	LUNCH//WEEKLY MEETING WITH ROXANNE JOHN (GM)
7:00 - 8:00 PM	DINNER WITH MBDB
8:00 - 10:00 PM	INNER CIRCLE REHEARSAL WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, March 28, 2016 6:59 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, March 29, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, March 29, 2016

**WEATHER:** Hi of 54. Low of 35. Sunny/Wind  
**ATTIRE:** Business  
**Notes:** Catherine will meet you at the Gym.

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM NEWS WITH MONICA

10:00 - 12:15 PM CALL TIME  
Location: 357 9th Street

12:15 - 1:00 PM TRAVEL FROM 357 9TH STREET TO 320 EAST 43RD STREET  
Travel Time: 45 Mins.  
Car: MBDB, Catherine Almonte

1:00 - 1:15 PM 15 MINUTE PULL ASIDE WITH MAYOR WILLIAM BELL, BURMINGHAM AL  
Location: Ford Foundation, 320 East 43rd Street  
Site Contact: April Odom, Director of Communications  
Telephone: [REDACTED]  
Staff Contact: Stephanie Yazgi  
Telephone: [REDACTED]

1:30 - 2:00 PM KEYNOTE REMARKS AT THE GROWTH IN CITIES CAMPAIGN LAUNCH OECD + FORD  
FOUNDATION  
Location: Ford Foundation, 320 East 43rd Street- 11th Floor  
Site Contact: Deanna Bitetti, Deputy Commissioner- Mayor's Office of International Affairs  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

2:00 - 2:30 PM TRAVEL FROM 320 EAST 43RD STREET TO CITY HALL

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

2:00 - 2:30 PM

Location:

2:30 - 3:30 PM

MEETING REGARDING ALBANY

Location: City Hall, The Mayor's Office

3:30 - 4:30 PM

WHITESPACE

Location: City Hall, The Mayor's Office

4:30 - 5:30 PM

HOMELESS STRATEGY MEETING

Location: City Hall, The Blue Room

5:30 - 6:00 PM

MEETING WITH LUIS GARDEN ACOSTA

Location: City Hall, The Mayor's Office

6:00 - 6:30 PM

BRIEFING REGARDING NEW ANTI-TOBACCO PACKAGE

Location: City Hall, The Blue Room

6:30 - 7:30 PM

PREP FOR MEETING WITH OPT OUT PARENTS

Location: City Hall, The Blue Room

7:30 - 8:00 PM

TRAVEL FROM CITY HALL TO GRACIE MANSION

Travel Time: 30 Mins.

Car: MBDB, Catherine Almonte

8:00 - 9:30 PM

DINNER WITH ALEX ABRAMS

Location: Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES

No Scheduled Press Conference

#### FLONYC SCHEDULE

9:00 - 10:00 AM

WHITESPACE

10:15 - 11:15 AM

PRIVATE APPOINTMENT

11:30 - 12:30 PM

PRIVATE APPOINTMENT

1:30 - 3:15 PM

PRIVATE TIME

4:00 - 5:00 PM

THRIVENYC TOWN HALL ON LATINA SUICIDE PREVENTION WITH REP. NYDIA VELAZQUEZ

5:30 - 6:00 PM

MEETING WITH ROXANNE JOHN & JACKIE BRAY

6:00 - 6:30 PM

ATTEND BRIEFING ON NEW ANTI-TOBACCO PACKAGE WITH

MBDB

7:00 - 8:00 PM

DINNER

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**From:** Caquias, Paula  
**Sent:** Tuesday, March 29, 2016 6:48 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, March 30, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, March 30, 2016

**WEATHER:** Hi of 56. Low of 46. Sunny/Wind  
**ATTIRE:** Business  
**Notes:** Jonathan will meet you at the gym.

7:30 - 8:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB

8:30 - 9:30 AM WORKOUT  
Location: 357 9th Street

10:00 - 10:50 AM TRAVEL FROM 357 9TH STREET TO 492 FIRST AVENUE, MANHATTAN  
Travel Time: 50 Mins.  
Car: MBDB, Jonathan Viguers

10:00 - 10:30 AM NEWS WITH MONICA

11:00 - 12:30 PM REMARKS AT THE MEMORIAL SERVICE FOR NICHOLAS SCOPETTA (ARRIVE AT 10:50AM)  
Location: The ACS/ Nicholas Scoppetta Children's Center, 492 1st Avenue, Manhattan  
Site Contact: Lt Joseph Lapointe  
Telephone: [REDACTED]  
Staff Contact: Pinny Ringel  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:30 - 1:00 PM TRAVEL FROM 28TH STREET TO CITY HALL  
Travel Time: 30 Mins  
Car: MBDB, Jonathan Viguers

1:00 - 2:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

2:00 - 3:00 PM MEETING WITH OPT OUT PARENTS  
Location: City Hall, The Blue Room  
Staff Contact: Avi Fink  
Telephone: [REDACTED]

3:00 - 3:30 PM TRAVEL 59 MAIDEN LANE TO BAR TOTO, 411 11TH STREET, BROOKLYN

Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

3:00 - 3:30 PM CALL WITH DM BUERY  
Location: You call him on his cell

3:30 - 6:00 PM CALL TIME  
Location: Bar Toto, 411 11th Street, Brooklyn  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

6:00 - 6:30 PM TRAVEL FROM BAR TOTO TO [REDACTED]  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

6:30 - 8:00 PM DINNER WITH ARI FRIED & MOSHE INDIG  
Location: [REDACTED]

8:00 - 8:30 PM TRAVEL FROM [REDACTED] TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB

#### CITY HALL STEPS PRESS CONFERENCES

9:00 AM -Rubinstein Communications "DOT Legislation - Public Spaces"  
100 people

10:00 AM- Change The Stakes & NYC Opt Out "NYS Testing"  
20 people

2:00 PM-United Service Workers Union "Pedestrian Plaza Legislation"  
30 people

#### FLONYC SCHEDULE

9:00 - 10:00 AM	WHITESPACE
10:45 - 11:15 AM	REMARKS & RECEIVE AWARD AT DOC WOMEN'S HISTORY MONTH RECOGNITION EVENT
11:45 - 12:30 PM	WHITESPACE
12:30 - 1:00 PM	LUNCH
1:00 - 2:30 PM	MAYOR'S FUND CALL TIME
2:30 - 3:00 PM	WHITESPACE
3:00 - 3:20 PM	PREP FOR PHONE INTERVIEW WITH ERIN WHITE
3:20 - 3:30 PM	PRE-TAPE PHONE INTERVIEW WITH REV. AR BERNARD
3:30 - 4:00 PM	MEETING WITH AYANNA HALL
4:00 - 4:30 PM	MEETING WITH ANDREA HAGELGANS & ERIN WHITE
4:30 - 7:00 PM	PRIVATE TIME
7:00 - 8:00 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Wednesday, March 30, 2016 6:32 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, March 31, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, March 31, 2016

**WEATHER:** Hi of 71. Low of 61. Partly Cloudy  
**ATTIRE:** Business  
**Notes:** Kayla will meet you at Gracie.

6:20 - 6:30 AM TRAVEL FROM GRACIE MANSION TO 30 ROCKEFELLER CENTER - 49 W 49TH STREET, BETWEEN 5TH AVE AND 6TH AVE - STUDIO: 3A

Travel Time: 10 Mins.  
Car: MBDB, Kayla Arslanian

6:40 - 6:50 AM LIVE INTERVIEW ON MORNING JOE  
Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave - Studio: 3A

7:00 - 7:30 AM TRAVEL FROM 49TH STREET TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Kayla Arslanian

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB, Kayla Arslanian

9:30 - 10:00 AM NEWS WITH MONICA

10:00 - 11:00 AM STATE BUDGET ASSESSMENT  
Location: City Hall, The Blue Room

11:00 - 12:00 PM MEETING REGARDING WATER RATES  
Location: City Hall, The Blue Room

12:00 - 1:30 PM WHITESPACE  
Location: City Hall, The Mayor's Office

1:30 - 2:00 PM PREP FOR INTERVIEWS  
Location: City Hall, The Mayor's Office

2:00 - 2:30 PM (T) INTERVIEW WITH ANNIE KARNI OF POLITICO

	Location:	City Hall, The Mayor's Office
2:30 - 3:00 PM	(T) INTERVIEW WITH ALEX BURNS OF THE NY TIMES	
	Location:	City Hall, The Mayor's Office
3:00 - 4:00 PM	WHITESPACE	
	Location:	City Hall, The Mayor's Office
4:00 - 5:00 PM	WEEKLY MEETING WITH PC	
	Location:	City Hall, The Blue Room
5:00 - 5:30 PM	WHITESPACE	
	Location:	City Hall, The Mayor's Office
5:30 - 6:30 PM	ACS BRIEFING	
	Location:	City Hall, The Blue Room
6:30 - 7:00 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION	
	Travel Time:	30 Mins.
	Car :	MBDB
6:30 - 7:00 PM	CALL WITH MATTHEW HILTZIK	
	Location:	YOU call Matt at [REDACTED]
7:00 - 9:00 PM	PLANNING MEETING	
	Location:	Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM	Parents For Quality Public Schools "Safety In Schools" 10 people
2:00 PM	Association for Better NY "Voter Turnout" 20 people

#### FLONYC SCHEDULE

10:00 - 10:45 AM	WHITESPACE
11:00 - 12:00 PM	PRIVATE APPOINTMENT
1:00 - 3:00 PM	NYPD CIT TRAINING OBSERVATION
3:30 - 4:00 PM	MEETING WITH TOM, PETER, & KEVIN
4:00 - 4:15 PM	PREP FOR PHONE INTERVIEW WITH LIZ DEBOLD
4:15 - 4:20 PM	PHONE INTERVIEW WITH MANHATTAN TIMES/BRONX FREE PRESS ON C2C
4:20 - 4:40 PM	FLONYC WEEKLY SCHEDULING MEETING WITH STAFF
4:40 - 5:00 PM	FLONYC WEEKLY SPEECHWRITING MEETING WITH RYAN DODGE
5:00 - 5:30 PM	CONTENT APPROVALS
5:30 - 6:00 PM	DEPART CITY HALL EN ROUTE GRACIE MANSION
6:00 - 7:00 PM	PRIVATE TIME
7:00 - 9:00 PM	PLANNING MEETING WITH MBDB



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**From:** Caquias, Paula  
**Sent:** Thursday, March 31, 2016 6:48 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, April 1, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, April 1, 2016

**WEATHER:** Hi of 72. Low of 54. Thunderstorms  
**ATTIRE:** Business  
**Notes:** Jonathan will meet you at the gym.

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO MADISON SQUARE GARDEN, ENTER RAMP ON 33RD BETWEEN 7TH AND 8TH.  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

9:30 - 10:00 AM NEWS WITH PETER

10:00 - 12:00 PM REMARKS AT POLICE OFFICERS GRADUATION CEREMONY  
Location: Madison Square Garden, enter ramp on 33rd between 7th and 8th.  
Note: Must be on stage by 10:15 for 10:30 program  
Press Contact : Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:00 - 1:00 PM TRAVEL FROM MADISON SQUARE GARDEN TO BAR TOTO  
Travel Time: 1 Hr.  
Car: MBDB, Jonathan Viguers

12:00 - 1:00 PM CALL IN RADIO INTERVIEWS

1:00 - 6:00 PM CALL TIME  
Location: Bar Toto - 411 11th Street, Brooklyn

6:00 - 6:30 PM CALL WITH KATE REGARDING WEEK AHEAD  
Notes: You call Kate on her cell.

6:30 - 7:00 PM TRAVEL FROM BAR TOTO TO GRACIE MANSION

Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

6:30 - 7:00 PM  
AND ASSOCIATES

CALL WITH PHIL EDMUNDSON FROM BOSTON – CEO/CO-FOUNDER OF WILLIAM GALLAGHER

Location: Bar Toto - 411 11th Street, Brooklyn

7:00 - 9:00 PM



CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

10:00 - 12:30 PM

PRIVATE TIME

12:30 - 1:00 PM

LUNCH

1:00 - 2:00 PM

MEETING WITH MICHELLE VILLAGOMEZ

2:00 - 7:00 PM

PRIVATE TIME

7:00 - 9:00 PM



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**From:** Caquias, Paula  
**Sent:** Friday, April 01, 2016 6:57 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, April 2, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, April 2, 2016

**WEATHER:** Hi of 59. Low of 40. Showers  
**ATTIRE:** Recommended Attire- Bulldogs sweatshirt and baseball for Prospect Park little league ceremony  
**Notes:** Catherine will meet you at the Gym

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 9:45 AM TRAVEL FROM 357 9TH STREET TO PROSPECT PARK FIELD #1  
Travel Time: MBDB, FLONYC, Catherine Almonte

9:45 - 10:00 AM CALL WITH BRUSSELS MAYOR YVAN MAYEUR  
Location: YOU call [REDACTED]

10:00 - 10:30 AM VOTE IN PBNYC 2016 VOTE WITH FLONYC  
Location: Prospect Park, Baseball Field 1- 9th Street and Prospect Park West  
Note: YOU and First Lady will vote at CM Lander's mobile participatory budgeting table  
Staff Contact: Daniel Abramson  
Telephone: [REDACTED]  
Press Contact: Aja Worthy- Davis  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Notes: Voting will be moved to the Band Shell if there is rain.

10:30 - 11:30 AM ATTEND THE PROSPECT PARK ALLIANCES LITTLE PARADE KICK OFF CEREMONY  
Location: Prospect Park, Baseball Field 1  
Site Contact: Grace McCreight, External Affairs Assistant  
Telephone: [REDACTED]  
Staff Contact: Daniel Abramson  
Telephone: [REDACTED]  
Press Contact: Aja Worthy- Davis  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Notes: Ceremony will be moved to the Band Shell if there is rain.

11:30 - 12:00 PM	TRAVEL FROM PROSPECT PARK TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
11:30 - 12:00 PM	NEWS WITH MONICA
12:00 - 3:00 PM	MEDIA AND SPEECH PREP Location: Gracie Mansion
3:00 - 3:30 PM	TRAVEL FROM GRACIE MANSION TO PROSPECT PARK SOFTBALL FIELD #5 Travel Time: 30 Mins. Car: MBDB, Kayla Arslanian
3:30 - 6:30 PM	SOFTBALL Location: Prospect Park Softball Field # 5
6:30 - 7:00 PM	TRAVEL FROM PROSPECT PARK TO [REDACTED] Travel Time: 30 Mins. Car: MBDB
7:00 - 7:30 PM	[REDACTED] Location: [REDACTED]
7:30 - 8:00 PM	TRAVEL FROM [REDACTED] TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

10:00 - 10:30 AM	VOTE IN PBNYC 2016 VOTE WITH MBDB
10:30 - 11:15 AM	WHITESPACE
12:00 - 12:45 PM	NYC CHILDREN'S CABINET BABY SHOWER FOR EXPECTANT & NEW PARENTS
1:30 - 3:00 PM	MEDIA AND SPEECH PREP WITH MBDB
3:00 - 3:30 PM	WHITESPACE
4:00 - 5:30 PM	BROOKLYN QUILTERS GUILD 2016 QUILT SHOW
5:30 - 6:00 PM	DEPART 333 ADAMS STREET EN ROUTE GRACIE
6:00 - 7:00 PM	WHITESPACE
7:00 - 8:00 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Friday, April 01, 2016 7:18 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE -Sunday, April 3, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday, April 3, 2016

**WEATHER:** Hi of 44. Low of 35. Partly Cloudy/ Winds  
**ATTIRE:** Business  
**Notes:** Jonathan will meet you at the Gym

10:30 - 11:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins  
Car : MBDB, FLONYC

10:30 - 11:00 AM NEWS WITH MONICA

11:30 - 12:30 PM WORKOUT  
Location: 357 9th Street

1:15 - 2:00 PM TRAVEL FROM 357 9TH STREET TO 130 WEST 30TH STREET  
Travel Time: 45 mins.  
Car : MBDB, Jonathan Viguers

2:00 - 3:00 PM REMARKS AT THE DEDICATION CEREMONY OF THE NEW CBST SYNAGOGUE  
Location: 130 West 30th Street, Manhattan  
Staff Contact: Pinny Ringel  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

3:00 - 3:30 PM TRAVEL FROM 130 WEST 30TH STREET TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car : MBDB, Jonathan Viguers

3:30 - 4:30 PM WEEKLY SCHEDULING CALL  
Call in: [REDACTED]  
Code: [REDACTED]

5:15 - 6:00 PM TRAVEL FROM GRACIE MANSION TO 1367 UTICA AVENUE, BROOKLYN  
Travel Time: 45 Mins.  
Car : MBDB, FLONYC, Jonathan Viguers

6:00 - 7:00 PM            REMARKS AT THE 24TH ANNUAL WOMEN CELEBRATING WOMEN GALA, ORGANIZED BY DR. UNA CLARKE (FLONYC IS BEING HONORED)

Location:            1367 Utica Avenue, Brooklyn  
Press Contact:    Aja Worthy- Davis  
Telephone:        [REDACTED]  
Site Advance:    Stefan Grybauskas  
Telephone:        [REDACTED]

7:00 - 7:30 PM            TRAVEL FROM 1367 UTICA AVENUE TO 153-49 REEVES AVENUE, FLUSHING

Travel Time:      30 Mins.  
Car :                MBDB, Jonathan Viguers

7:30 - 8:00 PM            REMARKS AT THE BIG 4TH ANNUAL CHAZAQ EVENT

Location:            The Colden Auditorium at Queens College, 153-49 Reeves Avenue, Flushing  
Attendees:        2500 people  
Site Contact:      Yaniv Meirov  
Telephone:        [REDACTED]  
Staff Contact:    Pinny Ringel  
Telephone:        [REDACTED]  
Press Contact:    Aja Worthy- Davis  
Telephone:        [REDACTED]  
Site Advance:    Javon Coney  
Telephone:        [REDACTED]

8:00 - 8:30 PM            TRAVEL FROM 153-49 REEVES AVENUE TO GRACIE MANSION

Travel Time:      30 Mins.  
Car :                MBDB, Jonathan Viguers

8:30 - 10:00 PM          INNER CIRCLE REHEARSAL WITH PRODUCER DANNY GOLDSTEIN AND CELEBRITIES

Location:            Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM            C/M Dromm "Education" 100 people  
11:00PM-1:00PM      Comptroller Stringer "Release Of Report" 50 people  
1:00PM                Coalition For Community Advancement "Mayor De Blasio's MI Plan" 100 people

#### FLONYC SCHEDULE

11:30 - 12:30 PM      WORKOUT  
1:30 - 3:30 PM        PRIVATE TIME  
3:30 - 4:30 PM        MBDB WEEKLY SCHEDULING CALL  
6:00 - 7:00 PM        REMARKS & RECEIVE AWARDS AT THE 24TH ANNUAL WOMEN CELEBRATING WOMEN GALA  
ORGANIZED BY DR. UNA CLARKE WITH MBDB  
7:30 - 8:30 PM        WHITESPACE  
8:30 - 10:00 PM       INNER CIRCLE REHEARSAL WITH PRODUCER DANNY GOLDSTEIN, CELEBRITIES, & MBDB (GM)



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**From:** Caquias, Paula  
**Sent:** Sunday, April 03, 2016 7:44 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Monday, April 4, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Monday, April 4, 2016

**WEATHER:** Hi of 55. Low of 29. Rain  
**ATTIRE:** Business

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

9:30 - 10:00 AM NEWS WITH MONICA

10:00 - 11:00 AM MEETING WITH TOM  
Location: City Hall, The Mayor's Office

11:00 - 11:45 AM MEETING REGARDING WATER RATES  
Location: City Hall, The Blue Room

11:45 - 12:45 PM MEETING REGARDING DCAS  
Location: City Hall, The Blue Room

12:30 - 12:45 PM TRAVEL FROM CITY HALL TO 1PP  
Travel Time: 15 Mins.  
Walk: MBDB, Catherine Almonte

12:45 - 1:00 PM ON-SITE AVAIL PREP WITH PC  
Location: 1Police Plaza - 14th floor

1:00 - 2:30 PM CRIME STATS AVAIL WITH PC (ON/OFF TOPIC QA)  
Location: 1Police Plaza – 2nd Floor  
Site Contact: Gene Whyte  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney



Telephone: [REDACTED]  
 Setup: Press conference Set Up.  
 Podium: Yes  
 Remarks: Prepared  
 Press: Open  
 Format:  
     -YOU Prep with PC and senior NYPD staff  
     -YOU, PC, and NYPD senior staff move to briefing room.  
     -Commissioner Bratton delivers remarks, introduces YOU  
     -YOU deliver remarks  
     -On-Topic Q&A  
     -Off-Topic Q&A  
     -YOU depart

2:30 - 2:45 PM	TRAVEL FROM 1PP TO CITY HALL Travel Time: 15 Mins. Walk: MBDB, Catherine Almonte
3:00 - 4:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
4:30 - 5:00 PM	EARLY CHILDHOOD FOLLOW-UP MEETING Location: City Hall, The Mayor's Office
5:00 - 6:00 PM	DECISION MEMO'S Location: City Hall, The Mayor's Office
6:00 - 6:30 PM	TRAVEL FROM CITY HALL TO 114 WEST 26TH STREET Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
6:00 - 6:30 PM	HOME STAT/90 DAY REVIEW PREP CALL Call in: [REDACTED] Code: [REDACTED]
6:30 - 8:00 PM	DINNER WITH DAVID WINZELBERG Location: Delta Galil Industries, 114 West 26th Street, Manhattan
8:00 - 8:30 PM STREET	TRAVEL FROM 114 WEST 26TH STREET TO JAZZ AT LINCOLN CENTER, BROADWAY AND 60TH Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
8:30 - 9:00 PM	(T) REMARKS AT THE 50TH ANNIVERSARY OF THE NYU TISCH SCHOOL OF ARTS Location: Jazz at Lincoln Center Site Advance: Stefan Grybauskas Telephone: [REDACTED]

CITY HALL STEPS PRESS CONFERENCES

9:00AM C/M Rodriguez "Car Free Earth Day" 50 people

10:00 - 11:30 AM	PRIVATE TIME
12:00 - 12:45 PM	ATTEND MENTAL HEALTH FIRST AID TRAINING FOR CLERGY
(QUEENS)	
1:30 - 2:00 PM	PRIVATE APPOINTMENT [REDACTED]
2:40 - 2:50 PM	VIDEO MESSAGE: THE ADDICTED BRAIN AND NEW TREATMENT FRONTIERS: SIXTH ANNUAL
ASPEN BRAIN FORUM (CH)	
2:50 - 3:00 PM	VIDEO MESSAGE: MHA'S 2016 ANNUAL CONFERENCE "MEDIA, MESSAGING, & MENTAL
HEALTH" (CH)	
3:00 - 5:00 PM	CHOREOGRAPHED INNER CIRCLE PRACTICE FOR FLONYC - WITHOUT MBDB
(CH)	
5:30 - 6:00 PM	WHITESPACE
6:00 - 7:00 PM	WEEKLY MEETING WITH ROXANNE JOHN (GM)
7:00 - 8:00 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Monday, April 04, 2016 7:05 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, April 05, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, April 05, 2016

**WEATHER:** Hi of 43. Low of 28. Sunny  
**ATTIRE:** Business  
**Notes:** Wisconsin Primary – Polls close at 9PM.

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 mins.  
Car: MBDB

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car: MBDB

9:30 - 10:00 AM NEWS WITH PETER

10:00 - 10:30 AM MEETING WITH CHIEF JUDGE JANET DIFIORE  
Location: City Hall, The Mayor's Office

10:30 - 11:00 AM MEETING WITH GEORGE PERRY  
Location: City Hall, The Mayor's Office

11:00 - 11:30 AM MEETING WITH REP. DAN KILDEE OF FLINT MICHIGAN  
Location: City Hall, The Mayor's Office

11:45 - 11:55 AM REMARKS AT 4TH ANNUAL MAYOR'S DAY OF RECOGNITION FOR NATIONAL SERVICE (NO Q/A)  
Location: City Hall, Steps  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Press Contact: Contreras Raul  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

12:30 - 1:00 PM TRAVEL FROM CITY HALL TO TOMKINS SQUARE PARK CLOSER TO EAST 7TH  
Travel Time: 30 Mins.  
Car: MBDB, Jonathan Viguers

12:30 - 1:00 PM	<p>HOME STAT PREP CALL</p> <p>Call in: [REDACTED]</p> <p>Code: [REDACTED]</p>
1:00 - 3:00 PM	<p>HOME STAT AVAIL (ON TOPIC QA)</p> <p>Location: Tomkins Square Park closer to East 7th</p> <p>Staff Contact: Dan Gross</p> <p>Telephone: [REDACTED]</p> <p>Press Contact: Aja Worthy- Davis</p> <p>Telephone: [REDACTED]</p> <p>Site Advance: Stefan Grybauskas</p> <p>Telephone: [REDACTED]</p>
3:00 - 3:30 PM BROOKLYN, NY 11225	<p>TRAVEL FROM TOMPKINS SQUARE PARK TO MEDGAR EVERS COLLEGE, 1650 BEDFORD AVE,</p> <p>Travel Time: 30 Mins.</p> <p>Car: MBDB, Jonathan Viguers</p>
3:30 - 5:00 PM	<p>(T) MEETING</p> <p>Location: 1650 Bedford Ave, Brooklyn, NY 11225</p>
5:00 - 5:30 PM	<p>TRAVEL FROM MEDGAR EVERS COLLEGE TO CITY HALL</p> <p>Travel Time: 30 Mins.</p> <p>Car: MBDB, Jonathan Viguers</p>
5:30 - 6:30 PM	<p>CITY COUNCIL LEGISLATIVE MEETING</p> <p>Location: City Hall, The Mayor's Office</p>
6:30 - 7:00 PM	<p>TRAVEL FROM CITY HALL TO MILOS, 125 W 55TH STREET, MANHATTAN</p> <p>Travel Time: 30 Mins.</p> <p>Car: MBDB, Jonathan Viguers</p>
7:00 - 8:30 PM	<p>DINNER WITH JOHN CASTIMATIDIS</p> <p>Location: Milos, 125 W 55th Street</p>
8:30 - 9:00 PM	<p>TRAVEL FROM MILOS, 125 W 55TH STREET TO 102 NORTH END AVENUE</p> <p>Travel Time: 30 Mins</p> <p>Car: MBDB, Jonathan Viguers</p>
9:00 - 9:30 PM	<p>ATTEND AS AN HONORREE TO THE 25TH ANNIVERSARY SCOPE BENEFIT DINNER</p> <p>Note: You are being honored with the Ben Appelbaum Advocate for Youth</p> <p>Location: The Conrad Hotel, 102 North End Avenue, Manhattan</p> <p>Site Contact: Choi Wah Garcia</p> <p>Telephone: [REDACTED]</p> <p>Press Contact: Rosemary Boeglin</p> <p>Telephone: [REDACTED]</p> <p>Site Advance: Javon Coney</p> <p>Telephone: [REDACTED]</p>
9:30 - 10:00 PM	<p>TRAVEL FROM 102 NORTH END AVENUE TO GRACIE MANSION</p> <p>Travel Time: 30 Mins.</p> <p>Car: MBDB, Jonathan Viguers</p>

10:00 - 10:30 PM      WISCONSIN PRIMARY - POLLS CLOSE 9PM ET

CITY HALL STEPS PRESS CONFERENCES

11:00      NYC Service "National Service Recognition Day"      150 people

FLONYC SCHEDULE

8:30 - 9:30 AM	PRIVATE APPOINTMENT
10:00 - 10:45 AM	WHITESPACE
11:00 - 12:30 PM	PRIVATE TIME
12:30 - 1:00 PM	LUNCH
2:00 - 4:30 PM	EVENT IN BROOKLYN
5:15 - 6:30 PM	WHITESPACE
6:30 - 7:30 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Tuesday, April 05, 2016 7:19 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, April 06, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, April 06, 2016

**WEATHER:** Hi of 49. Low of 44. Partly Cloudy  
**ATTIRE:** Business  
**Notes:** Catherine will meet you at the Gym.

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO PS 123, 100 IRVING AVENUE, BROOKLYN  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

9:30 - 10:00 AM PREP CALL FOR PELOSI PRE-K VISIT  
Call in: [REDACTED]  
Code: [REDACTED]

10:00 - 11:00 AM VISIT PRE-K PELOSI PRE-K VISIT (ON/OFF TOPIC GAGGLE)  
Location: PS 123, 100 Irving Avenue, Brooklyn  
Notes:

**\*YOU, Leader Pelosi and Congresswoman Velázquez each read a third of "The Very Hungry Caterpillar".**

YOU then will go across the hall to Room 110 and start avail.

Site Contact: Principal Arelis Parache  
Telephone: [REDACTED]  
Staff Contact: Jessica Ramos  
Telephone: [REDACTED]  
Press Contact: Austin Finan  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

11:00 - 12:00 PM TRAVEL FROM 100 IRVING AVENUE TO RICHARD ROGERS THEATRE, 226 W 46TH STREET, MANHATTAN  
Travel Time: 1 Hrs.  
Car: MBDB, Catherine Almonte

11:00 - 11:30 AM NEWS WITH PETER

12:00 - 1:00 PM      HAM4HAM AND INNER CIRCLE TAPING WITH LIN MANUEL MIRANDA & ANDREW SIFF  
Location:            Richard Rogers Theatre, 226 W 46th Street, Manhattan  
Notes:                \* YOU will kick off the return of Ham4Ham lottery tomorrow at  
approximately 12:30PM.

                                 Broadway's Hamilton reinstated a modified version of its in-person \$10  
#Ham4Ham ticket lottery beginning on Wednesday, April 6.

1:00 - 1:30 PM      TRAVEL FROM 226 WEST 46TH STREET TO CITY HALL  
Travel Time:        30 Mins.  
Car:                   MBDB, Catherine Almonte

1:30 - 2:30 PM      TPA STRATEGY MEETING  
Location:            City Hall, The Mayor's Office

2:30 - 3:30 PM      HOMELESS STRATEGY MEETING  
Location:            City Hall, The Blue Room

3:30 - 4:30 PM      WHITESPACE  
Location:            City Hall, The Mayor's Office

4:30 - 5:30 PM      PUBLIC HEARING AND BILL SIGNING FOR INTROS. 1068-A, 554-A, 993-A AND 815-B  
Location:            City Hall, The Blue Room

5:30 - 5:50 PM      WHITESPACE  
Location:            City Hall, The Mayor's Office

5:50 - 6:00 PM      TRAVEL FROM CITY HALL TO 52 BROADWAY  
Travel Time:        10 Mins.  
Car:                   MBDB, Catherine Almonte

6:00 - 7:00 PM      ATTEND HILLARY FOR AMERICA VOLUNTEER RALLY  
Location:            UFT, 52 Broadway

7:00 - 7:30 PM      TRAVEL FROM 52 BROADWAY TO GRACIE MANSION  
Travel Time:        30 Mins.  
Car :                   MBDB, Catherine Almonte

7:00 - 7:30 PM      CALL WITH CUNY CHANCELLOR JAMES MILLIKEN (REGARDING JUDGE DORIS LING-COHEN)  
Location:            YOU Call the Chancellor on his cell at [REDACTED]

7:30 - 8:00 PM      WHITESPACE  
Location:            Gracie Mansion

8:00 - 9:00 PM      DINNER WITH FLONYC  
Location:            Gracie Mansion

#### CITY HALL STEPS PRESS CONFERENCES

9:00 AM            Innocence Project "Wrongful Convictions" 20 people  
12:00 PM           YAFFED "Education" 10 people  
1:00 PM            NYC EMT's "Lost Jobs & Better Pay" 100 people

FLONYC SCHEDULE

10:00 - 6:20 PM

7:00 - 7:30 PM

8:00 - 9:00 PM

PRIVATE TIME

REMARKS & PRESENT AWARD TO JOYCE DINKINS AT THE DANCE THEATRE OF HARLEM EVENT

DINNER WITH MBDB



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**From:** Caquias, Paula  
**Sent:** Wednesday, April 06, 2016 7:25 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Thursday, April 07, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Thursday, April 07, 2016

**WEATHER:** Hi of 58. Low of 44. Rain  
**ATTIRE:** Business

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins Car: MBDB, FLONYC
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:30 - 10:00 AM	TRAVEL FROM 357 9TH STREET CITY HALL Travel Time: 30 Mins Car: MBDB
10:00 - 11:00 AM	MEETING REGARDING WATER RATES Location: City Hall, The Mayor's Office
11:00 - 11:30 AM	WHITESPACE Location: City Hall, The Mayor's Office
11:30 - 12:00 PM	PREP FOR TPP PRESS CONFERENCE Location: City Hall, The Mayor's Office
12:00 - 1:00 PM	REMARKS AT THE TPP PRESS CONFERENCE Location: City Hall, Steps
1:00 - 1:45 PM	WHITESPACE Location: City Hall, The Mayor's Office
1:45 - 2:00 PM	PREP FOR AMERICA DIVIDED INTERVIEW Location: City Hall, The Mayor's Office
2:00 - 2:30 PM	INTERVIEW WITH AMERICA DIVIDED Location: City Hall, The Blue Room Staff Contact: Marti Adams Baker Telephone: [REDACTED] Press Contact: Karen Hinton

Telephone: [REDACTED]

2:30 - 3:20 PM WHITESPACE  
Location: City Hall, The Mayor's Office

3:20 - 3:50 PM TRAVEL FROM CITY HALL TO LGA MARINE TERMINAL  
Travel Time: 30 Mins  
Car: MBDB, Catherine Almonte

3:50 - 5:00 PM MEETING WITH GEORGE GRESHAM  
Location: LGA Marine Terminal Conference Room

5:00 - 5:15 PM CALL WITH JAMES PATCHET ET AL RE: PARKS & TRUMP  
Call In: [REDACTED]  
Code: [REDACTED]

5:00 - 5:30 PM TRAVEL FROM LGA TO GRACIE MANSION  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

5:30 - 6:30 PM WHITESPACE  
Location: Gracie Mansion

6:30 - 7:00 PM ATTEND GREEK INDEPENDENCE RECEPTION  
Location: Gracie Mansion  
Press Contact: Aja Worthy- Davis  
Telephone: [REDACTED]

7:00 - 7:15 PM TRAVEL FROM GRACIE MANSION TO THE PIERRE, 5TH AVENUE & 61ST STREET  
Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

7:15 - 7:45 PM REMARKS AT THE CITIZEN'S BUDGET COMMISSION ANNUAL AWARDS DINNER  
Location: The Pierre, 5th Avenue & 61st Street  
Telephone: [REDACTED]  
Press Contact: Amy Spitalnick  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

7:45 - 8:00 PM TRAVEL FROM 61ST & 5TH AVENUE TO 301 PARK AVENUE  
Travel Time: 15 Mins.  
Car: MBDB, Catherine Almonte

8:00 - 8:30 PM REMARKS AT THE NEW YORK POLICE FOUNDATION 2016 GALA  
Location: 301 Park Avenue – The Waldorf Astoria  
Site Contact: Susan L. Birnbaum, President and CEO  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

-  
8:30 - 8:40 PM TRAVEL FROM 301 PARK AVENUE TO 110 EAST 42ND STREET  
Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

8:45 - 9:00 PM REMARKS AT THE COUNCIL OF URBAN PROFESSIONALS 9TH ANNUAL LEADERSHIP GALA  
Location: Cipriani's, 110 East 42nd Street  
Staff Contact: Jerika Richardson  
Telephone: [REDACTED]  
Press Contact: Monica Klein  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]

9:00 - 9:15 PM TRAVEL FROM 110 EAST 42ND STREET TO GRACIE MANSION  
Travel Time:  
Car: MBDB, Catherine Almonte

#### CITY HALL STEPS PRESS CONFERENCES

10:00AM United Spinal Association "Disability Rights" 20 people  
12:00PM Food & Water Watch "Jobs & Environment" 50 people  
1:00PM UJA Federation "Adult Literacy & Immigrant Service" 200 people

#### FLONYC SCHEDULE

10:00 - 12:00 PM PRIVATE TIME  
12:00 - 12:30 PM LUNCH  
1:00 - 1:30 PM KEYNOTE SPEAKER AT THE CHILDREN'S HEALTH FUND 2016 WOMEN'S LEADERSHIP LUNCHEON  
2:00 - 2:30 PM WHITESPACE  
2:30 - 3:15 PM MEETING WITH SHAUN KING, NY DAILY NEWS  
3:15 - 3:30 PM MEETING WITH MASHA GINDLER  
3:30 - 3:50 PM WEEKLY SCHEDULING MEETING WITH STAFF  
3:50 - 4:15 PM WEEKLY SPEECHWRITING MEETING WITH RYAN DODGE  
4:45 - 6:30 PM PRIVATE TIME  
7:30 - 8:30 PM ATTEND THE 7TH ANNUAL DIANE VON FURSTENBERG AWARDS WITH GABRIELLE FIALKOFF

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**From:** Caquias, Paula  
**Sent:** Thursday, April 07, 2016 6:52 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Friday, April 08, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Friday, April 08, 2016

**WEATHER:** Hi of 52. Low of 37. Partly Cloudy  
**ATTIRE:** Business  
**Notes:** - Bring your coat, Mets cap and Jersey for opening day ceremony.

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins  
Car : MBDB

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car : MBDB

9:30 - 10:00 AM NEWS WITH MONICA

10:00 - 11:30 AM (T) INTERVIEWS  
Location: City Hall, The Blue Room

11:30 - 12:15 PM TRAVEL FROM CITY HALL TO CITIFIELD  
Travel Time: 45 Mins.  
Car : MBDB, Jonathan

12:15 - 1:15 PM ATTEND THE METS OPENING DAY CEREMONY  
Location: Citifield, 123-01 Roosevelt Ave, Queens  
Site Contact: Julianna Sabra, Coordinator, External Affairs  
Telephone: [REDACTED]  
Staff Contact: Michael Carey  
Telephone: [REDACTED]  
Press Contact: Natalie Grybauskas  
Telephone: [REDACTED]  
Site Advance: Andrew Schustek  
Telephone: [REDACTED]

1:15 - 2:00 PM TRAVEL FROM CITIFIELD TO BAR TOTO  
Travel Time: 45 Mins.  
Car : MBDB, Jonathan Viguers

1:30 - 1:40 PM            CALL WITH DEAN ESSERMAN  
                              Notes: YOU call Dean on his cell at [REDACTED]

2:00 - 6:30 PM            CALL TIME  
                              Location:            Bar Toto

6:30 - 7:00 PM            TRAVEL FROM BAR TOTO TO GRACIE MANSION  
                              Travel Time:        30 Mins.  
                              Car :                MBDB, Jonathan Viguers

7:00 - 9:00 PM            [REDACTED]  
                              Location:            Gracie Mansion

CITY HALL STEPS PRESS CONFERENCES  
11:00AM                   Families Against Guns 30 people

FLONYC SCHEDULE  
9:30 - 10:00 AM           REMARKS AT UFT & DOE OFFICE OF GUIDANCE AND SCHOOL COUNSELING PROFESSIONAL  
DEVELOPMENT DAY  
10:00 - 10:45 AM           PREP FOR MSNBC WITH ERIN WHITE  
11:30 - 12:15 PM           LIVE INTERVIEW ON MSNBC WITH TAMRON HALL  
12:35 - 1:00 PM           WHITESPACE  
1:00 - 1:30 PM            LUNCH  
1:30 - 1:45 PM            COMPLETE MAYOR'S FUND PERFORMANCE REVIEW EVALUATION  
SURVEY  
1:45 - 7:00 PM            PRIVATE TIME  
7:00 - 9:00 PM            [REDACTED]

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**From:** Caquias, Paula  
**Sent:** Friday, April 08, 2016 6:46 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Saturday, April 09, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Saturday, April 09, 2016

**WEATHER:** Hi of 42. Low of 30. Rain  
**ATTIRE:** Business  
**Notes:** - Bring with YOU any suit and tie to the Inner circle rehearsal In the morning. It is your only costume for the skit. YOU will change into it before the skits starts.

7:30 - 8:00 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car: MBDB, FLONYC
8:30 - 9:30 AM	WORKOUT Location: 357 9th Street
10:15 - 11:00 AM	TRAVEL FROM 357 9TH STREET TO NY HILTON HOTEL Travel Time: 45 Mins. Car: MBDB
10:30 - 11:00 AM	NEWS WITH MONICA
11:00 - 12:30 PM	ON-SITE INNER CIRCLE REHEARSAL Location: New York Hilton, (53rd St & Sixth Avenue), Grand Ballroom (Third Floor) Staff Contact: Andrea Hagelgans Telephone: [REDACTED] Press Contact: Marti Adams Telephone: [REDACTED]
12:30 - 1:00 PM	TRAVEL FROM NY HILTON HOTEL TO GRACIE MANSION Travel Time: 30 Mins. Car : MBDB
1:00 - 2:30 PM	[REDACTED] [REDACTED]
2:30 - 6:45 PM	DOWN
4:00 - 4:30 PM	PREP CALL FOR MEET THE PRESS Call In: [REDACTED] Code: [REDACTED]

6:45 - 7:15 PM TRAVEL FROM GRACIE MANSION TO NEW YORK HILTON, (53RD ST & SIXTH AVENUE), GRAND BALLROOM (THIRD FLOOR)

Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:15 - 12:00 AM ATTEND THE 94TH ANNUAL INNER CIRCLE SHOW WITH FLONYC

Location: New York Hilton, (53rd St & Sixth Avenue), Grand Ballroom (Third Floor)  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]  
Press Contact: Marti Adams  
Telephone: [REDACTED]

**Notes: \*\*YOU should wear a black suite – black tie and white shirt**

12:00 -12:30 AM TRAVEL FROM NEW YORK HILTON TO GRACIE MANSION

Travel Time: 30 Mins.  
Car: MBDB, FLONYC

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

#### FLONYC SCHEDULE

10:30 - 7:30 PM

PRIVATE TIME

1:00 - 2:30 PM

[REDACTED]

7:15 - 11:55 PM

ATTEND 94TH ANNUAL INNER CIRCLE SHOW WITH MBDB

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**From:** Caquias, Paula  
**Sent:** Friday, April 08, 2016 7:19 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Sunday April 10, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Sunday April 10, 2016

**WEATHER:** Hi of 51. Low of 41. Sunny  
**ATTIRE:** Business  
**Notes:** Catherine will meet you at Gracie.

9:00 - 9:10 AM TRAVEL FROM GRACIE TO 30 ROCKEFELLER CENTER - 49 W 49TH STREET, BTW 5TH AVE AND 6TH AVENUE  
Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

9:15 - 9:45 AM LIVE INTERVIEW ON MEET THE PRESS  
Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Avenue  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]

9:45 - 10:45 AM TRAVEL FROM 30 ROCKFELLER PLAZA TO 1872 AMSTERDAM AVENUE, OFF 153RD STREET  
Travel Time: 1 hr.  
Car: MBDB, Catherine Almonte  
Notes: \*\*Recommend stopping and getting breakfast en route to Church

10:45 - 11:15 AM REMARKS AT ST. LUKE'S AME CHURCH  
Location: 1872 Amsterdam Avenue, off 153rd Street  
Site Contact: Avis Hutchson  
Telephone: [REDACTED]  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Press Contact: Marti Adams  
Telephone: [REDACTED]  
Site Advance: Javon Coney  
Telephone: [REDACTED]  
Setup: Church Service

11:15 - 11:45 AM TRAVEL FROM 1872 AMSTERDAM AVENUE TO 14 W 170TH STREET, BRONX  
Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

11:45 - 12:15 PM REMARKS AT LATINO PASTORAL ACTION CENTER  
Location: 14 W 170th Street, Bronx



Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Press Contact: Marti Adams  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

12:15 - 1:00 PM TRAVEL FROM TO 14 W 170TH STREET TO THE PLAZA, OAK ROOM, 10 CENTRAL PARK SOUTH, MANHATTAN ( 1ST FLOOR)

Travel Time: 45 Mins.  
Car: MBDB, Catherine Almonte

12:30 - 1:00 PM NEWS WITH PETER

1:00 - 1:50 PM ATTEND AS AN HONOREE TO THE GREEK INDEPENDENCE PARADE BREAKFAST

Location: The Plaza, Oak Room, 10 Central Park South, Manhattan ( 1st Floor)

Site Contact: Nomiki Kastanas

Telephone: [REDACTED]

Staff Contact: Nick Gulotta

Telephone: [REDACTED]

Press Contact: Jessica Ramos

Telephone: [REDACTED]

Site Advance: Javon Coney

Telephone: [REDACTED]

Setup: YOU deliver brief remarks and receive the "1821 Hellenic Independence Award".

YOU will present Proclamation to Petro Galatoulas and take photos with

VIPs  
Notes: The 1821 Hellenic Independence Award is in honor of their independence from the Ottoman Empire in 1821.

1:50 - 2:00 PM WALK FROM THE PLAZA HOTEL TO 64TH STREET & 5TH AVENUE

Travel Time: 10 Mins.  
Car: MBDB, Catherine Almonte

2:00 - 3:00 PM ATTEND GREEK INDEPENDENCE DAY PARADE AS GRAND MARSHALL (ALSO BRING GREETINGS AT REVIEWING STAND)

Location: 64th Street & 5th Avenue

Staff Contact: Nick Gulotta

Telephone: [REDACTED]

Press Contact: Jessica Ramos

Telephone: [REDACTED]

Site Advance: Javon Coney

Telephone: [REDACTED]

Setup: Parade Start: 64th Street and 5th Avenue  
Remarks on Parade Risers: 69th Street and 5th Avenue  
Parade End: 79th Street and 5th Avenue

Notes: YOU march with the Grand Marshalls, parade president and VIPs, wearing grand marshal sash. You will give remarks at the parade riser on 69<sup>th</sup> st.

3:00 - 3:30 PM TRAVEL FROM 79TH STREET TO PARADE GROUND SOFTBALL FIELD 5

Travel Time: 30 Mins.  
Car: MBDB, Catherine Almonte

3:30 - 5:30 PM	SOFTBALL Location: Prospect Park - Parade Ground Softball Field 5
5:30 - 6:00 PM	TRAVEL FROM FIELD 5 TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
6:00 - 7:00 PM	WEEKLY SCHEDULING CALL Call In: [REDACTED] Code: [REDACTED]
7:00 - 9:00 PM	[REDACTED]

CITY HALL STEPS PRESS CONFERENCES  
No Scheduled Press Conference

FLONYC SCHEDULE

11:00 - 12:00 PM	WORKOUT
1:00 - 6:00 PM	PRIVATE TIME
6:00 - 7:00 PM	MBDB WEEKLY SCHEDULING CALL
7:00 - 9:00 PM	[REDACTED]

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**From:** Caquias, Paula  
**Sent:** Monday, April 11, 2016 7:37 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, April 12, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, April 12, 2016

**WEATHER:** Hi of 57. Low of 40. AM Showers  
**ATTIRE:** Business

7:00 - 7:30 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car : MBDB, FLONYC

8:00 - 9:00 AM WORKOUT  
Location: 357 9th Street

9:30 - 10:00 AM TRAVEL FROM 357 9TH STREET TO CITY HALL  
Travel Time: 30 Mins.  
Car : MBDB

9:30 - 10:00 AM NEWS WITH PETER

10:00 - 11:00 AM MEETING REGARDING WATER  
Location: City Hall, The Mayor's Office

11:00 - 11:30 AM MEETING WITH MAYOR JIM GRAY, LEXINGTON KENTUCKY  
Location: City Hall, The Mayor's Office

11:30 - 12:00 PM WHITESPACE  
Location: City Hall, The Mayor's Office

12:00 - 12:30 PM (T) PREP CALL ZIKA PREPAREDNESS ANNOUNCEMENT AVAIL  
Call In: [REDACTED]  
Code: [REDACTED]

12:00 - 12:30 PM TRAVEL FROM CITY HALL TO PUBLIC HEALTH LAB, 455 1ST AVENUE, BTW 26TH & 27TH STREET, MANHATTAN  
Travel Time: 30 Mins.  
Car : MBDB, Catherine Almonte

12:30 - 1:30 PM (T) ZIKA PREPAREDNESS ANNOUNCEMENT AVAIL (REMARKS/ON TOPIC QA)  
Location: Public Health Lab, 455 1st Avenue, Manhattan between 26th & 27th Street  
Staff Contact: Andrea Hagelgans  
Telephone: [REDACTED]

Press Contact: Aja Worthy- Davis  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]

1:30 - 2:00 PM	TRAVEL FROM 455 1ST AVENUE TO 1 PIERREPONT PLAZA, BROOKLYN -11th Floor Travel Time: 30 Mins. Car: MBDB, Catherine Almonte
2:00 - 3:00 PM	VISIT HRC CAMPAIGN Location: 1 Pierrepont Plaza, Brooklyn -11th floor
3:00 - 3:30 PM	TRAVEL FROM 1 PIERREPONT PLAZA TO CITY HALL Travel Time: 30 Mins Car: MBDB, Catherine Almonte
3:30 - 4:15 PM	WHITESPACE Location: City Hall, The Mayor's Office
4:15 - 4:30 PM	PREP FOR MEETING WITH GARY LABARBERA Location: City Hall, The Mayor's Office
4:30 - 5:00 PM	MEETING WITH GARY LABARBERA Location: City Hall, The Mayor's Office
5:00 - 5:30 PM	MEETING WITH DEPUTY MAYOR GLEN Location: City Hall, The Mayor's Office
5:30 - 6:00 PM	MEETING WITH PAM KWATRA Location: City Hall, The Mayor's Office
6:00 - 6:15 PM	PREP FOR MEETING WITH GOVERNOR OF TOKYO Location: City Hall, The Mayor's Office
6:15 - 6:45 PM	MEETING WITH GOVERNOR MASUZOE OF TOKYO Location: City Hall, The Blue Room Staff Contact: Penny Abeywardena Telephone: [REDACTED]
6:45 - 7:15 PM	WHITESPACE Location: City Hall, The Mayor's Office
8:00 - 8:15 PM	(T) LIVE INTERVIEW WITH MSNBC/ALL IN WITH CHRIS HAYES Location: City Hall, The Blue Room
8:30 - 9:00 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car : MBDB, Catherine Almonte

CITY HALL STEPS PRESS CONFERENCES

9:00 AM – Speaker Mark-Viverito “Equal Pay Day” 50 people  
12:00PM - C/M Cumbo “Pay/Gender Equity” 100 people

1:00PM– Justice Committee “Police Reform” 50 people  
3:00PM – Neighborhood Families Coalition “Salary Parody” 50 people  
4:00PM – Campaign For Children “Summer Camp” 75 people

#### FLONYC SCHEDULE

10:00 - 12:00 PM	PRIVATE TIME
1:15 - 2:00 PM	MEETING WITH COMMISSIONER CECILE NOEL
2:00 - 3:00 PM	CGE MEETING WITH MAYA WILEY, AZADEH KHALILI, & ROXANNE JOHN
3:00 - 3:30 PM	PREP FOR VICE NEWS INTERVIEW WITH ERIN WHITE
3:30 - 4:15 PM	BRIEFING ON MENTAL HYGIENE CIVIL COURTS WITH DR. GARY BELKIN
4:15 - 4:30 PM	WHITESPACE
4:30 - 5:30 PM	MEETING WITH JUDGES CAROLYN E. WADE, PAMELA L. FISHER, & DR. GARY BELKIN RE; MENTAL HYGIENE CIVIL COURTS
6:00 - 7:00 PM	WHITESPACE
7:00 - 8:00 PM	DINNER

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**From:** Caquias, Paula  
**Sent:** Monday, April 11, 2016 9:34 PM  
**To:** B; FLONYC  
**Subject:** UPDATED MINI SCHEDULE - Tuesday, April 12, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, April 12, 2016

**WEATHER:** Hi of 57. Low of 40. AM Showers  
**ATTIRE:** Business

7:00 - 7:30 AM	TRAVEL FROM GRACIE MANSION TO 357 9TH STREET Travel Time: 30 Mins. Car : MBDB, FLONYC
8:00 - 9:00 AM	WORKOUT Location: 357 9th Street
9:30 - 10:00 AM	TRAVEL FROM 357 9TH STREET TO CITY HALL Travel Time: 30 Mins. Car : MBDB
9:30 - 10:00 AM	NEWS WITH PETER
10:00 - 11:00 AM	MEETING REGARDING WATER UPDATES Location: City Hall, The Mayor's Office
11:00 - 11:30 AM	MEETING WITH MAYOR JIM GRAY, LEXINGTON KENTUCKY Location: City Hall, The Mayor's Office
11:30 - 1:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
1:00 - 1:30 PM FLOOR	TRAVEL FROM CITY HALL TO 455 1ST AVENUE TO 1 PIERREPONT PLAZA, BROOKLYN, 11TH Travel Time: 30 Mins. Car : MBDB, Catherine Almonte
1:30 - 2:30 PM 11 <sup>th</sup> Floor	VISIT HRC CAMPAIGN Location: 1 Pierrepont Plaza, Brooklyn -
2:30 - 3:00 PM	TRAVEL FROM 1 PIERREPONT PLAZA TO CITY HALL Travel Time: 30 Mins Car : MBDB, Catherine Almonte

3:00 - 4:15 PM	WHITESPACE Location: City Hall, The Mayor's Office
4:15 - 4:30 PM	PREP FOR MEETING WITH GARY LABARBERA Location: City Hall, The Mayor's Office
4:30 - 5:00 PM	MEETING WITH GARY LABARBERA Location: City Hall, The Mayor's Office
5:00 - 5:30 PM	MEETING WITH DEPUTY MAYOR GLEN Location: City Hall, The Mayor's Office
5:30 - 6:00 PM	MEETING WITH PAM KWATRA Location: City Hall, The Mayor's Office
6:00 - 6:15 PM	PREP FOR MEETING WITH GOVERNOR OF TOKYO Location: City Hall, The Mayor's Office
6:15 - 6:45 PM	MEETING WITH GOVERNOR MASUZOE OF TOKYO Location: City Hall, The Blue Room Staff Contact: Penny Abeywardena Telephone: [REDACTED]
6:45 - 7:15 PM	WHITESPACE Location: City Hall, The Mayor's Office
7:15 - 7:45 PM AND 6TH AVENUE	TRAVEL FROM CITY HALL TO 30 ROCKEFELLER CENTER - 49 W 49TH STREET, BETWEEN 5TH AVE Travel Time: 30 Mins. Car : MBDB, Catherine Almonte
7:45 - 7:45 PM	ARRIVE AT STUDIO Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Avenue
8:00 - 8:15 PM	LIVE INTERVIEW WITH MSNBC/ALL IN WITH CHRIS HAYES Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Avenue
8:30 - 9:00 PM	TRAVEL FROM CITY HALL TO GRACIE MANSION Travel Time: 30 Mins. Car : MBDB, Catherine Almonte

#### CITY HALL STEPS PRESS CONFERENCES

9:00 AM – Speaker Mark-Viverito “Equal Pay Day” 50 people  
 12:00PM - C/M Cumbo “Pay/Gender Equity” 100 people  
 1:00PM– Justice Committee “Police Reform” 50 people  
 3:00PM – Neighborhood Families Coalition “Salary Parody” 50 people  
 4:00PM – Campaign For Children “Summer Camp” 75 people

#### FLONYC SCHEDULE

10:00 - 12:00 PM	PRIVATE TIME
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1:15 - 2:00 PM	MEETING WITH COMMISSIONER CECILE NOEL
2:00 - 3:00 PM	CGE MEETING WITH MAYA WILEY, AZADEH KHALILI, & ROXANNE JOHN
3:00 - 3:30 PM	PREP FOR VICE NEWS INTERVIEW WITH ERIN WHITE
3:30 - 4:15 PM	BRIEFING ON MENTAL HYGIENE CIVIL COURTS WITH DR. GARY BELKIN
4:15 - 4:30 PM	WHITESPACE
4:30 - 5:30 PM	MEETING WITH JUDGES CAROLYN E. WADE, PAMELA L. FISHER, & DR. GARY BELKIN RE; MENTAL HYGIENE CIVIL COURTS
6:00 - 7:00 PM	WHITESPACE
7:00 - 8:00 PM	DINNER



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**From:** Caquias, Paula  
**Sent:** Tuesday, April 12, 2016 8:03 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Wednesday, April 13, 2016

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Wednesday, April 13, 2016

**WEATHER:** Hi of 59. Low of 42. AM, Sunny  
**ATTIRE:** Business

6:30 - 7:00 AM TRAVEL FROM GRACIE MANSION TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, FLONYC

7:15 - 8:15 AM WORKOUT  
Location: 357 9th Street

8:45 - 9:30 AM TRAVEL FROM 357 9TH STREET TO SHERATON HOTEL, 811 7TH AVENUE, MANHATTAN  
Travel Time: 45 Mins.  
Car: MBDB, Jonathan Viguers

9:30 - 10:30 AM REMARKS AT THE NATIONAL ACTION NETWORK 25TH ANNIVERSARY CONVENTION – RIBBON CUTTING CEREMONY

Location: Sheraton Hotel, 811 7th Avenue  
Site Contact: Kirsten John Foy  
Telephone: [REDACTED]  
Staff Contact: Harold Miller  
Telephone: [REDACTED]  
Press Contact: Jessica Ramos  
Telephone: [REDACTED]  
Site Advance: Stefan Grybauskas  
Telephone: [REDACTED]  
Setup: Ribbon Cutting Ceremony  
-YOU arrive and move to dias the on stage  
-YOU will give remarks and present proclamation

10:30 - 11:00 AM OFF-TOPIC GAGGLE  
Location: Sheraton Hotel, 811 7th Avenue  
Press Contact: Karen Hinton  
Telephone: [REDACTED]

11:00 - 11:30 AM NEWS WITH PETER

11:00 - 11:30 AM TRAVEL FROM 811 7TH AVENUE TO CITY HALL  
Travel Time: 30 Mins.

	Car:	MBDB, FLONYC
11:30 - 12:00 PM	WHITESPACE	
	Location:	City Hall, The Mayor's Office
12:00 - 1:00 PM	BRIEFING REGARDING EARTH DAY	
	Location:	City Hall, The Mayor's Office
1:00 - 2:00 PM	WHITESPACE	
	Location:	City Hall, The Mayor's Office
2:00 - 3:30 PM	EXECUTIVE BUDGET OVERVIEW BRIEFING	
	Location:	City Hall, The Blue Room
3:30 - 4:30 PM	WHITESPACE	
	Location:	City Hall, The Mayor's Office
4:30 - 5:00 PM	MEETING WITH TOM & STEPHANIE RE: CITIES FOR ACTION	
	Location:	City Hall, The Mayor's Office
5:00 - 6:30 PM	EXECUTIVE BUDGET OVERVIEW BRIEFING	
	Location:	City Hall, The Blue Room
6:45 - 7:15 PM	TRAVEL FROM CITY HALL TO THE PIERRE, 5TH AVENUE & 61ST STREET	
	Travel Time:	30 Mins.
	Car:	MBDB, Jonathan Viguers
6:45 - 7:15 PM	PREP CALL FOR ASK THE MAYOR (NBC)	
	Call In:	[REDACTED]
	Code:	[REDACTED]
7:15 - 7:45 PM	REMARKS AT JCRC OF NY 40TH ANNIVERSARY GALA DINNER WITH FLONYC	
	Location:	The Pierre, 2 East 61st Street (Corner 5th Ave)
	Site Contact:	Marcy Fishman
	Telephone:	[REDACTED]
	Staff Contact:	Pinny Ringel
	Telephone:	[REDACTED]
	Site Advance:	Stefan Grybauskas
	Telephone:	[REDACTED]
	Note:	FLONYC will meet you at the front of The Pierre
	Setup:	-YOU and the First Lady will be seated at a table in the front. After being introduced YOU will walk towards the podium from where you will address the gala dinner
7:45 - 8:00 PM	TRAVEL FROM THE PIERRE, 5TH AVENUE & 61 <sup>ST</sup> STREET TO 1 EAST 55TH STREET	
	Travel Time:	30 Mins.
	Car:	MBDB, FLONYC, Jonathan Viguers
8:00 - 9:30 PM	DINNER WITH MR. DILLER/DIANE VON FURSTENBERG & FLONYC	
	Location:	The Polo Bar, 1 East 55th Street, corner of Fifth Avenue and East 55th Street
9:30 - 10:00 PM	TRAVEL FROM 1 EAST 55TH STREET TO GRACIE MANSION	
	Travel Time:	30 Mins.
	Car:	MBDB, FLONYC, Jonathan Viguers

#### CITY HALL STEPS PRESS CONFERENCES

10:00 AM – C/M Crowley “EMS”

11:00 AM – Black Leadership Action Coalition “Against Bag Legislation” 50 people

2:00 PM– C/M Chin “Plastic Bag Legislation” 50 people

3:00 PM – C/M Landers & Cafeteria Coalition “Environment” 50 people

#### FLONYC SCHEDULE

9:30 - 12:30 PM PRIVATE TIME

12:30 - 1:00 PM LUNCH

1:45 - 2:15 PM REMARKS & RECEIVE AWARD AT NAN’S WOMEN LEADERSHIP LUNCHEON (SHERATON HOTEL)

2:15 - 2:45 PM OPENING REMARKS AT PANEL DISCUSSION ON DIVERSITY IN MENTAL HEALTH

3:15 - 4:00 PM WHITESPACE

4:00 - 5:00 PM WEEKLY MEETING WITH ROXANNE JOHN

5:00 - 6:45 PM PRIVATE TIME

7:15 - 7:45 PM ATTEND MBDB REMARKS AT JCRC 40TH ANNIVERSARY GALA

DINNER

8:00 - 9:30 PM DINNER WITH MR. DILLER/DIANE VON FURSTENBERG & MBDB

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**From:** Caquias, Paula  
**Sent:** Monday, April 18, 2016 7:03 PM  
**To:** B; FLONYC  
**Subject:** MINI SCHEDULE - Tuesday, April 19, 2016

ADVISORS FLAG

SCHEDULE FOR MAYOR BILL DE BLASIO  
CITY OF NEW YORK  
Tuesday, April 19, 2016

**WEATHER:** Hi of 70. Low of 48. AM Cloudy  
**ATTIRE:** Business  
**NOTES:** -NY Presidential Primary – Vote at Park Slope Public Library  
-Kayla will meet you at Gracie in the morning.

6:20 - 6:30 AM TRAVEL FROM GRACIE TO CNN, 1 TIME WARNER CENTER  
Travel Time: 10 Mins.  
Car: MBDB, Kayla Arslanian

6:30 - 6:45 AM LIVE INTERVIEW ON CNN, NEW DAY  
Location: 1 Time Warner Center (entrance on 58th Street) - 5th floor  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]

6:50 - 7:00 AM TRAVEL FROM 1 TIME WARNER CENTER TO 30 ROCKEFELLER CENTER  
Travel Time: 10 Mins.  
Car: MBDB, Kayla Arslanian

7:15 - 7:30 AM LIVE INTERVIEW ON MORNING JOE  
Location: 30 Rockefeller Center - 49 W 49th Street, between 5th Ave and 6th Ave -  
Studio: 3A  
Staff Contact: Marti Adams Baker  
Telephone: [REDACTED]

7:30 - 8:00 AM TRAVEL FROM 30 ROCK TO 357 9TH STREET  
Travel Time: 30 Mins.  
Car: MBDB, Kayla Arslanian

8:30 - 9:30 AM WORKOUT  
Location: 357 9th Street

9:55 – 10:00 AM TRAVEL FROM 357 9<sup>TH</sup> STREET TO 431 6<sup>TH</sup> AVENUE  
Travel Time: 5 Mins.  
Car: MBDB, FLONYC, Kayla Arslanian

10:00 - 10:10 AM VOTE WITH FLONYC  
Location: Park Slope Public Library- 431 6th Avenue  
Staff Contact: Marti Adams Baker

Telephone: [REDACTED]

10:10 - 10:30 AM	TRAVEL FROM PARK SLOPE PUBLIC LIBRARY, 431 6TH AVENUE TO CITY HALL Travel Time: 20 Mins. Car: MBDB, Kayla Arslanian
10:10 - 10:30 AM	NEWS WITH MONICA
10:30 - 12:30 PM	EXECUTIVE BUDGET BRIEFING Location: City Hall, The Blue Room
12:30 - 1:00 PM	WHITESPACE Location: City Hall, The Mayor's Office
1:00 - 3:00 PM	EXECUTIVE BUDGET BRIEFING Location: City Hall, The Blue Room
3:00 - 3:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
3:30 - 5:00 PM	EXECUTIVE BUDGET BRIEFING Location: City Hall, The Blue Room
5:00 - 5:30 PM	WHITESPACE Location: City Hall, The Mayor's Office
5:30 - 6:30 PM	EXECUTIVE BUDGET BRIEFING Location: City Hall, The Blue Room
6:30 - 7:00 PM	TRAVEL FROM CITY HALL TO 300 CENTRAL PARK WEST Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
7:00 - 8:30 PM	EVENT WITH KEN LERER Location: 300 Central Park West, New York, NY
8:30 - 9:00 PM METROPOLITAN	TRAVEL 300 CENTRAL PARK WEST TO 811 7TH AVENUE,  Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers
9:00 - 11:00 PM 2 <sup>nd</sup> Floor	ATTEND HILLARY FOR NEW YORK PRIMARY NIGHT PARTY WITH FLONYC Location: Sheraton New York Times Square, 811 7th Avenue, Metropolitan Ballroom,  Site Advance: Javon Coney Telephone: [REDACTED]
11:00 - 11:30 PM	TRAVEL FROM 811 7TH AVENUE TO GRACIE MANSION Travel Time: 30 Mins. Car: MBDB, Jonathan Viguers

CITY HALL STEPS PRESS CONFERENCES

10:00 AM – Students First NYC “Education Reform” 100 people

11:00 AM – C/M Torres “Three Quarter Houses” 50 people

#### FLONYC SCHEDULE

9:30 - 9:55 AM	WHITESPACE
10:00 - 10:10 AM	VOTE WITH MBDB
10:40 - 3:45 PM	PRIVATE TIME
12:30 - 1:00 PM	LUNCH
2:00 - 3:00 PM	(T) LIVE INTERVIEW WITH CHRIS HAYES
4:15 - 4:50 PM	LIVE INTERVIEW ON MSNBC
5:15 - 7:15 PM	PRIVATE TIME
7:15 - 8:00 PM	DINNER
8:00 - 8:30 PM	WHITESPACE
9:00 - 11:00 PM	HRC WITH MBDB